





08

### 2008 Half Year Results

Australia and New Zealand Banking Group Limited 23 April 2008

Mike Smith Chief Executive Officer





#### **Result Overview**

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Credit costs - \$980m

Headline profit - \$1,963m

**₹7%** 

Cash\* profit - \$1,674m

**↓**14%

Cash\* EPS

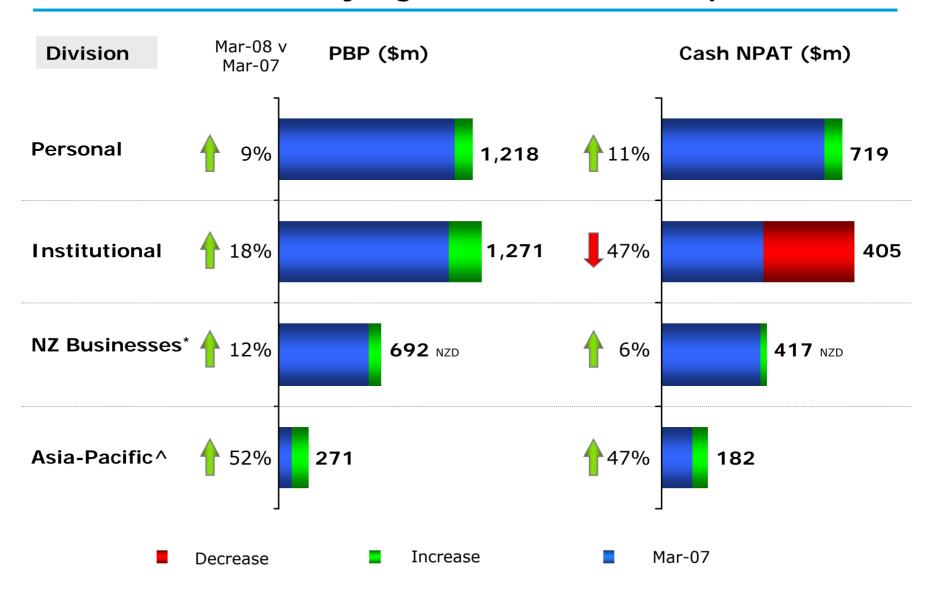
**↓16%** 

Dividend

→ Flat

DRP Underwrite ensures we operate from position of strength

### Very good underlying performance across divisions, Institutional offset by significant increase in provisions



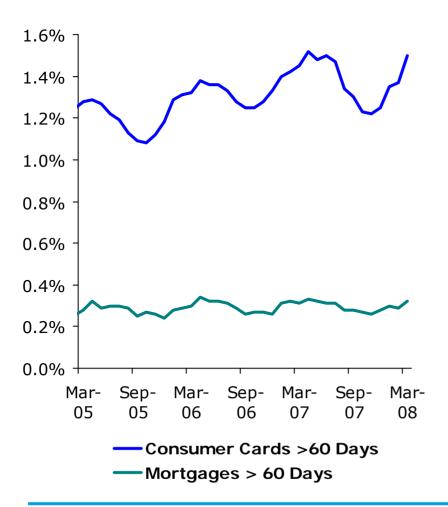


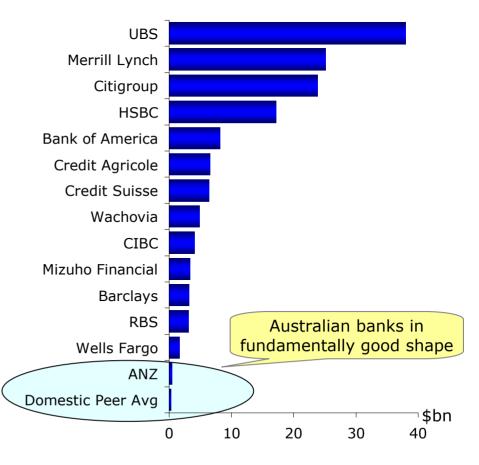
# Domestic credit cycle is turning, but impact likely to be relatively mild compared to US and Europe

Consumer arrears holding up well, but higher interest rates and petrol prices likely to impact

Our higher credits costs are minimal relative to US and European banks

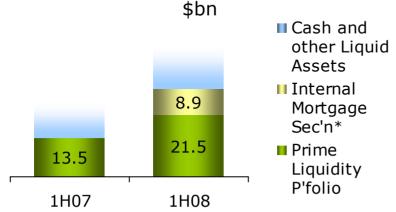
(estimated losses attributed to global credit crisis)\*



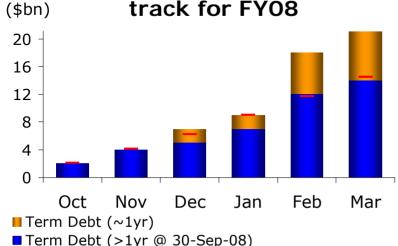


# We are maintaining a strong funding and liquidity position, but at a higher cost

# We have significantly increased our liquidity portfolio

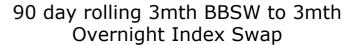


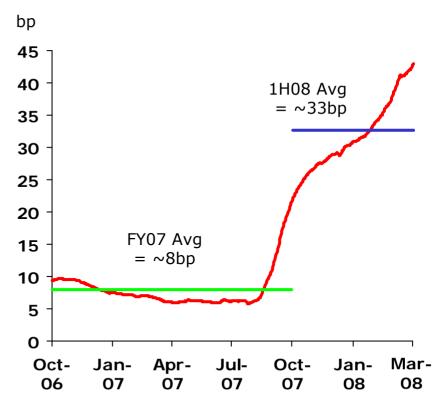
## Term funding program on track for FY08



- Total Term Funding Plan (including ~1vr term debt)

## Cost of funding the Mortgage portfolio has increased significantly







### We are making good progress with our strategy

# Despite legacy issues in Institutional, we are making good progress with our strategy

#### Institutional

• PBP growth 18%

#### **Restore Jaws**

Improved trend Half on Half

#### **Drive Asia profit**

- Asia/Pacific PBP up 52%
- Asia/Pacific NPAT up 47%

#### Strategic cost management

- Visa proceeds allocated for strategic investment
- Continued focus for 2H08











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### 2008 Half Year Results

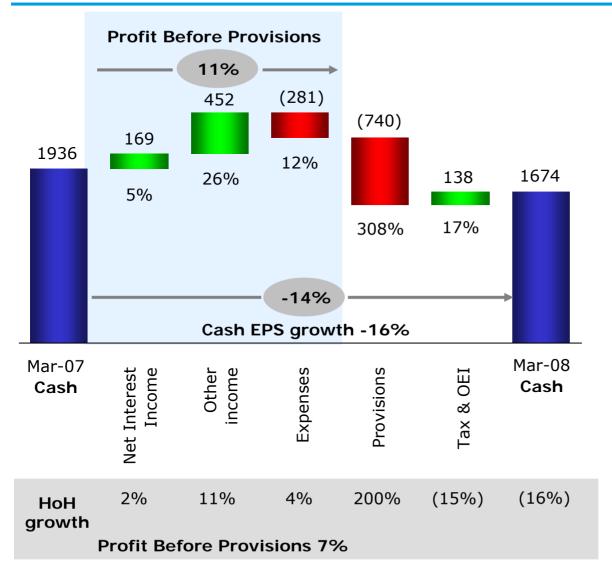
Australia and New Zealand Banking Group Limited 23 April 2008

Peter Marriott
Chief Financial Officer





# Strong revenue and PBP growth, offset by significant increase in credit charges

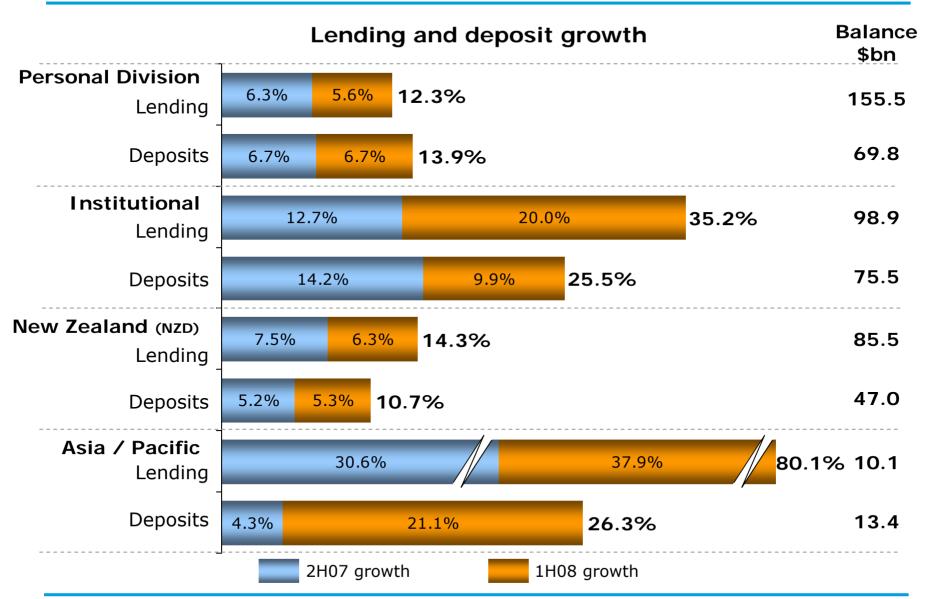


Scorecard	1H08
Volume Growth - Lending - Deposits	<b>√</b> √ √
Interest Margin	X
Non Int. Income	<b>4</b>
Expenses	X
Provisions	XXX
Cash EPS	XX

- √ ✓ Favourable to expectations
- ✓ In line with expectations
- X Unfavourable to expectations



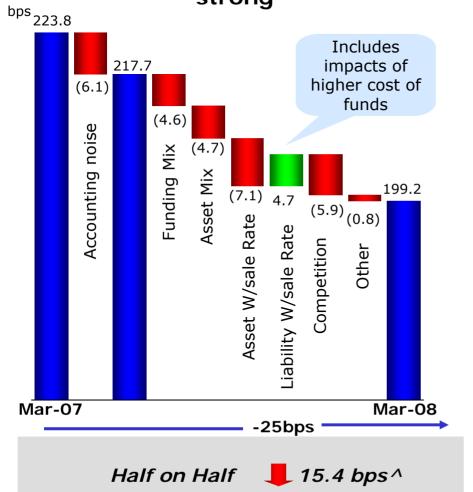
### Very good volume growth on both sides of balance sheet



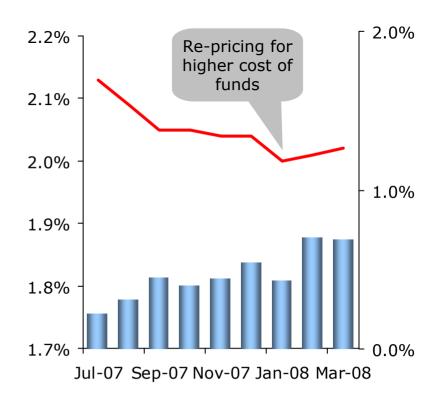


### Margins - more than meets the eye

"Mix" key driver of margin decline, which is why revenue growth remained strong



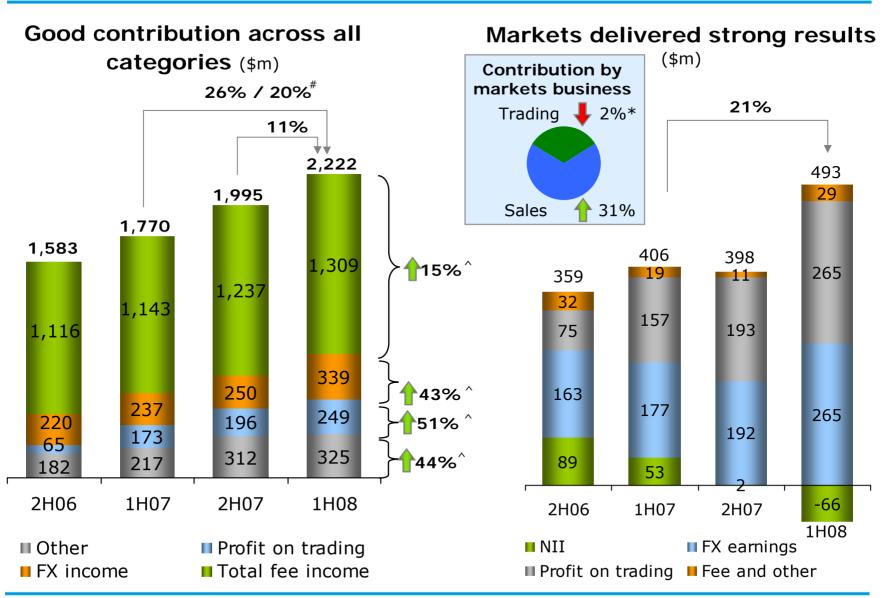
## Higher funding costs impacted margins, but stabilising



