# 2016 FULL YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED 3 November 2016

RESULTS PRESENTATION AND INVESTOR DISCUSSION PACK





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All figures within this investor discussion pack are presented on Cash basis in Australian Dollars unless otherwise noted. In arriving at Cash Profit, Statutory Profit has been adjusted to exclude non-core items, further information is set out on page 84 of the 2016 Full Year Consolidated Financial Report.

# 2016 FULL YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED 3 November 2016

> SHAYNE ELLIOTT CHIEF EXECUTIVE OFFICER





### **HEADLINE FINANCIAL PERFORMANCE**

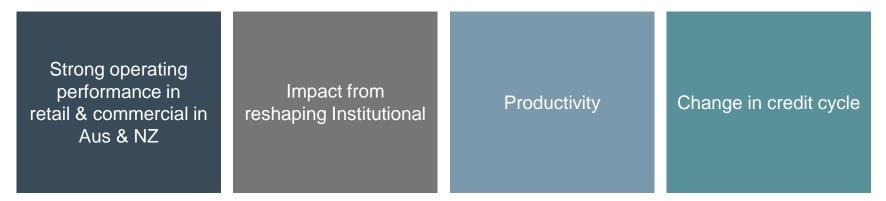
\$m	2016 FULL YEAR		2016 SECO	ND HALF
	FY16	vs FY15	2H16	vs 1H16
Statutory Profit	5,709	-24%	2,971	9%
Cash Profit	5,889	-18%	3,107	12%
Operating Income	20,577	0%	10,261	-1%
Operating Expenses	-10,422	11%	-4,943	-10%
Profit Before Provisions	10,155	-9%	5,318	10%
Provisions	-1,956	62%	-1,038	13%
Cash EPS (cents)	202.6	-22%	106.7	11%
Cash ROE (%)	10.3%	-370bps	10.9%	120bps
Dividend per share (cents)	160	-12%	80	0%
CET1 (%)	9.6%	2bps	9.6%	-20bps
CET1 Internationally Comparable Basel 3 <sup>1</sup>	14.5%	130bps	14.5%	50bps

1. Internationally Comparable methodology aligns with APRA's information paper entitled International Capital Comparison Study (13 July 2015). Basel III Internationally Comparable ratios do not include an estimate of the Basel I capital floor.



### **HEADLINE COMPONENTS**

#### **OPERATIONAL PERFORMANCE**



#### SPECIFIED ITEMS<sup>1</sup>

Asia minority investments	Capitalised software	Esanda dealer finance sale
-\$231m	-\$522m	\$45m
Restructuring charge	CVA methodology	Retail & Wealth
-\$201m	-\$168m	Asia sale

1. Post tax basis. 'Specified items' include the impact of software capitalisation policy changes, Asia Partnership impairment charge (AMMB) and gain of cessation of equity accounting (Bank of Tianjin), restructuring expenses, sale of Esanda Dealer Finance business, and derivative credit valuation adjustment. Further detail provided in the ANZ Full Year 2016 consolidated Financial Report page 16.



### **ADJUSTED PRO-FORMA**

### FINANCIAL PERFORMANCE

\$m	2016 FUL	L YEAR	2016 SECO	ND HALF
Adjusted Pro-forma	FY16	vs FY15	2H16	vs 1H16
Operating Income	20,936	3.5%	10,498	0.6%
Operating Expenses	-9,384	0.9%	-4,683	-0.4%
Profit Before Provisions	11,552	5.7%	5,815	1.4%
Provisions	-1,933	79.8%	-1,028	13.6%
Profit	6,966	-2.5%	3,467	-0.9%
ROE	12.2%	-160bps	12.2%	0bps

Adjusted Pro-forma refers to Cash Profit adjusted to remove the impact of 'Specified items' including the impact of software capitalisation policy changes, Asia Partnership impairment charge (AMMB) and gain of cessation of equity accounting (Bank of Tianjin), restructuring expenses, sale of Esanda Dealer Finance business, and derivative credit valuation adjustment. Further detail provided in the ANZ Full Year 2016 consolidated Financial Report page 16



## FOUR PRIORITIES

### **BUILDING A BETTER BANK**

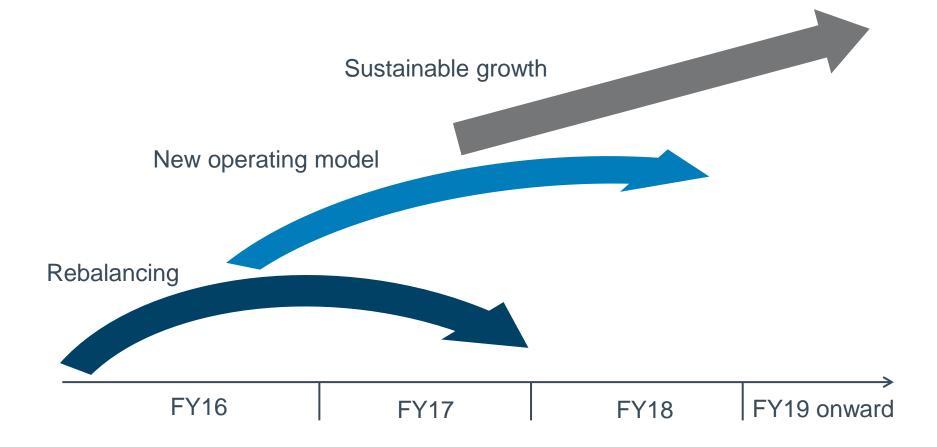
1. Create a simpler, better capitalised, better balanced and more agile bank 2. Focus our efforts on attractive areas where we can carve out a winning position

3. Drive a purpose and values led transformation of the Bank

4. Build a superior everyday experience for our people and customers in order to compete in the digital age



### **GETTING FIT FOR PERFORMANCE**



# ANZ

## WORK TO DATE

- 1. Reset strategy
- 2. Rebuilt executive team
- 3. Rebalanced portfolio organically
- 4. Progressed on disposals
- 5. Reshaped workforce
- 6. Changed cost trajectory
- 7. Adjusted operating model
- 8. Responding to changing expectations



### **RETAIL & COMMERCIAL PERFORMANCE**

#### AUSTRALIA & NEW ZEALAND

HIGHLIGHTS AND DRIVERS <sup>1</sup>	AUSTRALIA		NEW ZE	ALAND
Movement vs prior half	1H16	2H16	1H16	2H16
Customer acquisition	+43k	+110k	+36k	+26k
Small Business Lending (NLA's)	+5%	+3%	+7%	+4%
Net interest margins (NIM)	+3bps	-2bps	-6bps	-5bps
Revenue growth	+6%	+2%	+1%	+2%
Productivity: CTI	<b>34.7%</b> -160bps	<b>34.5%</b> -20bps	<b>38.2%</b> -150bps	<b>37.7%</b> -50bps
Provisions	+13% +52m	0% -1m	+18% +7m	+80% +37m
Profit growth	+7%	+3%	+4%	-2%



## **INSTITUTIONAL PERFORMANCE**

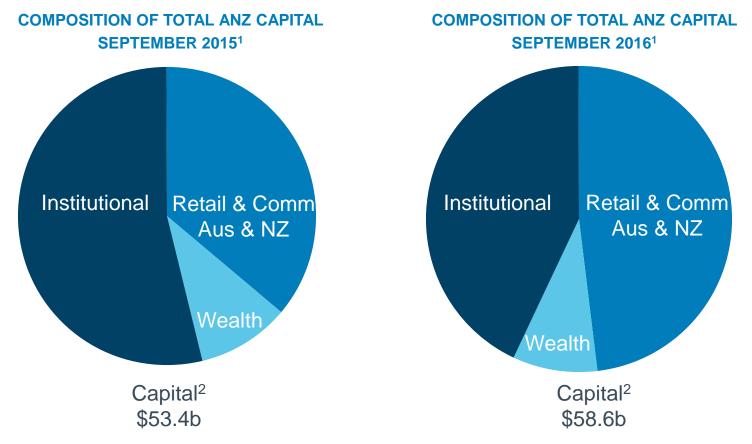
#### TRANSFORMATION PROGRESS

HIGHLIGHTS AND DRIVERS <sup>1</sup>	INSTITUTIONAL		
Movement vs prior half	1H16	2H16	
<b>Customers</b> Focus on reducing off-strategy low return	>10% reduction	>13% reduction	
RWA reductions	\$16b -8%	\$14b -7%	
Net interest margin (NIM) <sup>2</sup>	+10bps	+4bps	
Revenue	-3%	-0%	
Expenses	+3%	-6%	
<b>Profit Before Provisions</b>	-8%	+6%	
FTE	-4%	-10%	
Product highlights			
<ul> <li>Markets Sales (Revenue)</li> </ul>	-5%	+5%	
<ul> <li>Cash management (Revenue)</li> </ul>	+4%	+3%	
<ul> <li>Digital transaction volumes</li> </ul>	+9%	+12%	



### A GOOD START

#### A BETTER BALANCED, HIGHER RETURN BUSINESS



Charts are Illustrative only as at September 15 & September 16. September 16 is post sale of Asia Retail and Wealth business and includes the impact of higher residential mortgage risk weights from regulatory change.

1. Institutional shown under the 2015 IIB structure, including Global Institutional, Asia minority interests and Asia Retail & Pacific



### **OPERATING ENVIRONMENT**





Structural



## **CAPITAL EFFICIENCY**

#### **EXECUTIVE FOCUS**

COMMON EQUITY TIER 1 GENERATIO	N		
CET1 bps	FY12-FY15 FY avg	FY16	Change FY16 vs FY12-FY15 avg
Cash Profit	204	173 <sup>1</sup>	-31
RWA growth	-42	25	+67
Capital Deductions <sup>2</sup>	-32	-21	+11
Net capital generation	130	177	+47
Gross dividend	-135	-127	
Dividend Reinvestment Plan	29	13	
Core change in CET1	24	63	
Other items	9	-61	
Net change in CET1	33	2	



## **BUSINESS OUTLOOK**

#### GETTING MORE STUFF DONE

- 1. Continued strength and cautious growth in Australia and NZ
- 2. Ongoing re-positioning of Institutional
- 3. Continued focus on re-balancing our business portfolio
- 4. Execution on four business priorities
  - Create a simpler better bank
  - Focus where we can win
  - Drive a purpose and values led transformation
  - Build a superior customer experience for the digital age

### FOCUS FOR 2017

- 1. Delivering the benefits of decisions taken in 2016
- 2. Further re-shaping of our portfolio including decisions on our Wealth business as a result of our strategic review
- 3. Continued reductions in Institutional RWA
- 4. Further strengthening of our core franchises in Australia and New Zealand
- 5. Delivering benefits from our focus on digital

# 2016 FULL YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED 3 November 2016

> MICHELLE JABLKO CHIEF FINANCIAL OFFICER



### **OVERVIEW**

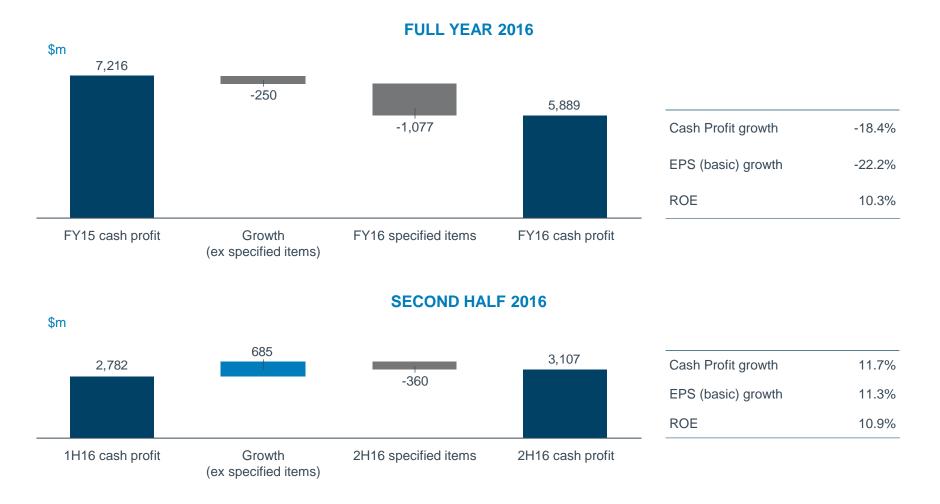
- Specified items
- Portfolio movement
- Operating performance
- Capital management

A



### FINANCIAL PERFORMANCE

### CASH PROFIT

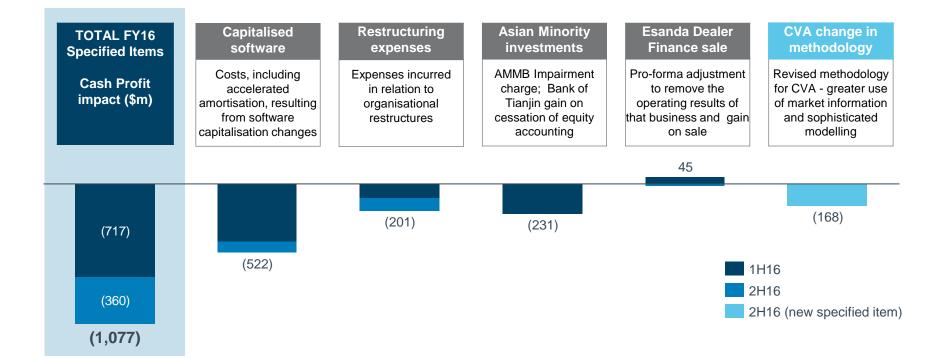


#### 19



## **SPECIFIED ITEMS**

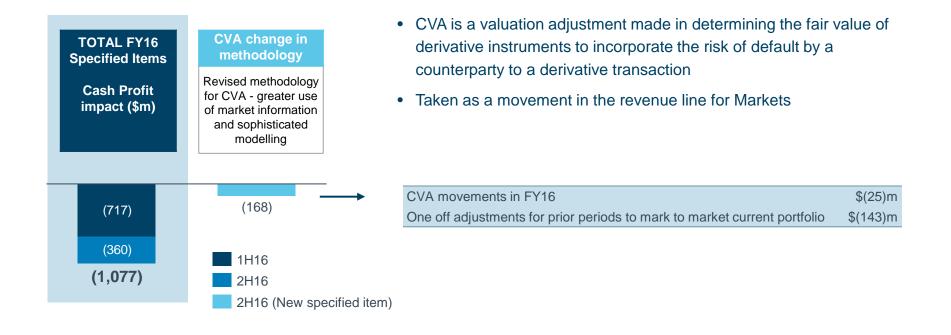
### ALL TAKEN THROUGH CASH PROFIT





## **SPECIFIED ITEMS**

### CVA METHODOLOGY ADJUSTMENTS



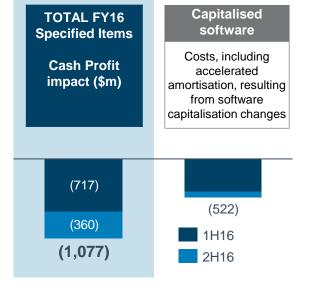


# **SPECIFIED ITEMS**

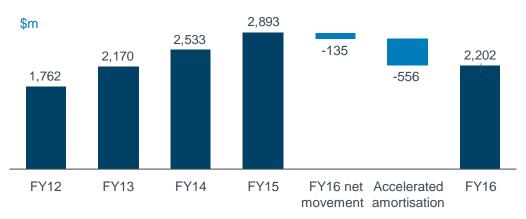
### CAPITALISED SOFTWARE

#### CAPITALISED SOFTWARE SPECIFIED ITEM COMPONENTS

\$m	1H16	2H16	FY16
Accelerated Amortisation	556	-	556
Amortisation benefit	(88)	(95)	(183)
Higher expenses from amended policy	161	209	370
TOTAL PRE TAX	629	114	743
TOTAL POST TAX	441	81	522



#### **CAPITALISED SOFTWARE BALANCE**



'Specified items' include the impact of software capitalisation policy changes, Asia Partnership impairment charge (AMMB) and gain of cessation of equity accounting (Bank of Tianjin), restructuring expenses, sale of Esanda Dealer Finance business, and derivative credit valuation adjustment. Further detail provided in the ANZ Full Year 2016 consolidated Financial Report page 16

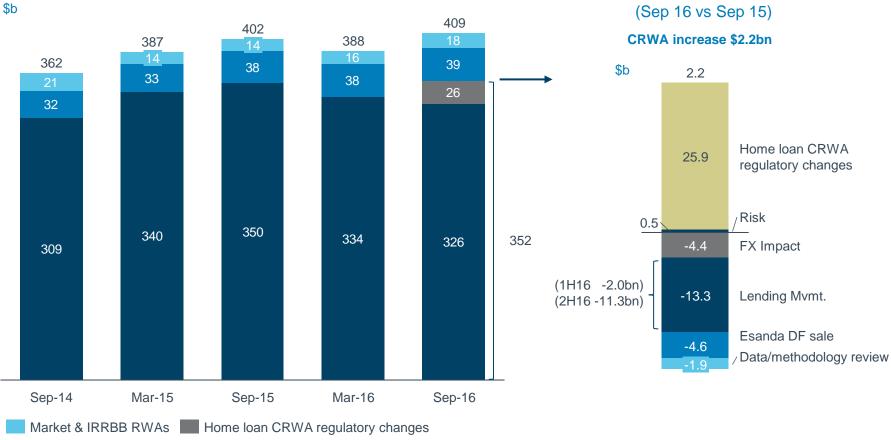


**CREDIT RWA MOVEMENT** 

### **PORTFOLIO MOVEMENT**

### **RISK WEIGHTED ASSETS**

#### TOTAL RISK WEIGHTED ASSETS



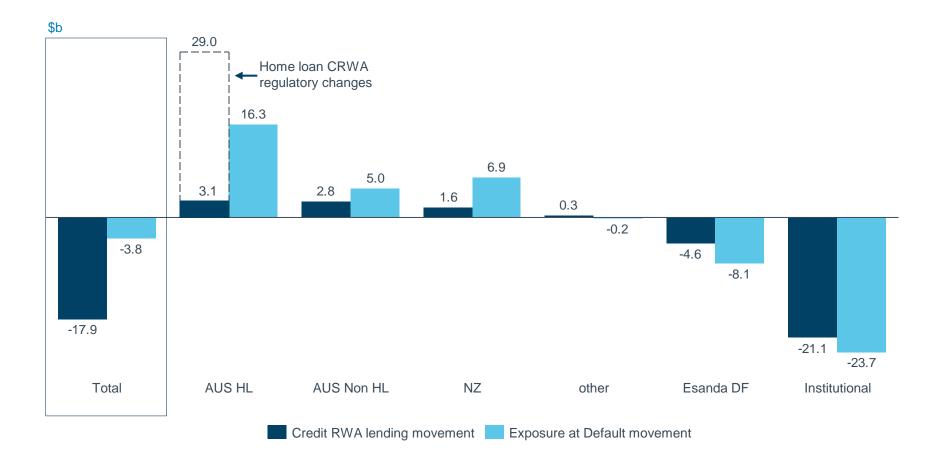
**Op-Risk RWAs** 



### **PORTFOLIO MOVEMENT**

#### EAD & LENDING CRWA MOVEMENT<sup>1</sup>

(Sep 16 vs Sep 15)





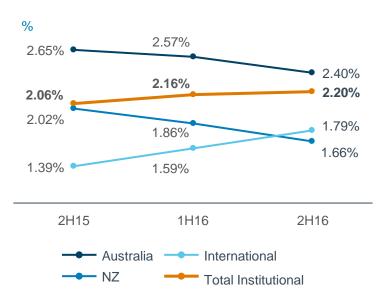
### **PORTFOLIO MOVEMENT**

#### **INSTITUTIONAL CRWA & MARGINS**

#### **INSTITUTIONAL CREDIT RWA MOVEMENT<sup>1</sup>**

#### **INSTITUTIONAL NIM<sup>1,3</sup>**

		116     2H16 s Sep 15)   (Sep 16 vs M			FY16 change
	Aus & NZ	International	Aus & NZ	International	Total
Trade	-1.0	-5.6	-0.1	-2.6	-9.2
Loans	0.9	-5.5	-3.1	-5.1	-12.9
Other <sup>2</sup>	-3.2	-2.9	0.2	0	-5.8



1. PNG included in Australia geography.

2. Other is primarily Markets

\$b

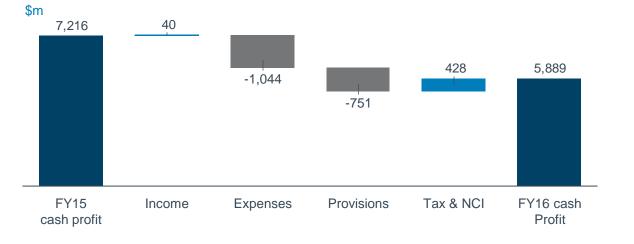
3. Net interest margin excluding Markets



### **OPERATING PERFORMANCE**

### **CASH PROFIT**

#### FULL YEAR 2016



	Cash Profit change	Adj. Pro- forma change
Income	0.2%	3.5%
Expenses	11.1%	0.9%
PBP	-9.0%	5.7%
Provisions	62.3%	79.8%
Net Profit	-18.4%	-2.5%
EPS (basic)	-22.2%	-7.0%



	Cash Profit	Adj. Pro- forma
	change	change
Income	-0.5%	0.6%
Expenses	-9.8%	-0.4%
PBP	9.9%	1.4%
Provisions	13.1%	13.6%
Net Profit	11.7%	-0.9%
EPS (basic)	11.3%	-1.2%



