

**2019**  
**Annual U.S. Disclosure Document**  
**for the fiscal year ended September 30, 2019**



Australia and New Zealand Banking Group Limited ABN 11 005 357 522  
The date of this 2019 Annual U.S. Disclosure Document is November 13, 2019.

**U.S. Disclosure Document**

Fiscal year ended September 30, 2019

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All references in this document to the “U.S. Disclosure Document” refer to the 2019 Annual U.S. Disclosure Document of Australia and New Zealand Banking Group Limited for the fiscal year ended September 30, 2019 (the “2019 fiscal year” or “2019”), including the Annex attached hereto, and we refer to prior fiscal years in a similar fashion. References to ‘Restated 2018’ refer to where comparative information has been restated from that presented in the 2018 Annual U.S. Disclosure Document. References to the “September 2019 half” refer to the fiscal half year ended September 30, 2019 and references to the “March 2019 half” refer to the fiscal half year ended March 31, 2019. References in this document to the “2018 Annual U.S. Disclosure Document” refer to the 2018 Annual U.S. Disclosure Document for the fiscal year ended September 30, 2018.

Where information for the comparative periods has not been restated, as identified by footnotes or commentaries, the financial information presented for those periods is not comparable to the financial information presented in the 2019 fiscal year, and where relevant, the 2018 fiscal year.

This U.S. Disclosure Document is dated November 13, 2019. All references in this document to “the date of this U.S. Disclosure Document” are to November 13, 2019.

All references in this U.S. Disclosure Document to “ANZ”, the “ANZ Group”, the “Group”, the “Bank”, “we”, “us” and “our” are to Australia and New Zealand Banking Group Limited (ABN 11 005 357 522) together with its subsidiaries. All references in this U.S. Disclosure Document to the “Company” and to “ANZBGL” are to Australia and New Zealand Banking Group Limited only.

Information contained in or accessible through any website referred to in this U.S. Disclosure Document does not form part of this document unless we specifically state that it is incorporated by reference and forms part of this U.S. Disclosure Document. All references in this document to websites are inactive textual references and are not active links.

This U.S. Disclosure Document has been prepared in order to provide U.S. investors with certain information regarding ANZ’s business and operations, as well as its financial position, as of September 30, 2019, and the results of operations for the fiscal year then ended. All financial information disclosed in this U.S. Disclosure Document relates to the Group.

Attached to this U.S. Disclosure Document as Annex A are the following extracts of ANZ’s 2019 Annual Report, as prepared by the Company and filed with the Australian Securities Exchange (“ASX”) in accordance with its rules:

- The 2019 Remuneration Report of the Group;
- The 2019 Financial Report of the Group (comprising the financial statements, notes to the financial statements and directors’ declaration) (hereafter referred to as the “2019 Financial Report”); and
- The Independent Auditor’s Report on the audit of the 2019 Financial Report.

Attached to this U.S. Disclosure Document as Annex B are the following documents prepared by the Company and filed with the ASX in accordance with its rules:

- The 2019 Financial Report of the Company (comprising the financial statements, notes to the financial statements and directors’ declaration); and
- The Independent Auditor’s Report on the audit of the 2019 Financial Report of the Company.

Attached to this U.S. Disclosure Document as Annex C are the following extracts of ANZ’s 2018 Annual Report, as prepared by the Company and filed with the ASX in accordance with its rules:

- The 2018 Remuneration Report of the Group;
- The 2018 Financial Report of the Group (comprising the financial statements, notes to the financial statements and directors’ declaration) (hereafter referred to as the “2018 Financial Report”); and
- The Independent Auditor’s Report on the audit of the 2018 Financial Report.

Attached to this U.S. Disclosure Document as Annex D are the following documents prepared by the Company and filed with the ASX in accordance with its rules:

- The 2018 Financial Report of the Company (comprising the financial statements, notes to the financial statements and directors’ declaration); and
- The Independent Auditor’s Report on the audit of the 2018 Financial Report of the Company.

## FORWARD-LOOKING STATEMENTS

This U.S. Disclosure Document contains various forward-looking statements regarding events and trends that are subject to risks and uncertainties that could cause the actual results and financial position of the Company or the Group to differ materially from the information presented herein. When used in this U.S. Disclosure Document, the words “forecast”, “estimate”, “project”, “intend”, “anticipate”, “believe”, “expect”, “may”, “probability”, “risk”, “will”, “seek”, “would”, “could”, “should” and similar expressions, as they relate to the Company or the Group and its management, are intended to identify such forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. Such statements constitute “forward-looking statements” for the purposes of the United States (“U.S.”) Private Securities Litigation Reform Act of 1995. ANZ does not undertake any obligation to publicly release the result of any revisions to these forward-looking statements to reflect events or circumstances after the date of this U.S. Disclosure Document or to reflect the occurrence of unanticipated events.

For example, the forward-looking statements contained in this U.S. Disclosure Document will be affected by:

- political, general business and economic conditions in Australia, New Zealand and the Asia Pacific region, Europe and the United States and other jurisdictions in which we, our customers or counterparties operate, including without limitation, changes that impact consumers (including demographic changes, consumer spending, saving or borrowing habits), and changes that may result from the proposed exit of the United Kingdom from the European Union and the trade policies of the United States;
- the stability of Australian and other regional and global financial systems, disruptions to financial markets and any losses we, our customers or counterparties may experience as a result;
- the effects of competition in the geographic and business environments in which we or our customers operate, including our ability to maintain or increase market share and control expenses, our timely development of new products and services, and the perceived overall value of these products and services by customers, as well as our ability to adjust to and compete in the various markets in which we operate or seek to operate;
- commercial and residential mortgage lending and real estate market conditions in Australia and New Zealand;
- market liquidity and investor confidence;
- inflation, interest rates, exchange rates, markets and monetary fluctuations and longer term changes;
- our ability to complete, integrate or separate and process acquisitions and dispositions;
- sovereign risk events that may have an adverse effect on global financial markets;
- credit risk, including losses associated with the Group’s counterparty exposures;
- challenges in managing the Group’s capital base, which could give rise to greater volatility in capital ratios;
- changes to our credit ratings;
- the failure to meet the capital adequacy and liquidity requirements that the Group is subject to;
- changes in the valuation of some of the Group’s assets and liabilities;
- any changes to the Group’s accounting policies and their application;
- the impact of current, pending and future legislation, regulation (including capital, leverage, liquidity and prudential requirements), regulatory disclosures and taxation laws in Australia and worldwide;
- the impact of legal, regulatory, administrative and other current and future action, proceedings or litigation on us, our customers or counterparties, including the risk of fines or sanctions, arising out of alleged or actual failure to comply with applicable laws, regulations and administrative or other requirements;
- changes in monetary policies;
- the impact of compliance costs, the risk of heightened penalties and ongoing regulatory scrutiny with respect to the significant obligations imposed by global tax reporting regimes;
- unexpected changes to the Group’s licence to operate in any jurisdiction;
- operational factors, including internal and external fraud, employment practices and workplace safety, and business disruption (including systems failures);
- adverse impacts on our reputation;
- conduct-related risk events or behaviors;
- risks associated with the information systems we maintain, including the reliability and security of our technology and our ability to protect our information from security risks and potential cyber-attacks;
- the effectiveness of our risk management framework;
- the impact of future climate-related and geological events, including risks relating to lending to customers that are impacted by climate events and counterparties that are impacted by climate events;
- other risks and uncertainties detailed under “Competition”, “Supervision and regulation”, and “Risk factors” in “Section 2: Information on the Group”, “Legal proceedings” in “Section 6: Additional Information” and elsewhere throughout this U.S. Disclosure Document; and
- various other factors beyond our control.

There can be no assurance that actual outcomes will not differ materially from the forward-looking statements contained in this U.S. Disclosure Document. For further discussion, refer to “Risk factors” in “Section 2: Information on the Group”.



## BASIS OF PREPARATION

The summary of condensed consolidated income statements and selected ratios for the fiscal years ended September 30, 2019, 2018, 2017, 2016, and 2015 and the summary of condensed consolidated balance sheets and selected ratios as of September 30, 2019, 2018, 2017, 2016, and 2015 have been derived from the Group's financial statements. The 2019 Financial Report is contained within ANZ's 2019 Annual Report (extracts of which, including the 2019 Financial Report, are attached to this U.S. Disclosure Document as Annex A). The 2018 Financial Report is contained within ANZ's 2018 Annual Report (extracts of which, including the 2018 Financial Report, are attached to this U.S. Disclosure Document as Annex C).

The Group's financial statements and the financial information included herein, except where otherwise noted, have been prepared in accordance with the recognition and measurement requirements of Australian Accounting Standards ("AASs"), issued by the Australian Accounting Standards Board ("AASB") and the *Corporations Act 2001* (Cth) (the "Corporations Act"). International Financial Reporting Standards ("IFRS") are standards and interpretations adopted by the International Accounting Standards Board ("IASB"). IFRS forms the basis of AASs. The Group's financial statements and the financial information included herein comply with the recognition and measurement requirements of IFRS.

Amounts in this U.S. Disclosure Document are presented in Australian Dollars ("A\$", "AUD" or "A\$") unless otherwise stated. Amounts reported in United States Dollars ("USD" or "US\$") have been translated at the September 30, 2019 Noon Buying Rate in New York City for cable transfers in Australian Dollars as certified for customs purposes by the Federal Reserve Bank of New York (the "Noon Buying Rate"), which was US\$0.6746 = AUD\$1.00. For further information on the currency of presentation in this U.S. Disclosure Document, refer to "Currency of presentation and exchange rates" in "Section 2: Information on the Group". References to "NZD", "EUR" and "JPY" in this U.S. Disclosure Document are to New Zealand dollars, Euros and Japanese Yen respectively. References throughout this U.S. Disclosure Document to "\$B" and "\$M" are to billions and millions of Australian Dollars (or, if specified, such other currency), respectively.

## ACCOUNTING STANDARDS ADOPTED

During the 2019 fiscal year, the Group adopted two new accounting standards, AASB 9 *Financial Instruments* ("AASB 9") and AASB 15 *Revenue from Contracts with Customers* ("AASB 15").

### AASB 9 *Financial Instruments*

The Group implemented an expected credit loss ("ECL") methodology for impairment of financial assets, and revised the classification and measurement of certain financial assets from October 1, 2018. Consequently, on October 1, 2018, the Group increased its provision for credit impairment by \$813 million and recognized a corresponding adjustment to opening retained earnings. Comparative information has not been restated.

The Group has applied AASB 9 effective from October 1, 2018 (with the exception of the 'own credit' requirements relating to financial liabilities designated as measured at fair value, which were early adopted by the Group effective from October 1, 2013). In addition the Group chose to early adopt AASB 2017-6 *Amendments to Australian Accounting Standards – Prepayment Features with Negative Compensation* ("AASB 2017-6") effective from October 1, 2018.

AASB 9 and AASB 2017-6 stipulate new requirements for the impairment of financial assets, classification and measurement of financial assets and financial liabilities and general hedge accounting. Details of the key new requirements are outlined below, and a reconciliation of the transitional impact at October 1, 2018 is set out in Note 35 of the 2019 Financial Report (attached to this U.S. Disclosure Document as part of Annex A).

### Impairment

AASB 9 introduces a new impairment model based on expected credit losses. This model is applied to:

- Financial assets measured at amortized cost;
- Debt instruments measured at fair value through other comprehensive income ("FVOCI");
- Lease receivables; and
- Loan commitments and financial guarantees not measured at fair value through profit or loss ("FVTPL").

### Expected credit loss impairment model

The measurement of expected credit losses reflects an unbiased, probability weighted prediction which evaluates a range of scenarios and takes into account the time value of money, past events, current conditions and forecasts of future economic conditions.

Expected credit losses are either measured over 12 months or the expected lifetime of the financial asset, depending on credit deterioration since origination, according to the following three-stage approach:

- Stage 1: At the origination of a financial asset, and where there has not been a significant increase in credit risk since origination, a provision equivalent to 12 months ECL is recognized reflecting the expected credit losses resulting from default events that are possible within the next 12 months from the reporting date. For instruments with a remaining maturity of less than 12 months, expected credit losses are estimated based on default events that are possible over the remaining time to maturity.
- Stage 2: Where there has been a significant increase in credit risk since origination, a provision equivalent to lifetime ECL is recognized reflecting expected credit losses resulting from all possible default events over the expected life of a financial instrument. If credit risk were to improve in a subsequent period such that the increase in credit risk since origination is no longer considered significant, the exposure returns to a Stage 1 classification and a 12 month ECL applies.
- Stage 3: Where there is objective evidence of impairment, a provision equivalent to lifetime ECL is recognized.

Expected credit losses are estimated on a collective basis for exposures in Stage 1 and Stage 2, and on either a collective or individual basis when transferred to Stage 3.

*Significant increase in credit risk*

Stage 2 assets are those that have experienced a significant increase in credit risk ("SICR") since origination. In determining what constitutes a SICR, the Group considers both qualitative and quantitative information:

i. Internal credit rating grade

For the majority of portfolios, the primary indicator of a SICR is a significant deterioration in the internal credit rating grade of a facility since origination and is measured by application of thresholds.

For non-retail portfolios, a SICR is determined by comparing the Customer Credit Rating ("CCR") applicable to a facility at reporting date to the CCR at origination of that facility. A CCR is assigned to each borrower which reflects the probability of default of the borrower and incorporates both borrower and non-borrower specific information, including forward looking information. CCRs are subject to review at least annually or more frequently when an event occurs which could affect the credit risk of the customer.

For retail portfolios, a SICR is determined by comparing each facility's scenario weighted lifetime probability of default at the reporting date to the scenario weighted lifetime probability of default at origination. The scenario weighted lifetime probability of default may increase significantly if:

- there has been a deterioration in the economic outlook, or an increase in economic uncertainty; or
- there has been a deterioration in the customer's overall credit position, or ability to manage their credit obligations.

ii. Backstop criteria

The Group uses 30 days past due arrears as a backstop criteria for both non-retail and retail portfolios. For retail portfolios only, facilities are required to demonstrate three to six months of good payment behavior prior to being allocated back to Stage 1.

*Measurement of expected credit loss*

ECL is calculated as the product of the following credit risk factors at a facility level, discounted to incorporate the time value of money:

- Exposure at default ("EAD") - the expected balance sheet exposure at default taking into account repayments of principal and interest, expected additional drawdowns and accrued interest;
- Probability of default ("PD") - the estimate of the likelihood that a borrower will default over a given period; and
- Loss given default ("LGD") - the expected loss in the event of the borrower defaulting, expressed as a percentage of the facility's EAD, taking into account direct and indirect recovery costs.

These credit risk factors are adjusted for current and forward looking information through the use of macro-economic variables.

*Forward looking information*

In applying forward looking information for estimating ECL, the Group considers four probability-weighted forecast economic scenarios as follows:

(i) Base case scenario

The base case scenario is ANZ's view of the most likely future macro-economic conditions. It reflects management's assumptions used for strategic planning and budgeting, and also informs the Group Internal Capital Adequacy Assessment Process ("ICAAP") which is the process the Group applies in strategic and capital planning over a three year time horizon;

(ii) Upside and (iii) Downside scenarios

The upside and downside scenarios are fixed by reference to average economic cycle conditions (that is, they are not based on the economic conditions prevailing at balance date) and are based on a combination of more optimistic (in the case of the upside) and pessimistic (in the case of the downside) economic events and uncertainty over long term horizons; and

(iv) Severe downside scenario

The severe downside scenario is fixed by reference to average economic cycle conditions and accounts for the potentially severe impact of less likely extremely adverse economic conditions. It reflects macro-economic conditions of a downturn economic event with a probability of occurrence once every 25 years.

The four scenarios are described in terms of macro-economic variables used in the PD, LGD and EAD models (collectively the "ECL models") depending on the portfolio and country of the borrower. Examples of the variables include unemployment rates, GDP growth rates, house price indices, commercial property price indices and consumer price indices.

Probability weighting each scenario is determined by management by considering risks and uncertainties surrounding the base case scenario, as well as specific portfolio considerations where required. The Group Asset and Liability Committee (GALCO) is responsible for reviewing and approving the base case forecast scenario and the Credit and Market Risk Committee (CMRC) approves the probability weights applied to each scenario.

Where applicable, adjustments may be made to account for situations where known or expected risks have not been adequately addressed in the modelling process. CMRC is responsible for approving such adjustments.

***Expected Life***

When estimating ECL for exposures in Stage 2 and 3, the Group considers the expected lifetime over which it is exposed to credit risk.

For non-retail portfolios, the Group uses the maximum contractual period as the expected lifetime for non-revolving credit facilities. For non-retail revolving credit facilities, such as corporate lines of credit, the expected life reflects the Group's contractual right to withdraw a facility as part of a contractually agreed annual review, after taking into account the applicable notice period.

For retail portfolios, the expected lifetime is determined using behavioral term, taking into account expected prepayment behavior and substantial modifications.

***Definition of default, credit impaired and write-offs***

The definition of default used in measuring expected credit losses is aligned to the definition used for internal credit risk management purposes across all portfolios. This definition is also in line with the regulatory definition of default. Default occurs when there are indicators that a debtor is unlikely to fully satisfy contractual credit obligations to the Group, or the exposure is 90 days past due.

Financial assets, including those that are well secured, are considered credit impaired for financial reporting purposes when they default.

When there is no realistic probability of recovery, loans are written off against the related impairment allowance on completion of the Group's internal processes and when all reasonably expected recoveries have been collected. In subsequent periods, any recoveries of amounts previously written-off are credited to credit impairment charge in the Income Statement.

***Modified financial assets***

If the terms of a financial asset are modified or an existing financial asset is replaced with a new one for either credit or commercial reasons, an assessment is made to determine if the changes to the terms of the existing financial asset are considered substantial. This assessment considers both changes in cash flows arising from the modified terms as well as changes in the overall instrument risk profile; for example, changes in the principal (credit limit), term, or type of underlying collateral. Where a modification is considered non-substantial, the existing financial asset is not derecognized and its date of origination continues to be used to determine SICR. Where a modification is considered substantial, the existing financial asset is derecognized and a new financial asset is recognized at its fair value on the modification date, which also becomes the date of origination used to determine SICR for this new asset.

***Classification and measurement******Financial assets - general***

There are three measurement classifications for financial assets under AASB 9: amortized cost, FVTPL and FVOCI. Financial assets are classified into these measurement classifications on the basis of two criteria:

- the business model within which the financial asset is managed; and
- the contractual cash flow characteristics of the financial asset (specifically whether the contractual cash flows represent solely payments of principal and interest).

The resultant financial asset classifications are as follows:

- Amortized cost: Financial assets with contractual cash flows that comprise solely payments of principal and interest only and which are held in a business model whose objective is to collect their cash flows;
- FVOCI: Financial assets with contractual cash flows that comprise solely payments of principal and interest only and which are held in a business model whose objective is to collect their cash flows or to sell; and
- FVTPL: Any other financial assets not falling into the categories above are measured at FVTPL.

***Fair Value Option for Financial Assets***

A financial asset may be irrevocably designated at fair value through profit or loss on initial recognition when the designation eliminates or significantly reduces an accounting mismatch that would otherwise arise.

***Financial assets - equity instruments***

Non-traded equity investments may be designated at FVOCI on an instrument by instrument basis. If this election is made, gains or losses are not reclassified from other comprehensive income to profit or loss on disposal of the investment. However, gains or losses may be reclassified within equity.

***Financial liabilities***

The classification and measurement requirements for financial liabilities under AASB 9 are largely consistent with AASB 139 *Financial Instruments: Recognition and Measurement* ("AASB 139") with the exception that for financial liabilities designated as measured at fair value, gains or losses relating to changes in the entity's own credit risk are included in other comprehensive income, except where doing so would create or enlarge an accounting mismatch in profit or loss. This part of the standard was early adopted by the Group on October 1, 2013.

Financial liabilities are measured at amortized cost, or fair value through profit or loss when they are held for trading. Additionally, financial liabilities can be designated at FVTPL where:

- The designation eliminates or significantly reduces an accounting mismatch which would otherwise arise; or
- A group of financial liabilities are managed and their performance is evaluated on a fair value basis, in accordance with a documented risk management strategy; or
- The financial liability contains one or more embedded derivatives unless:
  - a) the embedded derivative does not significantly modify the cash flows that otherwise would be required by the contract, or
  - b) the embedded derivative is closely related to the host financial liability.

**General hedge accounting**

AASB 9 introduces new hedge accounting requirements which more closely align accounting with risk management activities undertaken when hedging financial and non-financial risks. The Group has exercised an accounting policy choice to continue to apply the AASB 139 hedge accounting requirements until the IASB's ongoing Dynamic Risk Management (macro hedging) project is completed.

**AASB 15 Revenue from Contracts with Customers**

The Group adopted AASB 15 from October 1, 2018 where the main impact of adoption is that certain items previously netted are now presented gross in operating income and operating expenses. This increased total operating income and total operating expenses by \$128 million for the 2019 fiscal year. Comparative information set forth in this U.S. Disclosure Document has been restated for the 2018 fiscal year only and the impact increased total operating income and total operating expenses by \$153 million.

AASB 15 requires identification of distinct performance obligations within a contract, and allocation of the transaction price of the contract to those performance obligations. Revenue is then recognized as each performance obligation is satisfied. The standard also provides guidance on whether an entity is acting as a principal or an agent which impacts the presentation of revenue on a gross or net basis. In accordance with the transitional provisions of AASB 15, the Group has adopted the full retrospective transition approach. Under this approach, the cumulative effect of initially applying the standard has been recognized as an adjustment to opening retained earnings as of October 1, 2017 increasing retained earnings by \$22 million.

For further details on key requirements and impacts of the changes described above refer to Notes 1 and 35 of the 2019 Financial Report (attached to this U.S. Disclosure Document as part of Annex A).

**DISCONTINUED OPERATIONS**

As a result of the sale transactions outlined below under "Sale of Wealth Australia Businesses", the financial results of the Wealth Australia businesses being divested and associated Group reclassification and consolidation impacts are treated as discontinued operations from a financial reporting perspective. These businesses qualify as discontinued operations, a subset of assets and liabilities held for sale, as they represent a major line of business.

The information presented in the summary of condensed consolidated income statements set forth in Section 1 and otherwise disclosed in this U.S. Disclosure Document and selected ratios for the fiscal years ended September 30, 2019, 2018, 2017, 2016, and 2015 show discontinued operations separately from continuing operations in the 'Profit/(Loss) after income tax from discontinued operations' line item.

**Sale of Wealth Australia Businesses**

- Sale to IOOF Holdings Limited ("IOOF")

On October 17, 2017, the Group announced it had agreed to sell its OnePath pensions and investments ("OnePath P&I") and Aligned Dealer Groups ("ADGs") businesses to IOOF. The sale of the ADGs business completed on October 1, 2018. On October 17, 2019 the Group announced it had agreed to a revised sale price for its OnePath P&I business and ADGs to IOOF of \$850 million, being a \$125 million reduction from the original sale price of \$975 million announced in October 2017. The new price of \$850 million includes approximately \$25 million that ANZ has already received for the sale of ADGs in October 2018. The revised terms reflect changing market conditions and include lower overall warranty caps as well as some changes to the strategic alliance arrangements. Subject to APRA approval, the Group expects the transaction to complete in the first quarter of calendar year 2020. The impact of the reduction in price has been reflected in the 2019 financial results. The transaction is expected to increase the Group's Common Equity Tier 1 ("CET1") capital ratio by 20 basis points. The independent trustee (OnePath Custodians) and the Group have both confirmed no objection to the transaction. The sale agreement includes termination rights for both the Group and IOOF if the remaining condition of APRA approval is not satisfied. The Group and IOOF have agreed to extend the agreement to December 31, 2019, with each party having certain rights to further extend this date up to June 30, 2020.

- Sale to Zurich Financial Services Australia Limited ("Zurich")

On December 12, 2017, the Group announced that it had agreed to sell its life insurance business to Zurich and regulatory approval was obtained on October 10, 2018. The transaction was completed on May 31, 2019.

Included in the 'Profit/(Loss) after income tax from discontinued operations' is:

- \$65 million loss after tax was recognized in the 2019 fiscal year, comprising a net loss of \$1 million from sale related adjustments and write-downs, partially offset by the recycling of gains previously deferred in equity reserves on sale completion, and a \$64 million income tax expense. A \$632 million loss (pre and post-tax) was recognized on the reclassification of Wealth Australia discontinued operations businesses to held for sale in the 2018 fiscal year; and
- As shown in the table below, customer remediation includes provisions for expected refunds to customers and related remediation costs associated with inappropriate advice or services not provided in the pensions and investments and life insurance businesses.

	Full Year	
	Sep-19	Sep-18
	\$M	\$M
Customer remediation (pre-tax)	241	181
Customer remediation (post-tax)	207	127

**CONTINUING OPERATIONS**

**RESULTS BY DIVISION**

The presentation of divisional results has been impacted by a number of methodology and structural changes during the 2019 fiscal year. Prior period comparatives have been restated or presented to reflect the following:

- The methodology for allocating earnings on capital at a business unit level has changed. While neutral at a Group level, this change impacted net interest income at the divisional level;
- The residual Asia Retail and Wealth businesses have been transferred from the former Asia Retail and Pacific division to the TSO and Group Centre division. The remaining segment has been renamed Pacific division; and
- ANZ's lenders mortgage insurance, share investing, general insurance distribution and financial planning businesses which were previously part of the continuing operations of the Wealth Australia division now form part of the Australia Retail and Commercial division (previously named Australia division) and Wealth Australia ceases to exist as a continuing division.

Other than those described above, there have been no other significant changes in the 2019 fiscal year impacting divisional performance.

In "Section 3: Operating and Financial Review and Prospects – Results by division – continuing operations", the 2018 fiscal year financial information has been restated to reflect the impact from the adoption of AASB 15, as well as methodology and structural changes as described above.

## SUMMARY OF CONDENSED CONSOLIDATED INCOME STATEMENTS AND SELECTED RATIOS - INCLUDING DISCONTINUED OPERATIONS

## Condensed Consolidated Income Statement

Years ended September 30

	2019 USD M <sup>1</sup>	2019 \$M	Restated 2018 \$M	2017 \$M	2016 \$M	2015 \$M
Interest income	20,965	31,077	30,327	29,120	29,950	30,525
Interest expense	(11,291)	(16,738)	(15,813)	(14,245)	(14,848)	(15,882)
Net interest income	9,674	14,339	14,514	14,875	15,102	14,643
Other operating income <sup>2</sup>	2,999	4,446	5,470	4,523	4,400	5,320
Operating income	12,673	18,785	19,984	19,398	19,502	19,963
Operating expenses <sup>2</sup>	(6,119)	(9,071)	(9,401)	(8,967)	(9,920)	(8,903)
Profit before credit impairment and income tax	6,554	9,714	10,583	10,431	9,582	11,060
Credit impairment charge <sup>3</sup>	(536)	(794)	(688)	(1,198)	(1,929)	(1,179)
<b>Profit before income tax</b>	<b>6,018</b>	<b>8,920</b>	<b>9,895</b>	<b>9,233</b>	<b>7,653</b>	<b>9,881</b>
Income tax expense	(1,760)	(2,609)	(2,784)	(2,874)	(2,142)	(2,765)
<b>Profit after income tax from continuing operations</b>	<b>4,258</b>	<b>6,311</b>	<b>7,111</b>	<b>6,359</b>	<b>5,511</b>	<b>7,116</b>
Profit/(Loss) after income tax from discontinued operations <sup>4</sup>	(231)	(343)	(695)	62	209	391
<b>Profit for the period</b>	<b>4,027</b>	<b>5,968</b>	<b>6,416</b>	<b>6,421</b>	<b>5,720</b>	<b>7,507</b>
Profit attributable to non-controlling interests	(10)	(15)	(16)	(15)	(11)	(14)
<b>Profit attributable to shareholders of the Company</b>	<b>4,017</b>	<b>5,953</b>	<b>6,400</b>	<b>6,406</b>	<b>5,709</b>	<b>7,493</b>

<sup>1</sup> The USD amounts are disclosed for information purposes only. There is no assurance that the AUD amounts could be translated at the September 30, 2019 Noon Buying Rate applied in this U.S. Disclosure Document.

<sup>2</sup> On adoption of AASB 15, the Group reclassified certain items previously netted which are now presented gross in operating income and operating expenses. Comparative information for the 2018 fiscal year has been restated accordingly which increased total operating income and total operating expenses by \$153 million. Comparative information for the 2017, 2016 and 2015 fiscal years has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

<sup>3</sup> The credit impairment charge represents the aggregation of the individually and collectively assessed credit impairment charges.

<sup>4</sup> Discontinued operations comprise the sale of the OnePath P&I and ADGs businesses to IOOF and the sale of life insurance business to Zurich. See "Basis of Preparation – Discontinued Operations".

Years ended September 30

Selected Ratios	2019 USD M <sup>1</sup>	2019 \$M	Restated 2018 \$M	2017 \$M	2016 \$M	2015 \$M
Other operating income as a % of operating income - including discontinued operations <sup>2</sup>	24.7%	24.7%	27.7%	26.6%	26.5%	30.7%
Net interest margin - including discontinued operations	1.75%	1.75%	1.87%	1.99%	2.07%	2.04%
Operating expense to operating income ratio - including discontinued operations <sup>2</sup>	50.2%	50.2%	49.6%	46.6%	50.8%	44.5%
Dividends on ordinary shares	3,023	4,481	4,585	4,609	5,001	4,906
Earnings per fully paid ordinary share (cents) including discontinued operations						
Basic	142.0	210.0	221.6	220.1	197.4	271.5
Diluted	136.0	201.9	212.1	210.8	190.2	257.4
Earnings per fully paid ordinary share (cents) from continuing operations						
Basic	149.8	222.1	245.6	218.0	189.3	257.2
Diluted	143.7	213.0	234.2	208.8	182.7	244.3
Ordinary share dividend payout ratio including discontinued operations (%) <sup>3</sup>	76.2%	76.2%	72.1%	73.4%	81.9%	68.6%
Dividend per ordinary share (cents) including discontinued operations	108	160	160	160	160	181

<sup>1</sup> The USD amounts are disclosed for information purposes only. There is no assurance that the AUD amounts could be translated at the September 30, 2019 Noon Buying Rate applied in this U.S. Disclosure Document.

<sup>2</sup> On adoption of AASB 15, the Group reclassified certain items previously netted which are now presented gross between operating income and operating expenses. Comparative information for the 2018 fiscal year has been restated accordingly which increased total operating income and total operating expenses by \$153 million. Comparative information for the 2017, 2016 and 2015 fiscal years has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

<sup>3</sup> The ordinary dividend payout ratio calculation is based on the following dividend payments:

	2019 \$M	2018 \$M	2017 \$M	2016 \$M	2015 \$M
Interim	2,267	2,317	2,349	2,334	2,379
Final	2,268*	2,295	2,350	2,342	2,758
Total	4,535*	4,612	4,699	4,676	5,137

\*Based on the proposed final dividend announced on October 31, 2019 and on the forecast number of ordinary shares expected to be on issue at the dividend record date.

SUMMARY OF CONDENSED CONSOLIDATED BALANCE SHEETS AND SELECTED RATIOS - INCLUDING DISCONTINUED OPERATIONS<sup>1</sup>

	As of September 30					
	2019 USD M <sup>2</sup>	2019 \$M	Restated 2018 \$M	2017 \$M	2016 \$M	2015 \$M
Shareholders' equity excluding non-controlling interests <sup>3</sup>	41,004	60,783	59,265	58,959	57,818	57,247
Subordinated debt <sup>4</sup>	11,189	16,586	15,908	17,710	21,964	17,009
Unsubordinated debt	76,301	113,105	105,271	90,263	91,080	93,747
Deposits and other borrowings	430,177	637,677	618,150	595,611	588,195	570,794
Gross loans and advances	417,420	618,767	608,380	584,091	580,035	574,255
Less: Individually assessed provision for credit impairment <sup>5</sup>	(533)	(790)	(894)	(1,136)	(1,307)	(1,061)
Less: Collectively assessed provision for credit impairment <sup>5,6</sup>	(1,834)	(2,719)	(2,023)	(2,662)	(2,876)	(2,956)
Less: Loans and advances held for sale	-	-	(999)	(5,962)	-	(8,065)
Net loans and advances (excluding held for sale)	415,053	615,258	604,464	574,331	575,852	562,173
Total assets <sup>3</sup>	661,875	981,137	943,182	897,326	914,869	889,900
Net assets <sup>3</sup>	41,012	60,794	59,405	59,075	57,927	57,353
Risk weighted assets <sup>7</sup>	281,282	416,961	390,820	391,113	408,582	401,937
<b>Capital adequacy ratios:<sup>7</sup></b>						
Common Equity Tier 1	11.4%	11.4%	11.4%	10.6%	9.6%	9.6%
Tier 1	13.2%	13.2%	13.4%	12.6%	11.8%	11.3%
Tier 2	2.1%	2.1%	1.9%	2.2%	2.5%	2.0%
Total capital ratio	15.3%	15.3%	15.2%	14.8%	14.3%	13.3%
Number of ordinary shares on issue (millions)	2,834.6	2,834.6	2,873.6	2,937.4	2,927.5	2,902.7

	Years ended September 30					
	2019 USD M <sup>2</sup>	2019 \$M	Restated 2018 \$M	2017 \$M	2016 \$M	2015 \$M
<b>Selected ratios</b>						
Profit attributable to the shareholders of the Company as a percentage of:						
Average total assets <sup>8</sup>	0.61%	0.61%	0.68%	0.70%	0.63%	0.90%
Average ordinary shareholders' equity excluding non-controlling interests <sup>8</sup>	10.0%	10.0%	10.9%	11.0%	10.0%	14.5%
Average ordinary shareholders' equity excluding non-controlling interests as a percentage of average total assets <sup>8</sup>	6.1%	6.1%	6.3%	6.3%	6.3%	6.1%

<sup>1</sup> Balance sheet amounts and metrics include assets and liabilities reclassified as held for sale from continuing and discontinued operations unless otherwise stated.

<sup>2</sup> The USD amounts are disclosed for information purposes only. There is no assurance that the AUD amounts could be translated at the September 30, 2019 Noon Buying Rate applied in this U.S. Disclosure Document.

<sup>3</sup> The Group adopted AASB 15 from October 1, 2018 and adopted the full retrospective transition approach. Under this approach, the cumulative effect of initially applying the standard has been recognized as an adjustment to opening retained earnings as of October 1, 2017. Comparative information has been restated for the 2018 fiscal year. Comparative information for the 2017, 2016 and 2015 fiscal years has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document. Refer to Note 35 of the 2019 Financial Report (attached to this U.S. Disclosure Document as part of Annex A) for further details.

<sup>4</sup> For the composition of subordinated debt refer to Note 15 of the 2019 Financial Report (attached as part of Annex A to this U.S. Disclosure Document).

<sup>5</sup> \$500 million of collectively assessed and \$26 million of individually assessed provisions for credit impairment attributable to off-balance sheet credit related commitments at September 30, 2018 were reclassified from Net loans and advances at amortized cost to Other provisions to enhance comparability with current period presentation. Comparative information for the 2017, 2016 and 2015 fiscal years has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document. Refer to Note 35 of the 2019 Financial Report (attached as part of Annex A to this U.S. Disclosure Document) for further information.

<sup>6</sup> On adoption of AASB 9 on October 1, 2018, the Group increased the collectively assessed provision attributable to Net loans and advances at amortized cost by \$647 million. Comparative information for the 2018, 2017, 2016 and 2015 fiscal years has not been restated. Refer to Notes 1 and 35 of the 2019 Financial Report (attached as part of Annex A to this U.S. Disclosure Document) for further details.

<sup>7</sup> Risk weighted assets and capital adequacy ratios are calculated using the Australian Prudential Regulation Authority ("APRA") Basel 3 methodology (refer to page 17).

<sup>8</sup> Averages are calculated using predominantly daily averages.



SUMMARY OF CREDIT RISK DATA - INCLUDING DISCONTINUED OPERATIONS<sup>1</sup>

	As of September 30			
	2019 USD M <sup>2</sup>	2019 \$M	Restated 2018 \$M	2017 \$M
<b>Gross impaired assets<sup>3</sup></b>				
Impaired loans	1,154	1,711	1,802	2,118
Restructured items <sup>4</sup>	180	267	269	167
Non-performing commitments and contingencies	34	51	68	99
<b>Total gross impaired assets</b>	<b>1,368</b>	<b>2,029</b>	<b>2,139</b>	<b>2,384</b>
<b>Allowance for expected credit losses<sup>5</sup></b>				
Individually assessed provision - impaired loans	534	791	894	1,118
Individually assessed provision - non-performing commitments and contingencies	16	23	26	18
Collectively assessed provision <sup>6</sup>	2,277	3,376	2,523	2,662
<b>Total allowance for expected credit losses</b>	<b>2,827</b>	<b>4,190</b>	<b>3,443</b>	<b>3,798</b>
<b>Total gross loans and advances<sup>7</sup></b>	<b>417,420</b>	<b>618,767</b>	<b>608,380</b>	<b>584,091</b>
Credit risk weighted assets <sup>8</sup>	241,578	358,106	337,580	336,834
Collectively assessed provision as a percentage of credit risk weighted assets <sup>8</sup>	0.94%	0.94%	0.75%	0.79%
Gross impaired assets as a percentage of gross loans and advances	0.33%	0.33%	0.35%	0.41%
Individually assessed provision for credit impairment as a percentage of gross impaired assets	40.1%	40.1%	43.0%	47.7%
Individually assessed provision for impaired loans as a percentage of impaired loans	46.2%	46.2%	49.6%	52.8%
Total allowance for expected credit losses as a percentage of:				
Gross loans and advances <sup>7</sup>	0.7%	0.7%	0.6%	0.7%
Credit risk weighted assets <sup>8</sup>	1.2%	1.2%	1.0%	1.1%

<sup>1</sup> Balance sheet and credit risk data includes assets and liabilities reclassified as held for sale from continuing and discontinued operations.

<sup>2</sup> The USD amounts are disclosed for information purposes only. There is no assurance that the AUD amounts could be translated at the September 30, 2019 Noon Buying Rate applied in this U.S. Disclosure Document.

<sup>3</sup> In the 2019 fiscal year, ANZ implemented what it believes to be a more market responsive collateral valuation methodology for the home loan portfolio in Australia which increased the number of home loans being classified as impaired rather than past due. Comparative information for the 2018 and 2017 fiscal years has not been restated for the change in methodology. Additionally, refinement to underlying processes and associated data resulted in the transfer of loans from past due and sub-standard categories into impaired assets. Comparative information for the 2018 fiscal year has been restated with a transfer of \$126 million. Comparative information for the 2017 fiscal year has not been restated.

<sup>4</sup> Restructured items are facilities in which the original contractual terms have been modified for reasons related to the financial difficulties of the customer. Restructuring may consist of reduction of interest, principal or other payments legally due, or an extension in maturity materially beyond those typically offered to new facilities with similar risk.

<sup>5</sup> Includes allowance for expected credit losses for Net loans and advances – at amortized cost, Investment securities – debt securities at amortized cost and Off-balance sheet commitment – undrawn and contingent facilities.

<sup>6</sup> On adoption of AASB 9 on October 1, 2018, the Group increased the collectively assessed provision by \$813 million. Comparative information for the 2018, 2017, 2016 and 2015 fiscal years has not been restated. Refer to Notes 1 and 35 of the 2019 Financial Report (attached to this U.S. Disclosure Document as part of Annex A) for further details.

<sup>7</sup> Consists of loans and advances and capitalized brokerage/mortgage origination fees less unearned income.

<sup>8</sup> Credit risk weighted assets are calculated using APRA Basel 3 methodology (refer to page 17).



## OVERVIEW

Australia and New Zealand Banking Group Limited ("ANZBGL") and its subsidiaries (together, the "Group"), which began its Australian operations in 1835 and its New Zealand operations in 1840, is one of the four major banking groups headquartered in Australia. ANZBGL is a public company limited by shares incorporated in Australia and was registered in the State of Victoria on July 14, 1977. ANZBGL's registered office is located at Level 9, 833 Collins Street, Docklands, Victoria, 3008, Australia, and the telephone number is +61 3 9683 9999. ANZBGL's Australian Business Number is ABN 11 005 357 522.

The Group provides a broad range of banking and financial products and services to retail, small business, corporate and institutional customers. Geographically, operations span Australia, New Zealand, a number of countries in the Asia Pacific region, the United Kingdom, France, Germany and the United States.

As of September 30, 2019, ANZBGL had total assets of \$981.1 billion and shareholders' equity excluding non-controlling interests of \$60.8 billion. In terms of total assets among banking groups, the Group ranked first in Australia<sup>1</sup> as of September 30, 2019 and first in New Zealand<sup>2</sup> as of June 30, 2019.

ANZBGL's principal ordinary share listing and quotation is on the ASX. Its ordinary shares are also quoted on the New Zealand Stock Exchange (the "NZX"). At the close of trading on September 30, 2019, ANZBGL had a market capitalization of \$80.8 billion, which ranked among the top six largest companies listed on the ASX<sup>3</sup>.

<sup>1</sup> Source: Commonwealth Bank of Australia results announcement for the fiscal year ended June 30, 2019; National Australia Bank results announcement for the fiscal year ended September 30, 2019; Westpac Banking Corporation results announcement for the fiscal year ended September 30, 2019.

<sup>2</sup> Source: Reserve Bank of New Zealand Bank Financial Strength Dashboard (<https://bankdashboard.rbnz.govt.nz/summary>) for the quarter ending June 30, 2019.

<sup>3</sup> Source: IRESS.

## BUSINESS MODEL

The Group's business model primarily consists of raising funds through customer deposits and the wholesale debt markets and lending those funds to customers. In addition, the Group operates a Markets business which earns revenue from sales, trading and risk management activities. The Group also provides payments and clearing solutions. The Group earns revenue from its wealth activities through the provision of insurance, superannuation and funds management services, which are largely classified as discontinued operations.

Our primary lending activities are personal lending covering residential home loans, credit cards and overdrafts, and lending to corporate and institutional customers.

Our income is derived from a number of sources, primarily:

- Net interest income – represents the difference between the interest income the Group earns on its lending activities and the interest paid on customer deposits and wholesale funding;
- Net fee and commission income – represents fee income earned on lending and non-lending related financial products and services. It includes net funds management income previously reported under net funds management and insurance income;
- Net income from insurance business – represents income earned from the provision of insurance solutions;
- Share of associates' profits – represents the Group's share of the profit of an entity over which the Group has significant influence but not control; and
- Other income – includes revenue generated from sales, trading and risk management activities in the Markets business, net foreign exchange earnings and gains and losses from economic and revenue and expense hedges.

## STRATEGY

Our strategy is focused on improving the financial wellbeing of our customers; having the right people who listen, learn and adapt; putting the best tools and insights into their hands; and focusing on those few things that we believe really add value to customers and doing them right the first time.

Purpose				
Our purpose is to shape a world where people and communities thrive				
Strategic Imperatives	Strategy			Target Outcomes
Create simpler, better capitalised, better balanced bank	Improving the financial wellbeing of customers...			Improve the financial wellbeing of our customers
Build a superior experience for our people and customers in order to compete in the digital age	Looking to save for, buy and own a home	Looking to start, buy and grow a business	Looking to move capital and goods around the region	Deliver decent returns for our shareholders <ul style="list-style-type: none"><li>target growth</li><li>low cost</li><li>capital efficient</li></ul>
Focus our efforts where we can carve out a winning position	With people who listen, learn and adapt	With the best tools and insights		Resilient, adaptable & capable workforce
Drive a purpose and values led transformation of the Bank	With flexible, resilient, digital infrastructure that supports great customer experience at lower cost			Improve housing, environment and financial wellbeing outcomes for the community

**PRINCIPAL ACTIVITIES OF THE GROUP**

The Group operates on a divisional structure with five continuing divisions: Australia Retail and Commercial, Institutional, New Zealand, Pacific, and TSO and Group Centre. For key changes impacting the financial information disclosed in this U.S. Disclosure Document, refer to “Section 1: Key Information – Basis of Preparation” for further details.

There have been a number of divestments impacting the divisions of the Group. These are detailed in “Section 3: Operating and Financial Review and Prospects – Operating and Financial Review – Large/notable Items – continuing operations”.

The divisions reported below are consistent with operating segments as defined in AASB 8 *Operating Segments* and with internal reporting provided to the chief operating decision maker, being the Chief Executive Officer.

As of September 30, 2019, the principal activities of the five continuing divisions were:

**Australia Retail and Commercial**

The Australia Retail and Commercial division comprises the following business units.

- Retail provides products and services to consumer customers in Australia via the branch network, mortgage specialists, contact centres and a variety of self-service channels (internet banking, phone banking, ATMs, website, ANZ share investing and digital banking) and third party brokers in addition to financial planning services provided by salaried financial planners.
- Commercial (previously named Business & Private Banking) provides a full range of banking products and financial services, including asset financing, across the following customer segments: medium to large commercial customers and agribusiness customers across regional Australia, small business owners and high net worth individuals and family groups.

**Institutional**

The Institutional division services government, global institutional and corporate customers across three product sets: Transaction Banking, Loans & Specialized Finance and Markets.

- Transaction Banking provides working capital and liquidity solutions including documentary trade, supply chain financing, commodity financing as well as cash management solutions, deposits, payments and clearing.
- Loans & Specialized Finance provides loan products, loan syndication, specialized loan structuring and execution, project and export finance, debt structuring and acquisition finance and corporate advisory.
- Markets provides risk management services on foreign exchange, interest rates, credit, commodities and debt capital markets in addition to managing the Group's interest rate exposure and liquidity position across Franchise Sales, Franchise Trading and Balance Sheet subdivisions.

**New Zealand**

The New Zealand division comprises the Retail and Commercial business units.

- Retail provides a full range of banking and wealth management services to consumer, private banking and small business banking customers. We deliver our services via our internet and app-based digital solutions and network of branches, mortgage specialists, relationship managers and contact centers.
- Commercial provides a full range of banking services including traditional relationship banking and sophisticated financial solutions through dedicated managers focusing on privately owned medium to large enterprises, the agricultural business segment and governments.

**Pacific**

The Pacific division provides products and services to retail customers, small to medium-sized enterprises, institutional customers and governments located in the Pacific Islands. Products and services include retail products provided to consumers, traditional relationship banking and sophisticated financial solutions provided to business customers through dedicated managers.

**TSO and Group Centre**

TSO and Group Centre division provides support to the operating divisions, including technology, group operations, shared services, property, risk management, financial management, strategy, marketing, human resources and corporate affairs. The Group Centre includes residual Asia Retail and Wealth, Group Treasury, Shareholder Functions and minority investments in Asia.

## RECENT DEVELOPMENTS

### **ASIC civil proceedings on periodical payment fees**

On July 25, 2019, ANZBGL announced that:

- ASIC has advised ANZBGL it intends to commence civil penalty proceedings against ANZBGL in relation to the charging of fees for periodical payments in certain circumstances prior to February 2016;
- ANZBGL understands ASIC will seek pecuniary penalties in respect of 1.3 million occasions where the fees were applied; and
- While ANZBGL is still considering the matters raised by ASIC, ANZBGL categorically denies any deliberate wrongdoing and intends to vigorously defend any such allegation.

Later on July 25, 2019, ASIC announced that it:

- had commenced proceedings in the Federal Court against ANZBGL;
- alleges that between July 26, 2013 and February 23, 2016, ANZ unlawfully charged transaction fees and non-payment fees for periodical payments between accounts in the same name on at least 1,340,087 occasions;
- alleges that ANZBGL engaged in misleading or deceptive conduct, made false or misleading representations and engaged in unconscionable conduct;
- alleges that ANZBGL breached certain statutory obligations as a financial services licensee; and
- says that ASIC Act contraventions attract a maximum pecuniary penalty of between \$1.7 million and \$2.1 million per contravention.

See Note 33 of the 2019 Financial Report (attached to this U.S. Disclosure Document as part of Annex A).

### **APRA's consultation on the capital treatment for investments in subsidiaries (Level 1)**

On October 15, 2019, APRA released a discussion paper on draft revisions to the prudential standard APS111 "Capital Adequacy: Measurement of Capital" for consultation. The most material change from APRA's proposal is in relation to the treatment of capital investments for each banking and insurance subsidiary at Level 1 with the tangible component of the investment changing from 400% risk weighting to:

- 250% risk weighting up to an amount equal to 10% of ANZBGL's net Level 1 CET1; and
- the remainder of the investment will be treated as a CET1 capital deduction.

ANZBGL is reviewing the implications for its current investments.

The net impact on the Group is unclear and will depend upon a number of factors including the capitalization of the affected subsidiaries at the time of implementation, the final form of the prudential standard, as well as the effect of management actions being pursued that have the potential to materially offset the impact of these proposals.

Based on ANZBGL's current investment in its affected subsidiaries and in the absence of any offsetting management actions, the above proposals implies a reduction in ANZBGL's Level 1 CET1 capital ratio of up to approximately \$2.5 billion (approximately 75 basis points). However, ANZBGL believes that this outcome is unlikely and, post implementation of management actions, the net capital impact could be minimal. There is no impact on the Group's Level 2 CET1 capital ratio arising from these proposed changes, which are proposed to be implemented from January 1, 2021.

### **OnePath P&I sale to IOOF**

On October 17, 2019, the Group announced it had agreed a revised sale price for its OnePath P&I business and ADGs to IOOF of \$850 million, being a \$125 million reduction from the original sale price of \$975 million announced in October 2017. The new price of \$850 million includes approximately \$25 million that the Group has already received for the sale of ADGs in October 2018. The revised terms reflect changing market conditions and include lower overall warranty caps as well as some changes to the strategic alliance arrangements. Subject to APRA approval, the Group expects the transaction to complete in the first quarter of calendar year 2020 and is expected to increase the Group's CET1 capital ratio by approximately 20 basis points. The Independent Trustee (OnePath Custodians) and the Group have both confirmed no objection to the transaction. The sale agreement includes termination rights for both the Group and IOOF if the remaining condition of APRA approval is not satisfied. The Group and IOOF have agreed to extend the relevant date in the agreement to December 31, 2019, with each party having certain rights to further extend this date up until June 30, 2020.

### **S&P Global upgrades Australia's Banking Industry Country Risk Assessment and ANZBGL's Additional Tier 1 and Tier 2 capital credit ratings**

On October 24, 2019, S&P Global announced it has increased the stand-alone credit profiles ("SACP") of ANZBGL, the Group and the other major Australian banks by one notch to 'a' from 'a-'. S&P Global stated that this reflects "the reduced economic risks we see in the Australian banking system due to an orderly correction in national house prices and modest growth in private debt in the past two years".

As a result, S&P Global has upgraded its credit ratings on the Additional Tier 1 ("AT1") capital and subordinated debt (Tier 2 capital) instruments issued by entities in the Group by one-notch in line with the increase in the Group's revised SACP.

S&P Global also affirmed ANZBGL's senior unsecured credit rating at AA- (long term) and A-1+ (short term). The long-term rating continues to have a stable outlook.

The revised ANZBGL ratings are:

- Senior debt (long term): No change at AA- (stable)
- Senior debt (short term): No change at A-1+
- Basel 3 subordinated debt: upgraded from BBB to BBB+
- Basel 3 AT1 capital<sup>1</sup>: upgraded from BB+ to BBB-

Except as disclosed above, there have been no significant developments since September 30, 2019 to the date of this U.S. Disclosure Document.

<sup>1</sup> This includes ANZ Bank New Zealand Limited's NZ\$500 million Capital Notes which are also upgraded from BB+ to BBB- as their credit rating is calculated based on the Group's SACP.

## COMPETITION

### Australia

The Australian banking system is concentrated and highly competitive. As of September 30, 2019, the four major banking groups in Australia (Australia and New Zealand Banking Group, Commonwealth Bank of Australia, National Australia Bank and Westpac Banking Corporation) held approximately 74%<sup>1</sup> of the total Australian lending assets of banks that conduct business in Australia. The operations of the smaller regional banks are typically focused on servicing customers in a particular state or region with an emphasis on retail banking. A number of international banks also provide banking services in Australia and typically focus on specific segments of the retail or institutional markets, holding a minority position in these segments.

The deregulation of the Australian financial system during the early 1980s led to a proliferation of both bank financial institutions and non-bank financial institutions that compete in selected markets with the four major banking groups. Non-bank financial intermediaries, such as building societies and credit unions, compete principally in the areas of accepting deposits and residential mortgage lending. Some large building societies have been granted banking authorizations under the *Banking Act 1959 (Cth)* (the "Banking Act"). Specialist non-bank residential mortgage lenders and direct (non-branch) banking operations have also become more prominent in recent years.

Competition has historically been greater in the housing lending market, which initially resulted from the rise of mortgage originators, and subsequently from growth in the mortgage broker industry. In recent years, major banks have competed aggressively by offering significant discounts below the advertised rate. The market turmoil experienced during the 2008 global financial crisis materially affected the business models of non-bank originators, and as a consequence, there was an overall uplift in mortgage market share to the major banks. In more recent years, non-bank originators have become more active in the mortgage market, which has been reflected in the growth rates of non-bank originators and the unregulated market relative to major banks and the regulated market, however from a significantly lower market share base.

The retail deposit market in Australia is also competitive, particularly in times of higher credit growth to support funding and increased lending demand. An Australian Government Guarantee for retail customer bank deposits was introduced in 2008 during the global financial crisis, which led to increased deposits with the major Australian banks and a decrease in deposits with other deposit fund providers. The Australian Government Guarantee refers to temporary arrangements announced by the Australian Government to enable the provision of a guarantee for the deposits and wholesale funding of Australian deposit-taking institutions. In addition, changes in the financial services sector have made it possible for non-banks to offer through various distribution channels (physical and online), products and services traditionally provided by banks.

In corporate and commercial banking businesses competition remains intense across the major banks, regional banks and other commercial banking financiers. Business investment remains subdued contributing to less demand for credit, which together with a heightened focus on protecting and deepening customer relationships has continued to place increased pressure on lending margins.

In the institutional market, we believe competitors gain recognition through the quality of their client base, perceived skill sets, structured solutions and pricing, client insights, reputation and brands. In Australian domestic markets, competitors at the large corporate and institutional customer level are generally the major Australian banks, some global investment banks, some Asian banks who are expanding beyond their local markets and the boutique operations of large multi-national banking conglomerates with a focus on niche areas.

The banking industry continues to evolve with new digital products and service solutions to meet customer needs and changing customer preferences. Demand for innovative, digital solutions is contributing to further competition from existing and new entrants to the banking industry, particularly in retail banking.

#### Note

<sup>1</sup> Source: APRA monthly authorized deposit-taking institution statistics September 2019 (released October 31, 2019).

### New Zealand

The New Zealand financial services sector in which the Group operates is very concentrated and highly competitive. ANZ's principal competitors are the three other major banks: ASB Bank Limited, Bank of New Zealand and Westpac Banking Corporation/Westpac New Zealand Limited. Each of these is a subsidiary or branch of a major Australian bank. These banks participate across all customer segments from individuals to large corporates.

Competition also exists in specific business segments from other banks. Kiwibank Limited is active in retail segments, and Rabobank New Zealand Limited is active in retail deposits and agricultural lending markets. International banks such as Citigroup, HSBC and Deutsche Bank participate in a limited manner in the institutional market. Since late 2013, New Zealand has also seen Industrial and Commercial Bank of China, China Construction Bank and Bank of China become registered banks in New Zealand. Their focus appears to be in housing and business lending, however, their market share remains small in these segments.

Competition in the financial services sector can be intense and difficult to predict. The retail deposit market in New Zealand continues to be competitive, with banks attempting to maintain their market share in the current low interest rate environment. Margins on retail deposits have increased as wholesale rates have shifted lower. Institutional deposit balances have increased, likely as retail deposits switch to managed funds in search of a higher yield. As at June 30, 2019, lending to the residential mortgage market accounted for over half of the lending in New Zealand by registered banks and this market is a key area of competitive tension. The home lending market has seen increased competition from new entrants, particularly Chinese banks aiming to grow their market share.

While non-bank originators have become more active in New Zealand in recent years, the growth rate in total assets has been lower compared to off-shore markets such as Australia, which we believe may be a result of factors that include the more positive community perception that New Zealand banks have compared to banks in other off-shore markets and limited legislation in New Zealand mandating the disclosure of customer data. The non-banking sector constituted approximately 3% of total financial system assets as of June 30, 2019.

### Asia

Banking in Asia is highly competitive. There are a large number of global banks (for example Citibank, HSBC and Standard Chartered) and regional banks (for example DBS Bank, CIMB and Maybank) operating in the region in addition to the local banks in each market. The Group's most active competitors, particularly in the Institutional division, are global investment banks and large Chinese and Japanese banks.

The Group currently operates in multiple countries, focused primarily in institutional banking and delivering financial solutions to customers driven by regional trade and capital flows. We believe the Group's geographic coverage, strength in its domestic markets of Australia and New Zealand, and targeted focus on customers, industries and product specialization (including Markets and Transaction Banking) enables the Group to differentiate itself from its competitors across the region.

Competition remains robust as a large number of banks have shown a willingness to commit significant portions of their balance sheet in support of growth opportunities in the region. This has contributed to the net interest margin on institutional lending in Asia being generally lower than that of similar lending in Australia and New Zealand. Competition in Asia is expected to continue to grow with relatively stronger economic growth prospects compared with other developed markets, which we believe will attract continued investments in the region by attracting global and regional banks.

While the Group provides a broad suite of financial services to institutional customers, it does not seek to be a full-service bank to the retail or commercial markets in Asia.

### SUPERVISION AND REGULATION

As a major banking group, the Group is subject to extensive regulation by regulatory agencies and security exchanges in each of the major markets where it operates. This section provides an overview of the regulatory landscape applicable to the Group, focusing on Australia, New Zealand and the United States.

#### AUSTRALIA

##### Overview of APRA's Prudential and Regulatory Supervision

Since July 1, 1998, APRA has been responsible for the prudential and regulatory supervision of Australian authorized deposit-taking institutions ("ADIs"), which include banks (including ANZBGL), credit unions, building societies, insurance companies and superannuation funds. Prior to this, the Australian banking industry was regulated by the Reserve Bank of Australia ("RBA"). The RBA has retained overall responsibility for monetary policy, financial system stability and payments system regulation. APRA draws authority from the Australian Prudential Regulation Authority Act 1998 of Australia.

APRA requires ADIs to meet certain prudential requirements that are covered in a range of APRA Prudential Standards.

APRA discharges its responsibilities in part by requiring ADIs subject to its supervision to regularly provide it with reports that set forth a broad range of information, including financial and statistical data relating to their financial position and information in respect of prudential and other matters. APRA gives special attention to capital adequacy, liquidity, earnings, credit quality and associated loan loss experience, concentration of risks, maturity profile of assets and liabilities, operational risks, market risks, interest rate risk in the banking book ("IRRBB"), exposures to related entities, outsourcing, funds management, governance, business continuity management, audit and related matters, securitization activities and international banking operations. APRA may also exercise certain investigative powers if an ADI fails to provide information about its financial condition. Where APRA considers that an ADI may become unable to meet its obligations or suspends payment (among other circumstances), APRA can take control of the ADI's business (including by appointment of a Banking Act statutory manager). APRA also has power to direct the ADI not to make payments in respect of its indebtedness. In addition, APRA has powers under the Financial Sector (Transfer and Restructure) Act 1999 to require the compulsory transfer of some or all of an ADI's assets and liabilities or its shares to another body specified by APRA (which need not in all cases be an ADI). Broadly, APRA may require such a transfer in circumstances including where the Minister requires the transfer, or APRA is satisfied that there has been a contravention of the Banking Act or regulations or instruments made under it or the ADI has informed APRA that it is likely to become unable to meet its obligations or is about to suspend payment, and certain other criteria are met, including that APRA is satisfied that the transfer is appropriate having regard to the interests of the financial sector as a whole. A counterparty to a contract with an ADI cannot rely solely on the fact that a Banking Act statutory manager is in control of the ADI's business or on the making of a direction or compulsory transfer order as a basis for denying any obligations to the ADI or for accelerating any debt under that contract or closing out any transaction relating to that contract.

In carrying out its supervisory role, APRA supplements its analysis of statistical data collected from each ADI with selective "on site" visits and formal meetings with the ADI's senior management and the external auditor. APRA has also formalized a consultative relationship with each ADI's external auditor, with the agreement of the ADIs. The external auditor provides additional assurance to APRA that the information sourced from an ADI's accounting records and included in the ADI's APRA reporting is, in all material respects, reliable and in accordance with the relevant APRA Prudential and Reporting Standards. The external auditor also undertakes targeted reviews of specific risk management areas as selected by APRA. In addition, an ADI's Chief Executive Officer attests to, and its directors endorse, the adequacy and operating effectiveness of the ADI's risk management systems to control exposures and limit risks to prudent levels.

##### Capital

The common framework for determining the appropriate level of bank regulatory capital is set by the Basel Committee on Banking Supervision ("BCBS") under a framework that is commonly known as "Basel 3".

For calculation of minimum capital requirements under Pillar 1 ("Capital Requirements") of the Basel Accord, the Group has been accredited by APRA to use the Advanced Internal Ratings Based methodology for credit risk weighted assets and Advanced Measurement Approach for the operational risk weighted asset equivalent.

Effective January 1, 2013, APRA has adopted the majority of Basel 3 capital reforms in Australia. APRA views the Basel 3 reforms as a minimum requirement and hence has not incorporated some of the concessions proposed in the Basel 3 rules and has also set higher requirements in other areas. As a result, Australian banks' Basel 3 reported capital ratios are not directly comparable with international peers. The Basel 3 reforms include: increased capital deductions from CET1 capital, an increase in capitalization rates (including prescribed minimum capital buffers, fully effective from January 1, 2016), tighter requirements around new Additional Tier 1 and Tier 2 securities and transitional arrangements for existing Additional Tier 1 and Tier 2 securities that do not conform to the new regulations. Other changes include capital requirements for counterparty credit risk and an increase in the asset value correlation with respect to exposures to large and unregulated financial institutions as well as changes that have resulted from the Financial System Inquiry ("FSI") as described below.

For further discussion regarding capital regulatory developments, refer to "Australian Regulatory Developments" below.

##### Liquidity

ANZBGL's liquidity and funding risks are governed by a detailed policy framework that is approved by ANZBGL's Board Risk Committee. The management of the liquidity and funding positions and risks is overseen by the Group Asset and Liability Committee. ANZBGL's liquidity risk appetite is defined by the ability to meet a range of regulatory requirements and internal liquidity metrics mandated by ANZBGL's Board Risk Committee. The metrics cover a range of scenarios of varying duration and level of severity. This framework helps:

- Provide protection against shorter-term but more extreme market dislocations and stresses;
- Maintain structural strength in the balance sheet by ensuring that an appropriate amount of longer-term assets are funded with longer-term funding; and
- Ensure no undue timing concentrations exist in the Group's funding profile.



A key component of this framework is the Liquidity Coverage Ratio ("LCR") that was implemented in Australia on January 1, 2015. The LCR is a severe short term liquidity stress scenario mandated by banking regulators including APRA. It was introduced as part of the Basel 3 international framework for liquidity risk measurement, standards and monitoring. As part of meeting the LCR requirements, ANZBGL has a Committed Liquidity Facility ("CLF") with the RBA. The CLF has been established as a solution to a High Quality Liquid Asset shortfall in the Australian marketplace and provides an alternative form of RBA-qualifying liquid assets. The total amount of the CLF available to a qualifying ADI is set annually by APRA. From January 1, 2019, ANZBGL's CLF is \$48.0 billion (2018 calendar year end: \$46.9 billion).

Additionally, the Group has implemented APRA's Net Stable Funding Ratio ("NSFR") requirement from January 1, 2018 following the release of the NSFR final standards in December 2016. The Group's level 2 NSFR was 116% as of September 30, 2019.

ANZBGL seeks to observe strictly its prudential obligations in relation to liquidity and funding risk as required by APRA Prudential Standard APS 210, as well as the prudential requirements of overseas regulators on ANZBGL's offshore operations.

#### **Capital Management and Adequacy and Liquidity within APRA's Regulations**

For further details of the Group's capital management and adequacy, liquidity and APRA's regulatory environment, refer to the sections entitled "Liquidity and capital resources – including discontinued operations" set out in Section 3: Operating and Financial Review and Prospects.

#### **Banking Executive Accountability Regime**

The Treasury Laws Amendment (Banking Executive Accountability and Related Measures) Act 2018 established the "Banking Executive Accountability Regime" ("BEAR"). ANZBGL's obligations under the BEAR commenced on July 1, 2018.

The BEAR aims to strengthen the responsibility and accountability framework for the most senior and influential directors and executives in ADI groups. Under the BEAR:

- ANZBGL is required to register individuals with APRA before appointing them to certain senior executive or director positions and maintain and provide APRA with a map of the roles and responsibilities of such persons across the ADI group, and to provide APRA with accountability statements for each of these senior executives or directors, detailing that individual's roles and responsibilities;
- where ANZBGL and its registered senior executives and directors do not meet accountability obligations, APRA is empowered to disqualify those individuals as senior executives or directors without a court order (but subject to a right of administrative review in accordance with Part VI of the Banking Act);
- ANZBGL is obliged to set remuneration policies for directors and senior executives consistent with BEAR's requirements, including for the deferral of certain components of that remuneration; and
- ANZBGL may be liable for substantial penalties for failing to comply with its BEAR obligations.

#### **Crisis Management**

The Financial Sector Legislation Amendment (Crisis Resolution Powers and Other Measures) Act 2018 (the "Crisis Management Act") enhances APRA's powers to facilitate the orderly resolution of the entities it regulates (and their subsidiaries) in times of distress. Additional powers which could impact the Group include greater oversight, management and directions powers in relation to ANZBGL and other Group entities which were previously not regulated by APRA, increased statutory management powers over regulated entities within the Group and changes which are designed to give statutory recognition to the conversion or write-off of regulatory capital instruments (the "Statutory Conversion and Write-Off Provisions").

The Statutory Conversion and Write-Off Provisions apply in relation to regulatory capital instruments issued by certain financial sector entities (including ADIs, of which ANZBGL is one) that contain provisions for conversion or write-off for the purposes of APRA's prudential standards. Where the Statutory Conversion and Write-Off Provisions apply to an instrument, that instrument may be converted in accordance with its terms. This is so despite any law (other than specified laws, currently those relating to the ability of a person to acquire interests in an Australian corporation or financial sector entity), the constitution of the issuer, any contract to which the issuer is a party, and any listing rules, operating rules or clearing and settlement rules applicable to the instrument. In addition, the Banking Act includes a moratorium on the taking of certain actions on grounds relating to the operation of the Statutory Conversion and Write-Off Provisions.

#### **Other Australian Regulators**

In addition to APRA and its prudential and regulatory supervision, ANZBGL and its Australian subsidiaries are supervised and regulated in some respects by other regulators including the Australian Securities and Investments Commission ("ASIC"), the Australian Competition and Consumer Commission ("ACCC"), the Australian Transaction Reports and Analysis Centre ("AUSTRAC") and various securities exchanges.

ASIC is Australia's corporate, markets, financial services and consumer credit regulator. It regulates Australian companies, financial markets, financial services organizations and professionals who deal in and advise on investments, superannuation, insurance, deposit-taking and credit. As the consumer credit regulator, ASIC licenses and regulates people and businesses engaging in consumer credit activities (including banks, credit unions, finance companies, and mortgage and finance brokers). ASIC ensures that licensees meet the standards, including those related to responsibilities to consumers that are set out in the Australian National Consumer Credit Protection Act 2009. As the markets regulator, ASIC assesses how effectively authorized financial markets are complying with their legal obligations to operate fair, orderly and transparent markets. Since August 1, 2010, ASIC has had responsibility for the supervision of trading on Australia's domestic licensed equity, derivatives and futures markets. As the financial services regulator, ASIC licenses and monitors financial services businesses to ensure that they operate efficiently, honestly and fairly. These businesses typically deal in superannuation, managed funds, shares and company securities, derivatives and insurance. ANZBGL provides products and participates in markets regulated by ASIC.

The ACCC is an independent Commonwealth statutory authority that promotes competition and fair trading in the Australian marketplace to benefit consumers, businesses and the community. It also regulates national infrastructure services. Its primary responsibility is to ensure that individuals and businesses, including the Group, comply with the Australian competition, fair trading and consumer protection laws.

The Group is also required to comply with certain anti-money laundering and counterterrorism financing legislation and regulations under Australian law, including the Anti-Money Laundering and Counter-Terrorism Financing Act 2006 (Cth) ("AML Act"). The AML Act is administered by AUSTRAC.

### Australian Regulatory Developments

#### Royal Commission

A Royal Commission is a formal public inquiry that can only be instigated by the executive branch of the Australian Government and is directed by terms of reference. The Royal Commission into Misconduct in the Banking, Superannuation and Financial Services Industry (the “Royal Commission”) was directed to inquire into, and report on, whether any conduct of financial service entities (including ANZBGL) might have amounted to misconduct or conduct falling below community standards and expectations. The Royal Commission was also tasked with considering the causes of that conduct, in particular the role of culture, governance, remuneration and risk management practices, the effectiveness of regulators and making policy recommendations in response.

The final report of the Royal Commission was released publicly on February 4, 2019. In the final report, the Commissioner of the Royal Commission identified conduct by financial service entities, including ANZBGL, that may have amounted to misconduct or that has fallen short of community standards and expectations.

The final report of the Royal Commission contains 76 recommendations across the topics of banking, financial advice, superannuation, insurance, culture, governance and remuneration, regulators and other matters. Recommendations relevant to certain topics could also have implications for other topics.

While the Australian Government has implemented a number of recommendations (including through consultations, changed regulatory posture and amendments to the law), implementation is still in progress for many recommendations. As of the date of this U.S. Disclosure Document, ANZBGL believes that the following recommendations could have an adverse impact on the Group’s Position (as defined in “Risk Factors - Introduction” below):

#### Banking

- Changes to intermediated home lending, including that mortgage brokers should be subject to a duty to act in the best interests of an intending borrower, that changes should be made to mortgage broker remuneration (including that the borrower, and not the lender, should pay the mortgage broker a fee for acting in connection with home lending) and a phased prohibition on trailing and other commissions being paid by lenders to mortgage brokers, and that mortgage brokers should be subject to additional professional regulation;
- The Australian Banking Association (“ABA”) should amend the Code of Banking Practice (“Code”) to provide that banks will work with customers who live in remote areas or who are not adept in using English to identify a suitable way for those customers to access and undertake banking services, and without the prior express agreement with the customer, banks will not allow informal overdrafts or charge dishonor fees on basic accounts;
- Lending to small and medium enterprises, including that the ABA should amend the definition of ‘small business’ in the Code so that it applies to any business or group employing fewer than 100 full-time equivalent employees, where the loan applied for is less than AUD5 million and that banks should take certain steps and be required to adopt certain practices when dealing with agricultural loans, including in distressed situations;
- Enforceability of industry codes, including that the contravention of certain provisions of industry codes should constitute a breach of the law; and
- BEAR, including that APRA should set a responsibility within ADIs for all steps in the design, delivery and maintenance of all products offered to customers and any remediation of customers in respect of those products.

#### Financial advice

- Ongoing financial advice fee arrangements, including that the law should be amended to provide that ongoing fee arrangements must be renewed annually by the client, must record in writing the services the client is entitled to receive and the total fees to be charged, and may not permit or require the payment of fees from an account held by the client without the client’s express written authority at the time of the latest annual renewal;
- The law should be amended to require the disclosure of the lack of independence of a financial advisor;
- Review of the measures implemented to improve the quality of advice;
- Conflicted remuneration, including that the grandfathering provisions that allow payment of certain conflicted remuneration, should be repealed as soon as is reasonably practicable; and
- Professional discipline of financial advisers, including that holders of Australian financial services licences (“AFSL”) should be required, as a condition of their licence, to give effect to reference checking and information-sharing protocols for financial advisers, report ‘serious compliance concerns’ about individual financial advisers to ASIC on a quarterly basis and take certain steps when they detect that a financial advisor has engaged in misconduct in respect of financial advice given to a retail client, and that the law should be amended to establish a new disciplinary system for financial advisors.

#### Superannuation

- Superannuation trustee’s obligations, including that the deduction of any advice fee (other than for intra-fund advice) from a MySuper account should be prohibited and trustees should be prohibited from assuming obligations other than those arising from its duties as a trustee;
- Nominating default superannuation funds, including that a person should only have one default superannuation account;
- Regulation of superannuation, including that trustee’s or director’s covenants should be enforceable by action for civil penalty; and
- The ‘selling’ of superannuation and insurance, including that the hawking (or unsolicited selling) of superannuation products and insurance products to retail clients should be prohibited.



### *Insurance*

- Add-on insurance, including that the Australian Government should develop an industry-wide deferred sales model for the sale of any add-on insurance products;
- Pre-contractual disclosure and representations, including that an insured's duty of disclosure to an insurer should be replaced with a duty to take reasonable care not to make a misrepresentation to an insurer;
- Avoidance of life insurance contracts, including that an insurer should only be able to avoid a life insurance policy for non-disclosure or misrepresentation if it would not have entered into the contract on any terms;
- Statutory provisions protecting consumers from unfair contract terms in insurance contracts;
- Claims handling and settlement should be made subject to the laws regulating financial services;
- Enforceability of industry codes, including that the contravention of certain provisions of those codes should constitute a breach of the law;
- External dispute resolution, including that the law should be amended to require that holders of AFSLs take reasonable steps to co-operate with the Australian Financial Complaints Authority ("AFCA"); and
- Group life policies, including a government review of the practicability and likely pricing effect of legislating universal key definitions, terms and exclusions for default MySuper group life policies, and amendments to Prudential Standard SPS 250 (Insurance in Superannuation) including to require independent certification of any group life insurance arrangements between superannuation trustees and related parties.