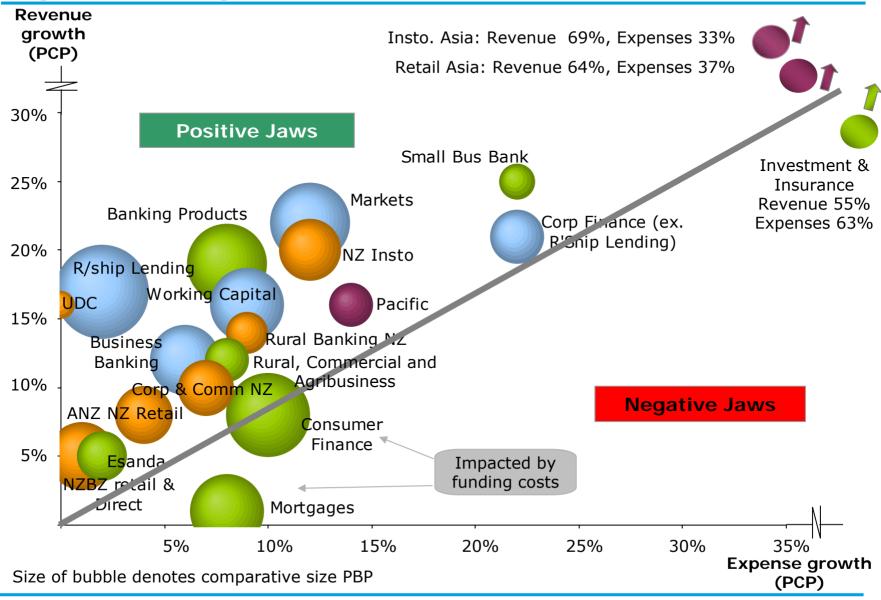
Group Net Interest Margin

Cash / 90 day BBSW spread month average (RHS)

### Very strong growth in 'Other Operating Income'



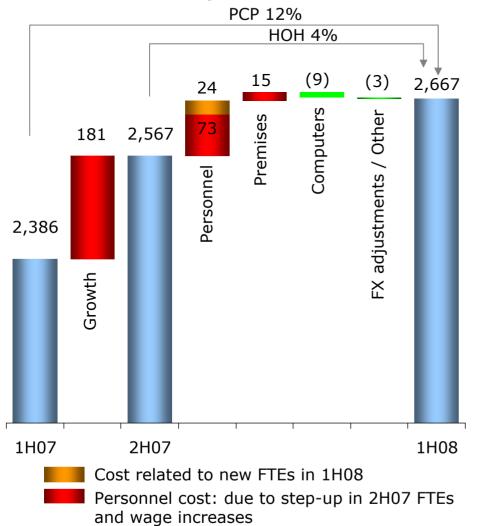
# Most businesses delivering positive jaws and double digit revenue growth



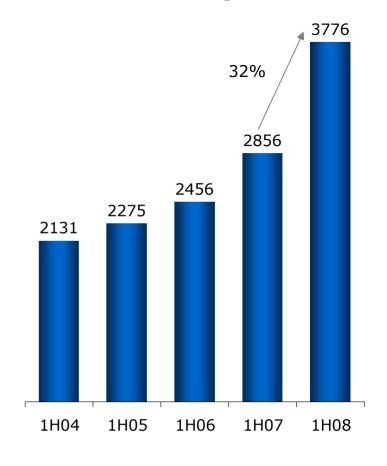


### Expense growth reflects significant investment in 2H07

## Expense increases primarily from increase in personnel costs

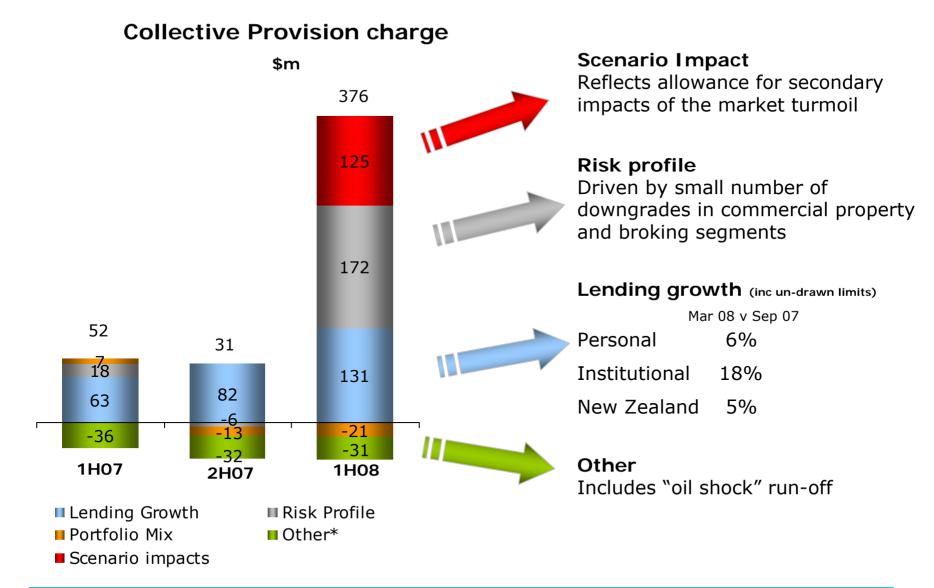


## Asia Pacific FTE growth reflects strategic focus



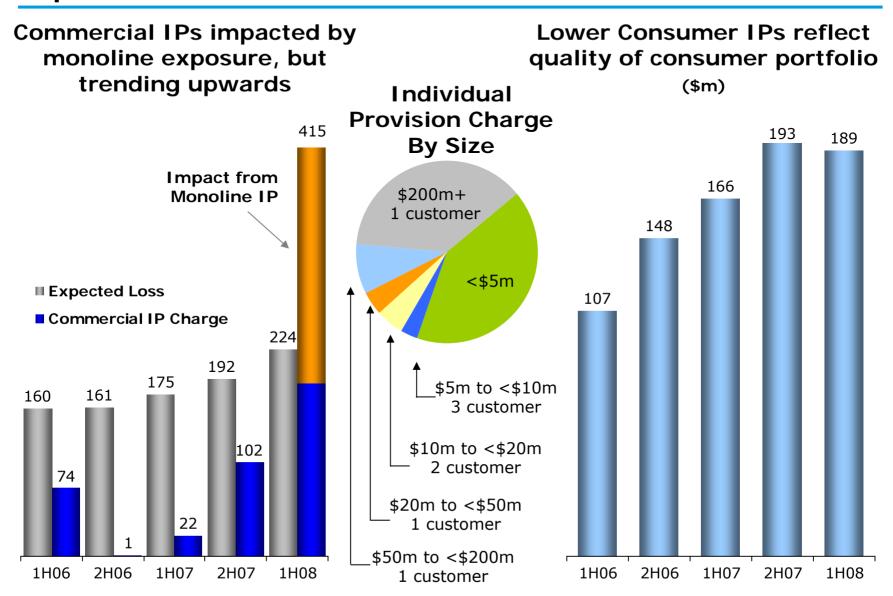


### We have further strengthened our Collective Provision





# Overall portfolio in good shape, impacted by small number of problem accounts

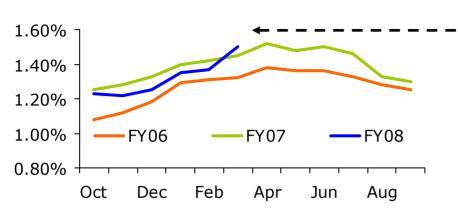




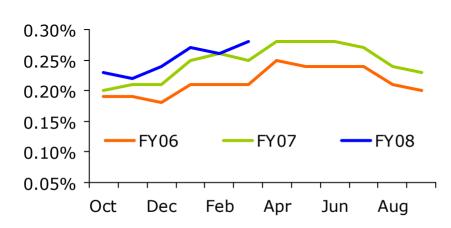
### Consumer credit quality still strong, but we remain alert

Cards portfolio mostly trending in line with prior years

**Credit Cards >60 Days Arrears** 



#### Mortgages Retail >60 Days Arrears



## March increase exacerbated by timing of Easter

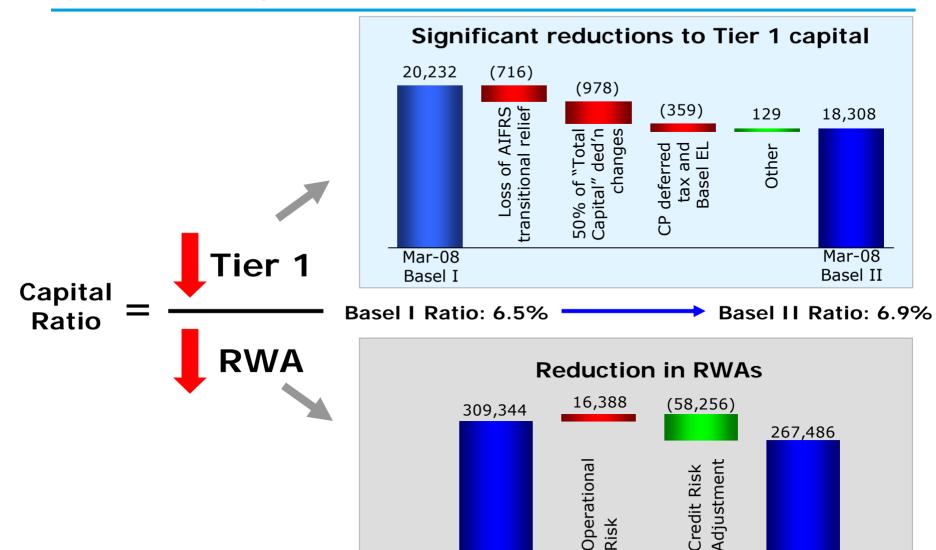
Total Intra-month Delinquency (as a percentage of outstandings)

lost days of collections actions over Easter created a lag in recoveries





# Basel II impacts – significant reduction in RWA offset by APRA changes to Tier 1 capital



Mar-08

Basel I



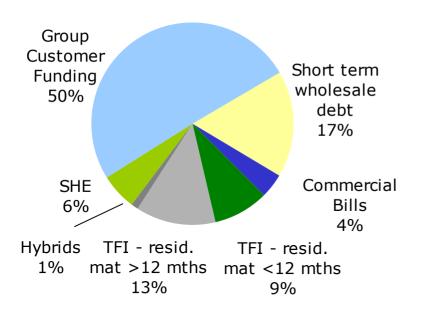
Mar-08

Basel II

# Strong liquidity and funding position maintained during more difficult conditions

## Continuing to maintain a stable and diversified funding base

## Group Funding profile – March 2008



#### **Term Funding for 2008**

- Total term funding target \$25b\*
- Issuance to date \$16.7b (~\$22bn with 1 Yr)
- Additional \$5.3b 1-year funding executed
- Increased cost of term funding 1H08 \$15m;
   2H08 ~\$70m