## **PORTFOLIO CONTRIBUTION**

### **ADJUSTED PRO-FORMA**



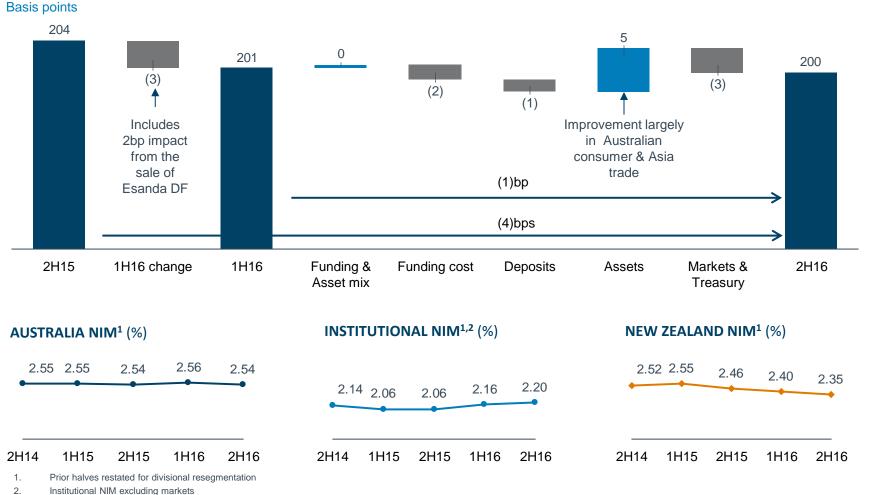
Adjusted Pro-forma	FY16 vs FY15	2H16 vs 1H16
AUSTRALIA DIVISION		
Income	8.8%	1.7%
Expenses	3.0%	1.1%
Profit Before Provisions	12.2%	2.0%
Cash Profit	10.3%	2.7%
NEW ZEALAND DIVISION (NZD)		
Income	3.1%	1.6%
Expenses	-2.3%	0.5%
Profit Before Provisions	6.6%	2.3%
Cash Profit	3.4%	-1.6%
INSTITUTIONAL		
Income	-6.1%	-0.5%
Expenses	0.8%	-6.0%
Profit Before Provisions	-12.6%	5.8%
Cash Profit	-33.8%	-5.6%

#### **INCOME CONTRIBUTION** (Adjusted Pro-forma)



### **INCOME DRIVERS**

### **GROUP NET INTEREST MARGIN**



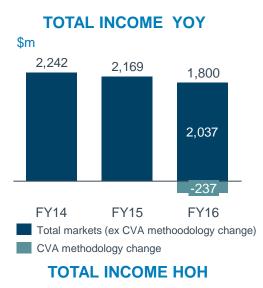
#### **FY16 INCOME CONTRIBUTION**

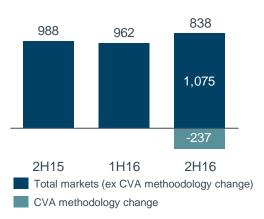
28

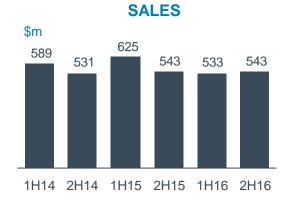


### **INCOME DRIVERS**

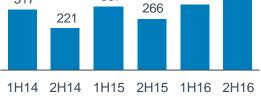
### MARKETS INCOME



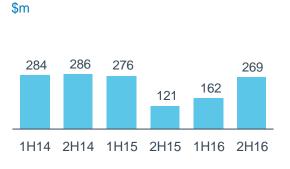




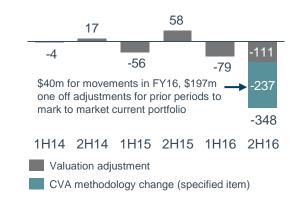




BALANCE SHEET



VALUATION ADJUSTMENTS \$m (CVA & FVA<sup>1</sup>)

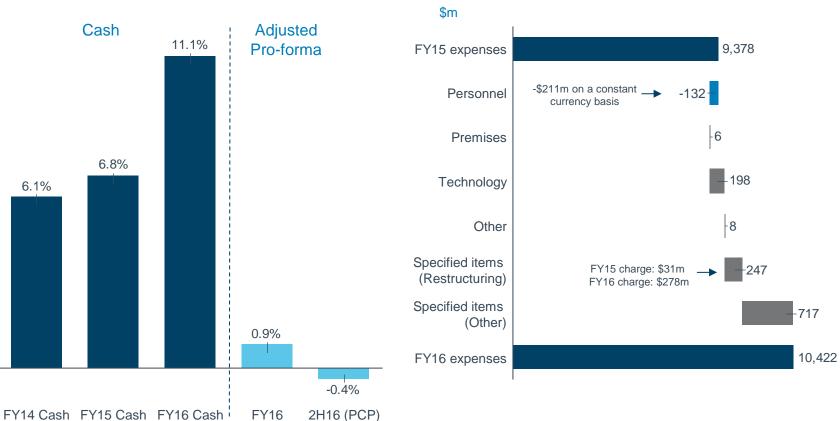


1. Adjusted Pro-Forma basis, excludes CVA methodology changes specified item



**EXPENSE DRIVERS** 

## **COST MANAGEMENT**

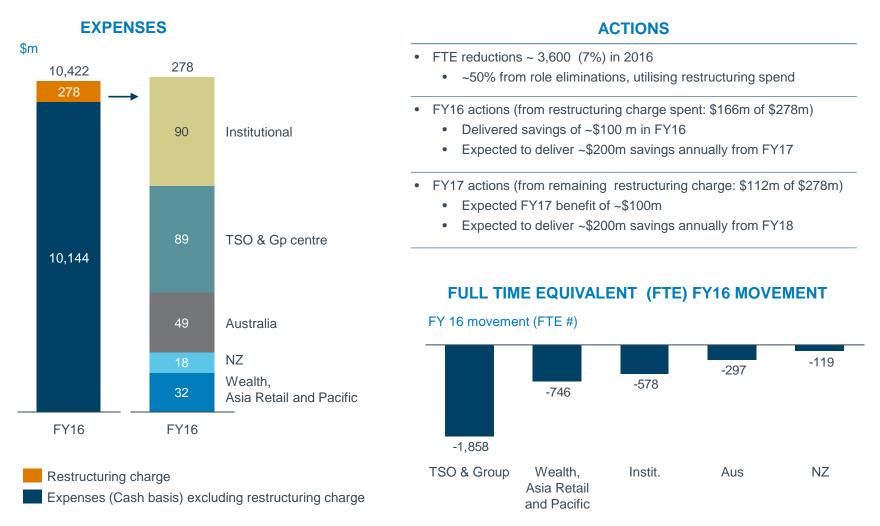


#### **EXPENSE TREND**



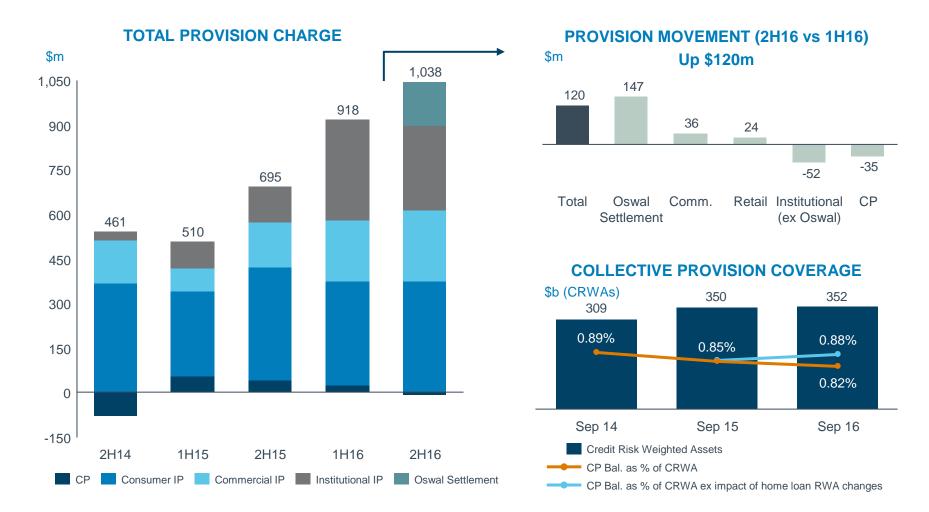
## **COST MANAGEMENT**

### RESTRUCTURING COSTS DRIVING SIMPLIFICATION, REDUCING FTE



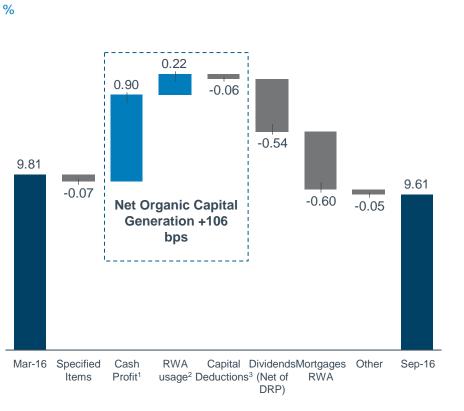


### PROVISIONS





### **CAPITAL MANAGEMENT & DIVIDEND**





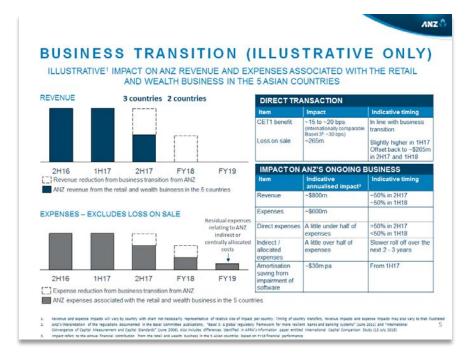
APRA COMMON EQUITY TIER 1 (CET1) POSITION

- 1. Cash profit is on an Adjusted Pro-forma basis adjusted for 'Specified items'
- 2. Includes EL vs. EP shortfall

3. Represents the movement in retained earnings in deconsolidated entities, capitalised software and other intangibles



## TRANSITION OF ASIA RETAIL AND WEALTH PORTFOLIO



Sale of retail and wealth business in Singapore, China, Hong Kong, Taiwan and Indonesia announced 31 October 2016

- No impact in FY16
- Estimated premium of \$110m to NTA
- Estimated CET1 release of 15-20bps
- Net transaction P&L impact of \$265m, expected to be slightly higher in the first half of financial year 2017, but offset back to ~\$265m in subsequent periods
- Revenue, direct expenses and provisions to go as country sales complete over next 18 months
- Indirect expenses to roll off more slowly (largely over the next 2-3 years)

# 2016 FULL YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED 3 November 2016

SPECIFIED ITEMS

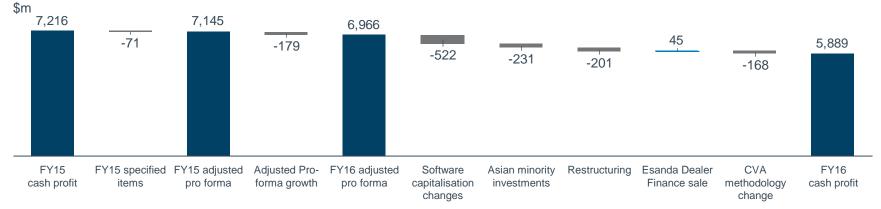




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## **CASH PROFIT: ADJUSTED PRO-FORMA**

#### FULL YEAR 2016 OPERATING PROFIT

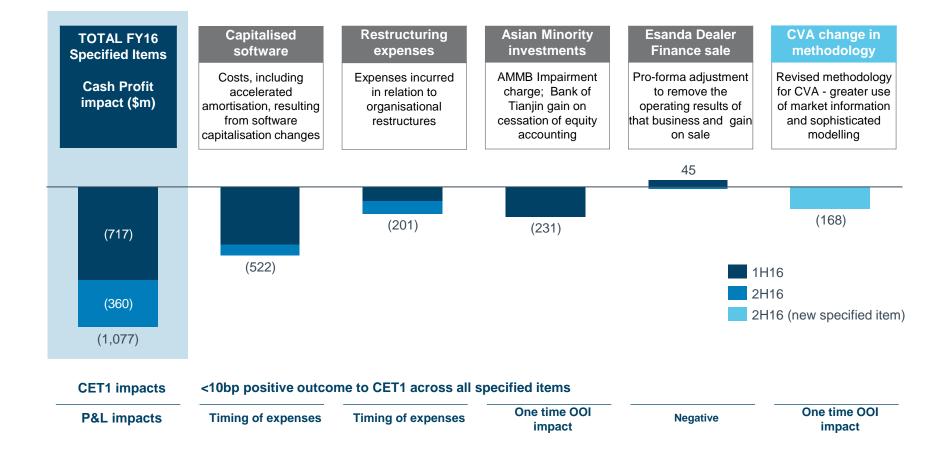




'Adjusted Pro forma' refers to cash profit adjusted for 'Specified items': the impacts of software capitalisation policy changes, Asian Minority Investment impairment charge (AMMB) and gain of cessation of equity accounting (Bank of Tianjin), restructuring expenses and sale of Esanda Dealer Finance portfolio Further detail provided in the ANZ Half Year 2016 consolidated Financial Report page 14. Note: Adjusted pro forma has not been adjusted for FX Further detail provided in the ANZ Full Year 2016 consolidated Financial Report page 16.

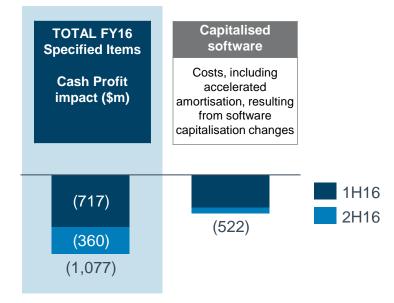


## ALL TAKEN THROUGH CASH PROFIT





## CAPITALISED SOFTWARE



## CAPITALISED SOFTWARE BALANCE IMPACT (\$m)



### CAPITALISED SOFTWARE POLICY CHANGES

- Increased the threshold for capitalisation of software development costs
- o Directly expensing more project related costs

#### RATIONALE

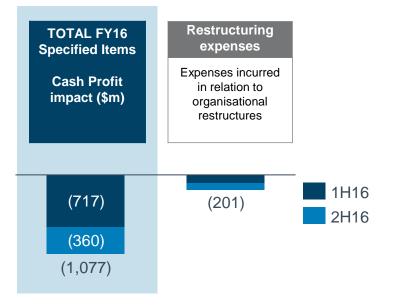
- Reflects the rapidly changing technology landscape & increased pace of innovation in financial services, resulting in increasingly shorter useful lives for smaller items of software in the "digital world"
- o Driving more disciplined commercial decisions

#### IMPACT

- Accelerated amortisation of previously capitalised software balances with an original costs below the revised threshold
- Increased operating expenses for software projects in the current period that would otherwise have been capitalised and amortised in future periods
- Higher software expenses in the near term but lower amortisation charges in future years
- o Reduced capitalised software balance



## **RESTRUCTURING EXPENSES**



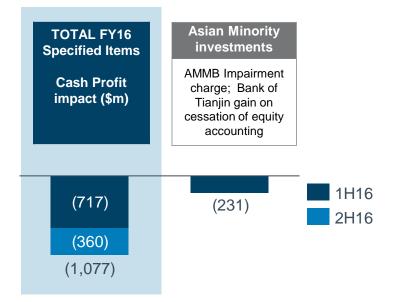
### **RESTRUCTURE EXPENSES**

- Reshaping the workforce to reduce complexity and duplication
- Aligning to the new organisation structure, including our changing emphasis on Institutional
- This includes simplification of the Institutional and Wealth businesses, restructure of Asia Retail & Pacific, and simplification and digitisation in Australia and TSO and Group Centre

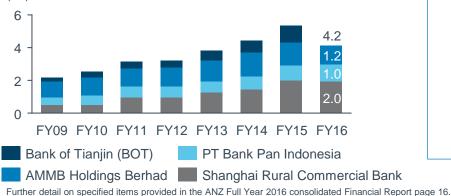
### BENEFITS

- Streamlined divisions with improved connectivity and productivity
- Simpler organisational structure with fewer senior management required to run the business
- Right sized support and enablement functions to meet business requirements

## ASIAN MINORITY INVESTMENTS



## Carrying value of Asia Minority Investments (\$b)

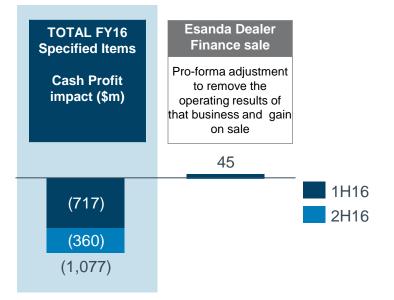


### ASIAN MINORITY INVESTMENT ADJUSTMENTS

- During the March 2016 half, the Group recognised a \$260 million impairment to its equity accounted investment in AMMB Holdings Berhad (Ambank) bringing the carrying value in line with value-in-use calculations.
- On 30 March 2016, Bank of Tianjin (BoT), an equity accounted investment, completed a capital raising. As the Group did not participate in the capital raising, its ownership interest decreased from 14% to 12%. As a consequence, the Group ceased equity accounting the investment in BoT and commenced accounting for the investment as an available for sale asset. A net gain of \$29 million was recognised in relation to the remeasurement of the investment to fair value and recycling the associated equity accounted reserves.



## ESANDA DEALER FINANCE SALE



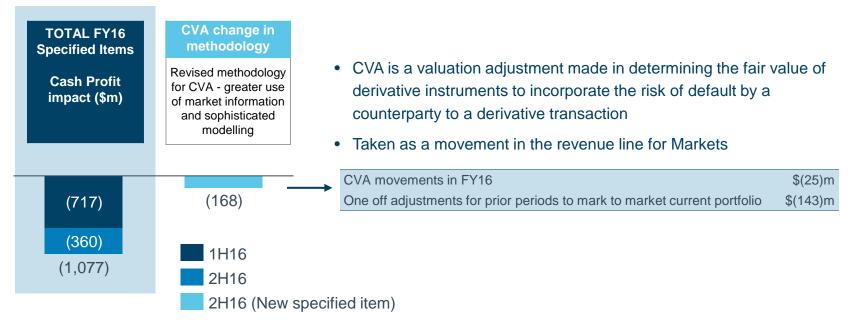
### ESANDA DEALER FINANCE SALE

- On 1 November 2015, the Group sold the Esanda Dealer
   Finance portfolios with the majority of the business
   transferred by 31 December 2015
- Adjusted Pro-forma results have been prepared on the assumption that the sale which occurred during the March 2016 half took effect from 1 October 2014, effectively restating the Group's cash profit for 1H15, 2H15 and 1H16

## ANZ

## SPECIFIED ITEMS

## CVA METHODOLOGY ADJUSTMENTS



# 2016 FULL YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED 3 November 2016

SALE OF ASIA RETAIL AND WEALTH BUSINESS IN FIVE COUNTRIES



## **OVERVIEW**

### **Overview**

- ANZ to sell its retail and wealth business in Singapore, China, Hong Kong, Taiwan and Indonesia to DBS Bank Limited
- Sale reflects the bank's strategic priority to create a simpler, better capitalised and better balanced bank, and follows a review of the retail and wealth business in Asia, taking into consideration:
  - changes in the retail regulatory environment
  - ongoing investment required to build a distinctive Asia retail customer proposition
  - strategic focus of the bank to grow in attractive areas where we can carve out winning positions and improve capital efficiency and shareholder returns
- Transaction enables resources in Asia to be focused on running a world class institutional business in the region, serving key institutional clients connected to the region via trade and capital flows

### Transaction summary (ANZ financials as at 30 September 2016)

- Business being sold includes ~\$11 billion in gross loans and advances, ~\$7 billion in credit risk weighted assets and ~\$17 billion in deposits
- In FY16, the business generated revenue of ~\$825 million, provisions of ~\$160 million; and net profit of ~\$50 million
- Sale price represents an estimated premium to net tangible assets at completion of approximately \$110 million
- As part of the transaction, ANZ will take a net loss of ~\$265 million including write-downs of software, goodwill and fixed assets; and separation and transaction costs. The impact is expected to be slightly higher in the first half of financial year 2017, but offset back to ~\$265 million in subsequent periods

### **Capital impact**

 Sale is expected to improve ANZ's CET1 ratio by ~15 to ~20 bps (~30 bps internationally comparable Basel 3<sup>1</sup>), and excluding the write-downs in 1HFY17, there will be a small impact on ROE and EPS

### Timing

• Sales of the business will occur progressively over the next 18 months, with 3 of the 5 countries expected to occur during the second half of the 2017 financial year, and the remaining 2 in the first half of financial year 2018. Sale is conditional upon regulatory approval in each market

1. ANZ's interpretation of the regulations documented in the Basel Committee publications; "Basel 3: A global regulatory framework for more resilient banks and banking systems" (June 2011) and "International Convergence of Capital Measurement and Capital Standards" (June 2006). Also includes differences identified in APRA's information paper entitled International Capital Comparison Study (13 July 2015)



## **ANZ ASIA PORTFOLIO**

## **ONGOING BUSINESS<sup>1</sup>**

#### **ANZ Institutional Asia**

Gross loans and advances	\$43b
Deposits	\$41b
FTE	1,490
Coverage (Asian Markets)	15

#### Products

FTE

- Relationship banking corporate and institutional banking
- Markets, loans and specialised finance customer solutions, corporate and institutional sales, commodities solutions, trading, debt capital markets, syndications, project & structured finance, structured asset finance, structured export finance
- Transaction banking trade and supply chain, payments and cash management and clearing services

#### **ANZ operational hubs**

>9,100

Locations: Bengaluru, India; Manila, Philippines; Chengdu, China

## NON CORE BUSINESS

Retail and Wealth Asia – this transaction <sup>2</sup>				
Gross loans and advances	~\$11b			
Deposits	~\$17b			
Countries	5			