### *Cultural, governance and remuneration*

- Remuneration, including that APRA take certain steps in conducting prudential supervision of remuneration systems, and revising its prudential standards and guidance about remuneration; that financial service entities should review at least annually the design and implementation of their remuneration systems for front line staff to ensure that the design and implementation of those systems focus on not only what staff do, but also how they do it; and that banks should implement fully the recommendations of the Retail Banking Remuneration Review released on April 19, 2017 (otherwise known as the Sedgwick Review) (a review commissioned by the ABA); and
- Culture and governance, including that all financial services entities should, as often as reasonably possible, take proper steps to assess their culture and governance and take any required remedial action and that APRA take certain steps in conducting its prudential supervision of and revising its prudential standards and guidance about, culture and governance.

### *Regulators*

- ASIC's enforcement practices, including that ASIC should adopt an approach that takes, as its starting point, the question of whether a court should determine the consequences of a contravention;
- Superannuation conduct regulation, including that the roles of APRA and ASIC should be adjusted, with APRA as the prudential regulator and ASIC as the conduct regulator;
- BEAR co-regulation, including that ASIC and APRA should jointly administer BEAR;
- Cooperation with regulators, including that the law should be amended to make clear that an ADI must deal with ASIC and APRA in an open, constructive and co-operative way;
- Extension of BEAR, including that the BEAR provisions should be extended to all APRA-regulated financial services institutions, APRA-regulated insurers and registrable superannuation entity licensees;
- Co-ordination, information sharing and co-operation between ASIC and APRA;
- Governance of regulators, including that the kind of management and accountability principles established by BEAR should apply to each of APRA and ASIC and that each of APRA and ASIC be subject to capability reviews; and
- Oversight of regulators, including that a new oversight authority for APRA and ASIC should be established.

### *Other matters*

- External dispute resolution, including that a compensation scheme of last resort should be carried into effect;
- ASIC Enforcement Review Taskforce recommendations, for self-reporting of contraventions by financial services and credit licensees should be carried into effect; and
- Simplification of the law, including that exceptions and qualifications to generally applicable norms of conduct in legislation governing financial services entities should be eliminated as far as possible and legislation governing financial services entities should identify expressly what fundamental norms of behavior are being pursued.

Additionally, the other recommendations of the Royal Commission not highlighted above could also impact the Group's Position.

On February 4, 2019, the Australian Government said that it was committed to taking action on all 76 recommendations. On March 12, 2019, the Australian Government announced that it had decided not to prohibit trailing commissions being paid by lenders to mortgage brokers on new loans, but rather to review their operation in three years' time, alongside consideration of a borrower pays remuneration structure for mortgage broking.

As at August 2019, the Australian Government reported that it had implemented 15 of the commitments it outlined in its response to the Royal Commission Final Report, including 8 of the Royal Commission's recommendations, and announced a timetable for further implementation in 2019 and 2020. The fifteen commitments that the Australian Government has implemented include introducing regulations to require all compulsory AFCA members to take reasonable steps to co-operate with AFCA in the resolution of disputes, extending AFCA's remit to consider financial complaints from consumers and small businesses dating back to January 1, 2008 and extending ASIC's product intervention powers and the design and distribution obligations imposed on financial service licensees. APRA, ASIC and the industry have also implemented or begun the implementation process for a number of recommendations directed towards them.

The Royal Commission recommendations have led or may lead to regulators commencing investigations into various financial services entities, including the ANZ Group, which could subsequently result in administrative or enforcement action being taken. The recommendations have also led to the ANZ Group's regulators altering their existing policies and practices and legislation being passed to expand regulatory powers.

ANZ announced on February 20, 2019 that it would take immediate steps to implement the first phase of its response to the recommendations. These steps included:

- Providing farmers with early access to farm debt mediation as well as favoring 'work-outs' over either enforcement or appointing external managers;
- Not charging farmers default interest in areas affected by drought or other natural disasters;
- Creating a dedicated phone service and easier account identification options for indigenous customers;
- Proactively contacting customers paying little off persistent credit card debt to encourage them to move to lower cost options;
- Removing overdrawn and dishonor fees from its Pensioner Advantage accounts;
- Engaging as a 'model-litigant' in situations where ANZ is involved in a court process with individual retail or small business customers; and
- Committing to the Australian Financial Complaints Authority's "look back" under its new limits.

The Royal Commission has also referred instances of potential misconduct to APRA or ASIC for consideration where they are not already being investigated. Where these matters relate to the Group, it may result in proceedings being brought against Group entities, which could result in the imposition of civil or criminal penalties on the Group.

The Royal Commission is resulting in additional costs and may lead to further exposures, including exposures associated with further regulator activity or potential customer exposures such as class actions, individual claims or customer remediation or compensation activities, and may have an adverse impact on the Group's Position. The outcomes and total costs associated with these possible exposures remain uncertain.

The Royal Commission may also lead to increased political or regulatory scrutiny of the financial industry in New Zealand.

### **Self-assessment into frameworks and practices**

On May 1, 2018, APRA indicated that all regulated financial institutions would benefit from conducting a self-assessment into their frameworks and practices in relation to governance, culture and accountability and that, for large financial institutions such as the Group, APRA will be seeking written assessments that have been reviewed and endorsed by their boards. APRA made these indications in light of the issues that were identified in the final report relating to the prudential inquiry into another major ADI, which was established to examine the frameworks and practices in relation to the governance, culture and accountability within that ADI group. ANZBGL submitted its written self-assessment to APRA on November 30, 2018. On August 22, 2019, ANZBGL released an article from ANZBGL's Chairman detailing the actions being taken by ANZBGL to address the issues raised in its self-assessment report.

### **Financial System Inquiry**

The Australian Government completed a comprehensive inquiry into Australia's financial system in 2014 which included a number of key recommendations that may have an impact on regulatory capital levels. APRA initiatives in support of the FSI are:

- In July 2017, APRA released an information paper outlining its assessment on the additional capital required for the Australian banking sector to be considered 'unquestionably strong' as originally outlined in the FSI final report in December 2014. APRA indicated that "in the case of the four major Australian domestic systemically important banks ("D-SIBs"), this equated to a benchmark CET1 capital ratio, under the current capital adequacy framework, of at least 10.5%. APRA also stated that the Australian D-SIBs should meet this benchmark by January 1, 2020 at the latest.
- In February 2018, APRA released a discussion paper that commenced APRA's consultation on:
  - *Revisions to the capital framework that will produce "unquestionably strong" capital ratios.* The discussion paper, along with subsequent announcements in June and September 2019, summarizes APRA's proposal regarding the risk-based capital approach for credit, market, interest rate risk in the banking book and operational risk following finalization of these requirements by the BCBS in December 2017. While the final forms of these proposals will only be determined later in 2020, the Group expects the implementation of any revisions to the current requirements will result in further changes to the risk weighting framework for certain asset classes and other risk types (such as market and operational risks). APRA has announced that it does not expect that the changes to the risk weights will necessitate further increases in capital for ADIs, although this could vary by ADI depending on the final requirements.
  - *Adjustments to the overall design of the capital framework to improve transparency, international comparability and flexibility of the ADI capital framework.* APRA released a discussion paper in August 2018. The focus of the proposals is on the presentation of the capital ratios to facilitate comparability whilst recognizing the relative capital strength of ADIs and measures to enhance supervisory flexibility in times of financial stress. APRA's consultation for the above is currently taking place with final prudential standards planned to be made available by 2020.
  - *Leverage Ratio requirements.* APRA's "Leverage Ratio" compares Tier 1 capital to the "exposure measure" (expressed as a percentage) as defined by APRA Prudential Standard APS 110. It is designed as a non-risk based supplement or backstop to the current risk based capital requirements and is intended to restrict the build-up of excessive leverage in the banking system. APRA released draft prudential standards in November 2018 proposing to set the Leverage Ratio minimum for Internal Ratings-Based ("IRB") ADIs at 3.5%, in addition to other changes to the calculation of the exposure measure. These changes are not expected to have a material impact on the Group.

APRA's consultation for the above is currently taking place with target implementation by 2022 without any phase-in arrangements.

Given the number of items that are currently open for consultation with APRA, the final outcome of the FSI including any further changes to APRA's prudential standards or other impacts on the Group remains uncertain.

In July 2019, APRA announced its decision on loss-absorbing capacity pursuant to which it will require Australian D-SIBs, including ANZBGL, to increase their total capital by 3% of risk weighted assets by January 2024. Based on the Group's capital position as at September 30, 2019, this represents an incremental increase in the total capital requirement of approximately \$12 billion, with an equivalent decrease in other senior funding. APRA has stated that it anticipates that Australian D-SIBs would satisfy the requirement predominantly with additional Tier 2 capital. APRA is considering, over the next four years, feasible alternative methods for raising an additional 1% to 2% of risk weighted assets.

### **Level 3 Conglomerates ("Level 3") framework**

APRA is extending its prudential supervision framework to conglomerate groups via the Level 3 framework which will regulate a bancassurance group such as the Group as a single economic entity with minimum capital requirements and additional monitoring of risk exposure levels.

In August 2016, APRA confirmed the deferral of capital requirements for conglomerate groups until 2019 at the earliest, to allow for the final capital requirements arising from FSI recommendations as well as from international initiatives that are in progress.

The non-capital components of the Level 3 framework relating to group governance, risk exposures, intragroup transactions and other risk management and compliance requirements came into effect on July 1, 2017. These requirements have had no material impact on the Group's capital position nor ANZBGL's funding of its subsidiaries. See *"Restrictions on ANZBGL's ability to provide financial support"* below for further discussion on the impact of the Level 3 framework on ANZBGL's ability to support its related entities, including ANZ Bank New Zealand Limited ("ANZ New Zealand") and, together with its subsidiaries the ("ANZ New Zealand Group").

### **Revisions to Related Entities Framework**

In August 2019, APRA announced that it will amend APS222 "Associations with Related Parties" ("APS222") to reduce the limits for Australian ADIs' individual entity exposure to related ADIs (or overseas equivalents) from 50% of Level 1 total capital to 25% of Level 1 Tier 1 capital, and aggregate exposures from 150% of Level 1 total capital to 75% of Level 1 Tier 1 capital. As exposures are measured net of capital deductions, the proposed changes to APRA's capital regulations (contained in APS111 "Capital Adequacy: Measurement of Capital" ("APS111")) will affect the measurement of ADI exposures. On the basis that the APS111 revisions are implemented as currently proposed, the reduction in the above limits is not expected to have a material impact on the Group. The changes are proposed to be implemented from January 1, 2021. Refer to *"Restrictions on ANZBGL's ability to provide financial support"* below for more detail.

### **Revisions to APS111 Capital Adequacy Measurement of Capital**

In October 2019, APRA released a discussion paper on draft revisions to APS111 for consultation. The most material change from APRA's proposal is in relation to the treatment of capital investments into ADIs (or overseas equivalents) and insurance subsidiaries at Level 1, with the tangible component of the investment changing from a 400% risk weighting to:

- 250% risk weighting up to an amount equal to 10% of ANZBGL's net Level 1 CET1 capital; and
- the remainder of the investment will be treated as a CET1 capital deduction.

ANZBGL is reviewing the implications for its current investments. The net impact on the Group is unclear and will depend upon a number of factors including the capitalisation of the affected subsidiaries at the time of implementation, the final form of the prudential standard, as well as the effect of management actions being pursued that have the potential to materially offset the impact of these proposals. Based on ANZBGL's current investment in its affected subsidiaries and in the absence of any offsetting management actions, the above proposals imply a reduction in ANZBGL's Level 1 CET1 capital ratio of up to approximately \$2.5 billion (approximately 75 basis points). However, ANZBGL believes that this outcome is unlikely and, post implementation of management actions, the net capital impact could be minimal. There is no impact on the Group's Level 2 CET1 capital ratio arising from these proposed changes, which are proposed to be implemented from January 1, 2021.

### **Restrictions on ANZBGL's ability to provide financial support**

#### *Effect of APRA's Prudential Standards*

APRA's current or future requirements may have an adverse effect on ANZBGL's business, results of operations, liquidity, capital resources or financial condition.

APS222 sets minimum requirements for ADIs in Australia, including ANZBGL, in relation to the monitoring, management and control of risks which arise from associations with related entities and also includes maximum limits on intra-group financial exposures.

Under APS222, ANZBGL's ability to provide financial support to related entities (including the ANZ New Zealand Group) is subject to the following restrictions:

- (a) ANZBGL should not undertake any third party dealings with the prime purpose of supporting the business of related entities;
- (b) ANZBGL must not hold unlimited exposures (i.e., should be limited as to specified time or amount) to related entities (e.g., not provide a general guarantee covering any of the obligations of related entities) either in aggregate or at an individual entity level;
- (c) ANZBGL must not enter into cross-default clauses whereby a default by a related entity on an obligation (whether financial or otherwise) triggers or is deemed to trigger a default of ANZBGL on its obligations; and
- (d) the level of exposure, net of exposures deducted from capital, of ANZBGL's Level 1 total capital base:
  - (i) to related ADIs or equivalents, such as the ANZ New Zealand Group, should not exceed 50% on an individual exposure basis or 150% in aggregate to all related ADIs or equivalents;
  - (ii) to other related entities:
    - i. in the case of a regulated related entity, should not exceed 25% on an individual exposure basis; or
    - ii. in the case of any other (unregulated) related entity, should not exceed 15% on an individual exposure basis; and
    - iii. should not exceed in aggregate 35% to all non-ADIs or equivalent related entities.

In August 2019, APRA released an update to APS222, which is to be effective from January 1, 2021. Changes that affect the quantum and nature of the financial support that ANZBGL can provide ANZ New Zealand Group are:

- change the Level 1 capital base used for setting the exposure limits from total capital to Tier 1 capital; and
- reduce the ADI exposure limit to 25% of Level 1 Tier 1, and the aggregate to 75% of Level 1 Tier 1 capital base.

APRA has provided for entity-specific transitional arrangements or flexibility on a case by case basis.

Further, in October 2019, APRA released a discussion paper on draft revisions to APS111, which proposes to change the Level 1 capital treatment for Australian ADIs, such as ANZBGL, investing in ADIs (or overseas equivalents) and insurance subsidiaries, as outlined above in "Revisions to APS111 Capital Adequacy Measurement of Capital".

If implemented, these APS111 changes would reduce ANZBGL's Level 1 Tier 1 capital base and exposure to the ANZ New Zealand Group for the purposes of APS222 reporting. As a result, ANZBGL's expected exposure to the ANZ New Zealand Group at January 1, 2021 would be compliant with the revised APS222 limits.

In addition, APRA has confirmed that, by January 1, 2021, no more than 5% of ANZBGL's Level 1 Tier 1 capital base can comprise non-equity exposures to its New Zealand operations (including its subsidiaries incorporated in New Zealand, such as ANZ New Zealand, and ANZBGL's New Zealand branch) during ordinary times. This limit does not include holdings of capital instruments or eligible secured contingent funding support provided to the ANZ New Zealand Group during times of financial stress.

ANZ New Zealand sells, from time to time, residential mortgages into the New Zealand branch of ANZBGL to provide funding for its New Zealand business. As at March 31, 2019, the New Zealand branch held approximately NZ\$1.7 billion of residential mortgages.

APRA has also confirmed that contingent funding support by ANZBGL to the ANZ New Zealand Group during times of financial stress must be provided on terms that are acceptable to APRA. At present, only covered bonds meet APRA's criteria for contingent funding. APRA also requires that ANZBGL's total exposures to its New Zealand operations must not exceed 50% of ANZBGL's Level 1 Tier 1 capital base.

### *Effect of the Level 3 framework*

In addition, certain requirements of APRA's Level 3 framework relating to, among other things, group governance and risk exposures became effective on July 1, 2017 (see "Level 3 Conglomerates ("Level 3") framework" above). This framework also requires the Group to limit its financial and operational exposures to subsidiaries (including ANZ New Zealand).

In determining the acceptable level of exposure to a subsidiary, the Board of ANZBGL should have regard to:

- a) the exposures that would be approved for third parties of broadly equivalent credit status; and
- b) the potential impact on ANZBGL's capital and liquidity positions and ability to continue operating in the event of a failure by the subsidiary.

These requirements are not expected to place additional restrictions on ANZBGL's ability to provide financial or operational support to its subsidiaries, including ANZ New Zealand.

### **Residential Mortgage Lending Practices**

In recent years APRA has closely monitored residential mortgage lending practices and taken a number of steps aimed at strengthening residential mortgage lending standards across the banking industry. For example:

- in December 2014, APRA outlined additional steps it may take to reinforce sound residential mortgage lending practices of ADIs, indicating that it will pay particular attention to certain areas of concern, including higher risk mortgage lending, growth in lending to property investors (particularly if the growth is materially above an annual benchmark of 10%) and loan affordability tests for new borrowers; and
- in March 2017, APRA outlined that ADIs will be expected, among other things, to:
  - limit the flow of new interest-only lending to 30% of total new residential mortgage lending ("30% Interest-Only Benchmark"). Within this limit, ADIs were expected to place strict internal limits on the volume of interest-only lending at loan-to-valuation ratios ("LVRs") above 80% and ensure there was strong scrutiny and justification of any instances of interest-only lending at LVRs above 90%; and
  - manage lending to investors so as to comfortably remain below the previously advised benchmark of 10% annual growth in lending to property investors ("10% Investor Loan Growth Benchmark").

The Group applied a number of levers to meet the above expectations and manage portfolio risk, including adjustment of lending criteria and implementation of differentiated pricing between owner occupier and investor lending. Within these categories, differentiated pricing applies between customers making interest-only repayments and principal and interest repayments.

In April 2018 and December 2018, APRA outlined that the 10% Investor Loan Growth Benchmark and 30% Interest-Only Benchmark, respectively, will no longer apply to ADIs in certain circumstances. The benchmarks no longer apply to the Group.

APRA has indicated that it will continue to monitor closely conditions in the housing market more generally and despite the removal of the benchmarks, a return to more rapid rates of investor loan growth or re-acceleration in interest-only lending at an industry-wide level would raise systemic concerns and that such an environment could lead APRA to consider the need to apply industry-wide measures.

### **Changes in classifications for residential mortgage loans**

The current classification of ANZBGL's residential mortgage loans, as reported to regulators and the market, is generally determined during the loan origination process (i.e., loan application, processing and funding), based on information provided by the customer or subsequently when a customer requests changes to the loan.

Classification of residential mortgage loans may change due to:

- incorrect classification at origination: to the extent that customers inaccurately advise ANZBGL of their circumstances at origination, there is a risk that loans may be incorrectly classified, and such loans may be reclassified;
- changes in customer circumstances: ongoing appropriateness of a given classification relies on the customer's obligation to advise ANZBGL of any changes in the customer's circumstances and on ANZBGL's ability to independently validate the information provided by its customers. To the extent that customers advise of any changes in their circumstances or when ANZBGL makes such a determination based on its verification processes, a loan may be reclassified;
- regulatory or other changes: the criteria for loan classifications, and their interpretation, may change for one or more reporting purposes, which may affect the classification of certain loans; and
- changes in ANZBGL's systems and processes.

Incorrect classification or re-classification of loans may affect a customer's ability to meet required repayments, such as when an owner-occupied property loan is re-classified to an investment property loan, which may attract a higher interest rate. The inability of customers to meet repayment obligations on re-classified loans may increase the risk of default on such loans, which may adversely affect the Group's Position.

### **Other**

For further information on regulatory developments, including the risks they pose to the Group, refer to the section entitled "*Risk factors – Regulatory changes or a failure to comply with laws, regulations or policies may adversely affect the Group's Position*".

### **Sections 102.6 and 102.7 of the Australian Criminal Code**

Under Sections 102.6 and 102.7 of the Australian Criminal Code (contained in the Criminal Code Act 1995 of Australia), a person commits a criminal offence if the person intentionally receives funds from, makes funds available to, collects funds for or on behalf of, or provides support or resources to a terrorist organization in circumstances where the person knows, or is reckless as to whether, the organization is a terrorist organization. An organization is a terrorist organization if it is directly or indirectly engaged in, preparing, planning, assisting in or fostering the doing of a terrorist act, or is prescribed as a terrorist organizations in regulations under the Criminal Code Act 1995 of Australia.

Under the Autonomous Sanctions Act 2011 of Australia and the Autonomous Sanctions Regulations 2011 of Australia, sanctions are imposed against certain specifically identified persons, entities, assets and vessels associated with particular countries, and certain transactions involving the named persons or entities may only be conducted with specific approval from the Minister of Foreign Affairs. Contravention of these sanctions constitutes a criminal offence.

## NEW ZEALAND

### The supervisory role of the RBNZ

The Reserve Bank of New Zealand Act 1989 (the "Reserve Bank Act") requires the Reserve Bank of New Zealand ("RBNZ") to exercise its powers of registration of banks and prudential supervision of registered banks for the purposes of:

- promoting the maintenance of a sound and efficient financial system; and
- avoiding significant damage to the financial system that could result from the failure of a registered bank.

The RBNZ's policy around the registration of banks aims to ensure that only financial institutions of appropriate standing and repute are able to become registered banks. Subject to this requirement, the RBNZ has stated that it intends to keep to a minimum any impediments to the entry of new registered banks, in order to encourage competition in the banking system.

The RBNZ's supervisory functions are aimed at encouraging the soundness and efficiency of the financial system as a whole, and are not aimed at preventing individual bank failures or at protecting creditors. The RBNZ seeks to achieve this by drawing on and enhancing disciplines that are naturally present in the market.

The RBNZ places considerable emphasis on a requirement that banks regularly disclose information on financial performance and risk positions, and on a requirement that directors regularly attest to certain key matters. These measures are intended to strengthen market disciplines and to ensure that responsibility for the prudent management of banks lies with those who the RBNZ considers are best placed to exercise that responsibility - the directors and management.

The main elements of the RBNZ's supervisory role include:

- a) requiring all banks to comply with certain minimum prudential requirements, which are applied through conditions of registration. These include constraints on connected exposures, minimum capital adequacy requirements and minimum standards for liquidity risk management, and are set out in more detail below;
- b) monitoring each registered bank's financial condition and compliance with conditions of registration, principally on the basis of published half-yearly disclosure statements and monthly reporting submitted privately to the RBNZ. This monitoring is intended to ensure that the RBNZ maintains familiarity with the financial condition of each bank and the banking system as a whole, and maintains a state of preparedness to invoke crisis management powers should this be necessary;
- c) consulting with the senior management of registered banks;
- d) using crisis management powers available to it under the Reserve Bank Act to intervene where a bank distress or failure situation threatens the soundness of the financial system;
- e) assessing whether a bank is carrying on business prudently;
- f) issuing guidelines on overseeing banks' compliance with anti-money laundering and countering financing of terrorism requirements;
- g) monitoring banks' outsourcing arrangements to determine whether a registered bank's management of risks associated with outsourcing are appropriately managed;
- h) issuing guidelines on banks' internal capital adequacy process and liquidity policy;
- i) issuing guidelines on corporate governance; and
- j) maintaining close working relationships with parent bank supervisors (such as APRA in Australia) on bank-specific issues, policy issues and general matters relating to the condition of the financial system in New Zealand and in the countries where parent banks are domiciled.

New Zealand registered banks are required to issue half-yearly disclosure statements that contain comprehensive details, together with full financial statements at the full-year, and unaudited interim financial statements at the half-year. The financial statements are subject to full external audit at the end of each financial year and a limited scope review at the end of each financial half-year. Each bank director is required to sign his or her bank's disclosure statements and to make certain attestations. A bank and its directors may incur criminal and civil penalties if the bank's disclosure statement contains information that is held to be false or misleading.

The RBNZ publishes a quarterly "dashboard" of key information on banks incorporated in New Zealand on the RBNZ's website. The dashboard aims to improve the ability of the public and market participants to understand and act on information about such banks' financial strength and risk profile. The information is sourced from private reporting that banks provide to the RBNZ. Information relating to the ANZ New Zealand Group published in the dashboard is not incorporated by reference herein and does not form part of this U.S. Disclosure Document and, in some cases, information relating to the ANZ New Zealand Group published in the dashboard has not been prepared on a consistent basis with the information presented in the ANZ New Zealand consolidated financial statements.

New Zealand registered banks are required to comply with the Basel 3 capital adequacy requirements, as modified to reflect New Zealand conditions. The RBNZ also requires most banks incorporated in New Zealand, including ANZ New Zealand, to maintain a conservation buffer of 2.5% above the minimum ratios or face restrictions on distributions. The RBNZ also has the discretion to apply a countercyclical buffer of common equity with an indicative range of between 0 and 2.5%, although there is no formal upper limit. There are also counterparty credit risk requirements and additional disclosure requirements to incorporate Basel 3.

New Zealand incorporated banks (including ANZ New Zealand) are required to comply with the RBNZ's Liquidity Policy ("BS13"). A requirement of BS13 is that registered banks meet a minimum core-funding ratio of 75%, ensuring that at least a minimum proportion of bank funding is met through customer deposits, term wholesale funding and Tier 1 capital. Basel 3 proposes a liquidity policy which the RBNZ considers very similar to the intent of BS13. However, the RBNZ considers that certain aspects of the new liquidity standards are not suitable for adoption in New Zealand. The RBNZ has previously stated that it will be reviewing its liquidity policy in light of BCBS's new liquidity requirements.

The RBNZ currently also requires all registered banks to obtain and maintain a credit rating from an approved organization and publish that rating in the disclosure statements.



In addition, the RBNZ has wide reaching powers to obtain further information, data and forecasts in connection with its supervisory functions, and to require that information, data, and forecasts be audited.

It also possesses a number of crisis management powers. Those powers include recommending that a bank's registration be cancelled, investigating the affairs of a registered bank, requiring that a registered bank consults with the RBNZ, giving directions to a registered bank, removing, replacing or appointing a director of a registered bank or recommending that a registered bank be subject to statutory management.

If a registered bank is declared to be subject to statutory management, no person may, among other things:

- a) commence or continue any action or other proceedings including proceedings by way of counterclaim against that bank;
- b) issue any execution, attach any debt, or otherwise enforce or seek to enforce any judgment or order obtained in respect of that bank;
- c) take any steps to put that bank into liquidation; or
- d) exercise any right of set off against that bank.

As part of the RBNZ's supervisory powers, a person must obtain the written consent of the RBNZ before giving effect to a transaction resulting in that person acquiring or increasing a "significant influence" over a registered bank. "Significant influence" means the ability to appoint 25% or more of the Board of Directors of a registered bank or a qualifying interest (e.g., legal or beneficial ownership) in 10% or more of its voting securities.

In assessing applications for consent to acquire a significant influence over a registered bank, the RBNZ has stated that it will have regard to the same matters as are relevant in assessing an application for registration as a registered bank. In giving its consent, the RBNZ may impose such terms and conditions as it thinks fit.

### **New Zealand Regulatory Developments**

#### ***RBNZ review of capital requirements***

In May 2017, the RBNZ published an issues paper that outlined its comprehensive review of the capital adequacy framework applying to New Zealand locally incorporated registered banks. The aim of the review is to identify the most appropriate framework for setting capital requirements for New Zealand banks, taking into account how the current framework has operated and international developments in bank capital requirements. The review focuses on the three key components of the current framework:

- a) the definition of eligible capital instruments;
- b) the measurement of risk; and
- c) the minimum capital ratios and buffers.

In July 2017, the RBNZ released a consultation paper on what types of financial instruments should qualify as eligible regulatory capital. In December 2017, the RBNZ published its response to submissions on this paper, including its in-principle decisions to:

- remove contingent debt and contingent preference shares from the definition of eligible regulatory capital;
- accept non-redeemable, non-contingent, perpetual preference shares as Additional Tier 1 capital; and
- accept redeemable, non-contingent preference shares and long term subordinated debt as Tier 2 capital.

The RBNZ advised that further in-principle decisions on the definition of eligible regulatory capital will be announced in due course. A work program aimed at giving effect to these decisions will be released for public consultation.

The RBNZ also released a consultation paper on the calculation of risk weighted assets ("RWA") for credit risk, operational risk and market risk. On July 6, 2018, the RBNZ published its response to submissions on this paper including its in-principle decisions. These are:

- a) continuing to allow permitted qualifying banks (including ANZ New Zealand) to use internal models to estimate credit-risk related RWA (although there will be more restrictions on modelling);
- b) the Internal Ratings Based Approach ("IRB approach") will not be permitted for credit exposure with an external rating (such as sovereigns and banks);
- c) there will be a RWA floor imposed on IRB models;
- d) all banks will be required to calculate RWA arising from operational risk in the same way using the Basel Standardized Measurement Approach ("Standardized approach"); and
- e) IRB banks will be required to report RWA (and resulting credit ratios) using both internal models and the Standardized approach.

In September 2018, the RBNZ conducted a Quantitative Impact Study ("QIS") to assess the impact of its in-principle decisions on the framework for calculating RWA. The QIS covered the four New Zealand banks (including ANZ New Zealand) that use internal models to calculate RWA.

On December 14, 2018, the RBNZ released a further consultation paper seeking public views on a proposal to materially increase the minimum level of regulatory capital required to be held by banks locally incorporated in New Zealand. In summary, the RBNZ proposes to:

- a) limit the extent to which capital requirements differ between the IRB approach and the Standardized approach, by re-calibrating the IRB approach and applying a floor linked to the Standardized approach outcomes;
- b) raise RWA for the four IRB approach-accredited banks (including ANZ New Zealand) to approximately 90% of what would be calculated under the Standardized approach;
- c) set a Tier 1 capital requirement (consisting of a minimum requirement of 6% and prudential capital buffer of 9-10%) equal to 16% of RWA for banks deemed systemically important (including ANZ New Zealand), and 15% for all other banks;
- d) assign 1.5 percentage points of the proposed prudential capital buffer requirements to a countercyclical component, which could be temporarily reduced to 0% during periods of exceptional stress;

- e) assign 1 percentage point of the proposed prudential capital buffer requirement to a domestic systemically important bank buffer, to be applied to banks deemed to be systemically important;
- f) retain the current Tier 2 capital treatment, but raise the question of whether Tier 2 should remain in the capital framework; and
- g) implement a staged transition of the different components of the revised framework over a number of years.

The consultation period closed on May 17, 2019 and the RBNZ published the submissions along with a summary on July 1, 2019.

On April 8, 2019, the RBNZ released a consultation paper on a proposed framework for identifying D-SIBs as part of the review of the capital adequacy requirements. As set out in the RBNZ's new capital adequacy proposals, D-SIBs will be subject to a higher capital surcharge compared to other banks. The proposed framework is expected to result in ANZ New Zealand being identified as a D-SIB. The consultation closed on May 31, 2019.

In May 2019, the RBNZ announced that it had commissioned three external experts to independently review its analysis and advice underpinning the capital review proposals. The RBNZ published the three external experts' reports on October 1, 2019. These reports form part of the suite of information being considered by the RBNZ in the final decision-making process of the capital review.

The RBNZ has stated that it plans to announce its final decisions on the capital review on December 5, 2019, with implementation of any new rules starting from April 2020. The RBNZ has indicated that there will be a transition period of a number of years before banks are required to fully comply with any new rules.

The RBNZ's proposed capital reforms will result in substantially higher capital requirements for New Zealand incorporated registered banks currently using IRB models and smaller, although still material, increases in capital requirements for New Zealand incorporated registered banks operating under the Standardised approach.

The increased capital requirements may result in changes to affected banks' business objectives and result in changes to competitive behavior across the New Zealand banking industry. For example, there may be increased competition between banks using the IRB approach and banks using the Standardised approach, and between those banks affected by the proposed reforms and offshore banks operating in New Zealand via branches that are not affected by the proposed reforms. The increased capital requirements may also affect the price and volume of bank credit made available to affected banks' customers. This may affect customers' business prospects or creditworthiness, as well as the performance of the New Zealand economy.

As at the date of this U.S. Disclosure Document, it is uncertain what impact the RBNZ's proposed reforms may have on the ANZ New Zealand Group, apart from requiring a material increase in the level of capital that the ANZ New Zealand Group will be required to hold. However, it is possible that the reforms could have a material impact on the ANZ New Zealand Group and its business, including on the ANZ New Zealand Group's capital allocation and business planning. Additionally, the proposed changes will require the ANZ New Zealand Group's ultimate parent company, ANZBGL, to review and reconsider their size, nature and operations in New Zealand, including the total capital invested and business structure.

#### ***Calculation of operational risk capital***

In April 2019, ANZ New Zealand informed the RBNZ that, in the course of a self-review, ANZ New Zealand discovered that it had not been using an approved model for the calculation of the Operational Risk Capital ("ORC") requirement since December 2014.

ORC was calculated for ANZ New Zealand by ANZBGL. A failure of systems and controls, as well as no verification being undertaken by ANZ New Zealand, meant that ANZBGL decommissioned the RBNZ approved model without ANZ New Zealand ensuring it had the necessary regulatory approvals in place to move to a new model. Calculation of the ORC requirement since December 2014 was based on a previous RBNZ approved ORC model output last run in September 2014, with an adjustment to reflect the growth of the ANZ New Zealand Group's business. ANZ New Zealand accepts that this was not in compliance with its Conditions of Registration.

The adoption of this calculation and decommissioning of the authorized ORC model occurred following development of a new ORC model in 2015 to be used by the Group that better reflected the risks in the business. This new ORC model was approved by APRA in September 2015 and subsequently submitted to RBNZ for approval in June 2016. In 2016, the RBNZ suspended approval of capital models and, the new ORC model has not been approved.

Effective May 15, 2019, ANZ New Zealand's Conditions of Registration have been amended to require the ANZ New Zealand Group's ORC requirement to be calculated in accordance with BS2A. As a result, as at March 31, 2019, ANZ New Zealand's ORC requirement has increased by NZ\$277 million, and its capital ratios have decreased by 0.4% for common equity tier 1 capital and 0.6% for total capital. A governance framework (including appropriate systems and controls) is in place to seek to ensure ANZBGL cannot decommission an RBNZ approved model without required approvals.

#### ***Review under section 95 of the Reserve Bank Act***

On July 5, 2019, the RBNZ gave ANZ New Zealand notice under section 95 of the Reserve Bank Act, requiring ANZ New Zealand to engage an external reviewer to provide reports regarding ANZ New Zealand's compliance with the RBNZ's capital adequacy requirements and effectiveness of the director attestation and assurance framework. ANZ New Zealand is working with the RBNZ and an external reviewer to undertake the necessary reviews. The findings from the reviews could result in a range of possible consequences for ANZ New Zealand, including changes to its Conditions of Registration and potential increases in minimum capital requirements. In addition, the Financial Markets Authority ("FMA") and the RBNZ, following their review of ANZ New Zealand's conduct and culture plan, informed ANZ New Zealand that the reviews may result in ANZ New Zealand needing to amend its conduct and culture plan.

#### ***Loan calculator remediation***

In June 2017, ANZ New Zealand self-reported a problem with a loan calculator to the New Zealand Commerce Commission. The problem affected some of ANZ New Zealand customers' loans that were varied between May 2015 and May 2016. The loan calculator was used to calculate customer repayments and loan terms when customers asked for changes to their home, personal and business loans. The problem resulted in some customers being undercharged interest on affected loans. ANZ New Zealand fixed the calculator in May 2016. ANZ New Zealand has credited approximately NZ\$8.4 million to affected customers to put the affected loans back into the position they would have been in had the error not occurred.



### ***RBNZ prudential credit controls***

The RBNZ imposes restrictions on high LVR residential mortgage lending. The RBNZ revised the Conditions of Registration applying to registered banks effective from January 1, 2019, requiring New Zealand banks to restrict new non property-investment residential mortgage lending over 80% LVR to no more than 20% of the dollar value of a bank's new non property-investment residential mortgage lending. New Zealand banks must also restrict property investment residential mortgage lending over 70% LVR to no more than 5% of the dollar value of a bank's new property investment residential mortgage lending. The RBNZ has also set a specific asset class for loans to residential property investors. As a result, New Zealand banks (including ANZ New Zealand) must hold more capital for loans to residential property investors.

### ***RBNZ's revised outsourcing policy***

The RBNZ's updated outsourcing policy ("BS11") requires large New Zealand banks, such as ANZ New Zealand, to have the legal and practical ability to control and execute outsourced functions. BS11 applies to all new outsourcing arrangements entered into from October 1, 2017. Existing outsourcing arrangements have until October 1, 2022 to transition to full compliance with BS11.

#### ***Conditions of Registration***

The BS11 requirements form part of ANZ New Zealand's Conditions of Registration. If ANZ New Zealand does not comply with its Conditions of Registration in relation to outsourcing, the RBNZ could take enforcement action, such as imposing fines or putting further restrictions on ANZ New Zealand's use of outsourcing.

ANZ New Zealand is implementing a formal program to carry out its Path-to-Compliance Plan for BS11.

In order to be compliant with BS11, ANZ New Zealand must be able to meet its policy outcomes on a stand-alone basis without reliance on any other Group entity. The policy outcomes are defined as ANZ New Zealand being able to:

- a) continue to meet daily clearing, settlement, and other time-critical obligations;
- b) monitor and manage financial positions, including credit, liquidity and market risk positions;
- c) make available the systems and financial data necessary for the statutory manager and RBNZ to have options available for managing the failed bank; and
- d) provide basic banking services to existing customers, including liquidity (both access to deposits and to credit lines as defined in basic banking services) and account activity reporting.

#### ***Compliance obligations***

BS11 imposes a number of ongoing compliance requirements on ANZ New Zealand. In particular:

- a) ANZ New Zealand must have a compendium of outsourcing arrangements;
- b) all contracts to which BS11 applies must include prescribed contractual terms allowing the RBNZ access to details of the contract and service, and not allowing the vendor to terminate if ANZ New Zealand is under statutory management;
- c) RBNZ must provide its non-objection for all new outsourcing arrangements (including with other Group entities), unless an exemption applies;
- d) ANZ New Zealand must have a separation plan that describes how it will operate services or functions that are outsourced to a related party in the event of the appointment of a statutory manager to ANZ New Zealand, or separation from ANZBGL. A final separation plan, fully compliant with BS11, must be in place by October 1, 2022 and will be subject to annual testing; and
- e) ANZ New Zealand must obtain an independent, external review of progress against its Path-to-Compliance Plan and compliance of new arrangements on an annual basis during the five-year transition period and at least every three years thereafter.

### ***Financial Markets (Derivatives Margin and Benchmarking) Reform Amendment Act 2019 ("FMRA Act")***

The FMRA Act was enacted in August 2019, following industry consultation by the RBNZ and the New Zealand Ministry of Business, Innovation and Employment ("MBIE"), in co-ordination with the New Zealand Treasury, as well as engagement with overseas regulators.

Although New Zealand has no legislative margin requirements for over-the-counter ("OTC") derivatives, the OTC activities of several registered banks (including ANZ New Zealand) are impacted by margin rules being implemented in foreign jurisdictions. The FMRA Act addresses aspects of New Zealand law that impede the ability of certain New Zealand entities (including registered banks) to comply with foreign derivative margin requirements (in particular, statutory moratoria on creditors' claims under insolvency or restructuring regimes, and the ranking of creditors in certain circumstances). These legislative impediments have resulted in a reduction of the number of counterparties with which ANZ New Zealand is able to enter into uncleared OTC derivative transactions.

The amendments made under the FMRA Act allow derivative counterparties, which enter into derivatives with these New Zealand entities, to enforce their security interest over margin without undue delay, and ahead of other creditors, in the event of the other party to the derivative defaulting (provided that, prior to enforcement, the margin is in the possession or under the control of the enforcing counterparty or its agent). More specifically, the amendments:

- a) allow these derivative counterparties to enforce against the margin notwithstanding the general moratoria on claims that ordinarily apply in statutory management and voluntary administration; and
- b) ensure that when these derivatives counterparties enforce their security interest over margin, their claim ranks ahead of other potential claims under the Companies Act 1993 and the Personal Property Securities Act 1999.

The FMRA Act also amends the Financial Markets Conduct Act 2013 ("FMCA") to establish a new licensing regime for administrators of financial benchmarks. New Zealand's previous regulatory regime for the New Zealand Bank Bill Benchmark Rate ("BKBM") was judged as not sufficient to meet the equivalence requirements for the purposes of the Benchmarks Regulation. These amendments aim to ensure that BKBM meets the EU equivalence requirements and remains an approved benchmark.

**Replacement of the Financial Advisers Act 2008**

New Zealand's financial advice regime is being modified. The Financial Advisers Act 2008, which is the primary legislation governing the provision of financial advice in New Zealand, will be repealed by the Financial Services Legislation Amendment Act 2019 (the "FSLAA"). The FSLAA inserts the provisions of the new financial advice regime into the FMCA and amends the Financial Service Providers (Registration and Dispute Resolution) Act 2008 ("FSP Act"). The key changes to the regime include:

- a) requiring financial advice providers to be licensed;
- b) removing the requirement that only a natural person can give financial advice (enabling robo-advice);
- c) expanding the minimum standards of competence, knowledge, and skill to all categories of people giving financial advice to retail clients;
- d) requiring all people who give regulated financial advice to comply with standards of ethical behavior, conduct, and client care;
- e) adding a requirement that anyone who gives financial advice must give priority to the interests of the client, ensure the client understands the nature and scope of advice and disclose prescribed information;
- f) limiting who can give regulated financial advice;
- g) simplifying the regime and its terminology, for example by simplifying financial adviser types and services they can provide; and
- h) amending the requirements to be registered on the New Zealand Financial Service Providers Register to prevent its misuse.

Financial advice providers will be required to hold a transitional license when the new regime comes into force and a full license will be required within a two year transitional period. The new regime is expected to come into force on June 29, 2020.

**Review of the Reserve Bank Act**

In November 2017, the New Zealand Government announced that it would undertake a review of the Reserve Bank Act. The goal of the review is to modernise New Zealand's monetary and financial stability policy frameworks and the RBNZ's governance and accountability settings.

The review is being undertaken in two phases:

- a) Phase one: Phase one of the review was completed in 2018, and resulted in the enactment of the Reserve Bank of New Zealand (Monetary Policy) Amendment Act 2018, which came into force on April 1, 2019. This Act made several changes to New Zealand's monetary policy framework, including establishing a Monetary Policy Committee ("MPC") to formulate monetary policy, and amending the RBNZ's monetary policy objectives to require consideration of maximum sustainable employment alongside price stability when making monetary policy decisions.
- b) Phase two: This phase primarily involves a comprehensive review of the financial policy provisions of the Reserve Bank Act, including provisions that provide the legislative basis for the RBNZ's prudential regulation and supervision functions and its crisis management framework. This phase also considers institutional matters such as the RBNZ's legislative objectives, broader governance arrangements and its funding model. Phase two includes three rounds of public consultation.

The New Zealand Government released the first consultation paper on November 1, 2018, which covered the following topics: the RBNZ's overarching objectives; the 'perimeter' for prudential regulation; the case for and against depositor protection; the case for and against separating prudential supervision from the RBNZ; and the RBNZ's institutional governance and decision-making framework. Consultation closed on the first consultation paper on January 25, 2019. In June 2019, the New Zealand Government announced its in-principle decisions in relation to the issues discussed in the first consultation paper. These include in-principle decisions to: keep the responsibility for all prudential regulation functions with the RBNZ; replace the RBNZ's existing "soundness" and "efficiency" financial policy objectives with a single overarching objective to "protect and enhance the stability of New Zealand's financial system"; establish a new governance board with statutory responsibility over all RBNZ decisions (except those reserved for the MPC); make the New Zealand Treasury responsible for monitoring and assessing the RBNZ's performance; combine the separate regulatory regimes for banks and non-bank deposit takers into a single "licensed deposit taker" framework; and introduce a formal depositor protection scheme that will protect depositors' savings up to an insured limit (currently proposed within a range of NZ\$30,000-50,000).

On June 24, 2019, the New Zealand Government released a second round of consultation, which is set out in two separate consultation papers (2A and 2B). Paper 2A sought feedback on more detailed elements of the issues covered in the first round of consultation, in light of the New Zealand Government's in-principle decisions (discussed above). Paper 2B sought feedback on the RBNZ's role in overseeing New Zealand's financial sector, and covers the following topics: the RBNZ's prudential tools and powers; the RBNZ's approach to supervision and enforcement of prudential regulation; the RBNZ's role in macro-prudential policy; how the RBNZ's balance sheet functions should be formulated; crisis management; policy coordination; and the RBNZ's resourcing and funding. The second round of consultation closed on August 16, 2019.

A third round of consultation is expected in early 2020. This will seek feedback on the preferred options from the second consultation. It is expected that the New Zealand Government will make final policy decisions on phase two, and introduce legislation to implement these decisions, later in 2020.

**RBNZ review of mortgage bond collateral standards**

The RBNZ is consulting on the terms under which the RBNZ would be prepared to accept mortgage bonds (such as residential mortgage-backed securities or covered bonds) as collateral for the RBNZ's lending operations in the future, and is proposing a new Residential Mortgage Obligations ("RMO") standard. The RBNZ proposes to gradually phase in RMO to replace internal residential mortgage backed securities over a five-year transition period.

In November 2018, the RBNZ published an exposure draft of the RMO standard for a second and final round of public consultation, which closed on March 8, 2019. The RBNZ intends to publish a final policy defining the RMO framework once the final decisions are made.

**Financial Markets Authority and RBNZ conduct and culture review**

Following the establishment of the Australian Royal Commission, the FMA and the RBNZ conducted a joint review of conduct and culture in the New Zealand banking sector. In May 2018, the FMA and the RBNZ asked New Zealand banks to provide them with specific information to give assurance that the type of misconduct highlighted in the Australian Royal Commission was not taking place in New Zealand. Each New Zealand bank was asked to provide a summary of work it had undertaken, both completed and ongoing, to identify and address conduct and culture issues in its business. The FMA

and the RBNZ also conducted onsite interviews.

In November 2018, the FMA and the RBNZ released the findings of their industry review. The industry report found that conduct and culture issues did not appear to be widespread in New Zealand banks. There were a small number of issues related to poor conduct by bank staff across the industry. Issues relating to system or process weaknesses were more commonplace. The industry report noted that the FMA and the RBNZ were concerned about the identification and remediation of conduct issues and risks in the banks' businesses, and potential weaknesses in the governance and management of conduct risks.

Each bank that took part in the review, including ANZ New Zealand, received a tailored report detailing the FMA's and the RBNZ's observations and recommendations. Each bank was required to provide a response to their specific reports and their plans to address the FMA's and the RBNZ's feedback by March 31, 2019. ANZ New Zealand received its specific report in November 2018 and submitted its response on March 29, 2019. On July 5, 2019, the FMA and the RBNZ provided ANZ New Zealand with their specific feedback letter. In their letter, the FMA and the RBNZ note that ANZ New Zealand's conduct and culture plan appears to address the relevant issues identified in the feedback letters and published reports. The FMA and the RBNZ note that since their review of ANZ New Zealand's conduct and culture plan, the RBNZ has notified ANZ New Zealand of its intention to require ANZ New Zealand to provide two reports pursuant to section 95 of the Reserve Bank Act, and note that the results of those reviews may require ANZ New Zealand to amend its conduct and culture plan to incorporate those results. ANZ New Zealand provided a formal progress update on its conduct and culture plan to the FMA and the RBNZ on October 31, 2019.

### ***RBNZ's approach to supervision of financial institutions***

In June 2019, the RBNZ announced that it would intensify its supervision of financial institutions (including ANZ New Zealand). The RBNZ indicated that financial institutions could expect more intrusive supervision, including more reviews, a deeper scrutiny of boards and management, and enforcement action in cases of non-compliance.

A new framework for the reporting and publishing of regulatory breaches by banks was announced by the RBNZ in September 2019. The new policy will require a bank to report promptly to the RBNZ when there is a breach or possible breach of a regulatory requirement in a material manner, and report all minor breaches every six months. Actual material breaches will then be published on the RBNZ's website. The policy is planned to take effect from January 1, 2020.

### ***FMA review of sales incentives structures in the New Zealand banking industry***

In November 2018, the FMA released its findings from its review of incentive structures in the New Zealand banking industry. The purpose of this review was for the FMA to understand and assess the design of banks' incentives schemes for salespeople, and how related conflicts of interest are managed.

The industry review found that the incentives of salespeople across the New Zealand banking industry are highly sales focused and that there is a high risk of inappropriate sales practices occurring. The industry review also found that significant changes are being made to incentive schemes across the New Zealand banking industry. The FMA states in its findings that it expects banks to ensure they achieve consistently good outcomes for their customers and that this includes designing and managing incentive schemes in a way that leads to good customer outcomes. The FMA asked banks to explain how they would meet the FMA's expectations by March 2019. ANZ New Zealand submitted its response to the FMA on March 29, 2019.

In June 2019, the FMA and the RBNZ announced that all New Zealand banks, including ANZ New Zealand, had committed to removing sales incentives for frontline staff and their managers.

On July 5, 2019, the FMA and the RBNZ, in their feedback letter to ANZ New Zealand on its conduct and culture plan, noted the requirement for ANZ New Zealand to notify the FMA, in writing, if ANZ New Zealand intends to materially change the approach to incentives outlined in ANZ New Zealand's conduct and culture plan.

### ***Proposed conduct regulations for financial institutions***

In April 2019, MBIE released an options paper seeking feedback on a proposed regime to ensure that conduct and culture in the New Zealand financial sector is delivering good outcomes for customers. Consultation on the paper closed on June 7, 2019.

MBIE published a Cabinet Paper in September 2019, which proposes a conduct licensing regime for banks, insurers and non-bank deposit takers in respect of their conduct in relation to retail customers. The proposal would create a dual-licensing regime, with banks and insurers required to obtain a prudential registration or licence from the RBNZ and a conduct licence from the FMA. The proposed licensing regime would include a high-level obligation to treat customers fairly, and licensed entities would be required to implement effective policies, processes, systems and controls to meet that standard. Licensed entities would also be subject to obligations in relation to remuneration and sales incentives, and how they manage the risks those incentives create.

The Cabinet Paper also proposes to make licensed entities accountable for sales made by intermediaries who are not financial advice providers (for example, car dealers and retailers selling add-on finance), and to prohibit sales incentives based on volume or value targets. The Cabinet Paper also mentions the potential introduction of a regime to increase accountability for senior executives in respect of the conduct of financial institutions. These proposals are intended to form the basis of a broad conduct regime that could be expanded over time with further obligations on regulated entities.

The Minister intends to introduce a bill to the New Zealand Parliament and have it referred to select committee by the end of 2019. As at the date of this U.S. Disclosure Document, it is uncertain what impact the proposed regime(s) may have on ANZ New Zealand.

### ***Amendments to the Credit Contracts and Consumer Finance Act 2003 ("CCCFA")***

Following MBIE's review of the New Zealand consumer credit law in 2018, the New Zealand Government announced in October 2018 that it intended to make amendments to the CCCFA to better protect vulnerable consumers from irresponsible lending.

On April 9, 2019, the Credit Contracts Legislation Amendment Bill ("CCLA Bill") was introduced to the New Zealand Parliament. The Finance and Expenditure Select Committee reported back on the CCLA Bill on November 11, 2019. The CCLA Bill proposes to make a number of significant changes to the CCCFA, including:

- a) introducing a new duty on directors and senior managers of creditors under consumer credit contracts to exercise due diligence to ensure that the creditor complies with its duties and obligations under the CCCFA. Proposed remedies for failure to comply with this duty include compliance orders, civil pecuniary penalties, statutory damages and payment of compensation;
- b) strengthening enforcement provisions, including by providing civil pecuniary penalties and statutory damages for breaches of lender responsibility principles;
- c) requiring lenders to keep records of their inquiries in relation to their compliance with the responsible lending principles and how they calculate credit and default fees;
- d) introducing the concept of a "high-cost consumer credit contract", which would include:
  - (i) a consumer credit contract with an annual interest rate of 50% or greater;
  - (ii) a consumer credit contract under which the weighted average annual interest rate applied to the unpaid balance is, or is likely to be, 50% or greater on any day during the term of the contract;
  - (iii) a consumer credit contract under which the total rate of the interest charges (including default interest charges) that may be applied cumulatively to the same part of an unpaid balance in the event of a default in payment or the credit limit being exceeded is, or is likely to be, 50% or greater; and
  - (iv) a contract declared by regulations to be a type of contract that is a high-cost consumer credit contract.
- e) limiting the maximum cost of borrowing recoverable under a high-cost consumer credit contract to an amount equal to the first advance under the contract;
- f) introducing a daily cap of 0.8% on charges (including interest and credit fees) for high-cost consumer credit contracts;
- g) amending the initial disclosure requirements for high-cost consumer credit contracts and layby sale agreements;
- h) amending the provisions relating to how disclosure is made, including in relation to electronic disclosure; and
- i) requiring debt collectors to disclose key information to the debtor at the commencement of debt collection action.

## UNITED STATES

ANZBGL has elected to be treated as a Financial Holding Company (a "FHC") by the Board of Governors of the Federal Reserve System (the "FRB"). A FHC is allowed to engage, or acquire companies engaged, in the U.S. in activities that are determined by the FRB and the Secretary of the Treasury to be financial in nature or incidental thereto, and activities that are determined by the FRB to be complementary to financial activities.

Under the Bank Holding Company Act of 1956 (the "BHC Act"), the activities of a FHC are subject to restrictions if it is determined that the FHC (in the case of ANZBGL, at the Group level or at the level of its U.S. bank subsidiary in Guam and American Samoa) ceases to be "well managed" or "well capitalized" or is the subject of an enforcement action requiring it to maintain a specific level of capital. The FRB is the "umbrella" supervisor with jurisdiction over FHCs, including ANZBGL.

ANZBGL is subject to U.S. federal laws and regulations, including the International Banking Act of 1978 (the "IBA"). Under the IBA, all branches and agencies of foreign banks in the United States are subject to reporting and examination requirements similar to those imposed on domestic banks that are owned or controlled by U.S. bank holding companies. As a federally-licensed branch regulated primarily by the Office of the Comptroller of the Currency in the United States (the "OCC"), ANZBGL's New York branch ("New York Branch") can engage in activities permissible for national banks, with the exception that the New York Branch may not accept retail deposits. The New York Branch does not accept retail deposits (only institutional and corporate deposits) and thus is not subject to the supervision of the Federal Deposit Insurance Corporation ("FDIC"). The U.S. bank subsidiary operating in Guam and American Samoa does accept retail deposits and is subject to supervision by the FDIC.

Most U.S. branches and agencies of foreign banks, including the New York Branch, are subject to reserve requirements on deposits pursuant to regulations of the FRB. The New York Branch must maintain its accounts and records separate from those of the Group generally and must comply with such additional requirements as may be prescribed by the OCC. The IBA and the BHC Act also affect the Group's ability to engage in non-banking activities in the United States.

Under the IBA, a federal branch of a non-U.S. bank is subject to receivership by the OCC to the same extent as a national bank. The Comptroller may take possession of the business and property of a federal branch. The Comptroller has at its disposal a wide range of supervisory and enforcement tools for addressing violations of laws and regulations, and breaches of safety and soundness, which can be imposed upon federal branches. The Comptroller may remove federal branch management and assess civil money penalties. In certain circumstances, the Comptroller may also terminate a federal branch license at its own initiative or at the recommendation of the FRB.

The Group is subject to certain provisions of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 ("Dodd-Frank"). Dodd-Frank regulates many aspects of the business of banking in the United States and internationally. At this time, a number of rules and regulations implementing Dodd-Frank are under review by U.S. regulators. This review may result in a modified compliance framework. The following summary discusses the key regulatory requirements that are expected to remain relevant to ANZBGL.

The "Volcker Rule" adopted under Dodd-Frank, among other things, prohibits banks and their affiliates from engaging in certain "proprietary trading" (but allows certain activities such as underwriting, market making-related and risk-mitigating hedging activities) and limits the sponsorship of, and investment in, private equity funds and hedge funds, subject to certain important exceptions and exemptions. Between August and October 2019, the agencies responsible for the Volcker Rule approved final rules (the "Final Rules") amending the Volcker Rule to provide clarification, simplification and tailoring to certain of their requirements relating to proprietary trading, investments in covered funds and compliance programs. The effective date for the Final Rules is January 1, 2020, with a compliance date of January 1, 2021. Banking entities such as ANZBGL must continue to comply with the existing (2013) Volcker Rule until the effective date. Compliance with the Final Rules between the effective date and the compliance date is permitted but not required.

Other Dodd-Frank regulations impose minimum margin requirements on uncleared swaps, require the central execution and clearing of standardized over-the-counter ("OTC") derivatives on regulated trading platforms and clearing houses and provide for heightened supervision of OTC derivatives dealers and major market participants. ANZBGL is a provisionally registered swap dealer under the Commodity Futures Trading Commission ("CFTC") regulations, and therefore the Group is subject to these CFTC requirements as well as certain additional business conduct and record keeping and reporting rules that apply to the Group's swap transactions with counterparties that are U.S. persons.

The CFTC has issued Cross-Border Guidance which, among other things, establishes a framework for the CFTC to permit "substituted compliance" by swap dealers located in non-U.S. jurisdictions with regulatory schemes determined by the CFTC to be comparable to its own. The CFTC has made such a determination with respect to certain aspects of Australian law and regulation and ANZBGL is able to rely on substituted compliance with respect to certain aspects of CFTC rules in connection with transactions outside the U.S. with non-U.S. counterparties. The CFTC has provided guidance, and has proposed rules, regarding transactions entered into by non-U.S. swap dealers with non-U.S. counterparties that are arranged, negotiated or executed in the U.S. The CFTC may issue further guidance, or adopt rules, governing such transactions.

U.S. prudential regulators and the CFTC have implemented rules imposing initial and variation margin requirements on transactions in uncleared swaps and security-based swaps. As ANZBGL is supervised by the FRB and operates the New York Branch that is regulated by the OCC, it needs to comply with the uncleared swap margin rules promulgated by the FRB, Farm Credit Administration, FDIC, Federal Housing Financial Agency and the OCC. These rules impose requirements to collect and post initial and variation margin in respect of in-scope trading with in-scope counterparties. The rules of the prudential regulators and the CFTC also allow non-U.S. swap dealers, such as ANZBGL, to comply with the applicable laws of non-U.S. jurisdictions in lieu of compliance with their margin rules, or otherwise not to comply with U.S. margin rules, with respect to certain categories of transactions and counterparties.

Dodd-Frank also requires ANZBGL to submit U.S. resolution plans to the FRB and the FDIC. ANZBGL submitted its most recent U.S. resolution plan in December 2018. ANZBGL also is subject to "enhanced prudential regulations" under Reg. YY, Subpart N, which was adopted pursuant to Dodd-Frank Section 165, and which requires quarterly and annual certification of compliance with the financial and risk oversight requirements thereof. In October 2019, the FRB and the FDIC issued final rules that would apply tailored requirements on resolution planning and a modification of the enhanced prudential standards applicable to foreign banking organizations, depending on the size of their U.S. operations and their risk profile. Under the final

rules, ANZBGL is projected to be a triennial reduced filer, and thus is required only to submit a reduced resolution plan if it continues to be a triennial reduced filer on October 1, 2020.

The U.S. Foreign Account Tax Compliance Act ("FATCA"), requires financial institutions to undertake specific customer due diligence and provide information on account holders who are U.S. citizens or tax residents to the United States Federal tax authority, the Internal Revenue Service, either directly or via local tax authorities. If the required customer due diligence and provision of account holder information is not undertaken and provided in a manner and form meeting the applicable requirements, the Group and/or persons owning assets in accounts with Group members may be subjected to a 30% withholding tax on certain amounts. While such withholding tax may currently apply only to certain payments derived from sources within the United States, no such withholding tax will be imposed on any payments derived from sources outside the United States that are made prior to the date that is two years after the date on which final U.S. regulations defining the term "foreign passthru payment" are enacted. There is currently no proposed or final definition of "foreign passthru payment" and it is therefore impossible to know whether certain payments could possibly be treated as foreign passthru payments.

The discussion above reflects recently proposed U.S. regulations that eliminate withholding on certain gross proceeds payments and delay the effective date for withholding on payments from sources outside the United States. The U.S. Treasury Department has indicated that taxpayers may rely on the proposed regulations. The discussion assumes that the regulations will be finalized in their current form and will be effective retroactively.

In addition to FATCA, the U.S. may require the Group in certain circumstances to provide certain information to U.S. payers (withholding agents, custodians, etc.), and the Group and/or its customers may face withholding tax if the Group does not provide such information in compliance with the applicable rules and regulations. Moreover, even if the Group does provide the required information, withholding may still be applicable to certain U.S. source payments.

In the event that any country in which ANZBGL operates does not finalize and enforce an Intergovernmental Agreement with the United States, and that country has local law impediments preventing compliance with FATCA, the Group may also be subject to broader compliance issues, significant withholding exposure and other operational impacts.

A major focus of U.S. governmental policies affecting financial institutions has been combating money laundering and terrorist financing. The Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 (the "Patriot Act") substantially broadened the scope of U.S. anti-money laundering laws by imposing significant compliance and due diligence obligations, identifying crimes and stipulating penalties and expanding the extra-territorial jurisdiction of the U.S. The U.S. Treasury Department has issued a number of regulations implementing various requirements of the Patriot Act that apply to U.S. financial institutions, including subsidiaries and branches of foreign banks such as ANZBGL's U.S. broker-dealer subsidiary, the New York Branch and ANZBGL's bank subsidiary that operates in Guam and American Samoa.

Those regulations require financial institutions operating in the United States to maintain appropriate policies, procedures and controls to detect, prevent, and report money laundering and terrorist financing and to verify the identity of their customers. In addition, the U.S. bank regulatory agencies have imposed heightened standards and U.S. law enforcement authorities have been taking a more active role, resulting in intensified enforcement of such matters. Failure of a financial institution to maintain and implement adequate policies and procedures to combat money laundering and terrorist financing could have serious legal and reputational consequences for the financial institution, as well as result in the imposition of civil, monetary and criminal penalties.

## **OTHER REGULATORS**

The Group has ordinary shares listed on the ASX and the NZX and has other equity securities and debt securities listed on these and certain other overseas securities exchanges. As a result, the Group must comply with a range of listing and corporate governance requirements in Australia, New Zealand and overseas.

In addition to the prudential capital oversight that APRA conducts over ANZBGL and its branch operations and the supervision and regulation described above, local banking operations in all of the ANZBGL offshore branches and banking subsidiaries are subject to host country supervision by their respective regulators, such as the RBNZ, the OCC, the FRB, the UK Prudential Regulatory Authority, the Monetary Authority of Singapore, the Hong Kong Monetary Authority, the China Banking and Insurance Regulatory Commission and other financial regulatory bodies in those countries and in other relevant countries. These regulators, among other things, may impose minimum capitalization requirements on those operations in their respective jurisdictions.

The Group is also required to comply with certain anti-money laundering and counterterrorism financing legislation and regulations under the local laws of all the countries in which it operates.



## RISK FACTORS

### Introduction

The Group's activities are subject to risks that can adversely impact its business, operations, results of operations, reputation, prospects, liquidity, capital resources, financial performance and financial condition (together, the "Group's Position"). The risks and uncertainties described below are not the only ones that the Group may face. Additional risks and uncertainties that the Group is unaware of, or that the Group currently deems to be immaterial, may also become important factors that affect it. If any of the specified or unspecified risks actually occur, the Group's Position may be materially and adversely affected, with the result that the trading price of the Group's equity or debt securities could decline, and investors could lose all or part of their investment. These risk factors below should be considered together with "Forward Looking Statements" in "Section 1: Key Information".

### Risks related to the Issuer's business activities and industry

#### 1. Changes in political and general business and economic conditions, including disruption in regional or global credit and capital markets, may adversely affect the Group's Position

The Group's financial performance is primarily influenced by the political and economic conditions and the level of business activity in the major countries and regions in which the Group or its customers or counterparties operate, trade or raise funding including, without limitation, Australia, New Zealand, the Asia Pacific, United Kingdom, Europe and the U.S. (the "Relevant Jurisdictions").

The economic and business conditions that prevail in the Group's major operating and trading markets are affected by, among other things, domestic and international economic events, political events and natural disasters, and by movements and events that occur in global financial markets.

The impact of the global financial crisis in 2007 and its aftermath continue to affect regional and global economic activity, confidence and capital markets. Prudential authorities continue to implement increased regulations in an attempt to mitigate the risk of such events recurring, although there can be no assurance that such regulations will be effective. The Group believes that the global financial crisis has also had a lasting effect on consumer and business behavior in advanced economies, including the major countries and regions in which the Group or its customers or counterparties operate. Consumers in recent years have reduced their savings rates in the face of weak income growth, while businesses have been reluctant to invest and inflation has remained low. The potential for escalation in geopolitical risks has also contributed to vulnerability in consumer and business behavior. Monetary authorities responded to the global financial crisis by introducing zero or near-zero interest rates across most countries, and the major central banks took unconventional steps to support growth and raise inflation. Recently, some monetary authorities are taking similar actions due to current market conditions. For example, central banks worldwide, including the U.S. Federal Reserve, the RBA and the RBNZ, cut interest rates in 2019.

Changes in global political conditions have led to, and may continue to result in extended periods of increased political and economic uncertainty and volatility in the global financial markets. Recent examples include the protracted "Brexit" (as defined below) negotiations, Donald Trump's presidency and protectionist policies, and global trade developments relating to, among other things, the imposition or threatened imposition of trade tariffs and levies by major countries including by those that are Australia's significant trading partners (for instance, changes in U.S. trade relations with China could affect economic activity in Australia). Such changes have reduced and could lead to a further reduction in consumer and business activity within the markets in which the Group or its customers or counterparties operate, or result in the introduction of new and/or divergent regulatory frameworks that the Group will need to adhere to.

In anticipation of the exit of the United Kingdom from the European Union (commonly referred to as "Brexit"), the Group has made changes to the structure of its business operations in Europe, however the financial, trade and legal implications of Brexit remain uncertain and its impact may be more severe than expected given that the final terms upon which the United Kingdom will exit the EU are still not known and given the lack of comparable precedent. As a result, there can be no assurance that the changes the Group has made to the structure of its business operations in Europe will be sufficient to address the financial, trade and legal implications of Brexit, and the Group is subject to the risk that further changes may be required as a result of the final terms of Brexit.

Australian political conditions have progressively shifted over recent years. Shorter tenures for Prime Ministers appear to have become more common, and the focus on the societal impacts of the financial sector, and other business sectors as well, has sharpened. The banking tax and the Royal Commission have been initiated in this environment. The Royal Commission process itself appears to have exacerbated this shift, suggesting a sustained period of focus on the financial sector in Australia.

Political and economic uncertainty has in the past led to declines in market liquidity and activity levels, volatile market conditions, a contraction of available credit, lower or negative interest rates, weaker economic growth and reduced business confidence, each of which may adversely affect the Group's Position. These conditions may also adversely affect the Group's ability to raise medium or long-term funding in the international capital markets.

Geopolitical instability, including potential or actual conflict, occurring around the world, such as the ongoing unrest and conflicts in Ukraine, North Korea, Hong Kong, Syria, Egypt, Afghanistan, Iraq, Nicaragua and elsewhere, as well as the current high threat of terrorist activities, may also adversely affect global financial markets, general business and economic conditions and consequently, the Group's ability to continue operating or trading in an affected country or region that in turn may adversely affect the Group's Position.

Should difficult economic conditions in the Group's markets eventuate, asset values in the housing, commercial or rural property markets could decline, unemployment could rise and corporate and personal incomes could suffer. Deterioration in global markets, including equity, property, currency and other asset markets, may impact the Group's customers and the security the Group holds against loans and other credit exposures, which may impact the Group's ability to recover loans and other credit exposures.

The Group's financial performance may also be adversely affected if the Group is unable to adapt cost structures, products, pricing or activities in response to a drop in demand or lower than expected revenues. Similarly, higher than expected costs (including credit and funding costs) could be incurred because of adverse changes in the economy, general business conditions or the operating environment in the countries or regions in which the Group or its customers or counterparties operate.

All or any of the negative political, business or economic conditions described above may cause a reduction in demand for the Group's products and services and/or an increase in loan and other credit defaults and bad debts, which may adversely affect the Group's Position.

## 2. Competition in the markets in which the Group operates may adversely affect the Group's Position

The markets in which the Group operates are highly competitive and could become even more so. Many factors contribute to competition risk including mergers, acquisitions, divestments, joint ventures and alliances, changes in customers' needs, preferences and behaviors, entry of new participants, development of new distribution and service methods and technologies, increased diversification of products by competitors and changes in regulation such as the rules governing the operations of banks and non-bank competitors. Other examples are:

- entities that the Group competes with, including those outside of Australia and New Zealand, could be subject to different levels of regulation and regulatory activity. This could allow them to offer more competitive products and services, including because those different levels give them a lower cost base and/or the ability to attract employees that the Group would otherwise seek to employ;
- digital technologies and business models are changing customer behavior and the competitive environment and emerging competitors are increasingly utilizing new technologies and seeking to disrupt existing business models in the financial services sector;
- existing companies from outside of the traditional financial services sector may seek to directly compete with the Group by offering products and services traditionally provided by banks, including by obtaining banking licenses and/or by partnering with existing providers;
- consumers and businesses may choose to transact using, or to invest in, new forms of currency (such as cryptocurrencies) in relation to which the Group may choose not to provide financial services; and
- Open Banking (as described below) may lead to increased competition (see risk factor *"Regulatory changes or a failure to comply with laws, regulations or policies may adversely affect the Group's Position"*).

Increasing competition for customers could also potentially lead to a compression in the Group's net interest margins or increased advertising and related expenses to attract and retain customers.

The Group competes with banks and other financial services firms for deposits to fund a significant portion of its balance sheet. Increased competition for deposits may increase the Group's cost of funding. If the Group is not able to successfully compete for deposits, the Group would be forced to rely more heavily on other, less stable or more expensive forms of funding, or to reduce lending. This may adversely affect the Group's Position.

The impact on the Group of an increase in competitive market conditions or a technological change that puts the Group's business platforms at a competitive disadvantage, especially in the Group's main markets and products, could lead to a material reduction in the Group's market share, customers and margins and adversely affect the Group's Position.

## 3. Weakening of the real estate markets in Australia, New Zealand or other markets where the Group does business may adversely affect the Group's Position

Residential and commercial property lending, together with real estate development and investment property finance, constitute important businesses of the Group. Major sub-segments within the Group's lending portfolio include:

- residential housing loans (owner occupier and investment); and
- commercial real estate loans.

Since 2009, the world's major central banks have embarked upon unprecedented monetary policy stimulus. The resulting weight of funds searching for yield continues to be a significant driver underlying property markets in the Group's core property jurisdictions (Australia, New Zealand, Singapore and Hong Kong). However, although values for completed tenanted properties and residential house prices, particularly in metro east coast Australian and New Zealand markets, rose steadily until 2018, the fall in Australian house prices in 2018 was the largest since the global financial crisis. Across Australia, house prices are approximately 7% below their late 2017 peak, although they are still almost 30% higher as at April 2019 since the start of 2013<sup>2</sup>.

A continued weakening of real estate markets in Australia, New Zealand, and other markets where the Group does business could impact the Group in a number of ways. These include:

- declining asset prices could impact customers, counterparties and the value of security (including residential and commercial property) the Group holds against these loans, impacting the Group's ability to recover amounts owing if customers or counterparties were to default;
- declining demand for the Group's residential lending products due to buyer concerns about decreases in values or concerns about rising interest rates that may make the Group's lending products less attractive to potential homeowners and investors; and
- a material decline in residential housing prices may also cause losses in the Group's residential development portfolio if customers who are pre-committed to purchase these dwellings are unable or unwilling to complete their contracts and the Group is forced to re-sell these dwellings at a loss.

The Group's portfolio of commercial property loans may be particularly susceptible to asset price deflation, tenancy risk and delivery risk, which may result in higher credit losses, refinance risk and deteriorating security values. A significant decrease in commercial property valuations or a significant slowdown in the commercial real estate markets in the Relevant Jurisdictions could result in a decrease in new lending opportunities or lower recovery rates that may in turn materially and adversely impact the Group's Position.

## 4. Market risk events may adversely affect the Group's Position

Market risk is the risk of loss arising from adverse changes in interest rates, currency exchange rates, credit spreads, or from fluctuations in bond, commodity or equity prices. For purposes of financial risk management, the Group differentiates between traded and non-traded market risks. Traded market risks principally arise from the Group's trading operations in interest rates, foreign exchange, commodities and securities. The non-traded market risk is predominantly interest rate risk in the banking book. Other non-traded market risks include transactional and structural foreign exchange risk arising from capital investments in offshore operations and non-traded equity risk. Losses arising from the occurrence of such market risk events may adversely affect the Group's Position.

<sup>2</sup> Source: RBA Financial Stability Review, April 2019



## 5. Changes in exchange rates may adversely affect the Group's Position

As the Group conducts business in several different currencies, its businesses may be affected by a change in currency exchange rates. Additionally, as the Group's annual and interim reports are prepared and stated in Australian dollars, any appreciation in the Australian dollar against other currencies in which the Group earns revenues (particularly the New Zealand dollar and U.S. dollar) may adversely affect the Group's reported earnings.

