

2007 Annual Results

Australia and New Zealand Banking Group Limited 25 October 2007

Michael Smith
Chief Executive Officer



Result Overview

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Headline profit - \$4,180m

13.3%

Cash* profit - \$3,924m

1 9.4%

Revenue Growth

12.1% (9.7%*)

Cash* Profit Before Provisions (PBP)

11.5%

Cash* EPS

1 8.1%

Dividend

1 8.8%

Highest growth in revenue and PBP for many years \$1b DRP underwrite enhances strategic flexibility at low cost



Early observations on the business

A strong foundation for growth

- ➤ Personal great franchise, confident it will continue
- ➤ New Zealand very strong position, solid performance
- ➤ Institutional fundamentally good franchise but lost its way in some areas. New management in place, upside ahead
- ➤ Asia / Pacific performing well but need to accelerate.
- >Wealth/Private Bank very strong growth and good momentum

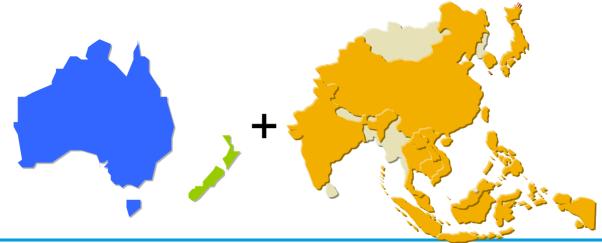


Create a stronger vision for ANZ's future

1. Unlock the existing opportunities

- Re-energise the organisation
- ➤ Lift the energy and edge
- Emphasise accountability
- Focus on performance
- Focus on managing positive jaws

2. Develop opportunities throughout region



Deliver stronger returns for shareholders





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Australia and New Zealand Banking Group Limited 25 October 2007

Peter Marriott
Chief Financial Officer



A record profit

Headline Profit

\$4,180m

13.3%

less significant items

\$256m

Cash Profit

\$3,924m

9.4%

less hybrid dividends

divided by Average no. of Ordinary Shares (1.0% increase)

\$37m

1,845.5m

Cash Earnings Per Share

210.3 cents



multiplied by Dividend Payout Ratio (2006: 64.4%)

65.0%

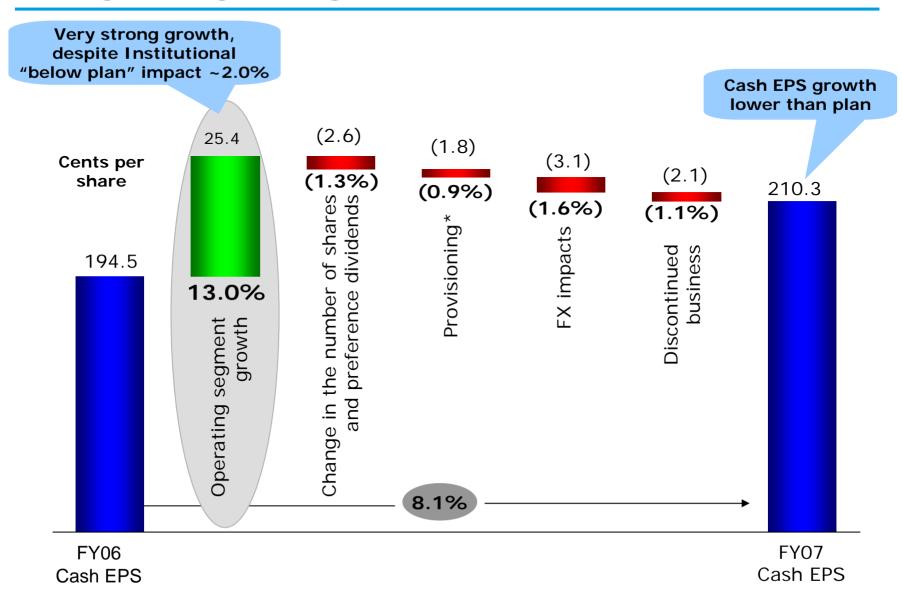
Dividend Per Share

136 cents





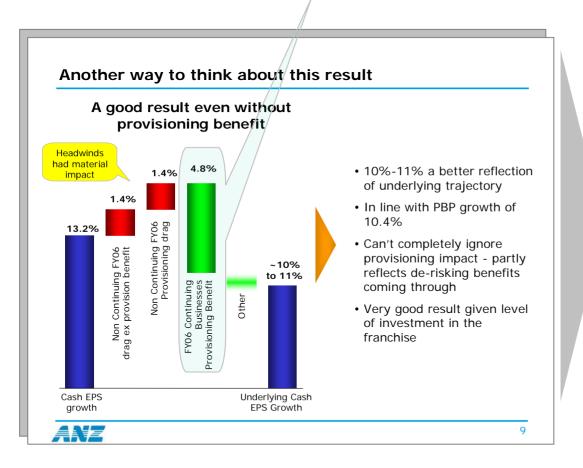
Why the strong underlying performance didn't flow through to high EPS growth





Provision drag partly an unwind of unusually high benefit we flagged last year

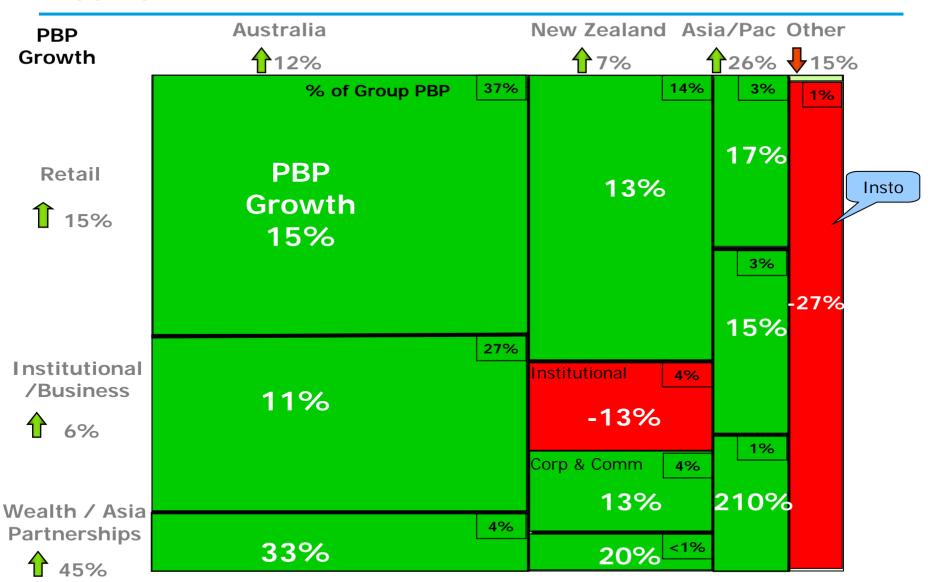
What we said last year...



- Provisions returning to more normalised levels
- 2 yr CAGR Cash Profit growth is 11.7%, in line with PBP growth
- 2.0% FY07 provisioning drag (0.9% compared to ELP) following 4.8% benefit in FY06

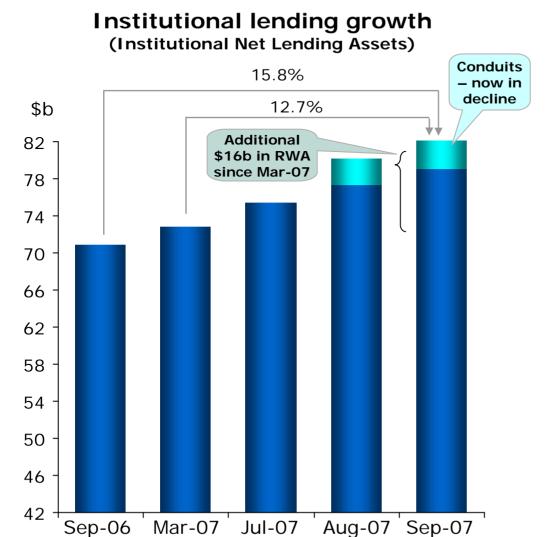


Digging a little deeper in to where we performed (or not)





Strong balance sheet growth, particularly last two months



Growth in other products (% pa)

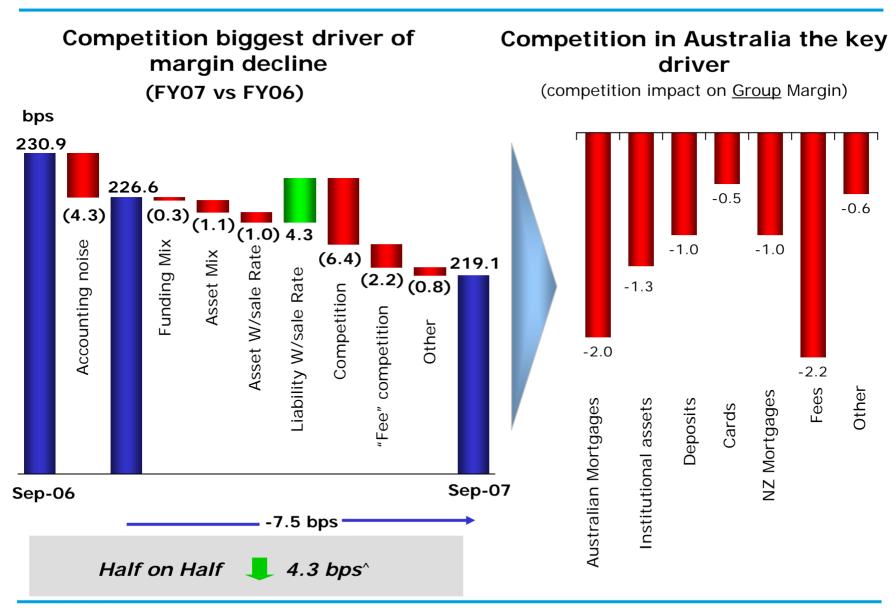
Australia	FY07
Mortgages	12%
Credit Cards	7%
Deposits - Personal	13%
Deposits - Institutional	27%

New Zealand (NZD)

Housing	14%
Credit Cards	8%
Customer Deposits	8%



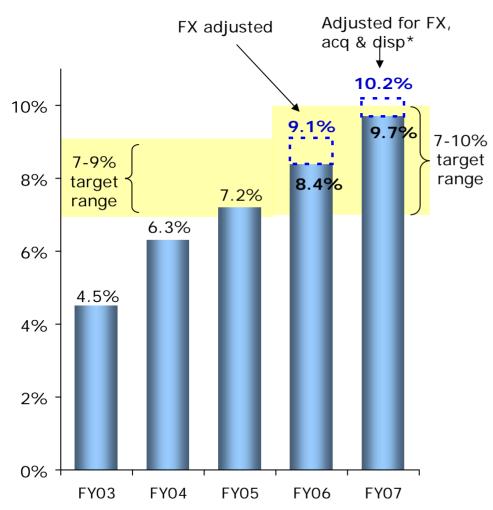
Net interest margins - a few moving parts





Strategy delivering on revenue growth, without reliance on buoyant equity markets & despite mixed Institutional

Delivering revenue growth at top end of target range



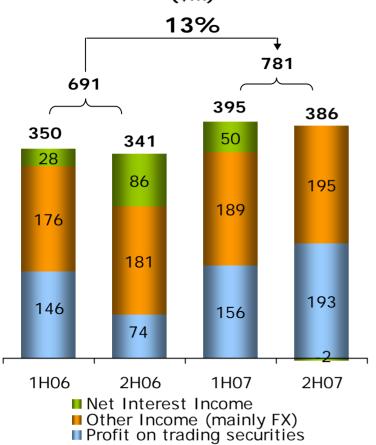
- Revenue growth impacted by:
 - ➤ E*Trade and Stadium Australia transactions (\$72m benefit)
 - > FX impact (\$83m Revenue drag)
- Beware "switch" between NII and Trading (\$99m)

Incon	ne	FY07 (\$m)	Growth (FY07vFY06)	
Net Inte		7,302	1 5%	
Total F incom		2,380	11%	
FX earnin	ıgs	487	1 9%	Markets
Profit tradir instrum	ng	369	177%	total income \$\frac{13\%}{}
Othe	r	529	1 53%	

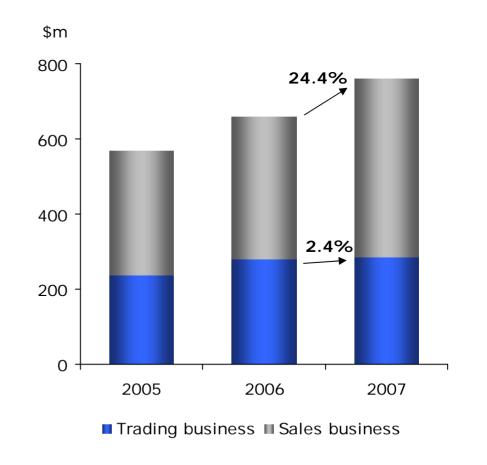
A quick note on Markets income

A reminder not to look at Trading Income in isolation

Total Markets Income (\$m)



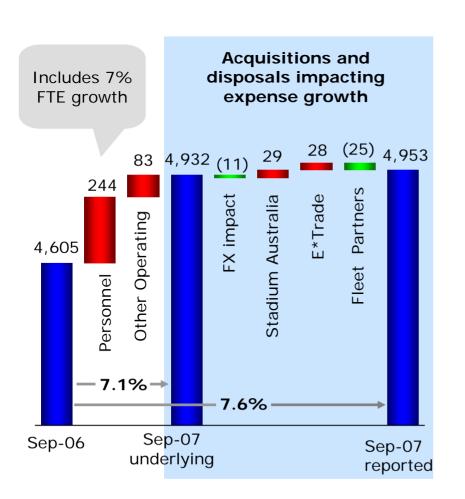
Strong revenue growth from customer activities in context of challenging market conditions in 2007...