#### Minority investments in Asia<sup>3</sup>

# of material minority investments 4 Carrying value ~4.1bn

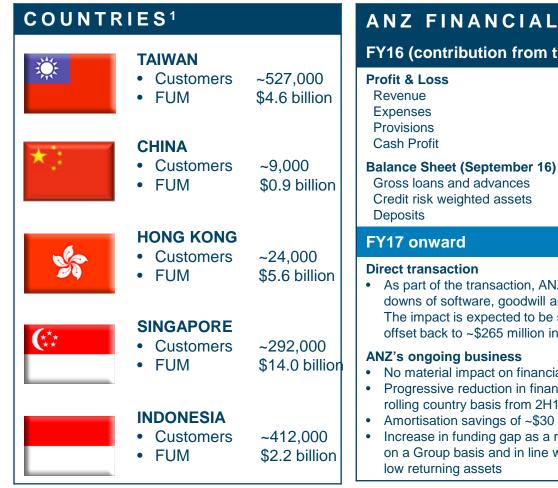
<sup>1.</sup> as at 30 September 2016

<sup>2.</sup> excludes ANZ retail and wealth businesses in Vietnam, Cambodia, Philippines & Japan

<sup>3.</sup> carrying value as at 31 March 2016 refers to ANZ's equity accounted investments in AMMB Holdings Berhad, PT Bank Pan Indonesia and Shanghai Rural Commercial Bank. The fourth minority investment refers to ANZ's investment in Bank of Tianjin, accounted for as an available-for-sale asset



## **TRANSACTION DETAILS**



## ANZ FINANCIAL IMPLICATIONS<sup>2</sup>

FY16 (contribution from the business in the 5 countries)

Profit & Loss	<b>\$ million</b>		
Revenue	~825		
Expenses	~600		
Provisions	~160		
Cash Profit	~50		
Balance Sheet (September 16)	<b>\$ billion</b>		
Gross loans and advances	~11		
Credit risk weighted assets	~7		
Deposits	~17		
FY17 onward			
<ul> <li>Direct transaction</li> <li>As part of the transaction, ANZ will take a net loss of ~\$265 million including write- downs of software, goodwill and fixed assets; and separation and transaction costs. The impact is expected to be slightly higher in the first half of financial year 2017, but offset back to ~\$265 million in subsequent periods</li> </ul>			

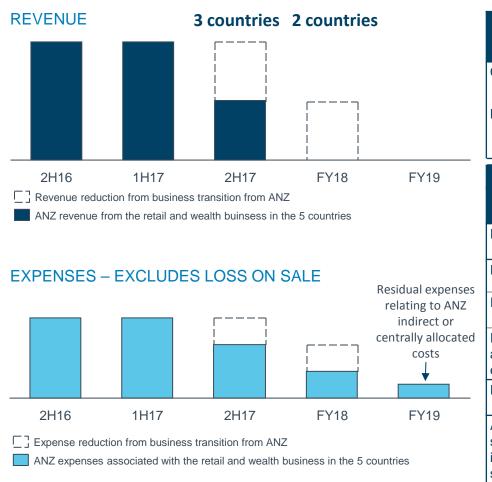
- No material impact on financial contribution to ANZ in 1H17
- Progressive reduction in financial contribution as the business is transitioned on a rolling country basis from 2H17
- Amortisation savings of ~\$30 million pa from impairment of software
- Increase in funding gap as a result of net deposit transition to be actively managed on a Group basis and in line with ANZ's simplification strategy, including reducing

As at 30 September 2016



## **BUSINESS TRANSITION (ILLUSTRATIVE ONLY)**

### ILLUSTRATIVE<sup>1</sup> IMPACT ON ANZ REVENUE AND EXPENSES ASSOCIATED WITH THE RETAIL AND WEALTH BUSINESS IN THE 5 ASIAN COUNTRIES



ltem	Impact	Indicative timing
CET1 benefit	~15 to ~20 bps (Internationally comparable Basel 3 <sup>2</sup> : ~30 bps)	In line with business transition
Loss on sale	~265m	Slightly higher in 1H17 Offset back to ~\$265m in 2H17 and 1H18
IMPACT ON	ANZ'S ONGOING B	USINESS
ltem	Indicative annualised impact <sup>3</sup>	Indicative timing
Revenue	~\$800m	~50% in 2H17 ~50% in 1H18
Expenses	~\$600m	
Direct expenses	A little under half of expenses	>50% in 2H17 <50% in 1H18
Indirect / allocated expenses	A little over half of expenses	Slower roll off over the next 2 - 3 years
Provisions	~\$160m	~1/3 <sup>rd</sup> 2H17 ~2/3 <sup>rd</sup> 1H18
Amortisation saving from impairment of software	~\$30m pa	From 1H17

1. Revenue and expense impacts will vary by country with chart not necessarily representative of relative size of impact per country. Timing of country transfers, revenue impacts and expense impacts may also vary to that illustrated

 ANZ's interpretation of the regulations documented in the Basel Committee publications; "Basel 3: A global regulatory framework for more resilient banks and banking systems" (June 2011) and "International Convergence of Capital Measurement and Capital Standards" (June 2006). Also includes differences identified in APRA's information paper entitled International Capital Comparison Study (13 July 2015)

3. Impact refers to the annual financial contribution from the retail and wealth business in the 5 Asian countries based on FY16 financial performance

# 2016 FULL YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED 3 November 2016

TREASURY





## **REGULATORY CAPITAL**

### **CAPITAL UPDATE**

#### **Capital Position**

- APRA CET1 ratio of 9.6% on an APRA basis or 14.5% on an Internationally Comparable<sup>1</sup> basis – comfortably above Basel top quartile<sup>2</sup> CET1 of 13.1%
- APRA Leverage ratio of 5.3% or 6.0% on an Internationally Comparable basis

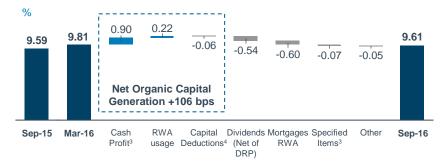
#### **Organic Capital Generation**

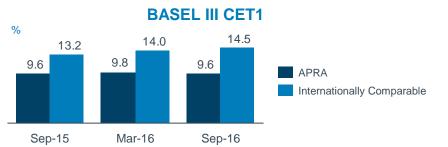
- 2H16 organic capital generation of 106 bps in 2H16 is 33 bps higher than recent 2H averages<sup>5</sup>, driven mainly by the reduction in Institutional Credit RWA from lending movement (\$12b over 2H16 and \$21b over FY16, FX adjusted)
- Net regulatory and other RWA impost of \$26b for 2H16 driven mainly by higher RWA requirements for Australian Mortgages
- Final dividend of 80 cents per share reflects revised dividend strategy as announced in 1H16

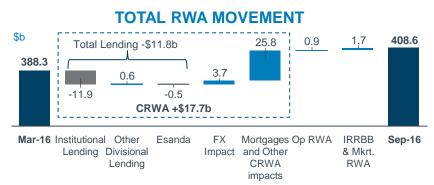
#### **Capital Outlook**

 Changes to capital requirements arising from Basel RWA reforms ("Basel IV") yet to be finalised, however, other minor RWA imposts likely

### APRA COMMON EQUITY TIER 1 (CET1)







1. Internationally Comparable methodology aligns with APRA's information paper entitled International Capital Comparison Study (13 July 2015). Basel III Internationally Comparable ratios do not include an estimate of the Basel I capital floor. 2. Based on Group 1 banks as identified by the BIS (internationally active banks with Tier 1 capital of more than €3 billion). The top quartile of this group was 13.1% as at December 2015. 3. Cash profit is on pro forma basis adjusted for 'Specified items'. 4. Represents the movement in retained earnings in deconsolidated entities, capitalised software, EL v EP shortfall and other intangibles. 5. 2012-2015 2H averages



## **REGULATORY CAPITAL GENERATION**

COMMON EQUITY TIER 1 GENERATION (bps)	Second half average 2H12 – 2H15	2H16	Full year average FY12 – FY15	FY16
Cash Profit	102	90 <sup>1</sup>	204	173 <sup>1</sup>
RWA movement	(16)	22	(42)	25
Capital Deductions <sup>2</sup>	(13)	(6)	(32)	(21)
Net capital generation	73	106	130	177
Gross dividend	(64)	(60)	(135)	(127)
Dividend Reinvestment Plan	16	6	29	13
Core change in CET1 capital ratio	25	52	24	63
Other non-core and non-recurring items	2	(72)	9	(61)
Net change in CET1 Capital ratio	27	(20)	33	2

#### **Organic Capital Generation**

- Net capital generation for FY16 and 2H16 are 177 bps and 106 bps respectively, which is higher than prior period averages (+47 bps and +33 bps respectively). This reflects the benefit of strong balance sheet discipline and the Group's strategic intent to run-off low return assets in Institutional, offsetting lower Cash NPAT
- Non-core and non-recurring items in 2H16 and FY16 largely reflects the impact of Australian IRB mortgage RWA at 25% (-60bps)

1. Cash profit is on an Adjusted Pro-forma basis, adjusted for 'Specified items'

2. Represents the movement in retained earnings in deconsolidated entities, capitalised software, EL v EP shortfall and other intangibles

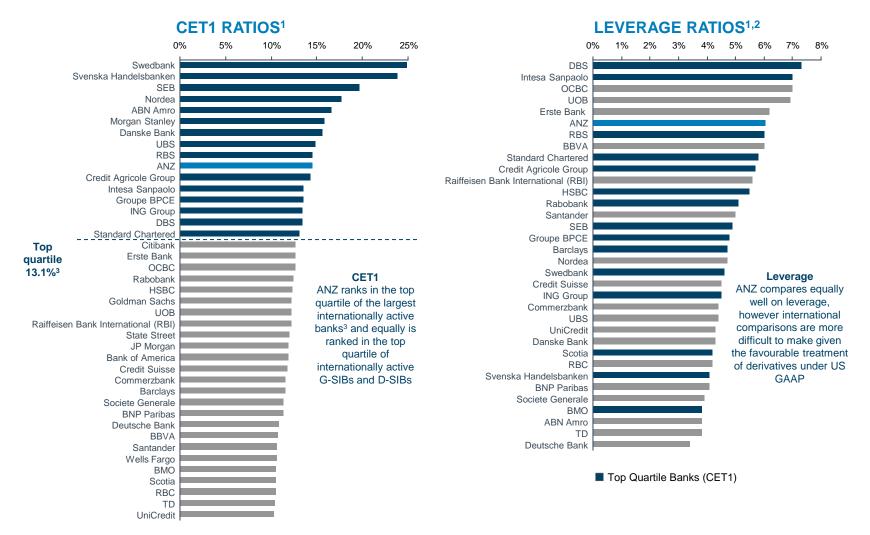


## INTERNATIONALLY COMPARABLE REGULATORY CAPITAL POSITION

APRA Common Equity Tier 1 (CET1) – 30 September 2016			
Corporate undrawn EAD and unsecured LGD adjustments	Australian ADI unsecured corporate lending LGDs and undrawn CCFs exceed those applied in many jurisdictions	1.5%	
Equity Investments & DTA	APRA requires 100% deduction from CET1 vs. Basel framework which allows concessional threshold prior to deduction	1.0%	
Mortgages	APRA requires use of 20% mortgage LGD floor vs. 10% under Basel framework. Additionally, APRA also requires a higher correlation factor vs 15% under Basel framework to target an average risk weighting of at least 25% for Australian residential mortgages	1.1%	
Specialised Lending	APRA requires supervisory slotting approach which results in more conservative risk weights than under Basel framework	0.6%	
IRRBB RWA APRA includes in Pillar 1 RWA. This is not required under the Basel framework		0.3%	
Other Includes impact of deductions from CET1 for capitalised expenses and deferred fee income required by APRA, currency conversion threshold and other retail standardised exposures		0.4%	
Basel III Internationally Comparable CET1			
Basel III Internationally Comparable Tier 1 Ratio			
Basel III Internationally Comparable Total Capital Ratio			



## CET1 AND LEVERAGE IN A GLOBAL CONTEXT



1. CET1 and leverage ratios are based on ANZ estimated adjustment for accrued expected future dividends where applicable. ANZ ratios are on an Internationally Comparable basis. All data sourced from company reports and ANZ estimates based on last reported half/full year results assuming Basel III capital reforms fully implemented. 2. Includes adjustments for transitional AT1 where applicable. Exclude US banks as leverage ratio exposures are based on US GAAP accounting and therefore incomparable with other jurisdictions which are based on IFRS. 3. Based on Group 1 banks as identified by the BIS (internationally active banks with Tier 1 capital of more than €3 billion). The top quartile of this group was 13.1% as at December 2015

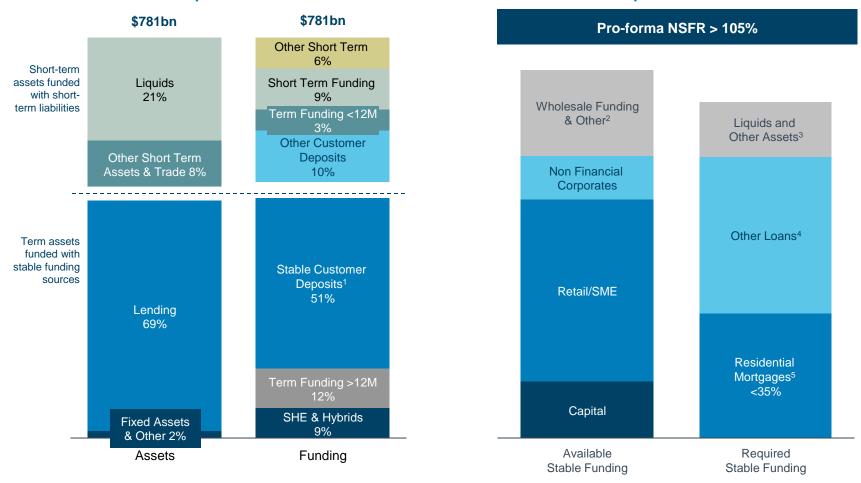


## **BALANCE SHEET STRUCTURE**

#### **FUNDED BALANCE SHEET**

#### September 2016

### NET STABLE FUNDING RATIO (NSFR) September 2016

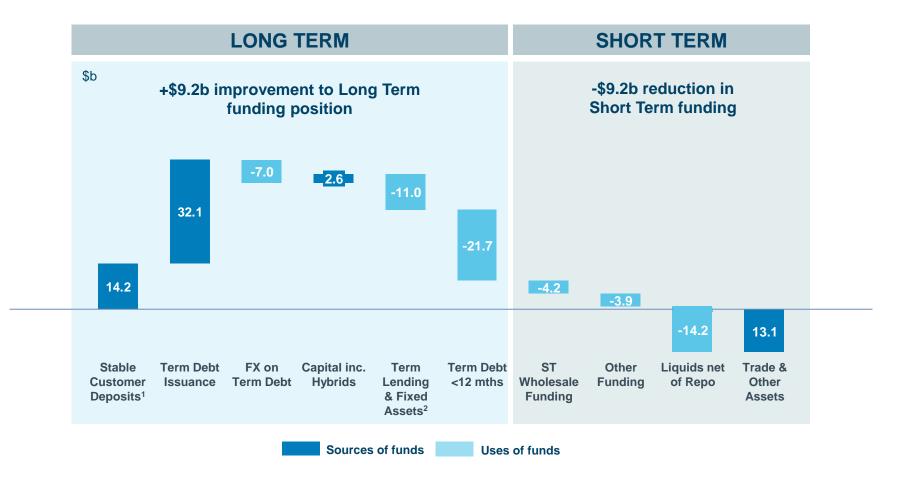


1. Stable customer deposits represent operational type deposits or those sourced from retail / business / corporate customers and the stable component of Other funding liabilities. 2. Sovereign, PSE and FI Deposits. 3. Off Balance Sheet, Derivatives, Fixed Assets and Other Assets. 4. All lending other than Residential Mortgages <35% Risk Weight. 5. Includes NSFR impact of self-securitised assets backing the CLF



## **BALANCE SHEET COMPOSITION**

The structural composition of the balance sheet improved in FY16





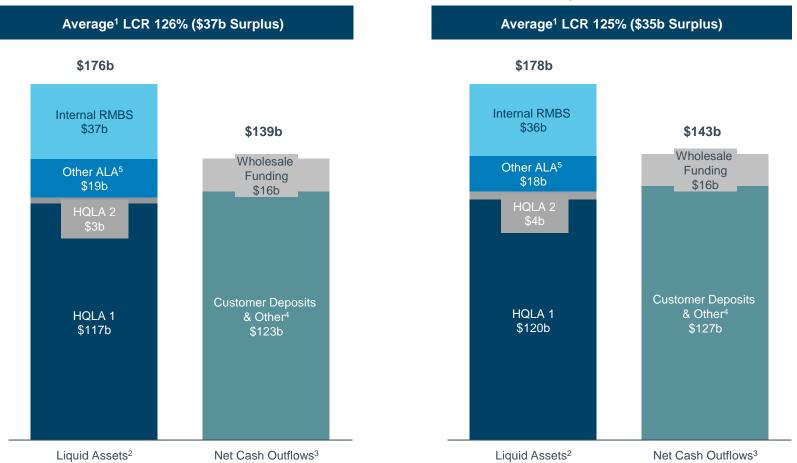
Liquidity Coverage Ratio (LCR)

September 2016

## LIQUIDITY COVERAGE RATIO

## Liquidity Coverage Ratio (LCR)

March 2016

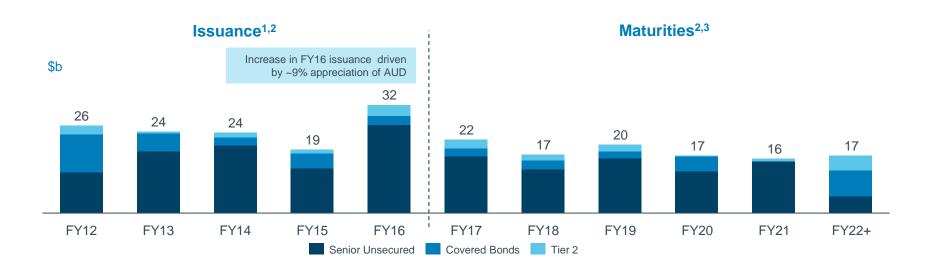


1. Half year average calculated as prescribed per APRA Prudential Regulatory Standard (APS 210 Liquidity) and consistent with APS 330 requirements. 2. Post Haircut market value as prescribed per APS 210, includes Committed Liquidity Facility : \$54bn as at 30 September 2015, \$50bn as at 31 March 2016. 3. Basel III LCR 30 day stress scenario cash outflows. 4. Other includes off-balance sheet and cash inflows 5. Comprised of assets qualifying as collateral for the CLF, excluding internal RMBS, up to approved facility limit; and any liquid assets contained in the RBNZ's Liquidity Policy - Annex: Liquidity Assets - Prudential Supervision Department Document BS13A12

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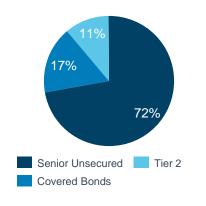
## **TERM WHOLESALE FUNDING PORTFOLIO**



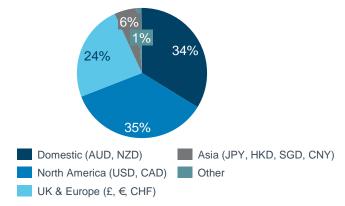
WEIGHTED AVERAGE TENOR years 5.5 4.9 3.9 3.5 3.2 2.8 FY15 FY16 **FY15** FY16 FY15 FY16 Portfolio Portfolio Total Total Issuance Issuance Portfolio Portfolio ex < 12 ex < 12

months months

PORTFOLIO BY TYPE



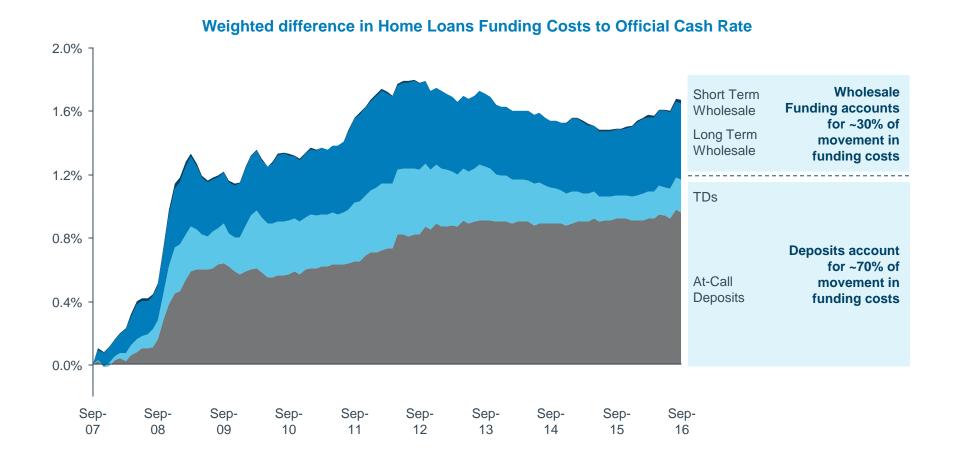
#### **PORTFOLIO BY CURRENCY**





## AUS HOME LOANS FUNDING COSTS

### INCREASE IN FUNDING COSTS RELATIVE TO OFFICIAL RBA CASH RATE DRIVEN MAINLY BY INCREASED COMPETITION FOR DEPOSITS



# 2016 FULL YEAR RESULTS

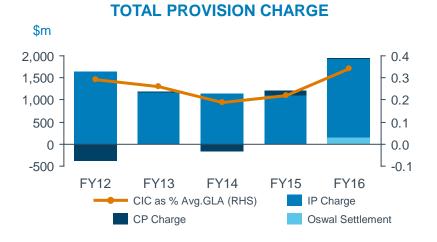
AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED 3 November 2016