While the Group has put in place hedges to partially mitigate the impact of currency changes, there can be no assurance that the Group's hedges will be sufficient or effective, and any further appreciation may have an adverse impact upon the Group's Position.

## 6. The regulation, reform and replacement of benchmark rates could have adverse consequences on the Group's securities issuances and its capital markets and investment activities

Interest rate, equity, foreign exchange rate and other types of indices which are deemed to be "benchmarks" including those in widespread and long-standing use, have been the subject of ongoing international regulatory scrutiny, and initiatives and proposals for reform. Some of these reforms are already effective while others are still to be implemented or are under consideration. These reforms may cause benchmarks to perform differently than in the past, or to disappear entirely, or have other consequences which cannot be fully anticipated.

Any of the benchmark reforms which have been proposed or implemented, or the general increased regulatory scrutiny of benchmarks, could also increase the costs and risks of administering or otherwise participating in the setting of benchmarks and complying with regulations or requirements relating to benchmarks. Such factors may have the effect of discouraging market participants from continuing to administer or contribute to certain benchmarks, trigger changes in the rules or methodologies used in certain benchmarks or lead to the disappearance of certain benchmarks. Any of these developments, and any future initiatives to regulate, reform or change the administration of benchmarks, could result in adverse consequences to the return on, value of and market for loans, mortgages, securities, derivatives and other financial instruments whose returns are linked to any such benchmark, including those issued, funded or held by the Group.

Various regulators, industry bodies and other market participants globally are engaged in initiatives to develop, introduce and encourage the use of alternative rates to replace certain benchmarks. There is no assurance that these new rates will be accepted or widely used by market participants, or that the characteristics of any of these new rates will be similar to, or produce the economic equivalent of, the benchmarks that they seek to replace. If a particular benchmark were to be discontinued and an alternative rate has not been successfully introduced to replace that benchmark, this could result in widespread dislocation in the financial markets, engender volatility in the pricing of securities, derivatives and other instruments, and suppress capital markets activities, all of which could have adverse effects on the Group's Position. In addition, the transition of a particular benchmark to a replacement rate could affect hedge accounting relationships between financial instruments linked to that benchmark and any related derivatives, which could adversely affect the Group's Position.

On July 27, 2017, the Financial Conduct Authority (the "FCA"), which regulates LIBOR, announced that it will no longer persuade or compel banks to submit rates for the calculation of LIBOR after 2021. In a subsequent announcement on July 12, 2018, the FCA emphasized the need for market participants to transition away from LIBOR before the end of 2021. Such announcements indicate that the continuation of LIBOR on the current basis cannot and will not be guaranteed after 2021, and there is a substantial risk that LIBOR will be discontinued or modified by 2021. Vast amounts of loans, mortgages, securities, derivatives and other financial instruments are linked to the LIBOR benchmark, and any failure by market participants and regulators to successfully introduce benchmark rates to replace LIBOR and implement effective transitional arrangements to address the discontinuation of LIBOR could result in disruption in the financial markets, suppress capital markets activities and give rise to litigation claims, all of which could have a negative impact on the Group's Position and on LIBOR-linked securities or other instruments which are issued, funded or held by the Group.

## 7. Acquisitions and/or divestments may adversely affect the Group's Position

The Group regularly examines a range of corporate opportunities, including acquisitions and divestments, with a view to determining whether those opportunities will enhance the Group's strategic position and financial performance.

Divestments that the Group has previously announced but not yet completed include, OnePath Pensions and Investments in Australia, which remains subject to regulatory approvals.

Integration (or separation) of an acquired (or divested) business can be complex and costly, sometimes including combining (or separating) relevant accounting and data processing systems, and management controls, as well as managing relevant relationships with employees, customers, regulators, counterparties, suppliers and other business partners. Integration (or separation) efforts could create inconsistencies in standards, controls, procedures and policies, as well as diverting management attention and resources. There is also the risk of counterparties making claims in respect of completed or uncompleted transactions against the Group that could adversely affect the Group's Position. There can also be no assurance that any acquisition (or divestment) would have the anticipated positive results around cost or cost savings, time to integrate and overall performance. All or any of these factors could adversely affect the Group's ability to conduct its business successfully and impact the Group's operations or results. Additionally, there can be no assurance that employees, customers, counterparties, suppliers and other business partners of newly acquired (or retained) businesses will remain post-acquisition (or post-divestment). Further, there is a risk that completion of an agreed transaction may not occur whether in the form originally agreed between the parties or at all, including due to failure of the counterparty to satisfy its completion conditions or because other completion conditions such as obtaining relevant regulatory or other approvals are not satisfied. Should any of these integration or separation risks occur, this could adversely affect the Group's Position.

## 8. Sovereign risk events may destabilize global financial markets and may adversely affect the Group's Position

Sovereign risk is the risk that governments will default on their debt obligations, be unable to refinance their debts as and when they fall due or nationalize parts of their economy. Sovereign risk remains in many economies, including the U.S., the United Kingdom, China, Europe, Australia and New Zealand. Should one sovereign default, there could be a cascading effect to other markets and countries, the consequences of which, while difficult to predict, may be similar to or worse than those experienced during the global financial crisis and subsequent sovereign debt crises.

Such events could destabilize global financial markets and adversely affect the Group's Position.

## Risks related to the Issuer's financial situation

### 9. Credit risk may adversely affect the Group's Position

As a financial institution, the Group is exposed to the risks associated with extending credit to other parties, including incurring credit-related losses that can occur as a result of a counterparty being unable or unwilling to honor its contractual obligations. Credit losses can and have resulted in financial services organizations realizing significant losses and in some cases failing altogether.

The risk of credit-related losses may be increased by a number of factors, including deterioration in the financial condition of the economies in which the Group or its customers or counterparties operate, a sustained high level of unemployment in the markets in which the Group or its customers or counterparties operate, more expensive imports into Australia and New Zealand due to the reduced strength of the Australian and New Zealand dollars relative to other currencies, a deterioration of the financial condition of the Group's customers or counterparties, a reduction in the value of assets the Group holds as collateral, and a reduction in the market value of the counterparty instruments and obligations it holds.

Less favorable business or economic conditions, whether generally or in a specific industry sector or geographic region, as well as the occurrence of events such as natural disasters, could cause customers or counterparties to fail to meet their obligations in accordance with agreed terms.

For example, the Group's customers and counterparties in or with exposure to:

- increased geopolitical risk including the continuation or escalation of the trade conflict between the U.S. and China may impact the outlook for commodity prices due to a growing possibility of declining global growth. A further or sustained slowdown in global economic growth or a decline in commodity prices could depress the volume and price of exports, such as dairy products produced in Australia and New Zealand, with negative flow-on effects for those industries closely tied to the export sector;
- the Australian natural resources sector, which is particularly exposed to any prolonged slowdown in the Chinese economy and could be materially and adversely impacted by a decline in natural resource prices; and
- segments reliant on consumer discretionary spend in Australia that are exposed to a slowdown in spending levels arising from the impact of a combination of a slowing housing market, low wage growth and high household debt. Impacted segments may include specialty retail, department stores and discretionary retail leisure travel.

The Group is also subject to the risk that its rights against third parties may not be enforceable in certain circumstances, which may result in credit losses. Should material credit losses occur to the Group's credit exposures, this may adversely affect the Group's Position.

Credit risk may also arise from certain derivative, clearing and settlement contracts the Group enters into, and from the Group's dealings with, and holdings of, debt securities issued by other banks, financial institutions, companies, governments and government bodies where the financial conditions of such entities are affected by economic conditions in global financial markets.

In addition, in assessing whether to extend credit or enter into other transactions with customers and/or counterparties, the Group relies on information provided by or on behalf of customers and/or counterparties, including financial statements and other financial information. The Group may also rely on representations of customers and independent consultants as to the accuracy and completeness of that information. The Group's financial performance could be negatively impacted to the extent that it relies on information that is inaccurate or materially misleading.

The Group holds provisions for credit impairment that are determined based on current information and subjective and complex judgements of the impairment within the Group's lending portfolio. If the information upon which the assessment is made proves to be inaccurate or if the Group fails to analyze the information correctly, the provisions made for credit impairment may be insufficient, which may adversely affect the Group's Position.

### 10. Challenges in managing the Group's capital base could give rise to greater volatility in capital ratios, which may adversely affect the Group's Position

The Group's capital base is critical to the management of its businesses and access to funding. Prudential regulators of the Group include, but are not limited to, APRA, RBNZ and various regulators in the U.S., the United Kingdom and the countries in the Asia Pacific region. The Group is required by its primary regulator, APRA, (and the RBNZ for ANZ New Zealand) to maintain adequate regulatory capital.

Under current regulatory requirements, risk-weighted assets and expected loan losses increase as counterparty's risk grade worsens. These regulatory capital requirements are likely to compound the impact of any reduction in capital resulting from lower profits in times of stress. As a result, greater volatility in capital ratios may arise and may require the Group to raise additional capital. There can be no certainty that any additional capital required would be available or could be raised on reasonable terms.

The Group's capital ratios may be affected by a number of factors, such as (i) lower earnings (including lower dividends from its deconsolidated subsidiaries such as those in the insurance and funds management businesses as well as from its investment in associates), (ii) increased asset growth, (iii) changes in the value of the Australian dollar against other currencies in which the Group operates (particularly the New Zealand dollar and U.S. dollar) that impact risk weighted assets or the foreign currency translation reserve (iv) changes in business strategy (including acquisitions, divestments and investments or an increase in capital intensive businesses) and (v) changes in regulatory requirements.

APRA and the RBNZ have implemented prudential standards to accommodate Basel 3. Certain other regulators have either implemented or are in the process of implementing regulations, including Basel 3, that seek to strengthen, among other things, the liquidity and capital requirements of banks, funds management entities and insurance entities, though there can be no assurance that these regulations have had or will have their intended effect. These regulations, together with any risks arising from any regulatory changes (including those arising from APRA's response to the remaining FSI recommendations, further changes from APRA's "unquestionably strong" requirements, the requirements of the BCBS, or the RBNZ's review of capital requirements), are described in risk factor *"Regulatory changes or a failure to comply with laws, regulations or policies may adversely affect the Group's Position"*.

Any inability of the Group to maintain its regulatory capital may have a material adverse effect on the Group's Position.

**11. The Group's credit ratings could change and adversely affect the Group's ability to raise capital and wholesale funding and constrain the volume of new lending which may adversely affect the Group's Position**

The Group's credit ratings have a significant impact on both its access to, and cost of, capital and wholesale funding. They may also be important to customers or counterparties when evaluating the Group's products and services. Credit ratings and rating outlooks may be withdrawn, qualified, revised or suspended by credit rating agencies at any time. The methodologies used by ratings agencies to determine credit ratings and rating outlooks may be revised in response to legal or regulatory changes, market developments or for any other reason.

The Group's credit ratings or rating outlooks could be affected by a change in the credit rating of the Commonwealth of Australia or New Zealand, the occurrence of one or more of the other risks identified in this document, a change in the ratings methodologies or by other events. As a result, downgrades in the Group's credit ratings could occur that do not reflect changes in the general economic conditions or the Group's financial condition.

In addition, the ratings of individual securities (including, but not limited to, certain Tier 1 capital and Tier 2 capital securities and covered bonds) issued by the Group (and other banks globally) could be impacted from time to time by changes in the regulatory requirements for those instruments as well as the ratings methodologies used by rating agencies.

Any future downgrade or potential downgrade to the Group's credit ratings or rating outlooks may reduce access to capital and wholesale debt markets and could lead to an increase in funding costs, which could constrain the volume of new lending and affect the willingness of counterparties to transact with the Group and may adversely affect the Group's Position.

Credit ratings are not a recommendation by the relevant rating agency to invest in securities offered by the Group.

**12. Liquidity and funding risk events may adversely affect the Group's Position**

Liquidity and funding risk is the risk that the Group is unable to meet its payment obligations as they fall due (including repaying depositors or maturing wholesale debt) or that the Group has insufficient capacity to fund increases in assets. Liquidity and funding risk is inherent in all banking operations due to the timing mismatch between cash inflows and cash outflows. Reduced liquidity could lead to an increase in the cost of the Group's borrowings and constrain the volume of new lending that may adversely affect the Group's Position.

Deterioration in market conditions and/or investor confidence in the Group may materially impact the Group's ability to replace maturing liabilities and access funding (in a timely and cost effective manner), which may adversely impact the Group's Position.

The Group raises funding from a variety of sources, including customer deposits and wholesale funding in domestic and in offshore markets to meet its funding requirements and to maintain or grow its business generally. Developments in major markets can adversely affect liquidity in global capital markets. For example, in times of liquidity stress, if there is damage to market confidence in the Group or if funding inside or outside of domestic markets is not available or constrained, the Group's ability to access sources of funding and liquidity may be constrained and it will be exposed to liquidity and funding risk. In such cases, the Group may be forced to seek alternative funding. The availability of such alternative funding, and the terms on which it may be available, will depend on a variety of factors, including prevailing market conditions and the Group's credit ratings at that time (which are strongly influenced by Australia's credit rating). Even if available, the cost of these funding alternatives may be more expensive or on unfavorable terms that may adversely affect the Group's Position.

**13. Changes in the valuation of some of the Group's assets and liabilities may adversely affect the Group's earnings and/or equity, and therefore its financial position**

The Group applies accounting standards that require that various financial instruments, including derivative instruments, assets and liabilities classified as fair value through other comprehensive income, and certain other assets and liabilities (as per Note 17 of the Consolidated Financial Statements for the financial year ended 30 September 2019 as set out in the Group's 2019 Annual Report ("2019 Financial Statements")) are measured at fair value with changes in fair value recognized in earnings or equity.

Generally, in order to establish the fair value of these instruments, the Group relies on quoted market prices or, where the market for a financial instrument is not sufficiently active, fair values are based on present value estimates or other valuation techniques that incorporate the impact of factors that would influence the fair value as determined by a market participant. The fair value of these instruments is impacted by changes in market prices or valuation inputs that may have a material adverse effect on the Group's earnings and/or equity.

In addition, the Group may be exposed to a reduction in the value of non-lending related assets as a result of impairments that are recognized in earnings. The Group is required to assess the recoverability of goodwill balances at least annually and other non-lending related assets including premises and equipment, investment in associates, capitalized software and other intangible assets (including acquired portfolio of insurance and investment businesses and deferred acquisition costs) where there are indicators of impairment.

For the purpose of assessing the recoverability of the goodwill balances, the Group uses either a discounted cash flow or a multiple of earnings calculation. Changes in the assumptions upon which the calculation is based, together with expected changes in future cash flows, may materially impact this assessment, resulting in the potential write-off of a part or all of the goodwill balances.

In respect of other non-lending related assets, in the event that an asset is no longer in use, or that the cash flows generated by the asset do not support the carrying value, impairment charges may be recorded. This, in conjunction with the other potential changes above, could impact the Group's Position.

**14. Changes to accounting policies may adversely affect the Group's financial position**

The accounting policies that the Group applies are fundamental to how it records and reports its financial position and results of operations. Management must exercise judgement in selecting and applying many of these accounting policies so that they not only comply with the applicable accounting standards or interpretations but that they also reflect the most appropriate manner in which to record and report on the Group's financial position and results of operations. However, these accounting policies may be applied inaccurately, resulting in a misstatement of the Group's financial position. In addition, the application of new or revised accounting standards or interpretations may adversely affect the Group's financial position. The impact of new accounting standards effective for the first time in the Group's 2019 financial year is outlined in Note 1 and Note 35 of the 2019 Financial Statements.

In some cases, management must select an accounting policy from two or more alternatives, any of which would comply with the relevant accounting standard or interpretation to the Group and be reasonable under the circumstances, yet might result in reporting materially different outcomes than would have been reported under the alternative.

### Legal and regulatory risk

#### 15. Regulatory changes or a failure to comply with laws, regulations or policies may adversely affect the Group's Position

The Group's businesses and operations are highly regulated. The Group is subject to a substantial number of laws, regulations and policies, including industry self-regulation, in the Relevant Jurisdictions in which it carries on business or obtains funding and is supervised by a number of different authorities in each of these jurisdictions.

The resources allocated to the regulation and supervision of financial services groups, such as the Group, and the enforcement of laws against them, have increased substantially in recent years, particularly in Australia and New Zealand. As a result, the regulation and supervision of financial services groups has become increasingly extensive and complex across the Relevant Jurisdictions. Such regulation and supervision continue to evolve.

Community concern with misconduct in the financial services industry in Australia, including the Group, has led to a substantial increase in the number of laws, regulations, enforcement and other legal actions and policies applied to the financial services industry, each of which could adversely affect the Group's Position. In particular, in Australia:

- Royal Commission.** The Royal Commission into Misconduct in the Banking, Superannuation and Financial Services Industry made 76 recommendations concerning law reform, self-regulatory standards and the operations of ASIC and APRA. Depending on how the recommendations are implemented by the Australian Government and followed by regulatory agencies, they could result in additional costs and may lead to further exposures, including exposures associated with further regulator activity or potential customer exposures such as class actions, individual claims or customer remediation or compensation activities. The recommendations may also lead to adjustments in the competitive environment of the Group. The outcomes and total costs associated with these possible exposures and changes remain uncertain and their impact may adversely affect the Group's Position.
- Competition Laws, Regulations and Inquiries.** There is a strong focus on the regulation of competition in the financial services sector. The Productivity Commission, an independent research and advisory body to the Australian Government, undertook an inquiry into competition in Australia's financial system and released its report in August 2018. Policy and law reforms in response to the final report may adversely affect the Group's Position. In May 2017, the Federal Treasurer directed the ACCC to conduct an inquiry into prices charged or proposed to be charged by ADIs affected by the Major Bank Levy (as defined below) in relation to residential mortgage products. A final report was published in December 2018. Findings in the report may lead to competition related policy changes or increased regulatory scrutiny. In October 2019, the Australian Government directed the ACCC to immediately commence an inquiry into home loan pricing of the major Australian banks, which includes the Group. In October 2018, the ACCC commenced an inquiry into foreign currency conversion services. The ACCC examined price competition amongst suppliers of foreign currency conversion services to consider whether there are impediments to effective competition. The ACCC provided its final report to the Federal Treasurer in September 2019. In July 2019, the ACCC released its final report of its Digital Platforms Inquiry. This report recommended reforms to privacy and certain consumer protections. The Australian Government is consulting on these recommendations. A draft report from the ACCC on customer loyalty schemes released in September 2019 has proposed some overlapping reforms. Legislative, regulatory or supervisory changes in response to these recommendations could adversely affect the Group's Position.
- Product Laws, Regulations and Inquiries.** There is a strong focus on the suitability of products offered by financial services providers, including the Group. Regulatory policy development and monitoring of responsible consumer lending has increased significantly, and continues to drive the review of, and changes to, business practices. If any additional changes in law, regulation or policy are implemented, as a result of the development and monitoring of responsible consumer lending, such changes may impact the manner in which the Group provides consumer lending services in the future that may adversely affect the Group's operations in this area and consequently, the Group's Position. For example, ASIC is currently reviewing its regulatory guidance on responsible lending laws. In addition, the Australian Government passed legislation in 2019 to enhance the regulation of the design and distribution of financial and credit products in Australia and to provide ASIC with product intervention powers where it perceives a risk of significant consumer detriment, which have already been used by ASIC. There are significant penalties for non-compliance and such legislation could impact the Group's ability to issue and market financial products in the future. Increased compliance costs resulting from financial product distribution requirements may adversely impact the Group's Position.
- Increasing Corporate Penalties and Funding for Regulators.** There are increased penalties for breaches of laws in Australia, as well as increased funding for regulators to prosecute breaches. The Australian Consumer Law was amended to increase penalties for breaches of consumer law from September 2018. The increased penalties relate to unconscionable conduct, false or misleading representations about goods or services, unfair practices, the safety of consumer goods and product-related services and information standards. The Australian Government announced in March 2019 that ASIC would be provided with more than \$400 million and APRA with more than \$150 million in additional funding to support enforcement, regulation and supervision. The Treasury Laws Amendment (Strengthening Corporate and Financial Sector Penalties) Act 2019 significantly increased the sanctions applicable to the contravention of a range of corporate and financial sector obligations. The imposition of such penalties on the Group may adversely affect the Group's Position.
- Senior Executive Accountability Laws and Regulations.** There are increasing penalties and specialized rules applicable to senior executives in the banking sector. The Banking Executive Accountability Regime ("BEAR") was introduced as a new responsibility and accountability framework for the directors and most senior executives in ADI groups. The Australian Government has indicated that the BEAR will be extended and modified following the Royal Commission. Potential risks to the Group from the BEAR legislation include the risk of penalties and the risk to the Group's ability to attract and retain high-quality directors and senior executives.
- Other Government or regulatory interventions in the financial sector.** There remain ongoing Australian Government and regulator led inquiries and interventions into Australia's banks. These inquiries are wide ranging and could lead to legislative or regulatory changes or measures that may adversely affect the Group's Position. The Commonwealth Parliament has held and will hold public hearings to review the four major banks, including the Group, during 2019. ASIC held public hearings on responsible lending in August 2019. The Australian Government imposed a levy on

liabilities for certain large banks, including the Group, with effect from July 2017 ("Major Bank Levy"). There is a risk that the Australian Government could increase the Major Bank Levy or introduce new levies on banks. Australian State and Territory governments may introduce similar levies that may adversely affect the Group's Position. ASIC has also implemented a new and more intensive supervisory approach by placing ASIC staff onsite in major financial institutions to closely monitor governance and compliance with laws. Scrutiny of banks also increased following the commencement by the AUSTRAC of civil penalty proceedings in 2017 against another major Australian bank relating to alleged past and ongoing contraventions of the Anti-Money Laundering and Counter-Terrorism Financing Act 2006 (Commonwealth).

- *Industry self-regulation.* There is continued focus on industry best practice guidance and standards impacting retail and small business banking. Changes to self-regulatory instruments, including industry codes and practice guidelines, is requiring considerable Group resources to implement and monitor compliance. A new Australian Banking Code came into effect from July 2019, with further changes to certain retail and small business products and processes being introduced by March 2020 to give effect to Royal Commission recommendations. Industry guidance on working with vulnerable customers is also evolving. Such changes may impact the products that the Group is able to offer to its customers and the operational costs associated with delivery, which may adversely impact the Group's Position.

There are also other emerging regulatory developments and challenges, which include:

- *Prudential Developments:* Developments in prudential regulation continue to impact the Group in a material way. Given the number of items that are currently open for consultation with APRA and the RBNZ, the potential impacts on the Group remain uncertain. Further changes to APRA's prudential standards could increase the level of regulatory capital that the Group is required to maintain, restrict the Group's flexibility, require it to incur substantial costs and/or impact the profitability of one or more business lines any of which may adversely affect the Group's Position.
- In October 2019, APRA released a discussion paper on draft revisions to the prudential standard APS111 "Capital Adequacy: Measurement of Capital" ("APS111") for consultation. The most material change from APRA's proposal is in relation to the treatment of capital investments into ADIs (or overseas equivalents) and insurance subsidiaries at Level 1, with the tangible component of the investment changing from a 400% risk weighting to:
  - 250% risk weighting up to an amount equal to 10% of ANZBGL's net Level 1 CET1 capital; and
  - the remainder of the investment will be treated as a CET1 capital deduction.
- ANZBGL is reviewing the implications for its current investments. The net impact on the Group is unclear and will depend upon a number of factors including the capitalisation of the affected subsidiaries at the time of implementation, the final form of the prudential standard, as well as the effect of management actions being pursued that have the potential to materially offset the impact of these proposals. Based on ANZBGL's current investment in its affected subsidiaries and in the absence of any offsetting management actions, the above proposals imply a reduction in ANZBGL's Level 1 CET1 capital ratio of up to approximately \$2.5 billion (approximately 75 basis points).
- In August 2019, APRA announced that it will amend APS222 "Associations with Related Parties" to reduce the limits for Australian ADIs' individual entity exposure to related ADIs (or overseas equivalents) from 50% of Level 1 total capital to 25% of Level 1 Tier 1 capital, and aggregate exposures from 150% of Level 1 total capital to 75% of Level 1 Tier 1 capital. As exposures are measured net of capital deductions, the proposed changes to APRA's capital regulations (contained in APS111) will affect the measurement of ADI exposures. The changes are proposed to be implemented from 1 January 2021.
- In July 2019, APRA announced its decision on loss-absorbing capacity pursuant to which it will require Australian D-SIBs, including ANZBGL, to increase their total capital by 3% of risk-weighted assets by January 2024. Based on the Group's capital position as at 30 September 2019, this represents an incremental increase in the total capital requirement of approximately \$12 billion, with an equivalent decrease in other senior funding. APRA has stated that it anticipates that D-SIBs would satisfy the requirement predominantly with additional Tier 2 capital. APRA is considering, over the next four years, feasible alternative methods for raising an additional 1% to 2% of risk weighted assets.
- Implementation of APRA's revisions to the capital framework for ADIs, resulting from the Basel Committee on Banking Supervision ("BCBS") Basel 3 capital reforms and the recommendations of the FSI, will continue over the coming years. APRA is consulting on an ongoing basis on its intention to strengthen banking system resilience by establishing "unquestionably strong" capital ratios. APRA indicated that in the case of the four major Australian D-SIBs, this equated to a benchmark CET1 capital ratio, under the current capital adequacy framework, of at least 10.5% and this benchmark should be met by 1 January 2020. Additionally, APRA is currently consulting on changes to ADIs risk-weighting framework and other capital requirements with final standards expected to be released in 2020 for implementation by the Group in 2022. APRA has announced that it does not expect that the changes to the risk weights will necessitate further increases in capital for ADIs, although this could vary by ADI depending on the final requirements.
- In December 2018, the RBNZ released a consultation paper relating to possible additional RBNZ capital requirements in relation to the Group's New Zealand assets. The overall impact on the Group depends on a number of factors, which include the outcome of the consultation, ANZ New Zealand's balance sheet at the time of implementation and the outcome of other regulatory reviews that are currently underway.
- *Shareholder interventions.* Under Australia's "2 strikes" rule applicable to public companies listed on ASX, such as the Group, two successive votes of 25% or more against the adoption of the company's remuneration report would require the company to put an ordinary resolution to shareholders to determine whether to hold a "spill meeting" where all non-executive Directors who approved the most recent remuneration report would need to stand for re-election by shareholders (by ordinary resolution). At the 2018 Annual General Meeting, there were sufficient votes against the adoption of the report for the Group to receive its "first strike" under the "2 strikes" rule. The holding of a spill meeting following a second strike may adversely affect the Group's Position, including its governance and ability to focus on the business.
- *Open Banking Laws.* Open Banking is part of a new consumer data right in Australia that was made law in August 2019. The law can give consumers (both individuals and businesses) an entitlement to access, and have transferred to accredited third parties, certain designated data sets that relate to them. The ACCC has proposed that the major Australian banks (including the Group) would need to share consumer data about credit and debit cards, deposit accounts and transaction accounts from February 2020. In July 2020, consumer data for mortgage accounts will need to be



made available. Consumer data concerning certain other products (for example, personal and business loans and certain other accounts) will need to be made available from February 2021. There are also requirements to share data relating to products. The Group commenced sharing product data voluntarily in July 2019. Open Banking may lead to increased competition that may adversely affect the Group's Position.

- **New Zealand Developments.** There have been a series of regulatory releases from New Zealand regulatory authorities that have proposed significant regulatory changes for New Zealand financial institutions. These changes include, among other things: RBNZ's review of capital requirements, prudential credit controls, revised outsourcing and mortgage bond collateral standards review; the FMA and the RBNZ's conduct and culture review; the Ministry of Business, Innovation and Employment's proposed conduct regulations for financial institutions, the FMA's review of sales incentives structures in the New Zealand banking industry; the enactment of the Financial Services Legislation Amendment Act 2019 and replacement of the Financial Advisers Act 2008; the New Zealand Government review of the Reserve Bank Act, and proposed amendments to the Credit Contracts and Consumer Finance Act 2003. Such changes may adversely affect the ANZ New Zealand Group, potentially impacting its corporate structures, businesses, strategies, capital, liquidity, funding and profitability, cost structures, and the cost and access to credit for its customers and the wider economy. This in turn may adversely affect the Group's Position.
- **Other Offshore Developments.** There have been a series of other regulatory developments in Relevant Jurisdictions other than Australia and New Zealand. These include changes to financial regulations in the United States (including legislative changes to the Dodd-Frank Act and potential revision to its Volcker Rule), changes to senior executive accountability in Singapore Hong Kong, and the UK, changes to English and European law in connection with Brexit, introduction of greater data protection regulations in Europe, implementation of further phases of the initial margin requirements for uncleared OTC derivatives in a number of the Relevant Jurisdictions and the requirement that banks prepare for the reform of EURIBOR and SIBOR, and the discontinuation of LIBOR and other such interbank offered rates by transitioning to risk free rates.

A failure by the Group to comply with laws, regulations or policies in any Relevant Jurisdiction could result in regulatory investigations, legal or regulatory sanctions, financial or reputational loss, litigation, fines, penalties, restrictions on the Group's ability to do business, revocation, suspension or variation of conditions of relevant regulatory licenses or other enforcement or administrative action or agreements (such as enforceable undertakings) that may adversely affect the Group's Position.

Such failures may also result in the Group being exposed to the risk of litigation brought by third parties (including through class action proceedings). The outcome of any litigation (including class action proceedings) may result in the payment of compensation to third parties and/or further remediation activities. For information in relation to the Group's litigation and contingent liabilities, see risk factor "*Litigation and contingent liabilities may adversely affect the Group's Position*" and Note 33 of the 2019 Financial Statements.

#### **16. Litigation and contingent liabilities may adversely affect the Group's Position**

From time to time, the Group may be subject to material litigation, regulatory actions, legal or arbitration proceedings and other contingent liabilities that may adversely affect the Group's Position.

The Group had contingent liabilities as at September 30, 2019 in respect of the matters outlined in Note 33 of the 2019 Financial Statements.

Note 33 includes, among other things, descriptions of:

- regulatory and customer exposures;
- bank fees litigation and periodical payment remediation and ASIC action;
- benchmark/rate actions;
- capital raising actions;
- franchisee litigation;
- the Royal Commission; and
- security recovery actions.

In recent years there has been an increase in the number of matters on which the Group engages with its regulators. There have also been significant increases in the nature and scale of regulatory investigations and reviews, civil and criminal enforcement actions (whether by court action or otherwise), formal and informal inquiries, regulatory supervisory activities and the quantum of fines issued by regulators, particularly against financial institutions both in Australia and globally. The Group has received various notices and requests for information from its regulators as part of both industry-wide and Group-specific reviews and has also made disclosures to its regulators at its own instigation. The nature of these interactions can be wide ranging and, for example, currently include a range of matters including responsible lending practices, product suitability and distribution, interest and fees and the entitlement to charge them, customer remediation, wealth advice, insurance distribution, pricing, competition, conduct in financial markets and financial transactions, capital market transactions, anti-money laundering and counter-terrorism financing obligations, reporting and disclosure obligations and product disclosure documentation. There may be exposures to customers which are additional to any regulatory exposures. These could include class actions, individual claims or customer remediation or compensation activities. The outcomes and total costs associated with such reviews and possible exposures remain uncertain.

There is a risk that contingent liabilities may be larger than anticipated or that additional litigation, regulatory actions, legal or arbitration proceedings or other contingent liabilities may arise.

#### **17. Significant fines and sanctions in the event of breaches of law or regulation relating to anti-money laundering, counter-terrorism financing and sanctions may adversely affect the Group's Position**

Anti-money laundering (AML), counter-terrorism financing (CTF) and sanctions compliance have been the subject of significant regulatory change and enforcement in recent years. The increasingly complicated environment in which the Group operates has heightened these operational and compliance risks. Furthermore, the increased transparency of the outcomes of compliance breaches by financial institutions both domestically and globally and the related fines and settlement sums mean that these risks continue to be an area of focus for the Group. Following the AUSTRAC civil penalty proceedings in 2017 against a major Australian bank relating to alleged past and ongoing contraventions of the AML/CTF Act, and the expansion of the infringement

notice regime to allow more efficient regulatory action to be taken, there has been a change in regulatory stance toward further increased action against regulated entities in Australia. Similarly, the RBNZ has stated that its appetite for taking formal enforcement action for breaches of the New Zealand Anti-Money Laundering and Countering Financing of Terrorism Act 2009 has increased since September 2019.

The risk of non-compliance with AML/CTF and sanction laws remains high given the scale and complexity of the Group and the lack of clarity around some mandatory reporting requirements. Emerging technologies, such as virtual currency issuers/exchangers and wallet providers as well as increasingly complex remittance arrangements via fintechs and other disruptors, may limit the Group's ability to track the movement of funds. Human error and disruptions in technology in administering monitoring programs can and have in the past impeded the Group from complying with its statutory reporting duties in tracking such movements. A failure to operate a robust program to report the movement of funds, combat money laundering, bribery and terrorism financing or to ensure compliance with economic sanctions may have serious financial, legal and reputational consequences for the Group and its employees. Consequences can include fines, criminal and civil penalties, civil claims, reputational harm and limitations on doing business in certain jurisdictions. These consequences, individually or collectively, may adversely affect the Group's Position. The Group's foreign operations may place the Group under increased scrutiny by regulatory authorities, and subject the Group to increased compliance costs.

### **18. Changes in monetary policies may adversely affect the Group's Position**

Central monetary authorities (including the RBA, the RBNZ, the United States Federal Reserve, the Bank of England and the monetary authorities in the Asian jurisdictions in which the Group operates) set official interest rates or take other measures to affect the demand for money and credit in their relevant jurisdictions. In addition, in some jurisdictions, currency policy is also used to influence general business conditions and the demand for money and credit. These measures and policies can significantly affect the Group's cost of funds for lending and investing and the return that the Group will earn on those loans and investments. These factors impact the Group's net interest margin and can affect the value of financial instruments it holds, such as debt securities and hedging instruments. The measures and policies of the central monetary authorities can also affect the Group's borrowers, potentially increasing the risk that they may fail to repay loans.

Many central monetary authorities have been actively reducing official interest rates, including the RBA, RBNZ and other authorities in jurisdictions in which the Group operates. Low or negative interest rates could put pressure on the Group's interest margins and adversely affect the Group's profitability and prospects.

Changes in interest rates and monetary policy are difficult to predict and may adversely affect the Group's Position.

### **19. Increasing compliance costs, the risk of heightened penalties and ongoing regulatory scrutiny with respect to the significant obligations imposed by global tax reporting regimes (which are still evolving) may adversely affect the Group's Position**

There have been mandatory and substantial changes to, and increasing regulatory focus on, compliance by all global Financial Institutions ("FIs"), including the Group, with global tax transparency reporting regimes, including the U.S. Foreign Account Tax Compliance Act ("FATCA"), the OECD's Common Reporting Standard ("CRS") and similar anti-tax avoidance regimes. Current regulatory focus also includes enforcement and implementation of detailed global tax reporting rules and frameworks to close down any circumvention of global tax reporting regimes and enforce any case of non-compliance.

As a global financial institution, the Group operates in a high volume and globally interlinked operating environment. In this context, the highly complex and rigid nature of the obligations under the various global tax reporting regimes present heightened operational and compliance risks for the Group. This may be coupled with the current increased regulatory scrutiny of global financial institutions (including the Group) and the increasing trend in compliance breaches by global financial institutions and related fines for non-compliance in general. Accordingly, compliance with global tax reporting regimes will continue to be a key area of focus for the Group.

Ongoing OECD peer review and other regulatory review activities are resulting in further extension and expansion of existing obligations together with increased focus on compliance with the CRS, pushing each country of adoption to ensure that its penalty regime is sufficiently adequate to deter non-compliance.

Under FATCA and other U.S. Treasury Regulations, the Group could be subject to:

- a 30 percent withholding tax on certain amounts (including amounts payable to customers), and be required to provide certain information to upstream payers, as well as other adverse consequences, if the ongoing detailed obligations are not adequately met; and
- broader compliance issues, significant withholding exposure, competitive disadvantage and other operational impacts if the FATCA Intergovernmental Agreements between the United States and the applicable jurisdictions in which the Group operates cease to be in effect.

Under the CRS, the Group:

- faces challenges in developing countries where the Group has operations, such as the Pacific region. The local regulators in these countries are generally assisted by a 'partner' country which may introduce standards that can be challenging to implement;
- must deal with considerable country specific variations in local law and regulatory implementation, with significant local regulatory penalties for non-collection or failed reporting in respect of prescribed customer information; and
- along with other FIs, is under increasingly stringent regulatory scrutiny and measures as regulators turn their focus from initial establishment of the CRS to its effective implementation. This tightening of the regulatory focus can lead to significant negative experience for affected customers (including unilateral account blocking and closure), may adversely affect the Group's Position and if not similarly implemented by other FIs, may present a significant competitive disadvantage.

The scale and complexity of the Group, like other FIs, means that the risk of inadvertent non-compliance with the FATCA, CRS and other tax reporting regimes is high. A failure to successfully operate the implemented processes could lead to legal, financial and reputational consequences for the Group and its employees. Consequences include fines, criminal and civil penalties, civil claims, reputational harm, competitive disadvantage, loss of business and constraints on doing business. These consequences, individually or collectively, may adversely affect the Group's Position.



## 20. Unexpected changes to the Group's license to operate in any jurisdiction may adversely affect the Group's Position

The Group is licensed to operate in various countries, states and territories. Unexpected changes in the conditions of the licenses to operate by governments, administrations or regulatory agencies that prohibit or restrict the Group from trading in a manner that was previously permitted may adversely impact the Group's Position.

### Internal control, operations and reputational risk

## 21. Operational risk events may adversely affect the Group's Position

Operational risk is the risk of loss and/or non-compliance with laws resulting from inadequate or failed internal processes, people and systems or from external events. This definition includes legal risk, and the risk of reputational loss or damage arising from inadequate or failed internal processes, people, and/or systems, but excludes strategic risk.

Operational risk events include:

- internal fraud (for example, involving employees or contractors);
- external fraud (for example, fraudulent loan applications or ATM skimming);
- employment practices, loss of key staff, inadequate workplace safety and failure to effectively implement employment policies;
- impacts on clients, products and business practices (for example, misuse of customer data or anti-competitive behavior);
- business disruption (including systems failures);
- damage to physical assets; and
- execution, delivery and process management (for example, processing errors or data management failures).

Loss from operational risk events may adversely affect the Group's Position. Such losses can include fines, penalties, loss or theft of funds or assets, legal costs, customer compensation, loss of shareholder value, reputation loss, loss of life or injury to people, and loss of property and/or information.

## 22. Reputational risk events as well as operational failures and regulatory compliance failures may give rise to reputational risk which may adversely affect the Group's Position

Reputational risk may arise as a result of an external event or the Group's own actions, which include operational and regulatory compliance failures. The occurrence of such events may adversely affect perceptions about the Group held by the public (including the Group's customers), shareholders, investors, regulators or rating agencies. The impact of a risk event on the Group's reputation may exceed any direct cost of the risk event itself and may adversely impact the Group's Position.

The Group may incur reputational damage where one of its practices fails to meet community expectations. As these expectations may exceed the standard required in order to comply with applicable law, the Group may incur reputational damage even where it has met its legal obligations. A divergence between community expectations and the Group's practices could arise in a number of ways, including in relation to its product and services disclosure practices, pricing policies and use of data. Further, the Group's reputation may also be adversely affected by community perception of the broader financial services industry.

Additionally, certain operational and regulatory compliance failures may give rise to reputational risk. Such operational and regulatory compliance failures include, but are not limited to:

- failures related to fulfilment of identification obligations;
- failures related to new product development;
- failures related to ongoing product monitoring activities;
- failures related to suitability requirements when products are sold outside of the target market;
- market manipulation or anti-competitive behavior;
- failure to comply with disclosure obligations;
- inappropriate crisis management/response to a crisis event;
- inappropriate handling of customer complaints;
- inappropriate third party arrangements;
- privacy breaches; and
- unexpected risks (e.g. credit, market, operational or compliance).

Damage to the Group's reputation may have wide-ranging impacts, including adverse effects on the Group's profitability, capacity and cost of sourcing funding, increased regulatory scrutiny and availability of new business opportunities. The Group's ability to attract and retain customers could also be adversely affected if the Group's reputation is damaged, which may adversely affect the Group's Position.

## 23. Conduct-related risk events or behaviors may adversely affect the Group's Position

The Group defines conduct-related risk as the risk of loss or damage arising from the failure of the Group, its employees or agents to appropriately consider the interests of consumers, the integrity of the financial markets, and the expectations of the community in conducting the Group's business activities.

Conduct-related risks can result from:

- the provision of unsuitable or inappropriate advice to customers;
- the representation of, or disclosure about, a product or service which is inaccurate, or does not provide adequate information about risks and benefits to customers;
- a failure to deliver product features and benefits in accordance with terms, disclosures, recommendations and/or advice;
- a failure to appropriately avoid or manage conflicts of interest;
- sales and/or promotion processes (including incentives and remuneration for staff engaged in promotion, sales and/or the provision of advice);
- the provision of credit, outside of the Group's policies and standards; and
- trading activities in financial markets, outside of the Group's policies and standards.

There has been an increasing regulatory and community focus on conduct-related risk globally and in particular, in Australia and New Zealand. For example, the Group is currently undertaking a variety of customer remediation programs, of which some relate to conduct issues that have been identified from reviews to date and these reviews remain on-going. Conduct-related risk events may expose the Group to regulatory actions, restrictions or conditions on banking licenses and/or reputational consequences that may adversely affect the Group's Position. Remediation programs may not be implemented appropriately or may lead to further remediation work being required, resulting in litigation, regulatory action and/or increasing cost to the Group, all of which may adversely affect the Group's Position.

For further discussion of the increasing regulatory focus on conduct-related risk, see risk factor *"Regulatory changes or a failure to comply with laws, regulations or policies may adversely affect the Group's Position"* and risk factor *"Litigation and contingent liabilities may adversely affect the Group's Position"*.

### **24. Disruption of information technology systems or failure to successfully implement new technology systems could significantly interrupt the Group's business, which may adversely affect the Group's Position**

The Group's day-to-day activities and its service offerings (including digital banking) are highly dependent on information technology systems. Therefore, there is a risk that disruption or unavailability of information technology systems, or the services the Group uses or is dependent upon, will result in the Group failing to meet customers' banking requirements and/or failing to meet compliance obligations and regulators' expectations.

Threats to information technology systems are continuously evolving and cyber threats and the risk of attacks are increasing. The Group may not be able to anticipate or implement effective measures to prevent or minimize disruptions caused by cyber threats because the techniques used can be highly sophisticated and those perpetuating the attacks may be well-resourced.

The Group has an ongoing obligation to maintain information technology systems, to ensure currency and information security resiliency and to enhance business capabilities and digital banking services for the Group's customers. The Group may not implement this effectively or execute this obligation efficiently, which could lead to increased costs, delays in complying with regulatory requirements, unstable or insecure systems or a decrease in the Group's ability to service its customers, which may adversely affect the Group's Position.

In addition, ANZ New Zealand relies on the Group to provide a number of information technology systems. A failure of the Group's systems may directly affect ANZ New Zealand, which may in turn, adversely affect the Group's Position.

### **25. Risks associated with information security including cyber-attacks, may adversely affect the Group's Position**

Information security means protecting information and technology systems from disruptions to confidentiality, integrity or availability. As a bank, the Group handles a considerable amount of personal and confidential information about its customers and its own internal operations, including in Australia, New Zealand, India, the United States, Europe, Singapore and China. This information is processed and stored on both internal and third party hosted environments, hence security controls need to be operated effectively by the Group and its third parties and related parties to ensure information is safeguarded.

The Group operates in multiple countries and the risks to its systems are inherently higher in certain countries where, for example, political threats or targeted cyber-attacks by terrorist or criminal organizations are greater.

The Group is conscious that cyber threats, such as advanced persistent threats, distributed denial of service, malware and ransomware, are continuously evolving, becoming more sophisticated and increasing in volume. Any failure in the Group's cybersecurity policies, procedures or controls, may result in significant financial losses, major business disruption, inability to deliver customer services, or loss of data or other sensitive information (including as a result of an outage) and may cause associated reputational damage. Any of these factors could increase costs (including costs relating to notification of, or compensation for customers), and may result in regulatory investigations or sanctions being imposed or may affect the Group's ability to retain and attract customers, and thus may adversely affect the Group's Position.

### **Environmental, social and governance risks**

### **26. The Group's risk management framework may fail to manage all existing risks appropriately or detect new and emerging risks fast enough, which could adversely affect the Group's Position**

Risk management is an integral part of all of the Group's activities and includes the identification and monitoring of the Group's risk appetite and reporting on the Group's risk exposure and effectiveness of identified controls. However, there can be no assurance that the Group's risk management framework will be effective in all instances including in respect of existing risks, or new and emerging risks that the Group has not anticipated or identified, and for which its controls may not be effective. Failure to manage risks effectively could adversely impact the Group's reputation or compliance with regulatory obligations.

The effectiveness of the Group's risk management framework is also connected to the establishment and maintenance of a sound risk management culture, which is supported by appropriate remuneration structures. If the remuneration structures are not designed or implemented effectively, then this could have an adverse impact on the Group's risk culture and effectiveness of the Group's risk management frameworks.

The Group seeks to continuously improve its risk management framework. It has implemented, and regularly reviews, its risk management policies and allocates additional resources across the organization to manage and mitigate risks (including conduct risk). However, such efforts may not insulate the Group from future instances of misconduct and no assurance can be given that the Group's risk management framework will be effective. A failure in the Group's risk management processes or governance could result in the Group suffering unexpected losses and reputation damage, and failing to comply with regulatory obligations, which could adversely affect the Group's Position.

**27. Risks associated with lending to customers that could be directly or indirectly impacted by climate risk may adversely affect the Group's Position**

The risks associated with climate change are subject to increasing regulatory, political and societal focus. Embedding climate change risk into the Group's risk management framework in line with expectations, and adapting the Group's operation and business strategy to address both the risks and opportunities posed by climate change and the transition to a low carbon economy could have a significant impact on the Group.

The Group's most material climate-related risks result from its lending to business and retail customers, including credit-related losses incurred as a result of a customer being unable or unwilling to repay debt, or impacting the value and liquidity of collateral.

The risk to the Group through credit-related issues with the Group's customers could result directly from climate-related events, and indirectly from changes to laws, regulations, or other policies such as carbon pricing and climate risk adaptation or mitigation policies, which may impact the customer's supply chain or their own customer's ability to purchase. This may result in credit-related losses as a result of the customer being unable or unwilling to repay debt, which may adversely affect the Group's Position.

**28. Impact of future climate events, geological events, plant, animal and human diseases, and other extrinsic events may adversely affect the Group's Position**

The Group and its customers are exposed to climate-related events. These events include severe storms, drought, fires, cyclones, hurricanes, floods and rising sea levels. The Group and its customers may also be exposed to other events such as geological events (including volcanic seismic activity or tsunamis), plant, animal and human diseases or a pandemic.

Depending on their severity, events such as these may temporarily interrupt or restrict the provision of some local services such as ANZ branch or business centers or Group services, and may also adversely affect the Group's financial condition or collateral position in relation to credit facilities extended to customers, which in turn may adversely affect the Group's Position.

## CURRENCY OF PRESENTATION AND EXCHANGE RATES

## Currency of presentation

ANZ publishes consolidated financial statements in Australian Dollars. In this U.S. Disclosure Document, unless otherwise stated or the context otherwise requires, references to "US\$", "USD" and "U.S. dollars" are to U.S. Dollars and references to "\$", "AUD" and "A\$" are to Australian Dollars. For the convenience of the reader, this U.S. Disclosure Document contains translations of certain Australian Dollar amounts into U.S. Dollars at specified rates. These translations should not be construed as representations that the Australian Dollar amounts actually represent such U.S. Dollar amounts or could be converted into U.S. Dollars at the rate indicated. Unless otherwise stated, the translations of Australian Dollars into U.S. Dollars have been made at the rate of US\$0.6746 = A\$1.00, the Noon Buying Rate in New York City for cable transfers in Australian Dollars as certified for customs purposes by the Federal Reserve Bank of New York (the "Noon Buying Rate") on September 30, 2019.

## Major Exchange Rates

The major exchange rates used by the Group to translate the results of foreign subsidiaries, branches, investments in associates and issued debt to Australian Dollars were as follows:

	Balance Sheet			Profit & Loss Average		
	As of September 30			Year ended September 30		
	2019	2018	2017	2019	2018	2017
Chinese Renminbi	4.8126	4.9679	5.2297	4.8360	4.9691	5.1868
Euro	0.6175	0.6205	0.6655	0.6235	0.6387	0.6896
Pound Sterling	0.5491	0.5520	0.5848	0.5512	0.5651	0.6010
Indian Rupee	47.737	52.363	51.289	49.651	50.552	50.074
Indonesian Rupiah	9,578	10,743	10,565	10,071	10,577	10,132
Japanese Yen	72.816	81.863	88.404	77.343	83.949	84.655
Malaysian Ringgit	2.8277	2.9858	3.3155	2.9153	3.0631	3.3043
New Taiwan Dollar	20.960	22.013	23.795	21.803	22.773	23.479
New Zealand Dollar	1.0794	1.0918	1.0867	1.0572	1.0882	1.0661
Papua New Guinean Kina	2.2971	2.4052	2.5102	2.3758	2.4744	2.4193
United States Dollar	0.6754	0.7216	0.7845	0.7034	0.7599	0.7612

For the 2019 fiscal year, 35% of ANZ's operating income was derived from the New Zealand and Asia Pacific, Europe & America ("APEA") geographic regions (2018 fiscal year: 34%; 2017 fiscal year: 33%; 2016 fiscal year: 35%; 2015 fiscal year: 37%). Refer to Note 7 of the 2019 Financial Report (attached as Annex A to this U.S. Disclosure Document) for a breakdown of total operating income by geographical location.

Operating income from the APEA and New Zealand geographic regions is denominated principally in the currencies outlined in the table below. Movements in foreign currencies against the Australian Dollar can therefore affect ANZ's earnings through the translation of overseas profits to Australian Dollars. Movements in the major exchange rates used by the Group to translate the results of foreign subsidiaries, investments in associates and issued debt to Australian Dollars were as follows:

Australian Dollar movement against foreign currencies<sup>1</sup>

Year ended September 30	2019	2018	2017	2016	2015
Chinese Yuan	-3%	-4%	8%	-2%	-14%
Euro	-2%	-7%	4%	-3%	1%
Pound Sterling	-2%	-6%	17%	2%	-9%
Indian Rupee	-2%	1%	2%	-1%	-12%
Indonesian Rupiah	-5%	4%	2%	-3%	-5%
Japanese Yen	-8%	-1%	3%	-12%	-1%
Malaysian Ringgit	-5%	-7%	9%	6%	-3%
New Taiwan Dollar	-4%	-3%	-2%	-3%	-11%
New Zealand Dollar	-3%	2%	-1%	0%	-1%
Papua New Guinean Kina	-4%	2%	7%	8%	-6%
United States Dollar	-7%	0%	3%	-6%	-15%

<sup>1</sup> Movement is based on comparison of the fiscal year average exchange rate to the immediately preceding fiscal year average exchange rate.

ANZ monitors its exposure to revenues, expenses and invested capital denominated in currencies other than Australian Dollars. These currency exposures are managed in accordance with established risk management policies.

Where it is considered appropriate, the Group takes out economic hedges against larger foreign exchange denominated revenue streams (primarily New Zealand Dollar, US Dollar and US Dollar correlated). The primary objective of hedging is to ensure that, if practical, the consolidated capital ratios are neutral to the effects of changes in exchange rates.

## OPERATING AND FINANCIAL REVIEW

The following discussion of statutory profit is based on the 2019 Financial Report (attached to this U.S. Disclosure Document as part of Annex A) prepared under AASs (refer to “Section 1: Key Information – Basis of Preparation” for a description of AASs).

ANZ’s results for the past three fiscal years are summarized below and are also discussed under the headings of “Analysis of major income and expense items” and “Results by division”, which follow.

As a result of the sale transactions outlined in “Section 1: Key Information – Basis of Preparation – Discontinued Operations”, the financial results of the Wealth Australia businesses being divested and associated Group reclassification and consolidation impacts are treated as discontinued operations from a financial reporting perspective.

The presentation of divisional results has been impacted by the adoption of AASB 15, as well as methodology and structural changes during the 2019 fiscal year, as described in “Section 1: Key Information – Basis of Preparation”.

### Large/notable items – continuing operations

The Group recognized a number of large/notable items which impacted the Group’s statutory profit after tax. These items are described below.

### Divestment impacts - continuing operations

The Group announced the following divestments in line with the Group’s strategy to create a simpler, better capitalized, better balanced and more agile bank. As these announced divestments do not qualify as discontinued operations under accounting standards they form part of continuing operations. The financial impacts from these announced divestments are summarized below including the business results for those divestments that have completed:

	Gain/(Loss) on sale from divestments		Completed divestment business results <sup>1</sup>	
	Full Year		Full Year	
	Sep 19 \$M	Sep 18 \$M	Sep 19 \$M	Sep 18 \$M
<b>Statutory Profit Impact</b>				
Asia Retail and Wealth businesses	-	99	-	30
SRCB	-	233	-	-
UDC	-	11	-	-
MCC	-	240	-	10
Paymark	37	-	4	5
Cambodia JV	10	(42)	31	40
OPL NZ	89	(3)	21	110
PNG Retail, Commercial and SME	1	(19)	9	10
Profit/(Loss) before income tax	137	519	65	205
Income tax benefit/(expense) and non-controlling interests	(13)	5	(29)	(65)
<b>Profit/(loss) from continuing operations</b>	<b>124</b>	<b>524</b>	<b>36</b>	<b>140</b>

<sup>1</sup> For business results that relate to completed divestments, comparative information has been restated for items included in the 2019 fiscal year.

- Asia Retail and Wealth businesses**

The Group completed the sale of Retail and Wealth businesses in Singapore, Hong Kong, China, Taiwan and Indonesia to Singapore’s DBS Bank in 2017. The Group completed the sale of its Retail business in Vietnam to Shinhan Bank Vietnam during the 2018 fiscal year and recognized a \$99 million gain before tax, net of costs associated with the sale. These businesses were part of the former Asia Retail & Pacific division.

- Shanghai Rural Commercial Bank (“SRCB”)**

On January 3, 2017, the Group announced it had agreed to sell its 20% stake in SRCB. The sale was completed in the 2018 fiscal year and the Group recognized a \$233 million gain before tax. This asset was part of the TSO and Group Centre division.

- UDC Finance (“UDC”)**

On January 11, 2017, the Group announced that it had entered into a conditional agreement to sell UDC to HNA Group (“HNA”). On December 21, 2017, the Group announced that it had been informed that New Zealand’s Overseas Investment Office had declined HNA’s application to acquire UDC, and the agreement with HNA was terminated in January 2018 and an \$18 million (before and after tax) cost recovery was recognized in respect of the terminated transaction process. The Group incurred transaction costs of \$7 million (before and after tax) in the 2018 fiscal year. The assets and liabilities of UDC ceased being classified as held for sale at September 30, 2018. This business is part of the New Zealand division.

- Metrobank Card Corporation (“MCC”)**

On October 18, 2017, the Group announced it had entered into a sale agreement with its joint venture partner Metropolitan Bank & Trust Company (“Metrobank”) in relation to its 40% stake in the Philippines-based MCC. The Group sold its 40% stake in two equal tranches in January and September 2018. The Group recognized a net gain on sale of \$240 million (before tax) during the 2018 fiscal year. This asset was part of the TSO and Group Centre division.

- **Paymark Limited (“Paymark”)**

On January 17, 2018, the Group entered into an agreement to sell its 25% shareholding in Paymark to Ingenico Group. The transaction was completed on January 11, 2019. The Group recognized a gain on sale of \$37 million (before and after tax) during the 2019 fiscal year. This asset was part of the New Zealand division.

- **ANZ Royal Bank (Cambodia) Ltd (“Cambodia JV”)**

On May 17, 2018, the Group announced it had reached an agreement to sell its 55% stake in Cambodia JV to J Trust Co., Ltd., a Japanese diversified financial holding company listed on the Tokyo Stock Exchange. During the 2018 full year, the Group recognized a \$42 million loss on the reclassification of assets and liabilities to held for sale. The transaction was completed on August 19, 2019 and the Group recognized a \$10 million net gain on sale, comprising a \$30 million release from foreign currency translation reserve, partially offset by a \$17 million dividend withholding tax associated with the sale completion and \$3 million of asset write-offs in the 2019 fiscal year. This business was part of the Institutional division.

- **OnePath Life (NZ) Limited (“OPL NZ”)**

On May 30, 2018, the Group announced that it had agreed to sell OPL NZ to Cigna Corporation. During the 2018 fiscal year, the Group incurred transaction costs of \$3 million. The transaction completed on November 30, 2018 and the Group recognized a \$89 million gain before tax on sale in the 2019 fiscal year, comprising a \$56 million gain on sale, a \$26 million release from foreign currency translation reserve and a provision release of \$7 million. The business was part of the New Zealand division.

- **Papua New Guinea Retail, Commercial and Small-Medium Sized Enterprise businesses (“PNG Retail, Commercial and SME”)**

On June 25, 2018, the Group announced it had entered into an agreement to sell PNG Retail, Commercial and SME to Kina Bank. During the 2018 fiscal year, the Group recognized a \$19 million loss on the reclassification of assets and liabilities to held for sale. The transaction completed on September 23, 2019 and the Group recognized a gain of \$1 million net of costs associated with the sale. This business was part of the Institutional division.

**Other large/notable items - continuing operations**

- **Customer remediation**

Customer remediation includes provisions for expected refunds to customers, remediation project costs and related customer and regulatory claims, penalties and litigation outcomes.

Customer remediation charges of \$585 million before tax have been recognized in the 2019 fiscal year (2018 fiscal year: \$419 million). \$212 million relates to customer remediation impacting operating income (2018 fiscal year: \$228 million), and \$373 million relates to customer remediation impacting operating expenses (2018 fiscal year: \$191 million).

- **Accelerated software amortization**

During the 2018 fiscal year, the Group accelerated the amortization of certain software assets, predominantly relating to the Institutional division following a review of the International business in light of divestments. An accelerated amortization expense of \$251 million was recognized in the 2018 fiscal year.

- **Royal Commission legal costs**

External legal costs associated with responding to the Royal Commission were \$15 million for the 2019 fiscal year (2018 fiscal year: \$55 million). For further discussion regarding the Royal Commission, refer to the paragraph headed “Royal Commission” in “Section 2: Information on the Group - Supervision and Regulation – Australia – Australian Regulatory Developments” of this U.S. Disclosure Document.

- **Restructuring**

The Group recognized restructuring expenses of \$77 million in the 2019 fiscal year (2018 fiscal year: \$227 million) largely relating to changes to the Group’s enablement functions announced during the period. The 2018 fiscal year restructuring expenses largely related to the move of the Australia Retail and Commercial division and technology function to agile ways of working in the 2018 fiscal year.

## GROUP INCOME STATEMENT

	Years ended September 30		
	2019 \$M	Restated 2018 \$M	2017 \$M
Net interest income	14,339	14,514	14,875
Other operating income <sup>1</sup>	4,446	5,470	4,523
Operating income	18,785	19,984	19,398
Operating expenses <sup>1</sup>	(9,071)	(9,401)	(8,967)
Profit before credit impairment and income tax	9,714	10,583	10,431
Credit impairment charge	(794)	(688)	(1,198)
Profit before income tax	8,920	9,895	9,233
Income tax expense	(2,609)	(2,784)	(2,874)
Non-controlling interests	(15)	(16)	(15)
<b>Profit after income tax from continuing operations</b>	<b>6,296</b>	<b>7,095</b>	<b>6,344</b>
Profit/(Loss) after income tax from discontinued operations <sup>2</sup>	(343)	(695)	62
<b>Profit after income tax</b>	<b>5,953</b>	<b>6,400</b>	<b>6,406</b>

<sup>1</sup> On adoption of AASB 15, the Group reclassified certain items previously netted which are now presented gross between operating income and operating expenses. Comparative information for the 2018 fiscal year has been restated or presented accordingly which increased total operating income and total operating expenses by \$153 million. Comparative information for the 2017 fiscal year has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

<sup>2</sup> Included in the 2019 fiscal year in 'Profit/(Loss) after income tax from discontinued operations' is \$65 million loss from sales related adjustments, and write-downs, partially offset by the recycling of gains previously deferred in equity reserves on sale completion. Included in the 2018 fiscal year in 'Profit/(Loss) after income tax from discontinued operations' is a \$632 million loss relating to the reclassification of Wealth Australia businesses to held for sale.

## Group results – continuing operations

## Comparison of 2019 with Restated 2018

Profit after income tax from continuing operations decreased \$799 million (-11%) compared with the 2018 fiscal year mainly due to:

- Net interest income decreased \$175 million (-1%) largely due to lower interest rates and competitive pressures resulting in a 11 basis point decrease in the net interest margin, partially offset by 5% growth in average interest earning assets. The lower net interest margin reflects growth in lower margin Markets Balance Sheet activities, higher proportionate growth in the lower margin Institutional business, customer switching to principal and interest in Australia home loans, deposit margin compression and lower earnings on capital, partially offset by the impact of home loans repricing. The increase in average interest earning assets reflects growth in Institutional banking portfolios and home loan growth in the New Zealand division. Refer to "Analysis of Major Income and Expense Items" on pages 50 and 51 for further details on key movements.
- Other operating income decreased \$1,024 million (-19%) primarily due to a \$499 million decrease in economic and revenue and expense hedge movements, a \$554 million decrease reflecting the net impact from divestments, a \$120 million decrease in net fee and commission income, and a \$140 million decrease in other income attributable to realized losses on economic hedges against foreign currency denominated revenue streams (which offset favorable foreign currency translations elsewhere in the Group). This was partially offset by higher Markets other operating income of \$154 million, a \$79 million increase in share of associates' profit and a \$52 million decrease in customer remediation within other operating income. Refer to "Analysis of Major Income and Expense Items" on pages 52 and 54 for further details on key movements.
- Operating expenses decreased \$330 million (-4%) primarily due to an accelerated software amortization charge in the 2018 fiscal year of \$251 million, lower restructuring expenses of \$150 million, a reduction in expenses following the sale of OPL NZ and Asia Retail and Wealth businesses of \$60 million, lower Royal Commission legal costs of \$40 million and lower FTE. This was partially offset by higher customer remediation of \$182 million within operating expenses, inflation, the impact of foreign currency translation and higher regulatory compliance expenses in New Zealand. Refer to "Analysis of Major Income and Expense Items" on pages 55 for further details on key movements.
- Credit impairment charges increased \$106 million (+15%) largely due to higher collectively assessed credit impairment charges, primarily as a result of the 2018 fiscal year benefitting from the release of temporary economic overlays and a greater number of customer upgrades. Refer to "Analysis of Major Income and Expense Items" on pages 56 and 57 for further details on key movements.

## Comparison of Restated 2018 with 2017

Profit after income tax from continuing operations increased \$751 million (+12%) compared with 2017 fiscal year mainly due to:

- Net interest income decreased \$361 million (-2%) largely due to a 12 basis point decrease in the net interest margin, partially offset by 4% growth in average interest earning assets. The lower net interest margin reflects growth in lower margin liquid assets, changes in product mix, the sale of the Asia Retail and Wealth businesses, the introduction of the Major Bank Levy from July 2017, and the impact of higher customer remediation charges (\$69 million). This was partially offset by higher deposit margins and home loans re-pricing. The increase in average interest earning assets reflects growth in ANZ's home loans and Institutional banking portfolios, partially offset by the sale of Asia Retail and Wealth businesses. Refer to "Analysis of Major Income and Expense Items" on pages 50 and 51 for further details on key movements.
- Other operating income increased \$947 million (+21%) primarily due to a \$517 million increase in economic and revenue and expense hedge gains, a \$797 million net impact from divestments and gross presentation of certain items in other operating income on adoption of AASB 15 which were previously presented net (\$153 million). This was partially offset by unfavorable items including: a \$318 million decrease in Markets other operating income; an \$89 million increase in customer remediation charges; a \$30 million reduction in lending fee income; and the \$114 million gain on the sale of 100 Queen Street recognized in the 2017 fiscal year. Refer to "Analysis of Major Income and Expense Items" on pages 52 and 54 for further details on key movements.
- Operating expenses increased \$434 million (+5%) primarily due to an accelerated software amortization charge (\$251 million), higher restructuring (\$165 million) and customer remediation charges (\$108 million), gross presentation of certain items in operating expenses on adoption of AASB 15 which were previously presented net (\$153 million), Royal Commission legal costs (\$55 million), higher technology and consulting fees associated with investment in digital and data capabilities, and inflation. This was partially offset by lower personnel costs due to a reduction in incentives and a 9% reduction in average FTE. Refer to "Analysis of Major Income and Expense Items" on pages 55 for further details on key movements.
- Credit impairment charges decreased \$510 million (-43%). Individual credit impairment charge decreased by \$567 million (-42%) primarily as a result of a decrease in new and increased individual credit impairment charges in the Institutional and New Zealand divisions. This was offset by a reduction in the collective credit impairment release of \$57 million, primarily driven by reduced risk profile releases across all divisions. Refer to "Analysis of Major Income and Expense Items" on pages 56 and 57 for further details on key movements.



## ANALYSIS OF MAJOR INCOME AND EXPENSE ITEMS

## Net interest income – continuing operations

The following tables summarize net interest income, net interest margin, average interest earning assets and average deposits and other borrowings for the Group and for the Australia Retail and Commercial, Institutional and New Zealand divisions.

Group	Years ended September 30		
	2019 \$M	2018 \$M	2017 \$M
Net interest income	14,339	14,514	14,875
Average interest earning assets <sup>1,2</sup>	813,219	774,883	748,000
Average deposits and other borrowings <sup>1,2</sup>	639,144	617,008	604,543
Net interest margin (%)	1.76	1.87	1.99

Net interest margin by major division	Years ended September 30		
	2019 \$M	Restated 2018 \$M	2017 \$M <sup>3</sup>
Australia Retail and Commercial / Australia			
Net interest margin (%) <sup>3</sup>	2.59	2.69	2.73
Average interest earning assets <sup>2</sup>	311,944	314,048	301,096
Average deposits and other borrowings <sup>2</sup>	203,781	202,884	196,234
Institutional			
Net interest margin (%) <sup>3</sup>	0.82	0.88	1.03
Average interest earning assets <sup>1,2</sup>	373,926	341,525	316,205
Average deposits and other borrowings <sup>1,2</sup>	286,372	263,742	246,931
New Zealand			
Net interest margin (%) <sup>3</sup>	2.33	2.42	2.31
Average interest earning assets <sup>1,2</sup>	117,461	109,554	109,212
Average deposits and other borrowings <sup>1,2</sup>	86,608	80,444	78,968

<sup>1</sup> Average balance sheet amounts include assets and liabilities reclassified as held for sale from continuing operations.

<sup>2</sup> Averages are calculated using predominantly daily averages.

<sup>3</sup> In the 2019 fiscal year, the methodology for allocating earnings on capital at a business unit level changed. While neutral at a Group level, this change impacted net interest income at the divisional level and comparative information has been restated or presented accordingly. Comparative information for the 2017 fiscal year has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

## Comparison of 2019 with 2018

The decrease in net interest income of \$175 million (-1%) was driven by:

## Net interest margin (-11 bps)

- Asset mix and funding mix (-4 bps): unfavorable asset mix from the impacts of customer switching from interest only to principal and interest home loans in the Australia Retail and Commercial division, customer switching from variable to fixed home loans in the New Zealand division and unfavorable mix impacts from a higher proportion of Institutional lending.
- Wholesale funding costs (0 bps): broadly flat basis risk and broadly flat spreads on wholesale funding.
- Deposit pricing (-1 bps): margin compression from lower interest rates and competition in the Australia Retail and Commercial and New Zealand divisions. Higher deposit margins in the Institutional division during the March 2019 half were offset by rate cuts in the 2019 fiscal year.
- Assets pricing (+2 bps): impact of re-pricing of home loans in the Australia Retail and Commercial division, partially offset by increased competition in all divisions.
- Treasury (-2 bps): lower earnings on capital reflecting a lower interest rate environment.
- Markets Balance Sheet activities (-5 bps): growth in lower interest margin Markets Balance Sheet trading activities and the impact of flattening yield curve.
- Large/notable items (-1 bps): the impact of higher customer remediation and the impact of divestments.

## Average interest earning assets (+\$38.3 billion or +5%)

- Average net loans and advances (+\$20.9 billion or +4%): increase primarily driven by growth in Institutional lending, home loan growth in the New Zealand division, and foreign currency translation movements.
- Average trading and investment securities/available-for-sale assets (+\$5.8 billion or +5%): increase primarily driven by an increase in liquid assets in Markets and the impact of foreign currency translation movements, partially offset by a decrease in trading securities.
- Average cash and other liquids (+\$11.6 billion or +12%): increase primarily driven by higher central bank cash balances, and the impact of foreign currency translation movements.

#### Average deposits and other borrowings (+\$22.1 billion or +4%)

- Average deposits and other borrowings (+\$22.1 billion or +4%): increase primarily driven by growth in the Institutional and New Zealand divisions, and the impact of foreign currency translation movements.

#### Comparison of 2018 with 2017

The decrease in net interest income of \$361 million (-2%) was driven by:

#### Net interest margin (-12 bps)

- Asset mix and funding mix (-4 bps): unfavorable asset mix from home loan customer switching from interest only to principal and interest loans and a lower proportion of business lending in Australia and Institutional divisions.
- Funding costs (-3 bps): mostly impact of the Major Bank Levy effective from July 2017.
- Deposits (+3 bps): improved deposit margins in Australia and Institutional divisions.
- Asset competition (+3 bps): impact of home loan re-pricing in Australia and New Zealand divisions, partially offset by higher discounting on home loans.
- Treasury and other (-2 bps): lower earnings on capital as a result of lower interest rates.
- Customer remediation (-1 bps): impact of customer remediation in Australia and New Zealand divisions.
- Markets Balance Sheet activities (-6 bps): growth in lower margin trading and liquid assets and lower earnings from markets activities.
- Asia Retail and Wealth (-2 bps): adverse impact from the sale of Asia Retail and Wealth businesses.

#### Average interest earning assets (+\$26.9 billion or +4%)

- Average net loans and advances (+\$9.9 billion or +2%): increase driven by growth in Australia and New Zealand home loans. This was partially offset by the sale of Asia Retail and Wealth businesses and the impact of foreign currency exchange rate movements.
- Average trading and available for sale assets (+\$5.0 billion or +5%): increase driven by growth in government securities.
- Average cash and other liquids (+\$12 billion or +14%): increase driven by higher central bank cash and repurchase agreements.

#### Average deposits and other borrowings (+\$12.5 billion or +2%)

- Average deposits and other borrowings (+\$12.5 billion or +2%): increase driven by growth in customer deposits in Australia, Institutional and New Zealand divisions, partially offset by the sale of Asia Retail and Wealth businesses.

## Other operating income – continuing operations

	Years ended September 30		
	2019 \$M	Restated 2018 \$M	2017 \$M
Net fee and commission income <sup>1,2,3</sup>	2,493	2,624	2,362
Markets other operating income <sup>3</sup>	1,286	1,129	1,436
Share of associates profit <sup>1</sup>	262	183	300
Economic hedges <sup>4</sup>	(164)	349	(296)
Revenue and expense hedges <sup>5</sup>	26	12	140
Other <sup>1,3,6,7</sup>	543	1,173	581
<b>Total other operating income from continuing operations</b>	<b>4,446</b>	<b>5,470</b>	<b>4,523</b>

	Years ended September 30		
	2019 \$M	Restated 2018 \$M	2017 \$M
<b>Markets operating income</b>			
Net interest income	491	658	920
Other operating income	1,286	1,129	1,436
<b>Markets operating income</b>	<b>1,777</b>	<b>1,787</b>	<b>2,356</b>

<sup>1</sup> Excluding the Markets business.

<sup>2</sup> The 2019 and 2018 fiscal years include funds management income previously shown as part of net funds management and insurance income. Comparative information for the 2017 fiscal year has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

<sup>3</sup> On adoption of AASB 15, the Group reclassified certain items previously netted which are now presented gross in operating income and operating expenses. Comparative information for the 2018 fiscal year has been restated accordingly which increased total operating income by \$153 million. Comparative information for the 2017 fiscal year has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

<sup>4</sup> Represents gains and losses on economic hedges used to manage interest rate and foreign exchange risk and the ineffective portion of designated accounting hedges.

<sup>5</sup> Represents unrealized gains and losses on revenue and expense hedges used to hedge large foreign exchange currency denominated revenue and expense streams.

<sup>6</sup> The 2019 and 2018 fiscal years include net foreign exchange earnings and net income from insurance business previously shown as part of net funds management and insurance income.

<sup>7</sup> The 2017 fiscal year includes net foreign exchange earnings and net funds management and insurance income previously disclosed separately.