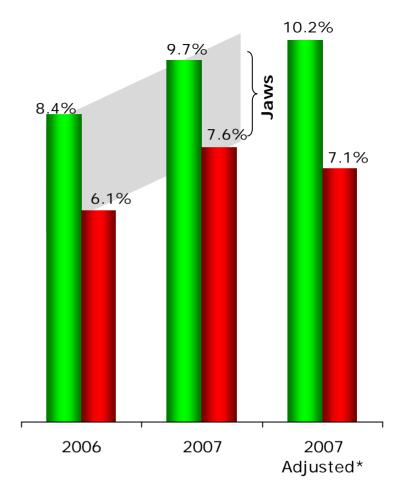
We'll continue to invest while managing the jaws

Still investing heavily, directed mainly to frontline



Maintaining Revenue/Cost iaws

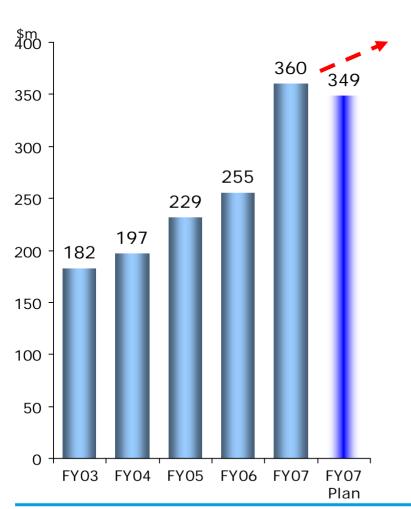
■ Revenue Growth ■ Cost Growth





Individual Provisions increased in line with expectations

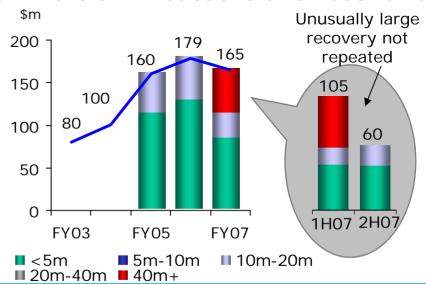
Consumer IPs trending up with volume growth



"New & Increased" commercial IP's higher as expected...

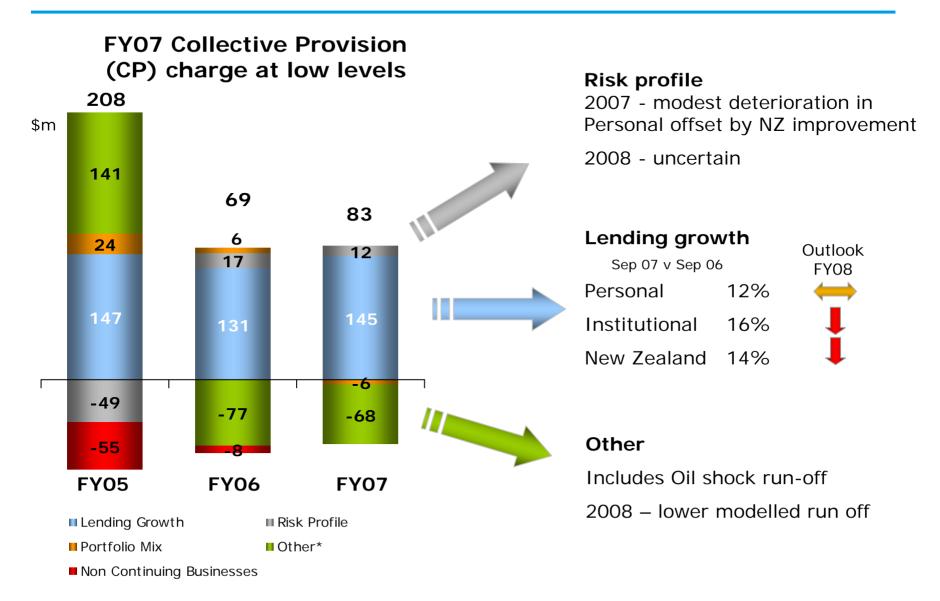


With more normalised levels of commercial writebacks and recoveries





Portfolio growth driving Collective Provision





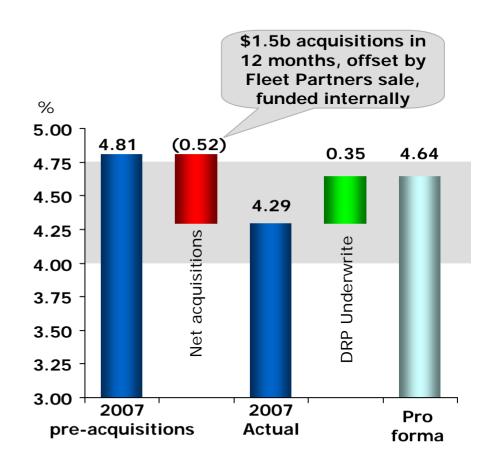
DRP underwrite - enhances strategic flexibility at low cost

Key Features

- Expected to raise ~\$1b
- DRP discount of 1.5%
- EPS impact ~0.4% in 2008
- Additional ~35 basis points of ACE capital
- Enhances strategic flexibility
- Fair for all shareholders

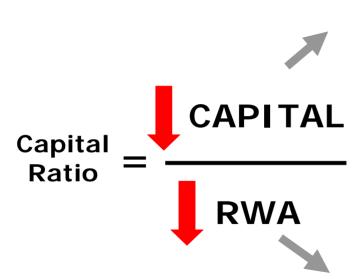
Key dates2007Record Date:14 NovemberPricing Period Commences:16 NovemberPricing Period Concludes:6 DecemberAllotment & Payment date:21 December

ACE Ratio

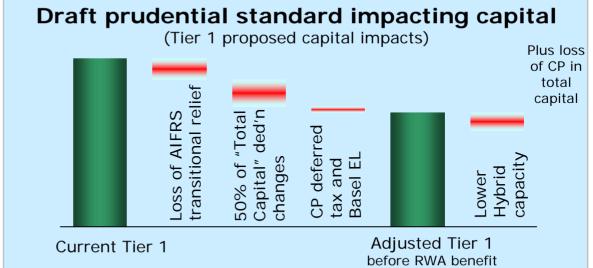




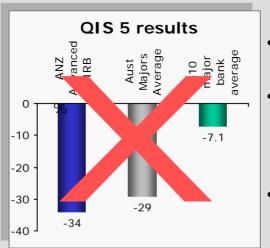
Basel II impacts – reduction in RWA expected in 2008, but how much benefit offset by capital changes?



Other factors
Rating Agency view?



Reduction in RWAs still unclear



- Downturn LGDs and LGD floors imposed by APRA
- Downturn LGD factors on all exposures, not just those with high PD/LGD correlations
- Subject to final ratification by APRA



Well positioned with liquidity and funding

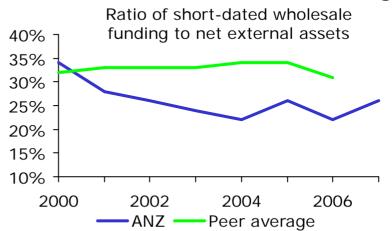
Funding

- Limited impact on ability to access short term or long term wholesale funding
- However cost of term wholesale debt has increased materially
- Focus on customer deposits maintained:
 - Growth rate in Personal deposits approaching 20% annualised in Aug/Sep-07
 - Strong Institutional deposit inflows (\$14.8b, ~27% pa growth)

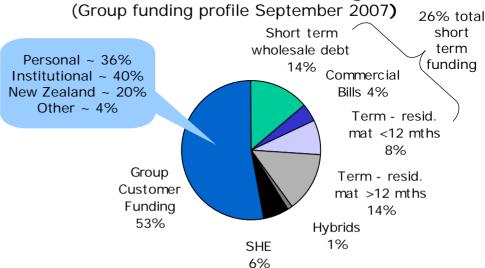
Liquidity

- Strong Liquidity Portfolio ~\$22b
- Provides sufficient cover against maturing short dated wholesale debt and increased asset growth

ANZ has progressively reduced reliance on short term wholesale funding



Stable and diversified funding base

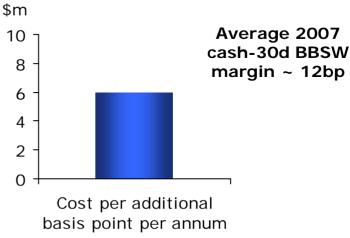




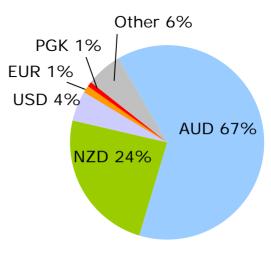
But still likely to be some headwinds in 2008, mostly for sector rather than ANZ specific

- Basis Risk
- Funding costs
- •Impact from strengthening AUD with ~ 33% of earnings in foreign currencies
- •Credit provisions consensus for sector in 2008 is increase of 20% to 30%
- •Dilution slightly higher dilution expected with dividend underwrite

Funding cost reducing but likely drag on 2008

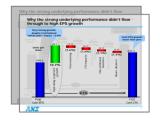


Currency exposures





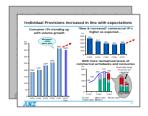
Key Takeaways



Very good underlying growth, but Cash EPS softer



Very strong revenue growth, still investing in the business



Provisions well up, as expected, despite one off recovery



Great franchise in Personal, strong position in NZ, better result expected from Institutional, & Asia building Good foundation for 2008 and beyond





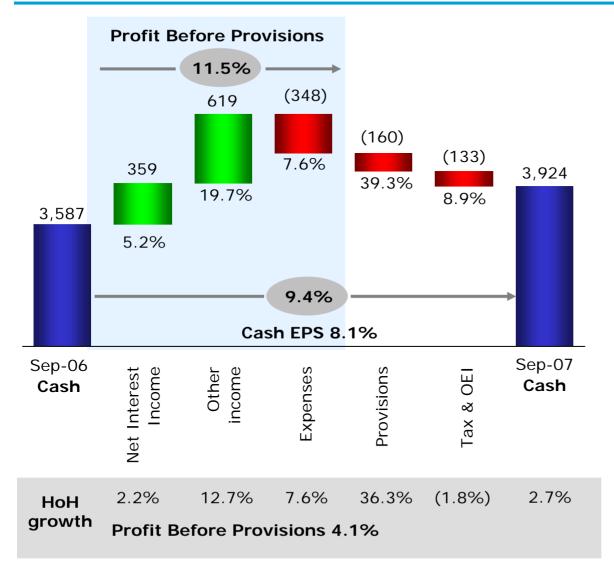
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Australia and New Zealand Banking Group Limited 25 October 2007