#### **Outlook for 2009**

 Total Term Debt requirements for 2009 will depend on customer volumes

Impact of growth rates on term funding requirements		Customer funding growth		
		8%	10%	12%
Asset Growth	12%	\$40b	\$37b	\$33b
	10%	\$35b	\$31b	\$27b
	8%	\$29b	\$25b	\$22b

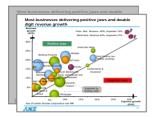
Expected additional cost ~\$200m offset by benefits of repricing



### **Key Takeaways**



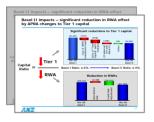
- Record revenue growth, very good underlying performance
- > NPAT impacted by significant increase in provisions



- Most businesses delivering positive jaws
- Continuing to invest in the businesses



- Individual Provisions impacted by monoline insurer, but trending upwards
- Collective Provision balance increased significantly



- Basel II providing some benefit, offset by Tier 1 changes
- Committed to maintaining strong funding and liquidity position









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### 2008 Half Year Results

Australia and New Zealand Banking Group Limited 23 April 2008

**Additional Information** 





### **ANZ** League tables

Sept-07

rank

2

4

6

9

12

8

21

13

14

18

15

10

11

17

5

19

#### Good PBP growth across businesses (1H08 PCP growth)

#### % of aroup Revenue Expense PBP **Business** Growth Growth **PBP Growth** Institutional Asia 70% 33% 102% 2.6% 64% 37% 85% 2.8% Retail Asia UDC (NZD) 17% -25% 50% 0.8% Investment and Insurance 55% 63% 37% 1.2% Banking Products 18% 8% 31% 8.9% Small Business Banking 26% 24% 28% 1.8% Total Markets 21% 12% 28% 8.8% Corporate Finance 22% 20% 22% 4.0% Working Capital 16% 8% 21% 7.4% Pacific 16% 12% 18% 2.8% Relationship Lending 17% 5% 18% 12.1%

7%

8%

6%

3%

8%

0%

1%

10%

7%

17%

16%

15%

14%

11%

9%

7%

6%

-5%

#### Impact of provisions

NPAT ranking	NPAT growth	
2	45%	
1	148%	
4	31%	
5	26%	
3	32%	
6	23%	
20	-104%	
19	-26%	
18	-11%	
11	12%	
17	-47%	
10	13%	
7	17%	
9	14%	
12	12%	
13	7%	
15	-2%	
14	7%	
8	16%	
16	-3%	

includes

E\*Trade

acquisition

Impacted by basis risk now re-pricing

Asia Pacific Personal

Mortgages

(NZD)

New Zealand

Regional and Rural Banking

ANZ Retail Banking (NZD)

Corporate and Commercial

National Bank NZ Retail (NZD)

Rural Banking (NZD)

Business Banking

Esanda Group

Consumer Finance

Institutional

13%

13%

12%

8%

10%

5%

5%

8%

1%

Size of row denotes approximate % of group PBP

2.7%

2.4%

6.8%

4.6%

4.2%

6.3%

3.5%

9.5%

7.5%



1H08

rank

1

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### Personal: a very strong franchise

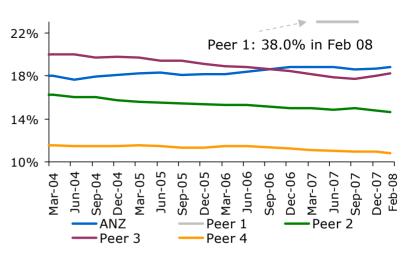
#### A leader in customer satisfaction

(Main Financial Institution: 6 months rolling\*)

#### % 85 80 75 70 65 60 55 Feb-Feb-Feb-Feb-Feb-Feb-Feb-05 07 00 01 02 03 04 06 80 -ANZ Peer 2 -Peer 1 Peer 4 Peer 3

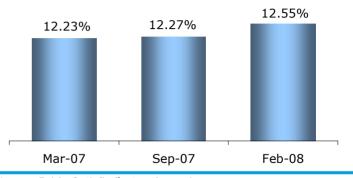
#### Number 2 in customer numbers

(Traditional Banking customer share \*\*)



## Continuing to grow main bank relationship share

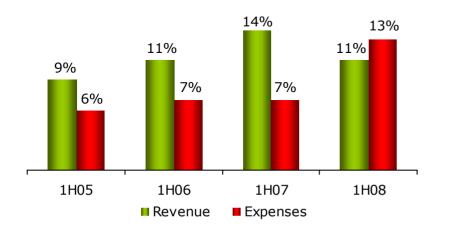
(Share of Main Bank All Financial Services share of main financial institution\*\*\*)





# Personal: Double digit revenue growth despite tougher environment

## Continued strong revenue growth, higher cost run rate from 2007 investments



#### 1H08 Profit and Loss adjusted for

•			
РСР	Headline growth	Excluding M'Card IPO and E*Trade	Adjusted for basis risk
Revenue	11%	10%	11%
Expense	13%	11%	10%
PBP	9%	10%	12%
NPAT	11%	12%	15%

#### Strong income and PBP growth

- Third year in a row with double digit revenue growth in the first half
- Benefiting from high investment in distribution and staff
- JAWS flat to positive adjusting for impacts of E\*Trade, Mastercard IPO and basis risk

#### Continued investment

- Full half of E\*Trade. Full half of Branch Investment Program and ATMs (30 branches and 252 ATMs added in 2H07)
- 4 additional branches, 60 new ATMs this half
- Investment in deposit initiatives, marketing, and front line staff maintain strong underlying drivers and increased customer satisfaction

#### **Volumes**

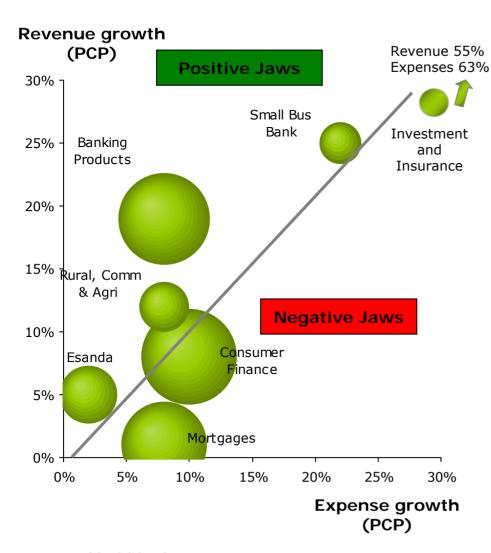
- Lending +12% pcp
- Customer deposits growth +14% pcp
- Above system FUM growth for all businesses

#### Credit quality

- Provisions well contained, down 2% pcp and 4% HoH
- Consumer arrears trending in line with prior year seasonality



### Personal: good performance metrics across businesses



Size of bubble denotes comparative size PBP

#### Small Business Banking (NPAT +23%)

- Lending up 58%, deposits up 13%
- Market share gain 2.3%

#### Banking Products (NPAT +32%)

- Strong deposit growth, growing 1.3x system
- Customer accounts up 11%,
- Margin benefits from basis risk

#### Investment and Insurance (NPAT +26%)

- First full half of E\*Trade
- Investment flow decline, offset by margin lending and passing on funding pressures

### Rural, Commercial and Agriculture Products (NPAT +13%)

- FUM up 13%
- Customer accounts up 5%

#### Consumer Finance (NPAT +16%)

- FUM growth of 10%, growing 1.4x system
- Loss rate down 62bp

#### Esanda (NPAT 7%)

- Solid result in difficult circumstances for finance companies
- Costs well controlled and increasing ROE

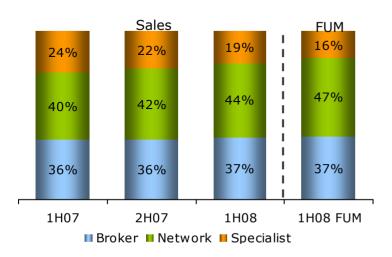
#### Mortgages (NPAT -3%)

- FUM up 13%, growing 1.3x system
- Impacted by higher funding costs

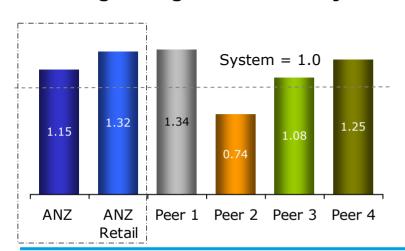


### Mortgages: FUM growth above system

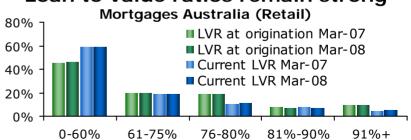
## Consistent channel mix (% flows by distribution channel)



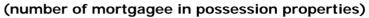
#### FUM growing at 1.3 times system

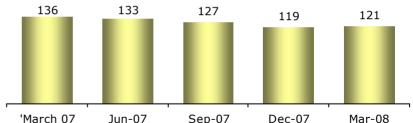


#### Loan to value ratios remain strong



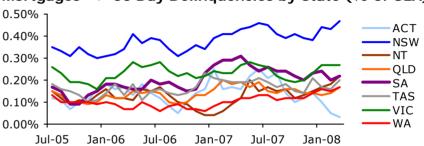
## Mortgagee in possession volumes remain low...





## ...although NSW arrears continue to track above other states

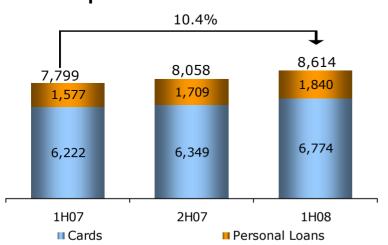
Mortgages^ > 60 Day Delinguencies by State (% of GLA)





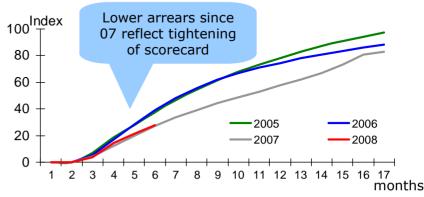
# Consumer Finance: Solid FUM & acquisition growth, sound credit quality

## Solid FUM growth for cards and personal loans...

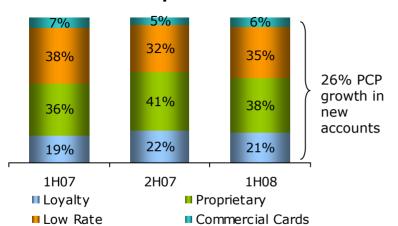


## ... despite tighter scorecards, which is also leading to lower arrears

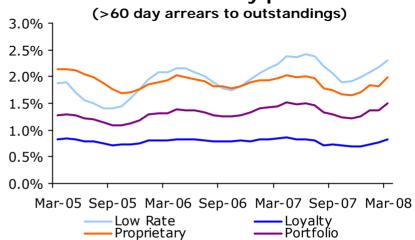




## Consistent mix and strong growth in card acquisitions\*



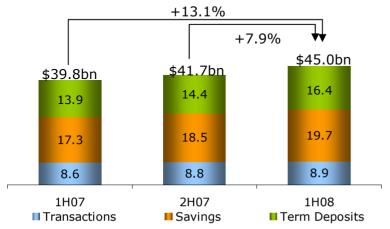
## No material adverse trends in arrears rates by product





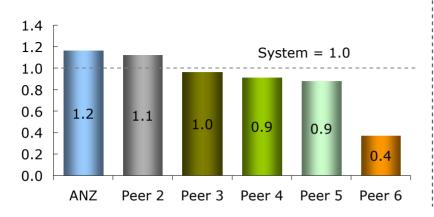
# Current financial environment benefiting Banking Products, impacting Investments and Insurance Products