## Comparison of 2019 with Restated 2018

Other operating income decreased by \$1,024 million (-19%). Key factors affecting the result were:

## Net fee and commission income (-\$131 million or -5%)

- \$125 million decrease in the Australia Retail and Commercial division primarily driven by lower fee income due to the reduction or removal of commercial and retail fees and lower lending volumes.
- \$42 million decrease due to a reduction of income following the sale of divested businesses.
- \$14 million decrease in the Institutional division excluding Markets primarily due to higher interchange and scheme costs in the payments and cash management business and a slowdown in loan syndication activities. This was partially offset by higher guarantee and commitment fees in the Transaction Banking business and favorable foreign currency translation movements.
- \$38 million increase in the New Zealand division primarily due to an increase in commission fees, higher funds under management income and favorable foreign currency translation movements.
- \$17 million increase due to lower customer remediation in 2019.

## Markets operating income (-\$10 million or -1%)

- \$120 million decrease in Balance Sheet trading driven by a reduction in net interest income from falling and flattening yield curves.
- \$71 million increase in Franchise Trading primarily attributable to favorable market conditions in Australia and New Zealand rates and tighter credit spreads in the March 2019 half (\$96 million). This was partially offset by adverse derivative valuation adjustments primarily from falling AUD and NZD swap rates (-\$25 million).
- \$39 million increase in Franchise Sales due to Australian and New Zealand clients restructuring to lock in low rates, and franchise growth initiatives in North East Asia.

## Share of associates' profit (+\$79 million or +43%)

- \$79 million increase in profits from associates of which \$44 million relates to P.T. Bank Pan Indonesia and \$36 million relates to AmBank.

## Economic hedges (-\$513 million)

- For the 2019 fiscal year, the majority of the \$164 million loss on economic hedges relates to funding related swaps, principally from narrowing basis spreads on AUD/USD and NZD/USD currency pairs partially offset by the weakening of both the AUD and NZD against USD.
- For the 2018 fiscal year, the majority of the \$349 million gain on economic hedges relates to funding related swaps, principally from widening basis spreads on AUD/USD and NZD/USD currency pairs and from weakening of the AUD against the USD and EUR.

## Revenue and expense hedges (+\$14 million)

- For the 2019 fiscal year, the gain of \$26 million on revenue and expense hedges was mainly due to the strengthening of AUD against the NZD.
- For the 2018 fiscal year, the gain of \$12 million on revenue and expense hedges was mainly due to the strengthening of the AUD against the NZD.

**Other (-\$630 million or -54%)**

- \$390 million decrease in gains on sale recognized in 2019 compared to 2018. The gain on sale recognized in 2018 of \$526 million resulted from divestments of MCC, Asia Retail and Wealth, SRCB, UDC, Cambodia JV and PNG Retail, Commercial and SME. The gain on sale recognized in 2019 included: One Path Life (NZ) (\$89 million), Cambodia JV (\$10 million) and Paymark (\$37 million).
- \$124 million decrease resulted from a loss of income from divested businesses, primarily related to OnePath Life (NZ).
- \$64 million decrease in the TSO and Group Centre division primarily due to realized hedges on economic hedges against foreign currency denominated revenue streams as the result of the NZD and USD strengthening against the AUD of \$51 million in 2019 compared to a \$4 million gain in 2018. These offset foreign currency translation gains elsewhere in the Group.
- \$61 million decrease in the Australia Retail and Commercial division. This was partly due to a reduction in income from the lenders mortgage insurance business.
- \$28 million increase due to lower customer remediation in 2019.

**Comparison of Restated 2018 with 2017**

Other operating income increased by \$947 million (+21%). Key factors affecting the result were:

**Net fee and commission income (+\$262 million or +11%)**

- \$449 million increase due to the change following the adoption of AASB 15, primarily reflecting the reclassification of funds management income from Other income to Net fee and commission income (\$305 million), and the gross presentation of certain items in other operating income and other operating expenses on adoption of AASB 15 which were previously presented net (\$144 million).
- \$85 million decrease in the Asia Retail & Pacific division as a result of the sale of Asia Retail and Wealth businesses.
- \$81 million decrease in the Australia Retail and Commercial division primarily due to lower lending fee income, customer remediation (\$27 million) and the removal of ATM fees during the 2018 fiscal year. This was partially offset by higher annual and reward card fees.

**Markets operating income (-\$569 million or -24%)**

- \$444 million decrease in Franchise Trading primarily attributable to a \$166 million reduction in the benefit of positive derivative credit and funding valuation adjustments (net of associated hedges) compared to the 2017 fiscal year following significant gains from narrowing credit spreads. In addition, a \$287 million reduction due to challenging trading conditions when compared to the 2017 fiscal year which benefited from a strengthening USD and rising yield curves post the US election, partially offset by lower customer remediation (\$9 million).
- \$63 million decrease in Balance Sheet Trading driven by increased funding costs and lower mark-to-market on the liquidity portfolio compared to the 2017 fiscal year.
- \$39 million decrease in Franchise Sales due to the impact of business transformation initiatives implemented during the 2017 fiscal year (client and product rationalization) and subdued client hedging activity resulting from the ongoing low interest rate environment and low foreign exchange volatility.

**Share of associates' profit (-\$117 million or -39%)**

- \$97 million decrease due to cessation of equity accounting of SRCB from January 2017 (\$58 million) and MCC from October 2017 (\$39 million).
- \$20 million net decrease in profits from associates of which \$6 million relates to Ambank and \$12 million to P.T. Bank Pan Indonesia.

**Economic hedges (+\$645 million)**

- For the 2018 fiscal year, the majority of the \$349 million gain on economic hedges relates to funding related swaps, principally from widening basis spreads on AUD/USD and NZD/USD currency pairs and from weakening of the AUD against the USD and EUR.
- For the 2017 fiscal year, the majority of the \$296 million loss on economic hedges relates to funding related swaps, principally from tightening basis spreads on currency pairs most notably USD/EUR and USD/JPY.

**Revenue and expense hedges (-\$128 million)**

- For the 2018 fiscal year, the gain of \$12 million on revenue and expense hedges was due to the strengthening of the AUD against the NZD.
- For the 2017 fiscal year, the gain of \$140 million on revenue and expense hedges was due to the strengthening of the AUD against the NZD.

**Other (+\$592 million)**

- \$464 million increase due to a \$231 million loss recognized on reclassification of the investment in SRCB to held for sale in the 2017 fiscal year, in addition to a \$233 million gain on sale of SRCB comprising \$289 million release of reserve gains and \$56 million of foreign exchange losses and other costs recognized in the 2018 fiscal year.
- \$409 million increase due to a non-recurring \$310 million net charge recognized on reclassification of Asia Retail and Wealth businesses to held for sale in the 2017 fiscal year, and a \$99 million gain recognized in the 2018 fiscal year associated with sale completions.
- \$240 million increase related to the sale of the Group's 40% stake in MCC in the 2018 fiscal year.
- \$74 million increase due to the loss of income from divested business results primarily relating to One Path Life (NZ) Ltd.
- \$18 million increase relating to a cost recovery in respect of the UDC terminated transaction process in the 2018 fiscal year.
- \$298 million decrease due to the changes following the adoption of AASB 15, primarily reflecting the reclassification of funds management income from Other income to Net fee and commission income (\$305 million), partially offset by the gross presentation of certain items in other operating income and other operating expenses on adoption of AASB 15 which were previously presented net (\$7 million).
- \$114 million decrease due to the gain on sale of 100 Queen Street, Melbourne recognized in the 2017 fiscal year.
- \$66 million decrease in the Asia Retail & Pacific division as a result of the sale of the Asia Retail and Wealth businesses.

- \$61 million decrease as a result of the net charge recognized on reclassification of Cambodia JV and PNG Retail, Commercial & SME to held for sale in the 2018 fiscal year.
- \$59 million decrease in the Wealth Australia division primarily due to lower financial planning income, customer remediation (\$34 million) and a reinsurance benefit included in the 2017 fiscal year.
- \$37 million decrease as a result of higher customer remediation in the 2018 fiscal year.

## Operating expenses – continuing operations

	Years ended September 30 <sup>1</sup>		
	2019 \$M	Restated 2018 \$M	2017 \$M
Personnel	4,765	4,758	4,924
Premises	795	811	862
Technology (excluding personnel)	1,534	1,899	1,602
Restructuring	77	227	62
Other	1,900	1,706	1,517
<b>Total operating expenses from continuing operations</b>	<b>9,071</b>	<b>9,401</b>	<b>8,967</b>
Full time equivalent staff from continuing operations	37,588	37,860	43,011
Average full time equivalent staff from continuing operations	37,480	40,016	44,038

<sup>1</sup> On adoption of AASB 15, the Group reclassified certain items previously netted which are now presented gross in operating income and operating expenses. Comparative information for the 2018 fiscal year has been restated or presented accordingly which increased total operating expenses by \$153 million. Comparative information for the 2017 fiscal year has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

## Comparison of 2019 with Restated 2018

Operating expenses decreased by \$330 million (-4%):

- Personnel expenses increased \$7 million (0%) largely driven by higher regulatory compliance spend in the New Zealand division, higher employee leave provisions, wage inflation and the impact of insourcing technology services. This was offset by lower FTE, lower personnel expenses following the sale of the OPL NZ and the Asia Retail and Wealth businesses (\$33 million) and lower customer remediation (\$58 million).
- Premises expenses decreased \$16 million (-2%) primarily driven by the consolidation of our property footprint.
- Technology expenses decreased \$365 million (-19%) largely due to accelerated amortization charge in the prior period (\$251 million) and the insourcing of technology services.
- Restructuring expenses decreased \$150 million (-66%) due to higher spend in the prior period associated with the move to agile ways of working in the Australia Retail and Commercial division and technology function in the TSO and Group Centre division.
- Other expenses increased \$194 million (+11%) largely due to higher customer remediation (\$240 million), partially offset by lower expenses following the sale of OPL NZ and Asia Retail and Wealth businesses (\$26 million) and a reduction in Royal Commission legal costs (\$40 million).

## Comparison of Restated 2018 with 2017

Operating expenses increased by \$434 million (+5%):

- Personnel expenses decreased \$166 million (-3%) largely due to a reduction in incentives and a 9% reduction in average FTE, partially offset by higher customer remediation costs and wage inflation.
- Premises expenses decreased \$51 million (-6%) primarily driven by the consolidation of our property portfolio in Asia.
- Technology expenses increased \$297 million (+19%) largely due to an accelerated amortization of certain software assets (\$251 million) and higher investment in digital and data capabilities.
- Restructuring expenses increased \$165 million associated with the move to agile ways of working in the Australian and technology function and other transformation activities.
- Other expenses increased \$189 million (+12%) largely related to gross presentation of certain items in operating expenses on adoption of AASB 15 which were previously presented net (\$153 million), Royal Commission legal costs (\$55 million) and higher customer remediation costs (\$34 million), partially offset by reduction from the completion of the sale of Asia Retail and Wealth business.

**Credit risk – continuing operations**

The Group adopted AASB 9 effective from October 1, 2018 which resulted in key changes to the classification and measurement of financial assets, including the impairment of financial assets. Under the new standard, provision for credit impairment is based on an ECL model incorporating forward looking information. The presentation of credit risk information for the 2019 fiscal year has been amended accordingly. Comparative information has not been restated and continues to reflect the requirements of the previous standard AASB 139. For further details on key requirements and impacts of the changes described above refer to “Section 1: Key Information – Basis of Preparation – Accounting Standards Adopted” in this U.S. Disclosure Document and Notes 1 and 35 of the 2019 Financial Report attached to this U.S. Disclosure Document as part of Annex A.

**Credit impairment charge/(release)**

Division	Years ended September 30								
	Collectively assessed			Individually assessed			Total		
	2019 \$M	2018 \$M	2017 \$M	2019 \$M	2018 \$M	2017 \$M	2019 \$M	2018 \$M	2017 \$M
Australia Retail and Commercial / Australia	7	(14)	21	705	712	864	712	698	885
Institutional	10	(20)	(104)	(12)	(24)	196	(2)	(44)	92
New Zealand	12	(43)	(38)	75	49	116	87	6	78
Pacific / Asia Retail & Pacific <sup>1</sup>	(12)	(2)	(21)	11	5	165	(1)	3	144
TSO & Group Centre <sup>1</sup>	-	(6)	-	(2)	31	(1)	(2)	25	(1)
<b>Total</b>	<b>17</b>	<b>(85)</b>	<b>(142)</b>	<b>777</b>	<b>773</b>	<b>1,340</b>	<b>794</b>	<b>688</b>	<b>1,198</b>

**Full Year - 2019 - Credit impairment charge/(release) under AASB 9**

Division	Collectively Assessed				Individually Assessed			
	Stage 1	Stage 2	Stage 3	Total	Stage 3 - New and increased	Stage 3 - Recoveries and write-backs	Total	Total
	\$M	\$M	\$M	\$M	\$M	\$M	\$M	\$M
Australia Retail and Commercial	(35)	(26)	68	7	1,173	(468)	705	712
Institutional	27	(13)	(4)	10	55	(67)	(12)	(2)
New Zealand	1	10	1	12	131	(56)	75	87
Pacific	(4)	(6)	(2)	(12)	16	(5)	11	(1)
TSO and Group Centre	-	-	-	-	(1)	(1)	(2)	(2)
<b>Total</b>	<b>(11)</b>	<b>(35)</b>	<b>63</b>	<b>17</b>	<b>1,374</b>	<b>(597)</b>	<b>777</b>	<b>794</b>

**Full Year - Sep 18 - Individually assessed credit impairment charge/(release) under AASB 139**

Division	New and increased \$M	Recoveries and write-backs \$M	Total \$M
Australia Retail and Commercial	1,109	(397)	712
Institutional	143	(167)	(24)
New Zealand	143	(94)	49
Pacific <sup>1</sup>	13	(8)	5
TSO and Group Centre	36	(5)	31
<b>Total</b>	<b>1,444</b>	<b>(671)</b>	<b>773</b>

**Full Year - Sep 17 - Individually assessed credit impairment charge/(release) under AASB 139**

Division	New and increased \$M	Recoveries and write-backs \$M	Total \$M
Australia	1,220	(356)	864
Institutional	438	(242)	196
New Zealand	211	(95)	116
Asia Retail & Pacific <sup>1</sup>	201	(36)	165
TSO and Group Centre	(1)	-	(1)
<b>Total</b>	<b>2,069</b>	<b>(729)</b>	<b>1,340</b>

<sup>1</sup> Divisional comparative information for the 2018 fiscal year has been restated to reflect the impact from structural changes as described under “Section 1: Key Information – Basis of Preparation – Continuing Operations – Results by Division” in this U.S. Disclosure Document. 2017 fiscal year financial information has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.



**Comparison of 2019 with 2018**

- The collectively assessed credit impairment charge increased by \$102 million primarily driven by a \$55 million increase in the New Zealand division and a \$30 million increase in the Institutional division. The increase in the New Zealand division was primarily due to release of a temporary economic overlay in 2018, followed by a new temporary economic overlay in 2019. The increase in the Institutional division was due to a greater number of customer upgrades in the prior period.
- The individually assessed credit impairment charge increased by \$4 million (+1%) primarily due to lower write-backs and recoveries in the New Zealand and Institutional divisions, partially offset by higher write-backs and recoveries in the Australia Retail and Commercial division and a decrease due to the sale of the Asia Retail and Wealth businesses in the prior year.

**Comparison of 2018 with 2017**

- The reduction in the collective credit impairment release of \$57 million (-40%) was primarily driven by reduced risk profile releases across all divisions. The collective credit impairment releases for lending growth reduced reflecting growth in the Institutional and New Zealand divisions. The economic cycle adjustment charge was \$25 million for the year, with increased economic cycle adjustments in the Australia Retail and Commercial / Australia division, partially offset by the partial release of economic cycle adjustments in the New Zealand and Institutional divisions.
- The individual credit impairment charge decreased by \$567 million (-42%) due to a \$625 million (-30%) decrease in new and increased individual credit impairment charges primarily in the Institutional and New Zealand divisions. The Australia Retail and Commercial / Australia division experienced lower provisions on new impairments in Business & Private Bank, combined with higher recoveries and write-backs in the unsecured Retail portfolios. Pacific / Asia Retail & Pacific division decreased \$160 million (-97%) driven by a \$129 million decrease primarily due to the sale of the Asia Retail and Wealth businesses, and a \$31 million decrease due to the transfer of the residual Asia Retail and Wealth businesses from the former Asia Retail and Pacific division to TSO and Group Centre division.

**Allowance for expected credit losses<sup>1,2</sup>**

Division	As of Sep-19			As of Sep 18			As of Sep-17		
	Collectively assessed \$M	Individually assessed \$M	Total provision \$M	Collectively assessed \$M	Individually assessed \$M	Total provision \$M	Collectively assessed \$M	Individually assessed \$M	Total provision \$M
Australia Retail and Commercial / Australia	1,795	558	2,353	1,125	569	1,694	1,139	633	1,772
Institutional	1,169	160	1,329	1,073	251	1,324	1,069	353	1,422
New Zealand	374	72	446	279	81	360	323	131	454
Pacific / Asia Retail & Pacific <sup>3</sup>	38	24	62	43	18	61	128	19	147
TSO and Group Centre <sup>3</sup>	-	-	-	3	1	4	3	-	3
<b>Total<sup>4</sup></b>	<b>3,376</b>	<b>814</b>	<b>4,190</b>	<b>2,523</b>	<b>920</b>	<b>3,443</b>	<b>2,662</b>	<b>1,136</b>	<b>3,798</b>

**As of Sep 19**

Division	Collectively Assessed				Individually Assessed	
	Stage 1 \$M	Stage 2 \$M	Stage 3 \$M	Total \$M	Stage 3 \$M	Total \$M
Australia	370	1,082	343	<b>1,795</b>	558	<b>2,353</b>
Institutional	872	257	40	<b>1,169</b>	160	<b>1,329</b>
New Zealand	152	182	40	<b>374</b>	72	<b>446</b>
Pacific	18	9	11	<b>38</b>	24	<b>62</b>
<b>Total<sup>4</sup></b>	<b>1,412</b>	<b>1,530</b>	<b>434</b>	<b>3,376</b>	<b>814</b>	<b>4,190</b>

<sup>1</sup> Includes allowance for expected credit losses for Net loans and advances – at amortized cost, Investment securities – debt securities at amortized cost and Off-balance sheet commitments – undrawn and contingent facilities.

<sup>2</sup> Balance Sheet amounts include assets and liabilities reclassified as held for sale from continuing and discontinued operations.

<sup>3</sup> Divisional comparative information for the 2018 fiscal year has been restated on a consistent basis to reflect the impact from structural changes as described under "Section 1: Key Information – Basis of Preparation – Continuing Operations – Results by Division" in this U.S. Disclosure Document. 2017 fiscal year financial information has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

<sup>4</sup> On adoption of AASB 9 on October 1, 2018, the Group increased the collectively assessed provision by \$813 million. Comparative information for the fiscal years 2018 and 2017 has not been restated. Refer to Notes 1 and 35 of the 2019 Financial Report (attached as part of Annex A to this U.S. Disclosure Document) for further details.

**Gross Impaired assets<sup>1,2</sup>**

	As of September 30		
	2019 \$M	Restated 2018 \$M	2017 \$M
<b>Gross impaired assets</b>			
Impaired loans	1,711	1,802	2,118
Restructured items <sup>3</sup>	267	269	167
Non-performing commitments and contingencies	51	68	99
<b>Gross impaired assets</b>	<b>2,029</b>	<b>2,139</b>	<b>2,384</b>
<b>Individually assessed provisions</b>			
Impaired loans	(791)	(894)	(1,118)
Non-performing commitments and contingencies	(23)	(26)	(18)
<b>Net impaired assets</b>	<b>1,215</b>	<b>1,219</b>	<b>1,248</b>

	As of September 30		
	2019 \$M	Restated 2018 \$M	2017 \$M
<b>Gross impaired assets by division<sup>4</sup></b>			
Australia Retail and Commercial / Australia	1,468	1,411	1,180
Institutional	265	442	757
New Zealand	245	236	307
Pacific / Asia Retail & Pacific	51	50	140
<b>Gross impaired assets</b>	<b>2,029</b>	<b>2,139</b>	<b>2,384</b>

	As of September 30		
	2019 \$M	Restated 2018 \$M	2017 \$M
<b>Gross impaired assets by size of exposure</b>			
Less than \$10 million	1,593	1,615	1,622
\$10 million to \$100 million	247	335	655
Greater than \$100 million	189	189	107
<b>Gross impaired assets</b>	<b>2,029</b>	<b>2,139</b>	<b>2,384</b>

<sup>1</sup>. Balance sheet amounts include assets reclassified as held for sale from continuing and discontinued operations.

<sup>2</sup>. In the 2019 fiscal year, ANZ implemented what it believes to be a more market responsive collateral valuation methodology for the home loan portfolio in Australia which increased the number of home loans being classified as impaired rather than past due. Comparative information for fiscal years 2018 and 2017 has not been restated for the change in methodology. Additionally, refinement to underlying processes and associated data resulted in the transfer of loans from past due and sub-standard categories into impaired assets. Comparative information for 2018 fiscal year has been restated with a transfer of \$126 million at September 30, 2018.

<sup>3</sup>. Restructured items are facilities in which the original contractual terms have been modified for reasons related to the financial difficulties of the customer. Restructuring may consist of reduction of interest, principal or other payments legally due, or an extension in maturity materially beyond those typically offered for new facilities with similar risk.

<sup>4</sup>. Divisional comparative information for the 2018 fiscal year has been restated on a consistent basis to reflect the impact from structural changes as described under "Section 1: Key Information – Basis of Preparation – Continuing Operations – Results by Division" in this U.S. Disclosure Document. 2017 fiscal year financial information has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

**Comparison of 2019 with Restated 2018**

- Gross impaired assets decreased \$110 million (-5%) driven by the Institutional division (-\$177 million) with repayments reducing a number of large impaired assets. This was partially offset by an increase in the Australia Retail and Commercial division (+\$57 million) primarily driven by a number of single name impaired loans in the Commercial portfolio. The Group's individually assessed provision coverage ratio on impaired assets was 40.1 % at September 30, 2019 (2018: 43.0%).

**Comparison of Restated 2018 with 2017**

- Gross impaired assets decreased \$371 million (-16%) primarily driven by repayments and upgrades in the Institutional division (-\$315 million), repayments in the New Zealand division (-\$71 million) and a reduction in the Asia Retail & Pacific division (-\$90 million) following the sale of the Asia Retail and Wealth businesses. This was offset by an increase in the Australia Retail and Commercial division (+\$231 million), comprising a \$105 million increase primarily driven by a single name restructured loan and a \$126 million increase from the transfer from past-due and sub-standard categories into impaired assets. The Group's individual provision coverage ratio on impaired assets was 43.0% at September 30, 2018 (2017: 47.7%).

New impaired assets<sup>1</sup>

	As of September 30		
	2019 \$M	Restated 2018 \$M	2017 \$M
<b>New impaired assets</b>			
Impaired loans	1,927	1,846	2,952
Restructured items	42	224	109
Non-performing commitments and contingencies	38	38	151
<b>Total new impaired assets</b>	<b>2,007</b>	<b>2,108</b>	<b>3,212</b>

	As of September 30		
	2019 \$M	Restated 2018 \$M	2017 \$M
<b>New impaired assets by division</b>			
Australia Retail and Commercial / Australia <sup>2</sup>	1,631	1,604	1,535
Institutional	78	169	943
New Zealand	278	292	512
Pacific / Asia Retail & Pacific <sup>3</sup>	20	11	222
TSO and Group Centre <sup>3</sup>	-	32	-
<b>Total new impaired assets</b>	<b>2,007</b>	<b>2,108</b>	<b>3,212</b>

<sup>1</sup> Balance sheet amounts include assets reclassified as held for sale from continuing and discontinued operations.

<sup>2</sup> In the 2019 fiscal year, ANZ implemented what it believes to be a more market responsive collateral valuation methodology for the home loan portfolio in Australia which increased the number of home loans being classified as impaired rather than past due. Comparative information for fiscal years 2018 and 2017 have not been restated for the change in methodology.

<sup>3</sup> Divisional comparative information for the 2018 fiscal year has been restated or presented on a consistent basis to reflect the impact from the methodology and structural changes as described under "Section 1: Key Information – Basis of Preparation – Continuing Operations – Results by Division" in this U.S. Disclosure Document. 2017 fiscal year financial information has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

## Comparison of 2019 with Restated 2018

- New impaired assets decreased \$101 million (-5%) primarily driven by the Institutional division as the result of an improved risk profile due to portfolio rebalancing, combined with a benign credit environment. In addition, new impaired assets decreased due to lending reductions following the sale of Asia Retail and Wealth businesses. This was partially offset by an increase in the Australia Retail and Commercial division.

## Comparison of Restated 2018 with 2017

- New impaired assets decreased \$1,104 million (-34%) primarily driven by the Institutional division as the result of an improved risk profile due to portfolio rebalancing, combined with a benign credit environment, along with improvements in portfolio credit quality in the Commercial and Agri business in New Zealand in the 2018 fiscal year. In addition, new impaired assets decreased due to lending reductions associated with the sale of the Asia Retail and Wealth businesses.

## Other potential problem loans

ANZ does not use the category "potential problem loans" for loans that continue to accrue interest. ANZ's risk grading systems identify customers that attract a higher probability of default and where necessary these customers receive specialist management attention.

Accruing loans – past due 90 days or more<sup>1</sup>

Set out below are loans that are past due by over 90 days. A facility is past due when a contracted payment (principal or interest) has not been met or the facility is outside of contractual arrangements (e.g. an overdraft is over the limit). This category comprises accrual loans that are past due 90 days or more and that are well secured, or loans that are past due 90 days or more and are portfolio managed (typically unsecured personal loans and credit cards) that can be held on an accrual basis for up to 180 days.

	As of September 30		
	2019 \$M	Restated 2018 \$M <sup>2</sup>	2017 \$M
Australia Retail and Commercial / Australia <sup>2</sup>	3,409	2,666	2,668
Institutional	4	12	42
New Zealand	309	203	188
Pacific / Asia Retail & Pacific <sup>3</sup>	17	25	52
TSO and Group Centre <sup>3</sup>	5	5	3
<b>Total accruing loans - past due 90 days or more</b>	<b>3,744</b>	<b>2,911</b>	<b>2,953</b>

<sup>1</sup> Balance sheet amounts include assets and liabilities reclassified as held for sale from continuing and discontinued operations.

<sup>2</sup> In the 2019 fiscal year, ANZ implemented what it believes to be a more market responsive collateral valuation methodology for the home loan portfolio in Australia which increased the number of home loans being classified as impaired rather than past due. Comparative information for fiscal years 2018 and 2017 have not been restated for the change in methodology. Additionally, refinement to underlying processes and associated data resulted in the transfer of loans from past due and sub-standard categories into impaired assets. Comparative information for 2018 fiscal year has been restated with a transfer from accruing loans – past due 90 days or more of \$87 million to impaired assets at September 30, 2018.

<sup>3</sup> Divisional comparative information for the 2018 fiscal year has been restated or presented on a consistent basis to reflect the impact from methodology and structural changes as described under "Section 1: Key Information – Basis of Preparation – Continuing Operations – Results by Division" in this U.S. Disclosure Document. 2017 fiscal year financial information has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

**Comparison of 2019 with Restated 2018**

- The accruing loans – past due 90 days or more increased by \$833 million (+29%) primarily driven by portfolio deterioration in the Australia Retail and Commercial division across home loans (\$645 million) and commercial portfolios (\$110 million), and the New Zealand division home loans (\$93 million).

**Comparison of Restated 2018 with 2017**

- The accruing loans – past due 90 days or more decreased by \$42 million (-1%) primarily driven by the impact of the sale of the Asia Retail and Wealth businesses, reduction in delinquencies in Institutional and from the transfer from past-due categories into impaired assets. This was partially offset by growth in the Australia division home loan portfolio, combined with continued portfolio deterioration in Western Australia.

**Concentrations of credit risk/loans and advances by industry category**

Credit risk becomes concentrated when a number of customers are engaged in similar activities, have similar economic characteristics, or have similar activities within the same geographic region – therefore, these customers may be similarly affected by changes in economic or other conditions. The Group monitors its credit portfolios to manage risk concentration and rebalance the portfolio. The Group also applies single customer counterparty limits to protect against unacceptably large exposures to one single customer.

For further information relating to the Group's credit risk exposures, refer to Note 16 of the 2019 Financial Report (attached as part of Annex A to ANZ's 2019 Annual U.S. Disclosure Document).

**Income tax expense – continuing operations**

	Years ended September 30		
	2019 \$M	2018 \$M	2017 \$M
Income tax expense charged to the income statement	2,609	2,784	2,874
Effective tax rate	29.2%	28.1%	31.1%
Australian corporate tax rate	30.0%	30.0%	30.0%

**Comparison of 2019 with 2018**

- The effective tax rate has increased from 28.1% to 29.2%. The increase of 110 bps is primarily due to the net movement in respect of gains and losses on sale from divestments (+114 bps), the net movement in other items (+78 bps) which included the impact of customer remediation, partially offset by higher offshore earnings which attract a lower average tax rate (-67 bps).

**Comparison of 2018 with 2017**

- The effective tax rate has decreased from 31.1% to 28.1%. The decrease of 300 bps is primarily due to the inclusion in 2018 of non-taxable income on completion of the sale of SRCB (-271 bps), non-taxable profit on the disposal of the Group's stake in MCC (-79 bps), a release of tax provisions (-41 bps) offset by a reduction in equity accounted earnings (+42 bps).

## CONDENSED BALANCE SHEET – INCLUDING DISCONTINUED OPERATIONS

	As of September 30		
	2019 \$B	2018 \$B	2017 \$B
<b>Assets</b>			
Cash / Settlement balances owed to ANZ / Collateral paid	100.3	98.0	82.5
Trading and investment securities/available-for-sale assets <sup>1</sup>	126.9	112.0	113.0
Derivative financial instruments	120.7	68.4	62.5
Net loans and advances	615.3	604.5	574.3
Assets held for sale <sup>2</sup>	1.8	45.2	8.0
Other	16.1	15.1	57.0
<b>Total assets</b>	<b>981.1</b>	<b>943.2</b>	<b>897.3</b>
<b>Liabilities</b>			
Settlement balances owed by ANZ / Collateral received	18.8	18.3	15.8
Deposits and other borrowings	637.7	618.2	595.6
Derivative financial instruments	121.0	69.7	62.3
Liabilities held for sale <sup>3</sup>	2.1	47.2	4.7
Debt issuances	129.7	121.2	108.0
Other	11.0	9.2	51.8
<b>Total liabilities</b>	<b>920.3</b>	<b>883.8</b>	<b>838.2</b>
<b>Total equity</b>	<b>60.8</b>	<b>59.4</b>	<b>59.1</b>

<sup>1</sup> On adoption of AASB 9 on October 1, 2018, the classification and measurement of financial assets were revised. Available-for-sale classification used in comparative periods ceased to exist under AASB 9 and a new classification of investment securities was introduced. Refer to Note 1 of the 2019 Financial Report (attached as part of Annex A to this U.S. Disclosure Document) for further details.

<sup>2</sup> The September 30, 2019 balance of assets held for sale comprises: \$1.8 billion for discontinued operations. The September 30, 2018 balance of assets held for sale comprises: \$42.9 billion for discontinued operations; \$1.4 billion for Cambodia JV; \$0.8 billion for OPL NZ and \$0.2 billion for PNG Retail, Commercial & SME. The September 30, 2017 balance of assets held for sale comprises: \$3.3 billion for Asia Retail and Wealth businesses; \$2.8 billion for UDC; \$1.7 billion for SRCB and \$0.1 billion for MCC.

<sup>3</sup> The September 30, 2019 balance of liabilities held for sale comprises: \$2.1 billion for discontinued operations. The September 30, 2018 balance of liabilities held for sale comprises: \$45.1 billion for discontinued operations; \$1.2 billion for Cambodia JV; \$0.3 billion for OPL NZ and \$0.5 billion for PNG Retail, Commercial & SME. The September 30, 2017 balance of liabilities held for sale comprises: \$3.7 billion for Asia Retail and Wealth businesses and \$1.0 billion for UDC.

## Comparison of 2019 with 2018

- Trading and investment securities/available-for-sale assets increased \$14.9 billion (+13%) primarily driven by an increase in liquid assets in Markets and the impact of foreign currency translation movements.
- Derivative financial assets and liabilities increased \$52.3 billion (+76%) and \$51.3 billion (+74%) respectively as interest rate movements resulted in higher derivative volumes and fair values, particularly in interest rate swap products.
- Net loans and advances increased \$10.8 billion (+2%) primarily driven by lending growth in the Institutional division (+\$10.5 billion), growth in home loans in the New Zealand division (+\$4.1 billion) and the impact of foreign currency translation movements, partially offset by the decrease in home loans in the Australia Retail and Commercial division (-\$9.4 billion).
- Assets and liabilities held for sale decreased \$43.4 billion (-96%) and \$45.1 billion (-96%) respectively primarily driven by the sale completion of the life insurance business to Zurich, and the sale completion of OPL NZ, Cambodia JV and PNG Retail, Commercial & SME.
- Deposits and other borrowings increased \$19.5 billion (+3%) primarily driven by increase deposits from banks and repurchase agreements (+\$9.9 billion), growth in customer deposits across the Australia Retail and Commercial (+\$5.3 billion) and New Zealand division (+\$2.7 billion) and the impact of foreign currency translation movements. This was partially offset by reduction in certificates of deposit and commercial paper issued (-\$11.6 billion).
- Debt issuances increased \$8.5 billion (+7%) primarily driven by senior debt issuances and the impact of foreign currency translation movements.

## Comparison of 2018 with 2017

- Cash / Settlement balances owed to/by ANZ / Collateral paid/received increased \$13.0 billion (+19%) primarily driven by higher liquid asset holdings in Markets, increase in collateral paid, and the impact of foreign currency exchange rate movements.
- Derivative financial assets and liabilities increased \$5.9 billion (+9%) and \$7.4 billion (+12%) respectively as foreign exchange rate and interest rate movements resulted in higher derivative fair values.
- Net loans and advances increased \$30.2 billion (+5%) primarily driven by growth in home loans across Australia and New Zealand divisions (+\$10.9 billion), lending growth in the Institutional division (+\$12.9 billion), UDC net loans and advances no longer being classified as held for sale (+\$3.0 billion) and the impact of foreign currency exchange rate movements.
- Assets and liabilities held for sale increased \$37.2 billion and \$42.5 billion respectively, primarily driven by the reclassification of Wealth Australia businesses and other smaller divestments to held for sale, partially offset by the sale completion of the Asia Retail and Wealth businesses, and UDC no longer being classified as held for sale.
- Deposits and other borrowings increased \$22.6 billion (+4%) primarily driven by growth in customer deposits across Institutional, New Zealand and Australia Retail and Commercial divisions (+\$9.3 billion), and a \$11.4 billion increase in deposits from banks and repurchase agreements, and the impact of foreign currency exchange rate movements. This was partially offset by a reduction of \$12.7 billion in certificates of deposit.
- Debt issuances increased \$13.2 billion (+12%) primarily driven by senior debt issuances and the impact of foreign currency exchange rate movements.

## RESULTS BY DIVISION – CONTINUING OPERATIONS

Divisional comparative information for the 2018 fiscal year has been restated or presented on a consistent basis to reflect the impact from adoption of AASB 15, as well as methodology and structural changes as described under “Section 1: Key Information – Basis of Preparation” in this U.S. Disclosure Document. The tables on page 63 present the 2018 fiscal year as reported in the 2018 Annual U.S. Disclosure Document (“Previously Reported”), and restated to reflect the changes discussed above (“Restated”), with restatements impacts summarized in the “Restatement impact – Restated vs. Previously Reported” table. The tables on pages 64 present the 2018 fiscal year as reported in the 2018 Annual U.S. Disclosure Document (“Previously Reported”), and restated to reflect the changes discussed above (“Restated”) after adjusting for discontinued operations, with restatements impacts summarized in the “Restatement impact – Restated vs. Previously Reported (Excluding Discontinued Ops)” table. The 2018 fiscal year has been restated or presented on a consistent basis to the 2019 fiscal year on page 62. 2017 fiscal year financial information has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

For further information on the composition of the divisions refer to “Section 2: Information on the Group – Principal Activities of the Group”.

This Results by division section is reported on a continuing operations basis, for information on discontinued operations please refer to “Section 1: Key Information - Basis of Preparation – Discontinued Operations”.

The divisions reported are consistent with internal reporting provided to the chief operating decision maker, being the Chief Executive Officer.

2019 Fiscal Year	Australia Retail and Commercial \$M	Institutional \$M	New Zealand \$M	Pacific \$M	TSO & Group Centre \$M	Group \$M
Net interest income	8,092	3,080	2,736	128	303	14,339
Other operating income	1,347	2,192	580	104	223	4,446
Operating income	9,439	5,272	3,316	232	526	18,785
Operating expenses	(4,074)	(2,667)	(1,286)	(150)	(894)	(9,071)
Profit/(Loss) before credit impairment and income tax	5,365	2,605	2,030	82	(368)	9,714
Credit impairment (charge)/release	(712)	2	(87)	1	2	(794)
Profit/(Loss) before income tax	4,653	2,607	1,943	83	(366)	8,920
Income tax (expense)/benefit and non-controlling interests	(1,458)	(779)	(544)	(24)	181	(2,624)
<b>Profit/(Loss) after income tax from continuing operations</b>	<b>3,195</b>	<b>1,828</b>	<b>1,399</b>	<b>59</b>	<b>(185)</b>	<b>6,296</b>
<b>Balance Sheet<sup>1</sup></b>						
Net loans and advances	331,871	164,526	116,729	2,120	12	615,258
Other external assets	4,350	346,094	3,690	1,403	8,511	364,048
<b>External assets</b>	<b>336,221</b>	<b>510,620</b>	<b>120,419</b>	<b>3,523</b>	<b>8,523</b>	<b>979,306</b>
Customer deposits	208,005	217,259	83,387	3,546	(385)	511,812
Other external liabilities	9,610	230,917	25,792	140	139,951	406,410
<b>External liabilities</b>	<b>217,615</b>	<b>448,176</b>	<b>109,179</b>	<b>3,686</b>	<b>139,566</b>	<b>918,222</b>

<sup>1</sup> Balance Sheet amounts includes asset and liabilities reclassified as held for sale from continuing operations.



### SECTION 3: OPERATING AND FINANCIAL REVIEW AND PROSPECTS

<b>2018 Restated<sup>1</sup></b>	<b>Australia Retail and Commercial \$M</b>	<b>Institutional \$M</b>	<b>New Zealand \$M</b>	<b>Wealth Australia \$M</b>	<b>Pacific \$M</b>	<b>TSO &amp; Group Centre \$M</b>	<b>Group \$M</b>
Net interest income	8,449	2,993	2,651	-	131	290	<b>14,514</b>
Other operating income	1,510	2,066	671	-	100	1,123	<b>5,470</b>
Operating income	9,959	5,059	3,322	-	231	1,413	<b>19,984</b>
Operating expenses	(4,075)	(2,948)	(1,205)	-	(128)	(1,045)	<b>(9,401)</b>
Profit before credit impairment and income tax	5,884	2,111	2,117	-	103	368	<b>10,583</b>
Credit impairment (charge)/release	(698)	44	(6)	-	(3)	(25)	<b>(688)</b>
Profit before income tax	5,186	2,155	2,111	-	100	343	<b>9,895</b>
Income tax (expense)/benefit and non-controlling interests	(1,560)	(675)	(590)	-	(28)	53	<b>(2,800)</b>
<b>Profit after income tax from continuing operations</b>	<b>3,626</b>	<b>1,480</b>	<b>1,521</b>	<b>-</b>	<b>72</b>	<b>396</b>	<b>7,095</b>
<b>2018 Previously Reported</b>	<b>Australia \$M</b>	<b>Institutional \$M</b>	<b>New Zealand \$M</b>	<b>Wealth Australia \$M</b>	<b>Asia Retail &amp; Pacific \$M</b>	<b>TSO &amp; Group Centre \$M</b>	<b>Group \$M</b>
Net interest income	8,409	3,068	2,587	49	186	215	<b>14,514</b>
Other operating income	1,086	2,062	663	282	246	978	<b>5,317</b>
Operating income	9,495	5,130	3,250	331	432	1,193	<b>19,831</b>
Operating expenses	(3,677)	(2,944)	(1,196)	(257)	(211)	(963)	<b>(9,248)</b>
Profit before credit impairment and income tax	5,818	2,186	2,054	74	221	230	<b>10,583</b>
Credit impairment (charge)/release	(698)	44	(6)	-	(28)	-	<b>(688)</b>
Profit before income tax	5,120	2,230	2,048	74	193	230	<b>9,895</b>
Income tax (expense)/benefit and non-controlling interests	(1,540)	(695)	(573)	(22)	(42)	72	<b>(2,800)</b>
<b>Profit after income tax from continuing operations</b>	<b>3,580</b>	<b>1,535</b>	<b>1,475</b>	<b>52</b>	<b>151</b>	<b>302</b>	<b>7,095</b>
<b>Restatement impact - Restated vs. Previously Reported</b>	<b>Australia Retail and Commercial / Australia \$M</b>	<b>Institutional \$M</b>	<b>New Zealand \$M</b>	<b>Wealth Australia \$M</b>	<b>Pacific / Asia Retail &amp; Pacific \$M</b>	<b>TSO &amp; Group Centre \$M</b>	<b>Group \$M</b>
Net interest income	40	(75)	64	(49)	(55)	75	-
Other operating income							
- AASB 15 Reclassification	140	4	7	2	-	-	<b>153</b>
- Other restatements	284	-	1	(284)	(146)	145	-
Operating income	464	(71)	72	(331)	(201)	220	<b>153</b>
Operating expenses							
- AASB 15 Reclassification	(140)	(4)	(7)	(2)	-	-	<b>(153)</b>
- Other restatements	(258)	-	(2)	259	83	(82)	-
Profit/(Loss) before credit impairment and income tax	66	(75)	63	(74)	(118)	138	-
Credit impairment (charge)/release	-	-	-	-	25	(25)	-
Profit/(Loss) before income tax	66	(75)	63	(74)	(93)	113	-
Income tax (expense)/benefit and non-controlling interests	(20)	20	(17)	22	14	(19)	-
<b>Profit/(Loss) after income tax from continuing operations</b>	<b>46</b>	<b>(55)</b>	<b>46</b>	<b>(52)</b>	<b>(79)</b>	<b>94</b>	<b>-</b>

<sup>1.</sup> Divisional comparative information for the 2018 fiscal year has been restated on a consistent basis to reflect the impact from adoption of AASB 15, as well as methodology and structural changes as described under "Section 1: Key Information – Basis of Preparation" in this U.S. Disclosure Document.

### SECTION 3: OPERATING AND FINANCIAL REVIEW AND PROSPECTS

2018 Restated (Excluding Discontinued Ops) <sup>1</sup>	Australia Retail and Commercial \$M	Institutional \$M	New Zealand \$M	Wealth Australia \$M	Pacific \$M	TSO & Group Centre \$M	Group \$M
<b>Balance Sheet<sup>2</sup></b>							
Net loans and advances	341,310	150,133	111,334	-	2,114	526	<b>605,417</b>
Other external assets	4,139	276,607	4,136	-	1,427	8,560	<b>294,869</b>
<b>External assets</b>	<b>345,449</b>	<b>426,740</b>	<b>115,470</b>	<b>-</b>	<b>3,541</b>	<b>9,086</b>	<b>900,286</b>
Customer deposits	202,732	205,809	79,780	-	3,467	(4,515)	<b>487,273</b>
Other external liabilities	10,302	172,235	24,802	-	90	143,957	<b>351,386</b>
<b>External liabilities</b>	<b>213,034</b>	<b>378,044</b>	<b>104,582</b>	<b>-</b>	<b>3,557</b>	<b>139,442</b>	<b>838,659</b>
<b>2018 Previously Reported</b>							
	Australia \$M	Institutional \$M	New Zealand \$M	Wealth Australia \$M	Asia Retail & Pacific \$M	TSO & Group Centre \$M	Group \$M
<b>Balance Sheet<sup>2</sup></b>							
Net loans and advances	340,259	149,826	111,286	1,706	2,117	(257)	<b>604,937</b>
Other external assets	2,855	276,607	4,135	48,711	1,432	3,947	<b>337,687</b>
<b>External assets</b>	<b>343,114</b>	<b>426,433</b>	<b>115,421</b>	<b>50,417</b>	<b>3,549</b>	<b>3,690</b>	<b>942,624</b>
Customer deposits	202,732	205,809	79,780	-	3,475	(4,523)	<b>487,273</b>
Other external liabilities	9,577	171,926	24,754	45,773	113	143,825	<b>395,968</b>
<b>External liabilities</b>	<b>212,309</b>	<b>377,735</b>	<b>104,534</b>	<b>45,773</b>	<b>3,588</b>	<b>139,302</b>	<b>883,241</b>
<b>2018 Previously Reported (Excluding Discontinued Ops)</b>							
	Australia \$M	Institutional \$M	New Zealand \$M	Wealth Australia \$M	Asia Retail & Pacific \$M	TSO & Group Centre \$M	Group \$M
<b>Balance Sheet<sup>2</sup></b>							
Net loans and advances	340,259	149,826	111,286	1,660	2,117	(257)	<b>604,891</b>
Other external assets	2,855	276,607	4,135	5,861	1,432	3,947	<b>294,837</b>
<b>External assets</b>	<b>343,114</b>	<b>426,433</b>	<b>115,421</b>	<b>7,521</b>	<b>3,549</b>	<b>3,690</b>	<b>899,728</b>
Customer deposits	202,732	205,809	79,780	-	3,475	(4,523)	<b>487,273</b>
Other external liabilities	9,577	171,926	24,754	655	113	143,825	<b>350,850</b>
<b>External liabilities</b>	<b>212,309</b>	<b>377,735</b>	<b>104,534</b>	<b>655</b>	<b>3,588</b>	<b>139,302</b>	<b>838,123</b>
<b>Restatement impact - Restated vs. Previously Reported (Excluding Discontinued Ops)</b>							
	Australia Retail and Commercial / Australia \$M	Institutional \$M	New Zealand \$M	Wealth Australia \$M	Pacific / Asia Retail & Pacific \$M	TSO & Group Centre \$M	Group \$M
<b>Balance Sheet</b>							
Net loans and advances	1,051	307	48	(1,660)	(3)	783	<b>526</b>
Other external assets	1,284	-	1	(5,861)	(5)	4,613	<b>32</b>
<b>External assets</b>	<b>2,335</b>	<b>307</b>	<b>49</b>	<b>(7,521)</b>	<b>(8)</b>	<b>5,396</b>	<b>558</b>
Customer deposits	-	-	-	-	(8)	8	<b>-</b>
Other external liabilities	725	309	48	(655)	(23)	132	<b>536</b>
<b>External liabilities</b>	<b>725</b>	<b>309</b>	<b>48</b>	<b>(655)</b>	<b>(31)</b>	<b>140</b>	<b>536</b>

<sup>1.</sup> Divisional comparative information for the 2018 fiscal year has been restated on a consistent basis to reflect the impact from adoption of AASB 15, as well as methodology and structural changes as described under "Section 1: Key Information – Basis of Preparation" in this U.S. Disclosure Document.

<sup>2.</sup> Balance Sheet amounts includes asset and liabilities reclassified as held for sale.

### SECTION 3: OPERATING AND FINANCIAL REVIEW AND PROSPECTS

#### 2017 Fiscal Year<sup>1</sup>

	Australia \$M	Institutional \$m	New Zealand \$M	Wealth Australia \$M	Asia Retail & Pacific \$M	TSO & Group Centre \$M	Group \$M
Net interest income	8,218	3,264	2,519	49	576	249	14,875
Other operating income	1,217	2,366	653	344	18	(75)	4,523
Operating income	9,435	5,630	3,172	393	594	174	19,398
Operating expenses	(3,382)	(2,814)	(1,193)	(262)	(614)	(702)	(8,967)
Profit/(Loss) before credit impairment and income tax	6,053	2,816	1,979	131	(20)	(528)	10,431
Credit impairment (charge)/release	(885)	(92)	(78)	-	(144)	1	(1,198)
Profit/(Loss) before income tax	5,168	2,724	1,901	131	(164)	(527)	9,233
Income tax (expense)/benefit and non-controlling interests	(1,552)	(800)	(532)	(36)	7	24	(2,889)
<b>Profit/(Loss) after income tax from continuing operations</b>	<b>3,616</b>	<b>1,924</b>	<b>1,369</b>	<b>95</b>	<b>(157)</b>	<b>(503)</b>	<b>6,344</b>
<b>Balance Sheet<sup>2</sup></b>							
Net loans and advances	333,560	131,582	107,886	1,715	5,503	47	580,293
Other external assets	3,058	254,769	3,560	48,001	1,745	5,900	317,033
<b>External assets</b>	<b>336,618</b>	<b>386,351</b>	<b>111,446</b>	<b>49,716</b>	<b>7,248</b>	<b>5,947</b>	<b>897,326</b>
Customer deposits	201,326	189,015	75,323	-	6,694	(4,728)	467,630
Other external liabilities	10,856	152,025	23,942	43,883	306	139,609	370,621
<b>External liabilities</b>	<b>212,182</b>	<b>341,040</b>	<b>99,265</b>	<b>43,883</b>	<b>7,000</b>	<b>134,881</b>	<b>838,251</b>

<sup>1.</sup> 2017 financial information has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

<sup>2.</sup> Balance Sheet amounts includes asset and liabilities reclassified as held for sale.

## Australia Retail and Commercial – continuing operations

	Years ended September 30		
	2019 \$M	Restated 2018 \$M <sup>1</sup>	2017 \$M <sup>1</sup>
<b>Australia Retail and Commercial / Australia</b>			
Net interest income	8,092	8,449	8,218
Other operating income	1,347	1,510	1,217
Operating income	9,439	9,959	9,435
Operating expenses	(4,074)	(4,075)	(3,382)
Profit before credit impairment and income tax	5,365	5,884	6,053
Credit impairment (charge)/release	(712)	(698)	(885)
Profit before income tax	4,653	5,186	5,168
Income tax expense and non-controlling interests	(1,458)	(1,560)	(1,552)
<b>Profit after income tax</b>	<b>3,195</b>	<b>3,626</b>	<b>3,616</b>
<b>Consisting of:</b>			
Retail	2,132	2,427	2,497
Commercial / Business & Private Bank	1,063	1,199	1,119
<b>Profit after income tax</b>	<b>3,195</b>	<b>3,626</b>	<b>3,616</b>
<b>Balance Sheet</b>			
Net loans and advances	331,871	341,310	333,560
Other external assets	4,350	4,139	3,058
External assets	336,221	345,449	336,618
Customer deposits	208,005	202,732	201,326
Other external liabilities	9,610	10,302	10,856
External liabilities	217,615	213,034	212,182
Risk weighted assets	162,060	159,282	160,915
Average gross loans and advances <sup>2</sup>	338,785	341,199	327,200
Average deposits and other borrowings <sup>2</sup>	203,781	202,884	196,234
<b>Ratios</b>			
Return on average assets	0.94%	1.05%	1.10%
Net interest margin	2.59%	2.69%	2.73%
Operating expenses to operating income	43.2%	40.9%	35.8%
Operating expenses to average assets	1.20%	1.18%	1.03%
Individually assessed credit impairment charge/(release)	705	712	864
Individually assessed credit impairment charge/(release) as a % of average GLA <sup>3</sup>	0.21%	0.21%	0.26%
Collectively assessed credit impairment charge/(release)	7	-14	21
Collectively assessed credit impairment charge/(release) as a % of average GLA <sup>3</sup>	0.00%	0.00%	0.01%
Gross impaired assets	1,468	1,411	1,180
Gross impaired assets as a % of GLA	0.44%	0.41%	0.36%
Total full time equivalent staff	13,903	13,731	13,885

<sup>1.</sup> Divisional comparative information for the 2018 fiscal year has been restated or presented on a consistent basis to reflect the impact from adoption of AASB 15, as well as methodology and structural changes as described under "Section 1: Key Information – Basis of Preparation" in this U.S. Disclosure Document. 2017 fiscal year financial information has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

<sup>2.</sup> Averages are calculated using predominantly daily averages.

<sup>3.</sup> Credit impairment charge used in the ratios relates to gross loans and advances and off-balance sheet commitments - undrawn and contingent liabilities.

**Comparison of 2019 with Restated 2018**

Profit after income tax decreased by \$431 million (-12%).

Key factors affecting the result were:

- Net loans and advances decreased as a result of lower system credit growth, asset competition, more conservative home loan origination risk settings and execution challenges that were addressed during the year.
- Net interest margin decreased 10 basis points as a result of home loan mix changes and higher discounting, the impact of official cash rate decreases on low-rate deposits, regulatory impact on credit card pricing, and higher customer remediation. This was partially offset by home loans re-pricing.
- Other operating income decreased \$163 million (-11%) as the result of higher customer remediation, and lower fee income due to the removal of fees and lower volumes.
- Operating expenses were flat with higher inflation, higher compliance costs and increased technology infrastructure spend offset by productivity initiatives including workforce and branch optimization.
- Credit impairment charges increased \$14 million (+2%) primarily due to an increase in collectively assessed credit impairment as a result of a weakening Australian economic outlook, partially offset by higher recoveries and write-backs.

**Comparison of Restated 2018 with 2017**

Profit after income tax increased by \$10 million.

Key factors affecting the result were:

- Lending volumes grew primarily in home loans in owner occupier and principal and interest loans. Customer deposits grew mainly in small business banking and home loans (offset accounts).
- Net interest margin decreased 4 basis points as the result of home loan mix changes, customer remediation, and the introduction of the Major Bank Levy from July 2017. This is offset against higher deposit margins due to re-pricing.
- Other operating income increased \$293 million (+24%) due to a \$140 million gross presentation of certain items in other operating income on adoption of AASB 15 which were previously presented net, a \$284 million increase due to the transfer of Wealth Australia continuing operations to Australia Retail and Commercial division. This was partially offset by a decrease of \$131 million as the result of customer remediation and lower lending fee income.
- Operating expenses increased \$693 million (+20%) due to a \$140 million gross presentation of certain items in operating expenses on adoption of AASB 15 which were previously presented net, a \$258 million increase due to the transfer of Wealth Australia continuing operations to Australia Retail and Commercial division, and \$295 million due to customer remediation costs, an accelerated software amortization charge, restructuring and inflation, partially offset by a reduction in FTE related costs.
- Credit impairment charges decreased \$187 million (-21%) as the result of lower delinquency and higher write-backs and recoveries in cards and personal loans, lower new provisions in business banking, partially offset by a net increase in economic cycle adjustments.

**Institutional – continuing operations**

	Years ended September 30		
	2019 \$M	Restated 2018 \$M <sup>1</sup>	2017 \$M <sup>1</sup>
<b>Institutional</b>			
Net interest income	3,080	2,993	3,264
Other operating income	2,192	2,066	2,366
Operating income	5,272	5,059	5,630
Operating expenses	(2,667)	(2,948)	(2,814)
Profit before credit impairment and income tax	2,605	2,111	2,816
Credit impairment (charge)/release	2	44	(92)
Profit before income tax	2,607	2,155	2,724
Income tax expense and non-controlling interests	(779)	(675)	(800)
<b>Profit after income tax</b>	<b>1,828</b>	<b>1,480</b>	<b>1,924</b>
<b>Consisting of:</b>			
Transaction Banking	695	593	506
Loans & Specialized Finance	736	677	623
Markets	469	451	778
Central Functions	(72)	(241)	17
<b>Profit after income tax</b>	<b>1,828</b>	<b>1,480</b>	<b>1,924</b>
<b>Balance Sheet<sup>2</sup></b>			
Net loans and advances	164,526	150,133	131,582
Other external assets	346,094	276,607	254,769
External assets	510,620	426,740	386,351
Customer deposits	217,259	205,809	189,015
Other external liabilities	230,917	172,235	152,025
External liabilities	448,176	378,044	341,040
Risk weighted assets	181,088	163,713	158,783
Average gross loans and advances <sup>3</sup>	156,676	141,184	135,308
Average deposits and other borrowings <sup>3</sup>	286,372	263,742	246,931
<b>Ratios<sup>2</sup></b>			
Return on average assets	0.38%	0.34%	0.47%
Net interest margin	0.82%	0.88%	1.03%
Net interest margin (excluding Markets)	2.05%	2.11%	2.21%
Operating expenses to operating income	50.6%	58.3%	50.0%
Operating expenses to average assets	0.56%	0.69%	0.68%
Individually assessed credit impairment charge/(release)	(12)	(24)	196
Individually assessed credit impairment charge/(release) as a % of average GLA <sup>4</sup>	(0.01%)	(0.02%)	0.14%
Collectively assessed credit impairment charge/(release)	10	(20)	(104)
Collectively assessed credit impairment charge/(release) as a % of average GLA <sup>4</sup>	0.01%	(0.01%)	(0.08%)
Gross impaired assets	265	442	757
Gross impaired assets as a % of GLA	0.16%	0.29%	0.57%
Total full time equivalent staff	5,468	6,188	6,783

<sup>1</sup> Divisional comparative information for the 2018 fiscal year has been restated or presented on a consistent basis to reflect the impact from adoption of AASB 15, as well as methodology and structural changes as described under "Section 1: Key Information – Basis of Preparation" in this U.S. Disclosure Document. 2017 fiscal year financial information has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

<sup>2</sup> Balance Sheet amounts includes asset and liabilities reclassified as held for sale from continuing operations.

<sup>3</sup> Averages are calculated using predominantly daily averages.

<sup>4</sup> Credit impairment charge used in the ratios relates to gross loans and advances and off-balance sheet commitments - undrawn and contingent liabilities.



**Comparison of 2019 with Restated 2018**

Profit after income tax increased by \$348 million (+24%).

Key factors affecting the result were:

- Net loans and advances grew across Loans & Specialized Finance, Markets and Transaction Banking subdivisions. Customer deposits grew in Markets and Transaction Banking subdivisions.
- Net interest margin (excluding the Markets business) decreased 6 basis point primarily due to reduction in lending margins, partially offset by higher deposit margins.
- Other operating income increased \$126 million (+6%) as a result of higher Markets income across Franchise Sales, Franchise Trading and Balance Sheet subdivisions.
- Operating expenses decreased \$281 million (-10%) due to a reduction in FTE and related costs, and lower ongoing software amortization charges. This was partially offset by inflation.
- Credit impairment charges increased \$42 million primarily due to an increase in individually assessed impairment charges driven by lower write-backs and recoveries, and an increase in collectively assessed impairment charges as a result of a greater number of customer upgrades in the prior period.

**Comparison of Restated 2018 with 2017**

Profit after income tax decreased by \$444 million (-23%).

Key factors affecting the result were:

- Lending volumes grew across all portfolios. Customer deposits grew in Markets and Transaction Banking.
- Net interest margin (excluding the Markets business) decreased 10 basis points of which a decrease of 6 basis points was largely due to the introduction of the Major Bank Levy from July 2017 and growth in markets liquid assets and 4 basis points was due to a change in methodology for allocating earnings on capital.
- Other operating income decreased \$300 million (-13%) primarily due to lower Markets Franchise Trading income as a result of less favorable trading conditions in 2018, and large positive derivative valuation adjustments recognized in 2017.
- Operating expenses increased \$134 million (+5%) primarily due to an accelerated software amortization charge, restructuring and inflation. This is partially offset by a 9% reduction in FTE as the result of ongoing transformation activities and lower non-lending losses.
- Credit impairment charges decreased \$136 million due to ongoing portfolio rebalancing and a benign credit environment.

### SECTION 3: OPERATING AND FINANCIAL REVIEW AND PROSPECTS

#### New Zealand – continuing operations

Table reflects NZD for New Zealand.

AUD results shown on page 72.

	Years ended September 30		
	2019 NZD M	Restated 2018 NZD M <sup>1</sup>	2017 NZD M <sup>1</sup>
<b>New Zealand</b>			
Net interest income	2,892	2,885	2,686
Other operating income <sup>2</sup>	613	729	695
Operating income	3,505	3,614	3,381
Operating expenses	(1,360)	(1,310)	(1,271)
Profit before credit impairment and income tax	2,145	2,304	2,110
Credit impairment (charge)/release	(92)	(6)	(83)
Profit before income tax	2,053	2,298	2,027
Income tax expense and non-controlling interests	(574)	(643)	(568)
<b>Profit after income tax</b>	<b>1,479</b>	<b>1,655</b>	<b>1,459</b>
<b>Consisting of:</b>			
Retail	934	1,066	1,019
Commercial	542	581	439
Central Functions	3	8	1
<b>Profit after income tax</b>	<b>1,479</b>	<b>1,655</b>	<b>1,459</b>
<b>Balance Sheet<sup>3</sup></b>			
Net loans and advances	125,991	121,551	117,242
Other external assets	3,983	4,515	3,869
External assets	129,974	126,066	121,111
Customer deposits	90,004	87,101	81,855
Other external liabilities	27,838	27,078	26,018
External liabilities	117,842	114,179	107,873
Risk weighted assets	70,727	62,463	60,971
Average gross loans and advances <sup>4</sup>	124,264	119,342	115,383
Average deposits and other borrowings <sup>4</sup>	91,565	87,541	84,188
Net funds management income	222	221	194
Funds under management ("FUM")	34,145	30,665	28,490
Average funds under management	31,610	29,700	27,096
<b>Ratios<sup>3</sup></b>			
Return on average assets	1.16%	1.34%	1.22%
Net interest margin	2.33%	2.42%	2.31%
Operating expenses to operating income	38.8%	36.2%	37.6%
Operating expenses to average assets	1.07%	1.06%	1.06%
Individual credit impairment charge/(release)	79	52	123
Individual credit impairment charge/(release) as a % of average GLA <sup>5</sup>	0.06%	0.04%	0.11%
Collective credit impairment charge/(release)	13	(46)	(40)
Collective credit impairment charge/(release) as a % of average GLA <sup>5</sup>	0.01%	(0.04%)	(0.03%)
Gross impaired assets	265	258	334
Gross impaired assets as a % of GLA	0.21%	0.21%	0.28%
Total full time equivalent staff	6,121	6,165	6,372

<sup>1.</sup> Divisional comparative information for the 2018 fiscal year has been restated or presented on a consistent basis to reflect the impact from adoption of AASB 15, as well as methodology and structural changes as described under "Section 1: Key Information – Basis of Preparation" in this U.S. Disclosure Document. 2017 fiscal year financial information has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

<sup>2.</sup> Includes net funds management income previously reported under net funds management and insurance income.

<sup>3.</sup> Balance sheet amounts include assets and liabilities reclassified as held for sale from continuing operations.

<sup>4.</sup> Averages are calculated using predominantly daily averages.

<sup>5.</sup> Credit impairment charge relates to gross loans and advances and off-balance sheet commitments - undrawn and contingent liabilities.

New Zealand results and commentary are reported in NZD. AUD results are shown on page 72.

#### Comparison of 2019 with Restated 2018

Profit after income tax decreased by NZD 176 million (-11%).

Key factors affecting the result were:

- Lending and customer deposit volumes grew across all portfolios and funds under management increased during the period.
- Net interest margin decreased 9 basis points as a result of compressed deposit margins and home loan mix changes.
- Other operating income decreased NZD 116 million (-16%) primarily due to the loss of income as a result of the OPL NZ divestment, and an one-off insurance recovery in the prior fiscal year.
- Operating expenses increased NZD 50 million (+4%) primarily due to higher regulatory compliance spend, partly offset by the OPL NZ divestment.
- Credit impairment charges increased NZD 86 million primarily due to an increase in individually assessed impairment charges driven by lower write-backs and recoveries, and increase in collectively assessed impairment charges in the Commercial portfolio driven by the release of an Agriculture economic cycle adjustment in 2018.

#### Comparison of Restated 2018 with 2017

Profit after income tax increased by NZD \$196 million (+13%).

Key factors affecting the result were:

- Volumes grew in home loans and funds under management. Customer deposits grew across all portfolios.
- Net interest margin increased 11 basis points of which an increase of 6 basis points was due to a change in methodology for allocating earnings on capital and 5 basis points was due to higher lending margins, partly offset by portfolio mix changes and lower deposit margins.
- Other operating income and net income from insurance business increased NZD \$34 million (+5%) primarily due to an increase in net funds management and insurance income as a result of higher funds under management, a one-off insurance recovery in 2018, partially offset by customer fee reductions.
- Operating expenses increased NZD \$39 million (+3%) primarily due to due to customer remediation, increased business investment in digital capability, and inflation. This was partially offset by a 3% reduction in FTE driven by customer migration to lower cost channels.
- Credit impairment charges decreased NZD \$77 million (-93%) due to credit quality improvements across Retail and Commercial and Agriculture portfolios, and the release of the Agriculture economic cycle adjustment.

**New Zealand – continuing operations**

Table reflects AUD for New Zealand.

NZD results shown on page 70.

	Years ended September 30		
	2019 \$M	Restated 2018 \$M <sup>1</sup>	2017 \$M <sup>1</sup>
<b>New Zealand</b>			
Net interest income	2,736	2,651	2,519
Other operating income <sup>2</sup>	580	671	653
Operating income	3,316	3,322	3,172
Operating expenses	(1,286)	(1,205)	(1,193)
Profit before credit impairment and income tax	2,030	2,117	1,979
Credit impairment (charge)/release	(87)	(6)	(78)
Profit before income tax	1,943	2,111	1,901
Income tax expense and non-controlling interests	(544)	(590)	(532)
<b>Profit after income tax</b>	<b>1,399</b>	<b>1,521</b>	<b>1,369</b>
<b>Consisting of:</b>			
Retail	883	979	956
Commercial	513	534	412
Central Functions	3	8	1
<b>Profit after income tax</b>	<b>1,399</b>	<b>1,521</b>	<b>1,369</b>
<b>Balance Sheet<sup>3</sup></b>			
Net loans and advances	116,729	111,334	107,886
Other external assets	3,690	4,136	3,560
External assets	120,419	115,470	111,446
Customer deposits	83,387	79,780	75,323
Other external liabilities	25,792	24,802	23,942
External liabilities	109,179	104,582	99,265
Risk weighted assets	65,527	57,213	56,106
Average gross loans and advances <sup>4</sup>	117,537	109,667	108,229
Average deposits and other borrowings <sup>4</sup>	86,608	80,444	78,968
Net funds management income	210	204	179
Funds under management	31,633	28,087	26,215
Average funds under management	29,900	27,292	25,416
<b>Ratios<sup>3</sup></b>			
Return on average assets	1.16%	1.34%	1.22%
Net interest margin	2.33%	2.42%	2.31%
Operating expenses to operating income	38.8%	36.3%	37.6%
Operating expenses to average assets	1.07%	1.06%	1.06%
Individual credit impairment charge/(release)	75	49	116
Individual credit impairment charge/(release) as a % of average GLA <sup>5</sup>	0.06%	0.04%	0.11%
Collective credit impairment charge/(release)	12	(43)	(38)
Collective credit impairment charge/(release) as a % of average GLA <sup>5</sup>	0.01%	(0.04%)	(0.03%)
Gross impaired assets	245	236	307
Gross impaired assets as a % of GLA	0.21%	0.21%	0.28%
Total full time equivalent staff	6,121	6,165	6,372

<sup>1</sup> Divisional comparative information for the 2018 fiscal year has been restated or presented on a consistent basis to reflect the impact from adoption of AASB 15, as well as methodology and structural changes as described under "Section 1: Key Information – Basis of Preparation – Continuing Operations – Results by Division" in this U.S. Disclosure Document. 2017 fiscal year financial information has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document.

<sup>2</sup> Includes net funds management income previously reported under net funds management and insurance income.

<sup>3</sup> Balance sheet amounts include assets and liabilities reclassified as held for sale from continuing operations.

<sup>4</sup> Averages are calculated using predominantly daily averages.

<sup>5</sup> Credit impairment charge relates to gross loans and advances and off-balance sheet commitments - undrawn and contingent liabilities.

## LIQUIDITY AND CAPITAL RESOURCES – INCLUDING DISCONTINUED OPERATIONS

## Funding – including discontinued operations

ANZ targets a diversified funding base, avoiding undue concentrations by investor type, maturity, market source and currency.

\$23.6 billion of term wholesale debt with a remaining term greater than one year as of September 30, 2019 was issued during the fiscal year ended September 30, 2019.

The following table shows the Group's total funding composition:

	As of September 30		
	2019 \$B	2018 \$B	2017 \$B
<b>Customer deposits and other liabilities</b>			
Australia Retail and Commercial	208.0	202.7	201.3
Institutional	217.3	205.8	189.0
New Zealand	83.4	79.8	75.3
Pacific	3.5	3.5	7.0
TSO and Group Centre <sup>1</sup>	(0.4)	(4.5)	(5.0)
Customer deposits	511.8	487.3	467.6
Other funding liabilities <sup>2,3</sup>	9.6	8.6	8.5
<b>Total customer liabilities (funding)</b>	<b>521.4</b>	<b>495.9</b>	<b>476.1</b>
<b>Wholesale funding</b>			
Debt issuances	113.1	105.3	90.3
Subordinated debt	16.6	15.9	17.7
Certificates of deposit	36.6	42.7	55.2
Commercial paper	11.7	17.0	18.0
Other wholesale borrowings <sup>4,5</sup>	92.3	86.8	69.2
<b>Total wholesale funding</b>	<b>270.3</b>	<b>267.7</b>	<b>250.4</b>
Shareholders' equity	60.8	59.4	59.1
<b>Total funding</b>	<b>852.5</b>	<b>823.0</b>	<b>785.6</b>

<sup>1</sup> Includes term deposits, other deposits and an adjustment recognized in prior periods in Group Centre to eliminate Wealth Australia discontinued operations investments in ANZ deposit products.

<sup>2</sup> Includes interest accruals, payables and other liabilities, provisions and net tax provisions, excluding other liabilities in Wealth Australia discontinued operations.

<sup>3</sup> Excludes liability for acceptances as they do not provide net funding.

<sup>4</sup> Includes borrowings from banks, securities sold under repurchase agreements, net derivative balances, special purpose vehicles and other borrowings.

<sup>5</sup> Includes RBA open repurchase arrangement netted down by the exchange settlement account cash balance.

## Term debt maturity profile

The amounts disclosed below represent the outstanding principal of term debt issued by the Group under its term funding programs on or before September 30, 2019. For the avoidance of doubt, this excludes commercial paper issuance and short dated issuance off ANZ's long term programs, and the amounts do not include interest cash flows. For the purposes of this maturity profile, foreign currency denominated term debt has been translated into Australian Dollars using spot foreign exchange rates as of September 30, 2019.

Contractual maturity (\$m) <sup>1</sup>	2020	2021	2022	2023	2024	After 2024	Total
Debt issuances <sup>2</sup>	25,078	28,019	21,219	14,230	15,785	10,940	115,271
Subordinated debt <sup>3</sup>	519	837	736	137	2,935	3,165	8,329
<b>Total</b>	<b>25,597</b>	<b>28,856</b>	<b>21,955</b>	<b>14,367</b>	<b>18,720</b>	<b>14,105</b>	<b>123,600</b>

<sup>1</sup> The maturity profile is presented as the total amount of term debt scheduled to mature in the relevant fiscal year ending September 30.

<sup>2</sup> Debt issuances include transferable certificate of deposits included as "Deposits and other borrowings" in the balance sheet.

<sup>3</sup> The maturity profile for all non-perpetual subordinated debt is presented based on the next callable date. Excludes additional Tier 1 capital.

Credit Ratings of ANZBGL	As of September 30, 2019		
	Short-Term	Long-Term	Outlook
Moody's Investor Services	P-1	Aa3	Stable
Standard & Poor's	A-1+	AA-	Stable
Fitch Ratings	F1+	AA-	Negative

A rating is not a recommendation to buy, sell or hold securities and may be subject to suspension, reduction or withdrawal at any time by an assigning rating agency and any rating should be evaluated independently of any other information.

## Capital management – including discontinued operations

	APRA Basel 3 As of September 30		
	2019 \$M	2018 \$M	2017 \$M
<b>Qualifying Capital</b>			
<b>Tier 1</b>			
Shareholders' equity and non-controlling interests <sup>1</sup>	60,794	59,383	59,075
Prudential adjustments to shareholders' equity	120	(322)	(481)
Gross Common Equity Tier 1 capital	60,914	59,061	58,594
Deductions	(13,559)	(14,370)	(17,258)
<b>Common Equity Tier 1 capital</b>	<b>47,355</b>	<b>44,691</b>	<b>41,336</b>
Additional Tier 1 capital	7,866	7,527	7,988
<b>Tier 1 capital</b>	<b>55,221</b>	<b>52,218</b>	<b>49,324</b>
<b>Tier 2 capital</b>	<b>8,549</b>	<b>7,291</b>	<b>8,669</b>
<b>Total qualifying capital</b>	<b>63,770</b>	<b>59,509</b>	<b>57,993</b>
<b>Capital adequacy ratios (Level 2)</b>			
Common Equity Tier 1	11.4%	11.4%	10.6%
Tier 1	13.2%	13.4%	12.6%
Tier 2	2.1%	1.9%	2.2%
<b>Total capital ratio</b>	<b>15.3%</b>	<b>15.2%</b>	<b>14.8%</b>
<b>Risk weighted assets</b>	<b>416,961</b>	<b>390,820</b>	<b>391,113</b>

<sup>1</sup> Prior period numbers have not been restated for impacts of AASB 15 to align with the previously reported regulatory returns.