Additional information



Very high revenue and PBP growth, but bottom line less than expected

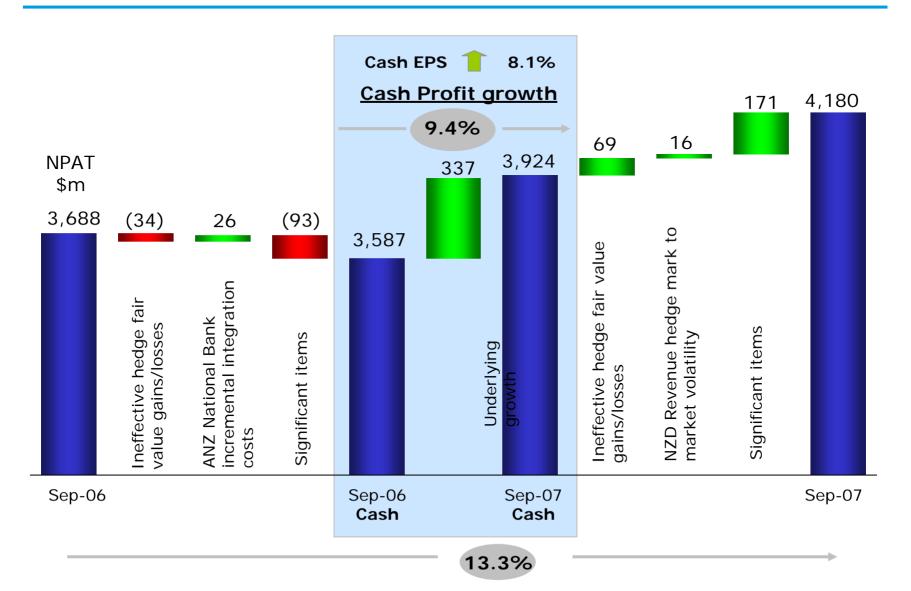


Scorecard	FY07
Volume Growth	
- Lending	✓ X
- Deposits	\checkmark
Interest Margin	✓
Non Int. Income	//
Expenses	√ X
Provisions	✓
Tax	✓
Cash EPS	X

- √ ✓ Favourable to expectations
- ✓ In line with expectations
- X Unfavourable to expectations



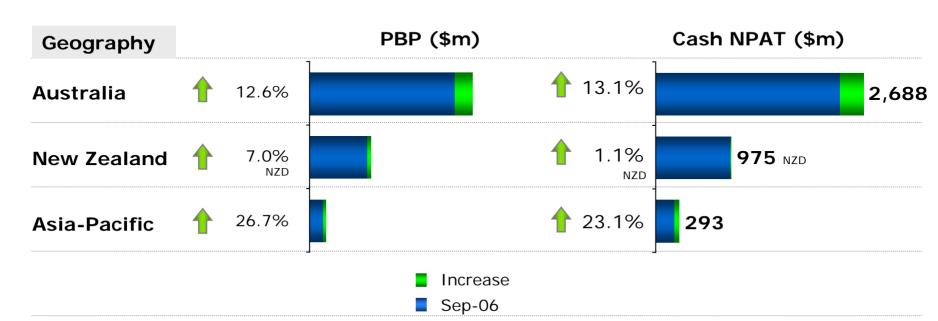
Strong headline growth, assisted by sale of Fleet Partners





Divisional and Geographic Performance

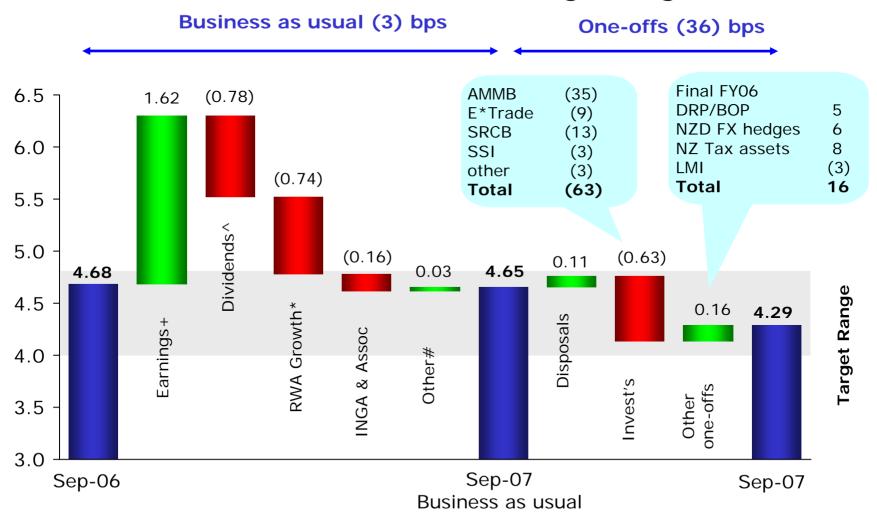






RWA growth and significant investment spend offsets strong FY07 ACE generation

ACE Ratio within target range





Hedging the Kiwi dollar

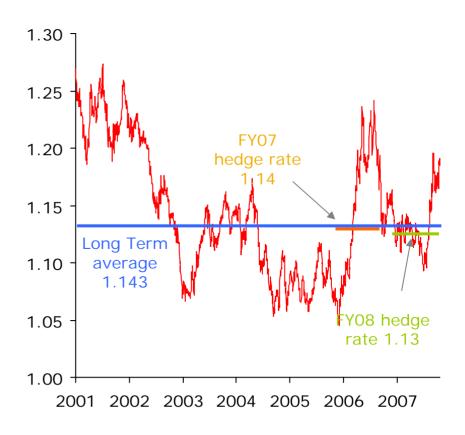
F07 hedges

- FY07 NZD earnings were effectively fully hedged and earnings were translated at an allin average rate of 1.14.
- AIFRS forced the "precognition" of \$141m of hedging income directly to Capital in FY07 – would have otherwise been accrued over future periods.

FY08 hedging position

- Approximately 50% of the anticipated FY08 NZD revenue streams have been hedged at an all-in rate of ~ 1.13.
- Translation of unhedged FY08 earnings at current rates (~1.19) would reduce EPS by ~0.4%
- Each 5 cent increase has a further impact of ~0.4%.

AUD/NZD hedges established where currency is believed to be outside normal trading range





Divisional performance



ANZ League tables – Profit Before Provisions growth

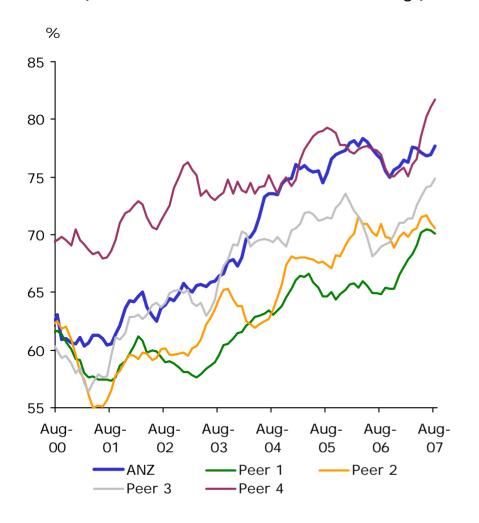
Full yr			Revenue	Expense	1	% of group	
Rank	1H07 rank	Business*	Growth	Growth	PBP Growth	PBP	
1	1	International Partnerships	61%	37%	80%	1.6%	
3	2	Investment & Insurance Products INGA	50% 26%	42%	72% 25%	1.3% 2.5%	
S	-	INGA	20%	n/a	25%	2.5%	
4	5	Banking Products	15%	9%	22%	9.1%	
5	3	Consumer Finance Australia	12%	1%	21%	11.1%	Size of row
6	6	Small Business Banking	21%	22%	20%	1.7%	denotes
7	14	UDC (NZD)	8%	-3%	19%	0.6%	approximate
8	4	Pacific Businesses	12%	9%	16%	1.7%	% of group
9	11	Total Markets	13%	11%	14%	7.5%	PBP
10	8	Corp & Commercial Banking NZ (NZD)	12%	9%	13%	4.1%	
11	7	The National Bank Retail (NZD)	8%	3%	13%	6.2%	Partnerships &
12	13	Corporate Finance Continuing	18%	30%	12%	5.2%	Private Bank
13	15	Regional and Rural Banking	9%	5%	12%	2.8%	Personal
14	10	Rural Banking (NZD)	10%	6%	12%	2.2%	reisonai
15	12	ANZ Retail Banking (NZD)	7%	5%	10%	4.4%	
16	-	Private Bank / Retail Specialist Units (NZD)	11%	16%	9%	1.0%	New Zealand
17	9	Esanda Group	6%	5%	7%	3.9%	New Zealand
18	17	Business Banking Australia	7%	6%	7%	6.7%	
19	16	Mortgages	6%	8%	5%	9.3%	Institutional
20	18	Trade and Transaction Services	6%	7%	5%	7.0%	
21	19	Relationship Lending	-1%	41%	-2%	11.8%	
22	20	NZ Institutional Continuing (NZD)	-9%	6%	-14%	4.3%	



Personal: a strong focus on customers...

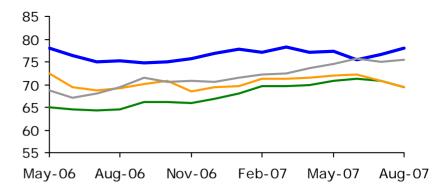
A leader in customer satisfaction

(Main Financial Institution: 6 months rolling*)

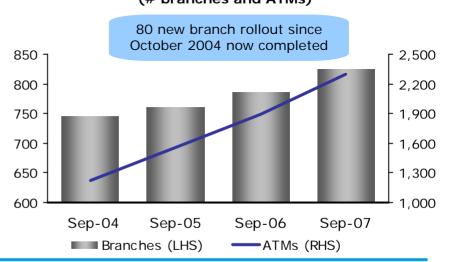


Upward trending customer satisfaction on 3 month rolling average – although more volatile measure

(Main Financial Institution * *)



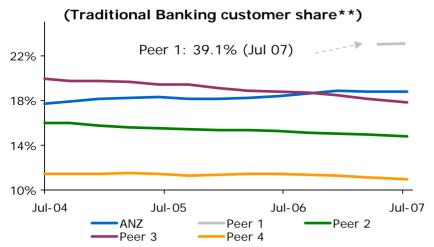
Committed to customer convenience (# branches and ATMs)



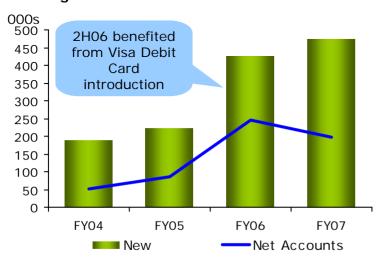


... reflected in growing market share

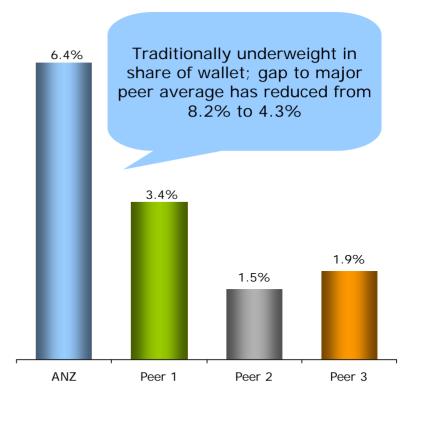
Number 2 in customer numbers



Continuing to attract new accounts*... Banking Products transaction account numbers



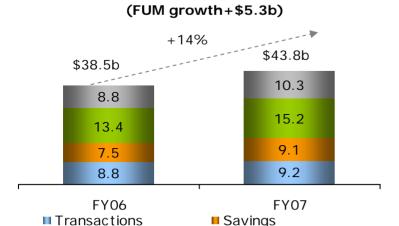
Increasing share of wallet (% increase traditional banking products Jul-04 to Jul-07**)





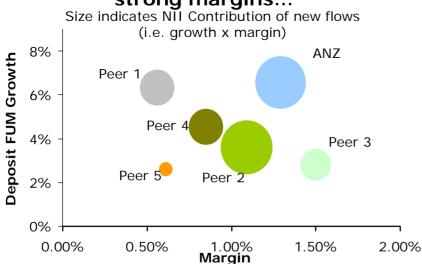
Banking Products: growing above system

FUM growth across all products...