**RISK MANAGEMENT** 





## **TOTAL & COLLECTIVE PROVISION (CP) CHARGE**



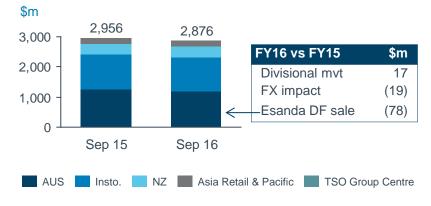
### TOTAL PROVISION CHARGE COMPOSITION

φπ						
	1H14	2H14	1H15	2H15	1H16	2H16
CIC	528	461	510	695	918	1,038*
CP Composition						
Lending Growth	85	61	54	50	56	-59
Risk/Portfolio Mix	-200	-52	8	62	-30	50
Eco Cycle	41	-90	-7	-72	0	0

\* Includes Oswal Settlement (\$147m)

\$m

CIC: Total Credit Impairment charge



#### **CP BALANCE BY DIVISION**

#### **CRWA & CP AS A % OF CRWA**

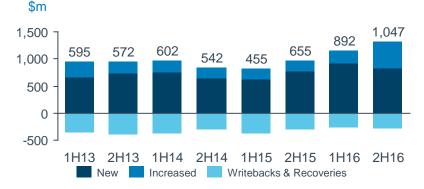
FY16 CRWA includes new regulatory RWA impost of \$26b for \$b Australian Mortgages, resulting in decline in CP / CRWA% coverage ratio. Adjusting for this change ratio is 0.88% 350 352 309 288 0.88% 1.00% 0.89% 0.85% 0.82% Sep 13 Sep 16 Sep 14 Sep 15 Credit Risk Weighted Assets CP Bal. as % of CRWA CP Bal. as % of CRWA excl. impact of mortgage risk weight change

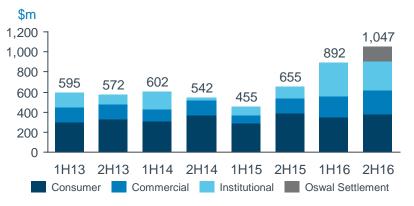


## INDIVIDUAL PROVISION (IP) CHARGE

## 

**IP CHARGE COMPOSITION** 





**IP CHARGE BY SEGMENT** 



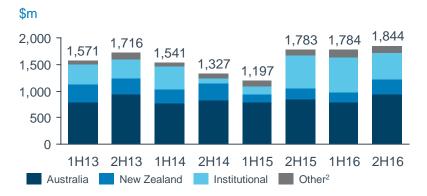
**IP CHARGE BY REGION** 



## **IMPAIRED ASSETS**

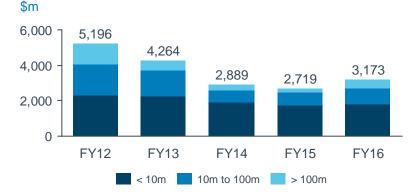


### **NEW IMPAIRED ASSETS BY DIVISION**





### **GROSS IMPAIRED ASSETS<sup>1</sup> BY EXPOSURE SIZE**



### **GROSS IMPAIRED ASSETS<sup>1</sup> BY DIVISION**

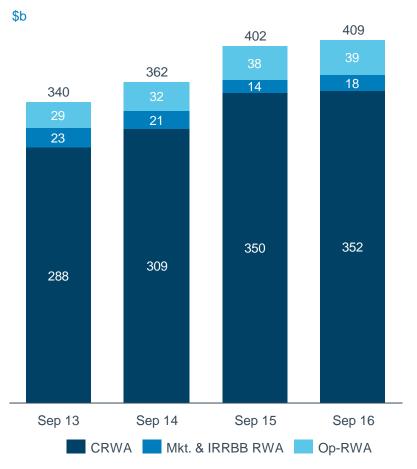
Impaired Assets inclusive of Oswal settlement

2. Other includes Retail Asia & Pacific and Australia Wealth

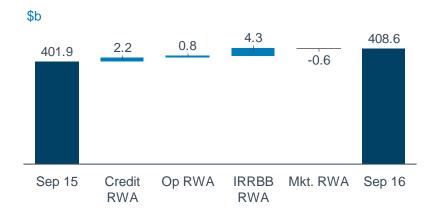


## **RISK WEIGHTED ASSETS**

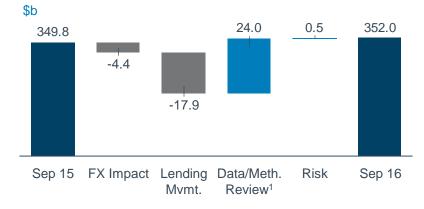
### TOTAL RISK WEIGHTED ASSETS



#### **TOTAL RWA MOVEMENT**



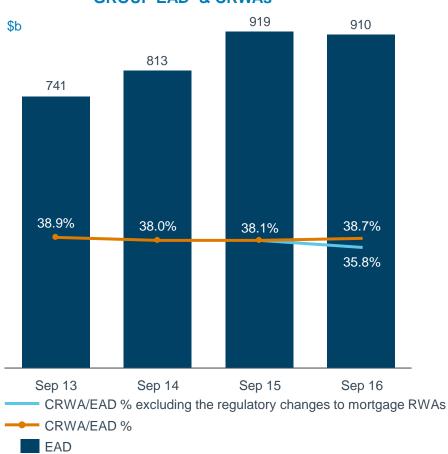
#### **CRWA MOVEMENT**



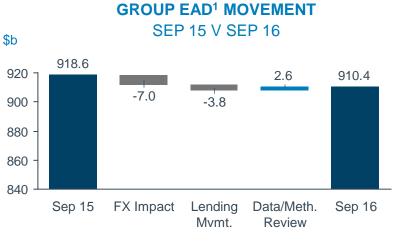
1. Primarily driven by change to Residential Mortgage risk weights in July 2016 (resulting in a ~\$26b CRWA uplift)



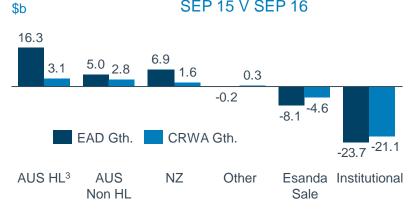
## **RISK WEIGHTED ASSETS**



### **GROUP EAD<sup>1</sup> & CRWAs**



#### **GROUP EAD<sup>1</sup> & CRWA GROWTH<sup>2</sup> MOVEMENT** SEP 15 V SEP 16



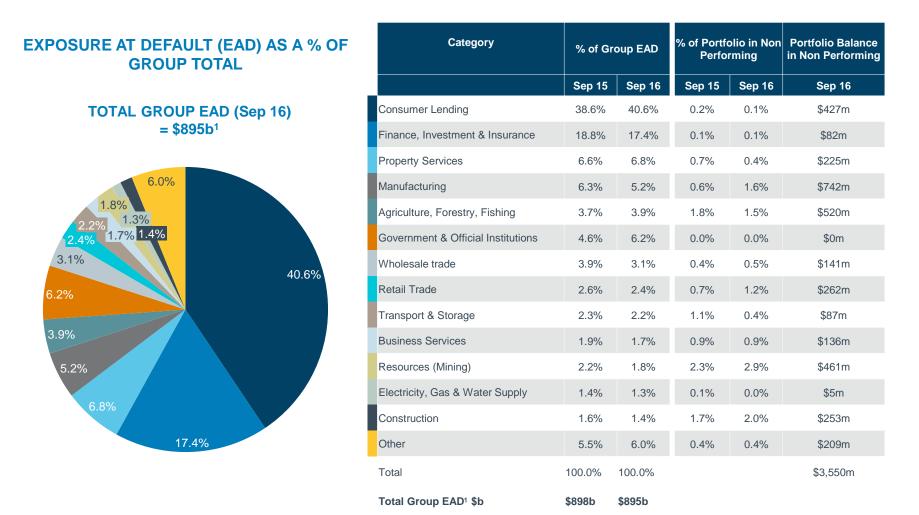
1. Post CRM EAD, net of credit risk mitigation such as guarantees, credit derivatives, netting and financial collateral. Includes amounts for 'Securitisation' and 'Other Assets' Basel asset classes

2. Refers to lending movement, excluding FX Impact, Data/Meth Review and Risk

3. Excludes impact of mortgage risk weight regulatory change



## PORTFOLIO COMPOSITION

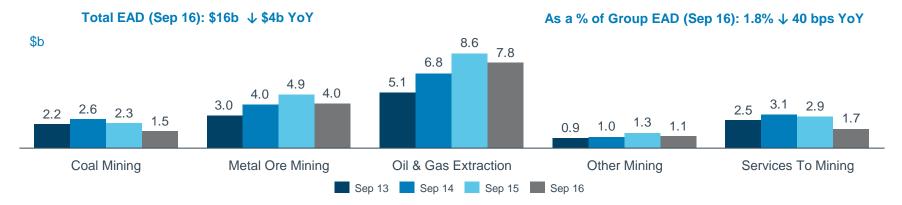


1. EAD excludes amounts for 'Securitisation' and 'Other Assets' Basel classes and manual adjustments. Data provided is as at Sep 16 on a Post CRM basis, net of credit risk mitigation such as guarantees, credit derivatives, netting and financial collateral. Note that APS330 disclosure is reported on a Post CRM basis from 30June 2016

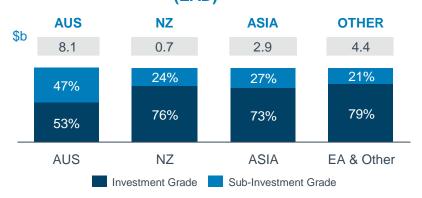


## **GROUP RESOURCES PORTFOLIO**

### **RESOURCES EXPOSURE BY SECTOR**



#### RESOURCES EXPOSURE CREDIT QUALITY (EAD)

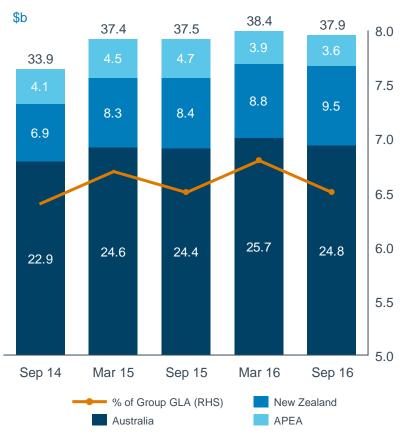


### **RESOURCES PORTFOLIO MANAGEMENT**

- Portfolio is skewed towards well capitalised and lower cost resource producers. 22% of the book is less than one year duration
- Investment grade exposures represent 65% of portfolio vs. 68% at Sep 15 and Trade business unit accounts for 14% of the total Resources EAD
- Mining services customers are subject to heightened oversight given the cautious outlook for the services sector



## COMMERCIAL PROPERTY PORTFOLIO



### COMMERCIAL PROPERTY OUTSTANDINGS BY REGION<sup>1</sup>



COMMERCIAL PROPERTY OUTSTANDINGS BY

SECTOR<sup>1</sup>

### **PROPERTY PORTFOLIO MANAGEMENT**

- After strong 1H16 growth, Australian volumes reduced during 2H16. Residential fell from 1H16 due to loan repayments from completed projects and appetite tightening implemented in 2Q16
- New outstandings grew nearly 8% HoH due to underlying volume growth across all major commercial property sectors as well as exchange rate translation movements
- APEA<sup>2</sup> reduced in 4Q16 reflecting loan repayments, sell downs and run-off of lower return lending

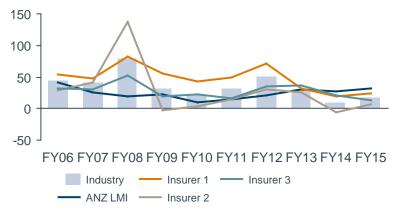


### ANZLMI HAS MAINTAINED STABLE LOSS RATIOS

### **FINANCIAL YEAR 2016 RESULTS**

Gross Written Premium (\$m)	\$196m
Net Claims Paid (\$m)	\$26m
Loss Rate (of Exposure)	5.1 bps

#### **ANZLMI MAINTAINS LOW LOSS RATIOS<sup>1</sup>**



#### Australian Home Loan portfolio LMI and Reinsurance Structure at 30 Sep 2016 (% FUM)

LMI & REINSURANCE STRUCTURE

LVR<80% Not LMI Insured 83% 2016 Reinsurance Arrangement LVR > 90% LMI LVR 80% to 90% LMI 9% 8% Insured Insured Quota Share<sup>2</sup> Arrangement Aggregate Stop Loss<sup>3</sup> (LVR > 90%) Arrangement on Net Risk Retained (LVR > 80%)

ANZLMI uses a **diversified panel of reinsurers** (10+)

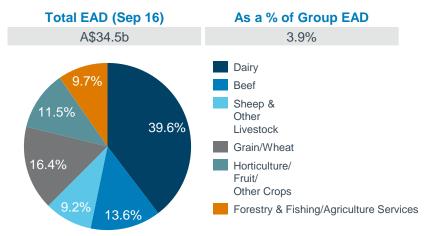
comprising a mix of APRA authorised reinsurers and reinsurers with highly rated security

Reinsurance is comprised of a **Quota Share arrangement**<sup>2</sup> with reinsurers for mortgages 90% LVR and above and in addition an **Aggregate Stop Loss arrangement**<sup>3</sup> for policies over 80% LVR

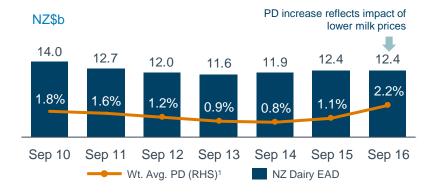
1. Negative Loss ratios are the result of reductions in outstanding claims provisions. Source: APRA general insurance statistics (loss ratio net of reinsurance) ; 2. Quota Share arrangement - reinsurer assumes an agreed reinsured % whereby reinsurer shares all premiums and losses accordingly with ANZLMI ; 3. Aggregate Stop Loss arrangement – reinsurer indemnifies ANZLMI for an aggregate (or cumulative) amount of losses in excess of a specified aggregate amount. When the sum of the losses exceeds the pre-agreed amount, the reinsurer will be liable to pay the excess up to a pre-agreed upper limit.



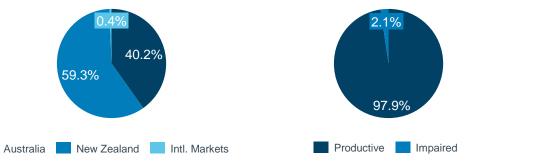
## **GROUP AGRICULTURE PORTFOLIO**



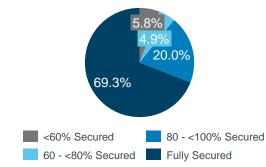
### AGRICULTURE EXPOSURE BY SECTOR (% EAD)



### NEW ZEALAND DAIRY CREDIT QUALITY



### **GROUP AGRICULTURE EAD SPLITS**<sup>2</sup>

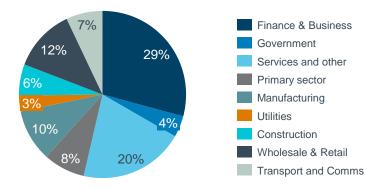


2. Security indicator is based on ANZ extended security valuations

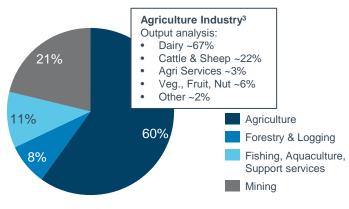


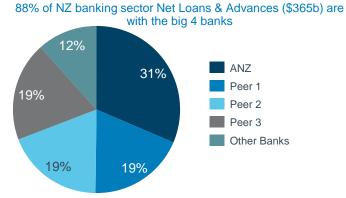
### NEW ZEALAND MARKET CHARACTERISTICS

### **GDP CONTRIBUTION BY INDUSTRY<sup>1</sup>**



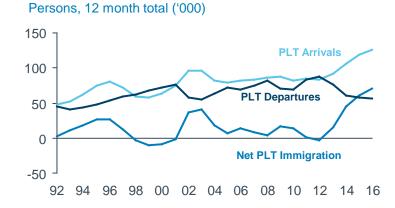
#### **PRIMARY SECTOR GDP CONTRIBUTION3**





**BANKING MARKET<sup>2</sup>** 

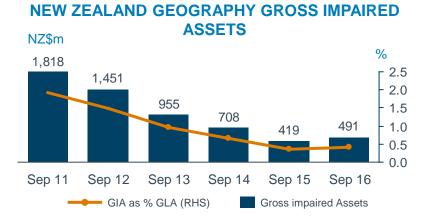
#### **POSITIVE MIGRATION IMPACT ON POPULATION<sup>4</sup>**



1. Statistics NZ, 2 Source: 2015 KPMG Financial Institutions Performance Survey. 3. Statistics NZ, ANZ analysis, as at June 2016. 4. Statistics NZ, as at September 2016. PLT refers to Permanent Long Term. Data as at September 2016.



### **NEW ZEALAND**

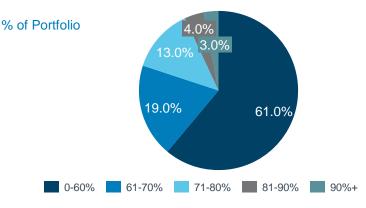


#### **NEW ZEALAND GEOGRAPHY TOTAL PROVISION** CHARGE<sup>2</sup> NZ\$m 105 200 85 103 99 97 100 30 22 50 46 31 0 -39 -100

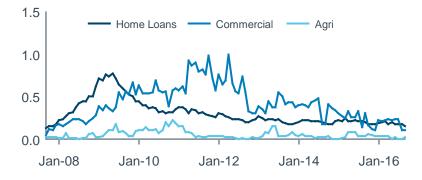
1H11 2H11 1H12 2H12 1H13 2H13 1H14 2H14 1H15 2H15 1H16 2H16

IP Charge CP Charge

### MORTGAGE DYNAMIC LOAN TO VALUE RATIO<sup>1</sup>



NEW ZEALAND DIVISION 90+DAYS DELINQUENCIES



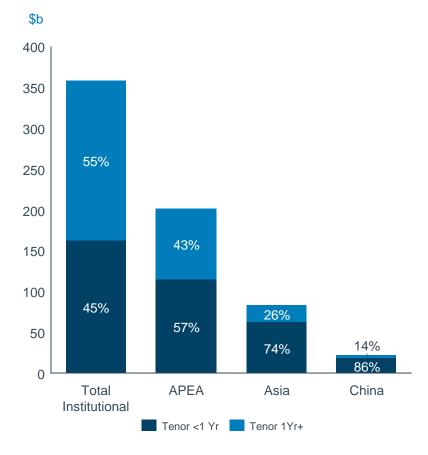
1. Average dynamic LVR as at Aug 2016 (not weighed by balance)

2. Credit valuation adjustments (CVA) for customers with CCR10 are reported differently for cash profit and headline views of earnings. In the headline (statutory) view of provision reported above, changes in CVA are reported in Other Operating Income, but in the cash profit view of earnings the change in CVA is reclassified to IP



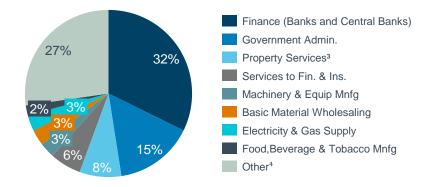
## ANZ INSTITUTIONAL PORTFOLIO (COUNTRY OF INCORPORATION<sup>1</sup>)

#### **INSTITUTIONAL PORTFOLIO SIZE & TENOR (EAD<sup>2</sup>)**

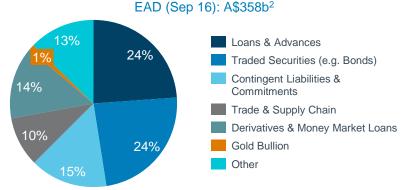


### ANZ INSTITUTIONAL INDUSTRY COMPOSITION

EAD (Sep 16): A\$358b<sup>2</sup>



#### ANZ INSTITUTIONAL PRODUCT COMPOSITION



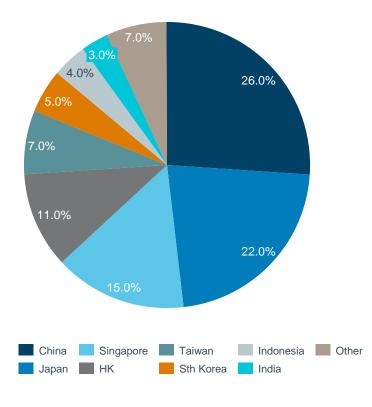
1. Country is defined by the counterparty's Country of Incorporation. 2. Data provided is as at Sept16 on a Post CRM basis, net of credit risk mitigation such as guarantees, credit derivatives, netting and financial collateral. Position excludes Basel Asset Class "Retail" and manual adjustments. 3. ~85% of the ANZ Institutional "Property Services" portfolio is to entities incorporated in either Australia or New Zealand. 4. Other is comprised of 48 different industries with none comprising more than 2.2% of the Institutional portfolio



## ANZ ASIAN INSTITUTIONAL PORTFOLIO (COUNTRY OF INCORPORATION<sup>1</sup>)

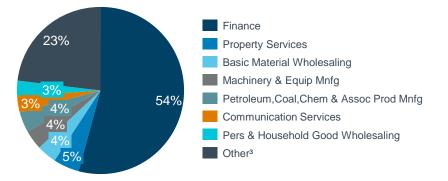
### **COUNTRY OF INCORPORATION<sup>1</sup>**

EAD (Sep 16): A\$83b<sup>2</sup>

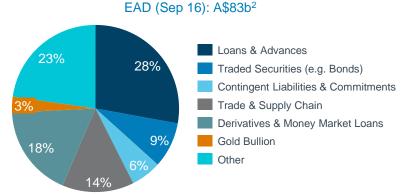


### ANZ ASIA INDUSTRY COMPOSITION

EAD (Sep 16): A\$83b<sup>2</sup>



### ANZ ASIA PRODUCT COMPOSITION



1. Country is defined by the counterparty's Country of Incorporation. 2. Data is provided is as at Sept16 on a Post CRM basis, net of credit risk mitigation such as guarantees, credit derivatives, netting and financial collateral. Position excludes Basel Asset Class "Retail" and manual adjustments. 3. "Other" within industry is comprised of 44 different industries with none comprising more than 2.5% of the Asian Institutional portfolio; Other product category is predominantly exposure due from other financial institutions.