## APRA implementation of Basel 3 capital reforms

APRA has adopted the majority of Basel 3 capital reforms in Australia. APRA views the Basel 3 reforms as a minimum requirement and hence has not incorporated some of the concessions proposed in the Basel 3 rules and has also set higher requirements in other areas. As a result, Australian banks' Basel 3 reported capital ratios will not be directly comparable with international peers.

ANZ's interpretation of the material differences in APRA's implementation of Basel 3 and Basel 3 as implemented in major offshore jurisdictions (referred to below as "Internationally Comparable basis") include:

## Deductions

- Investments in insurance and banking associates – APRA requires full deduction against CET1. On an Internationally Comparable basis, these investments are subject to a concessional threshold before a deduction is required.
- Deferred tax assets – A full deduction is required from CET1 for deferred tax assets ("DTA") relating to temporary differences. On an Internationally Comparable basis, this is first subject to a concessional threshold before the deduction is required.

## RWA

- Mortgages RWA - APRA imposes a floor of 20% on the downturn LGD used in credit RWA calculations for residential mortgages. The Internationally Comparable Basel 3 framework requires a downturn LGD floor of 10%. Additionally, from July 2016, APRA also requires a higher correlation factor than the Basel framework.
- IRRBB RWA – APRA requires inclusion of Interest Rate Risk in the Banking Book ("IRRBB") within the RWA base for the CET1 ratio calculation. This is not required on an Internationally Comparable basis.
- Specialized Lending - APRA requires the supervisory slotting approach be used in determining credit RWA for specialized lending exposures. The Internationally Comparable basis allows for the advanced internal ratings based approach to be used when calculating RWA for these exposures.
- Unsecured Corporate Lending LGD – an adjustment to align ANZ's unsecured corporate lending LGD to 45% to be consistent with banks in other jurisdictions. The 45% LGD rate is also used in the Foundation Internal Ratings-Based approach ("FIRB").
- Undrawn Corporate Lending Exposure at Default ("EAD") – an adjustment to ANZ's credit conversion factors ("CCF") for undrawn corporate loan commitments to 75% (used in FIRB approach) to align with banks in other jurisdictions.



**Comparison of 2019 with 2018**

ANZ's CET1 ratio decreased 8 bps to 11.4% during the year. Key drivers of the movement in the CET1 ratio were:

- Net organic capital generation of 162 bps. This was primarily driven by statutory profit (excluding large/notable and one-off items), partially offset by underlying RWA growth (excluding foreign currency translation impacts, regulatory changes and other one-offs).
- Payment of the September 2018 final and the March 2019 interim dividends (net of Bonus Option Plan ("BOP") issuance, neutralized Dividend Reinvestment Plan ("DRP")) reduced the CET1 ratio by 115 bps.
- Capital benefits from asset disposals completed during the year increased the CET1 ratio by 69 bps, partially offset by on market share buy-back of \$1.1 billion which decreased the CET1 ratio by 29 bps (completion of the announced \$3 billion buy back during the March 2019 half).
- RWA modelling changes reduced the CET1 ratio by 60 bps, including impacts from implementation of Standardized Approach for Measuring Counterparty Credit Risk Exposures (SA-CCR) (-18 bps), APRA Operational Risk overlay (-18 bps), implementation of risk weight floors for the New Zealand mortgages and farm lending portfolios (-18 bps) and other RWA modelling changes (-6 bps).
- Customer remediation impacts (continuing and discontinuing) reduced the CET1 by 16 bps.
- Other impacts further reduced the CET1 ratio by 19 bps, including impacts from AASB 9 transition (-5 bps), net foreign currency translation, defined benefit plan impacts and movements in deferred tax assets (-4 bps), and various other movements (-10 bps).

**Comparison of 2018 with 2017**

ANZ's CET1 ratio increased 87 bps to 11.4% during the year. Key drivers of the movement in the CET1 ratio were:

- Net organic capital generation of 195 bps. This was primarily driven by statutory profit (excluding large/notable items), a net reduction in underlying RWA growth (excluding foreign exchange impacts, regulatory changes and other one-offs), partially offset by other business capital deductions.
- Payment of the March 2018 Interim and September 2017 Final Dividends (net of BOP issuance, neutralized DRP) which reduced the CET1 ratio by 117 bps.
- Capital benefits from asset disposals increased the CET1 ratio by 84 bps (SRCB, Asia Retail and Wealth businesses in Vietnam, Taiwan and Indonesia, 40% stake in MCC and reinsurance proceeds in relation to the Australian life insurance sale).
- The asset disposals benefits are partially offset by \$1.9 billion (of the announced \$3 billion) on-market share buy-back (-48 bps) during the year. The remaining \$1.1 billion on-market share buy-back is expected to be completed during the March 2019 half.
- Other impacts reduced the CET1 ratio by 27bps, which include large/notable items affecting the September 2018 full year statutory earnings (except for the accelerated software amortization charge which is included in capital deductions), RWA modelling changes and net foreign currency translation.

**Leverage Ratio – including discontinued operations**

At September 30, 2019, the Group's APRA Leverage Ratio was 5.6% which is above the 3.5% APRA proposed minimum for internal ratings-based approach ADI (IRB ADI) which includes ANZ. The following table summarizes the Group's Leverage Ratio calculation:

	As of September 30		
	2019 \$M	2018 \$M	2017 \$M
<b>Tier 1 Capital (net of capital deductions)<sup>1</sup></b>	<b>55,221</b>	52,218	49,324
On-balance sheet exposures (excluding derivatives and securities financing transaction exposures)	810,644	785,405	752,347
Derivative exposures	34,258	30,676	31,469
Securities financing transaction exposures	36,923	36,066	28,598
Other off-balance sheet exposures	107,400	102,810	96,765
<b>Total exposure measure</b>	<b>989,225</b>	954,957	909,179
<b>APRA Leverage Ratio</b>	<b>5.6%</b>	5.5%	5.4%

<sup>1</sup> Prior period numbers have not been restated for impacts of transition to AASB 15 to align with previously reported regulatory returns.

**Comparison of 2019 with 2018**

APRA leverage ratio increased 11 bps during the year. Key drivers of the movement were:

- Net organic capital generation (largely from statutory profit excluding large/notable items and one-off items) less dividends paid during the year (+22 bps).
- Exposure growth including derivatives which collectively reduced the leverage ratio by 11 bps.

**Comparison of 2018 with 2017**

APRA leverage ratio increased 4 bps during the year. Key drivers of the movement in the leverage ratio were:

- Net organic capital generation of 32 bps driven by statutory profit (excluding large/notable items) less dividend payments.
- Benefits from asset disposals increased leverage ratio by 35 bps (SRCB, Asia Retail and Wealth businesses in Vietnam, Taiwan and Indonesia, 40% stake in MCC and reinsurance proceeds in relation to the Australian life insurance sale).
- The asset disposal benefits were partially offset by \$1.9 billion (of the announced \$3 billion) on-market share buy-back (-21 bps) and the redemption of the remaining CPS3 Additional Tier 1 capital instruments (-6 bps).
- Exposure growth primarily from growth in loans and securities financing transaction decreased leverage ratio by 22 bps.

- Other impacts (-14 bps) include large/notable items affecting the September 2018 full year statutory earnings (except for accelerated amortization) (-7 bps), net FX impacts (-5 bps) and net other items of (-2 bps).

### Guarantees and contingent liabilities

Details of the estimated maximum amount of guarantees, letters of credit and performance related contingencies that may become payable are disclosed in the following table.

These guarantees, letters of credit and performance related contingencies relate to transactions that the Group has entered into as principal, including guarantees, standby letters of credit and documentary letters of credit.

Documentary letters of credit involve the Group issuing of letters of credit guaranteeing payment in favor of an exporter. They are secured against an underlying shipment of goods or backed by a confirmatory letter of credit from another bank.

Performance related contingencies are liabilities that oblige the Group to make payments to a third party if the customer fails to fulfill its non-monetary obligations under the contract.

To reflect the risk associated with these transactions, we apply the same credit origination, portfolio management and collateral requirements that we apply for loans. The contract amount represents the maximum potential amount that we could lose if the counterparty fails to meet its financial obligations. As the facilities may expire without being drawn upon, the notional amounts do not necessarily reflect future cash requirements.

	As of September 30		
	2019 \$M	2018 \$M	2017 \$M
Contract amount of:			
Guarantees and letters of credit	22,339	18,441	20,009
Performance related contingencies	22,112	24,136	20,830
<b>Total</b>	<b>44,451</b>	<b>42,577</b>	<b>40,839</b>

For further information on Group's other contingent liabilities, refer to Note 33 of the 2019 Financial Report (attached to this U.S. Disclosure Document as part of Annex A).

## Directors

In accordance with the rules of the ANZ Constitution, as amended December 17, 2010 and December 19, 2018 (the "Constitution"), and except as otherwise required by the Corporations Act 2001 (Cth) ("Corporations Act"), any other applicable law, and the Listing Rules of the ASX, the Board of Directors has power to manage the business of the Group and may exercise all powers not required to be exercised at a general meeting of shareholders.

As of the date of this U.S. Disclosure Document, the Directors were:

Director's Name	Position held	Year appointed	Age
Mr. D M Gonski, AC	Chairman, Independent Non-Executive Director	2014	66
Mr. S C Elliott	Chief Executive Officer	2016	55
Ms. I R Atlas	Independent Non-Executive Director	2014	65
Ms. P J Dwyer	Independent Non-Executive Director	2012	59
Ms. S J Halton, AO PSM	Independent Non-Executive Director	2016	59
Sir J Key, GNZM AC	Independent Non-Executive Director	2018	58
Mr. G R Liebelt	Independent Non-Executive Director	2013	65
Mr. J T Macfarlane	Independent Non-Executive Director	2014	59
Mr P O'Sullivan	Independent Non-Executive Director	2019	59

Under the Constitution, a non-executive Director must retire from office at the third annual general meeting after being elected or last re-elected and may seek re-election. As of the date of this U.S. Disclosure Document, the Board was comprised of nine Non-Executive Directors and one Executive Director, the Chief Executive Officer. The names of the Directors, together with details of their qualifications, experience and special responsibilities are set out below.

## Directors' Profiles

**MR D M GONSKI, AC**, Chairman, Independent Non-Executive Director and Chair of the Ethics, Environment, Social and Governance Committee and the Nomination and Board Operations Committee.  
BCom, LLB, FAICD(LIFE), FCPA

Chairman since May 1, 2014 and a Non-Executive Director since February 2014. Mr Gonski is an ex officio member of all Board Committees including Chair of the Ethics, Environment, Social and Governance Committee and Nomination and Board Operations Committee.

## Career

Mr. Gonski started his career as a lawyer at Herbert Smith Freehills, and is now one of Australia's most respected business leaders and company directors. He has business experience in Australia and internationally, and is involved in a broad range of organizations in the government and education sectors. He is a leading philanthropist and provides strong community leadership, particularly in relation to education in Australia.

## Relevant other Directorships

Chairman: The University of New South Wales Foundation Limited (from 2005, Director from 1999).

Director: Sydney Airport Limited (from 2018), Lowy Institute for International Policy (from 2012) and Australian Philanthropic Services Limited (from 2012).

Member: Advisory Committee for Optus Limited (from 2013).

Chancellor: University of New South Wales Council (from 2005).

President: Art Gallery of NSW Trust (from 2016).

## Relevant Directorships held in last three years, include

Former Chairman: Review to Achieve Education Excellence in Australian Schools for the Commonwealth of Australia (2017-2018), Coca-Cola Amatil Limited (2001-2017, Director from 1997) and Sydney Theatre Company Ltd (2010-2016).

Former Member: ASIC External Advisory Panel (2013-2019).

**Age:** 66. **Residence:** Sydney, Australia.

**MR S C ELLIOTT**, Chief Executive Officer and Executive Director  
BCom

Chief Executive Officer and Executive Director since January 1, 2016.

## Career

Mr. Elliott has over 30 years' experience in banking in Australia and overseas, in all aspects of the industry. Mr. Elliott joined ANZ as CEO Institutional in June 2009, and was appointed Chief Financial Officer in 2012.

Prior to joining ANZ, Shayne held senior executive roles at EFG Hermes, the largest investment bank in the Middle East, which included Chief Operating Officer. He started his career with Citibank New Zealand and worked with Citibank/Citigroup for 20 years, holding various senior positions across the UK, USA, Egypt, Australia and Hong Kong.

Shayne is a Director of the Financial Markets Foundation for Children and a member of the Australian Banking Association (which he also Chairs) and the Business Council of Australia.

## Relevant other Directorships

Chairman: Australian Banking Association (from 2017, Member from 2016).

Director: ANZ Bank New Zealand Limited (from 2009) and the Financial Markets Foundation for Children (from 2016).

Member: Business Council of Australia (from 2016).

**Age:** 55. **Residence:** Melbourne, Australia.

**MS I R ATLAS**, Independent Non-Executive Director and Chair of the Human Resources Committee.  
BJURIS (HONS), LLB (HONS), LLM

Non-Executive Director since September 2014. Ms Atlas is a member of the Audit Committee, Ethics, Environment, Social and Governance Committee and the Nomination and Board Operations Committee.

#### **Career**

Ms. Atlas brings a strong financial services background and legal experience to the Board. Ilana was a partner at law firm Mallesons Stephen Jaques (now King & Wood Mallesons), where in addition to her practice in corporate law, she held a number of management roles in the firm including Executive Partner, People and Information, and Managing Partner. She also worked at Westpac for 10 years, where her roles included Group Secretary and General Counsel and Group Executive, People, where she was responsible for human resources, corporate affairs and sustainability. Ilana has a strong commitment to the community, in particular the arts and education.

#### **Relevant other Directorships**

Chairman: Coca-Cola Amatil Limited (from 2017, Director from 2011) and Jawun (from 2017, Director from 2014).

Director: OneMarket Limited (from 2018) and Paul Ramsay Foundation (from 2017).

Member: Panel of Adara Partners (from 2015).

#### **Relevant Former Directorships held in last three years, include**

Former Chairman: The Bell Shakespeare Company Limited (2010-2016, Director 2004-2016).

Former Director: Westfield Corporation Limited (2014-2018), Human Rights Law Centre Ltd (2012-2017) and Treasury Corporation of New South Wales (2013-2017).

Former Fellow: Senate of the University of Sydney (2015-2019).

**Age:** 65. **Residence:** Sydney, Australia.

**MS P J DWYER**, Independent Non-Executive Director and Chair of the Audit Committee.  
BCOM, FCA, SF FIN, FAICD

Non-Executive Director since April 2012. Ms. Dwyer is a member of the Risk Committee, Human Resources Committee and Nomination and Board Operations Committee.

#### **Career**

Ms. Dwyer has extensive experience in financial markets, corporate finance, risk management and investments, having held senior executive roles at Calibre Asset Management, Ord Minnett (now J P Morgan) and at Price Waterhouse (now PricewaterhouseCoopers). Her career as a company director spans financial services, investment, insurance, healthcare, gambling and entertainment, fast moving consumer goods, property and construction and retailing sectors. Paula has a strong interest in education and medical research, having served as a member of the Geelong Grammar School Council and the Business and Economics Faculty at the University of Melbourne and as Deputy Chairman of Baker IDI.

#### **Relevant other Directorships**

Chairman: Tabcorp Holdings Limited (from 2011, Director from 2005), Healthscope Limited (from 2014) and Kin Group Advisory Board (from 2014).

Director: Lion Pty Ltd (from 2012) and Allianz Australia Limited (from 2019).

Member: Kirin International Advisory Board (from 2012) and Australian Government Takeovers Panel (from 2017).

**Age:** 59. **Residence:** Melbourne, Australia.

**MS S J HALTON, AO, PSM**, Independent Non-Executive Director and Chair of the Digital Business and Technology Committee.  
BA (HONS) PSYCHOLOGY, FIML, FIPAA, NAM, HON. FAAHMS, HON. DLITT (UNSW)

Non-Executive Director since October 2016. Ms. Halton is a member of the Human Resources Committee, Ethics, Environment, Social and Governance Committee and Nomination and Board Operations Committee.

#### **Career**

Ms Halton's 33 year career in the public service includes the positions of Secretary of the Australian Department of Finance, Secretary of the Australian Department of Health, Secretary of the Department of Health and Ageing, and Executive Coordinator (Deputy Secretary) of the Department of the Prime Minister and Cabinet. She brings to the Board extensive experience in finance, insurance, risk management, information technology, human resources, health and ageing and public policy. She also has significant international experience.

Jane has contributed extensively to community health through local and international organizations including the World Health Organization and the National Aboriginal and Torres Strait Islander Health Council.

#### **Relevant other Directorships**

Chairman: Vault Systems (from 2017), Coalition for Epidemic Preparedness (Norway) (from 2018, Member from 2016) and Council on the Ageing Australia (from 2017).

Director: Clayton Utz (from 2017) and Crown Resorts Limited (from 2018).

Member: Executive Board of the Institute of Health Metrics and Evaluation at the University of Washington (from 2007).

Adjunct Professor: University of Sydney and University of Canberra.

Council Member: Australian Strategic Policy Institute (from 2016).

**Relevant Former Directorships held in last three years, include**

Former Chairman: OECD Asian Senior Budget Officials Network (2014-2016).

Former Public Policy Fellow: ANU Crawford School of Public Policy (2012-2016).

**Age:** 59. **Residence:** Canberra, Australia.

**RT HON SIR JOHN KEY GNZM AC** Independent Non-Executive Director

BCOM, DCOM (HONORIS CAUSA)

Non-Executive Director since February 2018. Sir John is a member of the Risk Committee, Ethics, Environment, Social and Governance Committee, Digital Business and Technology Committee and Nomination and Board Operations Committee.

**Career**

Sir John was Prime Minister of New Zealand from 2008 to 2016, having commenced his political career in 2002. Sir John had a long career in international finance, primarily for Bankers Trust in New Zealand and Merrill Lynch in Singapore, London and Sydney. He was previously a member of the Foreign Exchange Committee of the Federal Reserve Bank of New York (from 1999-2001).

Sir John was made a Knight Grand Companion of the New Zealand Order of Merit in the 2017 Queen's Birthday Honours. In 2017 Sir John became a Companion of the Order of Australia for advancing the Australia-New Zealand bilateral relationship.

**Relevant Other Directorships**

Chairman: ANZ Bank New Zealand Limited (from 2018, Director from 2017).

Director: Air New Zealand Limited (from 2017) and Palo Alto Networks (from 2019).

**Relevant Former Directorships held in last three years, include**

Former Chairman: The International Democratic Union (2014-2018).

**Age:** 58 **Residence:** Auckland, New Zealand

**MR G R LIEBELT**, Independent Non-Executive Director and Chair of the Risk Committee

BEC (HONS), FAICD, FTSE, FIML

Non-Executive Director since July 2013. Mr. Liebelt is a member of the Audit Committee, Human Resources Committee and Nomination and Board Operations Committee.

**Career**

Mr. Liebelt brings to the Board his experience of a 23 year executive career with Orica Limited (including a period as Chief Executive Officer), a global mining services company with operations in more than 50 countries. He has extensive international experience and a strong record of achievement as a senior executive including in strategy development and implementation.

Graeme is committed to global trade and co-operation, as well as community education.

**Relevant other Directorships**

Chairman: Amcor Limited (from 2013, Director from 2012).

Director: Australian Foundation Investment Company Limited (from 2012) and Carey Baptist Grammar School (from 2012).

**Relevant Former Directorships held in last three years, include**

Former Chairman: DuluxGroup Limited (2018-2019, Director from 2016).

**Age:** 65. **Residence:** Melbourne, Australia

**MR J T MACFARLANE** Independent Non-Executive Director

BCOM, MCOM (HONS)

Non-Executive Director since May 2014. Mr. Macfarlane is a member of the Audit Committee, Risk Committee, Digital Business and Technology Committee and Nomination and Board Operations Committee.

**Career**

Mr. Macfarlane is one of Australia's most experienced international bankers having previously served as Executive Chairman of Deutsche Bank Australia and New Zealand, and CEO of Deutsche Bank Australia. Mr. Macfarlane has also worked in the USA, Japan and PNG, and brings to the Board a depth of banking experience in ANZ's key markets in Australia, New Zealand and the Asia Pacific.

He is committed to community health, and is a Director of the Aikenhead Centre of Medical Discovery Limited (from 2016).

**Relevant other Directorships**

Director: Craigs Investment Partners Limited (from 2013), Colmac Group Pty Ltd (from 2014), AGInvest Holdings Limited (MyFarm Limited) (from 2014, Chairman 2014-2016), Balmoral Pastoral Investments (from 2017) and L1 Long Short Fund (from 2018).

**Relevant Former Directorships held in last three years, include**

Former Director: St Vincent's Institute of Medical Research (2008-2019).

**Age:** 59. **Residence:** Melbourne, Australia

**MR P O'SULLIVAN** Independent Non-Executive Director

BA(MOD) ECONOMICS (TRINITY COLLEGE, DUBLIN), ADVANCED MANAGEMENT PROGRAM (HARVARD)

Non-Executive Director since November 2019. Mr. O'Sullivan is a member of the Nomination and Board Operations Committee

**Career**

Mr. O'Sullivan has experience in the telecommunications, banking and oil and gas sectors, both in Australia and overseas. He has held senior executive roles with Singapore Telecommunications (Singtel) and was previously the CEO of Optus. He has also held management roles with the Colonial Group and the Royal Dutch Schell Group in Canada, the Middle East, Australia and United Kingdom.

**Relevant other Directorships**

Chairman: Singtel Optus Pty Limited (from 2014, Director from 2004) and Western Sydney Airport Corporation (from 2017).

Director: Coca-Cola Amatil Limited (from 2017) and St Vincent's Health Australia (from 2019)

Member: National Disability Insurance Agency (from 2017)

**Relevant Former Directorships held in last three years, include**

Former Director: Healthscope Limited (2016-2019)

**Age:** 59. **Residence:** Sydney, Australia



## Senior Management and Executives

As of the date of this U.S. Disclosure Document, the senior management and executives (excluding non-executive directors) of ANZ were:

Executive Officers	Position held	Appointed to position	Joined Group
S Elliott Age – 55	Chief Executive Officer Over 30 years' experience in banking in Australia and overseas, in all aspects of the industry. Previous roles within ANZ include: Chief Financial Officer; Chief Financial Officer (Designate); Chief Executive Officer, Institutional. Roles prior to ANZ include: Head of Business Development, EFG Hermes; Chief Operating Officer, EFG Hermes; various senior positions at Citigroup across geographies and business sectors over the course of 20 years which include: CEO Global Transaction Services Asia Pacific; CEO Corporate Bank Australia/NZ & Country Corporate Officer; CEO Egypt; Vice President Strategic Planning New York; Head of Investor Derivative Sales London; and Head of NZ Derivatives Sales and Trading. Shayne is a Director of the Financial Markets Foundation for Children and a member of the Australian Banking Association (which he also Chairs) and the Business Council of Australia.	January 2016	June 2009
M Carnegie Age – 49	Group Executive, Digital and Australia Transformation Previous roles within ANZ include: Group Executive, Digital Banking. Roles prior to ANZ include: Managing Director, Google Australia and New Zealand; Managing Director, Proctor and Gamble, Australia and New Zealand.	March 2019	June 2016
K Corbally Age - 49	Chief Risk Officer Previous roles within ANZ include: Group General Manager Internal Audit; Managing Director, Head of Credit and Capital Management; Head of Institutional Relationship Banking Australia; Head of Diversified Industrials. Roles prior to ANZ include: Managing Director and Head of Corporate and Commercial Banking Australia and New Zealand, Citigroup.	March 2018	July 2009
F Faruqi Age – 55	Group Executive, International Over 27 years' experience in the financial services industry Previous roles within ANZ include: CEO International Banking. Roles prior to ANZ include: Head of Corporate and Commercial Banking, Asia Pacific – Citi; Head of Global Loans & Leveraged Finance, Asia Pacific and Head of Fixed Income, Capital Markets – Citi.	February 2016	August 2014
G Florian Age – 54	Group Executive, Technology Over 30 years' experience in technology. Roles prior to ANZ include: Chief Strategy Officer: ITaaS, Dimension Data; Senior Vice President – Strategy and Engagement: ITaaS, Dimension Data; Chief Product Officer: Cloud Business Unit, Dimension Data; Chief Marketing Office, Dimension Data; Chief Technology Officer, Dimension Data.	January 2017	January 2017
A George Age – 55	Deputy Chief Executive Officer and Group Executive, Wealth Australia Over 25 years' experience in the financial services industry. Previous roles within ANZ include: Managing Director, Wealth Australia; Managing Director, Insurance. Roles prior to ANZ include: Various senior roles with ING Group which include CEO Czech Republic and Slovakia, responsible for banking, insurance and funds management and Regional COO, Asia responsible for Product, Marketing, IT and Operations.	May 2018	December 2013
M Hand Age – 53	Group Executive, Australia Retail and Commercial Banking Previous roles within ANZ include: Group Executive, Australia (acting); Group Executive, Australian Business & Private Banking; Managing Director, Business & Private Banking; Managing Director, Corporate and Commercial Banking; Managing Director, Retail Distribution, Australia; General Manager, Regional Commercial Banking; General Manager, Business Banking Manager segment; State Manager, Business Banking Victoria & Tasmania; District Manager, Business Banking, Melbourne CBD; Head of Credit and Operating Risk, SME Banking; Head of Audit, Middle East & South Asia (based in Mumbai, India).	March 2019	August 1988
M Jablko Age – 47	Chief Financial Officer Over 15 years' experience in investment banking. Roles prior to ANZ include: Managing Director and Co-Head, Greenhill, Australia; Managing Director, UBS Australia; Lawyer, Allens Linklaters (formerly Allens Arthur Robinson), Australia.	July 2016	July 2016
K van der Merwe Age – 45	Group Executive, Talent and Culture Over 16 years' experience focused on leading business transformations. Roles prior to ANZ include: Vice President, Bain & Company	May 2017	May 2017
A Watson Age – 49	Acting Group Executive and Chief Executive Officer, New Zealand Over 25 years' experience in the professional services and financial services sector in New Zealand, the United Kingdom, Australia and Hungary. Previous roles within ANZ include: Managing Director, Retail & Business Banking; Chief Financial Officer, New Zealand, Financial Controller, New Zealand.	June 2019	April 2009
M Whelan Age – 59	Group Executive, Institutional Over 34 years' experience in banking and has vast experience in the Asian Market and Institutional Banking. Previous roles within ANZ include: Chief Executive Officer, Australia; Managing Director, Commercial Banking Australia; Managing Director, Asia, Europe & America, Institutional; Managing Director, Institutional Asia; Managing Director Markets; Head of Sales, Markets.	February 2016	November 2004

There are no family relationships between or among any key management personnel. All executives can be contacted through our Company Secretary on +61-3-8654-7597 or in writing to the Company Secretary, Australia and New Zealand Banking Group Limited, Level 9, 833 Collins Street, Docklands, Victoria 3008, Australia.

## Corporate Governance

ANZ is committed to maintaining a high standard in its governance framework. ANZ confirms it has followed the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations (3rd edition) during the 2019 fiscal year. ANZ's Corporate Governance Statement, together with the ASX Appendix 4G which relates to the Corporate Governance Statement, has been lodged with the ASX. They can be found on our website at: <http://shareholder.anz.com/reviews/usdebtholders-files> and are incorporated by reference and form part of this U.S. Disclosure Document. Information incorporated by reference into, or contained in or accessible through any web site referred to in, the Corporate Governance Statement or the related ASX Appendix 4G does not form part of this U.S. Disclosure Document unless we specifically state that it is incorporated by reference and forms part of this U.S. Disclosure Document.

**Employees – including discontinued operations**

As of September 30, 2019, ANZ employed 39,060 people worldwide (September 30, 2018: 39,924) on a full-time equivalent ("FTEs") basis.

Division	As of September 30 <sup>1</sup>		
	2019	Restated 2018	2017
Australia Retail and Commercial / Australia	13,903	13,731	13,885
Institutional <sup>2</sup>	5,468	6,188	6,783
New Zealand	6,121	6,165	6,372
Wealth Australia	-	-	627
Pacific / Asia Retail & Pacific	1,086	1,125	3,664
TSO and Group Centre	11,010	10,651	11,680
<b>Total FTE from continuing operations</b>	<b>37,588</b>	37,860	43,011
Discontinued operations <sup>3</sup>	1,472	2,064	1,885
<b>Total FTE</b>	<b>39,060</b>	39,924	44,896

<sup>1</sup> As part of the broader simplification strategy for ANZ, there have been several structural changes in the 2019 fiscal year described under "Section 1: Key Information – Basis of Preparation – Continuing Operations – Results by Division". Restated 2018 reflect the impact of these structural changes at divisional level. The Originally Reported 2018 and 2017 financial information has not been restated and reflects the financial information presented in the 2018 Annual U.S. Disclosure Document. These changes do not have an impact on comparative information at the Group level.

<sup>2</sup> Institutional FTE reduced by 606 as a result of the Cambodia JV and PNG Retail, Commercial and SME divestments completed in the 2019 fiscal year.

<sup>3</sup> The actual FTE that will transfer to IOOF on sale completion or at a later date is currently being determined. The discontinued operations FTE is an estimate based on an allocation methodology.

**Industrial Relations****Australia**

In Australia, terms and conditions of employment of most non-management staff, including salaries, may be negotiated between unions and management as part of a collective enterprise bargaining agreement ("EBA") subject to majority employee approval.

The *ANZ Enterprise Agreement 2015-2016 (Australia)* commenced operation on December 29, 2015. The agreement was approved by the Fair Work Commission following an employee ballot in which a majority of 89% voted to endorse it. The agreement replaced the *ANZ Enterprise Agreement 2013-2014 (Australia)* and set the minimum terms and conditions of employment for ANZ's Australian Group 4, 5 and 6 employees (i.e. junior management and non-management employees). The agreement also governed the pay increase arrangements for eligible 'non-market rated' Australian Group 5 and 6 employees (i.e. non-management employees) in respect of the 2015 and 2016 performance and remuneration reviews and contains the salary ranges applicable to these employees.

On September 19, 2017, a 94% majority of employees voted to endorse a proposed variation to the agreement which would extend its operation for another year and provide pay increases for eligible 'non-market rated' Australian Group 5 and 6 employees (i.e. non-management employees) in respect of the 2017 performance and remuneration reviews and include updated salary ranges for these employees. The Fair Work Commission approved this variation on October 31, 2017. As of the date of this U.S. Disclosure Document, the agreement continues to apply and will do so indefinitely – although in 2018 and 2019 the pay increases for eligible 'non-market rated' Australian Group 5 and 6 employees (i.e. non-management employees) were managed outside of the agreement given that the agreement's pay increase provisions have now expired.

In Australia, there are no significant disputes between management and labor unions.

**New Zealand**

The large majority of New Zealand employees are covered by individual employment agreements. ANZ's collective employment agreement with FIRST Union, which covers approximately 12% of New Zealand employees, was renewed in August 2018 and is effective from August 1, 2018 expiring on July 31, 2020. Management is not involved in any significant disputes with labor unions in New Zealand.

**Asia Pacific, Europe & America**

There are no significant disputes between management and labor unions in any of the countries located in the Asia Pacific, Europe or America geography.

**Superannuation**

The Group has established a number of pension, superannuation and post-retirement medical benefit schemes throughout the world. For further information on ANZ's superannuation obligations, refer to Note 30 of the 2019 Financial Report (attached to this U.S. Disclosure Document as part of Annex A).

**Employee Equity**

ANZ operates a number of employee share and option schemes that operate under the ANZ Employee Share Acquisition Plan and the ANZ Share Option Plan. For further information on ANZ's employee share and option plans, refer to Note 31 of the 2019 Financial Report (attached to this U.S. Disclosure Document as part of Annex A).

## **Major Shareholders**

We are not directly or indirectly controlled by another corporation, any government or any other natural or legal person(s), separately or jointly.

As of October 9, 2019, we are aware of two entities which are the beneficial owners of 5% or more of our ordinary shares. We were made aware on May 12, 2017 that BlackRock Group became a substantial shareholder, with an interest in 148,984,864 ordinary shares (5.07%) in the Company, and on July 3, 2018, that The Vanguard Group, Inc. became a substantial shareholder, with an interest in 144,730,016 ordinary shares (5.001%) in the Company.

Refer to the 2019 Remuneration Report (attached to this U.S. Disclosure Document as part of Annex A) for further information (as of the relevant dates referred to therein) regarding share and option holdings by key management personnel (including directors).

Refer to "Section 6: Additional Information - Limitations affecting security holders" for details of the Australian law limitations on the right of non-residents or non-citizens of Australia to hold, own or vote on shares in the Company.

## **Description of Ordinary Shares and Constituent Documents**

### *Constitution*

A copy of the Company's Constitution, as adopted by shareholders on December 18, 2007 and incorporating amendments approved by shareholders on December 17, 2010 and December 19, 2018 is available on our website at: <https://shareholder.anz.com/reviews/usdebtinvestors-files>. There have been no changes to the Constitution subsequently. The Company's Constitution does not contain a limit on how many shares the Company may have on issue at any time.

### *Dividend rights*

Holders of ordinary shares are entitled to receive such dividends as may be determined by the directors from time to time in accordance with the Company's Constitution. Dividends that are not claimed are required to be dealt with in accordance with laws relating to unclaimed monies.

The Company must not pay a dividend unless:

4. the Company's assets exceed its liabilities immediately before the dividend is declared and the excess is sufficient for the payment of the dividend;
5. the payment of the dividend is fair and reasonable to the Company's shareholders as a whole; and
6. the payment of the dividend does not materially prejudice the Company's ability to pay its creditors.

Payment of a dividend on ordinary shares may also be restricted by the terms of preference shares and other hybrid securities carrying a prior right to the payment of a dividend or distribution. Before paying any dividend, directors must ensure that they are in compliance with APRA prudential standards. See "Information on the Group - Supervision and Regulation" for more information on APRA prudential standards.

### *Voting rights*

Subject to any applicable laws, as described further below in "Section 6: Additional Information - Limitations affecting security holders" and agreements to the contrary, each ordinary shareholder present at a general meeting (whether in person or by proxy, attorney or representative) is entitled to one vote on a show of hands (unless the shareholder has appointed two proxies in which case neither can vote) or, on a poll, one vote for each fully paid ordinary share held.

### *Right to share in surplus assets*

In the event of a winding-up of the Company, ordinary shareholders rank after creditors and preference shareholders and are fully entitled to any surplus proceeds on liquidation.

### *Rights to redemption*

Ordinary shareholders have no right to redeem their shares.

### *Further calls*

Holders of fully paid ordinary shares have no liability for further capital calls by the Company. There are no partly paid ordinary shares.

There is no provision of the Company's Constitution that discriminates against any existing or prospective holder of ordinary shares as a result of such shareholder owning a substantial number of shares on issue.

### *Preference shares*

The Company's Constitution authorizes the Board to issue preference shares with any rights attaching to them that the Board determines prior to their issue. These include rights to dividends that are cumulative or non-cumulative and that are in priority to the rights of ordinary shareholders, and rights to a return of capital and to participate in surplus assets in a winding up in priority to the rights of ordinary shareholders. Preference shareholders have rights to vote only in limited circumstances unless the Board otherwise determines prior to issue of the preference shares. There is no limit on the amount of preference shares which the Company may issue.

### *Changes to the rights of shareholders*

The Company's Constitution has effect as a contract between the Company and each shareholder, and between each shareholder, under which each person agrees to observe and perform the Company's Constitution as it applies to that person. In accordance with the Corporations Act, the Company may modify or repeal its Constitution, or a provision of its Constitution, by a special resolution that has been passed by at least 75% of the votes cast by shareholders entitled to vote on the resolution.

A Banking Act statutory manager appointed by APRA has power under the Banking Act to, among other things, cancel shares or rights to acquire shares in the Company or vary or cancel rights attached to shares, notwithstanding the Constitution, the Corporations Act, the terms of any contract or arrangement to which the Company is party or the listing rules of any financial market in whose official list the Company is included.

*Share rights – American Depositary Shares (“ADSs”)*

Each ADS confers an interest in 1 fully paid ordinary share in the Company which has been deposited with a depositary or custodian. The rights attaching to each fully paid ordinary share represented by an ADS are the same as the rights attaching to fully paid ordinary shares as described above. These rights are legally vested in the custodian or depositary as the holder of the fully paid ordinary shares, although holders of American Depositary Receipts (“ADRs”), which evidence ADSs, have certain rights against the depositary or custodian under the terms governing the issue of the ADRs.

*Convening of and admission to general meetings*

The Board may call a meeting of the Company’s shareholders. The directors must call and arrange to hold a general meeting of the Company if requested to do so by shareholders who hold at least 5% of the votes that may be cast at the general meeting. Shareholders who hold at least 5% of the votes that may be cast at the general meeting may also call and arrange to hold a general meeting of the Company at their own expense.

At least 28 days’ notice must be given of a meeting of the Company’s shareholders. Written notice must be given to all shareholders entitled to attend and vote at a meeting. All ordinary shareholders except for holders of partly paid ordinary shares who have failed to pay a call in respect of such shares are entitled to attend to vote at general meetings of the Company. Voting rights attaching to other classes of shares in the Company may differ.

The directors may, in accordance with the Constitution and the Corporations Act, determine a time before a meeting at which membership in the Company (for the purposes of the meeting) is to be ascertained in respect of holding of shares that are quoted on the stock market of the ASX.

*Transfer*

A holder of a share may transfer it by any means permitted by the Corporations Act, subject to limited restrictions in the Constitution and applicable law. See further “Limitations Affecting Security Holders” below.

*Limitations on ownership and changes in control*

The Constitution contains certain limitations on the rights to own securities in the Company. However, there are detailed Australian laws and regulations which govern the acquisition of interests in the Company, and a summary of those is set out in “Section 6: Limitations affecting security holders”.

The Constitution requires any sale or disposal of the Company’s main undertaking to be subject to ratification by the Company in a general meeting. The ASX Listing Rules may also require ANZ to obtain shareholder approval to effect any such sale or disposal. Except for that provision, there are no provisions in the Constitution which would have the effect of delaying, deferring or preventing a change in control of the Company which would operate only with respect to a merger, acquisition or corporate restructuring involving the Company or its controlled entities.

If the Company issues partly paid shares to a person and that person fails to pay a call on those shares when required, the Board may give that person a notice which requires the member to pay the called amount and provides information in respect of how and when the called amount is to be paid. If the requirements of the notice are not satisfied, the Board, via resolution, may forfeit the partly paid share (and all dividends, interest and other money payable in respect of that share and not actually paid before the forfeiture) by resolution before the called amount is paid.

In addition, unless the terms of issue provide otherwise, under the Constitution the Company has a first and paramount lien on each share for all money called or payable at a fixed time in respect of that share that is due and unpaid, and certain amounts paid by the Company for which the Company is indemnified under the terms of the Constitution. If the Company has a lien on a share, and an amount secured by the lien is due and payable, the Company may give notice to the person registered as the holder of the share requiring payment of the amount and specifying how and when the payment must be made. If the requirements of that notice are not fulfilled, the Company may sell the share as if it had been forfeited.

The Board may also direct the sale of a share that is part of a “non-marketable parcel”. For these purposes, a “non-marketable parcel” is a parcel of shares of a single class registered in the same name or same joint names which is less than the number that constitutes a marketable parcel of shares of that class under the ASX Listing Rules, or, subject to applicable law as specified in the Constitution, any other number determined by the Board from time to time.

*Constitution provisions governing disclosure of shareholdings*

There are no provisions of the Constitution which provide an ownership threshold above which share ownership must be disclosed. However, the Corporations Act requires a person to disclose certain prescribed information to the Company and the ASX if the person has or ceases to have a “substantial holding” in the Company. The term ‘substantial holding’ is defined in the Corporations Act as broadly, a relevant interest in 5% or more of the total number of votes attaching to voting shares and is not limited to direct shareholdings.

The Corporations Act also permits the Company or ASIC to direct any member of the Company to make certain disclosures in respect of their interest in the Company’s shares and the interest held by any other person in those shares.

*Changes in capital*

The Constitution does not make any provision governing changes in the capital of the Company that is more stringent than is required by Australian law.

**Change in Control**

There are no arrangements known to ANZ, the operation of which may at a subsequent date result in a change in control of ANZ.

## **Related Party Transactions**

### *Key management personnel loan transactions*

Loans made to directors of the Company and other Key Management Personnel ("KMP") of the Group are made in the ordinary course of business and on normal commercial terms and conditions that are no more favorable than those given to other employees or customers, including: the term of the loan, security required and the interest rate. No amounts have been written off during the period, or individual provision raised in respect of these balances.

### *Other transactions of key management personnel and their related parties*

The aggregate of deposits of KMP and their related parties with the Group were \$60 million (2018: \$56 million).

Other transactions with KMP and their related parties included amounts paid to the Group in respect of insurance premiums, investment management service fees, brokerage and bank fees and charges. The Group has reimbursed KMP for the costs incurred for secretarial services associated with the performance of their duties. These transactions are conducted on normal commercial terms and conditions no more favorable than those given to other employees or customers.

In November 2010, a subsidiary of ANZ Bank New Zealand Limited (ANZ NZ) purchased a residential property in New Zealand for NZ\$7.55 million. The property was leased to the then ANZ NZ Chief Executive Officer (CEO), Mr David Hisco, as part of a relocation package arrangement.

On March 31, 2017, the property was sold to Mr David Hisco's wife for NZ\$6.9 million. At that time, Mr Hisco was the CEO of ANZ NZ and a member of KMP.

ANZ NZ obtained two independent valuations of the property, one of which was not considered for a number of reasons, including that it did not comply with valuation standards. ANZ NZ then obtained a further independent valuation and the sale price was determined as the midpoint of these two independent valuations, less an amount reflecting part of the estimated sale costs that would have otherwise been incurred.

Consistent with the Reserve Bank of New Zealand's requirements on ANZ NZ concerning independence, the sale of the property was overseen by ANZ NZ.

This transaction was not separately disclosed in the Group's or ANZ NZ's 2017 financial statements. ASIC made enquiries of ANZ concerning disclosure of this matter in the 2017 financial statements. ANZ also acknowledges the determination of the Financial Markets Authority (New Zealand) that ANZ NZ should have disclosed the March 2017 sale as a related party transaction in its 2017 financial statements.

### *Associates*

Transactions conducted with all associates were on terms equivalent to those made on an arm's length basis.

For further information on related party transactions, refer to Note 32 of the 2019 Financial Report (attached as part of Annex A to ANZ's 2019 Annual U.S. Disclosure Document).

## **CHESS**

CHESS stands for the "Clearing House Electronic Subregister System" and is operated by ASX Settlement Pty Limited, a wholly owned subsidiary of the ASX. ASX Settlement Pty Limited authorizes certain participants such as brokers, custodians, institutional investors and settlement agents to access CHESS and settle trades made by themselves or on behalf of clients. ASX is currently consulting on a replacement CHESS, with the new system expected to take effect from early 2021.

Any public documents referred to in this U.S. Disclosure Document may be inspected by contacting the Company Secretary on +61-3-8654-7597 or in writing to the Company Secretary, Australia and New Zealand Banking Group Limited, Level 9, 833 Collins Street, Docklands, Victoria 3008, Australia.

## LEGAL PROCEEDINGS

There are outstanding court proceedings, claims and possible claims for and against the Group. Where relevant, expert legal advice has been obtained and, in the light of such advice, provisions and/or disclosures as deemed appropriate have been made (Note 21 of the 2019 Financial Report (attached to this U.S. Disclosure Document as part of Annex A) contains a description of provisions held). In some instances we have not disclosed the estimated financial impact of the individual items either because it is not practicable to do so or because such disclosure may prejudice the interests of the Group.

Note 33 of the 2019 Financial Report (attached to this U.S. Disclosure Document as part of Annex A) contains a description of contingent liabilities and contingent assets as of September 30, 2019.

A summary of some of those contingent liabilities is set out below.

- **Regulatory and customer exposures**

In recent years there has been an increase in the number of matters on which the Group engages with its regulators. There have also been significant increases in the nature and scale of regulatory investigations and reviews, civil and criminal enforcement actions (whether by court action or otherwise), formal and informal inquiries, regulatory supervisory activities and the quantum of fines issued by regulators, particularly against financial institutions both in Australia and globally. The Group has received various notices and requests for information from its regulators as part of both industry-wide and Group-specific reviews and has also made disclosures to its regulators at its own instigation. The nature of these interactions can be wide ranging and, for example, currently include a range of matters including responsible lending practices, product suitability and distribution, interest and fees and the entitlement to charge them, customer remediation, wealth advice, insurance distribution, pricing, competition, conduct in financial markets and financial transactions, capital market transactions, anti-money laundering and counter-terrorism financing obligations, reporting and disclosure obligations and product disclosure documentation. There may be exposures to customers which are additional to any regulatory exposures. These could include class actions, individual claims or customer remediation or compensation activities. The outcomes and total costs associated with such reviews and possible exposures remain uncertain.

- **Bank fees litigation and periodical payment remediation and ASIC action**

A litigation funder commenced a class action against ANZBGL in 2010, followed by a second similar class action in March 2013. The applicants contended that certain exception fees (honor, dishonor and non-payment fees on transaction accounts and late payment and over-limit fees on credit cards) were unenforceable penalties and that various of the fees were also unenforceable under statutory provisions governing unconscionable conduct, unfair contract terms and unjust transactions. The claims in the March 2013 class action failed and have been dismissed.

The original claims in the 2010 class action have been dismissed. In 2017, a new claim was added to the 2010 class action, in relation to ANZBGL's entitlement to charge certain periodical payment non-payment fees. Part of the class of customers had already received remediation payments from ANZBGL. An agreement to settle the claim was reached in December 2018. The settlement is subject to court approval. In July 2019, ASIC commenced civil penalty proceedings against ANZBGL in relation to the charging of fees for periodical payments in certain circumstances between August 2003 and February 2016. ASIC seeks civil penalties in respect of alleged false or misleading representations and unconscionable conduct. ASIC also alleges that ANZBGL engaged in misleading or deceptive conduct and breached certain statutory obligations as a financial services licensee. The matter is at an early stage. The outcomes and total costs remain uncertain. ANZBGL is defending the allegations.

- **Benchmark/rate actions**

In July and August 2016, class action complaints were brought in the U.S. District Court against local and international banks, including ANZBGL - one action relating to the bank bill swap rate ("BBSW"), and one action relating to the Singapore Interbank Offered Rate ("SIBOR") and the Singapore Swap Offer Rate ("SOR"). The class actions are expressed to apply to persons and entities that engaged in U.S.-based transactions in financial instruments that were priced, benchmarked, and/or settled based on BBSW or SIBOR. The claimants seek damages or compensation in amounts not specified, and allege that the defendant banks, including ANZBGL, violated U.S. anti-trust laws and (in the BBSW case only) anti-racketeering laws, the Commodity Exchange Act, and unjust enrichment principles. ANZBGL is defending the proceedings. The matters are at an early stage.

In February 2017, the South African Competition Commission commenced proceedings against local and international banks including ANZBGL alleging breaches of the cartel provisions of the South African Competition Act in respect of trading in the South African rand. The potential civil penalty or other financial impact is uncertain. The matter is at an early stage.

- **Capital raising actions**

In June 2018, the Commonwealth Director of Public Prosecutions commenced criminal proceedings against ANZBGL and a senior employee alleging that they were knowingly concerned in cartel conduct by the joint lead managers of ANZBGL's August 2015 underwritten institutional equity placement of approximately 80.8 million ordinary shares. The matter is at an early stage. ANZBGL and its senior employee are defending the allegations.

In September 2018, ASIC commenced civil penalty proceedings against ANZBGL alleging failure to comply with continuous disclosure obligations in connection with ANZBGL's August 2015 underwritten institutional equity placement. ASIC alleges ANZBGL should have advised the market that the joint lead managers took up approximately 25.5 million ordinary shares of the placement. The matter is at an early stage. ANZBGL is defending the allegations.

- **Franchisee litigation**

In February 2018, two related class actions were brought against ANZBGL alleging breaches of contract and unconscionable conduct in relation to lending to 7-Eleven franchisees. An agreement to settle the claims against ANZBGL was reached in March 2019. The settlement is subject to court approval.



• **Royal Commission**

The Royal Commission released its final report on February 4, 2019. The findings and recommendations of the Royal Commission are resulting in additional costs and may lead to further exposures, including exposures associated with further regulator activity or potential customer exposures such as class actions, individual claims or customer remediation or compensation activities. The outcomes and total costs associated with these possible exposures remain uncertain. See also "Section 2: Information on the Group - Supervision and Regulation - Australia - Australian Regulatory Developments" for further information.

• **Security recovery actions**

Various claims have been made or are anticipated, arising from security recovery actions taken to resolve impaired assets. These claims will be defended.

• **Warranties and Indemnities**

The Group has provided warranties, indemnities and other commitments in favor of the purchaser and other persons in connection with various disposals of businesses and assets and other transactions, covering a range of matters and risks. It is exposed to potential claims under those warranties, indemnities and commitments.

**DIVIDEND DISTRIBUTION POLICY**

The Board of Directors of ANZ will determine the amount and timing of dividend distributions to holders of ordinary shares based on the financial performance and financial position of the Group.

ANZ has a DRP and a BOP that will operate in respect of the 2019 final dividend. For the 2019 final dividend, ANZ intends to provide shares under the DRP through an on market purchase and BOP through the issue of new shares. The "Acquisition Price" to be used in determining the number of shares to be provided under the DRP and BOP will be calculated by reference to the arithmetic average of the daily volume weighted average sale price of all fully paid ANZ ordinary shares sold in the ordinary course of trading on the ASX and Chi-X during the ten trading days commencing on November 15, 2019, and then rounded to the nearest whole cent. Shares provided under the DRP and BOP will rank equally in all respects with existing fully paid ANZ ordinary shares. Eligibility criteria applies to the participation in the DRP and BOP. In particular, until the Board otherwise determines, participation in the DRP and BOP is not available directly or indirectly to any entity or person, including any legal or beneficial owner of the ordinary shares of ANZBGL, who is (or who is acting on behalf of or for the account or benefit of an entity or person who is) in or resident in the United States its possessions or territories, or in Canada.

**EXCHANGE CONTROLS**

There are currently no general Australian exchange control regulations in force that restrict the payment of dividends, interest or other remittances to holders of our securities. Economic and trade sanctions are, however, implemented in Australia from time to time to reflect Australian public policy, and operate to prohibit the entry into certain transactions with specified persons or entities without the consent of the applicable Australian regulatory body. These include the following:

1. The Autonomous Sanctions Act 2011 of Australia and Autonomous Sanctions Regulations 2011 of Australia prohibit dealing with certain "designated" vessels, persons or entities by directly or indirectly making assets (including shares and securities) available to or for their benefit without a permit, including:
  - (a) persons who have been indicted for an offence by or within the jurisdiction of the International Criminal Tribunal for the former Yugoslavia ("ICTY") or who are subject to an Interpol arrest warrant related to such an offence within the jurisdiction of the ICTY, persons who are suspected of assisting persons who have been indicted by the ICTY and are not currently detained by the ICTY, as well as certain supporters of the former Milosevic regime;
  - (b) persons or entities engaging (or who have engaged) in activities that seriously undermine democracy, respect for human rights and the rule of law in Zimbabwe;
  - (c) certain persons or entities associated with the weapons of mass destruction or missiles program of the Democratic People's Republic of Korea ("North Korea"), or have assisted or are assisting North Korea to violate or evade certain United Nations Resolutions;
  - (d) certain persons associated with the Myanmar regime, including current and former ministers, senior officials in security or corrections agencies, senior officials or executives in a state-owned or military owned enterprise and current or former military officers of particular ranks, and immediate family members of such persons;
  - (e) certain persons or entities who have contributed or are contributing to Iran's nuclear or missile programs, or have assisted or are assisting Iran to violate certain United Nations Resolutions;
  - (f) certain close associates of the former Qadhafi regime, entities under the control of the Qadhafi family and persons or entities who have assisted or are assisting in the violation of certain United Nations Resolutions with respect to Libya;
  - (g) certain persons or entities providing support to the Syrian regime or responsible for human rights abuses in Syria; and
  - (h) persons or entities responsible for, or complicit in, the threat to the sovereignty and territorial integrity of Ukraine.

The Minister for Foreign Affairs also has the ability to designate a person or entity that contributes to the proliferation of weapons of mass destruction for the purposes of the Autonomous Sanctions Regulations 2011 of Australia.

2. Under Part 4 of the Charter of the United Nations Act 1945 of Australia, the Charter of the United Nations ("Dealing with Assets") Regulations 2008 of Australia provide for sanctions against using or dealing with financial or other assets of persons or entities listed by the Minister for Foreign Affairs in the Commonwealth of Australia Gazette from time to time. Under Part 3 of the Charter of the United Nations Act 1945 of Australia and pursuant to specific regulations, it is prohibited to make certain supplies (which may include financial supplies) in respect of certain countries, including:
  - (a) Democratic Republic of the Congo (see the Charter of the United Nations (Sanctions – Democratic Republic of the Congo) Regulations 2008 of Australia);

- (b) Democratic People's Republic of Korea ("North Korea") (see the Charter of the United Nations (Sanctions – Democratic People's Republic of Korea) Regulations 2008 of Australia);
  - (c) Sudan (see the Charter of the United Nations (Sanctions – Sudan) Regulations 2008 of Australia);
  - (d) Iran (see the Charter of the United Nations (Sanctions – Iran) Regulation 2016 of Australia);
  - (e) Iraq (see the Charter of the United Nations (Sanctions – Iraq) Regulations 2008 of Australia);
  - (f) Al-Qaida and the Taliban (see the Charter of the United Nations (Sanctions – Al-Qaida) Regulations 2008 of Australia and the Charter of the United Nations (Sanctions – the Taliban) Regulation 2013 of Australia);
  - (g) Somalia (see the Charter of the United Nations (Sanctions – Somalia) Regulations 2008 of Australia);
  - (h) Lebanon (see the Charter of the United Nations (Sanctions – Lebanon) Regulations 2008 of Australia);
  - (i) Libya (see the Charter of the United Nations (Sanctions – Libya) Regulations 2011 of Australia);
  - (j) Central African Republic (see the Charter of the United Nations (Sanctions – Central African Republic) Regulation 2014 of Australia);
  - (k) Yemen (see the Charter of the United Nations (Sanctions – Yemen) Regulation 2014 of Australia);
  - (l) South Sudan (see the Charter of the United Nations (Sanctions – South Sudan) Regulation 2015 of Australia);
  - (m) Syria (see the Charter of the United Nations (Sanctions – Syria) Regulation 2015 of Australia); and
  - (n) Mali (see the Charter of the United Nations (Sanctions – Mali) Regulations 2018 of Australia).
3. Under the AML Act (or, where applicable, the Financial Transaction Reports Act 1988 of Australia), transfer of physical currency or digital currency (cryptocurrency) of \$10,000 (or the foreign equivalent) and above must be reported by certain persons (including ANZ) to AUSTRAC. The Australian Government has introduced a bill to prohibit individuals and entities from making or accepting cash payments of \$10,000 or more (or the foreign equivalent). Such payments will include those made offshore by certain types of entities with sufficient connection to Australia and where the cash payment is made or accepted for a supply that is wholly or partly supplied in Australia. As at the date of this U.S. Disclosure Document, it is anticipated that the bill will be passed and come into effect some time in 2020.

#### LIMITATIONS AFFECTING SECURITY HOLDERS

The following Australian laws impose limitations on the right of persons to hold, own or vote on shares in our company.

- Foreign Acquisitions and Takeovers Act 1975 of Australia

The acquisition of shares in Australian companies by foreign interests is regulated by the Foreign Acquisitions and Takeovers Act 1975 of Australia. The Foreign Acquisitions and Takeovers Act 1975 of Australia applies (subject to certain monetary thresholds) to, among other things, any acquisition or issue of shares which results in either:

- a foreign person or foreign-controlled corporation alone or together with any associates being in a position to control 20% or more of the voting power or potential voting power or hold any legal or equitable interest in 20% or more of the issued shares or rights to issued shares in a corporation carrying on an Australian business; or
- two or more foreign persons or foreign-controlled corporations, together with any associates of any of those foreign persons or foreign-controlled corporations being in a position to control 40% or more of the voting power or potential voting power or hold any legal or equitable interest in 40% or more of the issued shares or rights to issued shares in a corporation carrying on an Australian business.

In either of these cases, and in certain other circumstances, the Federal Treasurer may prohibit the acquisition if it would be contrary to the Australian national interest.

- Financial Sector (Shareholdings) Act 1998 of Australia

The Financial Sector (Shareholdings) Act 1998 of Australia prohibits a person (together with their associates, if any), or two or more persons under an arrangement, from acquiring shares in a financial sector company if the acquisition would result in a person, together with their associates, holding a stake in the company of more than 20%. However, the Federal Treasurer may grant approval to a person to hold a stake of greater than 20% but only if satisfied that it is in the Australian national interest. No such approvals have been granted in respect of our shares.

- Corporations Act and ASX Listing Rules

##### *Shareholding restrictions*

Any person acquiring voting shares in a listed company or an unlisted company with more than 50 members is subject to the provisions contained in Chapter 6 of the Corporations Act relating to the acquisition of relevant interests in voting shares. Subject to certain exceptions (and among other prohibitions), section 606 of the Corporations Act prohibits a person from acquiring a relevant interest in issued voting shares in such a company if, because of the acquisition, the person's or someone else's voting power in the company increases:

- from 20% or below to more than 20%; or
- from a starting point that is above 20% and below 90%.

One of the exceptions to section 606 allows a person to acquire voting power of an additional 3% in a company if:

- throughout the six months before the acquisition that person, or any other person, has had voting power in the company of at least 19%; and
- as a result of the acquisition, neither that person, nor any other person who has had voting power of at least 19% in the preceding six months, would have voting power in the company more than 3% higher than they had six months before the acquisition.

For the purposes of the Corporations Act, a person's voting power in a company is the total number of votes attached to voting shares in respect of which the person and its associates (which are broadly defined) have a 'relevant interest' as a proportion of the total number of votes attached to all voting shares in the company. Broadly speaking, subject to certain qualifications, a person has a 'relevant interest' in securities if the person is the

holder of the securities; has the power to exercise, or control the exercise of, a right to vote attached to the securities; or has the power to dispose of, or control the exercise of a power to dispose of, a security.

In addition, under the Corporations Act, any person who begins to have or ceases to have, a substantial holding in us, or who already has a substantial holding and there is a movement of at least 1% in their holding, or who makes a takeover bid for our securities, is required to give a notice to us and to ASX Limited providing certain prescribed information, including their name and address and details of their relevant interests in our voting shares. Generally, such notice must be provided within two business days after the person becomes aware of the information.

The sale of shares may also be restricted by applicable Australian law, including restrictions under the Corporations Act on the sale of shares to investors within 12 months of their issue (except where certain exemptions apply) on account of the shares, or the securities which convert into those shares, being issued without disclosure as required by the Corporations Act.

#### *Divestment of shares in relation to control transactions*

The Corporations Act also enables persons to compulsorily acquire shares in a company in certain circumstances, including where they obtain a relevant interest in 90% or more of the issued voting shares of a company through a takeover bid or other means. A person may also compulsorily acquire shares pursuant to a court order in connection with a scheme of arrangement under the Corporations Act, following approval of the scheme of arrangement by the requisite number of shareholders at a prior vote.

The Australian Takeovers Panel also has the ability to make orders requiring persons to divest interests in shares, or to seize shares from persons, or restrict voting rights, where the Takeovers Panel finds (on an application by an interested party) where they make a decision that unacceptable circumstances exist in relation to the affairs of a company that warrant the granting of such an order.

#### *Restrictions on voting under the Corporations Act and ASX Listing Rules*

The Corporations Act and ASX Listing Rules impose restrictions on certain persons and their associated or related entities from voting at general meetings of the Company in certain circumstances. These restrictions include, to the extent applicable to a shareholder, voting on: related party transactions involving the shareholder; change of control transactions involving the shareholder; capital actions involving the shareholder (including issues of shares requiring shareholder approval, share consolidations, splits and buy-backs); remuneration related resolutions presented to shareholders for approval, and other similar corporate actions.

#### *Other restrictions relating to shares*

Australian securities laws impose prohibitions of general application on misconduct in financial markets and dealings relating to financial products in Australia. These laws may prevent a person from acquiring or selling shares in the Company in certain circumstances (for example, where such conduct would constitute "insider trading").

- Competition and Consumer Act 2010 of Australia

The Competition and Consumer Act 2010 of Australia regulates acquisitions which would have the effect, or be likely to have the effect, of substantially lessening competition in a market in Australia.

## **WITHHOLDING TAXES**

Australia imposes withholding taxes on certain payments to recipients outside Australia including certain dividend payments (to the extent such dividends are unfranked) and certain interest payments.

## **CONSTITUTION**

The Company's Constitution was most recently amended on December 19, 2018. There have been no changes to the Constitution subsequently.

## **MATERIAL CONTRACTS**

There have been no material contracts entered into by the Group in the past two years, other than in the ordinary course of its business, upon which it is substantially dependent.

**AASB** - Australian Accounting Standards Board. The term "AASB" is commonly used when identifying Australian Accounting Standards issued by the AASB.

**APRA** - Australian Prudential Regulation Authority.

**APRA Leverage Ratio** compares Tier 1 Capital to the "exposure measure" (expressed as a percentage) as defined by APS 110. It is designed as a non-risk based supplement or backstop to the current risk based capital requirements and is intended to restrict the build-up of excessive leverage in the banking system.

**APS** - ADI Prudential Standard.

**Cash and cash equivalents** comprise coins, notes, money at call, balances held with central banks, liquid settlement balances (readily convertible to known amounts of cash which are subject to insignificant risk of changes in value) and securities purchased under agreements to resell (reverse repos) in less than three months.

**Collectively assessed provision under AASB 139** is the provision for credit losses that are inherent in the portfolio but not able to be individually identified. A collectively assessed provision may only be recognized when a loss event has already occurred. Losses expected as a result of future events, no matter how likely, are not recognized.

**Collectively assessed provision under AASB 9** represents collectively assessed ECL. These incorporate forward looking information and do not require an actual loss event to have occurred for an impairment provision to be recognized.

**Covered bonds** are bonds issued by an ADI to external investors secured against a pool of the ADI's assets (the cover pool) assigned to a bankruptcy remote special purpose entity. The primary assets forming the cover pool are mortgage loans. The mortgages remain on the issuer's balance sheet. The covered bond holders have dual recourse to the issuer and the cover pool assets. The mortgages included in the cover pool cannot be otherwise pledged or disposed of but may be repurchased and substituted in order to maintain the credit quality of the pool. The Group issues covered bonds as part of its funding activities.

**Credit risk** is the risk of financial loss resulting from the failure of ANZ's customers and counterparties to honor or perform fully the terms of a loan or contract.

**Credit risk weighted assets ("CRWA")** represent assets which are weighted for credit risk according to a set formula as prescribed in APS 112/113.

**Customer deposits** represent term deposits, other deposits bearing interest, deposits not bearing interest and borrowing corporations' debt excluding securitization deposits.

**Customer remediation** includes provisions for expected refunds to customers, remediation project costs and related customer and regulatory claims, penalties and litigation outcomes.

**Derivative credit valuation adjustment ("CVA")** - Over the life of a derivative instrument, ANZ uses a model to adjust fair value to take into account the impact of counterparty credit quality. The methodology calculates the present value of expected losses over the life of the financial instrument as a function of probability of default, loss given default, expected credit risk exposure and an asset correlation factor. Impaired derivatives are also subject to a CVA.

**Dividend payout ratio** is the total ordinary dividend payment divided by profit attributable to shareholders of the Company.

**Gross loans and advances ("GLA")** is made up of loans and advances, capitalized brokerage/mortgage origination fees less unearned income.

**Impaired assets** - facilities are classified as impaired when there is doubt as to whether the contractual amounts due, including interest and other payments, will be met in a timely manner. Impaired assets include impaired facilities, and impaired derivatives. Impaired derivatives have a credit valuation adjustment (CVA), which is a market assessment of the credit risk of the relevant counterparties.

**Impaired loans** comprise of drawn facilities where the customer's status is defined as impaired.

**Individually assessed provision** is assessed on a case-by-case basis for all individually managed impaired assets taking into consideration factors such as the realizable value of security (or other credit mitigants), the likely return available upon liquidation or bankruptcy, legal uncertainties, estimated costs involved in recovery, the market price of the exposure in secondary markets and the amount and timing of expected receipts and recoveries.

**Interest rate risk in the banking book ("IRRBB")** relates to the potential adverse impact of changes in market interest rates on ANZ's future net interest income. The risk generally arises from:

1. Repricing and yield curve risk - the risk to earnings or market value as a result of changes in the overall level of interest rates and/or the relativity of these rates across the yield curve;
2. Basis risk - the risk to earnings or market value arising from volatility in the interest margin applicable to banking book items; and
3. Optionality risk - the risk to earnings or market value arising from the existence of stand-alone or embedded options in banking book items.

**Level 1** in the context of APRA supervision, Australia and New Zealand Banking Group Limited consolidated with certain approved subsidiaries.

**Level 2** in the context of APRA supervision, the consolidated ANZ Group excluding associates, insurance and funds management entities, commercial non-financial entities and certain securitization vehicles.

**Net interest margin** is net interest income as a percentage of average interest earning assets.

**Net loans and advances** represent gross loans and advances less allowance for credit losses.

**Net Stable Funding Ratio ("NSFR")** is the ratio of the amount of available stable funding ("ASF") to the amount of required stable funding ("RSF") defined by APRA. The amount of ASF is the portion of an ADI's capital and liabilities expected to be a reliable source of funds over a one year time horizon. The amount of RSF is a function of the liquidity characteristics and residual maturities of an ADI's assets and off-balance sheet activities. ADIs must maintain an NSFR of at least 100%.

**Net tangible assets** equal share capital and reserves attributable to shareholders of the Company less unamortized intangible assets (including goodwill and software).

**Regulatory deposits** are mandatory reserve deposits lodged with local central banks in accordance with statutory requirements.

**Restructured items** comprise facilities in which the original contractual terms have been modified for reasons related to the financial difficulties of the customer. Restructuring may consist of reduction of interest, principal or other payments legally due, or an extension in maturity materially beyond those typically offered to new facilities with similar risk.

**Return on average assets** is the profit attributable to shareholders of the Company, divided by average total assets.

**Return on average ordinary shareholders' equity** is the profit attributable to shareholders of the Company, divided by average ordinary shareholders' equity.

**Risk weighted assets ("RWA")** are risk weighted according to each asset's inherent potential for default and what the likely losses would be in the case of default. In the case of non-asset backed risks (i.e. market and operational risk), RWA is determined by multiplying the capital requirements for those risks by 12.5.

**Settlement balances owed to/by ANZ** represent financial assets and/or liabilities which are in the course of being settled. These may include trade dated assets and liabilities, vostro accounts and securities settlement accounts.

**ANNEX A: THE 2019 REMUNERATION REPORT, THE 2019 FINANCIAL REPORT OF THE GROUP, AND THE INDEPENDENT AUDITOR'S REPORT ON THE 2019 FINANCIAL REPORT OF THE GROUP (EXTRACTS FROM ANZ's 2019 ANNUAL REPORT)**

**ANNEX B: THE 2019 FINANCIAL REPORT OF THE COMPANY AND THE INDEPENDENT AUDITOR'S REPORT ON THE 2019 FINANCIAL REPORT OF THE COMPANY**

**ANNEX C: THE 2018 REMUNERATION REPORT, THE 2018 FINANCIAL REPORT OF THE GROUP, AND THE INDEPENDENT AUDITOR'S REPORT ON THE 2018 FINANCIAL REPORT OF THE GROUP (EXTRACTS FROM ANZ's 2018 ANNUAL REPORT)**

**ANNEX D: THE 2018 FINANCIAL REPORT OF THE COMPANY AND THE INDEPENDENT AUDITOR'S REPORT ON THE 2018 FINANCIAL REPORT OF THE COMPANY**



ANZ

## 2019 ANNUAL REPORT



**Our success  
depends on  
improving the  
financial wellbeing  
of our customers**



# Remuneration Report



Dear Shareholder,

## 2019 Remuneration Report – audited

This was another challenging year despite the solid gains made in simplifying our business and addressing the difficulties facing our bank and the broader industry.

We continued efforts to strengthen our balance sheet and we remain well capitalised, with costs held flat for the year.

However, momentum issues within our Retail and Commercial business in Australia, along with challenges in New Zealand (NZ), impacted financial performance.

All this has been taken into account when determining remuneration outcomes.

Further customer remediation charges of \$682 million were recorded this year impacted by historical issues. The Board acknowledges the impact this has on shareholders and this has impacted remuneration outcomes.

As you may know, ANZ recorded a ‘first strike’ last year when around a third of shares were voted against our Remuneration Report. While two thirds of shares voted in favour, the Board took this result very seriously and has actively sought feedback from both our institutional and retail shareholders.

We have provided additional information in this year’s report to help shareholders better understand the steps we have taken as a Board to respond to the concerns raised. This includes how executive performance has been assessed as well as improvements to accountability and consequence management.

## Executive outcomes

There has been significant differentiation this year in the remuneration awarded to our executives, reflecting different levels of performance among our most senior leaders.

- Our Chief Executive Officer (CEO), Shayne Elliott, had a solid year where he demonstrated strong leadership in dealing with the challenges facing ANZ and the industry. However, as CEO he is accountable for the overall performance of the Group and as a result was awarded Annual Variable Remuneration (AVR) of 48% of his maximum opportunity.
- The Variable Remuneration (VR) outcomes for our Disclosed Executives ranged between 0% and 74% of maximum opportunity, demonstrating the ‘at-risk’ nature of their remuneration.

As outlined in the Chief Executive’s report, we have also introduced wide-ranging reforms for financial year 2020 as to how we pay our people below our Disclosed Executives, replacing individual bonuses for the vast majority of employees with an incentive based on the overall performance of the Group.

This is an industry leading initiative that addresses many of the concerns about ‘bonus culture’ raised in the final report of the Royal Commission.

This year, we also strengthened the way we deal with material risks with an enhanced Accountability and Consequence Framework. 151 employees were terminated for breaches of our Code of Conduct with a further 516 employees having their performance and remuneration outcomes impacted.

### Next steps

Your Board is committed to putting remuneration frameworks in place to help foster a culture of trust, integrity and ethical decision making.

During 2020, we will undertake a comprehensive review of executive remuneration against Prudential Standard CPS 511 Remuneration recommendations from our prudential regulator as well as the external environment.

We will also consult with our stakeholders so that the way we reward our people is aligned with our culture and values as well as customer, shareholder and community standards.

On behalf of the Board, I invite you to consider our Remuneration Report which will be presented to shareholders for adoption at the 2019 Annual General Meeting (AGM) in Brisbane.



**Ilana Atlas**

CHAIR – HUMAN RESOURCES (HR) COMMITTEE



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## 1. BOARD RESPONSE TO FEEDBACK PROVIDED IN RELATION TO THE 2018 REMUNERATION REPORT

At the AGM in 2018, while two thirds of shares voted were cast in favour of the Remuneration Report, one third were cast against and so ANZ recorded what is termed a 'first strike'. The Board took this outcome very seriously and sought feedback from both our institutional and retail shareholders. A summary of the key feedback received and changes made this year is provided below.

### SUMMARY

**Questions around whether variable remuneration is sufficiently variable and genuinely at risk. This was a particular focus in 2018 given the impact on ANZ of the Royal Commission and where ANZ recognised substantial customer remediation costs.**

- The Board has focused on ensuring that the 2019 variable remuneration awards appropriately reflect individual and overall performance outcomes.
- At the start of each year, the Board sets performance objectives for the CEO and each of our Disclosed Executives that are intended to be stretching yet achievable. These contain a blend of both financial (weighted no more than 45%) and non-financial measures designed to focus executives on delivering sustainable long-term performance that supports both good customer and shareholder outcomes aligned to our long-term strategic objectives.
- The CEO's performance is assessed against a number of factors including the Group Performance Framework and individual strategic objectives. Although the Board assessed his performance as slightly below expectations, the Board exercised their discretion and applied a reduction to the CEO's 2019 AVR outcome. This resulted in an award of 48% of maximum opportunity in recognition of the fact that as CEO he is ultimately accountable for overall performance.
- This year's VR outcomes for Disclosed Executives ranged from 0% to 74% (2018: 40% to 60%) and averaged 45% (2018: 51%) of maximum opportunity demonstrating the 'at risk' nature of variable remuneration. There is significant differentiation in outcomes – with two Disclosed Executives receiving less than 45% of maximum opportunity and one receiving no VR.

**Include more rationale to help investors understand why the Board believes the remuneration outcomes are appropriate.**

- The variable remuneration structure and outcomes for the CEO and Disclosed Executives are the subject of considerable debate and evaluation by both the HR Committee and the Board. These decisions are not taken lightly or quickly.
- In response to this feedback, the 2019 Remuneration Report aims to provide further clarity to help shareholders better understand both the process (how performance and remuneration outcomes are determined) and the rationale (why the Board believe this year's outcomes are appropriate for the CEO and Disclosed Executives).