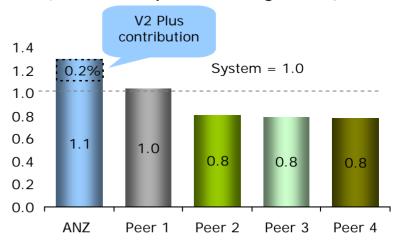


Continuing to achieve growth with strong margins...

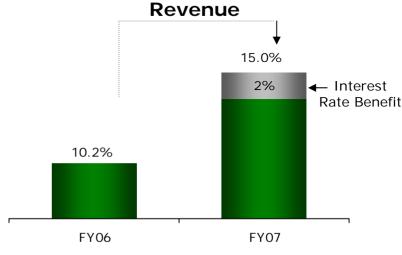
■ V2 Plus



... and growing above system (Household Deposits including V2 Plus)



...Delivers 15% increase in

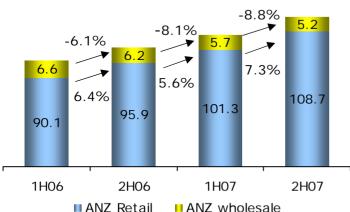




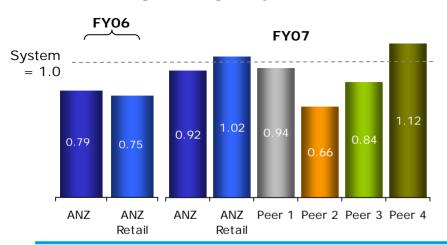
■ Term Deposits

Mortgages: strong volume growth; results impacted by basis risk

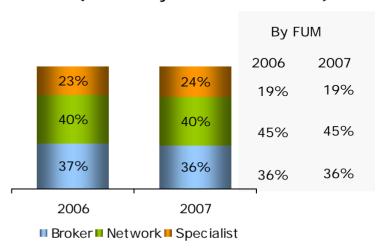
Continued strong Retail FUM growth, offset by ANZ wholesale decline (\$b)



... ANZ Retail is the second fastest growing major bank*

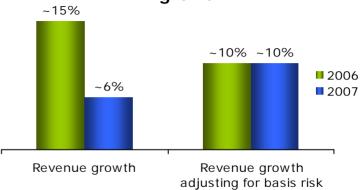


Consistent channel mix (% flows by distribution channel)



Normalising for basis risk shows consistent growth

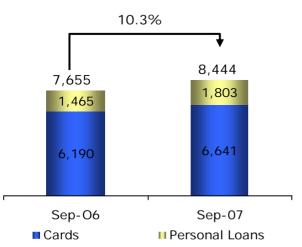
Mortgage portfolio revenue growth



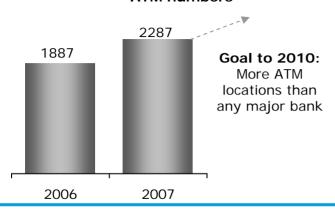


Consumer Finance: continuing to deliver

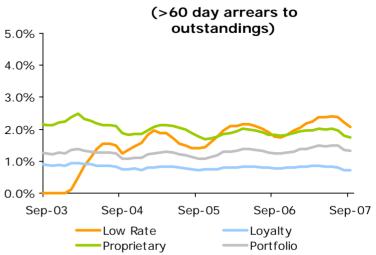
Solid FUM growth for cards and personal loans



Increasing ATMs, increasing convenience

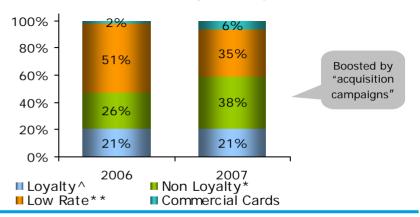


No material adverse trends in arrears rates



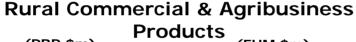
After FY06 Low Rate Launch Acquisition Mix Becomes More Normalised

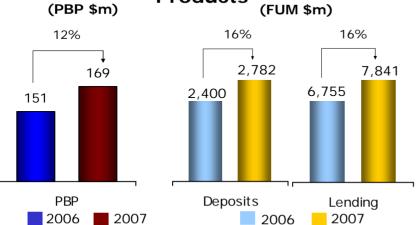
% Acquisition growth by cards product



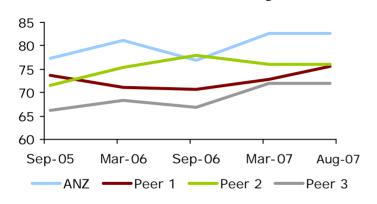


Regional, Rural and Small Business Banking: delivering a solid performance

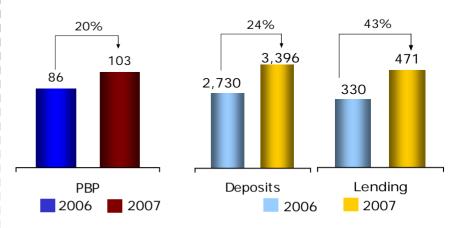




Maintaining strong customer satisfaction* while supporting the rural community



Small Business Banking (PBP \$m) Products (FUM growth \$m)



Rapid business expansion continues

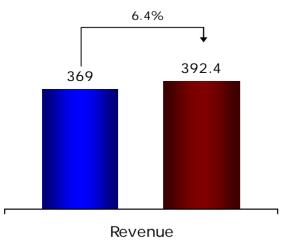
	Staff	Customers	FUM (\$m)
2004	6	190,000	1,980
2007	220	266,000	3,780

Committed to Small Business Specialist available in every branch by 2010

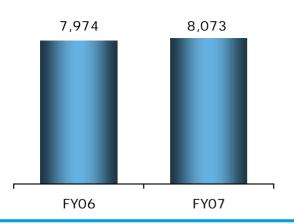


Esanda: Improved performance, stable portfolio

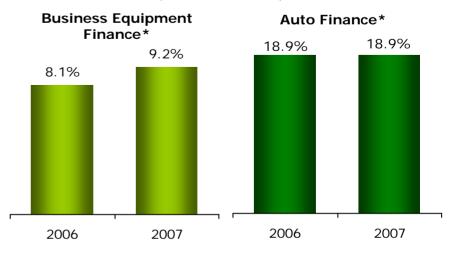
Improving Revenue Growth



Debentures Stable (FUM EOP \$m)

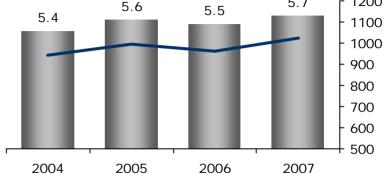


Stable market position (Mkt Share %)



Recovery in New Vehicle Sales*



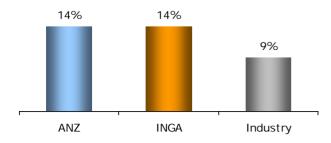




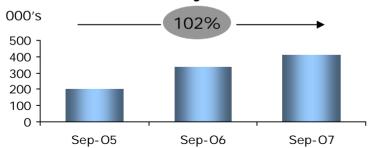
Investment & Insurance growing strongly, Pacific performing well

Investment & Insurance Products

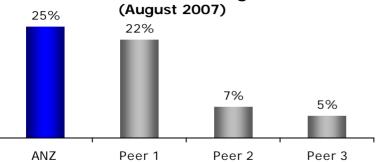
Continuing to grow our planner network...
(New planner numbers)



E*Trade customers have doubled in two years

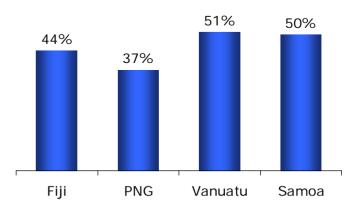


Share of new on-line broking customers*

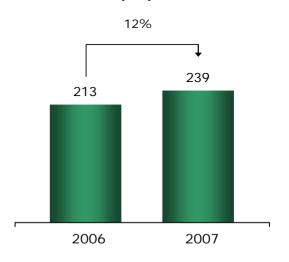


Pacific

Strong market share in major markets (Country market share FY07)



Strong revenue growth (\$m)





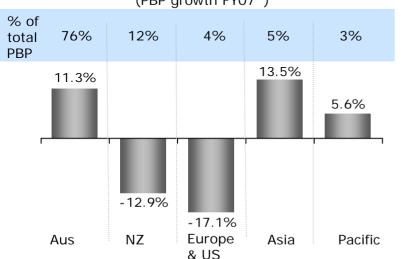
Institutional: a mixed result

Specialist product businesses continue to lead performance



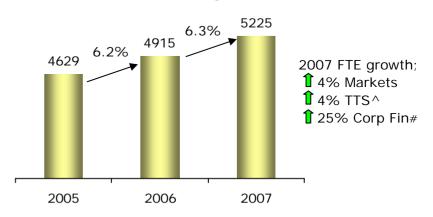
Performance by region

(PBP growth FY07*)



Investing in staff remains a priority to drive future growth

(FY 07 % growth)



Key regional impacts

Australia – Strong Market sales revenue and Corporate Finance Alternative Assets and Private Equity income; subdued lending growth, margin decline in Relationship Lending and 1H07 Business Bank margin competition

New Zealand – Reduced trading income (on the back of a strong FY06)

Europe and US — Impacted by AUD/USD exchange rate and 2006 one-offs

Asia – Markets business benefiting from higher margins and equity returns, strong Corporate Finance fee income and trade flows.

Pacific –Strong foreign exchange earnings



TTS: Trade and Transaction Services

The underlying franchise is in a good position...

New branding reaffirms capabilities and offerings

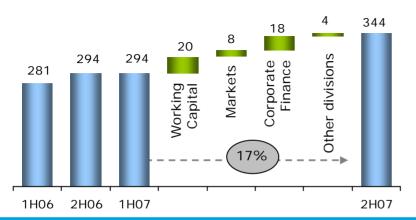


Extensive customer and staff research undertaken to develop partnerships focused on:

- **Understanding** industry sectors, business needs and the operating environment
- Commitment to clients for the long term
- **Delivery** of products, solutions and expertise

After 3 flat periods, strong turnaround in Corporate Banking's contribution to group

(Income#contribution \$m)



Institutional No. 1 Relationship bank status maintained

Large Corporate & Institutional Relationship Banking survey^

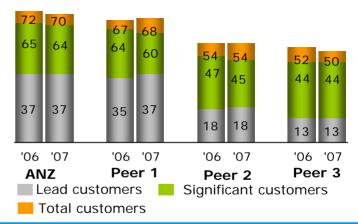
No.1 in 11 categories including:

- Share of Lead and Overall Relationships
- Most Trusted Adviser
- Knows Company's Industry Best
- Understands Offshore Banking*

Transaction Banking survey^

- No.1* in 9 categories including:
- Transaction banking relationship strength*
- Overall customer service
- Banking platform customer service / support
- Trade Services lead relationship

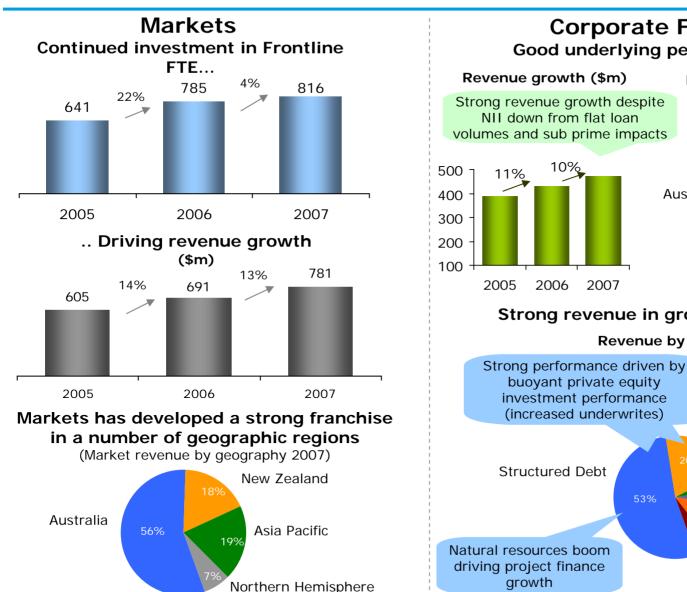
Relationship Market Penetration (%)