## Banking Products growing FUM across all products...



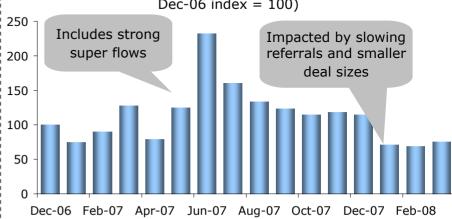
### ...with FUM growth above system<sup>^</sup>

(Household Deposits including V2 Plus)



## Markets turmoil impacted financial planner volumes in recent months

(Managed investment gross flows Dec-06 index = 100)



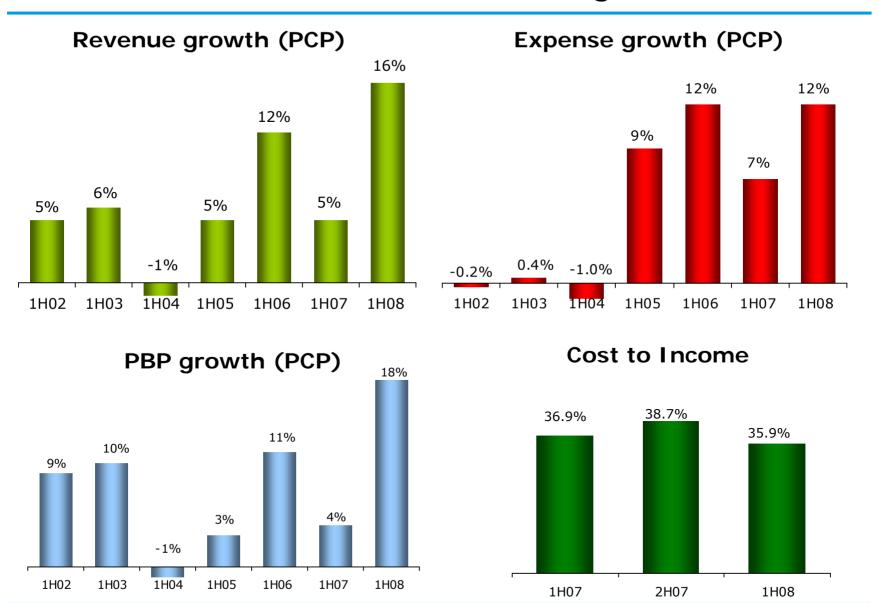
## Although increased E\*Trade volumes in volatile markets

(E\*Trade volumes



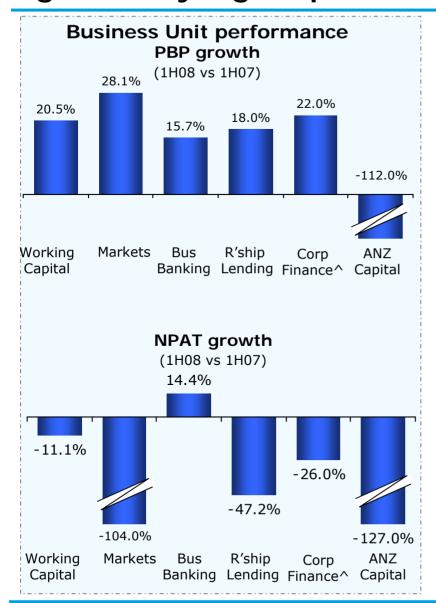


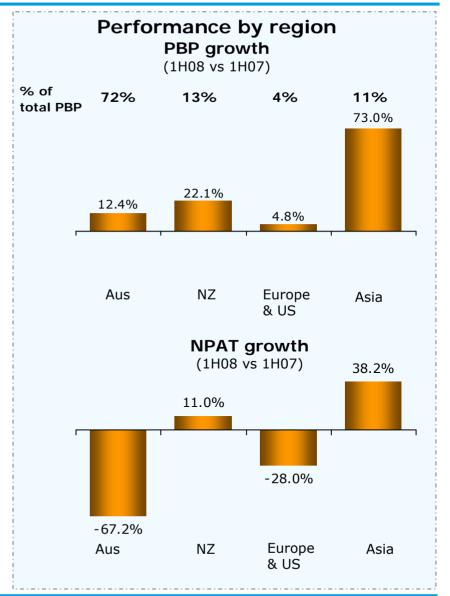
### Institutional: Record revenue and PBP growth





# Institutional: Very good PBP momentum offset by significantly higher provisions





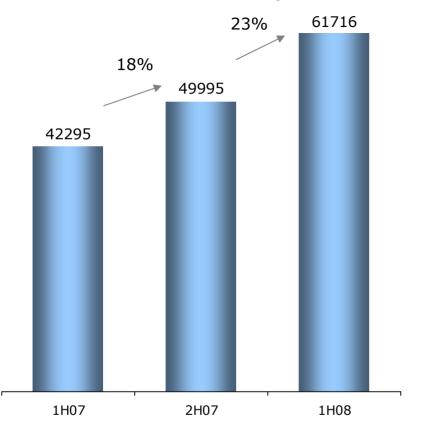


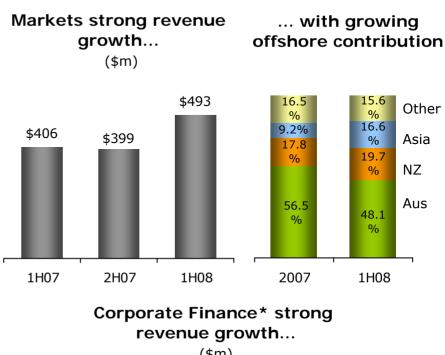
Corporate Finance excludes Relationship Lending

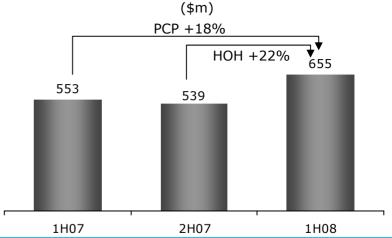
# Institutional: Delivering strong lending growth and income from specialist businesses

# Opportunities in current economic environment supporting solid lending growth

Institutional, Corporate and Financial Institutions lending

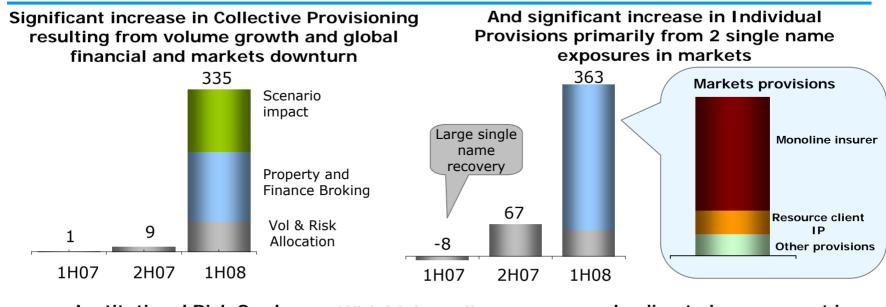


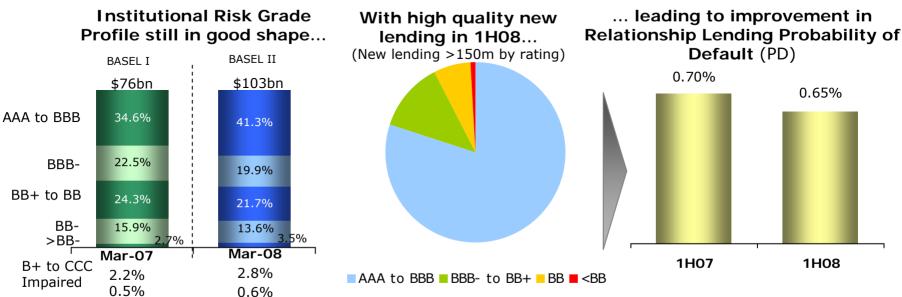






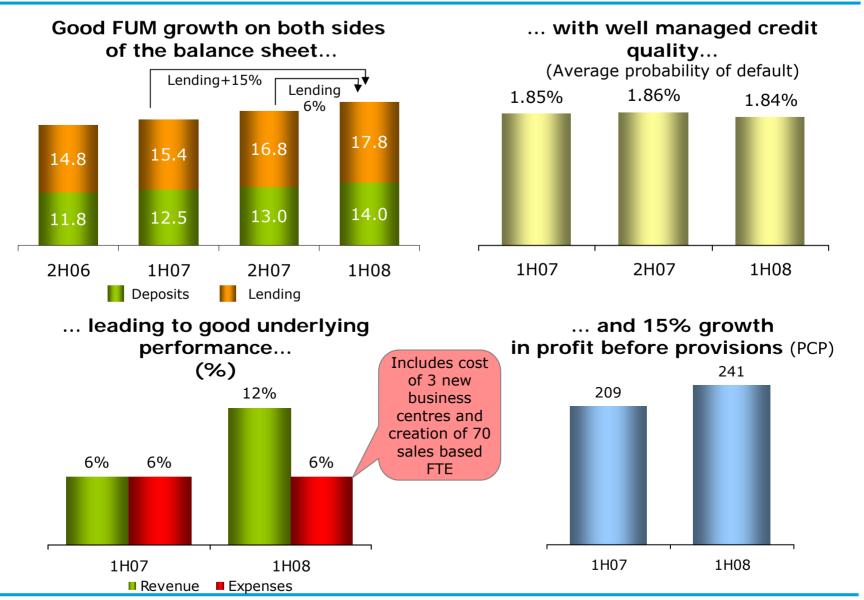
# Institutional: Global downturn impacting provisions although overall portfolio quality still sound







# Business Banking: Good quality lending growth and well managed business expansion

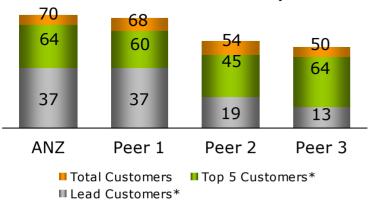




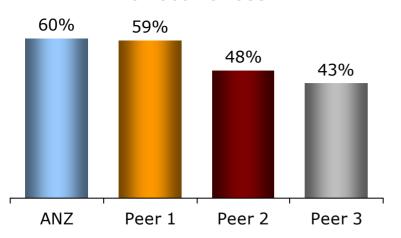
# Institutional Relationship Businesses: Strong relationships driving revenue growth

## Leading customer relationships...

Institutional No. 1 Relationship bank<sup>1</sup>

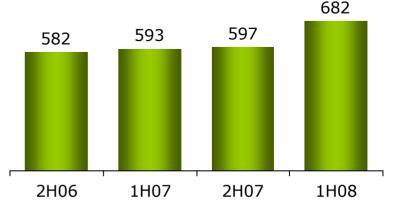


## ...and a market leader in cross sell effectiveness...<sup>2</sup>



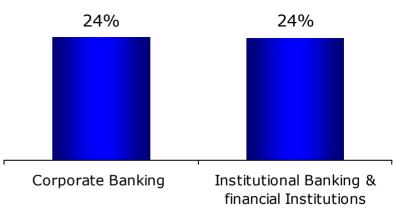
## ...commitment to growing customer relationships...