**Better explain how consequences are applied for executives for poor conduct/issues 'on their watch' that damaged customers and shareholders.**

- In 2019 we implemented a strengthened Accountability and Consequence Framework so that meaningful consequences are applied to executives and employees at all levels, where it is appropriate, for material risk events.
- The Consequence Review Group (CRG), which is now chaired by the CEO, meets at least four times a year. The CRG reviews material risk events, and considers recommendations from each business regarding accountability and the application of consequences for significant Code of Conduct breaches and material risk and audit events. We have also expanded our disclosures in this report to provide more information on the number of employees where formal consequences have been applied in the 2019 financial year. See section 7.
- The departure of the Group Executive and CEO, NZ was a clear and public example of the application of meaningful consequences this year. His employment ceased, he was paid no variable remuneration and all unvested deferred remuneration (~\$7.4 million) was immediately forfeited.

**Use 'face value' rather than 'fair value' when determining the number of deferred share rights awarded to the CRO.**

- We have changed our approach and will award the CRO deferred share rights using the face value of the Company's shares (rather than the fair value – which is the face value adjusted for the loss of dividends). In order to maintain the same opportunity value, the VR maximum opportunity percentage has been adjusted to 270% of fixed remuneration (previously 255%). This change maintains – it does not increase – the dollar value maximum opportunity, therefore the CRO would not receive greater VR for the same level of performance.

**Focus on maximum variable remuneration opportunity rather than target opportunity.**

- Variable remuneration outcomes are now primarily expressed as a percentage of maximum opportunity, and the value of performance rights shown using the face value of the rights at full (100%) vesting. This approach more clearly demonstrates the executives' actual outcomes in comparison to the value they could be awarded if expectations were exceeded at the highest level. There is no change in practice or opportunity.

## 2. WHO IS COVERED BY THIS REPORT

### 2.1 DISCLOSED EXECUTIVE AND NED CHANGES

There were several changes to our Key Management Personnel (KMP) during the 2019 year:

- Lee Hsien Yang (former NED) retired at the 2018 AGM in December 2018.
- Fred Ohlsson stepped down as Group Executive, Australia in December 2018 to take an extended unpaid career-break, and Mark Hand subsequently acted in the role whilst the Australia Division structure was reviewed.
- Following a structure review, effective March 2019 Mark Hand and Maile Carnegie share responsibility for the financial performance of our business in Australia. Mark was appointed to the Group Executive, Australia Retail and Commercial Banking role and Maile's role expanded to Group Executive, Digital and Australia Transformation.
- David Hisco (former Group Executive and CEO, NZ) departed ANZ in June 2019. Antonia Watson has been subsequently acting in the role.

### 2.2 KEY MANAGEMENT PERSONNEL (KMP)

The KMP whose remuneration is disclosed in this year's report are:

#### Non-Executive Directors (NEDs) – Current

D Gonski	Chairman
I Atlas	Director
P Dwyer	Director
J Halton	Director
J Key	Director
G Liebelt	Director
J Macfarlane	Director

#### Non-Executive Directors (NEDs) – Former

H Lee	Former Director – retired 19 December 2018
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#### Chief Executive Officer (CEO) and Disclosed Executives – Current

S Elliott	Chief Executive Officer and Executive Director
M Carnegie	Group Executive, Digital and Australia Transformation – appointed 1 March 2019 (formerly Group Executive, Digital Banking)
K Corbally	Chief Risk Officer (CRO)
A George	Deputy Chief Executive Officer and Group Executive, Wealth Australia
M Hand	Group Executive, Australia Retail and Commercial Banking – appointed 1 March 2019 (Acting Group Executive, Australia from 29 December 2018 to 28 February 2019)
M Jablko	Chief Financial Officer (CFO)
A Watson	Acting Group Executive and Chief Executive Officer, New Zealand – appointed 17 June 2019
M Whelan	Group Executive, Institutional

#### Disclosed Executives – Former

D Hisco	Former Group Executive and Chief Executive Officer, New Zealand – concluded in role and ceased employment 14 June 2019
F Ohlsson	Former Group Executive, Australia – concluded in role 28 December 2018

The Remuneration Report for the Group outlines our remuneration strategy and framework and the remuneration practices that apply to KMP. This report has been prepared, and audited, as required by the Corporations Act 2001. It forms part of the Directors' Report.

### 3. 2019 REMUNERATION OUTCOMES AT A GLANCE

Chief Executive Officer (CEO) remuneration	Disclosed Executive remuneration
<p><b>For 2019, our CEO:</b></p> <ul style="list-style-type: none"> <li>Did not receive an increase in fixed remuneration.</li> <li>Received an Annual Variable Remuneration (AVR) award of 48% of maximum opportunity. This reflects performance against his individual objectives and the Group Performance Framework, and the exercise of Board discretion considering his accountability as CEO for the overall performance of the Group.</li> <li>Subject to shareholder approval at the 2019 AGM, he will be awarded Long Term Variable Remuneration (LTVR) of \$4.2 million (200% of fixed remuneration) which may vest in 2023 subject to meeting performance hurdles.</li> <li>Received total remuneration of \$4.09 million for 2019.</li> </ul>	<p><b>For 2019:</b></p> <ul style="list-style-type: none"> <li>Fixed remuneration increases were only received by two Disclosed Executives – Mark Hand on appointment to the Group Executive, Australia Retail and Commercial Banking role to reflect his expanded responsibilities, and Kevin Corbally (CRO) based on a review of internal and external market relativities, and in recognition of the increase in regulatory activity and complexity of the risk environment.</li> <li>Variable Remuneration (VR) outcomes for our Disclosed Executives averaged 45% of maximum opportunity, with substantial differentiation at an individual level ranging from 0% to 74% (40% to 60% in 2018).</li> <li>Upon cessation of employment David Hisco (former Group Executive and CEO, NZ) forfeited all his unvested equity (~\$7.4 million). He received his contracted and statutory entitlements to notice and untaken leave, and was not awarded any VR.</li> </ul>
Performance rights outcomes (CEO and Disclosed Executives)	
<p>The performance rights awarded to the CEO and Disclosed Executives in November/December 2015 were tested in November 2018 against their three equal Total Shareholder Return (TSR) performance hurdles. A total of 21.8% of the award vested and the remaining 78.2% lapsed. See section 5.4.3 for further details.</p>	
Non-Executive Director (NED) fees	
<p>There were no increases to NED fees in 2019 (or 2018). Rather, the Board decided to apply a 20% reduction to the Chairman and NED member fees for 2019.</p>	

## 4. OVERVIEW OF ANZ'S REMUNERATION FRAMEWORK

### 4.1 CHANGES TO THE CEO AND DISCLOSED EXECUTIVES' REMUNERATION FRAMEWORKS MADE IN 2019

The following changes were made to the CEO and Disclosed Executives' remuneration frameworks for 2019:

- Four-year deferral:** The deferral and performance period for the performance rights (excluding the CRO who receives deferred share rights) has been extended from three years to four years. This provides an additional year for the performance rights to remain at risk (subject to malus) and for the performance hurdles to be measured.
- Vesting period:** The deferred shares will be delivered over four years with staggered vesting (previously even vesting). See section 6.2.
- For the CRO:** The number of deferred share rights awarded will be determined using the face value (previously fair value), and these share rights will now be subject to a four-year deferral period (previously three years).

The differing remuneration structure for the CRO is designed to preserve the independence of the role and to minimise any conflicts of interest in carrying out the risk control function across ANZ.

As a result of these changes, 68% of variable remuneration (AVR plus LTVR) for the CEO, 53% of VR for Disclosed Executives (other than the CRO), and 41% of VR for the CRO will be deferred for at least four years, noting that this is in excess of the BEAR minimum deferral requirement of 60% for the CEO and 40% for Disclosed Executives. See section 6.2 for more detail.

## 4.2 REMUNERATION FRAMEWORK OVERVIEW

The structure of our remuneration framework is aligned with our Reward Principles and has been designed to support ANZ's purpose and strategy.

### ANZ'S PURPOSE AND STRATEGY<sup>1</sup>

#### Is underpinned by our Remuneration Policy which includes our Reward Principles:

Attract, motivate and keep great people	Reward our people for doing the right thing having regard to our customers and shareholders	Focus on <b>how</b> things are achieved as much as <b>what</b> is achieved	Are fair and simple to understand
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#### With remuneration delivered to our CEO and Disclosed Executives through:

**Fixed remuneration** Cash salary and superannuation contributions. The Board sets (and reviews annually) the CEO and Disclosed Executives' fixed remuneration based on financial services market relativities reflecting their responsibilities, performance, qualifications, experience and location.

**Variable remuneration (at risk)** The CEO and Disclosed Executives are eligible to receive variable remuneration under the ANZ Incentive Plan (ANZIP), our main variable remuneration plan.

#### CEO

##### Annual Variable Remuneration (AVR)

- Rewards the achievement of Group, Division and individual outcomes over a 12-month period
- Determination: ANZ Group Performance Framework, individual strategic objectives, ANZ values<sup>2</sup> and risk/compliance assessments, and Board discretion
- Maximum opportunity: 150% of fixed remuneration
- Delivery: 50% cash and 50% as ANZ shares deferred over four years, subject to malus

##### Long Term Variable Remuneration (LTVR)

- Reinforces the CEO's focus on achieving longer term strategic objectives and creating long-term value for all stakeholders
- Face value at full vesting: 200% of fixed remuneration
- Delivery: Performance rights deferred for four years subject to performance hurdles and malus
- Performance hurdles: Relative TSR (75%), Absolute TSR (25%)

#### Disclosed Executives<sup>3</sup>

##### Variable Remuneration (VR)

- Rewarded under a single VR framework enabling us to:
  - Provide the appropriate mix of short and long-term rewards (including performance hurdles) to drive performance, and attract and retain talent;
  - Tie the full VR award to the performance of ANZ; and
  - Defer VR over the short, medium and longer term.
- Determination: ANZ Group Performance Framework, Divisional Performance Frameworks, ANZ values and risk/compliance assessments, and Board discretion
- Maximum opportunity: 402% of fixed remuneration<sup>4</sup>
- Delivery: 25% cash, 25% as ANZ shares deferred over four years subject to malus, and 50% as performance rights deferred for four years subject to performance hurdles and malus
- Performance hurdles: Relative TSR (75%), Absolute TSR (25%)

Board discretion is applied when determining CEO and Disclosed Executive performance and remuneration outcomes, and also before any scheduled release of previously deferred remuneration.

#### Reinforced by aligning remuneration and risk:

Assessing behaviours based on ANZ's values and risk/compliance standards (including BEAR)	Determining variable remuneration outcomes, with risk as a key input at a pool and individual level	Weighting remuneration toward the longer-term with a significant proportion at risk	Determining accountability and applying consequences where appropriate	Prohibiting the hedging of unvested equity
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#### While supporting the alignment of executives and shareholders through:

Substantial shareholding requirements	Significant variable remuneration deferral in ANZ equity	Use of relative and absolute TSR hurdles	Use of economic profit as a key input in determining the ANZIP variable remuneration pool
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#### While governed by:

The HR Committee and the Board determining the variable remuneration outcomes for both the CEO and each Disclosed Executive. Additionally, the CEO's LTVR outcome is also subject to shareholder approval at the AGM.

<sup>1</sup> See the 'About our Business' and 'Our Strategy' sections of the Annual Report.

<sup>2</sup> ANZ's values (Integrity, Collaboration, Accountability, Respect, Excellence (ICARE)) – the foundation of how we work, supported by our Code of Conduct.

<sup>3</sup> The maximum opportunity and delivery of VR differ for the CRO and Acting Group Executive and CEO, NZ to that of other Disclosed Executives. See section 6 for further details.

<sup>4</sup> Performance rights face value at full vesting.

## 5. 2019 OUTCOMES

We are mindful of the fact that variable remuneration (more broadly than it pertains to ANZ) has been the subject of much scrutiny with questions raised regarding whether it is truly at risk and sufficiently variable. Variable remuneration at ANZ is truly at risk and can range from zero to maximum opportunity, as evidenced by the outcomes in 2019.

The variable remuneration outcomes for both the CEO and Disclosed Executives are the subject of considerable debate and evaluation by the HR Committee and the Board. These decisions are not taken lightly or quickly.

The tables in sections 5.1 and 5.2 supplement, and are different to, the Statutory Remuneration table (see section 10.1) which presents the accounting expense for both vested and unvested awards in accordance with Australian Accounting Standards.

### 5.1 YEAR-ON-YEAR REMUNERATION AWARDED

These tables show a year-on-year comparison of remuneration awarded to the CEO and Disclosed Executives for the 2017, 2018 and 2019 performance periods. Remuneration awarded includes any cash payments (e.g. fixed remuneration and cash variable remuneration) and the value of deferred shares and performance rights awarded for the year but which have not yet vested (i.e. the value which has not yet been received during the year). These tables also show the AVR/VR as a % of target and maximum opportunity – this % remains unchanged whether using the threshold or full vesting value of performance rights.

Fixed remuneration is largely unchanged year-on-year other than where executives have changed roles. Variable remuneration differs significantly both year-on-year and between different executives, and appropriately reflects the variability in Group and individual performance year-on-year. See section 5.4 for details.

CEO						Threshold vesting		Full vesting		AVR as % of	
	Financial year	Fixed remuneration \$	AVR cash \$	AVR deferred shares \$	Total AVR \$	LTVR performance rights \$	Total remuneration awarded \$	LTVR performance rights \$	Total remuneration awarded \$	Target opportunity	Maximum opportunity
CEO											
S Elliott	2019	2,100,000	750,000	750,000	1,500,000	2,100,000	5,700,000	4,200,000	7,800,000	71%	48%
	2018	2,100,000	875,000	875,000	1,750,000	1,400,000	5,250,000	2,800,000	6,650,000	83%	56%
	2017	2,100,000	1,000,000	1,000,000	2,000,000	2,100,000	6,200,000	4,200,000	8,300,000	95%	63%

Note the 2019 LTVR has not yet been awarded, approval will be sought from shareholders at the 2019 AGM for the LTVR award shown above. The 2018 LTVR award was significantly reduced as further acknowledgement of the conduct issues and reputation damage of the matters raised in the Royal Commission.

Disclosed Executives					Threshold vesting		Full vesting		VR as % of	
	Financial year	Fixed remuneration \$	VR cash \$	VR deferred shares \$	VR performance rights <sup>1</sup> \$	Total remuneration awarded \$	VR performance rights <sup>1</sup> \$	Total remuneration awarded \$	Target opportunity	Maximum opportunity
Current Disclosed Executives										
M Carnegie	2019	1,000,000	495,000	495,000	510,000	2,500,000	1,020,000	3,010,000	75%	50%
	2018	1,000,000	528,000	528,000	544,000	2,600,000	1,088,000	3,144,000	80%	53%
	2017	1,000,000	561,000	561,000	578,000	2,700,000	1,156,000	3,278,000	85%	57%
K Corbally	2019	950,000	478,500	478,500	493,000	2,400,000	493,000	2,400,000	85%	57%
	2018 (6.5 months in role)	486,000	164,835	164,835	169,830	985,500	169,830	985,500	83%	55%
A George	2019	1,000,000	528,000	528,000	544,000	2,600,000	1,088,000	3,144,000	80%	53%
	2018 (12 months/4.5 months as Deputy CEO)	876,000	354,750	354,750	365,500	1,951,000	731,000	2,316,500	61%	41%
	2017 (10 months in role)	664,000	301,290	301,290	310,420	1,577,000	620,840	1,887,420	76%	51%
M Hand	2019 (9 months as Disclosed Executive)	726,000	198,000	198,000	204,000	1,326,000	408,000	1,530,000	41%	28%



<b>M Jablko</b>	2019	1,000,000	544,500	544,500	561,000	2,650,000	1,122,000	3,211,000	83%	55%
	2018	1,000,000	577,500	577,500	595,000	2,750,000	1,190,000	3,345,000	88%	58%
	2017	1,000,000	739,200	739,200	761,600	3,240,000	1,523,200	4,001,600	112%	75%
<b>A Watson<sup>2</sup></b>	2019	219,440	170,255	113,504	-	503,199	-	503,199	65%	43%
(3.5 months in role)										
<b>M Whelan</b>	2019	1,200,000	874,500	874,500	901,000	3,850,000	1,802,000	4,751,000	110%	74%
	2018	1,200,000	717,750	717,750	739,500	3,375,000	1,479,000	4,114,500	91%	60%
	2017	1,200,000	1,080,750	1,080,750	1,113,500	4,475,000	2,227,000	5,588,500	136%	91%
<b>Former Disclosed Executives</b>										
<b>D Hisco<sup>2</sup></b>	2019	843,521	-	-	-	843,521	-	843,521	0%	0%
(8.5 months in role)										
	2018	1,170,713	644,397	644,397	663,925	3,123,432	1,327,849	3,787,356	83%	56%
	2017	1,195,013	726,181	726,181	748,187	3,395,563	1,496,374	4,143,749	92%	61%
<b>F Ohlsson</b>	2019	240,000	n/a	n/a	n/a	240,000	n/a	240,000	n/a	n/a
(3 months in role)										
	2018	1,000,000	396,000	396,000	408,000	2,200,000	816,000	2,608,000	60%	40%
	2017	1,000,000	534,600	534,600	550,800	2,620,000	1,101,600	3,170,800	81%	54%

<sup>1</sup> Deferred share rights for the CRO.

<sup>2</sup> Paid in NZD and converted to AUD. The year-on-year difference in 2017 and 2018 fixed remuneration for D Hisco relates to fluctuations in the exchange rate.

## 5.2 2019 ACTUAL REMUNERATION RECEIVED

This table shows the remuneration the CEO and Disclosed Executives actually received in relation to the 2019 performance year as cash, or in the case of prior equity awards, the value which vested in 2019. The final column also shows the value of prior equity awards which lapsed/were forfeited in 2019 (these awards reflect the 2015 performance rights which partially met the performance hurdles when tested in November 2018, and additionally for David Hisco the forfeiture of all of his unvested deferred remuneration on cessation of employment).

	Fixed remuneration	Cash variable remuneration	Total cash	Deferred variable remuneration which vested during the year <sup>1</sup>	Other deferred remuneration which vested during the year <sup>1</sup>	Actual remuneration received	Deferred variable remuneration which lapsed/forfeited during the year <sup>1,2</sup>
	\$	\$	\$	\$	\$	\$	\$
<b>CEO and Current Disclosed Executives</b>							
<b>S Elliott</b>	2,100,000	750,000	2,850,000	1,243,464	-	4,093,464	(3,038,880)
<b>M Carnegie</b>	1,000,000	495,000	1,495,000	153,490	-	1,648,490	-
<b>K Corbally<sup>3</sup></b>	950,000	478,500	1,428,500	430,229	573,129	2,431,858	(184,676)
<b>A George</b>	1,000,000	528,000	1,528,000	301,609	-	1,829,609	(101,328)
<b>M Hand</b>	726,000	198,000	924,000	-	-	924,000	-
<b>M Jablko<sup>4</sup></b>	1,000,000	544,500	1,544,500	192,589	318,564	2,055,653	-
<b>A Watson<sup>5</sup></b>	219,440	170,255	389,695	-	-	389,695	-
<b>M Whelan</b>	1,200,000	874,500	2,074,500	704,915	-	2,779,415	(1,059,695)
<b>Former Disclosed Executives</b>							
<b>D Hisco<sup>2, 5, 6</sup></b>	843,521	-	843,521	654,067	-	1,497,588	(7,385,293)
<b>F Ohlsson</b>	240,000	n/a	240,000	433,146	-	673,146	(191,526)

<sup>1</sup> The point in time value of previously deferred remuneration granted as shares/share rights and/or performance rights is based on the one day Volume Weighted Average Price (VWAP) of the Company's shares traded on the ASX on the date of vesting or lapsing/forfeiture multiplied by the number of shares/share rights and/or performance rights.

<sup>2</sup> The lapsed/forfeited values relate to the performance rights we awarded in November 2015 which lapsed due to the performance hurdles not being met, and for D Hisco forfeiture on cessation of unvested deferred remuneration.

<sup>3</sup> Other deferred remuneration for K Corbally relates to a previously disclosed equity retention award relating to his role prior to appointment to the Group Executive Committee.

<sup>4</sup> Other deferred remuneration for M Jablko relates to previously disclosed compensation for deferred remuneration forfeited as a result of joining ANZ.

<sup>5</sup> Paid in NZD and converted to AUD.

<sup>6</sup> The vested values for D Hisco relate to deferred shares, deferred share rights and performance rights awarded in prior years that vested prior to cessation.

### 5.3 FIXED REMUNERATION

The Board sets (and reviews annually) the CEO and Disclosed Executives' fixed remuneration based on financial services market relativities and reflecting their responsibilities, performance, qualifications, experience and location.

There was no change to the CEO's fixed remuneration for 2019 and it has not changed since commencement in the role on 1 January 2016.

During 2019, the HR Committee and Board reviewed the Disclosed Executives' fixed remuneration. The only changes made were for two executives.

- Kevin Corbally received a fixed remuneration increase from \$900,000 to \$1,000,000 on 1 April 2019. On commencing in his role as CRO, Kevin's fixed remuneration was set below the market median for comparable roles in peer group companies and lower than that of his predecessor. With the significant increase in regulatory activity and complexity of the risk environment, and following a strong performance in his role and reviewing internal relativities, the Board considered the increase appropriate.
- Mark Hand received a fixed remuneration increase from \$800,000 to \$1,000,000 on his appointment to the Group Executive, Australia Retail and Commercial Banking role effective 1 March 2019 to reflect his expanded responsibilities.

### 5.4 VARIABLE REMUNERATION - DETAIL

#### 5.4.1 CEO performance, AVR and LTVR

##### Performance

With regard to AVR, the CEO is assessed 50% on the ANZ Group Performance Framework and 50% on achievement of individual strategic objectives aligned to ANZ's strategy. Both the Group Performance Framework and individual strategic objectives are agreed by the Board at the start of the financial year and intended to be stretching.

#### Weighting of financial metrics



**AVR:** Financial metrics have a 35% weighting in the Group Performance Framework and therefore notionally have a 17.5% weighting in the CEO's AVR. However, the CEO's AVR is not formulaic – outcomes are moderated by the Risk and Reputation element of the Group Performance Framework and the Board's judgement on the appropriate AVR considering all aspects of performance.

**LTVR:** 100% of the LTVR hurdles are based on TSR (both relative and absolute). ANZ's view is that TSR is not purely a financial measure as it reflects a range of factors including investors' judgement about the prospects of a company.

At the end of the financial year, ANZ's performance is assessed against the Group Performance Framework, and the CEO's performance is assessed against his individual strategic objectives, the ANZ values (behaviours), delivery of the BEAR obligations and ANZ's risk and compliance standards. In conducting the CEO's performance assessment, the HR Committee seeks input from the Chairman, CRO (on risk management), CFO (on financial performance), Group Executive, Talent and Culture (GE T&C) (on talent and culture matters) and Group General Manager Internal Audit (GGM IA) (on internal audit matters).

The Board has assessed the CEO's 2019 performance as follows:

- Group Performance Framework = Below Expectations (see section 5.5.3)
- Individual strategic objectives = Slightly Below Expectations (see Board assessment below)
- ANZ values = Above Expectations
- Risk/compliance assessment = Met Expectations
- Board discretion = As CEO Shayne Elliott is ultimately accountable for the Group's overall performance, the Board has exercised their discretion in determining the appropriate AVR outcome for 2019 as detailed below.

#### 2019 CEO individual strategic objectives

- Lead and role model the culture and accountability required to transform ANZ to deliver better customer outcomes and long-term shareholder value
- Enhance the reputation of ANZ
- Drive the strategic direction of the organisation to deliver long-term, sustainable and profitable growth
- Drive the success of New Ways of Working (NWOW) at ANZ and demonstrate better customer outcomes and productivity gains
- Continue to build Group Executive Committee effectiveness and CEO succession

#### Board assessment of performance on individual strategic objectives: Slightly Below Expectations

The CEO consistently role modelled the ANZ culture and values in his actions throughout a challenging year for the banking sector. This included the content and manner of his testimony before the Royal Commission and also his handling of the Code of Conduct breach by the former Group Executive and CEO, NZ.

Work continued on rebuilding ANZ's reputation following the Royal Commission last year. However, this was impacted by further remediation charges and challenges in our NZ business. In Australia Retail and Commercial, poor execution of changes to certain processes and procedures including technology transition saw customer loan assessment and approval times extend, leading to a loss of market share. Actions taken throughout mid calendar 2019 have improved these issues.

The CEO has continued to build on the key planks of the ANZ strategy – capital efficiency, productivity and simplification – to deliver long-term targeted growth. ANZ delivered a solid financial performance in 2019 – with capital well above APRA's unquestionably strong Common Equity Tier 1 (CET1) requirements, continued productivity savings and the completion of further asset/business disposals. While lending growth in the year was modest, delivery of the core aspects of the strategy positions ANZ well for the future.

Around 25% of our people now work in new ways which is driving speed and productivity benefits. These changes are enhancing speed of delivery to customers and producing higher employee engagement results.

The CEO has restructured accountability of the Group Executive Committee in 2019 to enhance success and strengthen succession – filling the gaps arising in the Australian business leadership and in dealing with the NZ business leadership issues including the cessation of the former Group Executive and CEO, NZ.

### AVR and LTVR

At the end of the financial year, the HR Committee determines the CEO's AVR outcome which is ultimately approved by the Board.

The CEO's AVR will vary up or down year-on-year, it is not guaranteed, and may range from zero to a maximum opportunity.

The 2019 AVR awarded to the CEO is 48% of maximum opportunity. Shayne Elliott has demonstrated strong leadership both within ANZ and the industry more broadly and delivered solid results for the Group. He has dealt with challenges which arose during the year in a way that is consistent with the culture we are seeking.

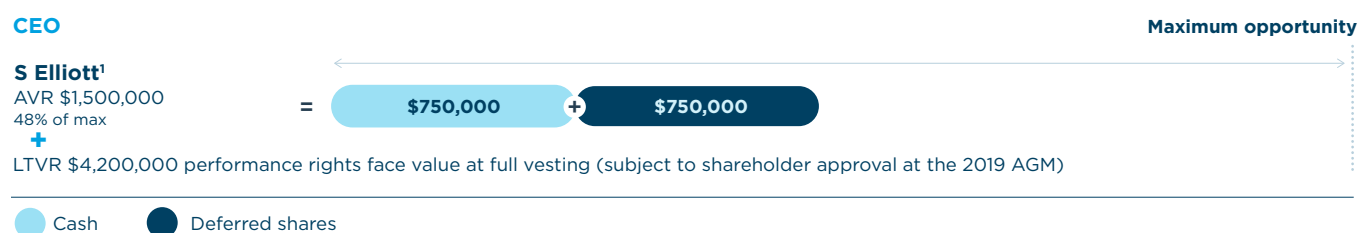
Despite having been assessed as met or being above expectations on the risk/compliance assessment and ANZ values, and being

slightly below on individual strategic objectives and the Group Performance Framework, the Board has exercised its discretion and reduced the AVR having regard to the CEO's ultimate accountability for the overall performance of the Group. The Board determined that an AVR outcome of 48% of maximum opportunity was appropriate for 2019.

The CEO's proposed LTVR of \$4.2 million (performance rights face value at full vesting) is subject to shareholder approval at the 2019 AGM.

### 2019 AVR Awarded

This table shows the AVR awarded to the CEO for the year ending 30 September 2019.



<sup>1</sup> Variable remuneration for the CEO = AVR + LTVR.

### Summary of Total Remuneration

The remuneration Shayne Elliott received in 2019 differs to the remuneration he was awarded in relation to the 2019 performance year (which may or may not vest in future years), and also how his remuneration was expensed (on a statutory basis) for 2019. Awarded remuneration shown below includes the value of the performance rights at both threshold (50%) and full (100%) vesting.

	Total Remuneration			
	Awarded		Received <sup>1</sup>	Statutory <sup>2</sup>
	Threshold vesting	Full vesting		
2019	\$5,700,000	\$7,800,000	\$4,093,464	\$5,181,339
2018	\$5,250,000	\$6,650,000	\$3,849,666	\$5,645,295
2017	\$6,200,000	\$8,300,000	\$4,261,588	\$5,634,860

<sup>1</sup> Includes the value of previously awarded AVR deferred shares and LTVR performance rights at the date of vesting.

<sup>2</sup> Includes the value of AVR and LTVR that has been expensed in the year.

The difference in the CEO's awarded remuneration reflects the variability in Group and individual performance and the reduction in his 2018 variable remuneration to acknowledge the conduct issues and reputational damage of the matters raised in the Royal Commission.

The difference in the CEO's received remuneration also reflects the partial vesting in 2019 of performance rights granted in December 2015.

### Historical AVR and LTVR

This table shows the AVR as a % of maximum opportunity and LTVR vesting outcomes for the CEO over the last three years.

	2017	2018	2019
AVR outcome (% of maximum opportunity)	63%	56%	48%
LTVR vesting outcome (% vested)	0%	0%	21.8%

### 5.4.2 Disclosed Executive performance and VR

#### Performance

At the start of each year, the Board sets stretching performance objectives in the form of Divisional Performance Frameworks for each of our Disclosed Executives, in alignment with the Group Performance Framework.

Similar to the Group Performance Framework, the Divisional Performance Frameworks include the key elements of Financial and Discipline, Customer, and People and Culture, with Risk and Reputation acting as a modifier. The weighting of measures varies to reflect the responsibilities of each individual's role. The Financial and Discipline element weightings range from 20% to 45%.

At the end of the financial year, the performance of each Disclosed Executive is assessed against their contribution to the Group Performance Framework, their Divisional Performance Framework, ANZ's values (behaviours), delivery of BEAR obligations and ANZ's risk and compliance standards.

The HR Committee seeks input from the CEO, CRO (on risk management), CFO (on financial performance), GE T&C (on talent and culture matters) and GGM IA (on internal audit matters).

The HR Committee reviews and recommends to the Board for approval the overall performance outcomes for each Disclosed Executive.

## VR

At the end of the financial year, the CEO and HR Committee also determine VR recommendations for each Disclosed Executive, which are ultimately approved by the Board. VR should and does vary year-on-year in line with performance – it is not guaranteed and may be adjusted up or down ranging from zero to a maximum opportunity.

The average 2019 VR for Disclosed Executives is 45% of maximum opportunity. There is significant differentiation at an individual level ranging between 0% to 74% of maximum. The different VR outcomes reflect the relative performance of the different areas/ individuals, ensuring appropriate alignment between performance and reward. The outcomes also demonstrate the at risk nature of VR, showing that VR is truly variable, and that outcomes do vary significantly across the Disclosed Executives and also from year to year. To illustrate we note that:

- Mark Whelan has been awarded 74% of maximum opportunity reflecting the delivery of strong financial results across Institutional, sound risk management, the continued transformation of this business, and the strong focus on culture.
- Alexis George has a broad role: she is Deputy CEO and also has responsibility for Operations and Services and Wealth Australia. Her VR outcome of 53% of maximum opportunity was impacted for Wealth remediation while also taking into account her strong performance across all aspects of her role.
- Mark Hand moved into leading Australia Retail and Commercial part way through the year. He is the right person to run this part of the business going forward and has already led a strong program of work to restore business momentum. However as Group Executive he is held accountable for the weaker performance of this business and has been awarded VR at 28% of maximum opportunity.
- David Hisco was in his role for eight and a half months of the year, however given the circumstances of his departure, was not awarded any VR (and he also immediately forfeited all unvested remuneration).
- Fred Ohlsson was not eligible for 2019 VR due to being in his role for approximately three months in 2019.

## 2019 VR Awarded

This table shows the combined VR awarded to Disclosed Executives for the year ending 30 September 2019. Based on shareholder feedback, the face value of performance rights is disclosed at full vesting, which differs from the disclosures in previous years.

## Current Disclosed Executives

Maximum opportunity

**M Carnegie**  
VR \$2,010,000  
50% of max

= \$495,000 + \$495,000 + \$1,020,000

**K Corbally<sup>1</sup>**  
VR \$1,450,000  
57% of max

= \$478,500 + \$478,500 + \$493,000

**A George**  
VR \$2,144,000  
53% of max

= \$528,000 + \$528,000 + \$1,088,000

**M Hand<sup>2</sup>**  
VR \$804,000  
28% of max

= \$198,000 + \$198,000 + \$408,000

**M Jablko**  
VR \$2,211,000  
55% of max

= \$544,500 + \$544,500 + \$1,122,000

**A Watson<sup>2</sup>**  
VR \$283,759  
43% of max

= \$170,255 + \$113,504

**M Whelan**  
VR \$3,551,000  
74% of max

= \$874,500 + \$874,500 + \$1,802,000

## Former Disclosed Executives

**D Hisco<sup>3</sup>**  
VR \$0  
0% of max

=

**F Ohlsson**  
VR n/a

● Cash ● Deferred shares or deferred share rights ● Performance rights face value at full vesting<sup>4</sup>

<sup>1</sup> CRO receives deferred share rights instead of performance rights.

<sup>2</sup> Remuneration disclosed from commencement in Disclosed Executive role. Acting Group Executive and CEO, NZ role awarded 60% of VR as cash and 40% as deferred shares.

<sup>3</sup> Remuneration disclosed to date of cessation.

<sup>4</sup> Divide by two to convert to face value at threshold vesting for performance rights.

### Historical Disclosed Executive VR

This table shows the VR as a % of maximum opportunity for the current and prior Disclosed Executives over the last three years.

	2017	2018	2019
VR outcome (average % of maximum opportunity)	64%	51%	45%
VR outcome (range % of maximum opportunity)	51% – 91%	40% – 60%	0% – 74%
VR performance rights vesting outcome (% vested)	0%	0%	21.8%

### 5.4.3 Performance rights outcomes (CEO and Disclosed Executives)

Performance rights granted to the CEO in December 2015 and Disclosed Executives (excluding the CRO) in November 2015 reached the end of their performance period in November 2018. Based on performance against hurdles, 21.8% of these rights vested, the remaining 78.2% lapsed and provided no value.

Hurdle	Grant date <sup>1</sup>	First date exercisable <sup>1</sup>	ANZ TSR over three years/ CAGR <sup>2</sup> TSR	Median TSR over three years/ CAGR <sup>2</sup> TSR target	% vested	Overall performance rights outcome
1/3 relative TSR – Select Financial Services comparator group	18 Nov 15	18 Nov 18	15.79%	10.57%	65.3%	21.8% vested and 78.2% lapsed
1/3 relative TSR – ASX 50 comparator group	18 Nov 15	18 Nov 18	15.79%	32.16%	0%	
1/3 absolute CAGR <sup>2</sup> TSR	18 Nov 15	18 Nov 18	5.01%	9.00%	0%	

<sup>1</sup> Grant date for the CEO was 17 December 2015, and date first exercisable was 17 December 2018. The CEO's performance period was the same as the performance period for Disclosed Executives.

<sup>2</sup> Compound Annual Growth Rate (CAGR).

<sup>3</sup> From 2016 ANZ moved from three to two TSR hurdles (the relative TSR – ASX 50 hurdle was discontinued).

## 5.5 ANZIP VARIABLE REMUNERATION POOL AND GROUP PERFORMANCE

### 5.5.1 ANZIP variable remuneration pool

The ANZ Incentive Plan (ANZIP) is the variable remuneration plan that covers the CEO and Disclosed Executives (and the majority of employees). Individual variable remuneration outcomes are funded from the ANZIP pool for all eligible employees, including the CEO's AVR and Disclosed Executives'VR.

At the end of each financial year, the HR Committee makes a recommendation to the Board for their approval on the size of the ANZIP variable remuneration pool for that year, including its allocation to each Division. The Board exercise their judgement to determine the appropriate pool size – it is not a formulaic outcome.



When determining the size of the 2019 variable remuneration pool the HR Committee and Board considered a range of inputs. These included:

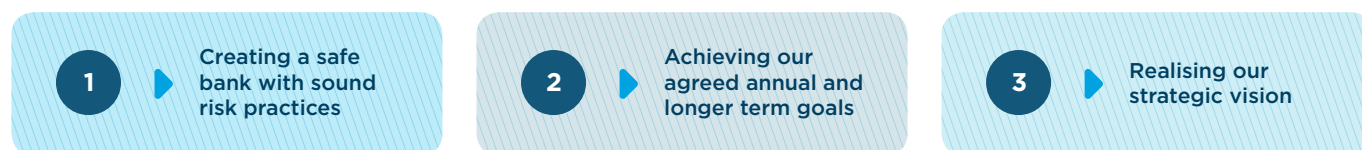
- our financial performance – a range of metrics are used including cash profit, economic profit and return on risk weighted assets. Economic profit, which is a risk adjusted measure and a strong indicator of shareholder value, is the primary financial driver but is balanced against other financial metrics and qualitative factors.
  - Solid financial performance with cash profit up 6%, while on a continuing operations basis cash profit is flat and economic profit down 1%.
- our performance against the ANZ Group Performance Framework.
  - Assessed overall as being below expectations in 2019 (as detailed in section 5.5.3).
- other relevant factors such as the overall operating environment, market competitive remuneration positioning, affordability, the quality of our results and prior year pools.

ANZ substantially reduced the size of the ANZIP pool in 2018 decreasing it by around 23% compared to the prior financial year.

In 2019, having considered all of the above inputs, the Board determined that a year-on-year increase of around 9% was appropriate, and recognising that the pool remains 15% below that of 2017.

### 5.5.2 ANZ Group Performance Framework

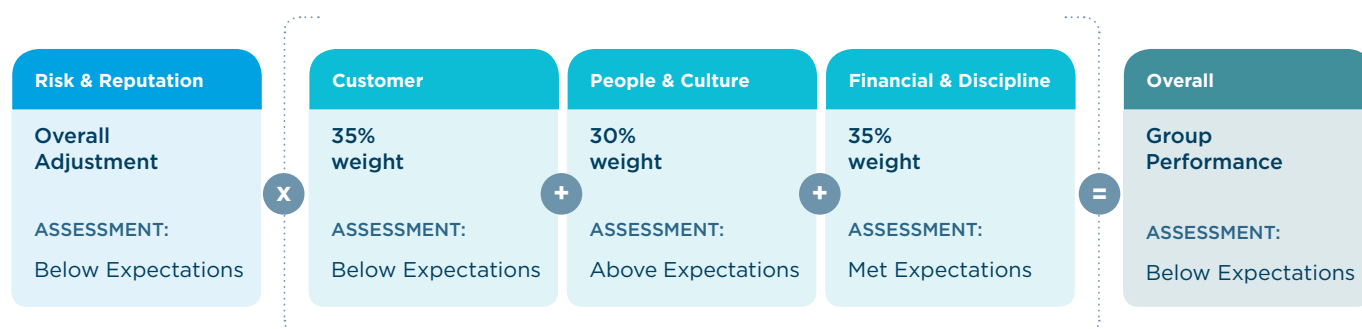
The ANZ Group Performance Framework is approved by the Board at the start of each year and is designed around the following three key inputs:



The key objective of our Group Performance Framework is to enable aligned focus across the organisation on delivering the critical outcomes that matter most in successful realisation of our strategy, which includes strong and sustainable performance within the year. It plays a key role to:

- message internally what matters most;
- reinforce the importance of sound management in addition to risk, customer, people and financial outcomes; and
- inform focus of effort, prioritisation and decision outcomes across ANZ.

### 5.5.3 Assessment against the Group Performance Framework for 2019



As managing risk appropriately is fundamental to the way ANZ operates, Risk and Reputation forms an integral part of the assessment, directly impacting the overall Group Performance Framework outcome (a modifier ranging from 0% to 110% of the Group Performance Assessment).

Overall, ANZ's performance was below expectations when considering the environment and the objectives we set ourselves. While we largely achieved the targets we set, more broadly we recognise we have much to do to regain community trust.

The below table outlines ANZ's focus areas in 2019 (aligned to the three key inputs), and provides a summary of performance outcomes for each of the key performance categories to inform the overall assessment for 2019. Performance against expectations is evaluated using a range of objective indicators and subjective considerations including management input on work undertaken, evidence of outcomes realised and lessons learned, and with consideration given to the operating, regulatory and competitive environment.

## Risk & Reputation (modifier 0% to 110%)

ANZ continues to operate in a dynamic and a challenging external and regulatory environment placing significant demands on the Risk and Compliance function. There were no material breaches of our Group Risk Appetite Statement, and the number of adverse audits fell by a third with management demonstrating accountability for fixing issues in a timely and sustainable manner. Strong leadership has been paramount, coupled with a focus on seeking to regain the trust of the community through our commitment to fair and responsible banking. A combination of management actions over several years together with the current relatively benign credit environment, delivered one of the lowest loss rates on record. While there were many positives from a risk perspective, our overall risk assessment was brought back to below expectations when balanced against some non-financial risk shortcomings from a regulatory, customer and community perspective and the work that still needs to be done to regain community trust.

2019 focus areas	Performance commentary	Performance against Expectations		
		Below	Met	Above
<b>Adhere to the Risk Appetite Statement</b>	<ul style="list-style-type: none"> <li>Metrics within agreed tolerances (e.g. no material breaches).</li> <li>Disciplined risk management over several years (including reshaping the loan portfolio often at the expense of revenue), saw the 2019 loss rate at 13 bps.</li> </ul>		●	
<b>Adopt a sound approach to regulatory matters</b>	<ul style="list-style-type: none"> <li>ANZ continued to work to support our regulators desired outcomes in their activities and addressing their requirements, however there were some shortcomings in 2019: <ul style="list-style-type: none"> <li>Two material regulatory infractions in NZ in relation to capital models and attestation process.</li> <li>Along with domestic peers an additional capital overlay required for operational risk following APRA's self-assessment into governance, culture and accountability.</li> </ul> </li> </ul>	●		
<b>Ensure our leaders demonstrate accountability for managing risk, including creating an environment where people can raise issues</b>	<ul style="list-style-type: none"> <li>Strong progress made on risk culture maturity, evidenced in employee engagement scores, with 'Leaders accountable for risk' (83%) – improvement on 2018 and above 2019 target, and 'Raise issues without fear of reprisal' (69%) – also up on 2018.</li> </ul>			●
<b>Quickly and effectively remediate individual and systemic customer issues</b>	<ul style="list-style-type: none"> <li>While remediation focused on strategic and long-term fixes (systems, terms and conditions and product decommissioning), short-term fixes included refunding greater than 1 million accounts. In 2019, we returned approximately \$108 million to impacted customers.</li> <li>Dispute Resolution Principles launched in 2019.</li> <li>Continued efforts still required to improve customer complaints and remediation processes.</li> </ul>		●	
<b>Identify and address community priorities</b>	<ul style="list-style-type: none"> <li>ANZ was the first bank to make Royal Commission commitments and has retained high scores in a number of indices: <ul style="list-style-type: none"> <li>Corporate Confidence Index (CCI)<sup>1</sup>: Score above peer average</li> <li>Dow Jones Sustainability Indices (DJSI)<sup>2</sup>: 2019 score of 82 (2018: 83). ANZ returned to global top ten (#10 overall)</li> <li>Glassdoor<sup>3</sup> employer of choice ratings: score of 3.9 represents a 0.4 uplift on prior period (Glassdoor average 3.4)</li> </ul> </li> <li>Our Reptrak community sentiment indicator improved over the 12 months to 58.8 but remains well below pre Royal Commission levels.</li> <li>Regaining the trust of the community, government and other key stakeholders remains a major focus – which includes working to deliver more consistent outcomes in credit approval processes, and providing clarity to customers regarding ANZ's risk tolerance.</li> </ul>	●		
<b>Risk &amp; Reputation overall: Below Expectations</b>		●		



## Customer (35% weight)

We are committed to improving the customer experience, as highlighted by the implementation of 16 initiatives in Australia in response to the Royal Commission. There were however some challenges during the year which led to a below expectations assessment. These included some technology stability issues, and a period of underperformance in respect of assessment and approval times relative to peers in home lending. Institutional performance in key customer satisfaction/relationship strength surveys continued to be a highlight, along with strong digital engagement with customers.

2019 focus areas	Performance commentary	Performance against Expectations		
		Below	Met	Above
<b>Improve customer experience (key impact to customer assessment outcome)</b>	<ul style="list-style-type: none"> <li>Examples of initiatives to improve the customer experience include: in Australia introducing Customer Promises to improve service, and organising our people around customer episodes; in NZ launching the Healthy Homes initiative and helping customers with persistent card debt.</li> <li>A period of below peer approval and assessment times in Australian home lending (an outcome of a higher level of change, including enhanced assessment criteria and delays in moving to a single assessment platform).</li> </ul>	●		
<b>Listen, Learn, Act to drive continuous improvement</b>	<ul style="list-style-type: none"> <li>Net Promoter Score (NPS)<sup>4</sup> centred on key onboarding episodes. Results were mixed with improvement in retail transaction accounts, business lending and business transaction accounts. Down in NZ.</li> <li>ANZ ranked the #1 lead institutional bank by Peter Lee Associates<sup>5</sup> for the fourth year and #1 for relationship strength for the sixth year. Institutional recorded strongest results ever with leadership positions obtained for the majority of key indicators including overall satisfaction, and most trusted adviser.</li> </ul>		●	
<b>Delivering innovative solutions</b>	<ul style="list-style-type: none"> <li>Single view of customer now available in Retail and Commercial in Australia and improved customer insights within the business customer space.</li> <li>ANZ's New Payments Platform (NPP) solution is being used as a white label offering by 10 other banks.</li> <li>In line with our objective of delivering digital solutions that improve the customer experience, digital purchases increased (28% vs 24% target) and NZ #1 for being a 'Leader in Mobile Banking'.</li> <li>We have invested in Machine Learning in our Institutional Trade business leading to significant improvements in processing times and risk controls.</li> </ul>		●	
<b>Help our people to make wise customer focused choices every day</b>	<ul style="list-style-type: none"> <li>More than 1 million customers contacted to help them get better value from their banking products.</li> <li>16 initiatives implemented to improve the treatment of customers in Australia. These included new dispute resolution principles to ensure customer complaints and disputes are handled reasonably and fairly.</li> </ul>		●	
<b>Customer overall: Below Expectations</b>		●		

## People & Culture (30% weight)

A number of highlights contributed to an above expectations assessment including: strengthening our Accountability and Consequence Framework, evolving our approach to measurement and governance of culture initiatives, redesigning and launching changes to how we manage and reward our people, solid progress in the investment in key skills for our future, launch of a digital learning platform, and a record level engagement survey result.

2019 focus areas	Performance commentary	Performance against Expectations		
		Below	Met	Above
<b>Engaging our people and diversifying our workforce</b>	<ul style="list-style-type: none"> <li>Overall engagement score increased to 77% (up 4% from 2018), with improvements also seen in key measures, such as leaders role modelling our values (73% up 2% from 2018).</li> <li>Women in leadership increased to 32.5% (against a 33.1% target). Positive progress was made in Technology (up 3.3% from 2018) and Institutional (up 3.2% from 2018), two of our most challenging areas historically.</li> <li>Maintained a high score (&gt;90%) of an environment that is open and accepting of individual differences.</li> </ul>			●
<b>Strengthen governance and accountability for culture, including an effective Accountability and Consequence Framework</b>	<ul style="list-style-type: none"> <li>The Accountability and Governance Model for Culture evolved to provide greater clarity and transparency on accountabilities, and improved measurement.</li> <li>Continued strengthening of our Accountability and Consequence Framework.</li> </ul>			●
<b>Improve leader capability</b>	<ul style="list-style-type: none"> <li>Continued focus on building leader capability through initiatives such as the 180 leadership survey.</li> <li>Leadership Promotor Scores improved from 20 in 2018 to 24 and then 28 over the course of 2019.</li> </ul>		●	
<b>Implement Reimagining Reward</b>	<ul style="list-style-type: none"> <li>ANZ redesigned and launched changes to how we manage and reward our people to better focus on the interests of our customers, the long-term health of the bank, and team rather than individual outcomes.</li> </ul>			●
<b>Strengthen strategic capabilities</b>	<ul style="list-style-type: none"> <li>Invested in technology engineering and data capability (&gt;350 roles now dedicated to data analysis and science).</li> <li>Launched a digital learning platform.</li> </ul>		●	
<b>People &amp; Culture overall: Above Expectations</b>				●

## Financial &amp; Discipline (35% weight)

The operating environment remains challenging, due to competitive pressures and economic conditions. ANZ was well prepared for these difficult conditions, maintaining a strong balance sheet, peer leading levels of capital, demonstrating good cost management despite higher regulatory and compliance spend, and further improvements in our credit risk profile. At no time did the bank deviate from its strategy or risk appetite to seek higher revenues. Divestments during the year again reduced the complexity of the Group. Ongoing work to identify customers in need of remediation led to further remediation charges, which impacted financial performance.

2019 focus areas	Performance commentary	Performance against Expectations		
		Below	Met	Above
<b>Balance appropriately between financial results, safety and soundness, and investment in the future</b>	<ul style="list-style-type: none"> <li>Return on equity (ROE) (cash continuing) of 10.9% was on target, noting the difficult operating environment.</li> <li>Operating expenses were down 4%. Excluding the impact of large/notable items<sup>6</sup>, costs remained flat despite increased investment in the business and higher compliance spend.</li> <li>Capital and funding continue to be well managed. A\$3 billion share buyback was completed during the year enabling cash earnings per share (EPS) growth and CET1 of 11.4% was above minimum regulatory requirements. Net Stable Funding Ratio of 116%.</li> <li>The completion of divestments during the year further reduced the complexity of the Group (e.g. OnePath sale to Zurich, OnePath NZ to Cigna, sale of businesses in Cambodia and Papua New Guinea).</li> </ul>		●	
<b>Establish a framework and governance structure with agreed outcomes, and start to execute on simplification</b>	<ul style="list-style-type: none"> <li>Simplification framework and governance structures were established during the year, and planning commenced across all businesses to progress our simplification ambition – which is centred on delivering better customer and employee experience, while lowering operational risk and reducing the cost to serve.</li> </ul>		●	
<b>Simplify and standardise our technology landscape in support of our ambitions</b>	<ul style="list-style-type: none"> <li>Significant increase in usage of Technology Platforms across Automation, Data and Payments (e.g. NPP) resulting in enhanced customer insights, and improved service delivery from a single view of the customer in Australia Retail and Commercial.</li> <li>Machine Learning as a service platform launched. Benefits include a 40% improvement in customer service level agreements for Trade Guarantees.</li> </ul>		●	
<b>Make reasonable steps towards the separation of Wealth</b>	<ul style="list-style-type: none"> <li>During the year, the legal separation of the Pensions and Investments business from the life insurance business was completed. Following this, the sale of the Australian life insurance business to Zurich was completed.</li> <li>ANZ and IOOF continue to work towards the sale of the Pensions and Investments business. Subject to APRA approval, ANZ expects the transaction to complete in the first quarter of calendar year 2020.</li> <li>Separation activities continue for both businesses.</li> </ul>		●	
<b>Financial &amp; Discipline overall: Met Expectations</b>			●	

## Overall

## Group Performance assessment: Below Expectations

<sup>1</sup> Corporate Confidence Index (CCI): Outcomes of the CCI are provided to ANZ on a confidential basis.

<sup>2</sup> Dow Jones Sustainability Indices (DJSI): Evaluates the sustainability performance of thousands of companies trading publicly, operated under a strategic partnership between S&P Dow Jones Indices and RobecoSAM (Sustainable Asset Management).

<sup>3</sup> Glassdoor is a website where employees and former employees anonymously review companies and their management.

<sup>4</sup> Net Promoter Score (NPS) is a customer loyalty metric used globally to evaluate a company's brand, products or services. Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld.

<sup>5</sup> Peter Lee Associates 2019 Large Corporate and Institutional Relationship Banking surveys, Australia and NZ.

<sup>6</sup> Large/notable items include the impact of divestments, customer remediation, accelerated software amortisation, Royal Commission legal costs and restructuring.

### 5.5.3 ANZ performance outcomes

#### ANZ's financial performance 2015 – 2019

As discussed in section 5.5.1, the sizing of the ANZIP variable remuneration pool takes into account a range of financial metrics, including economic profit and cash profit. The Group uses cash profit as a measure of performance for the Group's ongoing business activities, as this provides a basis to assess Group and Divisional performance against earlier periods and against peer institutions. We calculate cash profit by adjusting statutory profit for non-core items. Although cash profit is not audited, the external auditor has informed the Audit Committee that recurring adjustments have been determined on a consistent basis across each period presented.

The table below provides ANZ's financial performance, including cash profit, over the last five years.

	2015	2016	2017	2018	2019
Statutory profit (\$m)	7,493	5,709	6,406	6,400	5,953
Cash profit (\$m, unaudited)	7,216	5,889	6,938	5,805	6,161
Cash profit – Continuing operations (\$m, unaudited) <sup>1</sup>	7,216	5,889	6,809	6,487	6,470
Cash ROE (%) – Continuing operations (unaudited) <sup>1</sup>	14.0	10.3	11.7	11.0	10.9
Cash EPS – Continuing operations (unaudited) <sup>1</sup>	260.3	202.6	232.7	223.4	227.6
Share price at 30 September (\$) (On 1 October 2014, opening share price was \$30.74)	27.08	27.63	29.60	28.18	28.52
Total dividend (cents per share)	181	160	160	160	160
Total shareholder return (12 month %)	(7.5)	9.2	13.1	0.6	9.2

<sup>1</sup> Cash profit from continuing operations has been presented for 2017, 2018 and 2019. Prior periods are not restated. Cash profit from continuing operations represents the Group's cash profit excluding the impact of our discontinued businesses, which consist of OnePath Pensions and Investments and aligned dealer groups, and the Group's life insurance business in Australia. The businesses were reclassified to discontinued in 2018, and only the 2017 result was restated in the table above. During 2019, the Group adopted AASB 15 Revenue from Contracts with Customers and only 2018 has been restated.

#### ANZ TSR performance (1 to 10 years)

The table below compares ANZ's TSR performance against the median TSR and upper quartile TSR of the performance rights Select Financial Services (SFS) comparator group over one to ten years. ANZ's TSR performance was below the median TSR of the SFS Comparator Group when comparing over one, three, five and ten years to 30 September 2019, noting that the below table measures TSR over a different timeframe to the performance period for our performance rights.

	YEARS TO 30 SEPTEMBER 2019			
	1	3 <sup>1</sup>	5	10
ANZ (%)	9.2	22.3	21.6	109.8
Median TSR SFS (%)	14.2	31.2	31.8	134.0
Upper quartile TSR SFS (%)	15.7	37.0	40.2	180.9

<sup>1</sup> The outcomes for performance rights granted in November/December 2015 and tested in November 2018 are detailed in section 5.4.3.

## 6. EXECUTIVE REMUNERATION STRUCTURE AND DELIVERY

There are two core components of remuneration at ANZ – fixed remuneration and at risk variable remuneration.

In structuring remuneration, the Board aims to find the right balance between fixed and variable remuneration (at risk), the way it is delivered (cash versus deferred remuneration) and appropriate time frames (the short, medium and long-term).

The way variable remuneration operates differs somewhat between the CEO and Disclosed Executives. Namely:

- The CEO's variable remuneration is comprised of AVR and LTVR (subject to shareholder approval), which provides consistency with external market practice, and LTVR reinforces his focus on achieving longer term strategic objectives and long-term stakeholder value creation.
- Disclosed Executives are subject to one combined VR plan which enables us to:
  - provide the appropriate mix of short and long-term rewards (including performance hurdles) to drive performance, and attract and retain talent;

- tie the full VR award to the performance of ANZ; and
- defer VR over the short, medium and longer term.

Variable remuneration seeks to differentiate for performance and is designed to focus our CEO and Disclosed Executives on stretching performance objectives supporting our business strategy, and encourage the delivery of long-term stakeholder value.

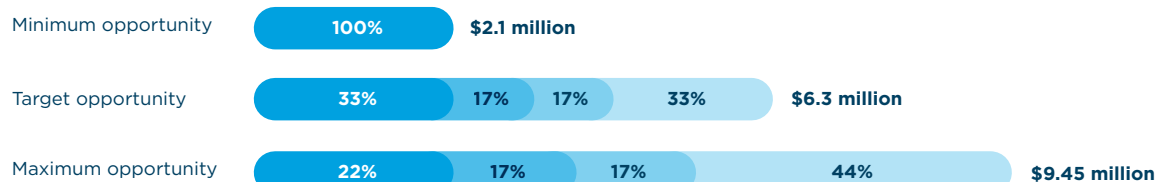
By deferring a significant portion of variable remuneration (79% of maximum opportunity for the CEO, 75% for Disclosed Executives, 67% for the CRO and 40% for the Acting Group Executive and CEO, NZ), we seek to ensure alignment with shareholder interests to deliver on ANZ's strategic objectives and ensure a focus on long-term value creation. Deferred variable remuneration has significant retention elements, and most importantly, can be adjusted downwards, including to zero, allowing the Board to hold executives accountable, individually or collectively, for the longer term impacts of their decisions and actions.

Board discretion is applied when determining all CEO and Disclosed Executive variable remuneration outcomes, and also before any scheduled release of previously deferred remuneration (i.e. consider malus or further deferral).

## 6.1 REMUNERATION MIX

We structure the CEO and Disclosed Executives' remuneration as follows:

### CEO



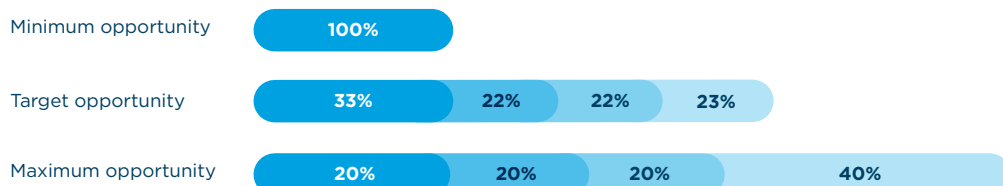
● Fixed remuneration
 ● AVR cash
 ● AVR deferred shares
 ● LTVR performance rights

**Minimum** = Fixed remuneration (\$2.1 million)

**Target** = Fixed remuneration + target AVR (100% of fixed remuneration) + target LTVR (100% of fixed remuneration (performance rights face value at threshold vesting))

**Maximum** = Fixed remuneration + maximum AVR (150% of fixed remuneration) + maximum LTVR (200% of fixed remuneration (performance rights face value to full vesting))

### Disclosed Executive<sup>1</sup>



● Fixed remuneration
 ● VR cash
 ● VR deferred shares
 ● VR performance rights

**Minimum** = Fixed remuneration

**Target** = Fixed remuneration + target VR (200% of fixed remuneration (performance rights face value at threshold vesting))

**Maximum** = Fixed remuneration + maximum VR (402% of fixed remuneration (150% of target VR and performance rights face value to full vesting))

<sup>1</sup> Excluding CRO and Acting Group Executive and CEO, NZ.

### CRO

To preserve the independence of the role and to minimise any conflicts of interest in carrying out the risk control function across the organisation, the CRO's remuneration arrangements differ to other Disclosed Executives.

The remuneration mix is 27% fixed remuneration and 73% VR maximum opportunity. The VR target opportunity is 180% of fixed remuneration and VR maximum opportunity is 270% of fixed remuneration. VR is delivered as 33% cash, 33% deferred shares and 34% deferred share rights (instead of performance rights).

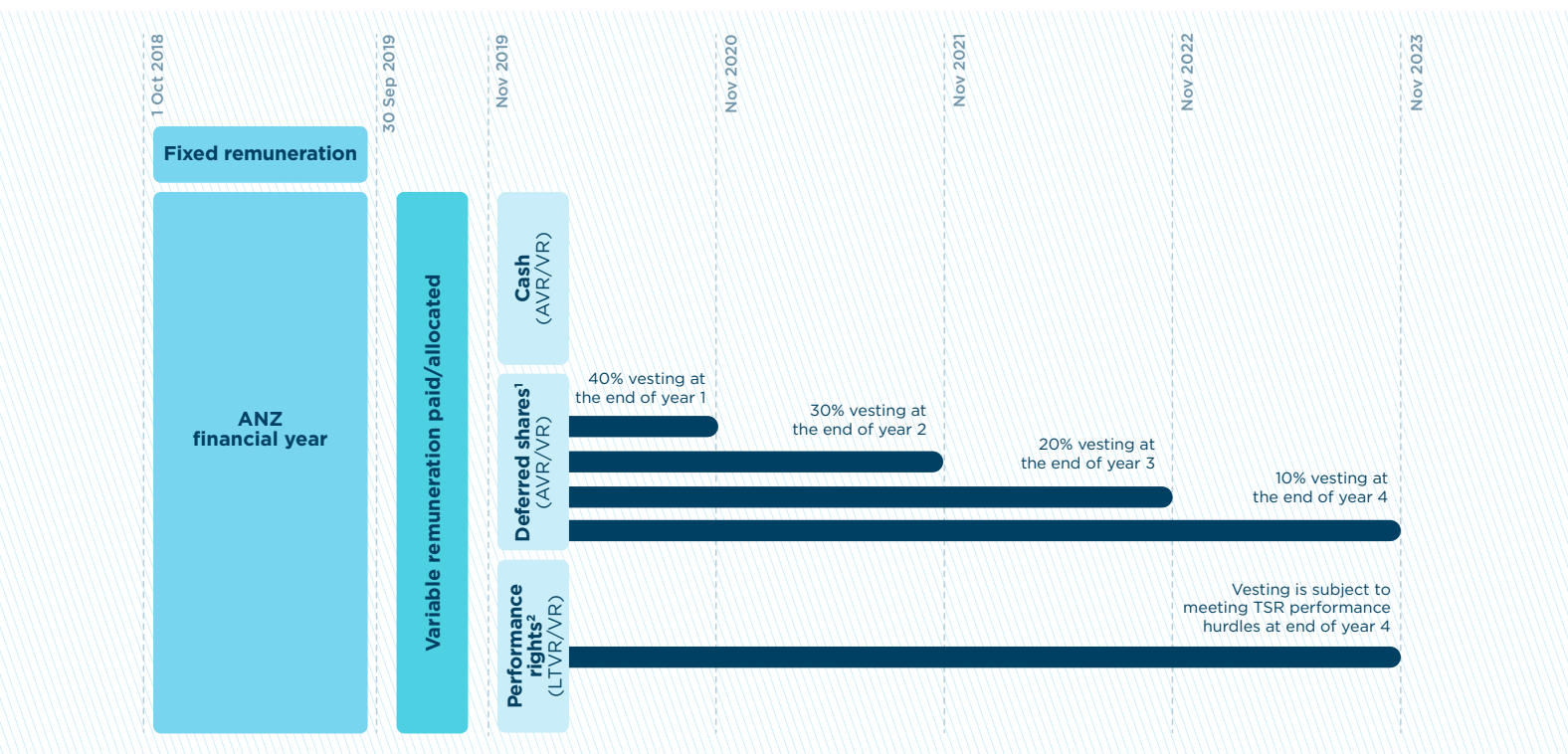
### Acting Group Executive and CEO, NZ

Due to the acting nature of Antonia Watson's appointment her remuneration arrangements differ to other Disclosed Executives. For the time spent in this acting role, her fixed remuneration has been set at NZ\$800,000 per annum (from 17 June 2019) and her VR maximum opportunity has been increased to 300% of fixed remuneration (her remuneration mix is therefore 25% fixed remuneration and 75% VR maximum opportunity). Her VR will be delivered as 60% cash and 40% as shares deferred for four years (ensuring compliance with the BEAR).

## 6.2. VARIABLE REMUNERATION DELIVERY

Variable remuneration for the CEO and the Disclosed Executives (excluding the CRO and Acting Group Executive and CEO, NZ) is delivered partly in cash, shares deferred over four years, and performance rights deferred over four years. The performance rights are also subject to performance hurdles which determine whether they vest in four years' time.

Before any scheduled release of deferred shares/deferred share rights/performance rights, the Board considers whether any malus/downward adjustment of previously deferred remuneration (or further deferral of vesting) should be made for the CEO and Disclosed Executives. See section 6.3.



<sup>1</sup> Deferred shares for the CRO vest as follows: 30% at the end of years 1 and 2, and 20% at the end of years 3 and 4. Deferred shares for the Acting Group Executive and CEO, NZ vest as follows: 100% at the end of year 4.

<sup>2</sup> Deferred share rights for the CRO. No performance rights for the Acting Group Executive and CEO, NZ.

### 6.2.1 Cash – CEO (AVR) and Disclosed Executives (VR)

The cash component is paid to executives at the end of the annual Performance and Remuneration Review (usually in late November).

### 6.2.2 Deferred shares – CEO (AVR) and Disclosed Executives (VR)

Deferred shares are ordinary shares, deferred over one to four years (deferred for four years for the Acting Group Executive and CEO, NZ). By deferring part of an executives' remuneration over time (and it remaining subject to malus), we enable a substantial amount of their remuneration to be directly linked to delivering long-term shareholder value. We grant deferred shares in respect of performance for the 1 October to 30 September financial year in late November each year.

We calculate the number of deferred shares to be granted based on the VWAP of the shares traded on the ASX in the week leading up to and including the date of grant. For disclosure and expensing purposes, we use the one day VWAP to determine the fair value.

In some cases (generally due to regulatory or tax reasons), we may grant deferred share rights to executives instead of deferred shares. Each deferred share right entitles the holder to one ordinary share.

### 6.2.3a Performance rights – CEO (LTVR) and Disclosed Executives (VR) excluding the CRO and Acting Group Executive and CEO, NZ

A performance right is a right to acquire one ordinary ANZ share at nil cost – as long as time and performance hurdles are met. The future value of performance rights may range from zero to an indeterminate value. The value depends on our performance against the hurdles and on the share price at the time of exercise.

The performance rights have a four-year performance period. For the 2019 grant, the performance period is from 22 November 2019 to 21 November 2023. A four-year performance period provides sufficient time for longer term performance to be reflected.

More detail relating to the 2019 performance rights is provided below.

Element	Detail										
<b>Performance rights hurdles</b>	<p>The performance rights have TSR performance hurdles reflecting the importance of focusing on achieving longer term strategic objectives and aligning executives' and shareholders' interests. We will apply two TSR performance hurdles for the 2019 grants of performance rights:</p> <ul style="list-style-type: none"> <li>75% will be measured against a relative TSR hurdle, tranche 1.</li> <li>25% will be measured against an absolute TSR hurdle, tranche 2.</li> </ul> <p>TSR represents the change in value of a share plus the value of reinvested dividends paid. We regard it as the most appropriate long-term measure – it focuses on the delivery of shareholder value and is a well understood and tested mechanism to measure performance.</p> <p>The combination of relative and absolute TSR hurdles provides balance to the plan by:</p> <ul style="list-style-type: none"> <li>Relative: rewarding executives for performance that exceeds that of comparator companies; and</li> <li>Absolute: ensuring there is a continued focus on providing positive growth – even when the market is declining.</li> </ul> <p>The two hurdles measure separate aspects of performance:</p> <ul style="list-style-type: none"> <li>the relative TSR hurdle measures our TSR compared to that of the Select Financial Services comparator group, made up of core local and global competitors. This comparator group is chosen to broadly reflect the geographies and business segments in which ANZ competes for revenue; and</li> <li>the absolute Compound Annual Growth Rate (CAGR) TSR hurdle provides executives with a more direct line of sight to the level of shareholder return to be achieved. It also provides a tighter correlation between the executives' rewards and the shareholders' financial outcomes.</li> </ul> <p>We will measure ANZ's TSR against each hurdle at the end of the four-year performance period to determine whether each tranche of performance rights become exercisable. We measure each tranche independently from the other – that is: one tranche may vest fully or partially but the other tranche may not vest.</p>										
<b>Relative TSR hurdle for the 2019 grant</b>	<p>The relative TSR hurdle is an external hurdle that measures our TSR against that of the Select Financial Services comparator group over four years. The Select Financial Services comparator group (unchanged from prior years) is made up of: Bank of Queensland Limited; Bendigo and Adelaide Bank Limited; Commonwealth Bank of Australia Limited; DBS Bank Limited; Macquarie Group Limited; National Australia Bank Limited; Standard Chartered PLC; Suncorp Group Limited; and Westpac Banking Corporation.</p> <table> <tr> <th>If our TSR when compared to the TSR of the comparator group</th><th>then the percentage of performance rights that vest</th></tr> <tr> <td>is less than the 50<sup>th</sup> percentile</td><td>is nil</td></tr> <tr> <td>reaches at least the 50<sup>th</sup> percentile, but is less than the 75<sup>th</sup> percentile</td><td>is 50% plus 2% for every one percentile increase above the 50<sup>th</sup> percentile</td></tr> <tr> <td>reaches or exceeds the 75<sup>th</sup> percentile</td><td>is 100%</td></tr> </table>	If our TSR when compared to the TSR of the comparator group	then the percentage of performance rights that vest	is less than the 50 <sup>th</sup> percentile	is nil	reaches at least the 50 <sup>th</sup> percentile, but is less than the 75 <sup>th</sup> percentile	is 50% plus 2% for every one percentile increase above the 50 <sup>th</sup> percentile	reaches or exceeds the 75 <sup>th</sup> percentile	is 100%		
If our TSR when compared to the TSR of the comparator group	then the percentage of performance rights that vest										
is less than the 50 <sup>th</sup> percentile	is nil										
reaches at least the 50 <sup>th</sup> percentile, but is less than the 75 <sup>th</sup> percentile	is 50% plus 2% for every one percentile increase above the 50 <sup>th</sup> percentile										
reaches or exceeds the 75 <sup>th</sup> percentile	is 100%										
<b>Absolute TSR hurdle for the 2019 grant</b>	<p>The Absolute CAGR TSR hurdle is an internal hurdle as to whether ANZ achieves or exceeds a threshold level of growth the Board sets at the start of the performance period.</p> <p>The Board reviews and approves the absolute TSR targets each year for that year's award. When reviewing the targets, the Board references ANZ's assessed Cost of Capital. The Cost of Capital is determined using methodologies including the Capital Asset Pricing Model (CAPM). The primary driver of the reduction in the Cost of Capital used in setting this year's target is the reduction in the risk free rate (government bond yield) that has occurred in Australia and other developed economies in the last 12 months.</p> <table> <tr> <th>If the absolute CAGR of our TSR</th><th>then the percentage of performance rights that vest</th></tr> <tr> <td>is less than 8.5%</td><td>is nil</td></tr> <tr> <td>is 8.5%</td><td>is 50%</td></tr> <tr> <td>reaches at least 8.5%, but is less than 12.75%</td><td>is progressively increased on a pro-rata, straight-line, basis from 50% to 100%</td></tr> <tr> <td>reaches or exceeds 12.75%</td><td>is 100%</td></tr> </table>	If the absolute CAGR of our TSR	then the percentage of performance rights that vest	is less than 8.5%	is nil	is 8.5%	is 50%	reaches at least 8.5%, but is less than 12.75%	is progressively increased on a pro-rata, straight-line, basis from 50% to 100%	reaches or exceeds 12.75%	is 100%
If the absolute CAGR of our TSR	then the percentage of performance rights that vest										
is less than 8.5%	is nil										
is 8.5%	is 50%										
reaches at least 8.5%, but is less than 12.75%	is progressively increased on a pro-rata, straight-line, basis from 50% to 100%										
reaches or exceeds 12.75%	is 100%										



<b>Calculating TSR performance</b>	<p>When calculating performance against TSR, we:</p> <ul style="list-style-type: none"> <li>• reduce the impact of share price volatility – by using an averaging calculation over a 90-day period for start and end values;</li> <li>• ensure an independent measurement – by engaging the services of an external organisation, Mercer Consulting (Australia) Pty Ltd, to calculate ANZ's performance against the TSR hurdles; and</li> <li>• test the performance against the relevant hurdle once only at the end of the four-year performance period – the rights lapse if the performance hurdle is not met – there is no retesting.</li> </ul>
<b>Calculating the number of performance rights</b>	<p>The number of performance rights we grant is calculated using a face value basis – i.e. the full share price. Face value at full vesting is split into two tranches. Each tranche value is then divided by the market price (five trading day VWAP of ANZ shares at the start of the performance period) to determine the number of performance rights we award in each tranche.</p> <p>Performance rights are allocated in November for Disclosed Executives and December for the CEO (subject to shareholder approval).</p>
<b>Expensing performance rights</b>	<p>ANZ engages PricewaterhouseCoopers to independently determine the fair value of performance rights, which is only used for expensing purposes. They consider factors including: the performance conditions, share price volatility, life of the instrument, dividend yield, and share price at grant date.</p>

### 6.2.3b Deferred share rights – CRO (VR)

The CRO receives deferred share rights instead of performance rights to preserve the independence of the role and to minimise any conflicts of interest in carrying out the risk control function across the organisation.

The CRO's deferred share rights are subject to a time-based vesting hurdle of four years. The value the Board uses to determine the number of deferred share rights to be allocated to the CRO is the face value of the Company's shares traded on the ASX at the time of grant (five trading day VWAP).

## 6.3 MALUS (DOWNWARD ADJUSTMENT OF PREVIOUSLY DEFERRED REMUNERATION) – BOARD DISCRETION

All deferred remuneration we award to an employee is subject to ANZ's on-going and absolute discretion to adjust this downward (malus) (including to zero) at any time.

ANZ may exercise this discretion, for example, where:

- there is a need to protect the financial soundness of ANZ or to meet regulatory requirements or there has been a material failure of risk management or controls within ANZ;
- the employee has acted fraudulently or dishonestly, failed to act with due care, skill and diligence, or failed to comply with ANZ policies (including the Code of Conduct), processes or directions;
- the employee is responsible or accountable, directly or indirectly, by virtue of their role or seniority for an occurrence/event which has had an adverse impact on ANZ;
- there has been misconduct and the employee was involved directly or indirectly, failed to take adequate steps, could be considered responsible due to their seniority, or the decision to award or grant the deferred remuneration was made on the basis of misinformation.