# **RISK MANAGEMENT**

### ANZ CHINA PORTFOLIO (COUNTRY OF INCORPORATION<sup>1</sup>)

### **COUNTRY OF INCORPORATION<sup>1</sup>**

EAD (Sep 16): A\$22b<sup>2</sup>

#### **China EAD**

• Total China EAD of A\$22b, with 52% or A\$11.3b booked onshore in China

#### Tenor

• ~86% of EAD has a tenor less than 1 year

#### **Risk rating**

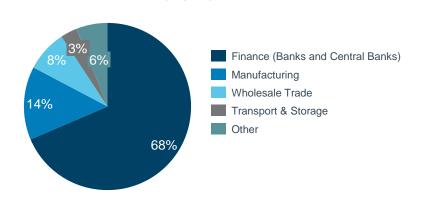
 Compared to Asia, Australia and NZ, China exposure has a stronger average credit rating

#### Industry

 68% of China exposures to Financial institutions, with ~61% of this to China's central bank and its Top 5 largest banks

#### Products

- Reduction in 'Trade & Supply chain' (A\$1.4b in Finance Industry, A\$1.4b in Manufacturing), whilst largest growth in 'Other' (+A\$2.9b) due to increase in Nostro accounts
- Within Loans and Advances ~74% have a tenor of less than 1 year, up from 62% as at Sep 15

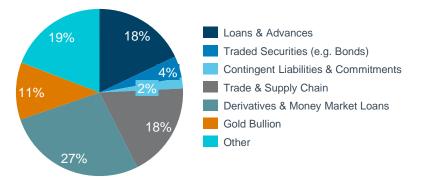


ANZ CHINA INDUSTRY COMPOSITION

EAD (Sep 16): A\$22b<sup>2</sup>

### ANZ CHINA PRODUCT COMPOSITION

EAD (Sep 16): A\$22b<sup>2</sup>



1. Country is defined by the counterparty's Country of Incorporation

2. Data is provided is as at Sept16 on a Post CRM basis, net of credit risk mitigation such as guarantees, credit derivatives, netting and financial collateral. Position excludes Basel Asset Class "Retail" and manual adjustments.



# **RISK MANAGEMENT**

### ANZ INDONESIA PORTFOLIO (COUNTRY OF INCORPORATION<sup>1</sup>)

### **COUNTRY OF INCORPORATION<sup>1</sup>**

EAD (Sep 16): A\$3.7b<sup>2</sup>

#### Indonesia EAD

• Total Indonesia EAD of A\$3.7b, with 72% or A\$2.7b booked onshore in Indonesia and A\$1.0b booked in Singapore

#### Tenor

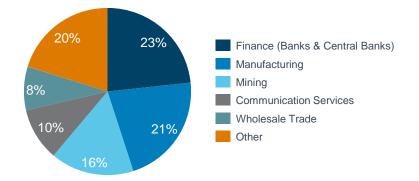
• ~47% of EAD has a tenor less than 1 year

#### Industry

- 35% of Indonesia's portfolio exposure is to governmentrelated entities
- Reduced exposure to Mining, led by coal mining and related services. Sector now comprises 16% of total portfolio compared to 19% as at Sep 15

### ANZ INDONESIA INDUSTRY COMPOSITION

EAD (Sep 16): A\$3.7b<sup>2</sup>



### ANZ INDONESIA PRODUCT COMPOSITION



1. Country is defined by the counterparty's Country of Incorporation

2. Data is provided is as at Sept16 on a Post CRM basis, net of credit risk mitigation such as guarantees, credit derivatives, netting and financial collateral. Position excludes Basel Asset Class "Retail" and manual adjustments.

# 2016 FULL YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED 3 November 2016

HOUSING PORTFOLIO TRENDS





# **AUSTRALIA HOME LOANS**

### PORTFOLIO OVERVIEW

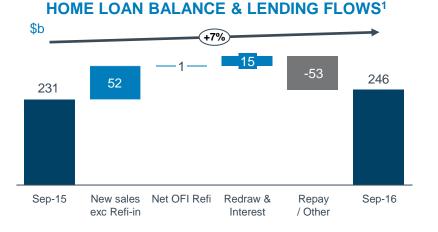
	Portf	olio²	Flow		Portfolio	
	FY15	FY16	FY16		FY15	FY16
Number of Home Loan accounts	954k	975k	177k <sup>13</sup>	Average LVR at Origination <sup>4,5,6</sup>	71%	71%
				Average Dynamic LVR <sup>5,6,7</sup>	50%	52%
Total FUM <sup>2</sup>	\$231bn	\$246bn	\$65bn	Market Share <sup>1</sup>	15.6%	15.5%
Average Loan Size	\$242k	\$252k	\$407k <sup>4,5</sup>	% Ahead of Repayments <sup>8</sup>	42%	39%
		000/	000/	Offset Balances 9	\$22b	\$24b
% Owner Occupied	58%	62%	68%	% Paying Interest Only <sup>3</sup>	37%	37%
% Investor	37%	34%	29%	% Paying Principle & Interest <sup>3</sup>	63%	63%
% Equity Line of Credit	5%	4%	3%	% First Home Buyer	7%	7%
% Equity Line of Credit	5%	470	370	% Low Doc <sup>12</sup>	7%	5%
% Paying Variable Rate Loan	88%	87%	84%	Home Loan IP Loss Rate	0.01%	0.02%
% Paying Fixed Rate Loan	12%	13%	16%	Group IP Loss Rate	0.20%	0.34%
	.270	.070		% of Australia Geography Lending <sup>10</sup>	60%	62%
% Broker originated	48%	49%	52%	% of Group Lending <sup>10,11</sup>	40%	43%

1. Source for Australia: APRA 2. Home Loans (exclusive of Non Performing Loans, exclusive of offset balances) 3. Excludes Equity Manager 4. Originated FY15 for FY15, originated FY16 for FY16 5. Unweighted 6. Including capitalised premiums 7. Valuations updated Sep'16 where available 8. % of Owner Occupied and Investment Loans that are one month or more ahead of repayments. Excludes Equity Loans 9. Balances of Offset accounts connected to existing Instalment Loans 10. Based on Gross Loans and Advances 11. Group Cash Profit basis. 12. Low Doc is comprised of less than or equal to 60% LVR mortgages primarily for self-employed without scheduled PAYG income. However, it also has ~A\$500m of less than or equal to 80% LVR mortgages, primarily booked pre-2008. 13. New accounts includes increases to existing accounts and split loans (fixed and variable components of the same loan)

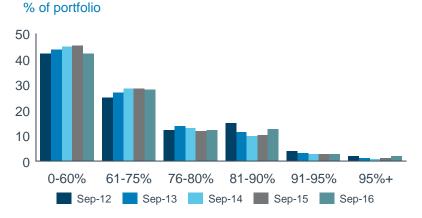


# **AUSTRALIA HOME LOANS**

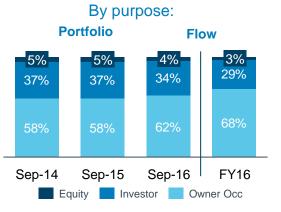
### PORTFOLIO TRENDS

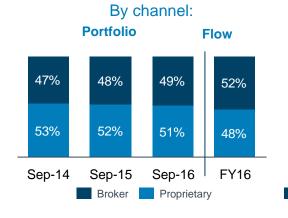


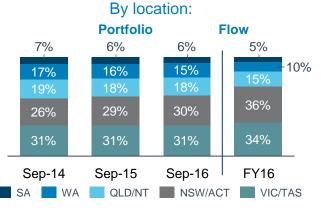
### HOME LOAN PORTFOLIO: LOAN TO VALUE RATIO<sup>1,2,3</sup>



### **PORTFOLIO<sup>1</sup> & FLOW COMPOSITION**







1. Exclusive of Non Performing Loans.

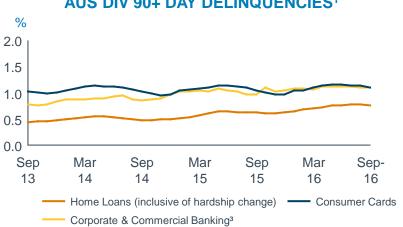
2. Including capitalised premiums

3. Valuations updated Sep-16 where available



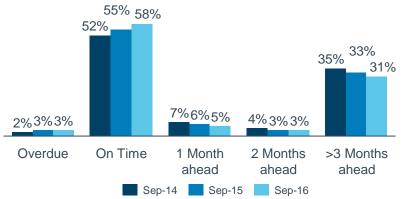
# **AUSTRALIA DIVISION**

### PORTFOLIO PERFORMANCE



#### AUS DIV 90+ DAY DELINQUENCIES<sup>1</sup>







HOME LOAN DELINQUENCIES<sup>1</sup>







1. Exclusive of Non Performing Loans.

2. VIC, NSW & ACT, QLD and WA represent 91% of total portfolio, with remaining 9% distributed between TAS, NT and SA.

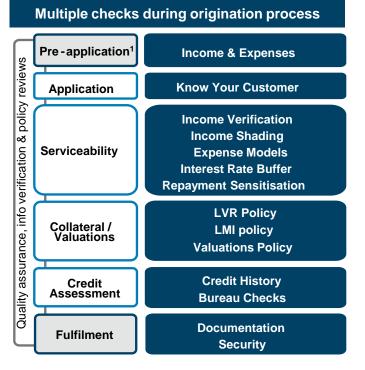
3. Includes Small Business, Commercial Cards and Asset Finance

4. Repayment profile on % of Owner Occupied and Investment loans. Excludes equity loans, non performing loans and offset balances. Overdue refers to past due by 1 day+



# **AUSTRALIA HOME LOANS**

### UNDERWRITING PRACTICES AND MATERIAL POLICY CHANGES



- End-to-end home lending responsibility managed within ANZ
- Effective hardship & collections processes
- Full recourse lending
- ANZ assessment process across all channels

### 2015/2016 changes to lending standards and underwriting: Serviceability

- Interest rate floor applied to new and existing mortgage lending introduced at 7.25%
- Introduction of an income adjusted living expense floor (HEM)
- Introduction of a 20% haircut for overtime and commission income
- Increased income discount factor for residential rental income from 20% to 25%

#### **Material Policy changes**

- LVR cap reduced to 90% for investment loans
- LVR cap reduced to 70% in high risk mining towns
- Decreased maximum interest only term of owner occupied interest only loans to 5 years
- Withdrawal of lending to non-residents
- Limited acceptance of foreign income to demonstrate serviceability and tightened controls on verification
- Tightening of acceptances for guarantees



# **NEW ZEALAND MORTGAGES**

### PORTFOLIO OVERVIEW<sup>1</sup>

	Port	folio	Growth		Portfolio	
	FY15	FY16	FY16		FY15	FY16
Number of Home Loan accounts	502k	511k	1.8%	Average LVR at Origination <sup>2</sup>	64%	60%
Total FUM	NZ\$68b	NZ\$73b	7.4%	Average Dynamic LVR <sup>3</sup>	47%	44%
Average Loan Size at Origination	NZ\$306k	NZ\$300k	(2.0%)		0.4.00 <i>/</i>	
Average Loan Size	NZ\$135k	NZ\$143k	5.9%	Market Share <sup>4</sup>	31.6%	31.5%
% of NZ Geography Lending	57%	58%	156bps	% Paying Interest Only⁵	23%	24%
% of Group Lending	10%	12%	131bps	% Paying Principal & Interest	77%	76%
% Owner Occupied	74%	73%	(124bps)	% First Home Buyer	N/A	N/A
% Investor	26%	27%	124bps	% Low Doc	0.6%	0.5%
% Paying Variable Rate Loan	25%	24%	(112bps)			01070
% Paying Fixed Rate Loan	75%	76%	112bps	Mortgage Loss Rates	0.01%	(0.01%)
% Broker originated	31%	34%	251bps	Group Loss Rates	0.20%	0.34%

1. New Zealand Geography

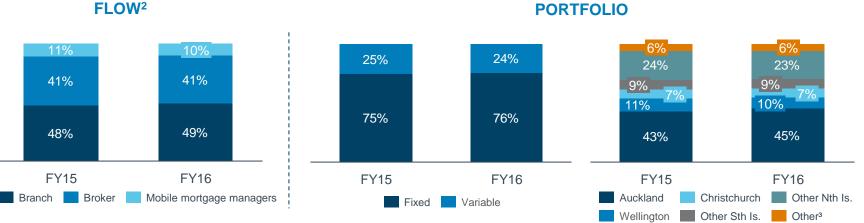
2. Average LVR at Origination (not weighted by balance)

3. Average dynamic LVR as at September 2016 (not weighted by balance)

4. Source for New Zealand: RBNZ 5. Excludes revolving credit facilities

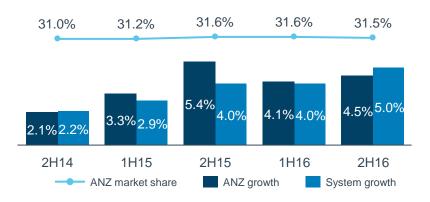


### HOME LENDING<sup>1</sup>



#### **FLOW**<sup>2</sup>

#### MARKET SHARE<sup>4</sup>



New Zealand Geography 1.

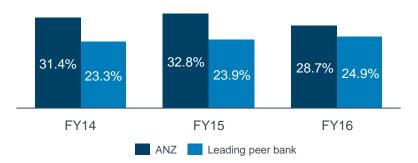
Other includes loans booked centrally (Business Direct, Contact Centre, Lending Services, Property Finance) 3.

4. Source: RBNZ September 2016, share of all banks

5. Source: CoreLogic September 2016

### AUCKLAND MARKET SHARE<sup>5</sup>

Share of new home loans registrations in Auckland



<sup>2.</sup> Retail and Small Business Banking mortgage flow. Branch includes Small Business Banking Managers

# 2016 FULL YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED 3 November 2016

**DIVISIONAL INFORMATION** 





### CASH - FULL YEAR 2016

CONTRIBUTION TO ANZ 2016 FULL YEAR RESULTS							
% of total Group	Australia	NZ(AUD)	Institutional	Wealth Aust.	AR&P	TSO & GC	TOTAL GROUP
% of Group Revenue	46%	15%	25%	6%	6%	2%	100%
% of Group Expenses	33%	12%	28%	8%	8%	12%	100%
% of Group Provisions	47%	6%	38%	0%	9%	0%	100%
% of Group Profit	61%	22%	18%	6%	3%	(8%)	100%

	2016	FULL YEAR G	ROWTH RAT	ES (% CHANGE	)		
FY16 vs FY15	Australia	NZ(NZD)	Institutional	Wealth Aust.	AR&P	TSO & GC	TOTAL GROUP
Income	6%	3%	(10%)	(1%)	5%	(1%)	0%
Net interest	7%	2%	(4%)	25%	9%	6%	3%
Other income	0%	5%	(21%)	(2%)	(1%)	(6%)	(7%)
Expenses	6%	2%	5%	6%	(3%)	Large	11%
PBP	5%	4%	(24%)	(12%)	25%	Large	(9%)
Provisions Charge	8%	119%	274%	-	78%	(50%)	62%
Cash Profit	5%	1%	(46%)	(24%) <sup>2</sup>	9%	Large	(18%)
AIEA	7%	8%	2%	-	7%	-	5%
Customer Deposits	6%	7%	(7%)	(6%)	(6%)	-	1%
Gross Loans & Adv.	4%	6%	(12%)	7%	(8%)	-	1%
RWA	21% <sup>1</sup>	4%	(15%)	-	0%	90%	2%

NOTE: AR&P = Asia Retail & Pacific, TSO & GC = Technology Service & Operations and Group Centre

1. RWA as at 30 September 2016 includes APRA's revised average mortgage risk weight targets

2. FY15 Cash profit includes a non-recurring tax consolidation benefit (-\$56m)



### CASH - SECOND HALF 2016

CONTRIBUTION TO ANZ SECOND HALF 2016 RESULTS							
% of total Group	Australia	NZ(AUD)	Institutional	Wealth Aust.	AR&P	TSO & GC	TOTAL GROUP
% of Group Revenue	46%	15%	24%	6%	6%	3%	100%
% of Group Expenses	35%	13%	29%	8%	8%	8%	100%
% of Group Provisions	44%	8%	40%	0%	8%	0%	100%
% of Group Profit	58%	20%	14%	5%	3%	0%	100%

	SECOND	HALF 2016 GI	ROWTH RATE	ES (% CHANGE	HOH)		
2H16 vs 1H16	Australia	NZ(NZD)	Institutional	Wealth Aust.	AR&P	TSO & GC	TOTAL GROUP
Income	1%	2%	(9%)	(6%)	(2%)	99%	(1%)
Net interest	1%	1%	(8%)	(33%)	(1%)	25%	(1%)
Other income	(2%)	3%	(11%)	(5%)	(4%)	Large	(1%)
Expenses	2%	4%	(6%)	(5%)	(12%)	(52%)	(10%)
PBP	0%	0%	(14%)	(7%)	23%	(86%)	10%
Provisions Charge	(1%)	80%	29%	-	(9%)	-	13%
Cash Profit	1%	(4%)	(33%)	(5%)	67%	Large	12%
AIEA	2%	3%	5%	-	(5%)	-	0%
Customer Deposits	2%	1%	(3%)	(5%)	(3%)	-	1%
Gross Loans & Adv.	2%	3%	0%	3%	(4%)	-	3%
RWA	20% <sup>1</sup>	2%	(7%)	-	1%	44%	5%

NOTE: AR&P = Asia Retail & Pacific, TSO & GC = Technology Service & Operations and Group Centre

1. RWA as at 30 September 2016 includes APRA's revised average mortgage risk weight targets



### ADJUSTED PRO-FORMA<sup>1</sup> - FULL YEAR 2016

CONTRIBUTION TO ANZ 2016 FULL YEAR RESULTS							
% of total Group	Australia	NZ(AUD)	Institutional	Wealth Aust.	AR&P	TSO & GC	TOTAL GROUP
% of Group Revenue	45%	15%	26%	6%	6%	3%	100%
% of Group Expenses	35%	12%	30%	8%	9%	6%	100%
% of Group Provisions	46%	6%	38%	0%	9%	0%	100%
% of Group Profit	53%	19%	19%	5%	2%	3%	100%

2016 FULL YEAR GROWTH RATES (% CHANGE)							
FY16 vs FY15	Australia	NZ(NZD)	Institutional	Wealth Aust.	AR&P	TSO & GC	TOTAL GROUP
Income	9%	3%	(6%)	(1%)	5%	33%	3%
Net interest	10%	2%	(4%)	25%	9%	(6%)	5%
Other income	3%	5%	(10%)	(2%)	(1%)	97%	0%
Expenses	3%	(2%)	1%	2%	(3%)	(1%)	1%
PBP	12%	7%	(13%)	(7%)	28%	Large	6%
Provisions Charge	24%	119%	274%	-	78%	(50%)	80%
Cash Profit	10%	3%	(34%)	(19%) <sup>3</sup>	13%	Large	(3%)
AIEA	9%	8%	2%	-	7%	-	5%
Customer Deposits	6%	7%	(7%)	(6%)	(6%)	-	1%
Gross Loans & Adv.	7%	6%	(12%)	7%	(8%)	-	1%
RWA	26% <sup>2</sup>	4%	(15%)	-	0%	90%	2%

NOTE: AR&P = Asia Retail & Pacific, TSO & GC = Technology Service & Operations and Group Centre

1. Adjusted Pro-forma refers to Cash Profit adjusted to remove the impact of 'Specified items' including the impact of software capitalisation policy changes, Asia Partnership impairment charge (AMMB) and gain of cessation of equity accounting (Bank of Tianjin), restructuring expenses, sale of Esanda Dealer Finance business, and derivative credit valuation adjustment. Further detail provided in the ANZ Full Year 2016 consolidated Financial Report page 16 2. RWA as at 30 September 2016 includes APRA's revised average mortgage risk weight targets. 3. FY15 includes a non-recurring tax consolidation benefit (-\$56m)



### ADJUSTED PRO-FORMA<sup>1</sup> - SECOND HALF 2016

	CONTRIBUTION TO ANZ SECOND HALF 2016 RESULTS						
% of total Group	Australia	NZ(AUD)	Institutional	Wealth Aust.	AR&P	TSO & GC	TOTAL GROUP
% of Group Revenue	45%	15%	26%	6%	6%	3%	100%
% of Group Expenses	35%	13%	29%	8%	8%	7%	100%
% of Group Provisions	44%	8%	41%	0%	8%	0%	100%
% of Group Profit	54%	19%	18%	5%	3%	2%	100%