(Institutional Relationship Business FTE)



## ...resulting in strong growth in customer revenues

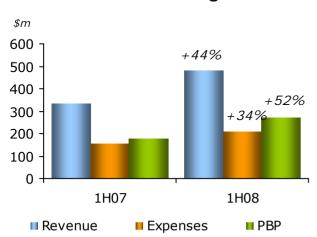
(1H08 revenue growth PCP)



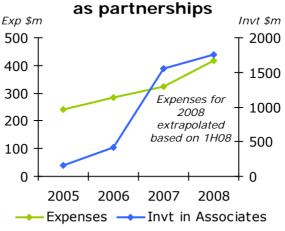


### Asia Pacific - higher investment delivering returns

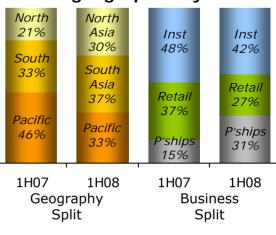
## Investments driving strong revenue & PBP growth



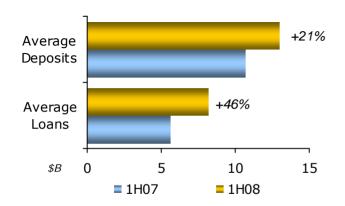
We have been investing in the organic business as well



The business is becoming more balanced geographically



# Despite strong loan growth, we have increased customer deposits and remain net funders to the Group

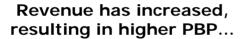


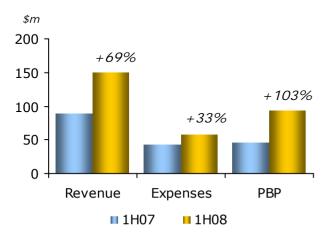
## We have defined our strategic agenda in order to be able to contribute \$1.5 billion NPAT to the group's results by 2012

- 'Core bank positioning' in Asia to develop the Institutional & Retail segments into targeted customer businesses;
- Collaboration with our Partners & future acquisitions to develop from traditional local banks to more sophisticated Retail & targeted Institutional financial service providers;
- Building of product capability including wealth management, debt capital markets, cash management & structured investment products;
- Building of human resource capability consisting of market insiders & ANZ's top talent;
- Continue our traditional commercial banking operations in Pacific and capture new emerging opportunities where more sophistication is required.

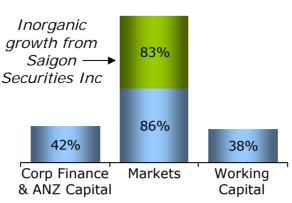


# Institutional Asia: recent investments have paid off in both organic & inorganic growth



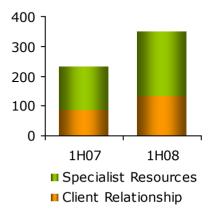


... with growth across all product lines...

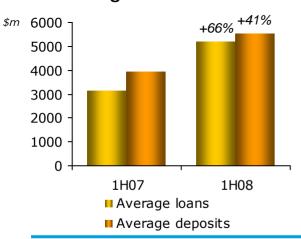


PBP growth over 1H07

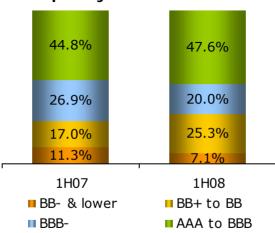
# ...achieved through investment in front office staff to boost product capability & sales strength



Notwithstanding strong loan growth, we remain self-funded as we leverage the client network



Loan growth has driven up provision costs while credit quality is maintained



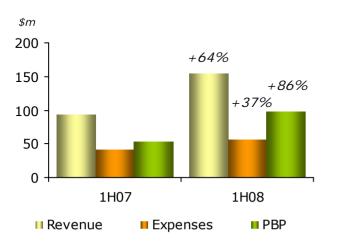
# We are moving from a product focus to a targeted client segment business

- Client coverage model to target key regional customers, building of specialist groups & increase crosssell;
- Enhanced underwriting & funding capacity;
- International centralised operations to create scale;
- Leveraging Partners' network to increase scope of coverage.



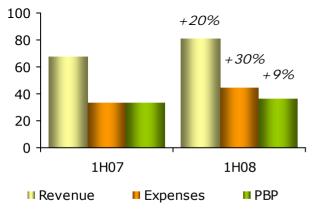
### Retail Asia: strong returns from investments in last half

### Strong overall results with jaws of 27%

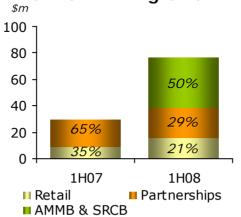


# We are investing in our ANZ retail franchise to underpin

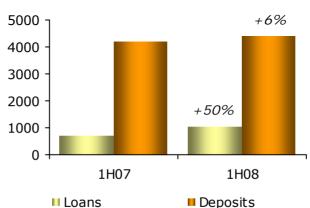
future revenues...



# Full half contributions from AMMB & SRCB have driven NPAT growth



## ... while self funding growth in lending assets



## Moving towards a deeper customer targeted business

- We will focus on the target customer segments in Asia's major cities:
  - Affluent (via ANZ brand)
  - Mass affluent (via partners)
  - •SMEs (ANZ and Partners)
- Sophisticated segmentation, cross-sell and leveraging our partnership client base
- Building of branch and ATM networks, multi currency and multi-lingual electronic, mobile and phone channels
- ANZ will continue to add value to the partnerships through risk management policies & tools, people & product development and technology
- We will continue to be disciplined with mergers and acquisitions and will undertake infill acquisitions in key geographies in line with our strategy.



# Pacific: investments in distribution and transformation driving solid revenue growth

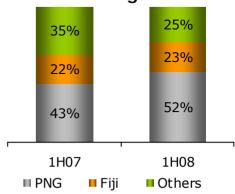
# 18% PBP growth with increased investment in additional distribution and centralisation



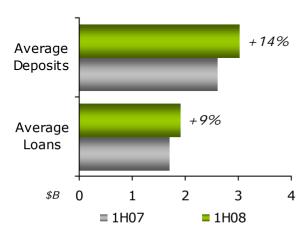
# Notwithstanding good gains in the Institutional business from FX, Retail remains the major business focus



NPAT growth in the key geographies of PNG & Fiji have exceeded the rest of the region



## Deposit growth has outpaced loan growth



# The region has invested in additional distribution, transformation & acquisitions

- Added 110 ATMs 1,000 EFTPOS and 15 branches since the start of the program in 2005;
- Over 100 staff added into the centralised shared support back office in Fiji in the last year enabling more staff to undertake customer sales roles;
- Acquisition of Citizens Security Bank (Guam) completed in June 2007;
- New telling platform implemented in eight countries.

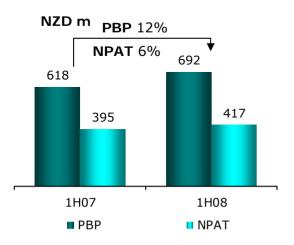
#### The Pacific will build on existing & new initiatives to propel the business forward

- Continued expansion of branch, ATM & EFTPOS networks;
- Enhanced cross-sell & customer service;
- Retail banking capability including private banking, remote & internet banking and broadening of credit card franchise;
- Launch additional market products & build mining & energy industry expertise;
- Target key customer segments.

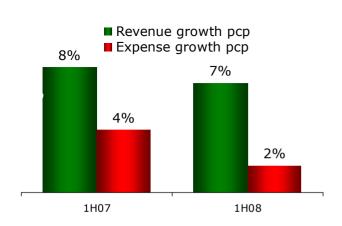


# New Zealand Businesses: good performance in a challenging environment

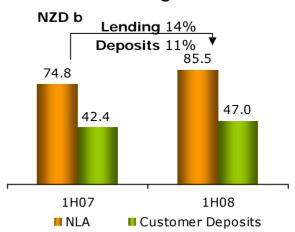
## Robust profit before provisions growth...



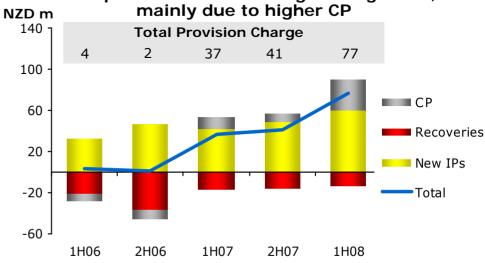
...Jaws have improved...



## ...driven by strong balance sheet growth

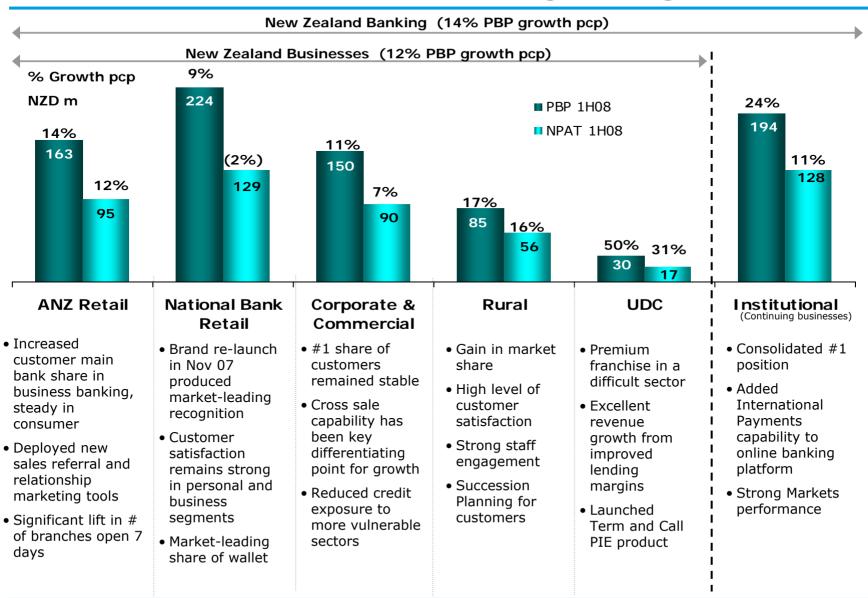


...but provisions moderating NPAT growth,



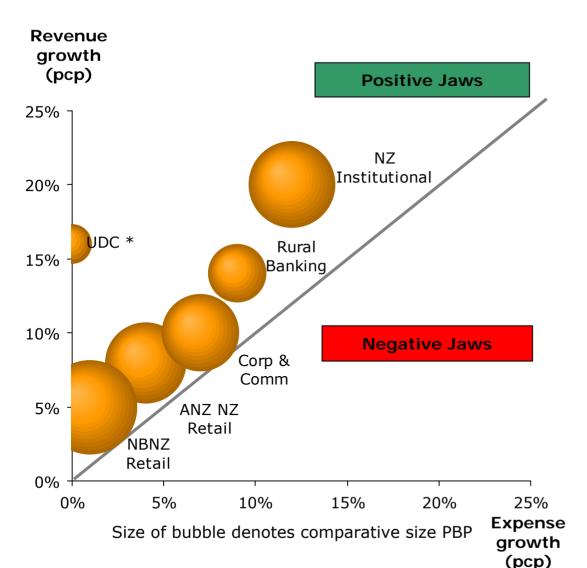


#### New Zealand Businesses: double digit PBP growth





## All businesses delivering positive jaws

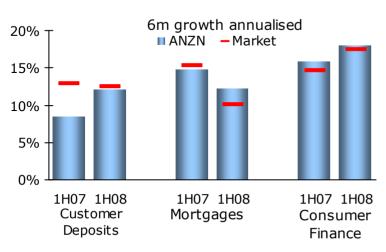


- Overall Cost to Income ratio has fallen 240 basis points (pcp) to 46.0% (for NZ Geography down 200 basis points (pcp) to 44.1%) with the portfolio of businesses being managed to meet changing market conditions.
- Solid balance sheet growth across the businesses has consolidated an already strong market position.
- The impact of competitive pressures on margins has been offset by disciplined cost control and the lift in interest rates in the latter part of the half.
- Financial market volatility and continued strength in dairy prices has underpinned good revenue growth in Institutional and Rural businesses.
- UDC's strong performance reflects its ability to take advantage of sector weakness.
- The impact of an expected weakening in economic activity through 2008 will be cushioned by low levels of unemployment (3.4%), high commodity prices, the prospect of tax cuts and needed infrastructure spending.