Further, where the CEO and/or Disclosed Executives of ANZ have failed to comply with their accountability obligations under the BEAR, their deferred remuneration will be reduced by an amount that is proportionate to the failure, as required by the BEAR.

An employee's deferred remuneration is also subject to ANZ's on-going and absolute discretion to further defer the vesting. Where ANZ exercises this discretion, the vesting date is postponed and will not vest unless and until ANZ determines it should vest.

Before any scheduled release of deferred remuneration, the Board (for the CEO and Disclosed Executives) and/or the CRG (for other employees) considers whether malus/downward adjustment or further deferral should be applied.



## 7. ACCOUNTABILITY AND CONSEQUENCE FRAMEWORK

This year we further strengthened the way we deal with material risk events through an enhanced Accountability and Consequence Framework.

The Consequence Review Group (CRG) is chaired by the CEO and members include the CRO, CFO, GE T&C and GGM IA. The CRG oversees the implementation and ongoing effectiveness of ANZ's Accountability and Consequence Framework, being cognisant of its impact on the culture of ANZ. The CRG reviews material events, accountability and the application of suitable consequences (the HR Committee and Board determine accountability and consequences for the CEO and Disclosed Executives). Appropriate consequences are determined in light of the severity of the issue and may include, for example, one or more of the following: coaching, counselling, formal warnings, impacts to performance and remuneration outcomes, impacts on promotion, application of malus and ultimately termination of employment for the most serious issues. Our ongoing focus on accountability, consequences and driving a strong risk culture supports our customer commitment that when things go wrong, we fix them quickly and consistently hold executives, current (and former where we can), to account where appropriate.

We also seek to support a strong 'speak up' culture and ensure managers recognise exemplary risk and audit behaviours. The focus on speak up is being supported through our New Ways of Leading (NWOL) that are aligned with our purpose and values. NWOL focuses on five behaviours relevant for all employees and imperative for people leaders: be curious, create shared clarity, empower people, connect with empathy and grow people selflessly. We are incorporating culture into leader-led team activities to facilitate open, purposeful conversations about our culture and practices and create a psychologically safe environment for employees to speak up. We continue to raise employee awareness of, and promote the various ways that employees can speak up including through initiatives such as the Whistleblower Awareness Week.

Where employees role model the ANZ values and exemplary risk management we also seek to recognise and reward this, including through our annual Performance and Remuneration Review.

In 2019 across the Group, 151 employees were terminated for breaches of our Code of Conduct. A further 516 employees received a formal disciplinary outcome, with managers required to apply impacts to their performance and remuneration outcomes as part of the annual review process.

ANZ announced in June 2019 that David Hisco would depart ANZ. The Board noted their concerns regarding the characterisation of certain transactions following an internal review of personal expenses. This was a clear and public example of the application of meaningful consequences. David's employment was ceased, he was awarded no variable remuneration for 2019 and he immediately forfeited all unvested deferred remuneration which totalled around \$7.4 million. This provided a clear message both internally and externally of the importance of doing the right thing and that this is expected of all our people regardless of seniority.

No malus was applied to the previously deferred remuneration of the CEO and Disclosed Executives during 2019. As disclosed in 2018 malus (downward adjustment) was applied to the unvested equity held by former Disclosed Executives.

At the senior leadership level, 30 current or former senior leaders (senior executives, executives and senior managers) had consequences applied in 2019 for Code of Conduct breaches or findings of accountability for a material event, or otherwise left the bank after an investigation had been initiated. The 30 employees represent ~1% of the senior leader population. The consequences applied included warnings, impacts to performance and/or remuneration outcomes and cessation of employment.

### SENIOR LEADER CONSEQUENCES IN 2019<sup>1</sup>

Performance and remuneration consequence	23
Formal warnings	12
No longer employed	7

<sup>1</sup> Individuals are included under all categories that are relevant meaning one individual may be reflected in multiple categories.

## 8. NON-EXECUTIVE DIRECTOR (NED) REMUNERATION

### 8.1 REMUNERATION STRUCTURE

The Board reviewed NED fees for 2019 and determined once again not to increase their fees (which remain unchanged from 2016).

As disclosed in last year's Remuneration Report, the NEDs who served on the Board in 2018 agreed to a 20% reduction of their Board fee for 2019 (20% reduction to the Chairman fee from \$825,000 to \$660,000, and 20% reduction to the NED member fee from \$240,000 to \$192,000) as a consequence for the shared accountability for the failures highlighted by the Royal Commission.

NEDs receive a base fee for being a Director of the Board, and additional fees for either chairing, or being a member of a Board Committee. The Chairman of the Board does not receive additional fees for serving on a Board Committee.

In setting Board and Committee fees, the Board considers: general industry practice, corporate governance principles, the responsibilities and risks attached to the NED role, the time commitment expected of NEDs on Group and Company matters, and fees paid to NEDs of comparable companies.

ANZ compares NED fees to a comparator group of Australian listed companies with a similar market capitalisation, with particular focus on the major financial services institutions. This is considered an appropriate group, given similarity in size, nature of work and time commitment by NEDs.

To maintain NED independence and impartiality:

- NED fees are not linked to the performance of the Group; and
- NEDs are not eligible to participate in any of the Group's variable remuneration arrangements.

The current aggregate fee pool for NEDs of \$4 million was approved by shareholders at the 2012 AGM. The annual total of NEDs' fees, including superannuation contributions, is within this agreed limit.

This table shows the NED fee policy structure for 2019:

	Board <sup>1,2</sup>	Board fee after reduction <sup>1,2</sup>	Audit Committee	Risk Committee	HR Committee	Digital Business & Technology Committee	Ethics, Environment, Social & Governance Committee
Chair fee	\$825,000	\$660,000	\$65,000	\$62,000	\$57,000	\$35,000	\$35,000
Member fee	\$240,000	\$192,000	\$32,500	\$31,000	\$29,000	\$15,000	\$15,000

<sup>1</sup> Including superannuation.

<sup>2</sup> The Chairman of the Board does not receive additional fees for serving on a Board Committee.

### NED shareholding guidelines

We expect our NEDs to hold ANZ shares. NEDs are required:

- to accumulate shares – over a five-year period from their appointment – to the value of 100% (200% for the Chairman) of the NED member fee; and
- to maintain this shareholding while they are a Director of ANZ.

All NEDs have met or, if appointed within the last five years, are on track to meet their minimum shareholding requirement.

## 8.2 2019 STATUTORY REMUNERATION - NEDS

	Financial year	SHORT-TERM NED BENEFITS		POST-EMPLOYMENT		Total remuneration <sup>2</sup>
		Fees <sup>1</sup>	Non monetary benefits	Super contributions <sup>1</sup>		
		\$	\$	\$		\$
<b>Current Non-Executive Directors</b>						
<b>D Gonski</b>	2019	639,351	-	20,649		660,000
	2018	804,831	-	20,169		825,000
<b>I Atlas</b>	2019	275,851	-	20,649		296,500
	2018	324,331	-	20,169		344,500
<b>P Dwyer</b>	2019	296,351	-	20,649		317,000
	2018	344,831	-	20,169		365,000
<b>J Halton</b>	2019	246,058	-	20,649		266,707
	2018	277,567	-	20,169		297,736
<b>J Key<sup>3</sup></b>	2019	229,131	-	20,649		249,780
	2018	148,546	-	11,996		160,542
<b>G Liebelt</b>	2019	294,851	-	20,649		315,500
	2018	345,858	-	20,169		366,027
<b>J Macfarlane</b>	2019	249,851	-	20,649		270,500
	2018	298,331	-	20,169		318,500
<b>Former Non-Executive Director</b>						
<b>H Lee<sup>4</sup></b>	2019	57,258	4,832	5,133		67,223
	2018	314,831	-	20,169		335,000
<b>Total of all Non-Executive Directors</b>	2019	2,288,702	4,832	149,676		2,443,210
	2018	2,859,126	-	153,179		3,012,305

<sup>1</sup> Year-on-year differences in fees relate to the 20% reduction to the Chairman fee and the NED member fees in 2019, changes in Committee memberships and changes to the superannuation Maximum Contribution Base.

<sup>2</sup> Long-term benefits and share-based payments do not apply for the NEDs.

<sup>3</sup> J Key commenced as a NED for Australia and New Zealand Banking Group Limited (ANZBGL) on 28 February 2018, so 2018 remuneration reflects a partial service year. In addition for 2018, in relation to his Non-Executive Directorship from 18 October 2017 for ANZ Bank New Zealand Limited, J Key also received a total of NZD 302,925 as a NED until 31 December 2017 and from 1 January 2018 as Chairman. In 2019, J Key also received a total of NZD 382,950 as Chairman for ANZ Bank New Zealand Limited.

<sup>4</sup> H Lee retired as a NED on 19 December 2018, so 2019 remuneration reflects partial service year up to his date of retirement. Non monetary benefits relate to gifts on retirement including Fringe Benefits Tax.



## 9. REMUNERATION GOVERNANCE

### 9.1 THE HUMAN RESOURCES (HR) COMMITTEE

#### 9.1.1 Role of the HR Committee

The HR Committee supports the Board on remuneration and other HR matters. It reviews the remuneration policies and practices of the Group, and monitors market practice and regulatory and compliance requirements in Australia and overseas.

The HR Committee has a strong focus on the relationship between business performance, risk management and remuneration, aligned with our business strategy. The chairs of the Risk and Audit Committees are members of the HR Committee and often the full Board is in attendance for specific HR Committee meetings. During the year the HR Committee met on six occasions and reviewed and approved, or made recommendations to the Board on matters including:

- remuneration for the CEO and other key executives (broader than those disclosed in the Remuneration Report) covered by the ANZBGL Remuneration Policy and ANZ NZ Remuneration Policy, and fees for the NEDs;
- the design of significant variable remuneration plans – for example: the ANZIP – and the progress of the implementation of changes in Divisional Business Unit Incentive Plans in response to the industry-wide Retail Remuneration Review by Stephen Sedgwick AO;
- the design and implementation of Reimagining Reward – an organisational-wide change to our approach to remuneration, performance management and recognition, which supports positive risk culture and includes the redesign of how we manage and reward our people to better focus on the interests of our customers, and the long-term health of our bank and team, rather than individual outcomes;
- the ANZ Group Performance Framework (annual objectives setting and assessment) and annual variable remuneration spend;
- performance and reward outcomes for key senior executives, including the consideration of malus/downward adjustment;
- key senior executive appointments and terminations;
- the effectiveness of the ANZBGL Remuneration Policy and changes to the policy to incorporate the BEAR requirements;
- succession plans for key senior executives;
- culture and governance including endorsing a new culture accountability model and the strengthened Accountability and Consequence Framework; and
- diversity, inclusion, and employee engagement.

More details about the role of the HR Committee, including its Charter, can be found on our website. Go to [anz.com](http://anz.com) > Our company > Strong governance framework > ANZ Human Resources Committee Charter.

#### 9.1.2 Link between remuneration and risk

To further reflect the importance of the link between remuneration and risk:

- the Board had two NEDs (in addition to the Chairman) in 2019 who served on both the HR Committee and the Risk Committee; and
- the HR Committee has free and unfettered access to risk and financial control personnel (the CRO and CFO attend HR Committee meetings for specific agenda items).

#### 9.1.3 External advisors provided information but not recommendations

The HR Committee can engage independent external advisors as needed.

Throughout the year, the HR Committee and management received information from the following external providers: Aon, Ashurst, EY, Mercer Consulting (Australia) Pty Ltd, Morrow Sodali and PricewaterhouseCoopers. This information related to market data, market practices, legislative requirements and the interpretation of governance and regulatory requirements.

During the year, ANZ did not receive any remuneration recommendations from external consultants about the remuneration of KMP.

ANZ employs in-house remuneration professionals who provide recommendations to the HR Committee and the Board. The Board made its decisions independently, using the information provided and with careful regard to ANZ's strategic objectives, purpose and values, risk appetite and the ANZBGL Remuneration Policy and Principles.

### 9.2 INTERNAL GOVERNANCE

#### 9.2.1 Hedging prohibition

All deferred equity must remain at risk until it has fully vested. Accordingly, executives and their associated persons must not enter into any schemes that specifically protect the unvested value of equity allocated. If they do so, then they forfeit the relevant equity.

#### 9.2.2 CEO and Disclosed Executives' shareholding guidelines

We expect the CEO and each Disclosed Executive to, over a five-year period:

- accumulate ANZ shares to the value of 200% of their fixed remuneration; and
- maintain this shareholding level while they are an executive of ANZ.

For this purpose, shareholdings include all vested and unvested equity that is not subject to performance hurdles. Based on equity holdings as at 30 September 2019, the CEO and all Disclosed Executives:

- who have been with us for at least five years, meet this requirement; and
- who have been with us for less than five years, are on track to meet it.

### 9.2.3 CEO and Disclosed Executives' contract terms and equity treatment

The details of the contract terms and also the equity treatment on termination (in accordance with the Conditions of Grant) relating to the CEO and Disclosed Executives are below. Although they are similar, they vary in some cases to suit different circumstances.

<b>Type of contract</b>	Permanent ongoing employment contract.
<b>Notice on resignation</b>	<ul style="list-style-type: none"><li>• 12 months by CEO;</li><li>• 6 months by Disclosed Executives;</li><li>• 3 months by Acting Group Executive and CEO, NZ.</li></ul>
<b>Notice on termination by ANZ</b>	<ul style="list-style-type: none"><li>• 12 months by ANZ for CEO and Disclosed Executives;</li><li>• 3 months by ANZ for Acting Group Executive and CEO, NZ.</li></ul> <p>However, ANZ may immediately terminate an individual's employment at any time in the case of serious misconduct. In that case, the individual will be entitled only to payment of fixed remuneration up to the date of their termination and their statutory entitlements.</p>
<b>How unvested equity is treated on leaving ANZ</b>	<p>Executives who resign or are terminated will forfeit all their unvested deferred equity – unless the Board determines otherwise.</p> <p>If an executive is terminated due to redundancy or they are classified as a 'good leaver', then:</p> <ul style="list-style-type: none"><li>• their deferred shares/share rights are released at the original vesting date; and</li><li>• their performance rights<sup>1</sup> are prorated for service to the full notice termination date and released at the original vesting date (to the extent that the performance hurdles are met).</li></ul> <p>On an executive's death or total and permanent disablement, their deferred equity vests.</p> <p>Unvested equity remains subject to malus post termination.</p>
<b>Change of control (applies to the CEO only)</b>	If a change of control or other similar event occurs, then we will test the performance conditions applying to the CEO's performance rights. They will vest to the extent that the performance conditions are satisfied.

<sup>1</sup>. Or deferred share rights granted to the CRO instead of performance rights.

## 10. OTHER INFORMATION

### 10.1 2019 STATUTORY REMUNERATION – CEO AND DISCLOSED EXECUTIVES

The following table outlines the statutory remuneration disclosed in accordance with Australian Accounting Standards. While it shows the fixed remuneration awarded (cash and superannuation contributions) and also the cash component of the 2019 variable remuneration award, it does not show the actual variable remuneration awarded or received in 2019 (see sections 5.1 and 5.2), but instead shows the amortised accounting value for this financial year of deferred remuneration (including prior year awards).

	SHORT-TERM EMPLOYEE BENEFITS				POST-EMPLOYMENT		
	Financial year	Cash salary <sup>1</sup> \$	Non monetary benefits <sup>2</sup> \$	Total cash incentive <sup>3</sup> \$	Other cash <sup>4</sup> \$	Super contributions <sup>5</sup> \$	Retirement benefit accrued during year <sup>6</sup> \$
CEO and Current Disclosed Executives							
S Elliott	2019	2,079,351	19,383	750,000	-	20,649	-
	2018	2,079,831	17,321	875,000	-	20,169	-
M Carnegie <sup>9</sup>	2019	979,351	32,221	495,000	-	21,149	-
	2018	979,831	29,254	528,000	-	20,669	-
K Corbally <sup>10</sup>	2019	929,351	16,633	478,500	-	20,649	-
	2018	472,582	6,383	164,835	-	10,145	-
A George <sup>11</sup>	2019	979,351	37,721	528,000	-	21,149	-
	2018	843,584	40,254	354,750	250,000	20,669	-
M Hand <sup>12</sup>	2019	710,307	10,868	198,000	-	15,693	17,851
M Jablko <sup>13</sup>	2019	979,351	17,083	544,500	-	21,149	-
	2018	979,831	15,341	577,500	-	20,669	-
A Watson <sup>14, 15</sup>	2019	214,999	273	170,255	-	4,441	-
M Whelan	2019	1,179,351	13,883	874,500	-	20,649	-
	2018	1,179,831	11,821	717,750	-	20,169	-
Former Disclosed Executives							
D Hisco <sup>15, 16</sup>	2019	746,754	246,687	-	-	96,767	-
	2018	1,168,324	477,076	644,397	-	2,389	2,305
F Ohlsson <sup>17</sup>	2019	235,044	24,143	-	-	4,956	-
	2018	979,831	31,668	396,000	-	20,169	-

<sup>1</sup> Cash salary includes any adjustments required to reflect the use of ANZ's Lifestyle Leave Policy for the period in the KMP role.

<sup>2</sup> Non monetary benefits generally consist of company-funded benefits (and the associated Fringe Benefits Tax) such as car parking, taxation services and costs met by the Company in relation to relocation and cessation.

<sup>3</sup> The total cash incentive relates to the cash component only. The relevant amortisation of the AVR/VR deferred components is included in share-based payments and has been amortised over the vesting period. The total AVR/VR was approved by the Board on 25 October 2019. 100% of the cash component of the AVR/VR awarded for the 2018 and 2019 years vested to the executive in the applicable financial year.

<sup>4</sup> Other cash and other equity allocations relate to employment arrangements such as compensation for bonus opportunity foregone and deferred remuneration forfeited, retention awards, and shares received in relation to the Employee Share Offer. For further details, see the individual footnotes for each relevant executive.

<sup>5</sup> For all Australian based executives, the 2018 and 2019 superannuation contributions reflect the Superannuation Guarantee Contribution based on the Maximum Contribution Base. From 31 August 2018, D Hisco commenced superannuation contributions to KiwiSaver where ANZ provides an employer contribution matching member contributions up to 4% of total gross pay (less employer superannuation contribution tax). A Watson also participates in KiwiSaver.

<sup>6</sup> Accrual relates to Retirement Allowance. As a result of being employed with ANZ before November 1992, M Hand is, and D Hisco was eligible to receive a Retirement Allowance on retirement, retrenchment, death, or resignation for illness, incapacity or domestic reasons. The Retirement Allowance is calculated as three months of preserved notional salary (which is 65% of fixed remuneration) plus an additional 3% of notional salary for each year of full-time service above 10 years less the total accrual value of long service leave (including taken and untaken).

<sup>7</sup> As required by AASB 2 Share-based payments, the amortisation value includes a proportion of the fair value (taking into account market-related vesting conditions) of all equity that had not yet fully vested as at the commencement of the financial year. The fair value is determined at grant date and is allocated on a straight-line basis over the relevant vesting period. The amount included as remuneration neither relates to, nor indicates, the benefit (if any) that the executive may ultimately realise if the equity becomes exercisable.

<sup>8</sup> Termination benefits reflect payment for accrued annual leave, long service leave and pay in lieu of notice in accordance with contract, payable on cessation.

<sup>9</sup> 2018 other equity allocations for M Carnegie relate to previously disclosed compensation for bonus opportunity foregone and deferred remuneration forfeited.

<sup>10</sup> K Corbally commenced in a Disclosed Executive role on 19 March 2018. So his 2018 remuneration reflects a partial service year. K Corbally's fixed remuneration was adjusted on 1 April 2019 based on a review of internal and external market relativities, and in recognition of the increase in regulatory activity and the broader risk environment. In relation to K Corbally's role before his appointment to the Group Executive Committee, in August 2016 the Board approved an equity retention award of \$600,000 vesting in August 2019. Other equity allocations relate to this award.

LONG-TERM EMPLOYEE BENEFITS	SHARE-BASED PAYMENTS <sup>7</sup>						
	Total amortisation value of						
	Variable remuneration			Other equity allocations <sup>4</sup>			
	Long service leave accrued during the year \$	Shares \$	Share rights \$	Performance rights \$	Shares \$	Termination benefits <sup>8</sup> \$	Total remuneration \$
	31,819	830,753	-	1,449,384	-	-	5,181,339
	31,819	1,023,295	-	1,597,860	-	-	5,645,295
	15,152	470,209	-	344,501	-	-	2,357,583
	15,152	366,123	-	282,708	353,951	-	2,575,688
	29,179	340,108	171,583	35,455	194,492	-	2,215,950
	24,255	172,709	40,943	33,129	118,316	-	1,043,297
	15,152	392,589	-	260,314	-	-	2,234,276
	26,767	308,376	-	194,781	-	-	2,039,181
	80,949	259,006	-	129,198	-	-	1,421,872
	15,152	539,647	-	400,011	133,552	-	2,650,445
	15,152	436,228	-	331,802	323,545	-	2,700,068
	3,580	35,358	83,500	11,290	141	-	523,837
	18,182	839,283	-	717,098	-	-	3,662,946
	18,182	730,160	-	723,576	-	-	3,401,489
	-	-	(686,411)	(902,582)	(871)	2,112,376	1,612,720
	3,782	-	589,413	651,112	475	-	3,539,273
	3,636	55,668	13,050	67,641	10	-	404,148
	15,152	283,517	127,777	341,086	284	-	2,195,484

<sup>11</sup> A George's fixed remuneration was adjusted in May 2018 when she commenced in the expanded role of Deputy CEO and Group Executive, Wealth Australia. As disclosed in 2017, in relation to A George's role before her appointment to the Group Executive Committee, in July 2016 the Board approved a cash retention award of \$500,000 with partial vesting in June 2017 (\$250,000) and December 2017 (\$250,000).

<sup>12</sup> M Hand commenced in a Disclosed Executive role on 29 December 2018. So his 2019 remuneration reflects a partial service year. M Hand's fixed remuneration was adjusted on 1 March 2019 on appointment to the Group Executive, Australia Retail and Commercial Banking role.

<sup>13</sup> Other cash and other equity allocations for M Jablko relate to previously disclosed compensation for bonus opportunity foregone and deferred remuneration forfeited.

<sup>14</sup> A Watson commenced in a Disclosed Executive role on 17 June 2019. So her 2019 remuneration reflects a partial service year. A Watson's fixed remuneration is paid in NZD and converted to AUD.

<sup>15</sup> In 2016 A Watson, D Hisco and F Ohlsson, and in 2018 and 2019 A Watson and D Hisco, were eligible to receive shares under the Employee Share Offer. That offer provides a grant of ANZ shares in each financial year to eligible employees subject to Board approval. See Note 31 Employee Share and Option Plans for further details on the Employee Share Offer.

<sup>16</sup> D Hisco ceased employment 14 June 2019. Remuneration reflects up to his date of cessation (noting his annual fixed remuneration for 2019 remained unchanged at NZD 1.274 million). Share-based payments include the expensing treatment on cessation for unvested deferred remuneration (including reversals for forfeiture on cessation). D Hisco's fixed remuneration was paid in NZD and converted to AUD. Termination benefits reflect payment for accrued annual leave, long service leave and pay in lieu of notice in accordance with his contract, payable on cessation. Following an internal review it was determined that certain expense and allowances previously provided to D Hisco and categorised as business related would more appropriately be characterised as non-business related and included as non monetary benefits in the Remuneration Report. The 2018 comparative balances have been restated to increase non monetary benefits by \$8,360 plus related Fringe Benefit Tax of \$4,117. Similar items existed in the period between 2010-2017 which would have increased the non monetary benefits disclosed for D Hisco on average each year by approximately \$44,580 plus related Fringe Benefit Tax of \$21,956.

<sup>17</sup> F Ohlsson concluded in his role 28 December 2018. Remuneration reflects up to his date of conclusion in role (noting his annual fixed remuneration for 2019 remained unchanged at \$1 million).



## 10.2 EQUITY HOLDINGS

For the equity granted to the CEO and Disclosed Executives in November/December 2018, all deferred shares were purchased on the market. For deferred share rights and performance rights, we will determine our approach to satisfying awards closer to the time of vesting.

## 10.2.1 CEO and Disclosed Executives equity granted, vested, exercised/sold and lapsed/forfeited

The table below sets out details of deferred shares and rights that we granted to the CEO and Disclosed Executives:

- during the 2019 year; or
- in prior years and that then vested, were exercised/sold or which lapsed/were forfeited during the 2019 year.

Name	Type of equity	Number granted <sup>1</sup>	Equity fair value at grant (for 2019 grants only) \$	Grant date	First date exercisable	Date of expiry	Vested			Lapsed/ Forfeited		Exercised/Sold			Vested and exercisable as at 30 Sep 2019 <sup>3</sup>	Unexercisable as at 30 Sep 2019 <sup>4</sup>	
							Number	%	Value <sup>2</sup> \$	Number	%	Value <sup>2</sup> \$	Number	%			Value <sup>2</sup> \$
CEO and Current Disclosed Executives																	
S Elliott	Deferred shares	22,796		18 Nov 15	18 Nov 17	-	-	-	-	-	-	(22,796)	100	625,278	-	-	
	Deferred shares	6,941		22 Nov 16	22 Nov 17	-	-	-	-	-	-	(6,941)	100	190,387	-	-	
	Deferred shares	6,941		22 Nov 16	22 Nov 18	-	6,941	100	178,543	-	-	(6,941)	100	190,387	-	-	
	Deferred shares	8,531		22 Nov 17	22 Nov 18	-	8,531	100	219,443	-	-	(8,531)	100	233,999	-	-	
	Deferred shares	8,623	25.72	22 Nov 18	22 Nov 19	-	-	-	-	-	-	-	-	-	-	8,623	
	Deferred shares	8,622	25.72	22 Nov 18	22 Nov 20	-	-	-	-	-	-	-	-	-	-	8,622	
	Deferred shares	8,622	25.72	22 Nov 18	22 Nov 21	-	-	-	-	-	-	-	-	-	-	8,622	
	Deferred shares	8,622	25.72	22 Nov 18	22 Nov 22	-	-	-	-	-	-	-	-	-	-	8,622	
	Performance rights	53,191		17 Dec 15	17 Dec 18	17 Dec 20	34,733	65	845,478	(18,458)	35	(449,308)	-	-	-	34,733	-
	Performance rights	53,191		17 Dec 15	17 Dec 18	17 Dec 20	-	-	-	(53,191)	100	(1,294,786)	-	-	-	-	-
	Performance rights	53,191		17 Dec 15	17 Dec 18	17 Dec 20	-	-	-	(53,191)	100	(1,294,786)	-	-	-	-	-
	Performance rights	82,774	8.33	19 Dec 18	19 Dec 21	26 Dec 21	-	-	-	-	-	-	-	-	-	-	82,774
	Performance rights	27,591	3.77	19 Dec 18	19 Dec 21	26 Dec 21	-	-	-	-	-	-	-	-	-	-	27,591
M Carnegie	Deferred shares	7,228		20 Aug 16	01 Jun 18	-	-	-	-	-	-	(7,228)	100	198,259	-	-	
	Deferred shares	15,752		20 Aug 16	20 Aug 17	-	-	-	-	-	-	(15,752)	100	432,066	-	-	
	Deferred shares	1,182		22 Nov 16	22 Nov 17	-	-	-	-	-	-	(1,182)	100	32,421	-	-	
	Deferred shares	1,182		22 Nov 16	22 Nov 18	-	1,182	100	30,405	-	-	(1,182)	100	32,421	-	-	
	Deferred shares	4,785		22 Nov 17	22 Nov 18	-	4,785	100	123,085	-	-	-	-	-	-	4,785	-
	Deferred shares	5,205	25.72	22 Nov 18	22 Nov 19	-	-	-	-	-	-	-	-	-	-	5,205	-
	Deferred shares	5,202	25.72	22 Nov 18	22 Nov 20	-	-	-	-	-	-	-	-	-	-	5,202	-
	Deferred shares	5,202	25.72	22 Nov 18	22 Nov 21	-	-	-	-	-	-	-	-	-	-	5,202	-
	Deferred shares	5,202	25.72	22 Nov 18	22 Nov 22	-	-	-	-	-	-	-	-	-	-	5,202	-
	Performance rights	32,163	10.39	22 Nov 18	22 Nov 21	22 Nov 23	-	-	-	-	-	-	-	-	-	-	32,163
	Performance rights	10,721	5.15	22 Nov 18	22 Nov 21	22 Nov 23	-	-	-	-	-	-	-	-	-	-	10,721
	K Corbally <sup>5</sup>	Deferred shares	3,780		18 Nov 15	18 Nov 18	-	3,780	100	96,260	-	-	(3,780)	100	101,361	-	-
Deferred shares		5,517		22 Nov 16	22 Nov 18	-	5,517	100	141,914	-	-	(5,517)	100	147,939	-	-	
Deferred shares		21,497		22 Nov 16	20 Aug 19	-	21,497	100	573,129	-	-	-	-	-	-	21,497	-
Deferred shares		4,231		22 Nov 17	22 Nov 18	-	4,231	100	108,834	-	-	(4,231)	100	113,455	-	-	
Deferred shares		3,010	25.72	22 Nov 18	22 Nov 19	-	-	-	-	-	-	-	-	-	-	3,010	-
Deferred shares		3,007	25.72	22 Nov 18	22 Nov 20	-	-	-	-	-	-	-	-	-	-	3,007	-
Deferred shares		3,007	25.72	22 Nov 18	22 Nov 21	-	-	-	-	-	-	-	-	-	-	3,007	-
Deferred shares		3,007	25.72	22 Nov 18	22 Nov 22	-	-	-	-	-	-	-	-	-	-	3,007	-
Deferred share rights		14,546	21.62	22 Nov 18	22 Nov 21	29 Nov 21	-	-	-	-	-	-	-	-	-	-	14,546
Performance rights		5,005		18 Nov 15	18 Nov 18	18 Nov 20	3,268	65	83,221	(1,737)	35	(44,234)	(3,268)	65	87,632	-	-
Performance rights		5,515		18 Nov 15	18 Nov 18	18 Nov 20	-	-	-	(5,515)	100	(140,442)	-	-	-	-	-

Name	Type of equity	Number granted <sup>1</sup>	Equity fair value at grant (for 2019 grants only) \$	Grant date	First date exercisable	Date of expiry	Vested			Lapsed/ Forfeited			Exercised/Sold			Vested and exercisable as at 30 Sep 2019 <sup>3</sup>	Unexercisable as at 30 Sep 2019 <sup>4</sup>
							Number	%	Value <sup>2</sup> \$	Number	%	Value <sup>2</sup> \$	Number	%	Value <sup>2</sup> \$		
CEO and Current Disclosed Executives																	
A George	Deferred shares	2,074		18 Nov 15	18 Nov 18	-	2,074	100	52,815	-	-	-	-	-	-	2,074	-
	Deferred shares	4,801		22 Nov 16	22 Nov 18	-	4,801	100	123,496	-	-	-	-	-	-	4,801	-
	Deferred shares	3,096		22 Nov 17	22 Nov 18	-	3,096	100	79,638	-	-	-	-	-	-	3,096	-
	Deferred shares	3,498	25.72	22 Nov 18	22 Nov 19	-	-	-	-	-	-	-	-	-	-	-	3,498
	Deferred shares	3,495	25.72	22 Nov 18	22 Nov 20	-	-	-	-	-	-	-	-	-	-	-	3,495
	Deferred shares	3,495	25.72	22 Nov 18	22 Nov 21	-	-	-	-	-	-	-	-	-	-	-	3,495
	Deferred shares	3,495	25.72	22 Nov 18	22 Nov 22	-	-	-	-	-	-	-	-	-	-	-	3,495
	Performance rights	2,746		18 Nov 15	18 Nov 18	18 Nov 20	1,793	65	45,660	(953)	35	(24,269)	-	-	-	1,793	-
	Performance rights	3,026		18 Nov 15	18 Nov 18	18 Nov 20	-	-	-	(3,026)	100	(77,059)	-	-	-	-	-
	Performance rights	21,610	10.39	22 Nov 18	22 Nov 21	22 Nov 23	-	-	-	-	-	-	-	-	-	-	21,610
	Performance rights	7,203	5.15	22 Nov 18	22 Nov 21	22 Nov 23	-	-	-	-	-	-	-	-	-	-	7,203
M Hand <sup>5</sup>	Performance rights	4,663		18 Nov 15	18 Nov 18	18 Nov 20	-	-	-	-	-	-	(4,663)	100	132,474	-	-
M Jablko	Deferred shares	11,444		20 Aug 16	27 Feb 19	-	11,444	100	318,564	-	-	-	-	-	-	11,444	-
	Deferred shares	1,182		22 Nov 16	22 Nov 18	-	1,182	100	30,405	-	-	-	-	-	-	1,182	-
	Deferred shares	6,305		22 Nov 17	22 Nov 18	-	6,305	100	162,184	-	-	-	-	-	-	6,305	-
	Deferred shares	5,693	25.72	22 Nov 18	22 Nov 19	-	-	-	-	-	-	-	-	-	-	-	5,693
	Deferred shares	5,690	25.72	22 Nov 18	22 Nov 20	-	-	-	-	-	-	-	-	-	-	-	5,690
	Deferred shares	5,690	25.72	22 Nov 18	22 Nov 21	-	-	-	-	-	-	-	-	-	-	-	5,690
	Deferred shares	5,690	25.72	22 Nov 18	22 Nov 22	-	-	-	-	-	-	-	-	-	-	-	5,690
	Performance rights	35,179	10.39	22 Nov 18	22 Nov 21	22 Nov 23	-	-	-	-	-	-	-	-	-	-	35,179
	Performance rights	11,726	5.15	22 Nov 18	22 Nov 21	22 Nov 23	-	-	-	-	-	-	-	-	-	-	11,726
A Watson <sup>5</sup>																	
M Whelan	Deferred shares	6,724		22 Nov 16	22 Nov 18	-	6,724	100	172,961	-	-	-	(6,724)	100	177,848	-	-
	Deferred shares	9,219		22 Nov 17	22 Nov 18	-	9,219	100	237,140	-	-	-	(9,219)	100	243,840	-	-
	Deferred shares	7,075	25.72	22 Nov 18	22 Nov 19	-	-	-	-	-	-	-	-	-	-	-	7,075
	Deferred shares	7,072	25.72	22 Nov 18	22 Nov 20	-	-	-	-	-	-	-	-	-	-	-	7,072
	Deferred shares	7,072	25.72	22 Nov 18	22 Nov 21	-	-	-	-	-	-	-	-	-	-	-	7,072
	Deferred shares	7,072	25.72	22 Nov 18	22 Nov 22	-	-	-	-	-	-	-	-	-	-	-	7,072
	Performance rights	17,730		18 Nov 15	18 Nov 18	18 Nov 20	11,577	65	294,814	(6,153)	35	(156,689)	(11,577)	65	310,934	-	-
	Performance rights	17,730		18 Nov 15	18 Nov 18	18 Nov 20	-	-	-	(17,730)	100	(451,503)	-	-	-	-	-
	Performance rights	17,730		18 Nov 15	18 Nov 18	18 Nov 20	-	-	-	(17,730)	100	(451,503)	-	-	-	-	-
	Performance rights	43,722	10.39	22 Nov 18	22 Nov 21	22 Nov 23	-	-	-	-	-	-	-	-	-	-	43,722
	Performance rights	14,574	5.15	22 Nov 18	22 Nov 21	22 Nov 23	-	-	-	-	-	-	-	-	-	-	14,574

Name	Type of equity	Number granted <sup>1</sup>	Equity fair value at grant (for 2019 grants only) \$	Grant date	First date exercisable	Date of expiry	Vested		Lapsed/ Forfeited		Exercised/Sold		Vested and exer- cisable as at 30 Sep 2019 <sup>3</sup>	Unexer- cisable as at 30 Sep 2019 <sup>4</sup>			
							Number	%	Value <sup>2</sup> \$	Number	%	Value <sup>2</sup> \$			Number	%	Value <sup>2</sup> \$
Former Disclosed Executives																	
D Hisco <sup>6</sup>	Employee Share Offer	26		03 Dec 15	03 Dec 18	-	26	100	697	-	-	-	-	-	26	-	
	Employee Share Offer	24		01 Dec 17	01 Dec 20	-	-	-	-	(24)	100	(677)	-	-	-	-	
	Employee Share Offer	29		03 Dec 18	03 Dec 21	-	-	-	-	(29)	100	(818)	-	-	-	-	
	Deferred share rights	7,386		22 Nov 16	22 Nov 18	22 Nov 20	7,386	100	189,990	-	-	-	(7,386)	100	198,057	-	-
	Deferred share rights	7,867		22 Nov 16	22 Nov 19	22 Nov 21	-	-	-	(7,867)	100	(221,851)	-	-	-	-	
	Deferred share rights	8,379		22 Nov 16	22 Nov 20	22 Nov 22	-	-	-	(8,379)	100	(236,289)	-	-	-	-	
	Deferred share rights	6,565		22 Nov 17	22 Nov 18	22 Nov 20	6,565	100	168,871	-	-	-	(6,565)	100	176,042	-	-
	Deferred share rights	6,942		22 Nov 17	22 Nov 19	22 Nov 21	-	-	-	(6,942)	100	(195,766)	-	-	-	-	
	Deferred share rights	7,344		22 Nov 17	22 Nov 20	22 Nov 22	-	-	-	(7,344)	100	(207,102)	-	-	-	-	
	Deferred share rights	7,764		22 Nov 17	22 Nov 21	22 Nov 23	-	-	-	(7,764)	100	(218,946)	-	-	-	-	
	Deferred share rights	6,632	24.29	22 Nov 18	22 Nov 19	22 Nov 21	-	-	-	(6,632)	100	(187,024)	-	-	-	-	
	Deferred share rights	7,031	22.91	22 Nov 18	22 Nov 20	22 Nov 22	-	-	-	(7,031)	100	(198,276)	-	-	-	-	
	Deferred share rights	7,451	21.62	22 Nov 18	22 Nov 21	22 Nov 23	-	-	-	(7,451)	100	(210,120)	-	-	-	-	
	Deferred share rights	7,900	20.39	22 Nov 18	22 Nov 22	22 Nov 24	-	-	-	(7,900)	100	(222,782)	-	-	-	-	
	Performance rights	17,711		18 Nov 15	18 Nov 18	18 Nov 20	11,565	65	294,509	(6,146)	35	(156,511)	(11,565)	65	310,118	-	-
	Performance rights	17,711		18 Nov 15	18 Nov 18	18 Nov 20	-	-	-	(17,711)	100	(451,019)	-	-	-	-	
	Performance rights	17,711		18 Nov 15	18 Nov 18	18 Nov 20	-	-	-	(17,711)	100	(451,019)	-	-	-	-	
	Performance rights	40,198		22 Nov 16	22 Nov 19	22 Nov 21	-	-	-	(40,198)	100	(1,133,592)	-	-	-	-	
	Performance rights	13,399		22 Nov 16	22 Nov 19	22 Nov 21	-	-	-	(13,399)	100	(377,854)	-	-	-	-	
	Performance rights	38,290		22 Nov 17	22 Nov 20	22 Nov 22	-	-	-	(38,290)	100	(1,079,786)	-	-	-	-	
Performance rights	12,763		22 Nov 17	22 Nov 20	22 Nov 22	-	-	-	(12,763)	100	(359,919)	-	-	-	-		
Performance rights	39,254	10.39	22 Nov 18	22 Nov 21	22 Nov 23	-	-	-	(39,254)	100	(1,106,971)	-	-	-	-		
Performance rights	13,084	5.15	22 Nov 18	22 Nov 21	22 Nov 23	-	-	-	(13,084)	100	(368,971)	-	-	-	-		
F Ohlsson <sup>7</sup>	Deferred shares	4,562		22 Nov 17	22 Nov 18	-	4,562	100	117,348	-	-	-	(4,562)	100	106,436	-	-
	Deferred shares	3,902	25.72	22 Nov 18	22 Nov 19	-	-	-	-	-	-	-	-	-	-	3,902	
	Deferred shares	3,902	25.72	22 Nov 18	22 Nov 20	-	-	-	-	-	-	-	-	-	-	3,902	
	Deferred shares	3,902	25.72	22 Nov 18	22 Nov 21	-	-	-	-	-	-	-	-	-	-	3,902	
	Deferred shares	3,902	25.72	22 Nov 18	22 Nov 22	-	-	-	-	-	-	-	-	-	-	3,902	
	Employee Share Offer	25		04 Dec 13	04 Dec 16	-	-	-	-	-	-	-	(25)	100	583	-	-
	Employee Share Offer	23		04 Dec 14	04 Dec 17	-	-	-	-	-	-	-	(23)	100	537	-	-
	Employee Share Offer	26		03 Dec 15	03 Dec 18	-	26	100	697	-	-	-	(26)	100	607	-	-
	Deferred share rights	4,627		18 Nov 15	18 Nov 18	18 Nov 20	4,627	100	117,829	-	-	-	(4,627)	100	124,272	-	-
	Deferred share rights	4,314		22 Nov 16	22 Nov 18	29 Nov 18	4,314	100	110,969	-	-	-	(4,314)	100	110,969	-	-
	Performance rights	5,190		18 Nov 15	18 Nov 18	18 Nov 20	3,389	65	86,303	(1,801)	35	(45,863)	(3,389)	65	91,021	-	-
	Performance rights	5,720		18 Nov 15	18 Nov 18	18 Nov 20	-	-	-	(5,720)	100	(145,663)	-	-	-	-	-
	Performance rights	24,122	10.39	22 Nov 18	22 Nov 21	22 Nov 23	-	-	-	-	-	-	-	-	-	-	24,122
	Performance rights	8,040	5.15	22 Nov 18	22 Nov 21	22 Nov 23	-	-	-	-	-	-	-	-	-	-	8,040

<sup>1</sup> For the purpose of the five highest paid executive disclosures, Executives are defined as Disclosed Executives or other members of the Group Executive Committee. For the 2019 financial year the five highest paid executives include four Disclosed Executives and the Group Executive, International (F Faruqi). Rights granted to Disclosed Executives as remuneration in 2019 are included in the table. Rights granted to F Faruqi as remuneration in 2019 include four tranches of deferred share rights and two tranches of performance rights granted on 22 Nov 2018. (7,132 (tranche 1) deferred share rights first exercisable 22 Nov 2019, expiring 29 Nov 2019; 7,562 (tranche 2) deferred share rights first exercisable 22 Nov 2020, expiring 29 Nov 2020; 8,013 (tranche 3) deferred share rights first exercisable 22 Nov 2021, expiring 29 Nov 2021; 8,496 (tranche 4) deferred share rights first exercisable 22 Nov 2022, expiring 29 Nov 2022; 42,215 (tranche 1) and 14,071 (tranche 2) performance rights first exercisable 22 Nov 2021 subject to meeting performance hurdles, expiring 22 Nov 2023). No rights have been granted to the CEO, Disclosed Executives or the five highest paid executives since the end of 2019 up to the Directors' Report sign-off date.

<sup>2</sup> The point in time value of shares/share rights and/or performance rights is based on the one day VWAP of the Company's shares traded on the ASX on the date of vesting, lapsing/ forfeiture or exercising/sale/transfer out of trust, multiplied by the number of shares/share rights and/or performance rights. The exercise price for all share rights/performance rights is \$0.00. No terms of share-based payment transactions have been altered or modified during the reporting period.

<sup>3</sup> The number vested and exercisable is the number of shares, options and rights that remain vested at the end of the reporting period. No shares, options and rights were vested and unexercisable.

<sup>4</sup> Performance rights granted in prior years (by grant date) that remained unexercisable at 30 Sep 2019 or date ceased in a Disclosed Executive role include:

	Nov-16	Nov-17	Nov-18
S Elliott	150,482	143,294	110,365
M Carnegie	9,745	39,440	42,884
K Corbally	5,445	4,230	-
A George	4,738	25,520	28,813
M Hand	7,920	6,277	26,802
M Jablko	9,745	51,968	46,905
A Watson	3,649	3,934	4,802
M Whelan	55,428	75,980	58,296
D Hisco	-	-	-
F Ohlsson	31,306	37,584	32,162

<sup>5</sup> Equity disclosed from commencement in Disclosed Executive role. There are no disclosable transactions since commencement for A Watson.

<sup>6</sup> Equity transactions disclosed up to date of cessation of employment.

<sup>7</sup> Equity transactions disclosed up to date ceased in a Disclosed Executive role.

### 10.2.2 NED, CEO and Disclosed Executives equity holdings

The table below sets out details of equity held directly, indirectly or beneficially by each NED, the CEO and each Disclosed Executive, including their related parties.

Name	Type of equity	Opening balance at 1 Oct 2018	Granted during the year as remuneration <sup>1</sup>	Received during the year on exercise of options or rights	Resulting from any other changes during the year <sup>2</sup>	Closing balance at 30 Sep 2019 <sup>3,4</sup>
<b>Current Non-Executive Directors</b>						
<b>D Gonski</b>	Ordinary shares	31,488	-	-	-	31,488
<b>I Atlas</b>	Ordinary shares	14,360	-	-	-	14,360
<b>P Dwyer</b>	Ordinary shares	17,500	-	-	-	17,500
<b>J Halton</b>	Ordinary shares	9,049	-	-	-	9,049
<b>J Key</b>	Ordinary shares	3,000	-	-	-	3,000
<b>G Liebelt</b>	Ordinary shares	20,315	-	-	-	20,315
	Capital notes 1	1,500	-	-	-	1,500
	Capital notes 2	2,500	-	-	-	2,500
<b>J Macfarlane</b>	Ordinary shares	17,851	-	-	-	17,851
	Capital notes 2	2,000	-	-	-	2,000
	Capital notes 3	5,000	-	-	-	5,000
<b>Former Non-Executive Directors</b>						
<b>H Lee<sup>6</sup></b>	Directors' Share Plan	2,662	-	-	-	2,662
	Ordinary shares	8,000	-	-	82	8,082
<b>CEO and Current Disclosed Executives</b>						
<b>S Elliott</b>	Deferred shares	92,089	34,489	-	(52,620)	73,958
	Ordinary shares	131,679	-	-	57,579	189,258
	Performance rights	453,349	110,365	-	(124,840)	438,874
<b>M Carnegie</b>	Deferred shares	62,921	20,811	-	(29,000)	54,732
	Ordinary shares	14	-	-	3,057	3,071
	Performance rights	49,185	42,884	-	-	92,069
<b>K Corbally</b>	Deferred shares	45,639	12,031	-	(15,039)	42,631
	Ordinary shares	-	-	3,268	(1,918)	1,350
	Deferred share rights	-	14,546	-	-	14,546
	Performance rights	20,195	-	(3,268)	(7,252)	9,675
<b>A George</b>	Deferred shares	44,979	13,983	-	-	58,962
	Ordinary shares	2,678	-	-	2,936	5,614
	Capital notes 1	802	-	-	-	802
	Performance rights	36,030	28,813	-	(3,979)	60,864
<b>M Hand<sup>5</sup></b>	Deferred shares	26,434	-	-	-	26,434
	Ordinary shares	1,081	-	4,663	(4,984)	760
	Performance rights	45,662	-	(4,663)	-	40,999
<b>M Jablko</b>	Deferred shares	61,731	22,763	-	-	84,494
	Ordinary shares	-	-	-	2,925	2,925
	Performance rights	61,713	46,905	-	-	108,618
<b>A Watson<sup>5</sup></b>	Employee Share Offer	102	-	-	-	102
	Deferred share rights	22,129	-	-	-	22,129
	Performance rights	12,385	-	-	-	12,385
<b>M Whelan</b>	Deferred shares	59,980	28,291	-	(18,878)	69,393
	Ordinary shares	-	-	11,577	(11,577)	-
	Performance rights	184,598	58,296	(11,577)	(41,613)	189,704
<b>Former Disclosed Executives</b>						
<b>D Hisco<sup>6</sup></b>	Employee Share Offer	98	29	-	(53)	74
	Ordinary shares	138,000	-	25,516	(138,516)	25,000
	Deferred share rights	52,247	29,014	(13,951)	(67,310)	-
	Performance rights	157,783	52,338	(11,565)	(198,556)	-
<b>F Ohlsson<sup>6</sup></b>	Deferred shares	18,765	15,608	-	(5,088)	29,285
	Employee Share Offer	74	-	-	(74)	-
	Ordinary shares	4,050	-	12,330	(16,380)	-
	Deferred share rights	18,430	-	(8,941)	-	9,489
	Performance rights	79,800	32,162	(3,389)	(7,521)	101,052

<sup>1</sup> Details of options/rights granted as remuneration during 2019 are provided in the previous table.

<sup>2</sup> Shares resulting from any other changes during the year include the net result of any shares purchased (including under the ANZ Share Purchase Plan), forfeited, sold or acquired under the Dividend Reinvestment Plan.

<sup>3</sup> The following shares (included in the holdings above) were held on behalf of the NEDs, CEO and Disclosed Executives (i.e. indirect beneficially held shares) as at 30 September 2019: D Gonski - 31,488, I Atlas - 14,360, P Dwyer - 17,500, J Halton - 0, J Key - 3,000, G Liebelt - 8,158, J Macfarlane - 24,851, H Lee - 2,662, S Elliott - 261,087, M Carnegie - 54,732, K Corbally - 42,631, A George - 62,442,

M Hand - 26,434, M Jablko - 84,494, A Watson - 102, M Whelan - 69,393, D Hisco - 25,000 and F Ohlsson - 29,285.

<sup>4</sup> 36,526 rights were vested and exercisable, and zero options/rights were vested and unexercisable as at 30 September 2019. There was no change in the balance as at the Directors' Report sign-off date.

<sup>5</sup> Commencing balance is based on holdings as at the date of commencement in a KMP role.

<sup>6</sup> Concluding balance is based on holdings as at the date ceased in a KMP role.

## 10.3 LOANS

### 10.3.1 Overview

When we lend to NEDs, the CEO or Disclosed Executives, we do so in the ordinary course of business and on normal commercial terms and conditions that are no more favourable than those given to other employees or customers – this includes the term of the loan, the security required and the interest rate. No amounts have been written off during the period, or individual provisions raised in respect of these balances.

The table below sets out details of loans outstanding to NEDs, the CEO and Disclosed Executives including their related parties, if – at any time during the year – the individual's aggregate loan balance exceeded \$100,000.

Total loans to NEDs, the CEO and Disclosed Executives, including their related parties at 30 September 2019 (including those with balances less than \$100,000) was \$26,862,152 (2018: \$25,000,240) with interest paid of \$738,710 (2018: \$931,926) during the period.

### 10.3.2 NED, CEO and Disclosed Executives loan transactions

Name	Opening balance at 1 October 2018 \$	Closing balance at 30 September 2019 \$	Interest paid and payable in the reporting period <sup>1</sup> \$	Highest balance in the reporting period \$
<b>Current Non-Executive Directors</b>				
<b>J Macfarlane<sup>2</sup></b>	11,142,758	13,330,653	453,647	15,746,151
<b>Current CEO and Disclosed Executives</b>				
<b>S Elliott<sup>2</sup></b>	3,011,535	2,926,267	106,450	3,036,159
<b>A George<sup>3</sup></b>	1,731,394	1,594,166	64,245	1,747,316
<b>M Hand<sup>4</sup></b>	4,483,147	4,437,179	66,311	5,503,012
<b>M Whelan<sup>2</sup></b>	1,721,465	1,657,264	40,452	1,762,791
<b>Former Disclosed Executives</b>				
<b>F Ohlsson<sup>2, 5</sup></b>	2,887,607	2,874,688	7,357	2,909,358
<b>Total</b>	<b>24,977,906</b>	<b>26,820,217</b>	<b>738,462</b>	<b>30,704,787</b>

<sup>1</sup> Actual interest paid after considering offset accounts. The loan balance is shown gross, however the interest paid takes into account the impact of offset amounts.

<sup>2</sup> Opening balances have been restated to include credit card balances.

<sup>3</sup> Opening balance has been restated to exclude an available for redraw component previously included within loans.

<sup>4</sup> Opening balance is as at the date of commencement in a KMP role.

<sup>5</sup> Closing balance is as at the date ceased in a KMP role.

## 10.4 OTHER TRANSACTIONS

Other transactions with NEDs, the CEO and Disclosed Executives, and their related parties included deposits.

	Opening balance at 1 October 2018 <sup>1</sup> \$	Closing balance at 30 September 2019 <sup>2, 3</sup> \$
<b>Total KMP deposits</b>	<b>55,943,066</b>	<b>60,237,940</b>

<sup>1</sup> Opening balance is at 1 October 2018 or the date of commencement as KMP if part way through the year.

<sup>2</sup> Closing balance is at 30 September 2019 or at the date of cessation as KMP if part way through the year.

<sup>3</sup> Interest paid on deposits for 2019 was \$705,949.

Other transactions with KMP and their related parties included amounts paid to the Group in respect of insurance premiums, investment management service fees, brokerage, bank fees and charges. The Group has reimbursed KMP for the costs incurred for secretarial services associated with the performance of their duties. These transactions are conducted on normal commercial terms and conditions are no more favourable than those given to other employees or customers.

# Directors' Report

The Directors' Report for the financial year ended 30 September 2019 has been prepared in accordance with the requirements of the Corporations Act 2001. The information below forms part of this Directors' Report:

- Principal activities on page 8
- Operating and financial review on pages 52 to 64
- Dividends on page 63
- Information on the Directors, Company Secretaries and Directors' meetings on pages 32 to 42
- Remuneration report on pages 66 to 98

## Significant changes in state of affairs

There has been no significant changes in the Group's state of affairs.

## Events since the end of the financial year

On 17 October the Group announced it had agreed a revised price for the sale of its OnePath P&I business and ADGs to IOOF of \$850 million, being a \$125 million reduction from the original sale price of \$975 million announced in October 2017. The new price of \$850 million includes approximately \$25 million that ANZ has already received for the sale of ADGs in October 2018. The revised terms reflect changing market conditions and include lower overall warranty caps as well as some changes to the strategic alliance arrangements. Subject to APRA approval, the Group expects the transaction to complete in the first quarter of calendar year 2020. The impact of the reduction in price has been reflected in the 2019 financial results.

Other than the matter above, there have been no significant events from 30 September 2019 to the date of signing this report.

## Political donations

Our policy is that we will make an annual donation to the two major federal parties to support the democratic process in Australia. In the 2019 calendar year, we donated \$100,000 to the Liberal Party of Australia and \$100,000 to the Australian Labor Party.

## Environmental regulation

ANZ recognises the expectations of its stakeholders – customers, shareholders, staff and the community – to operate in a way that mitigates its environmental impact.

In Australia, ANZ meets the requirements of the *National Greenhouse and Energy Reporting Act 2007 (Cth)*, which imposes reporting obligations where energy production, usage or greenhouse gas emissions trigger specified thresholds.

ANZ holds a licence under the *Water Act 1989 (Vic)*, allowing it to extract water from the Yarra River for thermal regulation of its Melbourne head office building. The licence specifies daily and annual limits for the extraction of water from the Yarra River with which ANZ fully complies. The extraction of river water reduces reliance on the high quality potable water supply and is one of several environmental initiatives that ANZ has introduced at its Melbourne head office building.

The Group does not believe that its operations are subject to any particular and significant environmental regulation under a law of the Commonwealth of Australia or of an Australian State or Territory. It may become subject to environmental regulation as a result of its lending activities in the ordinary course of business and has developed policies to identify and manage such environmental matters.

Having made due enquiry, and to the best of ANZ's knowledge, no entity of the Group has incurred any material environmental liability during the year.

Further details of ANZ's environmental performance, including progress against its targets and details of its emissions profile, are available on [anz.com>About us>Corporate Sustainability](http://anz.com>About-us/Corporate-Sustainability).

## Corporate Governance Statement

ANZ is committed to maintaining a high standard in its governance framework. ANZ confirms it has followed the *ASX Corporate Governance Council's Corporate Governance Principles and Recommendations (3rd edition)* during the 2019 financial year. ANZ's Corporate Governance Statement, together with the ASX Appendix 4G which relates to the Corporate Governance Statement, can be viewed at [anz.com/corporategovernance](http://anz.com/corporategovernance) and has been lodged with the ASX.

## Pillar 3 information

ANZ provides information required by APS 330: Public Disclosure in the Regulatory Disclosures section at [www.anz.com/shareholder/centre/reporting/regulatory-disclosure/](http://www.anz.com/shareholder/centre/reporting/regulatory-disclosure/)

## Non-audit services

The Group's Stakeholder Engagement Model for Relationship with the External Auditor (the Policy), which incorporates requirements of the Corporations Act 2001 and industry best practice, prevents the external auditor from providing services that are perceived to be in conflict with the role of the external auditor or breach independence requirements. This includes consulting advice and sub-contracting of operational activities normally undertaken by management, and engagements where the external auditor may ultimately be required to express an opinion on its own work.

Specifically the Policy:

- limits the scope of non-audit services that may be provided;
- requires that audit, audit-related and permitted non-audit services be considered in light of independence requirements and for any potential conflicts of interest before they are approved by the Audit Committee, or approved by the Chair of the Audit Committee (or delegate) and notified to the Audit Committee; and
- requires pre-approval before the external auditor can commence any engagement for the Group.

Further details about the Policy can be found in the Corporate Governance Statement.

The external auditor has confirmed to the Audit Committee that it has:

- implemented procedures to ensure it complies with independence rules in applicable jurisdictions; and
- complied with applicable policies and regulations in those jurisdictions regarding the provision of non-audit services, and the Policy.

The Audit Committee has reviewed the non-audit services provided by the external auditor during the 2019 financial year, and has confirmed that the provision of these services is consistent with the Policy, compatible with the general standard of independence for auditors imposed by the Corporations Act 2001 and did not compromise the auditor independence requirements of the Corporations Act 2001. This has been formally advised by the Audit Committee to the Board of Directors.



The categories of non-audit services supplied to the Group during the year ended 30 September 2019 by the external auditor, KPMG, or by another person or firm on KPMG's behalf, and the amounts paid or payable (including GST) by the Group are as follows:

	Amount paid/payable \$'000	
Non-audit services	2019	2018
General market or regulatory insights	–	187
Training related services	106	17
Controls related assessments	–	94
Methodology and procedural reviews	10	10
<b>Total</b>	<b>116</b>	<b>308</b>

Further details on the compensation paid to KPMG is provided in Note 34 Compensation of Auditors to the financial statements including details of audit-related services provided during the year of \$5.71 million (2018: \$6.28 million).

For the reasons set out above, the Directors are satisfied that the provision of non-audit services by the external auditor during the year ended 30 September 2019 is compatible with the general standard of independence for external auditors imposed by the Corporations Act 2001 and did not compromise the auditor independence requirements of the Corporations Act 2001.

#### Directors' and officers' indemnity

The Company's Constitution (Rule 11.1) permits the Company to:

- indemnify any officer or employee of the Company, or its auditor, against liabilities (so far as may be permitted under applicable law) incurred as such by an officer, employee or auditor, including liabilities incurred as a result of appointment or nomination by the Company as a trustee or as an officer or employee of another corporation; and
- make payments in respect of legal costs incurred by an officer, employee or auditor in defending an action for a liability incurred as such by an officer, employee or auditor, or in resisting or responding to actions taken by a government agency, a duly constituted Royal Commission or other official inquiry, a liquidator, administrator, trustee in bankruptcy or other authorised official.

It is the Company's policy that its employees should be protected from any liability they incur as a result of acting in the course of their employment, subject to appropriate conditions.

Under the policy, the Company will indemnify employees and former employees against any liability they incur to any third party as a result of acting in the course of their employment with the Company or a subsidiary of the Company and this extends to liability incurred as a result of their appointment/nomination by or at the request of the Group as an officer or employee of another corporation or body or as trustee.

The indemnity is subject to applicable law and certain exceptions.

In accordance with the employee indemnity policy, the Company has during or since the year ended 30 September 2019 paid legal expenses totalling \$874,534 incurred by Mr Richard Moscati in relation to legal proceedings brought against him and the Company by a third party.

The Company has entered into Indemnity Deeds with each of its Directors, with certain secretaries and former Directors of the Company, and with certain employees and other individuals who act as directors or officers of related bodies corporate or of another company, to indemnify them against liabilities and legal costs of the kind mentioned in the Company's Constitution.

During the financial year, the Company has paid premiums for insurance for the benefit of the Directors and employees of the Company and related bodies corporate of the Company. In accordance with common commercial practice, the insurance prohibits disclosure of the nature of the liability insured against and the amount of the premium.

#### Key management personnel and employee share and option plans

The Remuneration Report contains details of Non-Executive Directors, Chief Executive Officer and Disclosed Executives' equity holdings and options/rights issued during the 2019 financial year and as at the date of this report.

Note 31 Employee Share and Option Plans to the 2019 Financial Report contains details of the 2019 financial year and as at the date of this report:

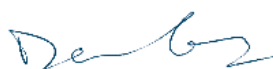
- Options/rights issued over shares granted to employees;
- Shares issued as a result of the exercise of options/rights granted to employees; and
- Other details about share options/rights issued, including any rights to participate in any share issues of the Company.

The names of all persons who currently hold options/rights are entered in the register kept by the Company pursuant to section 170 of the Corporations Act 2001. This register may be inspected free of charge.

#### Rounding of amounts

The Company is a company of the kind referred to in Australian Securities and Investments Commission Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191 dated 24 March 2016 and, in accordance with that Instrument, amounts in the consolidated financial statements and this Directors' Report have been rounded to the nearest million dollars unless specifically stated otherwise.

This report is made in accordance with a resolution of the Board of Directors and is signed for and on behalf of the Directors.



David M Gonski, AC  
Chairman

30 October 2019



Shayne C Elliott  
Director

#### Lead Auditor's Independence Declaration

The Lead Auditors Independence Declaration given under Section 307C of the Corporations Act 2001 is set out below and forms part of the Directors Report for the year ended 30 September 2019.

To: the Directors of Australia and New Zealand Banking Group Limited

I declare that, to the best of my knowledge and belief, in relation to the audit of Australia and New Zealand Banking Group Limited for the financial year ended 30 September 2019, there have been:

- no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- no contraventions of any applicable code of professional conduct in relation to the audit.



KPMG

30 October 2019



Alison Kitchen  
Partner



# Financial Report

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## INCOME STATEMENT

For the year ended 30 September	Note	2019 \$m	2018 <sup>1</sup> \$m
Interest income <sup>2</sup>		31,077	30,327
Interest expense		(16,738)	(15,813)
Net interest income	2	14,339	14,514
Other operating income	2	4,058	5,014
Net income from insurance business	2	126	273
Share of associates' profit	2	262	183
Operating income		18,785	19,984
Operating expenses	3	(9,071)	(9,401)
Profit before credit impairment and income tax		9,714	10,583
Credit impairment charge	13	(794)	(688)
<b>Profit before income tax</b>		<b>8,920</b>	<b>9,895</b>
Income tax expense	4	(2,609)	(2,784)
<b>Profit after tax from continuing operations</b>		<b>6,311</b>	<b>7,111</b>
Profit/(Loss) after tax from discontinued operations	29	(343)	(695)
<b>Profit for the year</b>		<b>5,968</b>	<b>6,416</b>
Comprising:			
Profit attributable to shareholders of the Company		5,953	6,400
Profit attributable to non-controlling interests		15	16
<b>Earnings per ordinary share (cents) including discontinued operations</b>			
Basic	6	210.0	221.6
Diluted	6	201.9	212.1
<b>Earnings per ordinary share (cents) from continuing operations</b>			
Basic	6	222.1	245.6
Diluted	6	213.0	234.2
<b>Dividend per ordinary share (cents)</b>	5	160	160

<sup>1</sup> On adoption of AASB 15, the Group reclassified certain items previously netted which are now presented gross in operating income and operating expenses. Comparative information has been restated accordingly which increased total operating income and total operating expenses by \$153 million.

<sup>2</sup> Includes interest income calculated using the effective interest method of \$30,224 million on financial assets measured at amortised cost or fair value through other comprehensive income (2018: \$29,181 million on financial assets measured at amortised cost and available-for-sale assets).

The notes appearing on pages 107 to 209 form an integral part of these financial statements.

## STATEMENT OF COMPREHENSIVE INCOME

For the year ended 30 September	2019 \$m	2018 \$m
<b>Profit for the year from continuing operations</b>	<b>6,311</b>	<b>7,111</b>
<b>Other comprehensive income</b>		
<b>Items that will not be reclassified subsequently to profit or loss</b>		
Investment securities - equity securities at FVOCI <sup>1</sup>	45	-
Other reserve movements	67	32
<b>Items that may be reclassified subsequently to profit or loss</b>		
Foreign currency translation reserve <sup>2</sup>	697	222
Other reserve movements	909	137
<b>Income tax attributable to the above items</b>	<b>(288)</b>	<b>(118)</b>
<b>Share of associates' other comprehensive income<sup>3</sup></b>	<b>26</b>	<b>25</b>
<b>Other comprehensive income after tax from continuing operations</b>	<b>1,456</b>	<b>298</b>
Profit/(Loss) after tax from discontinued operations	(343)	(695)
Other comprehensive income/(loss) after tax from discontinued operations	(97)	18
<b>Total comprehensive income for the year</b>	<b>7,327</b>	<b>6,732</b>
Comprising total comprehensive income attributable to:		
Shareholders of the Company	7,307	6,706
Non-controlling interests	20	26

<sup>1</sup> On adoption of AASB 9 on 1 October 2018, the classification and measurement of financial assets were revised. The available-for-sale classification used in comparative periods ceases to exist under AASB 9 and a new classification of investment securities was introduced. Refer to Note 1 and 35 for further details. Comparative information has not been restated.

<sup>2</sup> Includes foreign currency translation differences attributable to non-controlling interests of a \$5 million gain (2018: \$10 million gain).

<sup>3</sup> Share of associates' other comprehensive income includes a FVOCI reserve gain of \$20 million (available-for-sale revaluation reserve 2018: \$28 million gain), defined benefits gain of \$7 million (2018: nil), cash flow hedge reserve loss of \$2 million (2018: nil) and a foreign currency translation reserve gain of \$1 million (2018: \$3 million loss) that may be reclassified subsequently to profit or loss.

The notes appearing on pages 107 to 209 form an integral part of these financial statements.

## BALANCE SHEET

As at 30 September	Note	2019 \$m	2018 \$m
<b>Assets</b>			
Cash and cash equivalents	8	81,621	84,636
Settlement balances owed to ANZ		3,739	2,319
Collateral paid		15,006	11,043
Trading securities	9	43,169	37,722
Derivative financial instruments	10	120,667	68,423
Investment securities <sup>1,2</sup>	11	83,709	-
Available-for-sale assets <sup>1</sup>	11	-	74,284
Net loans and advances <sup>2,3</sup>	12	615,258	604,464
Regulatory deposits		879	882
Assets held for sale	29	1,831	45,248
Investments in associates	26	2,957	2,553
Current tax assets		265	268
Deferred tax assets		1,356	900
Goodwill and other intangible assets	20	4,861	4,930
Premises and equipment		1,924	1,833
Other assets <sup>3</sup>		3,895	3,677
<b>Total assets</b>		<b>981,137</b>	<b>943,182</b>
<b>Liabilities</b>			
Settlement balances owed by ANZ		10,867	11,810
Collateral received		7,929	6,542
Deposits and other borrowings	14	637,677	618,150
Derivative financial instruments	10	120,951	69,676
Current tax liabilities		260	300
Deferred tax liabilities <sup>3</sup>		67	69
Liabilities held for sale	29	2,121	47,159
Payables and other liabilities <sup>3</sup>		7,968	6,894
Employee entitlements		589	540
Other provisions <sup>2,3</sup>	21	2,223	1,458
Debt issuances	15	129,691	121,179
<b>Total liabilities</b>		<b>920,343</b>	<b>883,777</b>
<b>Net assets</b>		<b>60,794</b>	<b>59,405</b>
<b>Shareholders' equity</b>			
Ordinary share capital	22	26,490	27,205
Reserves	22	1,629	323
Retained earnings <sup>3</sup>	22	32,664	31,737
<b>Share capital and reserves attributable to shareholders of the Company</b>	22	<b>60,783</b>	<b>59,265</b>
Non-controlling interests	22	11	140
<b>Total shareholders' equity</b>	22	<b>60,794</b>	<b>59,405</b>

<sup>1</sup> On adoption of AASB 9 on 1 October 2018, the classification and measurement of financial assets were revised. Available-for-sale classification used in comparative periods ceases to exist under AASB 9 and a new classification of investment securities was introduced. Refer Note 1 and 35 for further details. Comparative information has not been restated.

<sup>2</sup> On adoption of AASB 9 on 1 October 2018, the Group increased the collectively assessed provisions by \$813 million (\$647 million in Net loans and advances, \$11 million in Investment securities, and \$155 million in Provisions). Comparative information has not been restated. Refer to Note 1 and 35 for further details.

<sup>3</sup> Comparative information has been restated for the adoption of AASB 15 and other reclassification adjustments to enhance comparability with current period presentation. Refer Note 1 and 35 for further details.

The notes appearing on pages 107 to 209 form an integral part of these financial statements.

## CASH FLOW STATEMENT

The Consolidated Cash Flow Statement includes discontinued operations. Please refer to Note 29 for cash flows associated with discontinued operations and cash and cash equivalents reclassified as held for sale.

For the year ended 30 September <sup>1</sup>	2019 \$m	2018 \$m
<b>Profit after income tax</b>	<b>5,968</b>	<b>6,416</b>
Adjustments to reconcile to net cash provided by/(used in) operating activities:		
Allowance for expected credit losses	794	688
Depreciation and amortisation	871	1,199
(Profit)/loss on sale of premises and equipment	(5)	(4)
Net derivatives/foreign exchange adjustment	4,940	6,721
(Gain)/loss on sale from divestments	(137)	(594)
Reclassification of businesses to held for sale	-	693
Other non-cash movements	(356)	(55)
<i>Net (increase)/decrease in operating assets:</i>		
Collateral paid	(3,493)	(1,648)
Trading securities	(7,941)	8,565
Net loans and advances	(10,268)	(25,265)
Investments backing policy liabilities	(3,542)	(3,914)
Other assets	(454)	(973)
<i>Net increase/(decrease) in operating liabilities:</i>		
Deposits and other borrowings	7,006	12,207
Settlement balances owed by ANZ	(1,077)	1,853
Collateral received	1,004	186
Life insurance contract policy liabilities	-	4,263
Other liabilities	2,140	228
<b>Total adjustments</b>	<b>(10,518)</b>	<b>4,150</b>
<b>Net cash (used in)/provided by operating activities<sup>2</sup></b>	<b>(4,550)</b>	<b>10,566</b>
<b>Cash flows from investing activities</b>		
Investment securities/available-for-sale assets <sup>3</sup>		
Purchases	(23,847)	(23,806)
Proceeds from sale or maturity	21,228	20,592
Proceeds from divestments, net of cash disposed	2,121	2,148
Proceeds from Zurich reinsurance arrangement	-	1,000
Proceeds from IOOF secured notes	800	-
Other assets	(508)	232
<b>Net cash (used in)/provided by investing activities</b>	<b>(206)</b>	<b>166</b>
<b>Cash flows from financing activities</b>		
Debt issuances: <sup>4</sup>		
Issue proceeds	25,900	25,075
Redemptions	(22,958)	(15,898)
Dividends paid <sup>5</sup>	(4,471)	(4,563)
On market purchase of treasury shares	(112)	(114)
Share buyback	(1,120)	(1,880)
<b>Net cash (used in)/provided by financing activities</b>	<b>(2,761)</b>	<b>2,620</b>
Net (decrease)/increase in cash and cash equivalents	(7,517)	13,352
Cash and cash equivalents at beginning of year	84,964	68,048
Effects of exchange rate changes on cash and cash equivalents	4,174	3,564
<b>Cash and cash equivalents at end of year<sup>6</sup></b>	<b>81,621</b>	<b>84,964</b>

<sup>1</sup> As a result of restatements impacting prior period balance sheet items, certain items in the Cash Flow Statement have restated accordingly. Refer Note 35 for further information.

<sup>2</sup> Net cash inflows/(outflows) from operating activities includes income taxes paid of \$3,129 million (2018: \$3,373 million).

<sup>3</sup> On adoption of AASB 9 on 1 October 2018, the classification and measurement of financial assets were revised. Available-for-sale classification used in comparative periods ceases to exist under AASB 9 and a new classification of investment securities was introduced. Refer Note 1 and 35 for further details.

<sup>4</sup> Non-cash changes in debt issuances includes fair value hedging loss of \$2,437 million (2018: \$1,443 million gain) and foreign exchange losses of \$3,815 million (2018: \$5,712 million loss).

<sup>5</sup> Cash outflow for shares purchased to satisfy the dividend reinvestment plan are classified in Dividends paid

<sup>6</sup> Includes cash and cash equivalents recognised on the face of balance sheet of \$81,621 million (2018: \$84,636 million) with no amounts recorded as part of assets held for sale. (2018: \$328 million).

The notes appearing on pages 107 to 209 form an integral part of these financial statements.