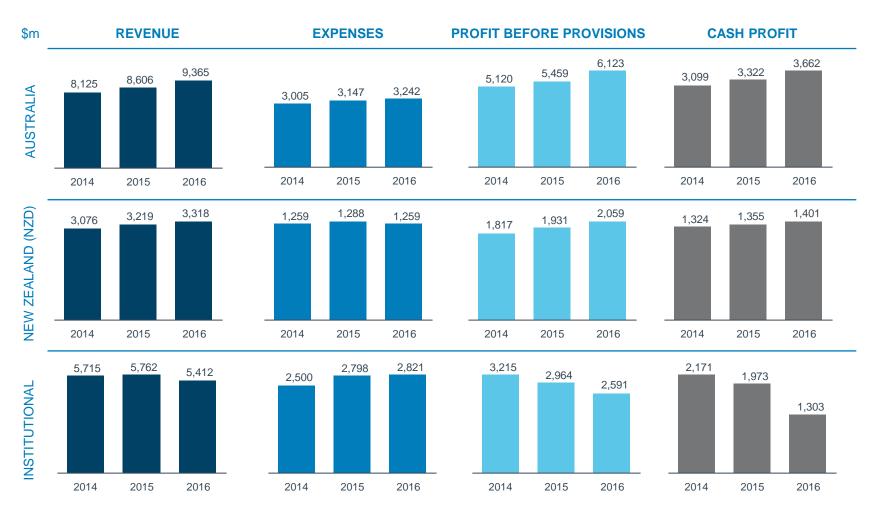
	SECOND	HALF 2016 G	ROWTH RATE	ES (% CHANGE	HOH)		
2H16 vs 1H16	Australia	NZ(NZD)	Institutional	Wealth Aust.	AR&P	TSO & GC	TOTAL GROUP
Income	2%	2%	(1)%	(6%)	(2%)	(2%)	1%
Net interest	2%	1%	(8%)	(33%)	(1%)	25%	0%
Other income	(0%)	3%	15%	(5%)	(4%)	(20%)	2%
Expenses	1%	0%	(6%)	(5%)	(10%)	42%	0%
PBP	2%	2%	6%	(7%)	17%	Large	1%
Provisions Charge	(0%)	80%	29%	-	(9%)	Large	14%
Cash Profit	3%	(2%)	(6%)	(6%)	52%	(52%)	(1%)
AIEA	3%	3%	5%	-	(5%)	-	0%
Customer Deposits	2%	1%	(3%)	(5%)	(3%)	-	1%
Gross Loans & Adv.	2%	3%	0%	3%	(4%)	-	3%
RWA	20% <sup>2</sup>	2%	(7%)	-	1%	44%	5%

NOTE: AR&P = Asia Retail & Pacific, TSO & GC = Technology Service & Operations and Group Centre

1. Adjusted Pro-forma refers to Cash Profit adjusted to remove the impact of 'Specified items' including the impact of software capitalisation policy changes, Asia Partnership impairment charge (AMMB) and gain of cessation of equity accounting (Bank of Tianjin), restructuring expenses, sale of Esanda Dealer Finance business, and derivative credit valuation adjustment. Further detail provided in the ANZ Full Year 2016 consolidated Financial Report page 16 2. RWA as at 30 September 2016 includes APRA's revised average mortgage risk weight targets



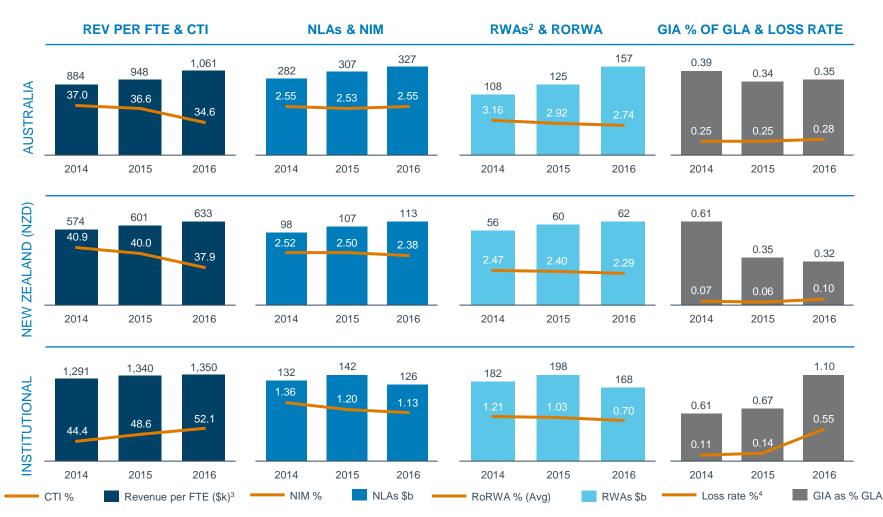
### ADJUSTED PRO-FORMA<sup>1</sup>



1. Adjusted Pro-forma refers to Cash Profit adjusted to remove the impact of 'Specified items' including the impact of software capitalisation policy changes, Asia Partnership impairment charge (AMMB) and gain of cessation of equity accounting (Bank of Tianjin), restructuring expenses, sale of Esanda Dealer Finance business, and derivative credit valuation adjustment. Further detail provided in the ANZ Full Year 2016 consolidated Financial Report page 16



### ADJUSTED PRO-FORMA<sup>1</sup>

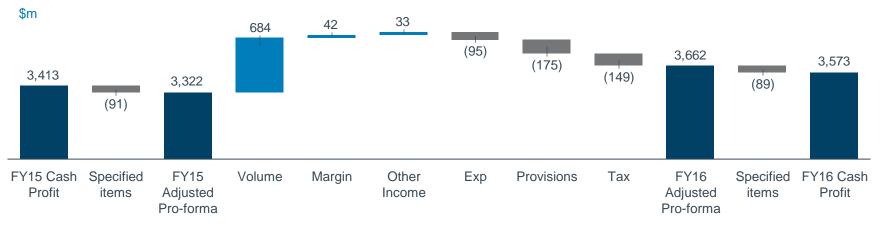


1. Adjusted Pro-forma refers to Cash Profit adjusted to remove the impact of 'Specified items' including the impact of software capitalisation policy changes, Asia Partnership impairment charge (AMMB) and gain of cessation of equity accounting (Bank of Tianjin), restructuring expenses, sale of Esanda Dealer Finance business, and derivative credit valuation adjustment. Further detail provided in the ANZ Full Year 2016 consolidated Financial Report page 16 2. Australia Division RWA as at 30 September 2016 includes APRA's revised average mortgage risk weight targets 3. Institutional based on Average FTE, Australia and New Zealand based on end of period. 4. Institutional: CIC/GLA (average), Australia & New Zealand: IP loss rate

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### AUSTRALIA & NEW ZEALAND DIVISIONAL DRIVERS – ADJUSTED PRO-FORMA<sup>1</sup> FY16 vs FY15



**AUSTRALIA** 

#### NZ\$m

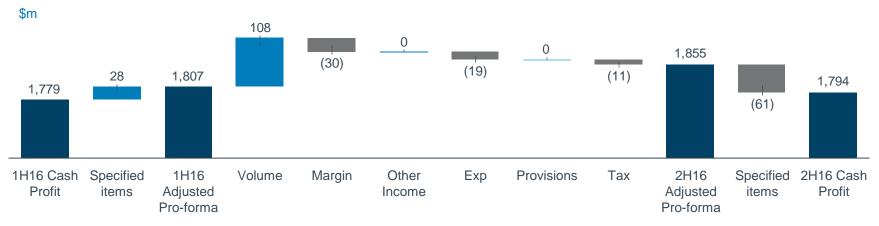
#### NEW ZEALAND



1. Adjusted Pro-forma refers to Cash Profit adjusted to remove the impact of 'Specified items' including the impact of software capitalisation policy changes, Asia Partnership impairment charge (AMMB) and gain of cessation of equity accounting (Bank of Tianjin), restructuring expenses, sale of Esanda Dealer Finance business, and derivative credit valuation adjustment. Further detail provided in the ANZ Full Year 2016 consolidated Financial Report page 16



### AUSTRALIA & NEW ZEALAND DIVISIONAL DRIVERS – ADJUSTED PRO-FORMA<sup>1</sup> 2H16 vs 1H16



**AUSTRALIA** 

#### NZ\$m

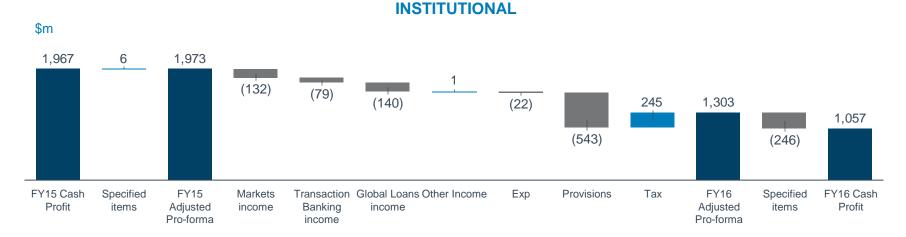
#### **NEW ZEALAND**



1. Adjusted Pro-forma refers to Cash Profit adjusted to remove the impact of 'Specified items' including the impact of software capitalisation policy changes, Asia Partnership impairment charge (AMMB) and gain of cessation of equity accounting (Bank of Tianjin), restructuring expenses, sale of Esanda Dealer Finance business, and derivative credit valuation adjustment. Further detail provided in the ANZ Full Year 2016 consolidated Financial Report page 16

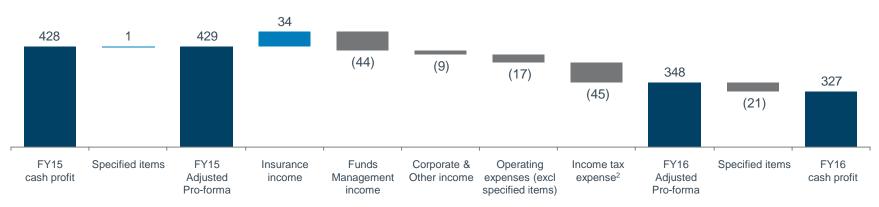


### INSTITUTIONAL & WEALTH DIVISIONAL DRIVERS – ADJUSTED PRO-FORMA<sup>1</sup> FY16 vs FY15



\$m

#### WEALTH AUSTRALIA



1. Adjusted Pro-forma refers to Cash Profit adjusted to remove the impact of 'Specified items' including the impact of software capitalisation policy changes, Asia Partnership impairment charge (AMMB) and gain of cessation of equity accounting (Bank of Tianjin), restructuring expenses, sale of Esanda Dealer Finance business, and derivative credit valuation adjustment. Further detail provided in the ANZ Full Year 2016 consolidated Financial Report page 16

2. FY15 Income tax expense includes a non- recurring tax consolidation benefit (-\$56m)

# ANZ

# AUSTRALIA

### STRATEGIC FOCUS

### STRATEGIC FOCUS

- 1. Create a simpler, better capitalised, better balanced and more agile bank
- 2. Focus efforts on attractive areas where we can carve out a winning position
- 3. Build a superior experience for our people and customers to compete in the digital age

### PROGRESS

#### Simpler, better capitalised, better balanced, more agile:

- o Sold Esanda Dealer Finance, 16bp CET1 benefit
- o Efficient operations, 3% more transactions processed, 5% lower cost
- o Optimised branch network: better tools, faster application times, more digital branches
- o Simplified organisation: 20% leaner head office, improved sales/service mix

#### Efforts on attractive areas:

- o Home Loans: achieved #3 market share, balanced growth, strengthened credit policies
- Small Business: profitable growth, specialised sales force, supporting innovation through \$2bn pledge
- o Targeted NSW investment: outperforming other states

### Superior experience for our people and customers:

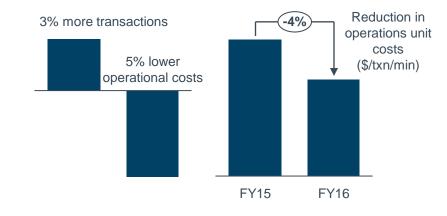
- First Australian Bank to launch Apple Pay<sup>™</sup> and Android Pay<sup>™</sup>
- More digital customers, more digital transactions, more digital functionality, more customers able to bank where and when they want to



### SIMPLER, BETTER CAPITALISED & MORE AGILE BANK

### SALE OF ESANDA DEALER FINANCE

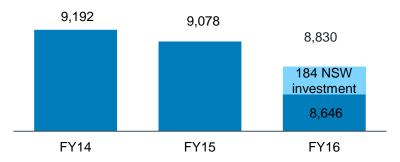
Lending assets sold, comprising point-of-



MORE EFFICIENT OPERATIONS

### SIMPLIFYING HEAD OFFICE

5% gross reduction in FTEs, enabling reinvestment for NSW





OPTIMISING BRANCH NETWORK





HOME LOANS

GOOD BUSINESS	<b>GROWING STRONGLY</b>	MANAGED PRUDENTLY		
<b>\$247b</b> Home Loan Portfolio (43% of group lending)	\$65b Gross sales of \$65bn	<b>52%</b> Dynamic LVR of the portfolio		
<b>#3</b> Achieved market share <sup>1</sup>	♠7% Strong FUM growth driving \$3.3b revenue	Balanced volume and margin, optimising revenue		
<b>168k</b> Number of people we helped to buy a property	• <b>♦\$6bn</b> Increase in Proprietary channel FUM growth	Credit policies strengthened		
<b>1.0x</b> system growth <sup>1</sup>	▲13% NSW Home Loan FUM growth	2bps IP loss rate		

NOTE: Information is on an Adjusted Pro-forma basis unless otherwise specified



### SMALL BUSINESS BANKING

#### **GOOD BUSINESS GROWING STRONGLY** MANAGED PRUDENTLY Small Business Lending New business lending to \$49b 36% 70% % portfolio that is well secured & Deposit Portfolio startups, supporting innovation Balanced growth, diversified Increase in core transaction **▲17% ♦**9% Strong lending FUM growth portfolio, low concentration risk account deposits Launched ANZ Business Increase in small business **♦6%** Credit policies strengthened Ready customers who bank with us Local, specialised bankers, Sales productivity **♦7%** Risk based pricing $\mathbf{v}$ offering industry specialisation (Revenue/FTE)



### INVESTING IN CAPABILITY AND CAPACITY IN NSW

### FOCUSED INVESTMENT IN NSW

FTE hired in NSW since FY15

spend in NSW in FY16

Intention<sup>4</sup>

184

25

27%

#2

#2

1 st

Expanding our sales capacity with 184 additional

Investing in our branch network with 25 new and

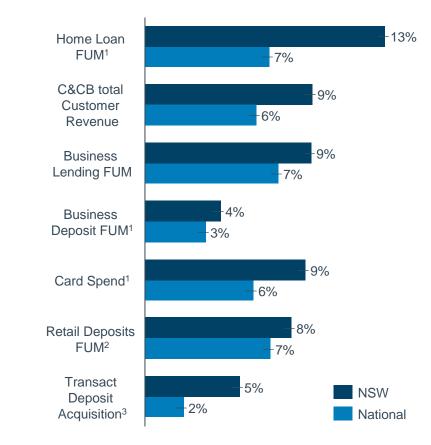
refurbished branches across the state in FY16

Increasing the investment in our marketing

Rank in Top of Mind Awareness in Sydney<sup>4</sup>

Rank in both Home Loans and Overall Purchase

Australia's first dedicated Home Loans centre



NOTE: Information is on an Adjusted Pro-forma basis unless otherwise specified

opened in Parramatta

1. PCP: Comparing end of period 30 September 2016 to 30 September 2015 for FUM. Card spend relates to card spend volume in dollars. 2. Excludes offset balances 3. Refers to Branch channel only 4. Source: Brand Monitor (IP SOS) August 2016.

### DRIVING STRONGER GROWTH IN NSW vs NATIONAL GROWTH



### BUILDING A SUPERIOR EXPERIENCE FOR OUR PEOPLE & CUSTOMERS TO COMPETE IN THE DIGITAL AGE

### **BUILDING A SUPERIOR EXPERIENCE**



Improved banker tools, reducing customer application times, and simplifying data capture



First bank in Australia to launch Apple Pay<sup>™</sup> and Android Pay<sup>™</sup>



Improved customer experience through refresh of anz.com and mobile banking



Uplift in security through simplification of the customer registration process and through upgrade of our Falcon Fraud protection capability

### TRANSLATING TO BUSINESS OUTCOMES



Growth in digital logins since 2014, to 779m p.a



Digitally active retail customers, up from 55% in  $2014^{1}$ 



Highest penetration of customers adopting mobile payments amongst the major banks<sup>2</sup>



Growth in digital sales transactions since 2014



Digital proportion of value transactions, up from 71% in 2014



Percentage of all Retail sales via digital, up from 12% in 2014

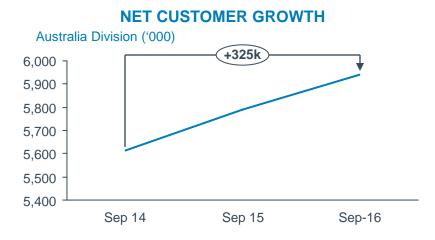
NOTE: Information is on an Adjusted Pro-forma basis unless otherwise specified

1. Roy Morgan Research, proportion of ANZ customers aged 14+ conducted Internet Banking using ANZ app or Website in last 4 weeks. 12 months to September 2016 compared to September 2014

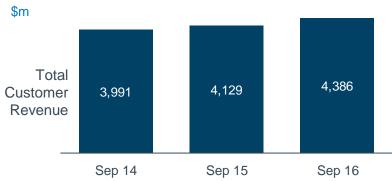


### PERFORMANCE DRIVERS

%



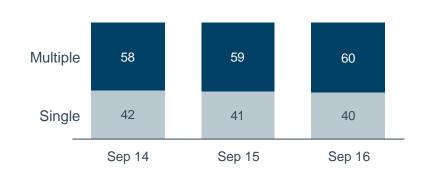
### **DEEPENING CUSTOMER RELATIONSHIPS**



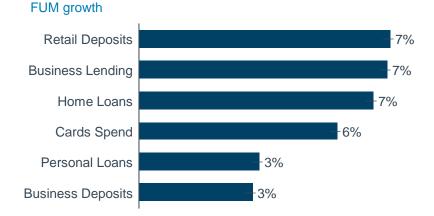
C&CB contribution of total customer revenue \$m

### **GROW PRODUCTS PER CUSTOMER**

**Retail Products per Customer** 



### STRONG FUM GROWTH (PCP<sup>1</sup>)



NOTE: Information is on an Adjusted Pro-forma basis unless otherwise specified

1. PCP: Comparing end of period 30 September 2016 to 30 September 2015 for FUM. Card spend relates to card spend volume in dollars



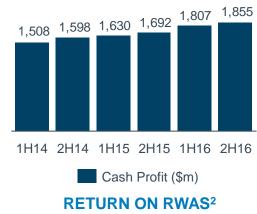
### SECOND HALF MOMENTUM: ADJUSTED PRO-FORMA

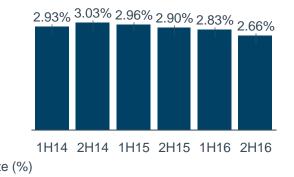
#### **REVENUE & NIM**



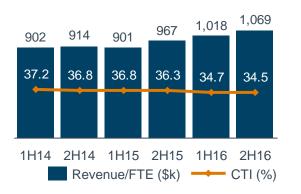
### **CASH PROFIT**

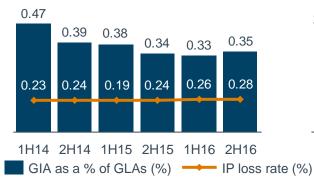






3,965 4,164 4,205 4,401 4,643 4,722 2.54 2.58 2.54 2.53 2.56 2.54 1H14 2H14 1H15 2H15 1H16 2H16 ■ Revenue (\$m) → NIM (%) REVENUE<sup>1</sup> PER FTE & CTI





NOTE: Information is on an Adjusted Pro-forma basis unless otherwise specified

Revenue is on an annualised basis

2. RWA as at 30 September 2016 includes APRA's revised average mortgage risk weight targets



### STRATEGIC FOCUS

### STRATEGIC FOCUS

- 1. Continue to grow our customer satisfaction and brand consideration
- 2. Continue to leverage our leading position in migrant banking
- 3. Make buying a home or starting, running and growing a small business easier
- 4. Build a digital bank with a human touch by having customer led digital solutions and attracting, developing and retaining the best staff

#### PROGRESS

#### Grow customer satisfaction and brand consideration

- o Surpassed 2 million Retail customers for the first time in July with strong net customer growth in 2016
- Continued to invest in service training which helped drive a 9 percentage point uplift in Net Promotor Score<sup>1</sup> over the year

#### Make it easier for home and business owners. Leverage leading position in migrant banking

- Grew our pipeline of future home and business owners with strong consideration growth in migrants<sup>1</sup> (+9 percentage points) and young adult<sup>1</sup> (+8 percentage points) segments
- Modernised payment processing. Now exchanging payment files more frequently to ensure faster payment and receipt of money for customers

#### Build a digital bank with a human touch. Attract, develop and retain the best staff

- First bank in NZ to launch Apple Pay<sup>™</sup>
- We are delivering digital improvements around every six weeks in goMoney<sup>™</sup> with customers now able to view balances and transfer funds into any of ANZ's KiwiSaver schemes through goMoney<sup>™</sup>
- o Achieved an 83% Employee Engagement score, our highest score to date



### KEY PRODUCTS MARKET SHARE



#### Mortgages

- Maintained our #1 market share position while taking a lead role in promoting a responsible approach to lending in a low interest rate environment
- Continuing to improve the quality of our book by reducing appetite in segments such as foreign income earners and long term interest only loans

#### Household deposits

- We have been focussed on supporting New Zealanders to save, by increasing both customer and staff awareness with relevant deposit offers
- · We have experienced strong household deposit growth in an increasingly competitive marketplace

#### **Credit cards**

- · Decline in share of outstanding balances reflects our decision to move away from 0% balance transfers
- Share of spend continues to grow strongly and the launch of Apple Pay<sup>™</sup> is expected to drive additional credit card sales

#### Life Insurance

- · Maintained share in an increasingly competitive insurance landscape
- We continue to improve the quality of proprietary distribution, with bank channel lapse rates improving 25bps from last year