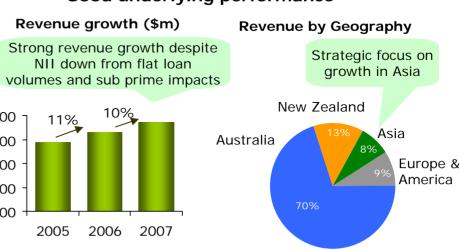


^{*} No.1 of big 4 competitors

Specialist businesses: good underlying performance



Corporate Finance * Good underlying performance



Strong revenue in growth businesses

Revenue by Business

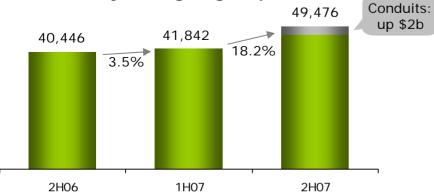




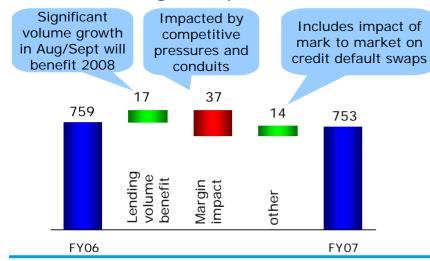
Working Capital

Relationship Lending

Subdued lending growth, boosted by strong Aug-Sep 07

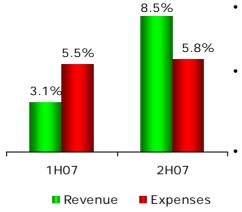


Revenue growth impacted by margin compression



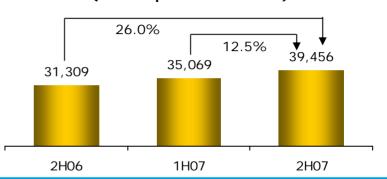
Trade and Transaction Services

Turnaround in second half with good deposit growth, increased customer volumes in Trade and Financial Institution products



- CMTS: 8.8% 2H07 PBP growth (hoh) from strong deposits and favourable rate environment
- Global Trade: 14.1% 2H07 PBP (hoh) with strong second half revenue through customer initiatives and increase in Trade limits
 FIP: PBP growth of 11.2% driven by increased volumes and rates in Clearing and Payments.

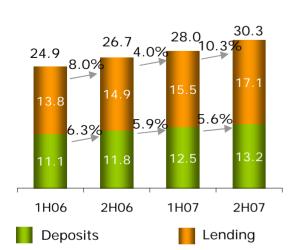
Strong deposit growth (total deposit balance \$m)

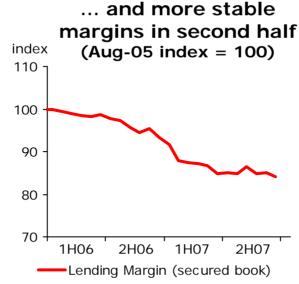


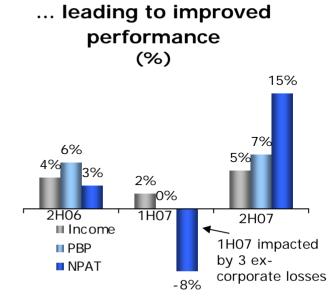


Business Banking restructured for growth

Good FUM growth after 1H07 restructure... (\$b)







...with a strong position to continue to drive performance

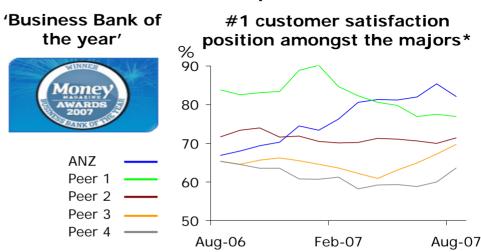
Coherent Strategy and Execution Plan ('The Business Owner Agenda')

Continued investing in the business;

30 FTE in 2007, 6 new business centres, dedicated Business Banking Manager segment, Product Partners (e.g. 30 FTE in Markets)

FY08 investment in sales, training, process simplification and eBanking

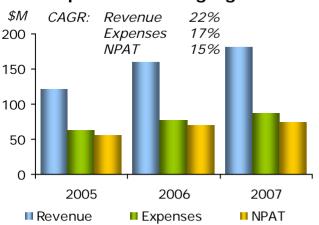
Improved market share (12.7% Sep-07 v 11.8% Sep-05)



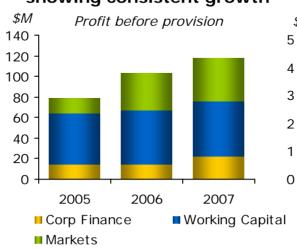


Institutional Asia: strong low-risk growth; continuing expansion

Institutional Asia continues to post double digit growth...



... with all business lines showing consistent growth



The strong Asian economies & deal-flows between

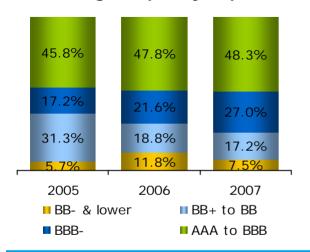
Australasia & Asia provide a key base for growth

CAGR: Deposits 30%
Loans 18%

2005 2006 2007

Net loans Deposits

Loan growth has been geared towards higher quality exposures



The business has achieved a number of milestones in the past year

- Acquisition of a 10% stake in Saigon Securities Incorporation, the leading securities & investment banking company in Vietnam
- Opened new branch in Medan, Indonesia, and representative office in Guangzhou, China
- Best Trade Bank in Asia Trade & Forfaiting Review
- Branch expansion project in Vietnam progressing well

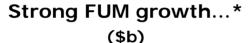
We will continue to grow the franchise through a range of long- & short-term initiatives

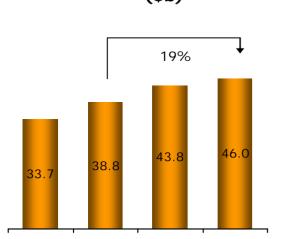
Average loans & deposits

- Expand aggressively in Vietnam through branch & product growth
- Focusing on key growth areas like commodities, capital markets & investor sales
- Work more closely with partner banks to build product capability & expand our distribution network
- Examine inorganic growth options in markets where we are underweight

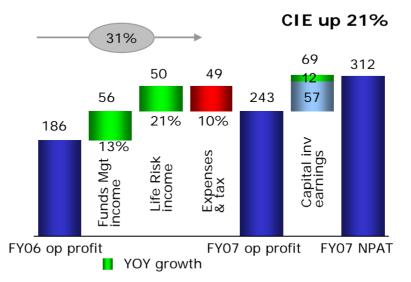


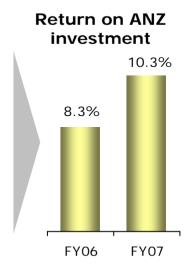
INGA: strong performance continues in funds management and risk businesses





... delivering strong revenue and profit growth (\$m)



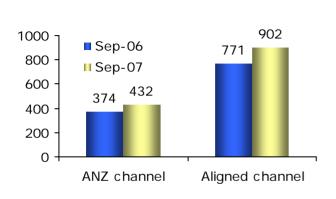


Number of advisers

1H07

2H07

2H06



2007 highlights

- Ranked No 1 amongst employer super providers¹
- Ranked No 3 in industry for adviser numbers
- Value of new business up 72%
- Oasis Asset Management, 41% growth in FUM since acquisition
- In-force premium market share up 12.5%, ranking # 3 in the industry ²

2008 focus

- Product / platform portfolio enhancements for Personal Investments and Life Risk products
- Building leading e-business capabilities
- Embed new organisation structure
- Deliver service proposition to customers and advisers



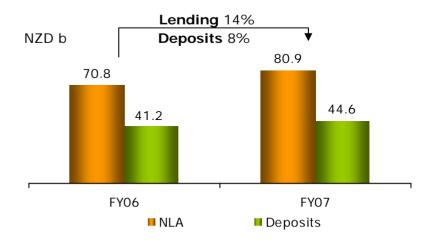
1H06

New Zealand Businesses*: strong performance

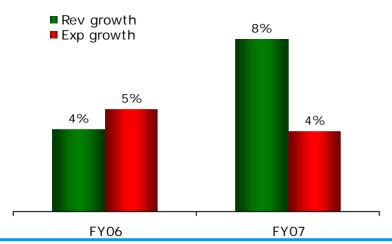
Strong underlying profit growth....

PBP 13% NPAT 6% 1,290 1,144 772 822 FY06 FY07 ■ PBP ■ NPAT

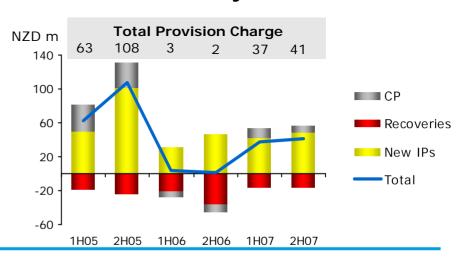
...driven by strong lending growth...



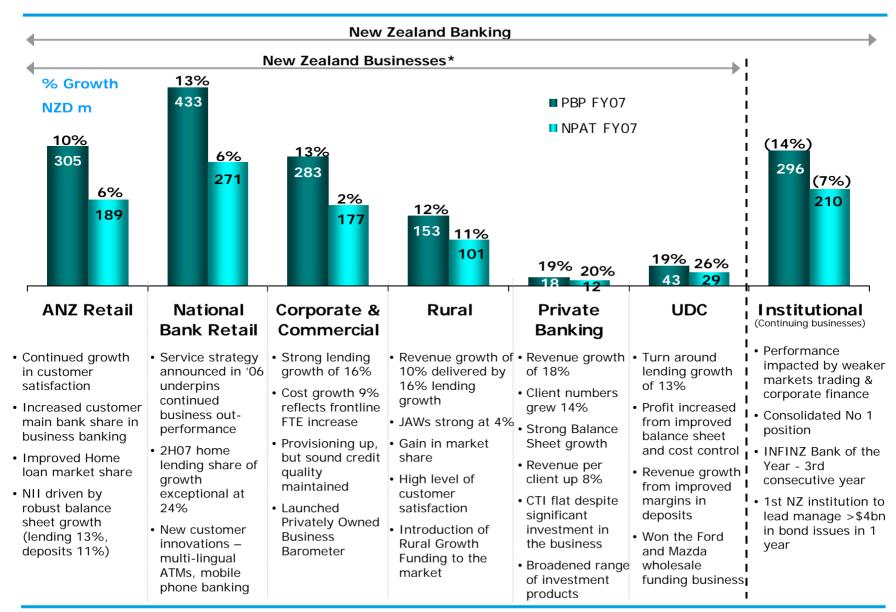
...and good Revenue/cost jaws...



...but NPAT moderated by lift in provisions from unsustainably low levels in 2006



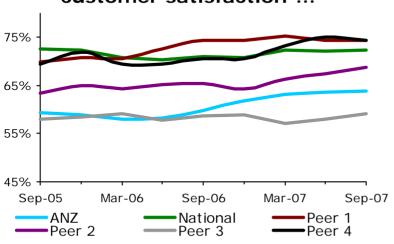
New Zealand Businesses: double digit PBP growth



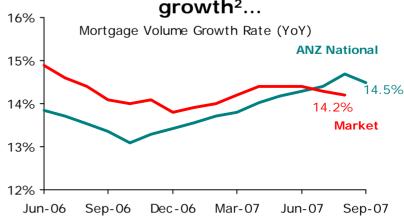


Retail Banking: Customer focus and multi-brand strategy driving success

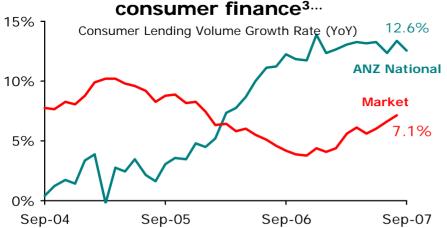
Continued strong performance in customer satisfaction¹...