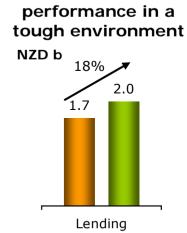


#### Good balance sheet growth across all businesses

## Retail: Strong volume growth relative to market\*



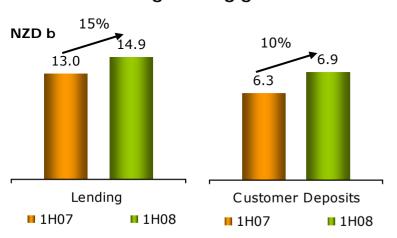
# Rural: Growth reflects premium franchise NZD b 23% 35% 16 13 2.3 1.7 Lending Customer Deposits

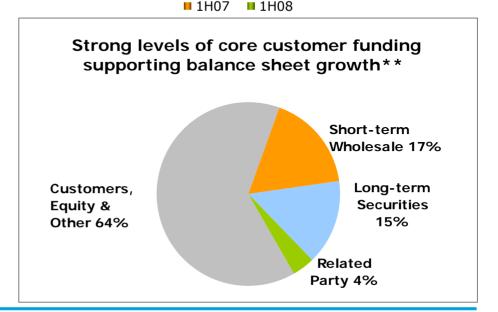


■ 1H07 ■ 1H08

**UDC: Excellent** 

Corporate and Commercial: Strong lending growth



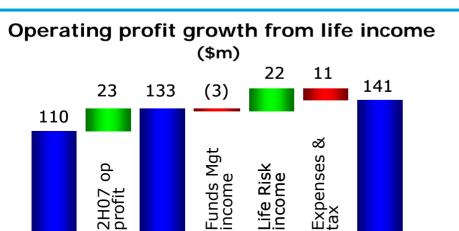


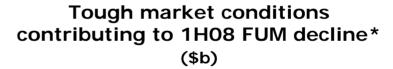


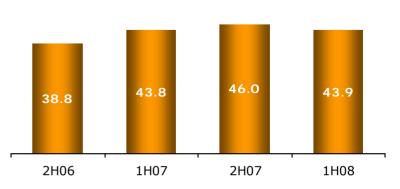
# INGA: solid performance during volatile market conditions

1H08 op

profit



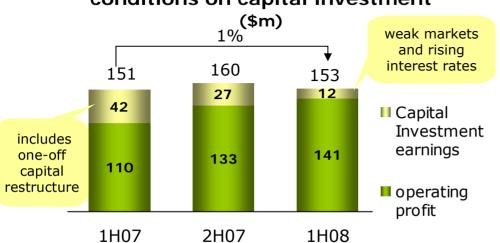




## Bottom line impacted by market conditions on capital investment

2H07 op

profit



#### **1H08 Key Outcomes**

- No 1 amongst employer super providers<sup>1</sup>
- In-force premium market share 12.6%, No 3 in the industry<sup>2</sup>
- Life risk income up 26% PCP driven by growth in the in-force book (+28% PCP)
- Funds mgmt income up 5% PCP with higher average FUM in 1H08 partially offset by adverse market movements.



1H07 op

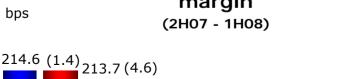
profit

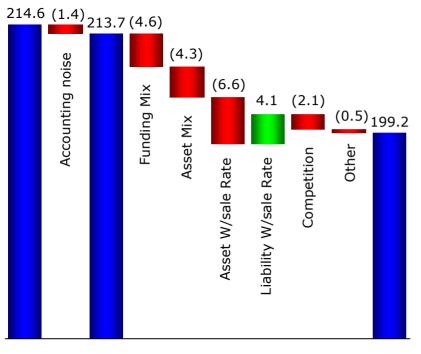
## **Margin Analysis**



## Group HOH margins down 15.4bps on headline basis



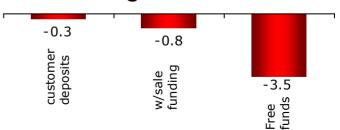




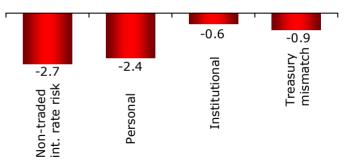


#### **Funding Portfolio Mix**

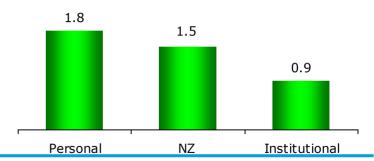
bps



## Asset wholesale rate the largest impact on <u>Group</u> Margin



## Liability wholesale rate an offsetting benefit to margins

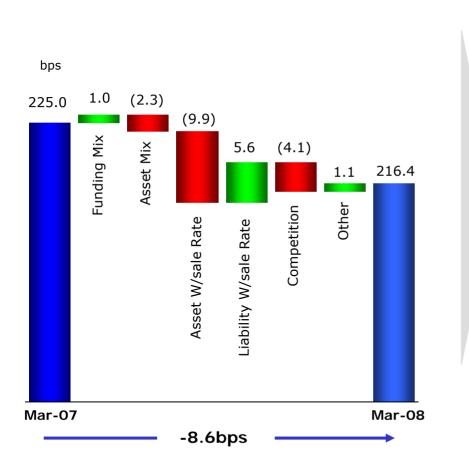




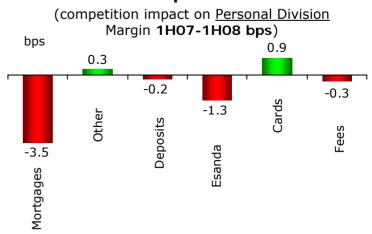
#### Personal: margins impacted by mortgage competition

## Negative net wholesale rate and increased competition driving PCP decline

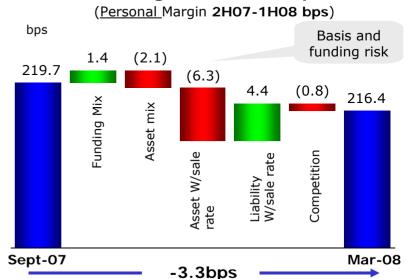
(1H07 - 1H08)



## Mortgages key driver of competition



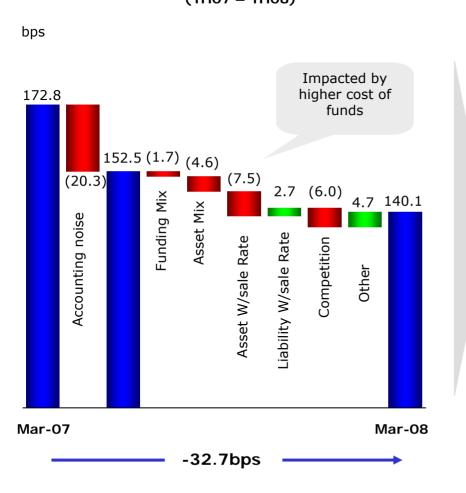
#### 1H08 margin down 3.3bps HOH



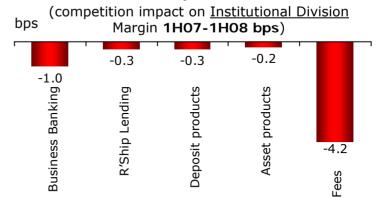


## Institutional: margins impacted by accounting noise

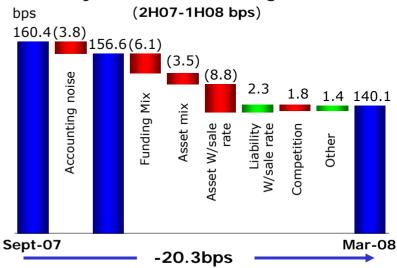
# Excluding accounting noise, PCP margin decline represents 12.4bps (1H07 – 1H08)



## Fees were the major driver of competition



## 1H08 margin down 16.5bps HoH adjusted for accounting noise



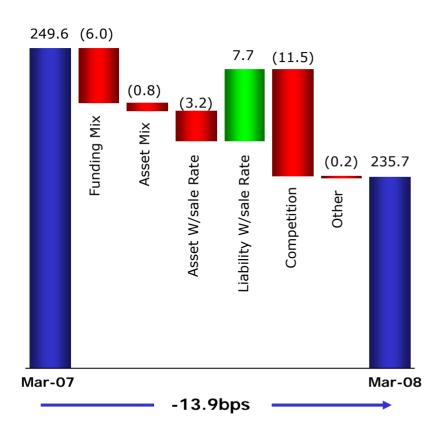


## New Zealand: competitive pressures driving product mix

## Competition more than offsetting wholesale funding benefits

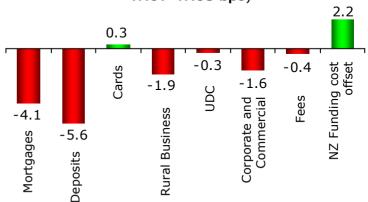
(1H07 - 1H08)

bps



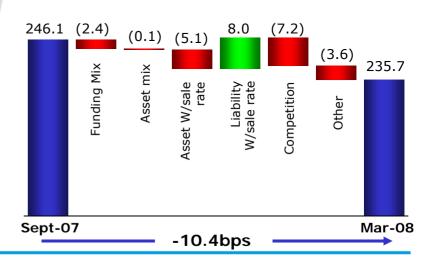
#### Components of competition impact

(competition impact on <u>New Zealand</u> Margin **1H07-1H08 bps**)



#### 1H08 margin down 10.4bps HOH

(New Zealand Margin 2H07-1H08 bps)





## **Basel II and Capital**



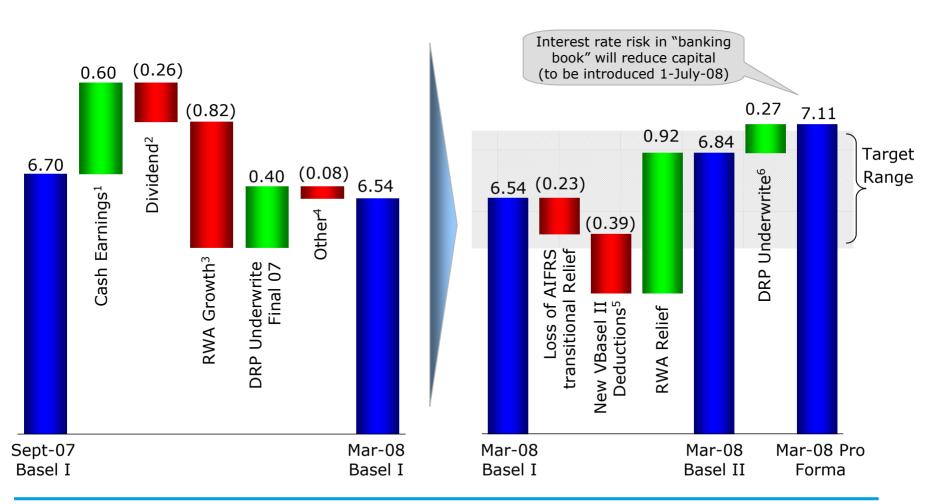
## Capital levels at top end of our range

## 2007 DRP underwrite supported high RWA growth

(Tier 1 ratio - Basel I)

## Basel II and 1H08 DRP underwrite will further strengthen Tier 1 Ratio

(Tier 1 Ratio - Basel II)





## Under Basel II, capital ratios will be pro-cyclical

#### **Drivers of Capital**

## Economy Strong v Weak **Earnings** Profit before provisions Individual provision Collective provision → function of Volume, PD, LGD etc **NPAT Deductions** → Basel EL (Volume, PD with floors, Stressed LGD, Term) v CP less tax **Risk Weighted Assets** → function of Volume, PD, Stressed LGD, Term **Capital Ratios**

