

### **BUILDING A BETTER BANK**

# **2018 FIRST HALF FINANCIAL RESULTS**

#### FOUR STRATEGIC PRIORITIES



Create a simpler, better capitalised, better balanced and more agile bank



Focus our efforts on areas where we can carve out a winning position



Drive a purpose and values-led transformation of the bank



Build a superior everyday experience for our customers and our people to compete in the digital age

#### **KEY FINANCIAL MEASURES**



\$3.49b

Cash Profit +4%

119.4c

Cash Earnings per Share +4%

80c
Interim Dividend per Share
Fully Franked

11.0%
CET1 Capital Ratio
+91bps

11.9%
Cash Return
on Equity
+32bps

## SHAPING A WORLD WHERE PEOPLE AND COMMUNITIES THRIVE



**Funded and facilitated \$8.3b** in low carbon and sustainable solutions<sup>1</sup>



More than 2000 people recruited to our Saver Plus matched savings program<sup>2</sup>



Group-wide representation of Women in Leadership has increased to 31.9%<sup>3</sup>



Australian Retail NPS (Net Promoter Score) ranking increased to 3rd<sup>4</sup>

<sup>1.</sup> This includes green buildings, low emissions transport, green bonds, renewable energy, efficient irrigation and low emissions gas power generation, since 2015

<sup>2.</sup> Since 2004 more than 36,000 people have participated in the Saver Plus program.

<sup>3.</sup> Up from 31.1% as of 2017. Employee headcount is used for the basis of this disclosure. Includes all employees regardless of leave status excluding contractors (which are included in FTE).

<sup>4.</sup> Up from 4th at end of 2017. Roy Morgan single source. Base: Australian population aged 14+, main financial institution, six month rolling average to March 2018. Ranking based on the four major Australian banks.

All financial figures within this document are presented on a Cash Profit Continuing Basis in Australian Dollars except for New Zealand figures (in NZD). New Zealand figures are representative of New Zealand Division.



## **AUSTRALIA**



\$204b \$4

Customer Deposits +\$7b / +3%

\$339b

Customer Lending +\$14b / +4%

**\$4.9**b

Revenue +5%

\$1.8b

Expenses +9%



**5.7m** retail customers bank with us



**3.4m** of our customers are digitally active, up **3%** from 2017



24% of all retail sales are completed via digital channels, up from 21% in 2017



84% of value transactions are completed via digital channels

## **NEW ZEALAND**



**\$84**b

Customer Deposits +\$3b / +4%

\$119b

Customer Lending +\$4b / +3%

**\$1.8**b

Revenue +6%

**\$0.6**b

Expenses +1%



**30,000** in net customer growth



**1.4m** digitally active customers



**83**% of value transactions are completed via digital channels



#1 in mobile banking<sup>1</sup>



## INSTITUTIONAL [HALF-ON-HALF PERFORMANCE]



45% of our revenue is sourced from customers who transact with us in four or more countries



29% of Australia and 28% of New Zealand revenue sourced from our international network



+1%<sup>2</sup>



**Top 4** Corporate Bank in Asia for the 6th consecutive year and #1 for overall quality<sup>3</sup>



#1 in Australia and New Zealand for overall market and lead bank penetration and the quality of service4





Risk adjusted Net Interest Margin is 2.21%6, up 8bps



Strong portfolio quality with loss rates at 7bps



<sup>3. (</sup>Equal) No. 4 Corporate Bank in Asia – 2018 Greenwich Associates Large Corporate Banking study.

<sup>4.</sup> No. 1 rank for overall market and lead bank penetration as well as overall relationship strength in the 2017 Peter Lee Associates Large Corporate and Institutional Relationship Banking Surveys, Australia and New Zealand. 5. Fourth consecutive half year of absolute cost reduction.

<sup>6.</sup> Excluding bank tax, risk adjusted Net Interest Margin is 2.29%, up 13bps.