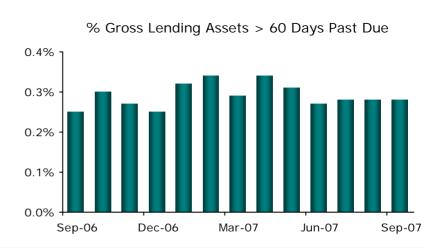
...driving above market mortgage growth²...



...as well as growing our share in consumer finance^{3...}



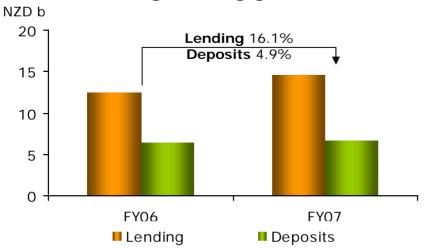
...while maintaining credit quality



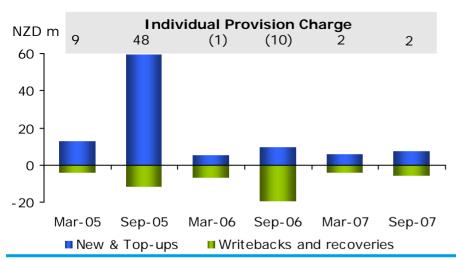


Corporate and Commercial: Consistent performance driven by solid lending growth

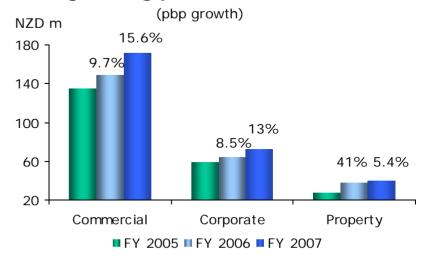
Strong lending growth



Credit quality remains strong



...driving strong profit across businesses



Performance Highlights

- Maintained #1 share of customers through our two brands¹
- Significant share of lending growth from new customers
- Improved staff engagement
- Improved revenue per FTE
- Decreased cost to income ratio to 32.1%



Rural Banking: Premium franchise in a strong sector UDC: turnaround well underway



Steady growth in profit...



(share of lending to agriculture sector)¹

41%

40.3%

40%

Incl ~48% share of May - June drawdowns (peak months in Rural)

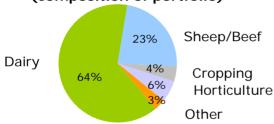
39%

Strong position in booming dairy industry (composition of portfolio)

Mar-07

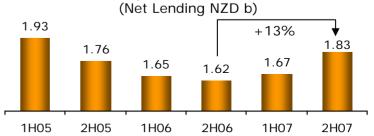
Jun-07

Sep-07



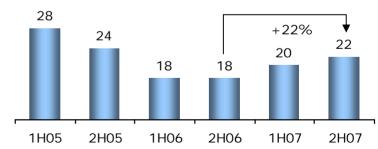
UDC

Balance sheet growth in FY07 following three years of decline...

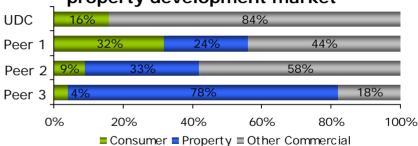


...leading to improved profit performance...

(NZD m pbp)



...while avoiding exposure to the higher risk property development market²



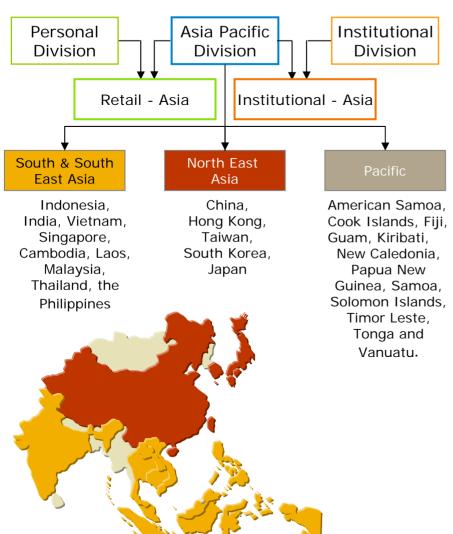


Sep-06

Dec-06

Asian Operations

New Asia Pacific Structure



AMMB: agreements finalised for our largest International Partnership

Eight member ANZ team in place July 2007

Mgt board - Deputy MD, CFO & CRO Retail - Head of Retail Distribution

- Head of Retail Strategy & Development

Projects - Head of Project Management Office
Risk - Head of Retail Credit
- Senior Consultant

Strategic Focus for Value-Add

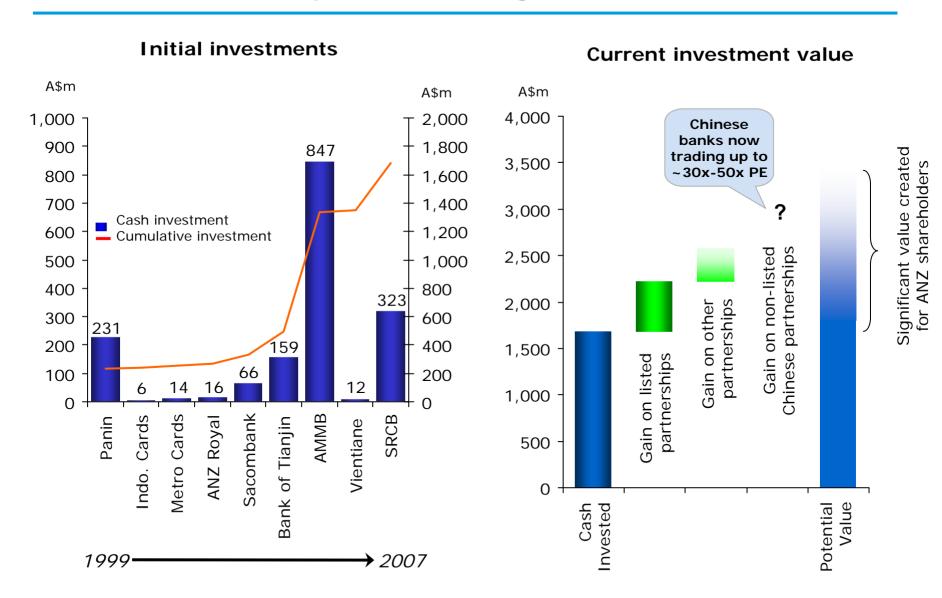
Priority	Area
Organisational restructure	Risk, IT, SME, Retail Product & Distribution
Reducing NPLs	Risk
Lifting ROE	Asset Finance
Reducing cost of funds	Treasury
Executing against strategy	Retail Banking
Credit Cards	Retail Banking
Building FX/Derivate Products	Institutional

Progress since Acquisition

- Agreement on strategic direction
- ➤ Lower NPL ratio via write-offs, recoveries, sales
- Privatisation of Investment Bank underway
- Organisational restructure underway



Asia – we have acquired well, significant value created

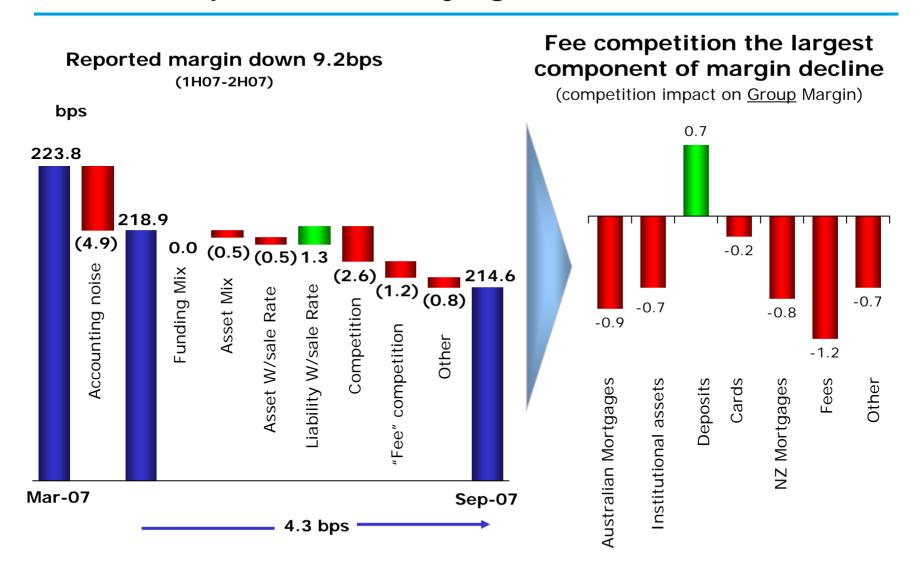




Margin Analysis



Group half on half margin down 9.2 bps on headline basis, 4.3 bps on an underlying basis

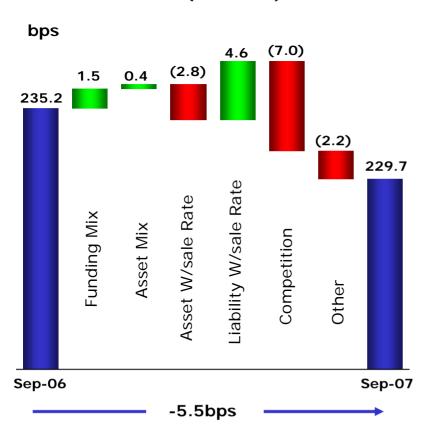




Personal: margins impacted by mortgage competition

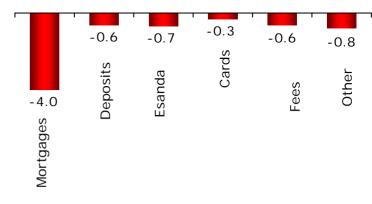
Wholesale Rate benefits offset by increased Competition

(FY06-FY07)



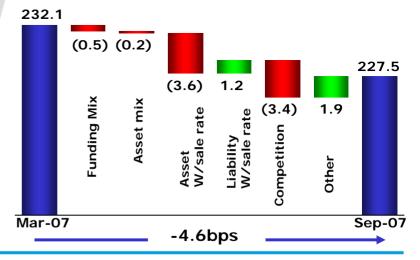
Mortgages key driver of competition

(competition impact on <u>Personal Division</u> Margin **FY06 – FY07**)



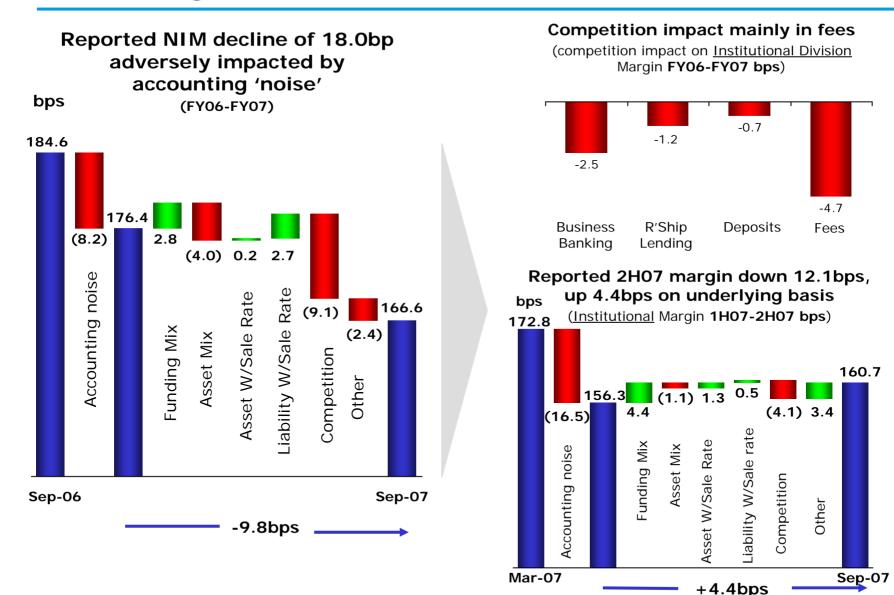
2H07 margin down 4.6bps

(Personal Margin 1H07-2H07 bps)