#### **KiwiSaver**

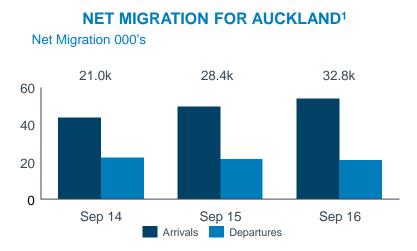
- We now have more than 710,000 KiwiSaver members, FUM growth of NZ\$1.8b in FY16 with market share up 30bps<sup>3</sup>
- Annualised defection rate of 4.9% well below market average of 7.5%

- 2. Source: FSC (Financial Services Council), share of all providers as at September 16
- 3. RBNZ, share of FUM of all providers as at June 16

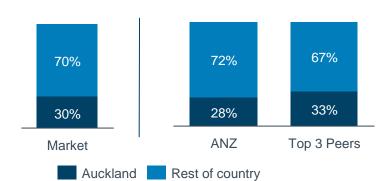
<sup>1.</sup> Source: RBNZ, share of all banks as at September 16



### AUCKLAND

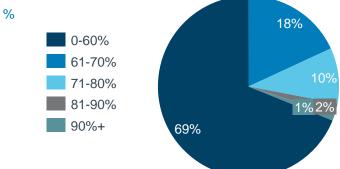


### **EXPOSURE TO AUCKLAND HOME LOANS<sup>3</sup>**





#### ANZ MORTGAGE LVR PROFILE FOR AUCKLAND<sup>4</sup>



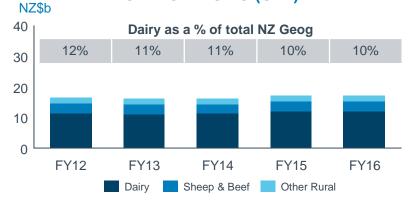
- 1. Statistics NZ
- 2. REINZ

3. Core Logic, stock (number) of mortgage registrations. Top 3 peer banks are ASB, WBC and BNZ, as of September 2016

4. Dynamic basis, as of September 2016

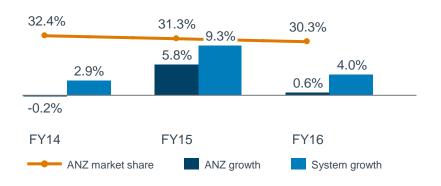


### AGRICULTURE PORTFOLIO<sup>1</sup>

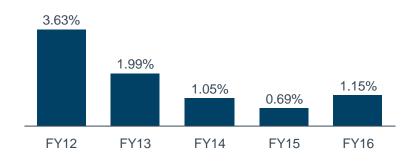


### AGRI PORTFOLIO (GLA)

### MARKET SHARE<sup>2</sup> AGRICULTURE



### AGRI CREDIT QUALITY – GIA AS % OF GLAs



#### APPROACH TO THE AGRICULTURE SECTOR

Portfolio: (NZ\$18b)	Agri portfolio comprises 67% Dairy, 23% Sheep & Beef, 10% Other
Profile	Well established customer base and a highly secured portfolio. Stresses seen in Dairy are reflected in GIA as a % of GLA which has increased in FY16. ANZ Agri lending remained broadly flat in the year
Customer approach	Long-standing relationships with a focus on supporting existing dairy customers. Stringent credit assessment process

1. New Zealand Geography (Gross Loans and Advances)

2. Source: RBNZ, share of all banks as at September 16



DIGITAL

### DELIVERING SUPERIOR EXPERIENCE FOR OUR PEOPLE AND CUSTOMERS...



First bank in NZ to launch Apple Pay<sup>™</sup>. Market-leading launch for goMoney<sup>™</sup> Wallet, with international recognition from the Asian Banker Technology Awards



Real time fraud monitoring through 'Proactive Risk Manager' system has improved our fraud management capabilities



Banker Workbench will progressively consolidate 20+ frontline systems into one user interface



Improved self service capabilities including turning off statements in goMoney<sup>TM</sup> and password resets

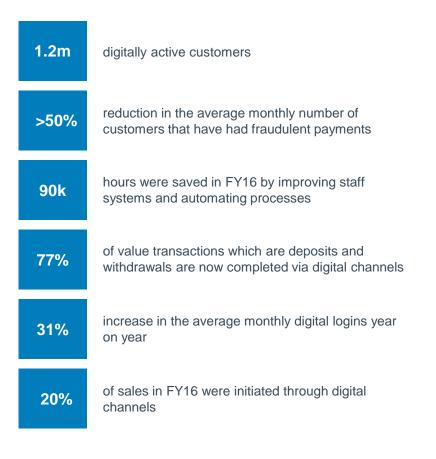


Regular, frequent updates to Internet Banking and goMoney<sup>TM</sup> in FY16



We are continuing to enhance our website, making it easier for our customers to find information and make decisions

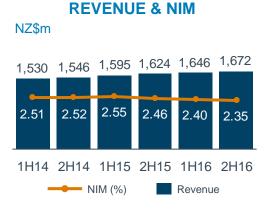
### ...IS TRANSLATING INTO BUSINESS OUTCOMES





### SECOND HALF 2016 MOMENTUM ADJUSTED PRO-FORMA

NZ\$m



#### **PROFIT BEFORE PROVISIONS**

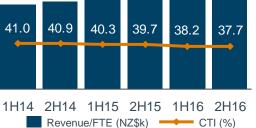


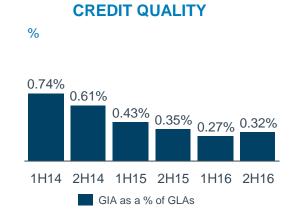
### **CASH PROFIT**

NZ\$m

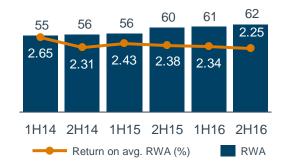








#### **RISK WEIGHTED ASSETS** NZ\$b





# **NEW ZEALAND GEOGRAPHY**

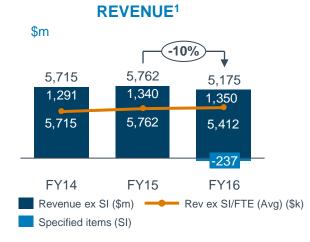
	Cash	Adjusted Pro- forma <sup>1</sup>
FY16 vs FY15	NZ(NZD)	NZ(NZD)
Income	(2%)	0%
Net interest	5%	5%
Other income	(21%)	(17%)
Expenses	7%	(2%)
PBP	(7%)	0%
Provisions Charge	96%	96%
Cash Profit	(9%)	(2%)
AIEA	8%	8%
Customer Deposits	8%	8%
Gross Loans & Adv.	5%	5%
RWA	3%	3%

SECOND HALF 2016 GROWTH RATES (% CHANGE)		
	Cash	Adjusted Pro-forma <sup>1</sup>
2H16 vs 1H16	NZ(NZD)	NZ(NZD)
Income	2%	4%
Net interest	3%	3%
Other income	(2%)	8%
Expenses	(6%)	0%
PBP	8%	7%
Provisions Charge	98%	98%
Cash Profit	4%	3%
AIEA	3%	3%
Customer Deposits	1%	1%
Gross Loans & Adv.	3%	3%
RWA	2%	2%



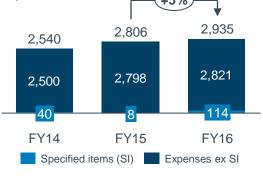
# INSTITUTIONAL

### 2016 FINANCIAL PERFORMANCE IMPACTED BY TRANSFORMATION

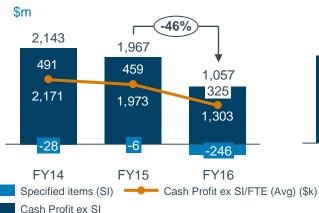


# EXPENSES<sup>2</sup>

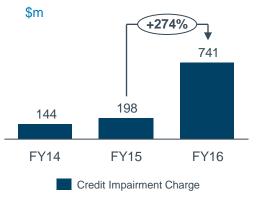
\$m



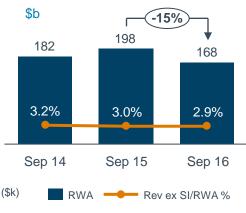
### **CASH PROFIT**



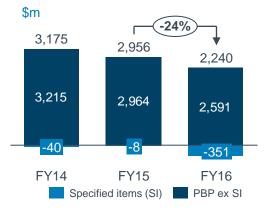
#### TOTAL PROVISIONS



**RISK WEIGHTED ASSETS** 



### **PROFIT BEFORE PROVISIONS**



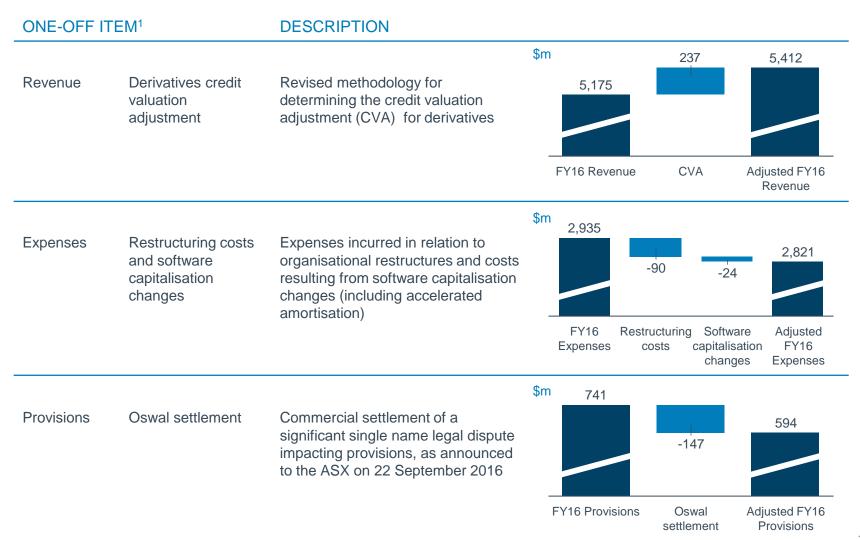
1. Specified items within revenue reflects the change in methodology for derivative credit valuation adjustment calculation

2. Specified items within expenses reflects the impact of software capitalisation policy changes (FY16 only) and restructuring costs (FY14 to FY16)



# INSTITUTIONAL

### SIGNIFICANT ONE-OFF-ITEMS IN 2016





### PROGRESS ON INSTITUTIONAL TRANSFORMATION AGENDA

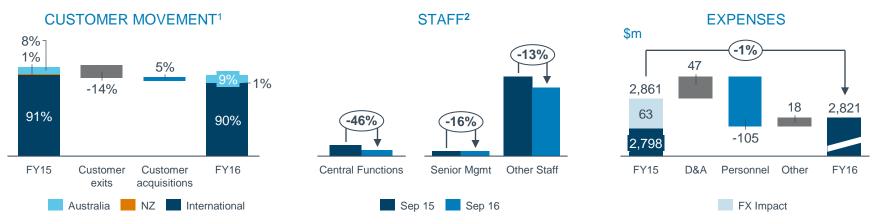
	PRIORITIES	ACTIONS	PROGRESS	1H16	2H16
IMMEDIATE FOCUS	Improve capital efficiency	Actively sell down or run off low-returning RWAs across Loans & Specialised Finance, Markets and Transaction Banking	RWA	Ļ	<b>↓</b>
		Improve return on RWA through disciplined pricing and active customer management	Margin	Stabilised	Improved
	Reduce costs	Lower FTE by reducing organisational complexity and rightsizing support and enablement functions			
		Simplify and streamline the division to improve productivity	FTE		•
		Build an appropriately scaled coverage model to win on the basis of customer and industry insight	Cost	-	Ļ
	Connect customers across the region	Focus on and serve key institutional customers connected to the region via trade and capital flows	Cross-border	1	1
		Increase geographic focus to move decision-making closer to the customer	flow		
GROWTH	Continue targeted investment	Target the build out of regional Trade, Cash Management and Markets platforms	STP rates	1	1
		Improve customer experience and straight-through- processing rates, and reduce operational risk	STFTales		
	Grow profitable businesses	Grow our Markets Sales and Cash Management businesses	Cash	1	1
			Markets Sales	*	

109

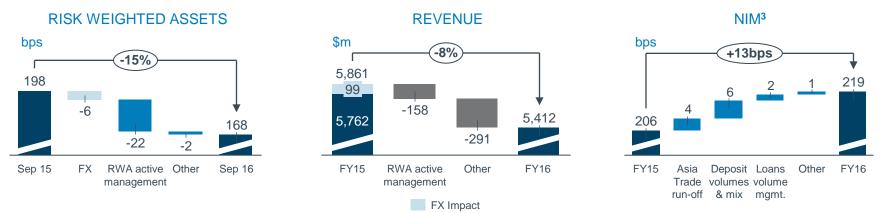


### INSTITUTIONAL TRANSFORMATION PROGRESS

### **BUSINESS SIMPLIFICATION AND SHARPENED FOCUS REDUCING FTE, COST AND RWA**



### **OUTCOMES FROM REDUCTION IN LOW RETURNING ASSETS**



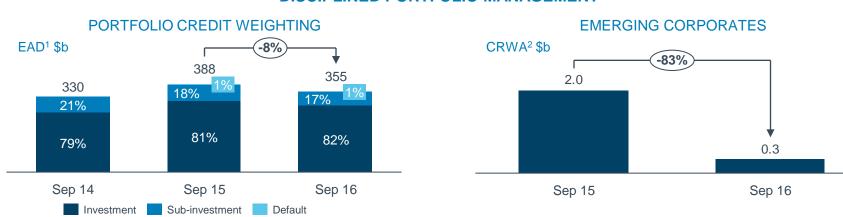
1. Customer exits account for a 14% reduction in the customer base. The net change in customers (including new customers) was a 9% reduction. Customer numbers exclude PNG

2. Senior management and other staff include central functions. Central functions comprises enablement and support functions within Institutional

NIM ex-Markets

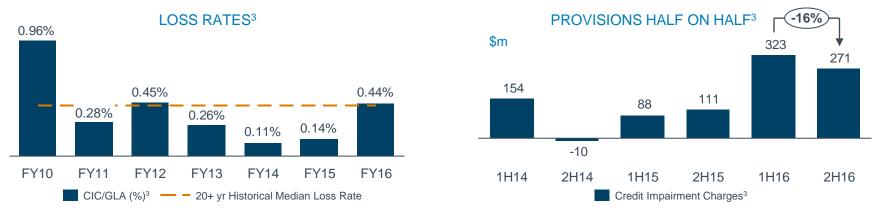


### MANAGING THE PORTFOLIO FOR THE CHANGING CREDIT ENVIRONMENT



### DISCIPLINED PORTFOLIO MANAGEMENT

### PORTFOLIO TRENDS REFLECTIVE OF CHANGING ENVIRONMENT



1. Exposure-at-default as defined by APRA Prudential Standards. 2. CRWA refers to counterparty credit risk weighted assets. 3. CIC refers to total credit impairment charges excluding the Oswal settlement on 22 September 2016. Median IP Loss Rate denominator is Net Loans & Advances. 10% of the individual provision charges in FY16 (1% in FY15) are to customers classified as Emerging Corporates NOTE: All financial information on a cash profit Adjusted Pro-forma basis

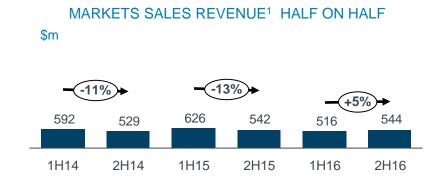


### PRIORITY PRODUCTS PERFORMING WELL GIVEN MARKET CONDITIONS

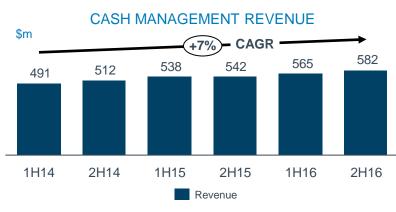


**REVENUE COMPOSITION<sup>1</sup>** 

### MARKETS



**CASH MANAGEMENT** 



#### MIGRATION OF CUSTOMERS TO A SINGLE INTERFACE<sup>2</sup>

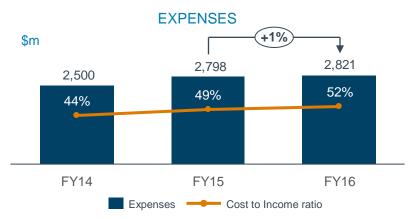


Markets income restated from prior disclosures due to transfer of Pacific to Asia Retail & Pacific and Loan Syndications to Loans & Specialised Finance 1.

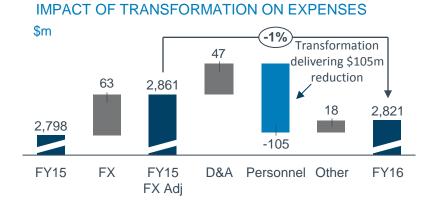
2. Online (TB Transactive Global) migrations across Australia and New Zealand



### MANAGING COST THROUGH SIMPLIFICATION

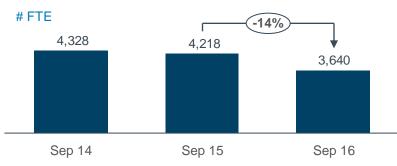


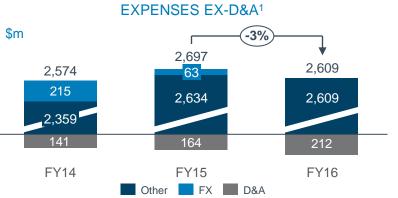
### PROGRESS ON EXPENSE MANAGEMENT



### SIMPLIFICATION OUTCOMES





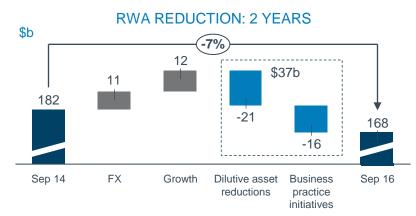


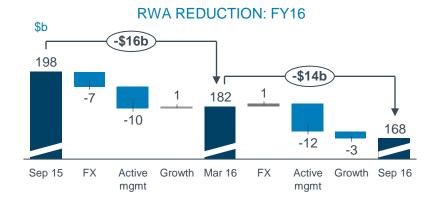
1. Totals exclude depreciation and amortisation cost



### PROGRESS ON CAPITAL EFFICIENCY INITIATIVES

### TARGETED, CONSISTENT RISK WEIGHTED ASSET REDUCTIONS





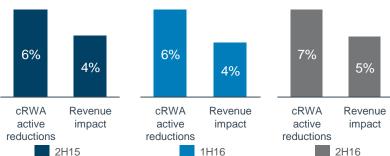
### **REDUCTION IN LOWER RETURNING RISK WEIGHTS (PRINCIPALLY IN INTERNATIONAL)**



#### **RWA REDUCTION BY REGION**

% of total RWA

**REVENUE AND CRWA REDUCTION RELATIONSHIP<sup>2</sup>** 

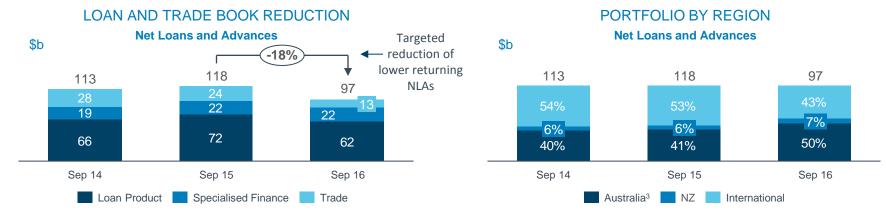


1. The Australia region includes Australia and PNG. PNG represents 2% of total risk weighted assets in Sep 16

2. CRWA refers to counterparty credit risk-weighted assets. CRWA and revenue impacts are shown for the half, on a non-cumulative basis

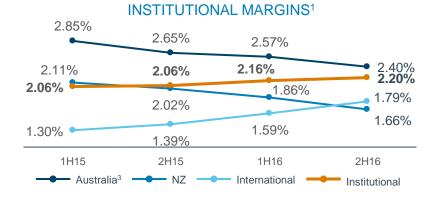


### BALANCE SHEET DISCIPLINE FOCUS CONTINUES



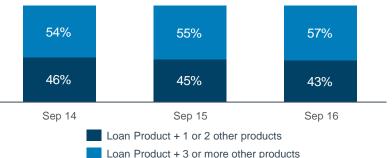
### **PORTFOLIO MANAGEMENT**

### **OUTCOMES FROM BALANCE SHEET DISCIPLINE**



#### TRANSITION TO PROVIDING CUSTOMER SOLUTIONS<sup>2</sup>

Number of customers



1. NIM shown on the basis of Institutional ex-Markets

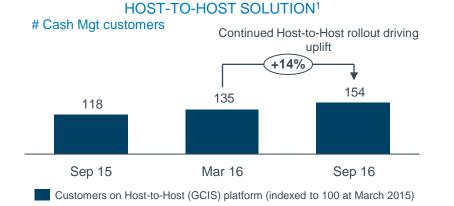
2. Refers to any additional product(s) other than Loan Product. Excludes PNG

3. The Australia region includes Australia and PNG

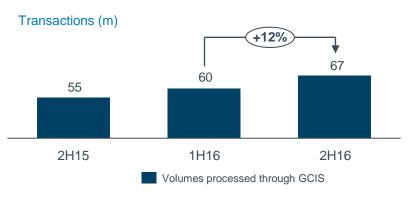
## ANZ 😯

## INSTITUTIONAL

### GLOBALLY CONSISTENT CUSTOMER EXPERIENCE THROUGH DIGITAL INVESTMENT



### **CUSTOMER SOLUTIONS**



#### DIGITAL TRANSACTIONAL VOLUMES<sup>1</sup>

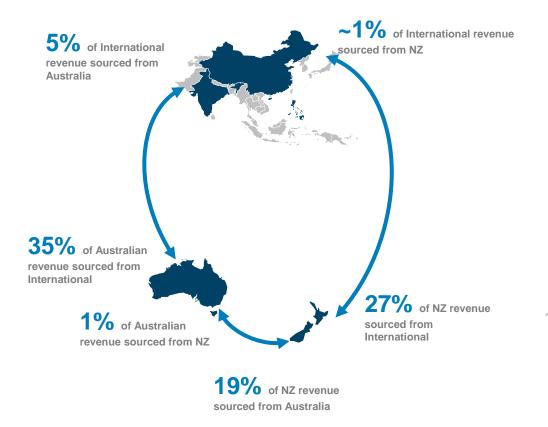
### OPERATIONAL EFFICIENCY THROUGH DIGITAL INVESTMENT



1. Global Customer Integration Solution (GCIS) provides host-to-host connectivity that allows two way data exchange with our customers in a highly secure, file agnostic environment. GCIS enables a closer integration on payments that significantly increases straight through processing for our customers. 2. Data represents process stages from trade capture, confirmations to settlements. Aggregate rate for volumes traded in September each year. 3. Average balance per customer excludes customers with zero balance. Pacific (ex PNG) no longer included in Institutional.