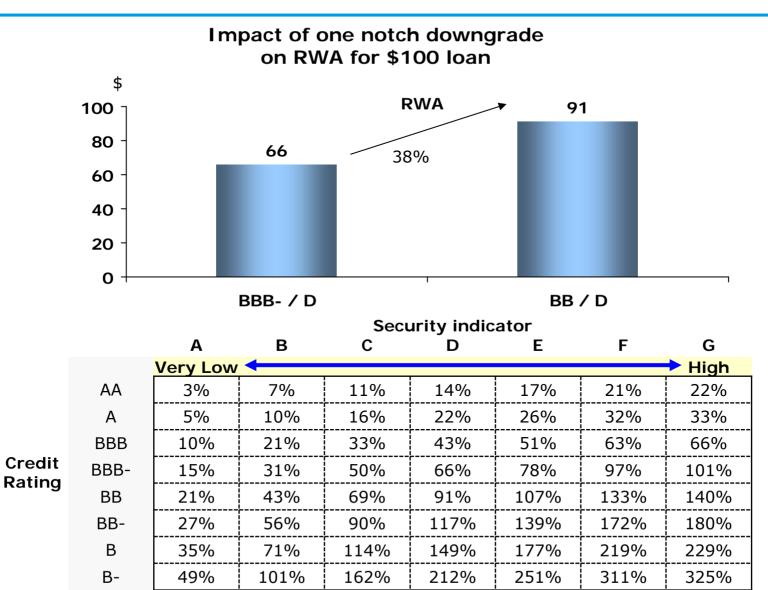


## Basel I vs. Basel II Comparison March 08

Basel II Asset Class	BI RWA \$M	BII RWA \$M	BI RWA	BII RWA	BII RWA/ BI Exposure	
Other Retail	10,147	8,649	100%	73%	85%	
Retail Mortgages	86,300	37,861	53%	21%	23%	
Retail Cards	6,732	6,753	100%	39%	100%	
SME Retail	15,798	7,848	100%	41%	50%	
SL slotting	20,853	34,591	99%	102%	164%	
Corporate	92,357	87,360	100%	64%	95%	
SME Corporate	40,602	24,405	100%	59%	60%	
Trading Book	9,242	10,098	28%	31%	31%	
Sovereign	0	1,167	0%	18%	36%	
Bank	6,039	10,145	21%	30%	35%	
Securitisation	3,949	4,276	100%	42%	108%	
Equity	335	1,339	100%	400%	400%	
Other Assets	2,667	2,668	17%	17%	17%	
Standardised	12,025	10,029	72%	72%	72%	
Total Credit Risk	307,044	249,187	68%	45%	55%	
Operational Risk		16,388				
Market Risk	1,912	1,912				
Total	308,956	267,486				

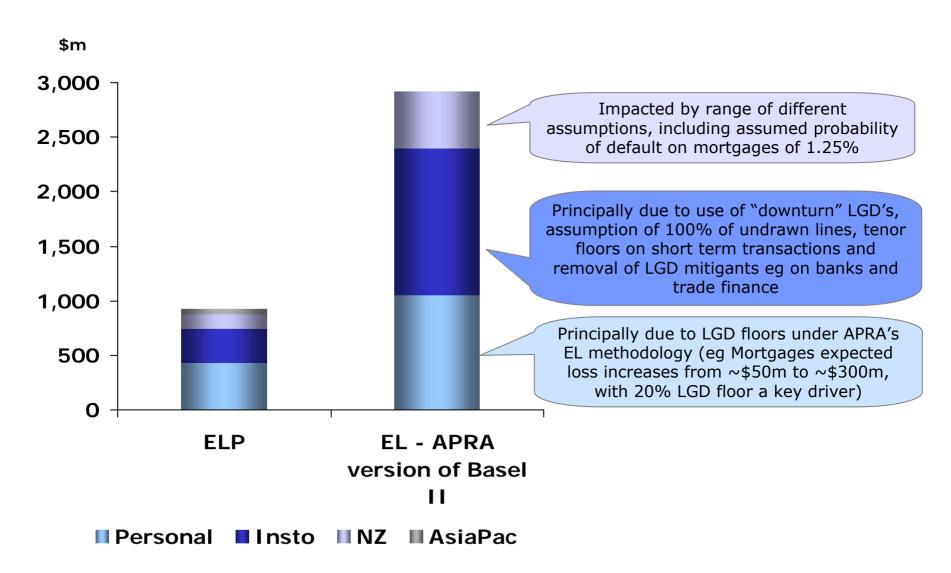


## RWA highly sensitive to risk grade changes under Basel II





# Expected Loss numbers under APRA version of Basel II very different to ELP methodology





## **Credit Quality**



#### Breakdown of collective provision charge

#### **1H08 Collective Provision charge**

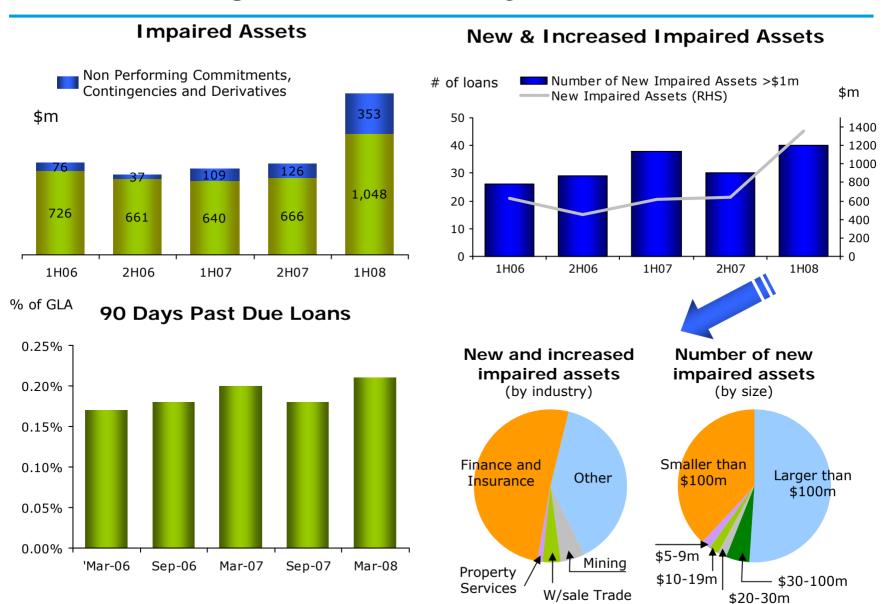
Business Unit (A\$m)	Asset Growth impact	Risk / Mix impact <sup>#</sup>	Eco-cycle	Other*	Total
Group	131	151	125	(31)	376
Institutional (excl. BB)	74	142	105	(12)	309
Business Banking	5	(4)	20	(2)	19
Personal (excl Consumer Finance)	20	5	-	(10)	15
Consumer Finance	15	(7)	-	(3)	5
New Zealand Businesses	14	16	-	(4)	26
Asia Pacific	3	(1)	-	-	2

<sup>#</sup> Includes movement in the credit valuation adjustment which reflects the market value of counterparty risk arising from derivatives.

\* Other comprises scenario impact including the modelled unwind of the oil price shock (raised in 2005) to offset the emergence of related Individual and Collective provisions from these scenario impacts and the refinement of estimates.

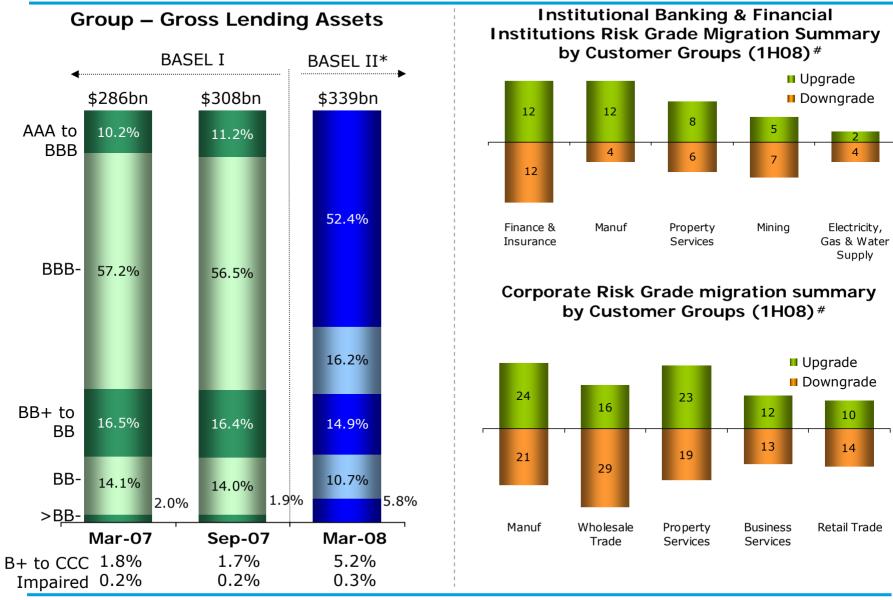


## Non Performing Loans and 90 Days Past Due Loans





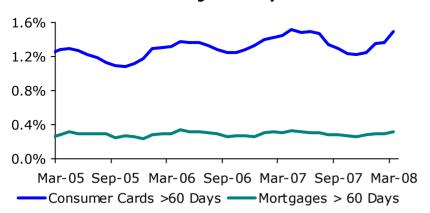
## Risk grade profiles



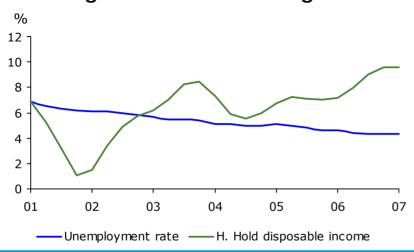


# Consumer credit quality remains strong, benefiting from current economic environment

# Consumer arrears holding up well, but higher interest rate and petrol prices likely to impact

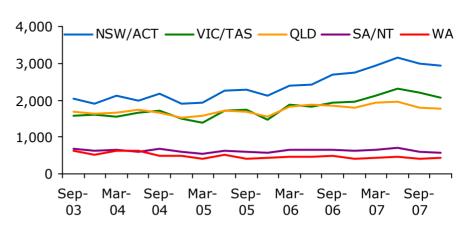


## Unemployment at historic lows and strong household income growth

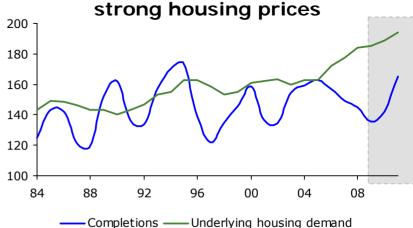


#### Bankruptcies stabilising

(Bankruptcy numbers by state)



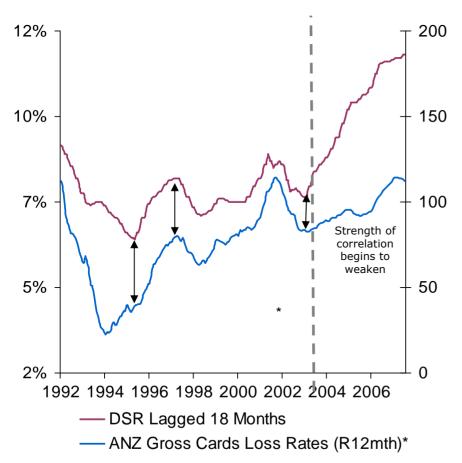
Underlying housing demand continues to outstrip new supply contributing to





#### However preemptive credit tightening has already begun

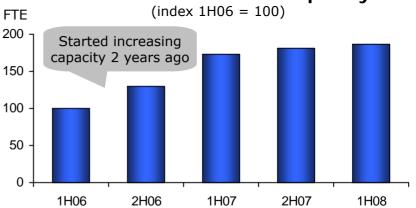
# Historically, 18mth lagged DSR has been a strong indicator of loss rate performance (Loss Rates (RHS) index Oct 92 = 100)



## Initiatives implemented to maintain credit quality in tougher conditions

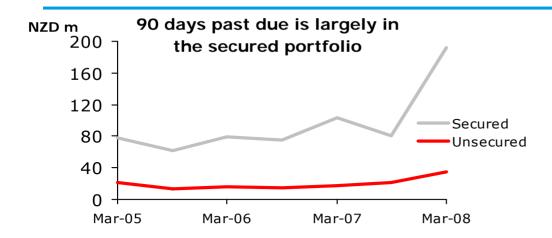
- Selective acquisition tightening including approval criteria for 'new to bank' credit card customers and tightening of manual override criteria for all products.
- Expanded usage of credit bureau analytics, including secondary bureau checks and 'declines' for excessive multiple enquiries.
- Enhanced portfolio analytics focussing on, risk triggers and concentration pockets, to ensure an active response capability.
- Continued investment in collections resources, strategies and processes.