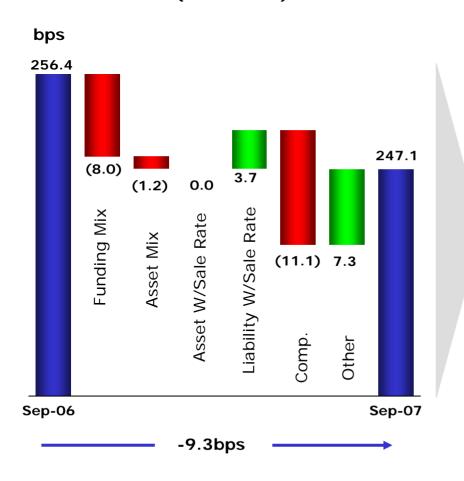
Institutional: significant impact from Markets and accounting 'noise'





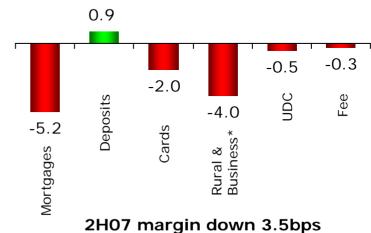
New Zealand Businesses: Competition driving margin decline

Competition driving margin decline (FY06-FY07)

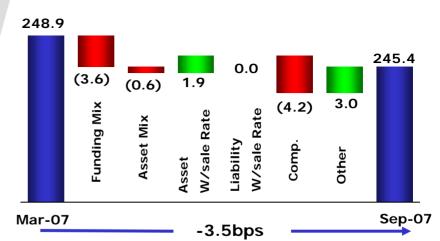


Key driver of competition impact

(competition impact on <u>New Zealand Businesses</u> Margin **FY06-FY07 bps**)



(New Zealand Businesses Margin 1H07-2H07 bps)





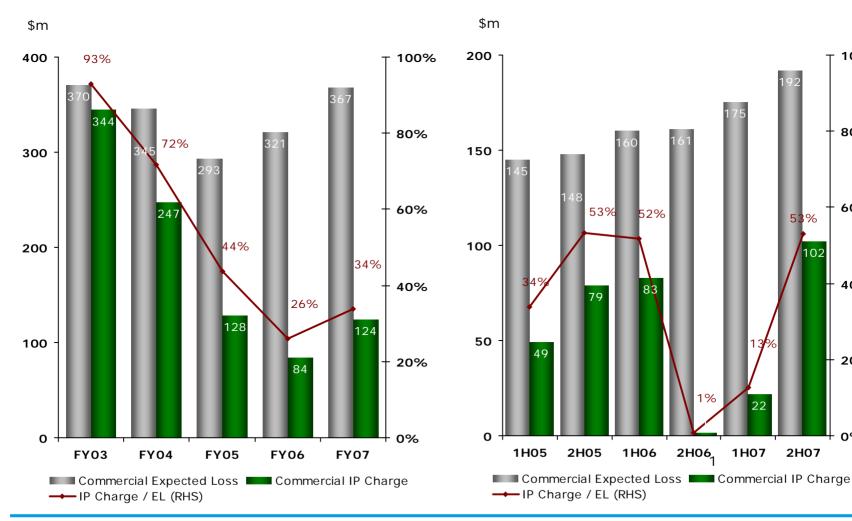
Credit Quality



Expected Loss – Commercial lending

Commercial IP Charge vs Commercial Expected Loss (YOY)

Commercial IP Charge vs Commercial Expected Loss (HOH)





100%

80%

60%

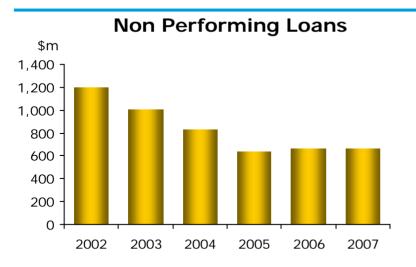
40%

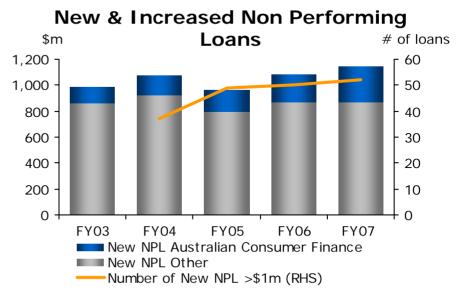
20%

53%

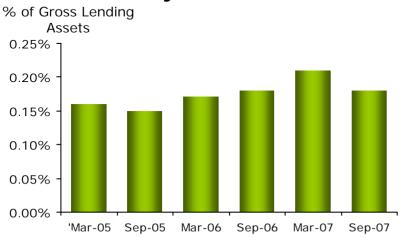
2H07

Non Performing Loans and 90 Days Past Due Loans

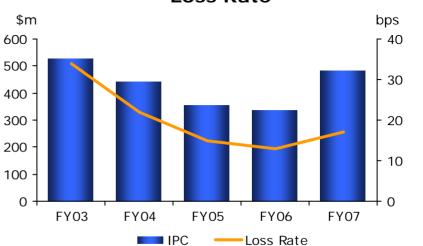








Individual Provision Charge & Loss Rate





Breakdown of collective provision charge

FY07 Collective Provision charge

Business Unit (A\$m)	Asset Growth impact	Risk / Mix impact	Other*	Total	
Group	145	6	(68)	83	
Institutional (excl. BB)	14	6	(29)	(9)	
Business Banking	14	10	(5)	19	
Personal (excl Consumer Finance)	31	(6)	(13)	12	
Consumer Finance	28	20	(10)	38	
New Zealand Businesses	36	(10)	(9)	17	
Partnerships & Private Bank	23	(14)	(1)	8	
Other^	(1)	-	(1)	(2)	

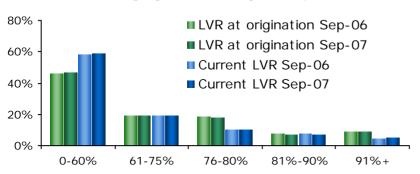
- Consumer Finance driven by slightly higher year on year delinquencies and bankruptcies as expected.
- Business Banking driven by strong growth and a weakening risk profile.
- New Zealand largely driven by strong Retail and Corporate & Commercial Banking growth.
- Collective Provision Charge is determined as follows:
 - CP Balance is largely driven by asset growth and movement in risk profile;
 - Individual customers assigned independent risk grades and security coverage indicators; and
 - CP methodology based on tenor, risk profile, emergence period and exposure size.



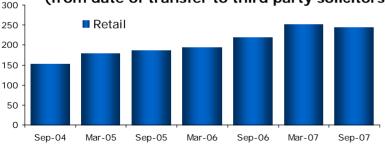
^Includes Group Items.

Mortgages and Credit Cards: credit quality remains sound

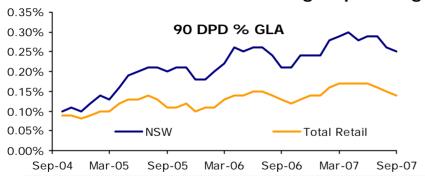
Mortgages Australia (Retail) Mortgages- Strong LVR profile



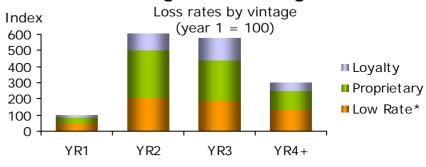
Average Days to Exit increasing... (from date of transfer to third party solicitors)



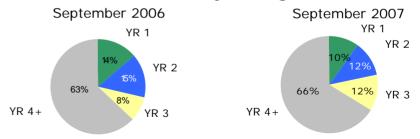
NSW arrears remain well above group average



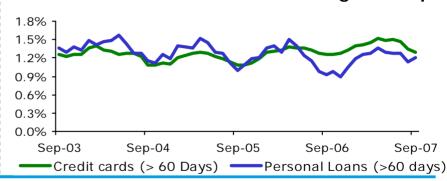
Credit Cards Credit Card loss rates increasing with flow through of low rate growth



Portfolio by Vintage

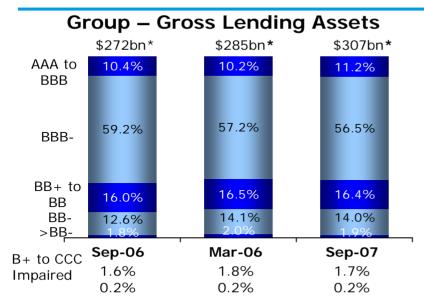


Cards and Personal loans arrears in good shape



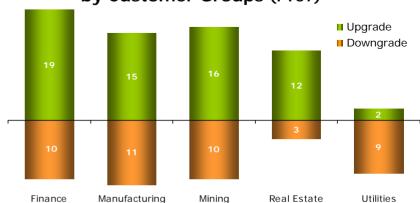


Institutional portfolio remains sound

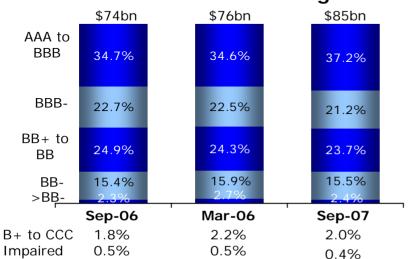


Risk grade migrations#

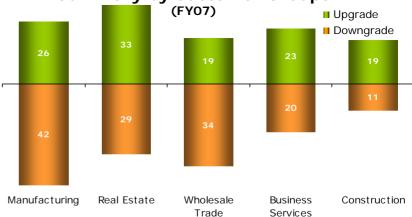
Institutional Banking & Financial Institutions Risk Grade Migration Summary by Customer Groups (FY07)



Institutional - Gross Lending Assets

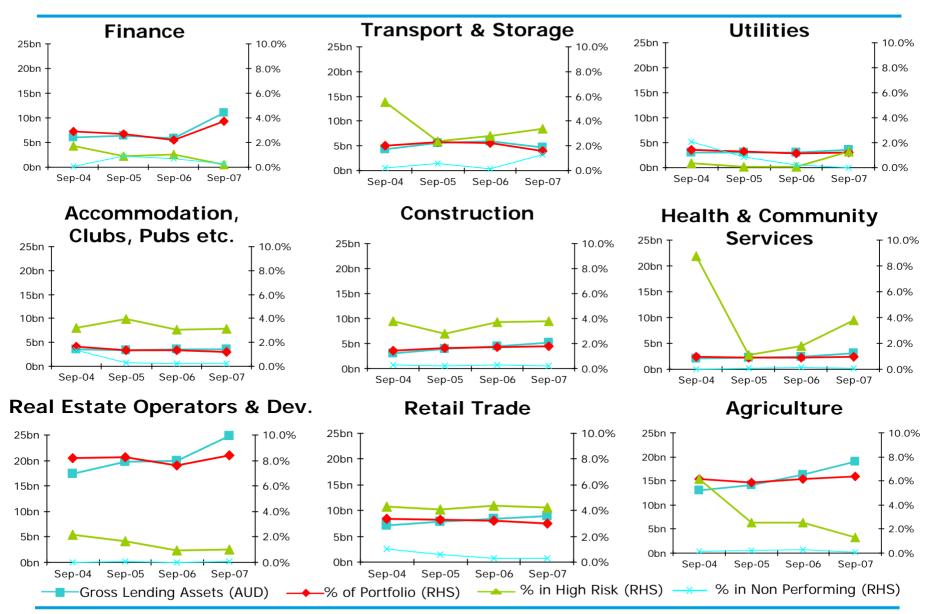


Corporate Risk Grade Migration Summary by Customer Groups



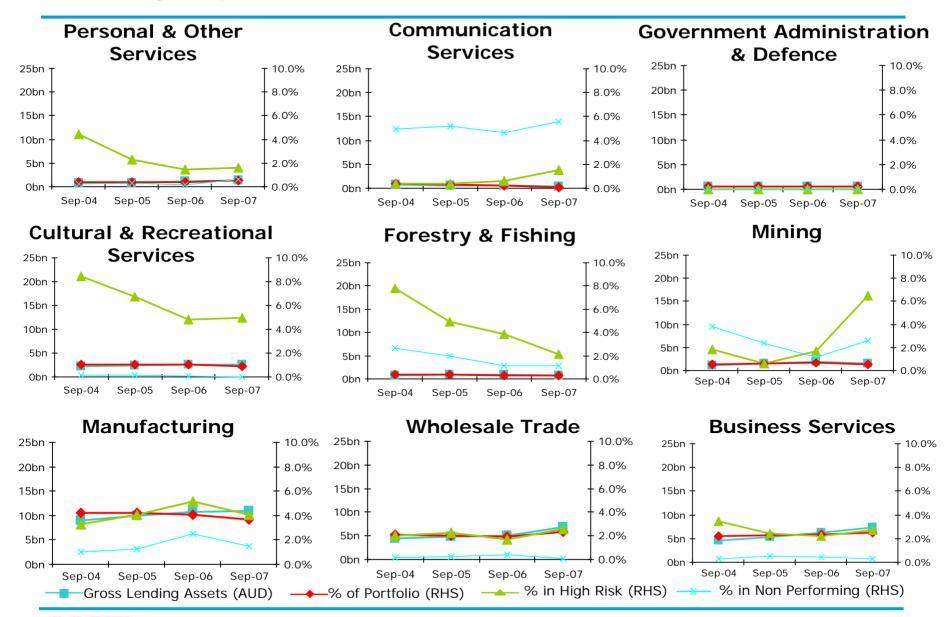


Industry exposures - Australia & New Zealand





Industry exposures - Australia & New Zealand





Corporate Responsibility



The leading bank globally on the Dow Jones Sustainability Index

Leading and Inspiring our People

- ANZ's six year focus on cultural transformation and employee engagement has created a strategic competitive advantage that is difficult for others to replicate.
- Our Employee engagement increased from 60 to 64% in 2007 and is solidly above the financial services industry benchmark.
- Our Occupational Health and Safety strategy delivered a further 20% reduction in our Lost time Injury Frequency Rate.

