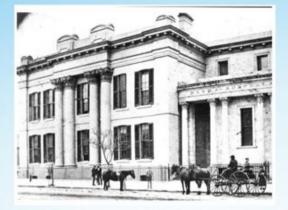


John Morschel Chairman

171 years in South Australia



ES&A Bank Branch
13 King William Street (c1872)



Bank of Australasia Branch Corner King William & Currie Streets (1871)



Peter Hay



Ian Macfarlane





Alison Watkins



Mike Smith







Peter Marriott



David Meiklejohn







Dr Greg Clark



Lee Hsien Yang

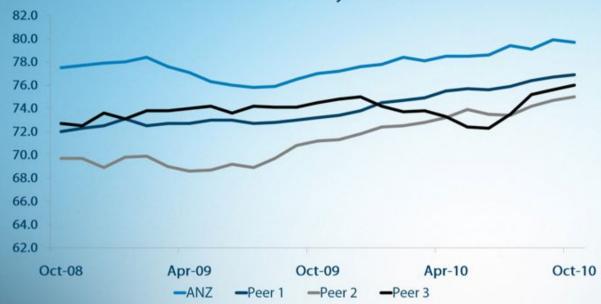






A leader in customer satisfaction









Recognised for corporate responsibility





ANZ assessed as #1 bank globally on corporate sustainability performance for the fourth year in a row.



2010 Financial performance

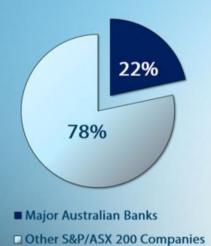
	FY10	FY10 v FY09
Statutory Profit	\$4.5b	53% 👚
Statutory EPS	178.9c	37%
Underlying Profit	\$5.0b	33% 👚
Underlying EPS	198.7c	18% 👚
Dividend	126c	24% 👚





Banks a key driver of wealth in Australia

Australia's major banks combined represent ~22% of the S&P/ASX 2001



ANZ Dividend (cents per share)





1. As at 13 December 2010



ANZ well positioned

- AA Rated bank
- Well capitalised with one of the highest Tier-1 capital ratios globally
- 23rd largest bank globally by market capitalisation







Super Regional Strategy progress



One of the fastest growing banks in Asia and fourth largest international bank in the region

- Acquired RBS Asian Assets
- Increased investments in our Chinese partnerships
- Achieved local incorporation in China
- Final approval for foreign bank license in India

Regional Business Hubs



Super Regional Strategy progress



- Maintained strong businesses in our home markets of Australia and New Zealand
- Strengthened wealth management position through acquisition of remaining share in ING joint venture
- Completed Landmark acquisition



Corporate responsibility framework







Customer deposits

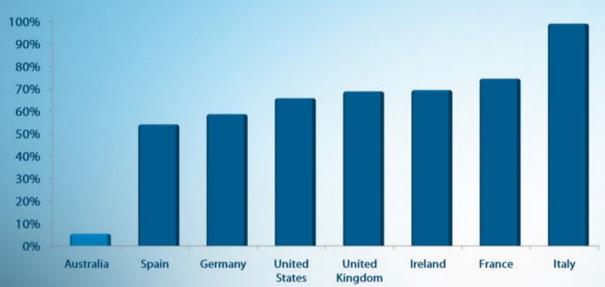






Challenges ahead for many economies

General government net debt as a percentage of GDP (2010)









Asia is leading the global recovery





Source - Datastream, ANZ, IMF



Banking sector net interest margin