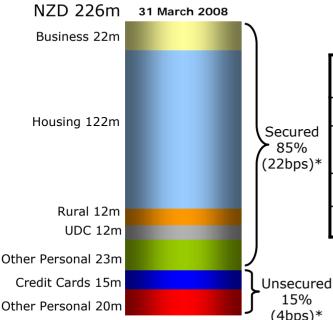


59

## New Zealand: 90 day arrears up but well secured







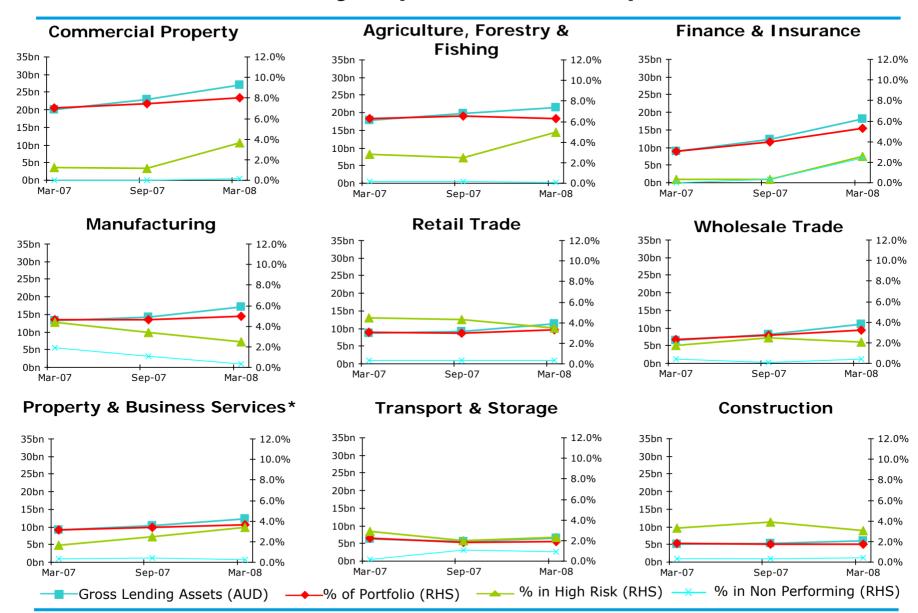
#### Contribution to Individual Provision Charge

	1H07 %	2H07 %	1H08 %
Mortgages		1	4
Other Secured	36	27	37
Unsecured	64	72	59
Total	100	100	100

- A significant increase in arrears, off very low levels, reflects increased pressures on household cash flows.
- The rise in arrears is largely in the secured portfolio. Residentiallysecured lending accounts for more than 70% of the increase (for the half year) of total loans 90 days past due. Loans considered well secured account for 85% of arrears >90 days.
- Historically, mortgage customers in arrears have had low levels of contact until 45 days past due (7 days for higher risk customers). Earlier customer contact is being implemented.
- Loss rates on mortgages continue to be very low, reflecting high 'self cure' characteristics.
- The mortgage portfolio has no subprime component;
- Credit policy has been tightening across the consumer and SME sectors, with changes to LVR requirements, affordability criteria, valuations and business discretions.

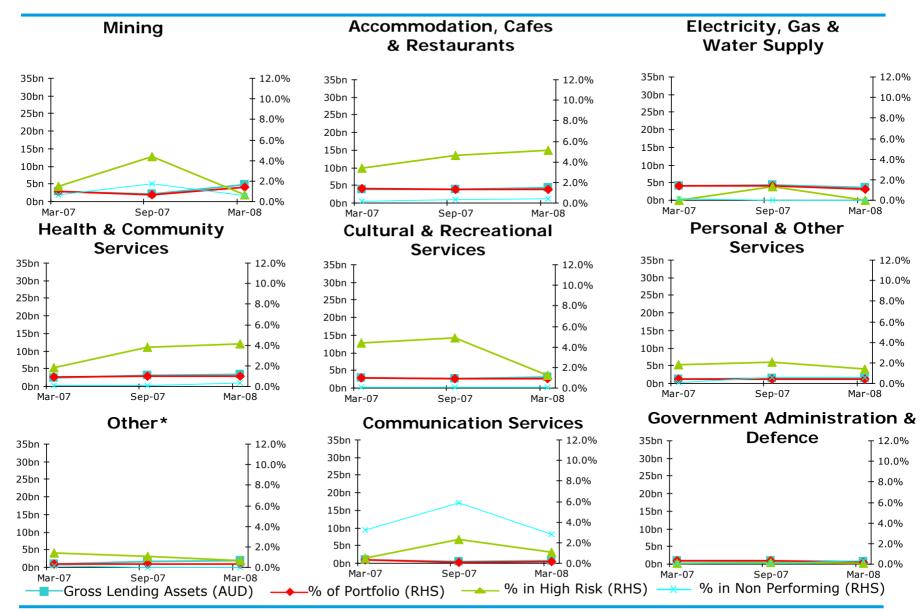


#### Commercial Industry exposures - Group





#### Commercial Industry exposures - Group





## **Corporate Responsibility**



# Taking a responsible business approach to the challenges and opportunities we face

Enhancing customer service and responsible lending practices

Creating a culture of out-performance & inclusion amongst our people

Improving financial literacy, inclusion and savings

Reducing our environment footprint

- ➤ Retail customer satisfaction highest of all major banks in Australia
- ➤ Customer Connect supporting customers in financial difficulty
- ➤ New convenient, responsible products – ANZ Balance Visa, Mobile Banking
- ➤100% Equator
  Principles screening in
  Project Finance

- ➤ BreakOut Perform program launched
- ➤ New momentum increasing women in management positions
- ➤ Employer of Choice for Women
- ➤ Graduate Employer of the Year
- ➤100+ Indigenous trainees recruited in our branch network

- ➤ Saver Plus proving people on low-incomes can establish long-term savings habits
- ➤15,000+ Australians involved in our MoneyMinded financial education program
- ➤ Progress Loans recognised by Prime Minister's Award

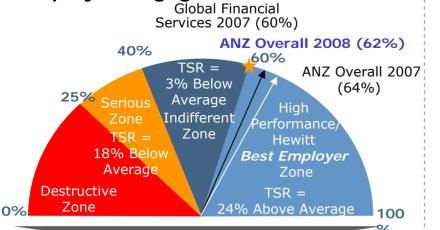
- ➤On track to achieve 5% reduction of electricity and water use per FTE over two vears
- ➤ 32 additional suppliers screened for social and environmental performance
- ➤ Developing sectorspecific social and environmental standards for our suppliers



Interim CR Report available at www.anz.com/cr

#### **Creating an Outperformance Culture**

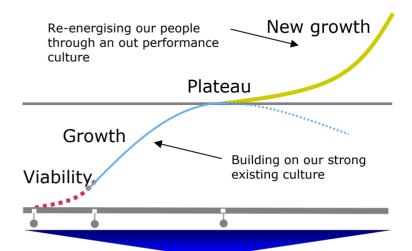
## March 2008 census shows solid employee engagement level at 62%



## With values focused on customers, community, shareholders and profit



## Organisation direction is developing a culture of performance



## Shifting our mindset and behaviour to deliver outperformance

#### Relational (Customer First)

- Building deeper relationships to further anticipate client needs

#### Collaboration

- Collectively driving organisation-wide performance
- Leveraging our knowledge, resources and diversity across ANZ as a whole

#### Outperformance / Performance Edge

- Setting stretch targets to outperform global market leaders
- Driving further efficiency and seeking new opportunities.



## **Diversity @ ANZ**

key focus	Key outcomes to date
Chairing ANZ's Diversity Council:  •Develop and track ANZ's global 2008 - 2010 diversity strategy  •Increase the cultural, ethnic and gender diversity of talent pipeline  •Diversity as a competitive advantage to drive business results.	<ul> <li>Members of Diversity Council appointed with first meeting held Mar '08</li> <li>Discontinued tertiary qualifications policy enabling all employees to now apply and be considered for management roles</li> </ul>
Sponsoring the second ANZ My Difference Census in 2007 which showed: •Employee's sound understanding of diversity and its importance in enhancing business performance  Also provides: •Demographic snapshot of our global workforce •A progress measure of building diversity and creating inclusion	<ul> <li>Employees with 123 cultural backgrounds and speak 91 languages, a great base to build Asia Franchise</li> <li>34% speak a second language, 10% of all employees speak an Asian language and 12% speak a Central Asian language</li> <li>Nearly 60% of all employees are willing to relocate</li> <li>Flexibility initiatives are valued by employees, with 62% having had positive experiences in accessing flexibility</li> </ul>
Sponsoring more women in leadership to achieve: •Greater business performance •Greater business success •Greater recognition for their achievements	<ul> <li>2 women appointed to senior executive positions reporting directly to CEO</li> <li>ANZ Global Women's Network established with a forum of 200 senior women and men to identify key priorities for action</li> <li>Women in executive positions have increased from 20% September 2006) to 23% (March 2008)</li> <li>Employer of Choice for Women for the sixth consecutive year</li> <li>Recruited 51% female graduates for the 2008 graduate program</li> </ul>
Retained focus on indigenous employment strategy across Australia	Currently 107 indigenous school based trainees in Rural and Retail Banking (increase of 43% from March 07) with 87% retention rate of trainees who have obtained permanent employment with ANZ



## Summary of forecasts: Australia and New Zealand

	Australia				New Zealand			
	2007	2008	2009	2010	2007	2008	2009	2010
GDP	3.6	2.9	2.5	2.6	2.7	2.1	0.7	2.0
Inflation	2.4	3.5	2.9	3.1	1.8	3.7	2.7	2.4
Unemployment	4.4	4.2	4.6	4.8	3.5	3.9	4.5	4.9
Current A/C (% GDP)	-5.8	-4.7	-4.3	-5.9	-8.4	-6.5	-6.5	-6.5
Cash rate	6.5	7.25	6.75	5.50	8.25	8.00	6.00	6.00
10 year bonds	6.2	6.0	4.7	5.75	6.2	6.7	5.1	6.5
AUD/USD	0.89	0.92	0.81	0.72				
AUD/NZD					1.178	1.243	1.286	1.241
Credit	15.4	12.0	9.2	7.8	14.3	8.0	5.6	6.0
- Housing	11.6	10.9	8.9	8.5	13.7	8.2	5.5	6.1
- Business	21.7	14.6	10.2	7.1	15.1	8.1	6.0	6.0
- Other	11.7	7.1	6.5	6.6	4.9	5.0	4.1	4.1



The material in this presentation is general background information about the Bank's activities current at the date of the presentation. It is information given in summary form and does not purport to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice when deciding if an investment is appropriate.

For further information visit

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