### ANZ'S NETWORK IS A MAJOR CONTRIBUTOR TO THE STRENGTH OF INSTITUTIONAL'S HOME MARKETS FRANCHISE

### **CROSS BORDER FLOW<sup>1</sup>**



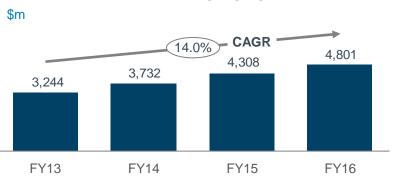
- Cross border flow<sup>1</sup> as a proportion of total revenue has increased from 30% to 32% year on year.
- To maximise our network advantage, we have:
  - realigned our coverage model, by strengthening the geographic focus and moving decision-making closer to the customer
  - sharpened the focus of our countries, to have a clear mission aligned to our strategy
- reduced organisational complexity, by delayering the organisation and reducing the size of the central functions

<sup>1.</sup> Cross border flows defined as thrown revenue (the region where the relationship with the customer exists is different to the region where the revenue is generated and booked). Region defined as Australia/PNG, NZ, Asia, UK/Europe and America



## WEALTH AUSTRALIA

### FINANCIAL HIGHLIGHTS

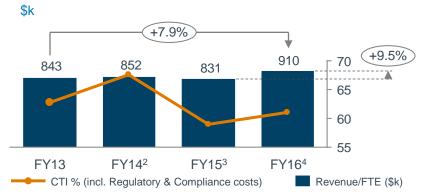


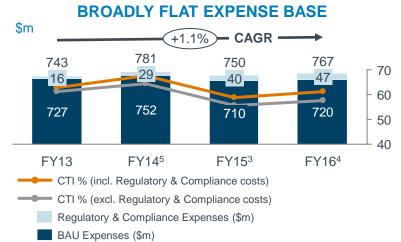
### EMBEDDED VALUE GROWTH<sup>1</sup>

#### INCREASING REGULATORY AND COMPLIANCE COSTS

- Super related compliance (Stronger Super reforms, MySuper, SuperStream/ATO E-Commerce)
- Life Insurance recommendations regarding advisor commissions for life insurance products
- Increased scrutiny on financial advice and regulatory review of claims payments practices
- Foreign Account Tax Compliance Act reporting obligations
- Increased oversight and information requests from government and regulators across the industry

#### **REVENUE/ FTE**





1. Embedded Value is adjusted to allow for the impact of dividends and net transfers 2. FY14 FTE includes a restatement of 55 Direct Channels FTE to Australia Division 3. FY15 CTI has been Pro-forma Adjusted for Restructuring costs (-\$20m), and Capitalisation write-offs (-\$9m) 5. FY14 has been normalised to exclude a Corporate branding cost of \$9m



## WEALTH AUSTRALIA

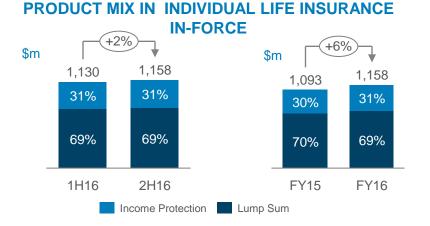
### **INSURANCE – CONSISTENT, DIVERSIFIED PRODUCT MIX**



### COMPOSITION OF RETAIL INSURANCE IN-FORCE



#### STABLE LAPSE RATES<sup>1</sup>



#### EMBEDDED VALUE<sup>2</sup>



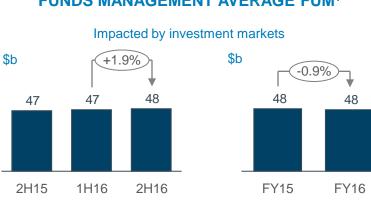
1. A definition change to the Australian risk lapse rate was implemented in September 2015 to reflect the inclusion of partial premium reductions within the policy renewal period. Prior comparative periods have been restated to align with revised methodology

2. Embedded value includes Insurance and Funds Management businesses

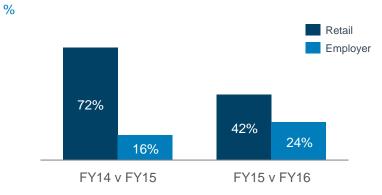


## WEALTH AUSTRALIA

### FUNDS MANAGEMENT – SIMPLER, LOWER MARGIN, LOWER RISK MODEL

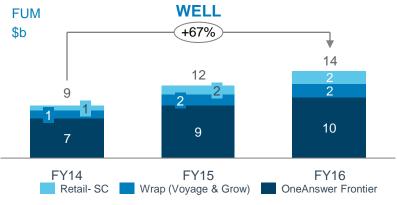


### FUNDS MANAGEMENT AVERAGE FUM<sup>1</sup>



SMARTCHOICE ACTIVE MEMBERS ARE GROWING

### FLAGSHIP PRODUCTS CONTINUE TO PERFORM



#### FY16 FUNDS MANAGEMENT NETFLOWS BY SOLUTION



1. Funds Management average FUM excludes Private Wealth FUM. This is now included under Australia division

# 2016 FULL YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED 3 November 2016

CORPORATE SUSTAINABILITY & CORPORATE PROFILE





## SUSTAINABILITY

### MANAGING RISKS AND OPPORTUNITIES - SOCIAL, ENVIRONMENTAL AND ECONOMIC

### FAIR AND BANKING SUSTAINABLE GROWTH SHAPE A WORLD WHERE PEOPLE AND COMMUNITIES THRIVE SOCIAL SOCIAL SOCIAL SOCIAL AND ECONOMIC PARTICIPATION

#### APPROACH

- Our revised Corporate Sustainability Framework supports ANZ's business strategy and is aligned with the bank's Purpose, which is to shape a world where people and communities thrive.
- ANZ reports bi-annually on our sustainability performance. Our 2016 Corporate Sustainability Review will be available on anz.com/cs in December 2016.

### **KEY HIGHLIGHTS**

\$2.5 funded and facilitated in low carbon investments and sustainable solutions billion >113K hours volunteered by employees people reached through our financial >420K education program MoneyMinded<sup>1</sup> people employed from under represented 336 groups<sup>2</sup> reduction in greenhouse gas emissions in 17% Australia<sup>3</sup> \$89.8 in community investment<sup>4</sup> million customers registered for goMoney<sup>™</sup> in the >169K Pacific since launch in 2013<sup>5</sup> 41.5% women in management<sup>6</sup> on the Relationship Strength Index 1st (Institutional customers)<sup>7</sup>

 Since 2003 (approximate number) 2. Includes Aboriginal and Torres Strait Islander peoples, people with a disability and refugees 3. From premises energy against a 2013 baseline
 Includes foregone revenue 5. Cumulative total since launch in 2013 6. Based on employee headcount 7. Peter Lee Associates Large Corporate and Institutional Relationship Banking Survey, Australia/ New Zealand 2016



## SUSTAINABILITY

### SUPPORTING THE TRANSITION TO A LOW CARBON ECONOMY

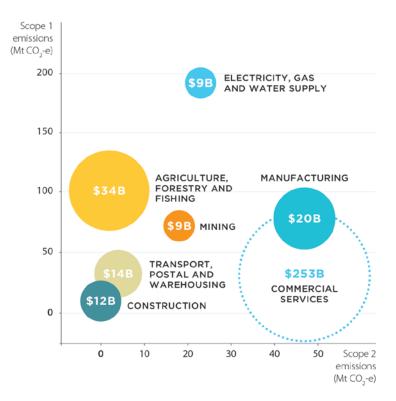
### MANAGING OUR BUSINESS SUSTAINABLY

- We seek to support companies with the capacity to manage and adapt to climate change.
- Our exposures to the most carbon-intensive forms of energy generation have declined over the past year, partly as an outcome of active portfolio management.
- We encourage our mining and energy related customers to plan for potential transition risks associated with climate change.
- We have a \$10 billion target to fund and facilitate low carbon and sustainable solutions to support our customers to transition to a low carbon economy. In the first year of this five year target, we have funded and facilitated \$2.5 billion.
- Average emissions intensity of direct funding of electricity generation has reduced since 2014 (measured in tonnes CO<sub>2</sub>-e per megawatt hour of electricity generated):

	Australia <sup>3</sup>	Outside Australia <sup>3</sup>
2016	0.61	0.16
Movement 2014- 2016	-21%	-36%

#### **CARBON RISK MANAGEMENT**

#### ANZ'S business lending exposure<sup>1</sup> and carbon emissions<sup>2</sup> of key industry sectors<sup>3</sup> in Australia and New Zealand



1. Size of 'bubbles' equates to ANZ's Exposure at Default (EAD) in Australia and New Zealand – the 'bubble' for commercial services is not proportional 2. Scope 1 Emissions: direct GHG emissions, Scope 2 Emissions: indirect GHG emissions from consumption of purchased electricity, heat or steam 3. See anz.com/cs for methodologies used for financed emissions and EAD disclosures



## SUSTAINABILITY SCORECARD

	2016	2015	2014		
RESPONSIBLE BUSINESS LENDING					
Average emissions intensity of generation financed (tCO <sub>2</sub> -e per MWH of electricity generated) <sup>1</sup>					
Australia	0.61	0.64	0.77		
Outside Australia	0.16	0.20	0.25		
CUSTOMER SATISFACTION					
Retail Customer Satisfaction					
Australia <sup>2</sup> (%)	81.3	82.1	82.6		
New Zealand <sup>3</sup> (%)	89	89	85		
Institutional Relationship Strength Index <sup>4</sup>					
Australia	1	1	1		
New Zealand	1	1	1		
COMMUNITY					
Volunteer hours	113,071	108,142	101,801		
MoneyMinded – estimated number of people reached	>60,900	>67,000	>54,000		
Saver Plus number of people reached	4,649	2,838	5,461		
EMPLOYEES					
Employee engagement survey results (%)	74	76	73		
Total women in management <sup>5</sup> (%)	41.5	40.4	39.2		



Dow Jones Sustainability Indices



In Collaboration with RobecoSAM 🍋

WE ACHIEVED A CDP 2015 CLIMATE DISCLOSURE SCORE OF 100

MEMBER OF DJSI WORLD, DJSI ASIA PACIFIC AND DJSI AUSTRALIA

1. See anz.com/cs for methodologies used for financed emissions 2. Roy Morgan Research. Base: MFI Customers, aged 14+, 6 months rolling average 3. Camorra Research Retail Market Monitor (2016). Base ANZ main bank customers aged 15+, rolling 6 months average to September 2015. Based on responses of excellent, very good and good. 4. Peter Lee Associates Large Corporate and Institutional Banking Relationship Survey, Australia 2014-16 and New Zealand 2014-16. 5. Based on employee headcount.

### **OVERVIEW**



- Founded in 1835 and headquartered in Melbourne, Australia, ANZ is one of the four largest Australian banks and ranked in the top 25 banks globally by market capitalisation
- ANZ serves over 10 million retail, commercial and institutional customers<sup>1</sup>, with consumer and corporate offerings in our core markets and supporting regional trade and investment flows across the region
- ANZ is listed on the Australian Stock Exchange (ASX) with a secondary listing on the New Zealand Stock Exchange (NZX)
- Credit Ratings: S&P AA- / Negative outlook, Moody's Aa2 / Negative outlook, Fitch AA- / Stable outlook

	Cash NPAT	Customer Lending <sup>3</sup>	Customer Deposits	RoRWA <sup>2</sup>	Staff (FTE)
ANZ Group FY16	\$5,889m	\$575.9b	\$449.6b	1.44%	46,554
Australia Division	\$3,573m	\$327.1b	\$187.6b	2.27%	8,864
New Zealand Division	\$1,267m	\$107.9b	\$72.8b	1.78%	5,240
Institutional Division	\$1,057m	\$125.9b	\$171.1b	0.75%	3,640
Australia	\$599m	\$65.9b	\$65.4b		
New Zealand	\$190m	\$7.0b	\$14.3b		
International	\$268m	\$53.0b	\$91.4b		

Information is on a Cash basis unless otherwise noted

1. Customer numbers as at 30 September 2015

2. RoRWA: Return on Average Risk Weighted Assets

3 Net Loans and Advances



### STRATEGIC FOCUS

### 1. Create a simpler, better capitalised, better balanced and more agile bank

- 1. Reduce operating costs and risks by removing product and management complexity
- 2. Exit low return and non-core businesses
- 3. Reduce reliance on low-return aspects of Institutional banking in particular
- 4. Further strengthen the balance sheet by rebalancing our portfolio

### 2. Focus our efforts on attractive areas where we can carve out a winning position

- 1. Make buying and owning a home or starting, running and growing a small business in Australia and New Zealand easy
- 2. Be the best bank in the world for customers driven by the movement of goods and capital in our region

### **3.** Drive a purpose and values led transformation of the Bank

- 1. Create a stronger sense of core purpose, ethics and fairness,
- 2. Invest in leaders who can help sense and navigate the rapidly changing environment

4. Build a superior everyday experience for our people and customers in order to compete in the digital age

1. Build more convenient, engaging banking solutions to simplify the lives of customers and our own people



### DIGITAL, TECHNOLOGY & OPERATIONS

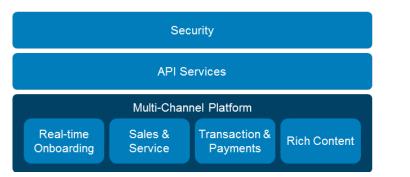
### **OUR PORTFOLIO OF DIGITAL SOLUTIONS**





Grow & goMoney Asia Digital for Apple Watch Banking Banker's New anz.com Desktop supports any device

### SUPPORTED BY OUR MULTI-CHANNEL PLATFORM (MCP)

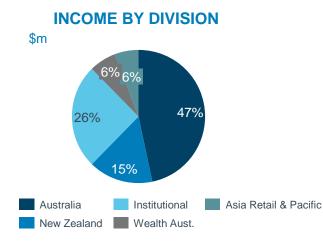


### DELIVERING BETTER CUSTOMER EXPERIENCE

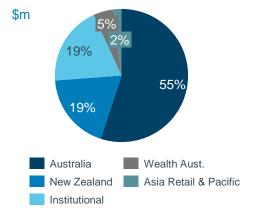
- First major Australian bank to launch Apple Pay<sup>™</sup> and Android Pay<sup>™</sup>. the only bank in New Zealand to offer Apple Pay<sup>™</sup>
- Over 1 million customers using goMoney<sup>™</sup> apps on our new Digital Banking Multi-Channel Platform.
- Leading levels of customer satisfaction with Mobile Banking channels (98% in NZ, 92% in Australia).
- Digital Identity Verification launched with 65% of customers applying for a savings account online having their identity verified successfully.
- \$72b transactions processed p.a. over goMoney<sup>TM</sup> mobile.
- New ANZ website with redesigned Home Loans pages optimised for any device
- Multiple awards for customer service/excellence and security (Best Customer Experience Credit Cards, Best Consumer Digital Bank in Pacific, ANZ Indonesia - Customer Experience Banking, Australian Information Security "Information Security Project of the Year").
- Banker Desktop implemented for Personal Loans to enable seamless interaction with customers from discovery to fulfilment.
- Enhanced GROW with new Wealth products and Apple Touch Id and Watch support.



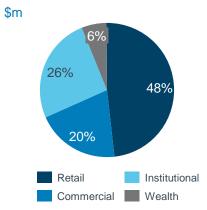
### EARNINGS



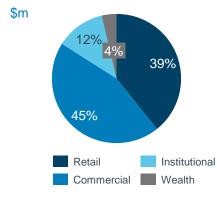
**PROFIT BY DIVISION<sup>2</sup>** 



#### **INCOME BY CUSTOMER<sup>2</sup>**



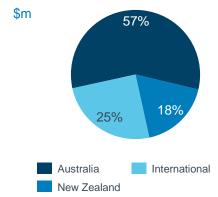
**PROFIT BY CUSTOMER<sup>2</sup>** 



## INSTITUTIONAL INCOME



### **INSTITUTIONAL PROFIT**



Information is on a Cash basis unless otherwise specified and exclude TSO & Group Centre

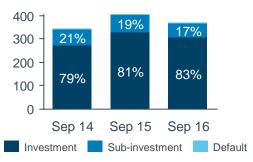
- 1. Wealth refers to Wealth Australia customers.
- Pro-forma basis



### **BALANCE SHEET**



### INSTITUTIONAL GRADE EAD<sup>2</sup> \$b



**DEPOSITS BY REGION<sup>3</sup>** 

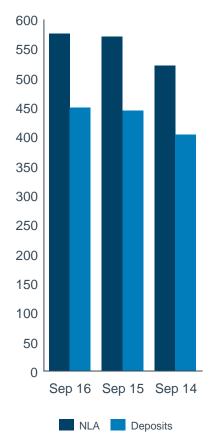


#### INSTITUTIONAL BY TENOR EAD<sup>2</sup> \$b



## BALANCE SHEET

\$b



NOTE: Information is on a Cash basis unless otherwise specified

1. Net Loans and Advances. Excludes TSO & Group Centre. Australia includes PNG.

2. Exposure-at-default as defined by APRA standards

3. Excludes TSO & Group Centre. Australia includes PNG



### **VOLUMES & MARGINS**

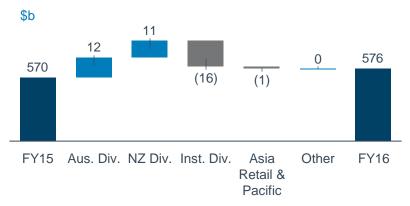


#### ANZ GROUP



**GROUP NET INTEREST MARGIN<sup>1</sup>** 



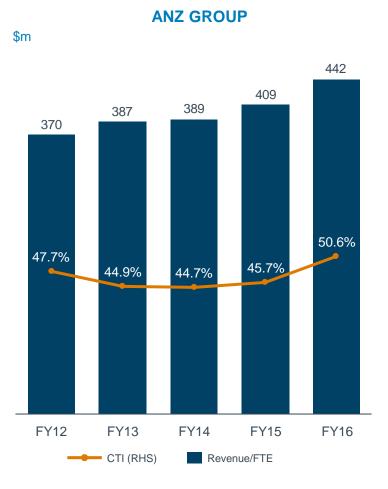


Information is on a Cash basis unless otherwise specified

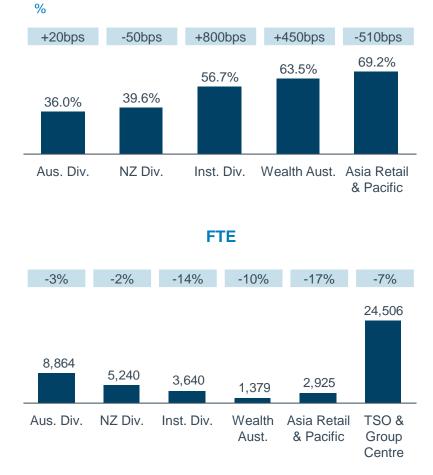
1. Australia Division: September 2016 full year included \$31 million (September 2016 half: nil, March 2016 half: \$31million; September 2015 full year: \$255 million) related to the Esanda Dealer Finance assets divested to Macquarie in the March 2016 half.



### PRODUCTIVITY

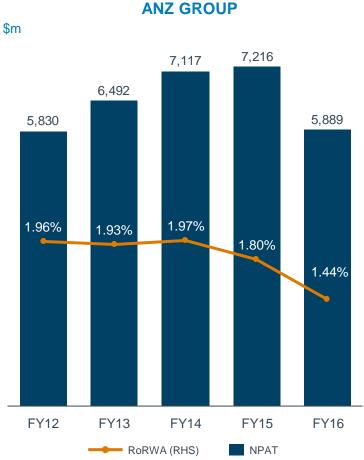


#### **COST TO INCOME**





### PROFITABILITY







**RORWA DIVISION** 

78.80

## **Further Information**



#### **Our Shareholder information**

shareholder.anz.com

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This presentation may contain forward-looking statements including statements regarding our intent, belief or current expectations with respect to ANZ's business and operations, market conditions, results of operations and financial condition, capital adequacy, specific provisions and risk management practices. When used in this presentation, the words "estimate", "project", "intend", "anticipate", "believe", "expect", "should" and similar expressions, as they relate to ANZ and its management, are intended to identify forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. Such statements constitute "forward-looking statements" for the purposes of the United States Private Securities Litigation Reform Act of 1995. ANZ does not undertake any obligation to publicly release the result of any revisions to these forward-looking statements to reflect events or circumstances after the date hereof to reflect the occurrence of unanticipated events.

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