Putting our Customers First

- ANZ is delivering to customers simple, convenient and responsible products and services. This year we maintained the highest retail customer satisfaction of the four major banks at 77.7%
- We achieved our target to open 80 new branches between 2004-2007 and announced significant new commitments to build our position as Australia's Most Convenient Bank.
- We introduced new responsible lending measures and implemented the Equator Principles in our Institutional business

Earning Community Trust

- ANZ has made a long-term commitment to improving financial literacy and inclusion, particularly amongst
 the most vulnerable groups in society. We also encourage our people to support the causes that are
 important to them resulting in hundreds of community charities receiving a total of \$2.5 million in donations.
- This year we released corporate Australia's first Reconciliation Action Plan committing us to the most significant Indigenous employment targets of any major Australian company.
- We also completed a successful pilot of a loans program for low-income earners and contributed more than 73,000 hours of volunteering time. Our total community investment for 2007 was more than \$17million.

Managing our Environmental Footprint

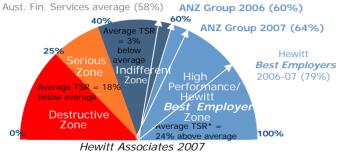
- ANZ is working to reduce its direct and indirect impact on the environment.
- This year we began construction of our new environmentally-friendly flagship building at Dockland and announced plans to become Carbon Neutral in Australia and New Zealand by the end of 2009.
- We met or exceeded our two-year targets to reduce paper, carbon emissions and waste by 5%. We reduced our electricity consumption by 4.7%.



People strategy sees ANZ employee engagement solidly above the Australian financial services benchmark

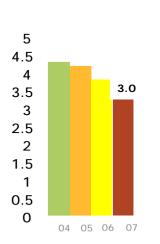
Cultural Transformation

- ANZ has had a six-year focus on cultural transformation and valuesbased decision making
- Employee Engagement has risen from 60% (2006) to 64% (2007)
- Culture survey results show strong focus on customers, community and shareholders and limiting aspects of our culture have diminished even further again this year
- More than 30,000 employees have attended a Breakout workshop since Breakout began in 2000 (including >4000 during 2006/07)
- Breakout Festival (five-month culture initiative) and Breakout Live big event (1000+ people) held



Employee Wellbeing

- ANZ's has achieved a 20 % reduction in the Australia's Lost Time Injury Frequency Rate (LTIFR) from last year. Down from 3.8 in September 2006 to 3.0 in September 2007. A further 20% reduction is targeted for 07/08.
- In New Zealand, as a result of ongoing data cleansing, the LTIFR for 05/06 has changed from 1.5 to 3.6. The LTIFR for 06/07 is 1.6 resulting in a 56% reduction in LTIFR for 06/07. The New Zealand LTIFR is calculated using only LTI's that become a claim.



Diverse & flexible workforce

- The percentage of females in executive positions has increased from 20% globally in September 2006 to 22% at the end of September 2007
- ANZ recognised as an EOWA Employer of Choice for Women for the sixth consecutive year
- ANZ launched 2007-2010 Disability Action Plan in September 07
- "My Flexibility" strategy implemented to deliver greater access to flexible working arrangements for all employees across ANZ
- For 2008 graduate intake ANZ has exceeded its diversity targets
 - 52% are women
 - 66 graduates speak Asian languages fluently

Attracting and Nurturing Talent

- ANZ has the most successful and innovative strategies to attract and retain the best talent in response to changing demographics and values:
 - •12 weeks paid parental leave
 - •Guaranteed part-time work for over 55's
 - •Free Health Checks
 - •Employee Share Save Scheme
 - Childcare
- ANZ announced details of new learning and innovation facility "The Breakout Centre"

ANZ

TSR: Total Shareholder Returns 67

Community investment strategy is leading practice and delivering results for our stakeholders

MoneyMinded

- Comprehensive adult financial education program, delivered by community partners and financial counsellors Australia-wide
- 22,458 people participated this year, with 1040 facilitators trained
- RMIT University research shows MoneyMinded helps participants increase their confidence in dealing with financial issues, creditors and banks
- We have made our MoneyMinded adult financial literacy program widely available by launching the full set of training modules online. Online courses for were completed by over 1000 people

MoneyBusiness

- Delivered in partnership with the Australian Government, MoneyBusiness aims to build the money skills and confidence of Indigenous Australians
- MoneyBusiness is being piloted in 6 remote sites in NT and WA
- Local Indigenous workers are providing Indigenous individuals and families with coaching in financial literacy, budgeting, bill paying, and savings
- A pilot of the matched-savings program Saver Plus has commenced in 3 MoneyBusiness locations

Employee Community Engagement

- After an annual survey, our workplace giving program has been extended to 25 community organisations selected to reflect the causes that are important to our staff
 - 15% of Australian staff are currently participating in this program
 - Their contributions matched by ANZ, total \$716,363 this year.
- One day's paid volunteer leave for staff, including increasing opportunities for skilled volunteering and secondments
 - In 2007, 30% of Australian staff contributed over 56,000 volunteer hours. Time contributed across the group to community organisations valued at more than \$3 million

Saver Plus

- Assisting low-income individuals and families to develop a long-term savings habit, improve their financial knowledge and save for their own or their child's education
- Saver Plus is delivered in partnership with community organisations and the Victorian government
- ANZ matches the savings of participants dollar-for-dollar up to \$1,000 per person. Over 1300 people have commenced participation this year
- Independent research shows 75% of participants in the pilot program are saving the same amount or more 1-2 years after completing Saver Plus

Progress Loans

- Loans program developed in partnership with the Brotherhood of St Laurence to provide access to fair, safe and affordable loans for lowincome earmers
- Progress Loans are loans of between \$500 and \$3,000 for people on low incomes to fund household and other items
- 165 loans totalling \$288,260 were approved in 2007 with a 67% approval rate, with the majority of loans provided to women.
- No loans were in arrears, and loan repayment performance was substantially better than the mainstream rate

Reconciliation Action Plan

- ANZ released corporate Australia's first Reconciliation Action Plan.
- The Action Plan aims to assist Indigenous inclusion through employment, financial literacy, cultural recognition and awareness, and capacity building. It includes the most significant Indigenous employment targets of any major Australian company.
- The plan was developed with guidance from Reconciliation Australia.
- ANZ Reports the inputs and outcomes of its community investment under the London Benchmarking Group (LBG) Guidelines
- In 2007, ANZ's financial literacy and inclusion partnerships were recognised through two Prime Minister's Business Community Partnership Awards







ANZ is integrating social and environmental considerations into our business practices

Operational Environmental Footprint

- ANZ announced plans for its operations to be Carbon Neutral in Australia and New Zealand by the end of 2009
- We commenced construction on our new environmentally-friendly flagship building in Docklands, Melbourne
- We met or exceeded our two-year targets to reduce paper, carbon emissions and waste by 5%. We reduced electricity consumption by 4.7%.* We did not meet our water reduction target.
- We conducted internal and external consultation as part of a review of our Environment Charter An enhanced Charter, including specific environmental targets, will be released in 2008.
- In the past 12 months 142 suppliers have committed to developing and implementing strategies designed to meet ANZ's sustainable procurement requirements. Over 90% of ANZ tenders in the past year have included our sustainability criteria.

Institutional & Corporate Sustainability

- ANZ adopted the Equator Principles in December 2006. Training has been provided to 50% of our Project Finance staff in Melbourne, Sydney, Hong Kong and Singapore.
- We developed and conducted extensive consultation on our draft Forests Policy, the first in a series of sector specific policies designed to provide greater consistency in the integration of social and environmental factors into our lending and business decisions. ANZ Institutional Division is engaged in a final round of stakeholder discussions prior to presenting the policy for senior executive consideration before the end of 2007.
- ANZ Institutional's partnership with WWF delivered an 'eco-efficiency' program providing ANZ staff with comprehensive information and resources on environmental issues and opportunities

New Products and Services

- ANZ is an active player in carbon markets in Australia and internationally. We have developed an understanding of the various offset schemes and accreditation systems so we can help our clients choose credible and effective schemes that best suit their circumstances.
- ANZ launched the second ANZ Sustainable Protected Responsible Investment over Term (ASPRIT 2). ASPRIT 2 provides an opportunity for wholesale investors to benefit from the performance of companies that lead in sustainable business practices, reflecting the emerging belief that socially responsible companies will provide greater shareholder returns over the long term
- ANZ Infrastructure Services has established two special purpose investment trusts to encourage investment in environmentally sustainable energy sources and infrastructure.



^{*} Data currently being verified

Summary of forecasts – Australia (bank year)

	2006	2007	2008	2009
GDP	2.8	3.6	4.0	4.2
Inflation	3.4	2.4	3.1	2.7
Unemployment	4.7	4.3	4.1	3.8
Cash rate	6.00	6.50	7.00	7.00
10 year bonds	5.5	5.9	6.5	6.9
A\$/US\$	0.75	0.85	0.83	0.75
Credit	14.7	16.0	12.9	11.0
- Housing	14.7	12.4	13.2	12.4
- Business	15.8	22.1	13.4	9.7
- Other	11.0	12.9	8.7	8.3



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Summary of forecasts – New Zealand (bank year)

September Years	2006	2007	2008	2009	2010
GDP	1.7	2.7	1.7	2.4	3.5
Inflation	3.5	2.1	2.7	2.6	2.5
Unemployment (Sept qtr, s.a.)	3.8	3.7	4.1	4.3	4.4
Current Account (% GDP)	-9.2	-8.2	-6.8	-6.8	-6.5
90 day bank bill (Sept mth)	7.6	8.8	8.0	7.0	7.0
10 year bond rate (Sept mth)	5.8	6.2	6.5	6.7	6.4
NZD/USD (Sept month)	0.65	0.72	0.70	0.61	0.59
NZD/AUD (Sept month)	0.87	0.85	0.76	0.77	0.82
AUD/NZD (Sept month)	1.16	1.18	1.31	1.30	1.22
Credit Growth (PSC)	13.2	14.1	9.2	9.1	9.8
- Housing	14.1	13.7	9.5	9.3	10.3
- Business	14.7	14.6	9.1	9.1	9.4
- Personal	4.3	5.6	5.5	7.3	8.0

Interest rates and exchange rates are for September month end



The material in this presentation is general background information about the Bank's activities current at the date of the presentation. It is information given in summary form and does not purport to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice when deciding if an investment is appropriate.

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