

Board of Directors of
ANZ Group Holdings Limited (ANZGHL) and
Australia and New Zealand Banking Group Limited (ANZBGL)



Paul O’Sullivan (C), Nuno Matos
John Cincotta[^], Alison Gerry
Richard Gibb, Holly Kramer,
Christine O’Reilly, Jeff Smith,
Scott St John

Board Committee Memberships

ANZGHL & ANZBGL Board Committee Memberships from 10 February 2026

Audit Committee#	People & Culture Committee	Risk Committee#	Digital Business and Technology Committee	Nomination and Board Operations Committee
Christine O’Reilly (FE)(C)	Holly Kramer (C)	Richard Gibb (C)	Jeff Smith (C)	Paul O’Sullivan (C)*
Alison Gerry	Alison Gerry	Holly Kramer	Alison Gerry	Alison Gerry
Richard Gibb	Christine O’Reilly	Christine O’Reilly	Richard Gibb	Richard Gibb
Scott St John	Jeff Smith	Jeff Smith	Paul O’Sullivan*	Holly Kramer
Paul O’Sullivan*	Paul O’Sullivan*	Scott St John		Christine O’Reilly
<i>John Cincotta[^]</i>		Paul O’Sullivan*		Jeff Smith
		<i>John Cincotta[^]</i>		Scott St John

C = Chairman

FE = Financial Expert

* ex Officio membership

[^] John Cincotta is a Director of ANZBGL only and is a Member of the ANZBGL Audit and Risk Committees only.

ANZBGL has separate Audit and Risk Committees, with their composition mirroring the ANZGHL Committees, (with the exception of John Cincotta who is a member of the ANZBGL Audit and Risk Committees only).