## STATEMENT OF CHANGES IN EQUITY

	Ordinary share capital \$m	Reserves \$m	Retained earnings \$m	Share capital and reserves attributable to shareholders of the Company \$m	Non- controlling interests \$m	Total shareholders' equity \$m
<b>As at 1 October 2017</b>	29,088	37	29,834	58,959	116	59,075
Impact on transition to AASB 15	-	-	22	22	-	22
Profit or loss from continuing operations	-	-	7,095	7,095	16	7,111
Profit or loss from discontinued operations	-	-	(695)	(695)	-	(695)
Other comprehensive income for the year from continuing operations	-	264	24	288	10	298
Other comprehensive income for the year from discontinued operations	-	18	-	18	-	18
<b>Total comprehensive income for the year</b>	-	282	6,424	6,706	26	6,732
<b>Transactions with equity holders in their capacity as equity holders:<sup>1</sup></b>						
Dividends paid	-	-	(4,585)	(4,585)	(2)	(4,587)
Dividend income on treasury shares held within the Group's life insurance statutory funds	-	-	24	24	-	24
Group share buy-back <sup>2</sup>	(1,880)	-	-	(1,880)	-	(1,880)
<b>Other equity movements:<sup>1</sup></b>	-	-	-	-	-	-
Treasury shares Wealth Australia discontinued operations adjustment	(2)	-	-	(2)	-	(2)
Group employee share acquisition scheme	(1)	-	-	(1)	-	(1)
Other items	-	4	18	22	-	22
<b>As at 30 September 2018</b>	27,205	323	31,737	59,265	140	59,405
<b>Impact on transition to AASB 9</b>	-	14	(624)	(610)	-	(610)
Profit or loss from continuing operations	-	-	6,296	6,296	15	6,311
Profit or loss from discontinued operations	-	-	(343)	(343)	-	(343)
Other comprehensive income for the year from continuing operations	-	1,393	58	1,451	5	1,456
Other comprehensive income for the year from discontinued operations	-	(97)	-	(97)	-	(97)
<b>Total comprehensive income for the year</b>	-	1,296	6,011	7,307	20	7,327
<b>Transactions with equity holders in their capacity as equity holders:<sup>1</sup></b>						
Dividends paid <sup>3</sup>	-	-	(4,481)	(4,481)	(2)	(4,483)
Dividend income on treasury shares held within the Group's life insurance statutory funds	-	-	12	12	-	12
Group share buy-back <sup>2</sup>	(1,120)	-	-	(1,120)	-	(1,120)
<b>Other equity movements:<sup>1</sup></b>	-	-	-	-	-	-
Treasury shares Wealth Australia discontinued operations adjustment <sup>4</sup>	405	-	-	405	-	405
Group employee share acquisition scheme	-	-	-	-	-	-
Other items	-	(4)	9	5	(147)	(142)
<b>As at 30 September 2019</b>	26,490	1,629	32,664	60,783	11	60,794

<sup>1</sup> Current and prior periods include discontinued operations.<sup>2</sup> The Company has completed a \$3.0 billion on-market share buy-back of ANZ ordinary shares purchasing \$1,120 million worth of shares in 2019 (2018: \$1,880 million) resulting in 42.0 million shares being cancelled in 2019 (2018: 66.7 million).<sup>3</sup> No new shares were issued under the Dividend Reinvestment Plan (DRP) for the 2019 Interim dividend (nil shares for the 2018 final dividend; nil shares for the 2018 Interim dividend) as the shares were purchased on-market and provided directly to the shareholders participating in the DRP. On-market share purchases for the DRP in 2019 were \$432 million (2018: \$392 million).<sup>4</sup> The successor funds transfer performed in preparation for the sale of the Group's wealth business to Zurich and IOOF completed on 13 April 2019. As a result, the Group no longer eliminates the ANZ shares previously held in Wealth Australia discontinued operations (treasury shares).

The notes appearing on pages 107 to 209 form an integral part of these financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## 1. ABOUT OUR FINANCIAL STATEMENTS

These are the financial statements for Australia and New Zealand Banking Group Limited (the Company) and its controlled entities (together, 'the Group' or 'ANZ') for the year ended 30 September 2019. The Company is incorporated and domiciled in Australia. The address of the Company's registered office and its principal place of business is ANZ Centre, 833 Collins Street, Docklands, Victoria, Australia 3008.

On 30 October 2019, the Directors resolved to authorise the issue of these financial statements.

Information in the financial statements is included only to the extent we consider it material and relevant to the understanding of the financial statements. A disclosure is considered material and relevant if, for example:

- the amount is significant in size (quantitative factor);
- the information is significant by nature (qualitative factor);
- the user cannot understand the Group's results without the specific disclosure (qualitative factor);
- the information is critical to a user's understanding of the impact of significant changes in the Group's business during the period - for example, business acquisitions or disposals (qualitative factor);
- the information relates to an aspect of the Group's operations that is important to its future performance (qualitative factor); and
- the information is required under legislative requirements of the *Corporations Act 2001*, the *Banking Act 1959 (Cth)* or by the Group's principal regulators, including the Australian Securities and Investments Commission (ASIC) and the Australian Prudential Regulation Authority (APRA).

This section of the financial statements:

- outlines the basis upon which the Group's financial statements have been prepared; and
- discusses any new accounting standards or regulations that directly impact the financial statements.

### BASIS OF PREPARATION

This financial report is a general purpose (Tier 1) financial report prepared by a 'for profit' entity, in accordance with Australian Accounting Standards (AASs) and other authoritative pronouncements of the Australian Accounting Standards Board (AASB), the *Corporations Act 2001*, and International Financial Reporting Standards (IFRS) and interpretations published by the International Accounting Standards Board (IASB).

We present the financial statements of the Group in Australian dollars, which is the Company's functional and presentation currency. We have rounded values to the nearest million dollars (\$m), unless otherwise stated, as allowed under the *ASIC Corporations (Rounding in Financial/Directors Report) Instrument 2016/191*. We measure the financial statements of each entity in the Group using the currency of the primary economic environment in which that entity operates (the functional currency).

### BASIS OF MEASUREMENT

We have prepared the financial information in accordance with the historical cost basis - except the following assets and liabilities which we have stated at their fair value:

- derivative financial instruments and in the case of fair value hedging, a fair value adjustment is made on the underlying hedged exposure;
- financial instruments held for trading;
- financial assets and financial liabilities designated at fair value through profit or loss;
- available-for-sale financial assets (prior to 1 October 2018);
- financial assets at fair value through other comprehensive income (applicable from 1 October 2018); and
- certain other assets and liabilities held for sale where the fair value less costs of disposal is less than their carrying value (excludes assets and liabilities held for sale which are exempt from this requirement).

In accordance with AASB 1038 *Life Insurance Contracts* (AASB 1038) we have measured life insurance liabilities using the Margin on Services (MoS) model. In accordance with AASB 119 *Employee Benefits* (AASB 119) we have measured defined benefit obligations using the Projected Unit Credit Method.

### DISCONTINUED OPERATIONS

The aligned dealer groups business sold to IOOF Holdings Limited (IOOF) completed on 1 October 2018; the life insurance business sold to Zurich Financial Services Australia Limited completed on 31 May 2019; and the Wealth Australia pensions and investments business sold to IOOF and associated Group reclassification and consolidation impacts are treated as discontinued operations from a financial reporting perspective. These businesses qualify as discontinued operations, which are a subset of assets held for sale, as they represent a major line of business. The results of the divested businesses have been included in the 'Profit/(Loss) from discontinued operations' until their divestment date. The Balance Sheet is not restated when a business is reclassified as a discontinued operation.



## 1. ABOUT OUR FINANCIAL STATEMENTS (continued)

### BASIS OF CONSOLIDATION

The consolidated financial statements of the Group comprise the financial statements of the Company and all its subsidiaries. An entity, including a structured entity, is considered a subsidiary of the Group when we determine that the Company has control over the entity. Control exists when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. We assess power by examining existing rights that give the Group the current ability to direct the relevant activities of the entity. We have eliminated, on consolidation, the effect of all transactions between entities in the Group.

### FOREIGN CURRENCY TRANSLATION

#### TRANSACTIONS AND BALANCES

Foreign currency transactions are translated into the relevant functional currency at the exchange rate prevailing at the date of the transaction. At the reporting date, monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the relevant spot rate. Any foreign currency translation gains or losses that arise are included in profit or loss in the period they arise.

We measure translation differences on non-monetary items at fair value through profit or loss and report them as part of the fair value gain or loss on these items. We include any translation differences on non-monetary items classified as investment securities measured at fair value through other comprehensive income (applicable from 1 October 2018) and non-monetary items classified as available-for-sale financial assets in the available-for-sale revaluation reserve in equity (applicable prior to 1 October 2018).

#### FINANCIAL STATEMENTS OF FOREIGN OPERATIONS THAT HAVE A FUNCTIONAL CURRENCY THAT IS NOT AUSTRALIAN DOLLARS

The financial statements of our foreign operations are translated into Australian dollars for consolidation into the Group Financial Statements using the following method:

Foreign currency item	Exchange rate used
Assets and liabilities	The reporting date rate
Equity	The initial investment date rate
Income and expenses	The average rate for the period – but if for a significant transaction we believe the average rate is not reasonable, then we use the transaction date rate

Exchange differences arising from the translation of financial statements of foreign operations are recognised in the foreign currency translation reserve in equity. When we dispose of a foreign operation, the cumulative exchange differences are transferred to profit or loss as part of the gain or loss on sale.

### FIDUCIARY ACTIVITIES

The Group provides fiduciary services to third parties including custody, nominee, trustee, administration and investment management services predominantly through the wealth businesses. This involves the Group holding assets on behalf of third parties and making decisions regarding the purchase and sale of financial instruments. If ANZ is not the beneficial owner or does not control the assets, then we do not recognise these transactions in these financial statements, except when required by accounting standards or another legislative requirement.



### KEY JUDGEMENTS AND ESTIMATES

In the process of applying the Group's accounting policies, management has made a number of judgements and applied estimates and assumptions about past and future events. Further information on the key judgements and estimates that we consider material to the financial statements are contained within the relevant notes to the financial statements.

## 1. ABOUT OUR FINANCIAL STATEMENTS (continued)

### ACCOUNTING STANDARDS ADOPTED IN THE PERIOD

#### AASB 9 FINANCIAL INSTRUMENTS (AASB 9)

The Group has applied AASB 9 effective from 1 October 2018 (with the exception of the 'own credit' requirements relating to financial liabilities designated as measured at fair value, which were early adopted by the Group effective from 1 October 2013). In addition, the Group chose to early adopt AASB 2017-6 *Amendments to Australian Accounting Standards – Prepayment Features with Negative Compensation* (AASB 2017-6) effective from 1 October 2018. AASB 9 provides an accounting policy choice, which the Group has taken in current period, to continue to apply the AASB 139 hedge accounting requirements until the International Accounting Standards Board's ongoing project on macro hedge accounting is completed.

AASB 9 and AASB 2017-6 stipulate new requirements for the impairment of financial assets, classification and measurement of financial assets and financial liabilities and general hedge accounting. Details of the key requirements are outlined within the Financial Assets and Financial Liabilities sections on pages 125 and 144 respectively, and a reconciliation of the transitional impact of adopting the standard at 1 October 2018 is set out in Note 35.

#### AASB 15 REVENUE FROM CONTRACTS WITH CUSTOMERS (AASB 15)

The Group adopted AASB 15 from 1 October 2018 which resulted in changes in accounting policies and adjustments to amounts recognised in the consolidated financial statements. The standard requires identification of distinct performance obligations within a contract, and allocation of the transaction price of the contract to those performance obligations. Revenue is then recognised as each performance obligation is satisfied. The standard also provides guidance on whether an entity is acting as a principal or an agent which impacts the presentation of revenue on a gross or net basis. In accordance with the transitional provisions of AASB 15, the Group has adopted the full retrospective transition approach. Under this approach, the cumulative effect of initially applying the standard has been recognised as an adjustment to opening retained earnings as at 1 October 2017 and comparative information for the 2018 reporting period has been restated.

The adoption of AASB 15 resulted in the following changes in accounting policy:

- Recognition of trail commission revenue: trail commission revenue previously recognised over time is now recognised at the time the Group initially distributes the underlying product to the customer where it is highly probable the revenue will not need to be reversed in future periods.  
This policy change resulted in an increase to the opening balances of Other assets of \$32 million, Deferred tax liabilities of \$10 million and Retained earnings of \$22 million as at 1 October 2017 to recognise revenue that qualifies for upfront recognition under AASB 15 but was not previously recognised under AASB 118 *Revenue* (AASB 118). The change did not impact net profit or earnings per share in the comparative periods.
- Presentation: Certain credit card loyalty costs and other costs will be presented as operating expenses where the Group has assessed that it is acting as principal (rather than an agent). Previously these costs were presented as a reduction of other operating income. In addition, certain incentives received from card scheme providers related to card marketing activities will be presented as operating income where the Group has assessed that it is acting as principal (rather than an agent). Previously these incentives were presented as a reduction of operating expenses.  
The presentation of these costs under AASB 15 increased other operating income and operating expenses by \$153 million in 2018. The changes did not impact net profit or earnings per share in the comparative periods.

A minor balance sheet reclassification associated with credit card loyalty programs is set out in Note 35.

### ACCOUNTING STANDARDS NOT EARLY ADOPTED

A number of new standards, amendments to standards and interpretations have been published but are not mandatory for the financial statements for the year ended 30 September 2019, and have not been applied by the Group in preparing these financial statements. Further details of these are set out below.

#### GENERAL HEDGE ACCOUNTING

AASB 9 introduces new hedge accounting requirements which more closely align accounting with risk management activities undertaken when hedging financial and non-financial risks. AASB 9 provides the Group with an accounting policy choice to continue to apply the AASB 139 hedge accounting requirements until the International Accounting Standards Board's ongoing project on macro hedge accounting is completed. The Group currently applies the hedge accounting requirements of AASB 139.

#### AASB 16 LEASES (AASB 16)

AASB 16 is effective for the Group from 1 October 2019 and replaces the previous standard AASB 117 *Leases* (AASB 117). AASB 16 primarily impacts the Group's property and technology leases which were previously classified as operating leases. Under AASB 117, operating leases were not recognised on balance sheet and rent payments were expensed over the lease term.

Under AASB 16, lessees must recognise all leases (except for leases of low value assets and short term leases) on balance sheet under a single accounting model. Accordingly, the Group will recognise its right to use an underlying leased asset over the lease term as a right-of-use (ROU) asset, and its obligation to make lease payments as a lease liability. In the income statement, the Group will recognise depreciation expense on the ROU asset and interest expense on the lease liability. As a result, lease expenses will be higher in the early periods of a lease and lower in the later periods of the lease compared to the previous standard where expenses were constant over the lease term. Cumulative expenses over the life of a lease will not change.

## 1. ABOUT OUR FINANCIAL STATEMENTS (continued)

The Group will apply the modified retrospective transition approach whereby initial lease liabilities are recognised based on the present value of remaining lease payments as of the transition date. The initial ROU asset recognised for certain large commercial and retail leases will be measured as if AASB 16 had always been applied to the leases. For all other leases, the initial ROU asset will be measured as equal to the initial lease liability. Based on this transition approach, the Group expects to recognise an increase in liabilities of \$1.7 billion and an increase in assets of \$1.6 billion. This is expected to result in a reduction to opening retained earnings of \$82 million and an increase in deferred tax assets of \$43 million as of 1 October 2019. Comparative information from prior periods will not be restated.

The implementation of AASB 16 requires management to make certain key judgements including the determination of lease terms, discount rates and identifying arrangements that contain a lease. These estimates may be refined as the Group finalises its implementation of the standard in the first half of the 2020 financial year.

### AASB 17 INSURANCE CONTRACTS (AASB 17)

The final version of AASB 17 was issued in July 2017 and is not effective for the Group until 1 October 2021. It will replace AASB 4 *Insurance Contracts*, AASB 1023 *General Insurance Contracts* and AASB 1038 *Life Insurance Contracts*. AASB 17 establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts.

The measurement, presentation and disclosure requirements under AASB 17 are significantly different from current accounting standards. Although the overall profit recognised in respect of insurance contracts will not change, it is expected that the timing of profit recognition will change.

The impact of AASB 17 is not expected to have material impact on the Group.

### AASB INTERPRETATION 23 UNCERTAINTY OVER INCOME TAX TREATMENTS (INTERPRETATION 23)

In July 2017 the AASB issued Interpretation 23 Uncertainty over Income Tax Treatments. The Interpretation clarifies application of recognition and measurement requirements in AASB 112 Income Taxes when there is uncertainty over income tax treatments.

Interpretation 23 will apply to the Group from 1 October 2019, and is not expected to have a material impact on the Group.

### REVISED CONCEPTUAL FRAMEWORK

In June 2019 the AASB issued a revised Conceptual Framework for Financial Reporting. The new Framework includes updated definitions and criteria for the recognition and derecognition of assets and liabilities. Additionally it introduces new concepts on measurement, including factors to consider when selecting a measurement basis. The revised Conceptual Framework will apply to the Group from 1 October 2020 and is not expected to have a material impact on the Group.

### INTEREST RATE BENCHMARK REFORM

Interbank offered rates (IBORs), such as LIBOR, are a key reference rate for derivatives, loans and securities for global financial markets. In response to concerns about the transparency and liquidity of IBOR rates, regulators in a number of jurisdictions across the globe are well advanced in developing benchmark rates to phase out and replace IBORs, these projects are collectively known as 'IBOR Reform'. The International Accounting Standards Board (IASB) is also considering the financial reporting implications of IBOR reform which is expected to impact elements of financial instrument accounting, including hedge accounting, loan modifications, fair value methodologies and disclosures.

The IASB project is split into two phases: Phase 1 deals with pre-replacement issues (issues affecting financial reporting in the period before the replacement of IBOR's); and Phase 2 deals with replacement issues (issues affecting financial reporting when existing IBOR's are replaced).

In September 2019, the IASB issued a final standard, Interest Rate Benchmark Reform—Amendments to IFRS 9, IAS 39 and IFRS 7 which focuses on 'pre-rate replacement issues' and provides exceptions to specific hedge accounting requirements under IAS 39 and IFRS 9 so that entities will be able to apply those hedge accounting requirements under an assumption that the interest rate benchmark is not altered as a result of the interest rate benchmark reform. In October 2019, AASB adopted these amendments in AASB 2019-3 Amendments to Australian Accounting Standards – Interest Rate Benchmark Reform.

Although the Group anticipates the new standard, once adopted, will provide certain relief in relation to hedge accounting requirements, for 30 September 2019 reporting purposes, it has considered the existing portfolio of hedge accounted relationships in light of:

- the significant uncertainty surrounding the method and timing of transition away from IBORs; and
- ongoing application and reliance in capital markets on IBOR's for financial instrument pricing.

As result of the above factors, the Group has concluded that continuation of hedge accounting relationships for potentially impacted hedge relationship remains appropriate.

The Group is considering the new standard which is effective on 1 October 2020 but may be adopted earlier.

## 2. OPERATING INCOME

	2019 \$m	2018 <sup>1</sup> \$m
<b>Net interest income</b>		
<b>Interest income by type of financial asset</b>		
Investment securities - FVOCI / Available-for-sale assets	1,624	1,524
Financial assets at amortised cost	28,600	27,657
Trading securities	848	1,140
Financial assets designated at FV through profit or loss	5	6
<b>Interest income</b>	<b>31,077</b>	<b>30,327</b>
<b>Interest expense by type of financial liability</b>		
Financial liabilities at amortised cost	(16,149)	(15,082)
Securities sold short	(110)	(253)
Financial liabilities designated at FV through profit or loss	(116)	(123)
<b>Interest expense</b>	<b>(16,375)</b>	<b>(15,458)</b>
Major bank levy	(363)	(355)
<b>Net interest income</b>	<b>14,339</b>	<b>14,514</b>
<b>Other operating income</b>		
<b>i) Fee and commission income</b>		
Lending fees	602	652
Non-lending fees	3,059	3,054
Commissions	124	92
Funds management income	254	248
<b>Fee and commission income</b>	<b>4,039</b>	<b>4,046</b>
Fee and commission expense	(1,462)	(1,336)
<b>Net fee and commission income</b>	<b>2,577</b>	<b>2,710</b>
<b>ii) Other income</b>		
Net foreign exchange earnings and other financial instruments income <sup>2</sup>	1,278	1,666
Sale of Asia Retail and Wealth businesses	-	99
Sale of Shanghai Rural Commercial Bank (SRCB)	-	233
Sale of Metrobank Card Corporation (MCC)	-	240
Sale of ANZ Royal Bank (Cambodia) Ltd (Cambodia JV)	10	(42)
Sale of PNG Retail, Commercial & SME	1	(19)
Sale of OnePath Life (NZ) Ltd (OPL NZ)	89	(3)
Sale of Paymark Limited (Paymark)	37	-
Dividend income on equity securities	28	39
Other	38	91
<b>Other income</b>	<b>1,481</b>	<b>2,304</b>
<b>Other operating income</b>	<b>4,058</b>	<b>5,014</b>
<b>Net income from insurance business</b>	<b>126</b>	<b>273</b>
<b>Share of associates' profit</b>	<b>262</b>	<b>183</b>
<b>Operating income<sup>3</sup></b>	<b>18,785</b>	<b>19,984</b>

<sup>1</sup> On adoption of AASB 15, the Group reclassified certain items previously netted which are now presented gross in operating income and operating expenses. Comparative information has been restated accordingly which increased total operating income by \$153 million.

<sup>2</sup> Includes fair value movements (excluding realised and accrued interest) on derivatives not designated as accounting hedges entered into to manage interest rate and foreign exchange risk on funding instruments, ineffective portions of cash flow hedges, and fair value movements in financial assets and liabilities designated at fair value through profit and loss.

<sup>3</sup> Includes customer remediation of \$212 million (2018: \$228 million).

## 2. OPERATING INCOME (continued)



### RECOGNITION AND MEASUREMENT

#### NET INTEREST INCOME

##### Interest Income and Expense

We recognise interest income and expense for all financial instruments, including those classified as held for trading, assets measured at fair value through other comprehensive income (applicable from 1 October 2018), available-for-sale assets (applicable prior to 1 October 2018) or designated at fair value through profit or loss in net interest income. For assets held at amortised cost we use the effective interest rate method to calculate amortised cost. The effective interest rate is the rate that discounts the stream of estimated future cash receipts or payments over the expected life of the financial instrument or, when appropriate, a shorter period, to the net carrying amount of the financial asset or liability. For assets subject to prepayment, we determine their expected life on the basis of historical behaviour of the particular asset portfolio - taking into account contractual obligations and prepayment experience.

We recognise fees and costs, which form an integral part of the financial instrument (for example loan origination fees and costs), using the effective interest rate method. This is presented as part of interest income or expense depending on whether the underlying financial instrument is a financial asset or financial liability.

##### Major Bank Levy

The *Major Bank Levy Act 2017* ('Levy' or 'Major bank levy') applies a rate of 0.06% to certain liabilities of the Company. The Group has determined that the levy represents a finance cost for the Group and \$363 million (2018: \$355 million) is presented in interest expense in the Income Statement.

#### OTHER OPERATING INCOME

##### Fee and Commission Revenue

We recognise fee and commission revenue arising from contracts with customers (a) over time when the performance obligation is satisfied across more than one reporting period or (b) at a point in time when the performance obligation is satisfied immediately or is satisfied within one reporting period.

- Lending fees exclude fees treated as part of the effective yield calculation of interest income. Lending fees include certain guarantee and commitment fees where the loan or guarantee is not likely to be drawn upon, and other fees charged for providing customers a distinct good or service that are recognised separately from the underlying lending product (including annual package fees that provide benefits on other ANZ products).
- Non lending fees includes fees associated with deposit and credit card accounts, interchange fees and fees charged for specific customer transactions such as international money transfers. Where the Group provides multiple goods or services to a customer under the same contract, the Group allocates the transaction price of the contract to distinct performance obligations based on the relative stand-alone selling price of each performance obligation. Revenue is recognised as each performance obligation is satisfied.
- Commissions represent fees from third parties where ANZ acts as an agent by arranging a third party (e.g. an insurance provider) to provide goods and services to a customer. In such cases, ANZ is not primarily responsible for providing the underlying good or service to the customer. If the Group collects funds on behalf of a third party when acting as an agent, the Group only recognises the net commission it retains as revenue. When the commission is variable based on factors outside the control of the Group (e.g. a trail commission), revenue is only recognised if it is highly probable that a significant reversal of the variable amount will not be required in future periods.
- Funds management income represent fees earned from customers for providing financial advice and fees for asset management services and advice provided to investment funds. Revenue is recognised either at the point the financial advice is provided or over the period in which the asset management services are delivered. Performance fees associated with funds management activities are only recognised when it becomes highly probable the performance hurdle will be achieved.

##### Net Foreign Exchange Earnings and Other Financial Instruments Income

We recognise the following as net foreign exchange earnings and other financial instruments income:

- exchange rate differences arising on the settlement of monetary items and translation differences on monetary items translated at rates different to those at which they were initially recognised or included in a previous financial report;
- fair value movements (excluding realised and accrued interest) on derivatives that we use to manage interest rate and foreign exchange risk on funding instruments not designated as accounting hedges;
- the ineffective portions of fair value hedges, cash flow hedges and net investment hedges;

## 2. OPERATING INCOME (continued)



### RECOGNITION AND MEASUREMENT

- immediately upon sale or repayment of a hedged item, the unamortised fair value adjustments in items designated as fair value hedges and amounts accumulated in equity related to designated cash flow hedges;
- fair value movements on financial assets and financial liabilities designated at fair value through profit or loss or held for trading;
- amounts released from the available-for-sale asset (AFS) revaluation reserve (applicable prior to 1 October 2018) when an available-for-sale asset is sold;
- amounts released from the fair value through other comprehensive income (FVOCI) reserve (applicable from 1 October 2018) when a debt instrument classified as FVOCI is sold; and
- the gain or loss on derecognition of financial assets or liabilities measured at amortised cost.

#### Gain or Loss on Disposal of Non-Financial Assets

The gain or loss on the disposal of assets is the difference between the carrying value of the asset and the proceeds of disposal net of costs. This is recognised in other income in the year in which the significant risks and rewards transfer to the buyer.

#### NET INCOME FROM INSURANCE BUSINESS

We recognise:

- premiums received (net of reinsurance premiums paid) based on an assessment of the likely pattern in which risk will emerge over the term of the policies written. This assessment is undertaken periodically and updated in accordance with the latest pattern of risk emergence; and
- claims incurred net of reinsurance, on an accruals basis once the liability to the policy owner has been established under the terms of the contract and through actuarial assumptions of future claims.

#### SHARE OF ASSOCIATES' PROFIT

The equity method is applied to accounting for associates. Under the equity method, the Group's share of the after tax results of associates is included in the Income Statement and the Statement of Comprehensive Income.

### 3. OPERATING EXPENSES

	2019 \$m	2018 <sup>1</sup> \$m
<b>Personnel</b>		
Salaries and related costs <sup>2</sup>	4,249	4,225
Superannuation costs	293	290
Other <sup>2</sup>	223	243
<b>Personnel</b>	<b>4,765</b>	<b>4,758</b>
<b>Premises</b>		
Rent	450	468
Other	345	343
<b>Premises</b>	<b>795</b>	<b>811</b>
<b>Technology</b>		
Depreciation and amortisation <sup>3</sup>	694	990
Licences and outsourced services	672	675
Other	168	234
<b>Technology (excluding personnel)</b>	<b>1,534</b>	<b>1,899</b>
<b>Restructuring</b>	<b>77</b>	<b>227</b>
<b>Other</b>		
Advertising and public relations	226	248
Professional fees <sup>2</sup>	537	530
Freight, stationery, postage and communication	216	223
Royal Commission legal costs	15	55
Other <sup>2</sup>	906	650
<b>Other</b>	<b>1,900</b>	<b>1,706</b>
<b>Operating expenses<sup>2</sup></b>	<b>9,071</b>	<b>9,401</b>

<sup>1</sup> On adoption of AASB 15, the Group reclassified certain items previously netted which are now presented gross in operating income and operating expenses. Comparative information has been restated accordingly which increased total operating expense by \$153 million for 2018.

<sup>2</sup> Includes customer remediation expenses of \$373 million in 2019 (2018: \$191 million).

<sup>3</sup> 2018 includes an accelerated amortisation expense of \$251 million.



## RECOGNITION AND MEASUREMENT

### OPERATING EXPENSES

Operating expenses are recognised as services are provided to the Group over the period in which an asset is consumed or once a liability is created.

### SALARIES AND RELATED COSTS - ANNUAL LEAVE, LONG SERVICE LEAVE AND OTHER EMPLOYEE BENEFITS

Wages and salaries, annual leave and other employee entitlements expected to be paid or settled within twelve months of employees rendering service are measured at their nominal amounts using remuneration rates that the Group expects to pay when the liabilities are settled.

We accrue employee entitlements relating to long service leave using an actuarial calculation. It includes assumptions regarding staff departures, leave utilisation and future salary increases. The result is then discounted using market yields at the reporting date. The market yields are determined from a blended rate of high quality corporate bonds with terms to maturity that closely match the estimated future cash outflows.

If we expect to pay short term cash bonuses, then a liability is recognised when the Group has a present legal or constructive obligation to pay this amount (as a result of past service provided by the employee) and the obligation can be reliably measured.



### 3. OPERATING EXPENSES (continued)



#### RECOGNITION AND MEASUREMENT

Personnel expenses also include share-based payments which may be cash or equity settled. We calculate the fair value of equity settled remuneration at grant date, which is then amortised over the vesting period, with a corresponding increase in share capital or the share option reserve as applicable. When we estimate the fair value, we take into account market vesting conditions, such as share price performance conditions. We take non-market vesting conditions, such as service conditions, into account by adjusting the number of equity instruments included in the expense.

After the grant of an equity-based award, the amount we recognise as an expense is reversed when non-market vesting conditions are not met, for example an employee fails to satisfy the minimum service period specified in the award on resignation, termination or notice of dismissal for serious misconduct. However, we do not reverse the expense if the award does not vest due to the failure to meet a market-based performance condition.

Further information on share-based payment schemes operated by the Group during the current and prior year is included in Note 31 Employee Share and Option Plans.

## 4. INCOME TAX

### INCOME TAX EXPENSE

Reconciliation of the prima facie income tax expense on pre-tax profit with the income tax expense recognised in profit or loss:

	2019 \$m	2018 \$m
<b>Profit before income tax from continuing operations</b>	<b>8,920</b>	<b>9,895</b>
Prima facie income tax expense at 30%	2,676	2,969
Tax effect of permanent differences:		
Sale of divestments	(25)	(141)
Share of associates' profit	(78)	(55)
Interest on convertible instruments	63	67
Overseas tax rate differential	(112)	(58)
Provision for foreign tax on dividend repatriation	39	32
Tax provisions no longer required	(14)	(41)
Other	77	8
<b>Subtotal</b>	<b>2,626</b>	<b>2,781</b>
Income tax (over)/under provided in previous years	(17)	3
<b>Income tax expense</b>	<b>2,609</b>	<b>2,784</b>
Current tax expense	2,779	3,004
Adjustments recognised in the current year in relation to the current tax of prior years	(17)	3
Deferred tax expense/(income) relating to the origination and reversal of temporary differences	(153)	(223)
<b>Income tax expense</b>	<b>2,609</b>	<b>2,784</b>
Australia	1,682	1,799
Overseas	927	985
<b>Effective tax rate</b>	<b>29.2%</b>	<b>28.1%</b>

## 4. INCOME TAX (continued)

### TAX CONSOLIDATION

The Company and all its wholly owned Australian resident entities are part of a tax-consolidated group under Australian taxation law. The Company is the head entity in the tax-consolidated group. We recognise each of the following in the separate financial statements of members of the tax consolidated group on a 'group allocation' basis: tax expense/income, and deferred tax liabilities/assets, that arise from temporary differences of the members of the tax-consolidated group. The Company (as head entity in the tax-consolidated group) recognises current tax liabilities and assets of the tax-consolidated group.

Under a tax funding arrangement between the entities in the tax-consolidated group, amounts are recognised as payable to or receivable by the Company and each member of the tax-consolidated group in relation to the tax contribution amounts paid or payable between the Company and the other members of the tax-consolidated group.

Members of the tax-consolidated group have also entered into a tax sharing agreement that provides for the allocation of income tax liabilities between the entities where the head entity to default on its income tax payment obligations.

### UNRECOGNISED DEFERRED TAX ASSETS AND LIABILITIES

Unrecognised deferred tax assets related to unused realised tax losses (on revenue account) total \$10 million (2018: \$4 million). Unrecognised deferred tax liabilities related to additional potential foreign tax costs (assuming all retained earnings in offshore branches and subsidiaries are repatriated) total \$429 million (2018: \$390 million).



## RECOGNITION AND MEASUREMENT

### INCOME TAX EXPENSE

Income tax expense comprises both current and deferred taxes and is based on the accounting profit adjusted for differences in the accounting and tax treatments of income and expenses (that is, taxable income). We recognise tax expense in profit or loss except to the extent to which it relates to items recognised directly in equity and other comprehensive income, in which case we recognise directly in equity or other comprehensive income respectively.

### CURRENT TAX EXPENSE

Current tax is the tax we expect to pay on taxable income for the year, based on tax rates (and tax laws) which are enacted at the reporting date. We recognise current tax as a liability (or asset) to the extent that it is unpaid (or refundable).

### DEFERRED TAX ASSETS AND LIABILITIES

We account for deferred tax using the balance sheet method. Deferred tax arises because the accounting income is not always the same as the taxable income. This creates temporary differences, which usually reverse over time. Until they reverse, we recognise a deferred tax asset, or liability, on the balance sheet. We measure deferred taxes at the tax rates that we expect will apply to the period(s) when the asset is realised, or the liability settled, based on tax rates (and tax laws) that have been enacted or substantially enacted at the reporting date.

We offset current and deferred tax assets and liabilities only to the extent that:

- they relate to income taxes imposed by the same taxation authority;
- there is a legal right and intention to settle on a net basis; and
- it is allowed under the tax law of the relevant jurisdiction.



## KEY JUDGEMENTS AND ESTIMATES

Judgement is required in determining provisions held in respect of uncertain tax positions. The Group estimates its tax liabilities based on its understanding of the relevant law in each of the countries in which it operates and seeks independent advice where appropriate.

## 5. DIVIDENDS

### ORDINARY SHARE DIVIDENDS

Dividends are provided for in the financial statements once determined, accordingly, the final dividend announced for the current financial year is provided for and paid in the following financial year.

Dividends	% of total	Amount per share	Total dividend \$m
<b>Financial Year 2018</b>			
2017 final dividend paid		80 cents	2,350
2018 interim dividend paid		80 cents	2,317
Bonus option plan adjustment			(82)
<b>Dividends paid during the year ended 30 September 2018</b>			<b>4,585</b>
Cash	91.5%		4,193
Dividend reinvestment plan	8.5%		392
<b>Dividends paid during the year ended 30 September 2018</b>			<b>4,585</b>
<b>Financial Year 2019</b>			
2018 final dividend paid		80 cents	2,295
2019 interim dividend paid		80 cents	2,267
Bonus option plan adjustment			(81)
<b>Dividends paid during the year ended 30 September 2019</b>			<b>4,481</b>
Cash	90.4%		4,049
Dividend reinvestment plan	9.6%		432
<b>Dividends paid during the year ended 30 September 2019</b>			<b>4,481</b>
<b>Dividends announced and to be paid after year-end</b>			
2019 final dividend (70% franked for Australian tax, New Zealand imputation credit NZD 9 cents per share)	Payment date	Amount per share	Total dividend \$m
	18 December 2019	80 cents	2,268

### DIVIDEND REINVESTMENT PLAN AND BONUS OPTION PLAN

Eligible shareholders can elect to reinvest their dividend entitlement into ANZ ordinary shares under the Company's Dividend Reinvestment Plan (DRP). Eligible shareholders can elect to forgo their dividend entitlement and instead receive ANZ ordinary shares under the Company's Bonus Option Plan (BOP). For the 2019 final dividend, DRP participation will be satisfied by an on-market purchase of shares and BOP participation will be satisfied by an issue of ANZ ordinary shares. There will be no discount applied to the DRP and BOP price.

See Note 22 Shareholders' Equity for details of shares the Company issued or purchased in respect of the DRP and BOP.

### DIVIDEND FRANKING ACCOUNT

	Currency	2019 \$m	2018 \$m
Australian franking credits available at 30% tax rate	AUD	35	97
New Zealand imputation credits available (which can be attached to our Australian dividends but may only be used by New Zealand resident shareholders)	NZD	4,068	3,868

The above amounts represent the balances of the franking accounts as at the end of the financial year, adjusted for:

- franking credits that will arise from the payment of income tax payable as at the end of the financial year; and
- franking credits/debits from the receipt/payment of dividends that have been recognised as tax receivables/payables as at the end of the financial year.

## 5. DIVIDENDS (continued)

The proposed final 2019 dividend will utilise the entire balance of \$35 million franking credits available at 30 September 2019. Instalment tax payments on account of the 2020 financial year which will be made after 30 September 2019 will generate sufficient franking credits to enable the final 2019 dividend to be 70% franked. The extent to which future dividends will be franked will depend on a number of factors, including the level of profits generated by the Group that will be subject to tax in Australia.

### RESTRICTIONS ON THE PAYMENT OF DIVIDENDS

APRA's written approval is required before paying dividends on ANZ ordinary shares:

- if the aggregate dividends exceed the Company's after tax earnings (in calculating those after tax earnings, we take into account any payments we made on senior capital instruments) in the financial year to which they relate; or
- if the Group's Common Equity Tier 1 capital ratio falls within capital range buffers specified by APRA.

If the Company fails to pay a dividend or distribution on its ANZ Capital Notes or ANZ Capital Securities on the scheduled payment date, it may (subject to a number of exceptions) be restricted from resolving to pay or paying any dividend on the ANZ ordinary shares.

## 6. EARNINGS PER ORDINARY SHARE

	2019 cents	2018 cents
<b>Earnings per ordinary share (EPS) - Basic</b>		
Earnings Per Share	210.0	221.6
Earnings Per Share from continuing operations <sup>1</sup>	222.1	245.6
Earnings Per Share from discontinued operations	(12.1)	(24.0)

	2019 cents	2018 cents
<b>Earnings per ordinary share (EPS) - Diluted</b>		
Earnings Per Share	201.9	212.1
Earnings Per Share from continuing operations <sup>1</sup>	213.0	234.2
Earnings Per Share from discontinued operations	(11.1)	(22.1)

Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders by the weighted average number of ordinary shares outstanding during the period (after eliminating ANZ shares held within the Group known as treasury shares). Diluted EPS is calculated by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares used in the basic EPS calculation for the effect of dilutive potential ordinary shares.

	2019 \$m	2018 \$m
<b>Reconciliation of earnings used in earnings per share calculations</b>		
<b>Basic:</b>		
Profit for the year	5,968	6,416
Less: Profit attributable to non-controlling interests	15	16
<b>Earnings used in calculating basic earnings per share</b>	<b>5,953</b>	<b>6,400</b>
Less: Profit/(Loss) after tax from discontinued operations	(343)	(695)
<b>Earnings used in calculating basic earnings per share from continuing operations</b>	<b>6,296</b>	<b>7,095</b>
<b>Diluted:</b>		
<b>Earnings used in calculating basic earnings per share</b>	<b>5,953</b>	<b>6,400</b>
Add: Interest on convertible subordinated debt	268	279
<b>Earnings used in calculating diluted earnings per share</b>	<b>6,221</b>	<b>6,679</b>
Less: Profit/(Loss) after tax from discontinued operations	(343)	(695)
<b>Earnings used in calculating diluted earnings per share from continuing operations</b>	<b>6,564</b>	<b>7,374</b>

	2019 millions	2018 millions
<b>Reconciliation of weighted average number of ordinary shares (WANOS) used in earnings per share calculations<sup>1,2</sup></b>		
<b>WANOS used in calculating basic earnings per share</b>	<b>2,834.9</b>	<b>2,888.3</b>
Add: Weighted average dilutive potential ordinary shares		
Convertible subordinated debt	237.9	249.0
Share based payments (options, rights and deferred shares)	8.8	11.4
<b>WANOS used in calculating diluted earnings per share</b>	<b>3,081.6</b>	<b>3,148.7</b>

<sup>1</sup> The successor fund transfer performed in preparation for the sales of the Group's wealth businesses to Zurich and IOOF was completed on 13 April 2019. Post this date, treasury shares held in Wealth Australia discontinued operations ceased to be eliminated in the Group's consolidated financial statements and are included in the denominator used in calculating earnings per share. If the weighted average number of treasury shares held in Wealth Australia discontinued operations was included in the denominator used in calculating earnings per share from continuing operations, basic earnings per share from continuing operations for 2019 would have been 221.4 cents (2018: 244.4 cents) and diluted earnings per share from continuing operations for 2019 would have been 212.4 cents (2018: 233.1 cents).

<sup>2</sup> Excludes the weighted average number of treasury shares held in ANZEST of 4.7 million (2018: 5.9 million) and Wealth Australia discontinued operations of 8.2 million (2018: 15.0 million).

## 7. SEGMENT REPORTING

### DESCRIPTION OF SEGMENTS

The Group's five continuing operating segments are presented on a basis that is consistent with the information provided internally to the Chief Executive Officer, who is the chief operating decision maker. This reflects the way the Group's businesses are managed, rather than the legal structure of the Group.

We measure the performance of these segments on a cash profit basis. To calculate cash profit, we remove certain non-core items from statutory profit. Details of these items are included in the "Other Items" section of this note. Transactions between business units across segments within ANZ are conducted on an arm's-length basis and disclosed as part of the income and expenses of these segments.

The reportable segments are divisions engaged in providing either different products or services or similar products and services in different geographical areas. They are as follows:

#### Australia Retail and Commercial

The Australia Retail and Commercial division comprises:

- **Retail** provides products and services to consumer customers in Australia via the branch network, mortgage specialists, contact centres, a variety of self-service channels (internet banking, phone banking, ATMs, website, ANZ share investing and digital banking) and third party brokers in addition to financial planning services provided by salaried financial planners.
- **Commercial** provides a full range of banking products and financial services including asset financing across the following customer segments: medium to large commercial customers and agribusiness customers across regional Australia, small business owners and high net worth individuals and family groups.

#### Institutional

The Institutional division services governments, global institutional and corporate customers across three product sets: Transaction Banking, Loans & Specialised Finance and Markets.

- **Transaction Banking** provides working capital and liquidity solutions including documentary trade, supply chain financing, commodity financing as well as cash management solutions, deposits, payments and clearing.
- **Loans & Specialised Finance** provides loan products, loan syndication, specialised loan structuring and execution, project and export finance, debt structuring and acquisition finance and corporate advisory.
- **Markets** provide risk management services on foreign exchange, interest rates, credit, commodities, debt capital markets in addition to managing the Group's interest rate exposure and liquidity position.

#### New Zealand

The New Zealand division comprises:

- **Retail** provides a full range of banking and wealth management services to consumer, private banking and small business banking customers. We deliver our services via our internet and app-based digital solutions and network of branches, mortgage specialists, relationship managers and contact centres.
- **Commercial** provides a full range of banking services including traditional relationship banking and sophisticated financial solutions through dedicated managers focusing on privately owned medium to large enterprises, the agricultural business segment and governments.

#### Pacific

The Pacific division provides products and services to retail customers, small to medium-sized enterprises, institutional customers and governments located in the Pacific Islands. Products and services include retail products provided to consumers, traditional relationship banking and sophisticated financial solutions provided to business customers through dedicated managers.

#### Technology, Services & Operations (TSO) and Group Centre

TSO and Group Centre provide support to the operating divisions, including technology, group operations, shared services, property, risk management, financial management, strategy, marketing, human resources and corporate affairs. The Group Centre includes residual Asia Retail and Wealth, Group Treasury, Shareholder Functions and minority investments in Asia.

Refer to Note 29 Discontinued Operations and Assets and Liabilities Held for Sale for details on discontinued operations.

### OPERATING SEGMENTS

The presentation of divisional results has been impacted by a number of methodology and structural changes during the period. Prior period comparatives have been restated as follows:

- The methodology for allocating earnings on capital at a business unit level has changed from Economic Capital to Regulatory Capital. While neutral at a Group level, this change has impacted net interest income at the divisional level;
- The residual Asia Retail and Wealth businesses have been transferred from the former Asia Retail and Pacific division to TSO and Group Centre division. The remaining segment has been renamed Pacific division; and



## 7. SEGMENT REPORTING (continued)

## OPERATING SEGMENTS (continued)

- ANZ's lenders mortgage insurance, share investing, general insurance distribution and financial planning businesses which were previously part of the continuing operations of Wealth Australia now form part of the Australia Retail and Commercial division (previously named Australia division) and Wealth Australia division ceases to exist as a continuing division.

The divisional results were also impacted by the adoption of two new accounting standards:

- AASB 9 - the Group implemented an expected credit loss methodology for impairment of financial assets, and revised the classification and measurement of certain financial assets from 1 October 2018. Consequently, the Group increased its provision for credit impairment by \$813 million through opening retained earnings. Comparative information has not been restated.
- AASB 15 - the main impact of adoption is that certain items previously netted are now presented gross in operating income and operating expenses. Comparative information has been restated which increased total operating income by \$153 million and is offset by an increase in total operating expenses of the same amount.

Year ended 30 September 2019	Australia Retail and Commercial \$m	Institutional \$m	New Zealand \$m	Pacific \$m	TSO and Group Centre \$m	Other items <sup>1</sup> \$m	Group Total \$m
Net interest income	8,092	3,080	2,736	128	303	-	14,339
Net fee and commission income							
- Lending fees	290	282	16	14	-	-	602
- Non-lending fees	1,499	847	691	42	(20)	-	3,059
- Commissions	75	-	61	-	(12)	-	124
- Funds management income	14	2	243	-	(5)	-	254
- Fee and commission expense	(657)	(338)	(459)	(9)	1	-	(1,462)
Net income from insurance business	100	-	18	-	1	7	126
Other income	27	1,399	6	57	243	(251)	1,481
Share of associates' profit	(1)	-	4	-	259	-	262
Other operating income	1,347	2,192	580	104	467	(244)	4,446
Operating income	9,439	5,272	3,316	232	770	(244)	18,785
Operating expenses	(4,074)	(2,667)	(1,286)	(150)	(894)	-	(9,071)
Profit before credit impairment and income tax	5,365	2,605	2,030	82	(124)	(244)	9,714
Credit impairment (charge)/release	(712)	2	(87)	1	1	1	(794)
<b>Profit before income tax</b>	<b>4,653</b>	<b>2,607</b>	<b>1,943</b>	<b>83</b>	<b>(123)</b>	<b>(243)</b>	<b>8,920</b>
Income tax expense and non-controlling interests	(1,458)	(779)	(544)	(24)	112	69	(2,624)
<b>Profit after tax from continuing operations</b>	<b>3,195</b>	<b>1,828</b>	<b>1,399</b>	<b>59</b>	<b>(11)</b>	<b>(174)</b>	<b>6,296</b>
Profit/(Loss) after tax from discontinued operations							(343)
<b>Profit after tax attributable to shareholders</b>							<b>5,953</b>
<b>Non-cash items</b>							
Share of associates' profit	(1)	-	4	-	259	-	262
Depreciation and amortisation	(176)	(112)	(41)	(7)	(535)	-	(871)
Equity-settled share based payment expenses	(13)	(69)	(4)	(1)	(33)	-	(120)
Credit impairment (charge)/release	(712)	2	(87)	1	1	1	(794)

Financial position	Australia Retail and Commercial \$m	Institutional \$m	New Zealand \$m	Pacific \$m	TSO and Group Centre \$m	Discontinued operations \$m	Group Total \$m
Goodwill	410	1,070	1,937	50	-	42	3,509
Investments in associates	17	2	-	-	2,938	-	2,957

<sup>1</sup> Cash profit represents ANZ's preferred measure of the result of the segments. We remove certain items from the segments as discussed on page 124 if we consider them not integral to the ongoing performance of the segment.

## 7. SEGMENT REPORTING (continued)

### OPERATING SEGMENT (continued)

	Australia Retail and Commercial	Institutional	New Zealand	Pacific	TSO and Group Centre	Other items <sup>1</sup>	Group Total
Year ended 30 September 2018	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Net interest income	8,449	2,993	2,651	131	290	-	14,514
Net fee and commission income							
- Lending fees	353	269	15	14	1	-	652
- Non-lending fees	1,494	832	657	39	32	-	3,054
- Commissions	83	-	42	-	(33)	-	92
- Funds management income	22	5	230	-	(9)	-	248
- Fee and commission expense	(609)	(289)	(417)	(8)	(13)	-	(1,336)
Net income from insurance business	126	1	117	-	10	19	273
Other income	42	1,248	22	55	339	598	2,304
Share of associates' profit	(1)	-	5	-	179	-	183
Other operating income	1,510	2,066	671	100	506	617	5,470
Operating income	9,959	5,059	3,322	231	796	617	19,984
Operating expenses	(4,075)	(2,948)	(1,205)	(128)	(1,045)	-	(9,401)
Profit before credit impairment and income tax	5,884	2,111	2,117	103	(249)	617	10,583
Credit impairment (charge)/release	(698)	44	(6)	(3)	(25)	-	(688)
<b>Profit before income tax</b>	<b>5,186</b>	<b>2,155</b>	<b>2,111</b>	<b>100</b>	<b>(274)</b>	<b>617</b>	<b>9,895</b>
Income tax expense and non-controlling interests	(1,560)	(675)	(590)	(28)	62	(9)	(2,800)
<b>Profit after tax from continuing operations</b>	<b>3,626</b>	<b>1,480</b>	<b>1,521</b>	<b>72</b>	<b>(212)</b>	<b>608</b>	<b>7,095</b>
Profit/(Loss) after tax from discontinued operations							(695)
<b>Profit after tax attributable to shareholders</b>							<b>6,400</b>
<b>Non-cash items</b>							
Share of associates' profit	(1)	-	5	-	179	-	183
Depreciation and amortisation	(217)	(410)	(48)	(7)	(517)	-	(1,199)
Equity-settled share based payment expenses	(17)	(83)	(7)	(1)	(29)	(1)	(138)
Credit impairment (charge)/release	(698)	44	(6)	(3)	(25)	-	(688)
	Australia Retail and Commercial	Institutional	New Zealand	Pacific	TSO and Group Centre	Discontinued operations	Group Total
<b>Financial position<sup>2</sup></b>	<b>\$m</b>	<b>\$m</b>	<b>\$m</b>	<b>\$m</b>	<b>\$m</b>	<b>\$m</b>	<b>\$m</b>
Goodwill	270	1,067	1,979	48	-	767	4,131
Investments in associates	18	1	5	-	2,531	-	2,555

<sup>1</sup> Cash profit represents ANZ's preferred measure of the result of the segments. We remove certain items from the segments as discussed on page 124 if we consider them not integral to the ongoing performance of the segment.

<sup>2</sup> Includes goodwill of \$691 million and investments in associates of \$2 million presented as assets held for sale.

## 7. SEGMENT REPORTING (continued)

### OTHER ITEMS

The table below sets out the profit after tax impact of other items which are removed from statutory profit to reflect the cash profit of each segment.

Item	Related segment	Profit after tax	
		2019 \$m	2018 \$m
Revaluation of policy liabilities	New Zealand	(77)	14
Economic hedges	Institutional, TSO and Group Centre	(118)	248
Revenue and expense hedges	TSO and Group Centre	19	9
Structured credit intermediation trades	Institutional	2	4
Reclassification of SRCB to held for sale	TSO and Group Centre	-	333
<b>Total from continuing operations</b>		<b>(174)</b>	<b>608</b>

### SEGMENT INCOME BY PRODUCTS AND SERVICES

The primary sources of our external income across all divisions are interest income and other operating income. The Australia, New Zealand, and Pacific divisions derive income from products and services from retail and commercial banking. The Institutional division derives its income from institutional products and services. No single customer amounts to greater than 10% of the Group's income.

### GEOGRAPHICAL INFORMATION

The following table sets out total operating income earned including discontinued operations and assets to be recovered in more than one year based on the geographical regions in which the Group operates. The assets consist of investment securities measured at fair value through other comprehensive income (applicable from 1 October 2018), available-for-sale assets (prior to 1 October 2018), net loans and advances and assets presented as held for sale.

	Australia		Asia Pacific, Europe & Americas		New Zealand		Total	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
Total operating income	12,394	13,286	2,613	2,823	3,947	3,956	18,954	20,065
Assets to be recovered in more than one year	386,062	389,119	48,545	46,801	105,642	98,312	540,249	534,232

## FINANCIAL ASSETS

Outlined below is a description of how we classify and measure financial assets relevant to the subsequent note disclosures.



### CLASSIFICATION AND MEASUREMENT

#### Financial assets - general

There are three measurement classifications for financial assets under AASB 9: amortised cost, fair value through profit or loss (FVTPL) and fair value through other comprehensive income (FVOCI). Financial assets are classified into these measurement classifications on the basis of two criteria:

- the business model within which the financial asset is managed; and
- the contractual cash flow characteristics of the financial asset (specifically whether the contractual cash flows represent solely payments of principal and interest).

The resultant financial asset classifications are as follows:

- Amortised cost: Financial assets with contractual cash flows that comprise solely payments of principal and interest only and which are held in a business model whose objective is to collect their cash flows;
- FVOCI: Financial assets with contractual cash flows that comprise solely payments of principal and interest only and which are held in a business model whose objective is to collect their cash flows or to sell the assets; and
- FVTPL: Any other financial assets not falling into the categories above are measured at FVTPL.

#### Fair value option for financial assets

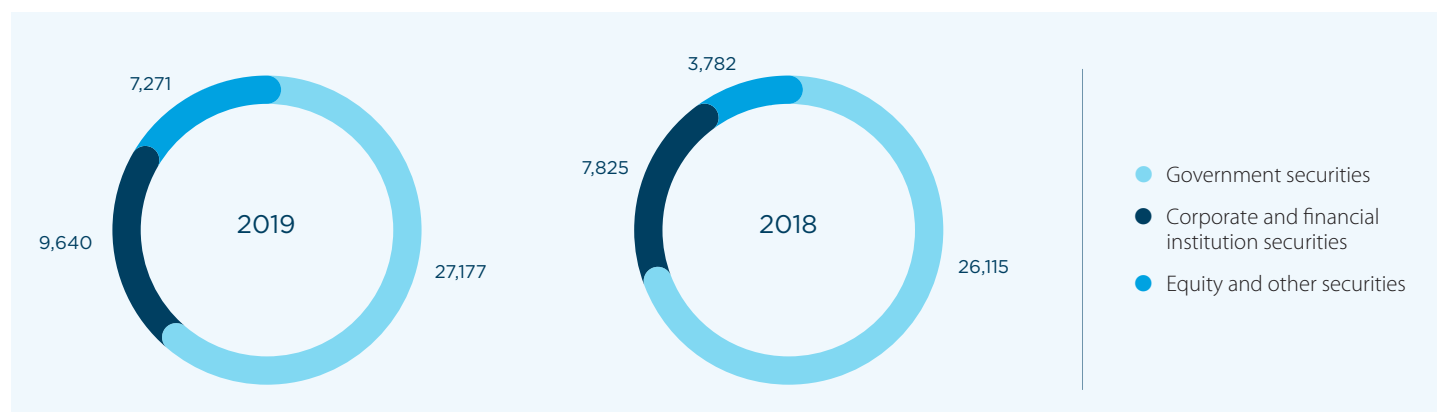
A financial asset may be irrevocably designated at FVTPL on initial recognition when the designation eliminates or significantly reduces an accounting mismatch that would otherwise arise.

## 8. CASH AND CASH EQUIVALENTS

	2019 \$m	2018 \$m
Coins, notes and cash at bank	1,186	1,382
Money at call, bills receivable and remittances in transit	3	74
Securities purchased under agreements to resell in less than 3 months	25,277	28,302
Balances with central banks	25,681	33,724
Settlement balances owed to ANZ within 3 months	29,474	21,154
<b>Cash and cash equivalents<sup>1</sup></b>	<b>81,621</b>	<b>84,636</b>

<sup>1</sup> Excludes cash and cash equivalents held for sale of nil (2018: \$328 million).

## 9. TRADING SECURITIES



	2019 \$m	2018 \$m
Government securities	27,177	26,115
Corporate and financial institution securities	9,640	7,825
Equity and other securities	7,271	3,782
<b>Total</b>	<b>44,088</b>	<b>37,722</b>
Less: Assets reclassified as held for sale (refer to Note 29)	(919)	-
<b>Total</b>	<b>43,169</b>	<b>37,722</b>



### RECOGNITION AND MEASUREMENT

Trading securities are financial instruments we either:

- acquire principally for the purpose of selling in the short-term; or
- hold as part of a portfolio we manage for short-term profit making.

We recognise purchases and sales of trading securities on trade date:

- initially, we measure them at fair value; and
- subsequently, we measure them in the balance sheet at their fair value with any revaluation recognised in the profit or loss.



### KEY JUDGEMENTS AND ESTIMATES

Judgement is required when applying the valuation techniques used to measure the fair value of trading securities not valued using quoted market prices. Refer to Note 17 Fair Value of Financial Assets and Financial Liabilities for further details.

## 10. DERIVATIVE FINANCIAL INSTRUMENTS

Fair Value	Assets 2019 \$m	Liabilities 2019 \$m	Assets 2018 \$m	Liabilities 2018 \$m
Derivative financial instruments - held for trading	116,622	(116,778)	66,457	(66,198)
Derivative financial instruments - designated in hedging relationships	4,045	(4,173)	1,966	(3,478)
<b>Derivative financial instruments</b>	<b>120,667</b>	<b>(120,951)</b>	<b>68,423</b>	<b>(69,676)</b>

### FEATURES

Derivative financial instruments are contracts:

- whose value is derived from an underlying price index (or other variable) defined in the contract - sometimes the value is derived from more than one variable;
- that require little or no initial net investment; and
- that are settled at a future date.

Movements in the price of the underlying variables, which cause the value of the contract to fluctuate, are reflected in the fair value of the derivative.

### PURPOSE

The Group's derivative financial instruments have been categorised as following:

<b>Trading</b>	Derivatives held in order to: <ul style="list-style-type: none"> <li>• Meet customer needs for managing their own risks.</li> <li>• Manage risks in the Group that are not in a designated hedge accounting relationship (balance sheet management).</li> <li>• Undertake market making and positioning activities to generate profits from short-term fluctuations in prices or margins.</li> </ul>
<b>Designated in Hedging Relationships</b>	Derivatives designated into hedge accounting relationships in order to minimise profit or loss volatility by matching movements to underlying positions relating to: <ul style="list-style-type: none"> <li>• Hedges of the Group's exposures to interest rate risk and currency risk.</li> <li>• Hedges of other exposures relating to non-trading positions.</li> </ul>

### TYPES

The Group offers and uses four different types of derivative financial instruments:

<b>Forwards</b>	A contract documenting the rate of interest, or the currency exchange rate, to be paid or received on a notional principal amount at a future date.
<b>Futures</b>	An exchange traded contract in which the parties agree to buy or sell an asset in the future for a price agreed on the transaction date, with a net settlement in cash paid on the future date without physical delivery of the asset.
<b>Swaps</b>	A contract in which two parties exchange a series of cash flows for another.
<b>Options</b>	A contract in which the buyer of the contract has the right - but not the obligation - to buy (known as a "call option") or to sell (known as a "put option") an asset or instrument at a set price on a future date. The seller has the corresponding obligation to fulfil the transaction to sell or buy the asset or instrument if the buyer exercises the option.

### RISKS MANAGED

The Group offers and uses the instruments described above to manage fluctuations in the following market factors:

<b>Foreign Exchange</b>	Currencies at current or determined rates of exchange.
<b>Interest Rate</b>	Fixed or variable interest rates applying to money lent, deposited or borrowed.
<b>Commodity</b>	Soft commodities (that is, agricultural products such as wheat, coffee, cocoa and sugar) and hard commodities (that is, mined products such as gold, oil and gas).
<b>Credit</b>	Counterparty risk in the event of default.

**10. DERIVATIVE FINANCIAL INSTRUMENTS (continued)****DERIVATIVE FINANCIAL INSTRUMENTS - HELD FOR TRADING**

The majority of the Group's derivative financial instruments are held for trading. The fair value of derivative financial instruments held for trading are:

Fair Value	Assets 2019 \$m	Liabilities 2019 \$m	Assets 2018 \$m	Liabilities 2018 \$m
<b>Interest rate contracts</b>				
Forward rate agreements	74	(78)	2	(2)
Futures contracts	41	(109)	54	(41)
Swap agreements	82,996	(80,588)	35,079	(35,428)
Options purchased	1,454	-	782	-
Options sold	-	(2,317)	-	(1,408)
<b>Total</b>	<b>84,565</b>	<b>(83,092)</b>	<b>35,917</b>	<b>(36,879)</b>
<b>Foreign exchange contracts</b>				
Spot and forward contracts	15,987	(15,359)	15,200	(14,088)
Swap agreements	13,836	(16,235)	12,532	(11,821)
Options purchased	405	-	494	-
Options sold	-	(514)	-	(669)
<b>Total</b>	<b>30,228</b>	<b>(32,108)</b>	<b>28,226</b>	<b>(26,578)</b>
<b>Commodity contracts</b>	<b>1,807</b>	<b>(1,553)</b>	<b>2,260</b>	<b>(2,683)</b>
<b>Credit default swaps</b>				
Structured credit derivatives purchased	16	-	22	-
Other credit derivatives purchased	4	(3)	8	(29)
<b>Credit derivatives purchased</b>	<b>20</b>	<b>(3)</b>	<b>30</b>	<b>(29)</b>
Structured credit derivatives sold	-	(19)	-	(26)
Other credit derivatives sold	2	(3)	24	(3)
<b>Credit derivatives sold</b>	<b>2</b>	<b>(22)</b>	<b>24</b>	<b>(29)</b>
<b>Total</b>	<b>22</b>	<b>(25)</b>	<b>54</b>	<b>(58)</b>
<b>Derivative financial instruments - held for trading</b>	<b>116,622</b>	<b>(116,778)</b>	<b>66,457</b>	<b>(66,198)</b>



## 10. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

### DERIVATIVE FINANCIAL INSTRUMENTS – DESIGNATED IN HEDGING RELATIONSHIPS

There are three types of hedge accounting relationships the Group utilises:

	Fair value hedge	Cash flow hedge	Net investment hedge
<b>Objective of this hedging arrangement</b>	To hedge our exposure to changes to the fair value of a recognised asset or liability or unrecognised firm commitment caused by interest rate or foreign currency movements.	To hedge our exposure to variability in cash flows of a recognised asset or liability, a firm commitment or a highly probable forecast transaction caused by interest rate, foreign currency and other price movements.	To hedge our exposure to exchange rate differences arising from the translation of our foreign operations from their functional currency to Australian dollars.
<b>Recognition of effective hedge portion</b>	The following are recognised in profit or loss at the same time: <ul style="list-style-type: none"> <li>all changes in the fair value of the underlying item relating to the hedged risk; and</li> <li>the change in the fair value of the derivatives.</li> </ul>	We recognise the effective portion of changes in the fair value of derivatives designated as a cash flow hedge in the cash flow hedge reserve.	We recognise the effective portion of changes in the fair value of the hedging instrument in the foreign currency translation reserve.
<b>Recognition of ineffective hedge portion</b>	Recognised immediately in Other operating income.		
<b>If a hedging instrument expires, or is sold, terminated, or exercised; or no longer qualifies for hedge accounting</b>	When we recognise the hedged item in profit or loss, we recognise the related unamortised fair value adjustment in profit or loss. This may occur over time if the hedged item is amortised to profit or loss as part of the effective yield over the period to maturity.	Only when we recognise the hedged item in profit or loss is the amount previously deferred in the cash flow hedge reserve transferred to profit or loss.	The amount we defer in the foreign currency translation reserve remains in equity and is transferred to profit or loss only when we dispose of, or partially dispose of, the foreign operation.
<b>Hedged item sold or repaid</b>	We recognise the unamortised fair value adjustment immediately in profit or loss.	Amounts accumulated in equity are transferred immediately to profit or loss.	The gain or loss, or applicable proportion, we recognise in equity is transferred to profit or loss on disposal or partial disposal of a foreign operation.

## 10. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

As outlined in Note 1, the Group has continued to apply the AASB 139 hedge accounting requirements until the International Accounting Standards Board's ongoing project on macro hedge accounting is completed. However, new hedge disclosures are required for 2019 and onwards under AASB 7 *Financial Instruments: Disclosures* (AASB 7) which are presented below. The presentation of derivatives information for 2018 has not been amended.

The fair value of derivative financial instruments designated in hedging relationships are:

	2019			2018	
	Nominal amount \$m	Assets \$m	Liabilities \$m	Assets \$m	Liabilities \$m
<b>Fair value hedges</b>					
Foreign exchange swap agreements	21	1	-	1	-
Foreign exchange spot and forward contracts	581	-	(9)	1	-
Interest rate swap agreements	108,243	2,093	(3,155)	1,261	(3,001)
Interest rate futures contracts	3,139	-	(27)	47	(1)
<b>Cash flow hedges</b>					
Interest rate swap agreements	84,365	1,876	(832)	592	(379)
Foreign exchange swap agreements	2,934	75	(91)	44	(52)
Foreign exchange spot and forward contracts	159	-	(1)	2	-
<b>Net investment hedges</b>					
Foreign exchange spot and forward contracts	1,484	-	(58)	18	(45)
<b>Derivative financial instruments - designated in hedging relationships</b>	<b>200,926</b>	<b>4,045</b>	<b>(4,173)</b>	<b>1,966</b>	<b>(3,478)</b>

The maturity profile of the nominal amounts of our hedging instruments held at 30 September 2019 is:

		Average Rate	Less than 3 months \$m	3 to 12 months \$m	1 to 5 years \$m	After 5 years \$m	Total \$m
<b>Nominal Amount</b>							
<b>Fair value hedges</b>							
Interest rate	Interest Rate	1.95%	3,195	18,407	63,873	25,907	111,382
Foreign exchange	HKD/AUD FX Rate	5.38	602	-	-	-	602
<b>Cash flow hedges</b>							
Interest rate	Interest Rate	2.15%	1,088	14,040	66,880	2,357	84,365
Foreign exchange <sup>1</sup>	AUD/USD FX Rate	0.72	40	120	1,652	1,281	3,093
	USD/EUR FX Rate	0.91					
<b>Net investment hedges</b>							
Foreign exchange	TWD/AUD FX Rate	21.41	474	1,010	-	-	1,484
	THB/AUD FX Rate	21.77					

<sup>1</sup> Hedges of foreign exchange risk cover multiple currency pairs. The table reflects the larger currency pairs only.

## 10. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

The impact of ineffectiveness from our designated hedge relationships by type of hedge relationship and type of risk being hedged are:

	Ineffectiveness			Amount reclassified from the cash flow hedge reserve or FCTR to profit and loss
	Change in value of hedging instrument \$m	Change in value of hedged item \$m	Hedge ineffectiveness recognised in profit and loss \$m	
<b>2019</b>				
<b>Fair value hedges<sup>1</sup></b>				
Interest rate	586	(582)	4	-
Foreign exchange	(36)	36	-	-
<b>Cash flow hedges<sup>1</sup></b>				
Interest rate	836	(825)	11	14
Foreign exchange	20	(20)	-	2
<b>Net investment hedges<sup>1</sup></b>				
Foreign exchange	(144)	144	-	-

<sup>1</sup> All hedging instruments are held within Derivative Financial Instruments.

Hedge ineffectiveness recognised is classified within Other operating income. Reclassification adjustments to the Statement of Comprehensive Income are recognised within Net interest income.

Hedged items in relation to the Group's fair value hedges for 30 September 2019 are as follows:

	Balance sheet presentation	Hedged risk	Carrying amount		Accumulated fair value hedge adjustments on the hedged item	
			Assets \$m	Liabilities \$m	Assets \$m	Liabilities \$m
Fixed rate loans and advances	Net loans and advances	Interest rate	2,281	-	17	-
Fixed rate debt issuance	Debt issuances	Interest rate	-	(67,555)	-	(1,749)
Fixed rate investment securities (FVOCI) <sup>1</sup>	Investment securities	Interest rate	47,641	-	1,907	-
Equity securities at FVOCI <sup>1</sup>	Investment securities	Foreign exchange	581	-	52	-
<b>Total</b>			<b>50,503</b>	<b>(67,555)</b>	<b>1,976</b>	<b>(1,749)</b>

<sup>1</sup> The carrying amount of debt and equity instruments at fair value through other comprehensive income does not include the fair value hedge adjustment as the hedge assets are measured at fair value. The accounting for the hedge relationship results in transfer of the hedge adjustment out of other comprehensive income into the Income Statement.

The cumulative amount of fair value hedge adjustments relating to ceased hedge relationships remaining on the Balance Sheet is \$8 million.

## 10. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

Hedged items in relation to the Group's cash flow and net investment hedges for 30 September 2019 are as follows:

		Cash flow hedge reserve		Foreign currency translation reserve	
		Continuing hedges	Discontinued hedges	Continuing hedges	Discontinued hedges
		\$m	\$m	\$m	\$m
Hedged risk					
<b>Cash flow hedges</b>					
Floating rate loans and advances	Interest rate	1,587	41	-	-
Floating rate customer deposits	Interest rate	(577)	(32)	-	-
Foreign currency debt issuance	Foreign exchange	14	-	-	-
Foreign currency investment securities	Foreign exchange	6	-	-	-
Highly probable forecast transactions	Foreign exchange	3	-	-	-
<b>Net investment hedges</b>					
Foreign operations	Foreign exchange	-	-	(159)	(149)

The table below details the reconciliation of the cash flow hedge reserve by risk type:

	Interest rate \$m	Foreign currency \$m	Total \$m
Balance at 1 October 2018	128	(1)	127
Fair value gains	825	20	845
Transferred to income statement	14	2	16
Income taxes and others	(251)	(6)	(257)
<b>Balance at 30 September 2019</b>	<b>716</b>	<b>15</b>	<b>731</b>

Hedges from net investments in a foreign operation resulted in a \$144 million decrease in FCTR during the year. There were no reclassifications from FCTR to the income statement during the year.

## 2018 Disclosure

The impact recognised in profit or loss arising from derivative financial instruments designated in hedge accounting relationships, are as follows:

	Hedge accounting type	2018 \$m
<b>Gain/(Loss) recognised in Other operating income</b>		
Hedged item	Fair value	1,190
Hedging instrument	Fair value	(1,210)
Ineffective portion of hedging instrument	Cash flow	13

## 10. DERIVATIVE FINANCIAL INSTRUMENTS (continued)



### RECOGNITION AND MEASUREMENT

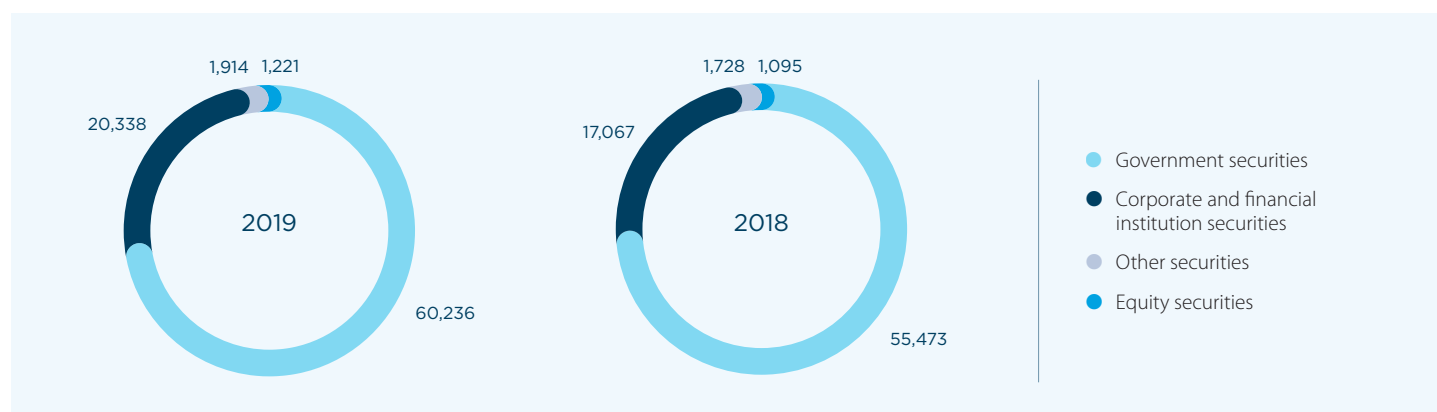
<b>Recognition</b>	<p>Initially and at each reporting date, we recognise all derivatives at fair value. If the fair value of a derivative is positive, then we carry it as an asset, but if its value is negative, then we carry it as a liability.</p> <p>Valuation adjustments are integral in determining the fair value of derivatives. This includes:</p> <ul style="list-style-type: none"> <li>• a credit valuation adjustment (CVA) to reflect the counterparty risk and/or event of default; and</li> <li>• a funding valuation adjustment (FVA) to account for funding costs and benefits in the derivatives portfolio.</li> </ul>
<b>Derecognition of assets and liabilities</b>	<p>We remove derivative assets from our balance sheet when the contracts expire or we have transferred substantially all the risks and rewards of ownership. We remove derivative liabilities from our balance sheet when the Group's contractual obligations are discharged, cancelled or expired.</p>
<b>Impact on the Income Statement</b>	<p>How we recognise gains or losses on derivative financial instruments depends on whether the derivative is held for trading or is designated into a hedging relationship. For derivative financial instruments held for trading, gains or losses from changes in the fair value are recognised in profit or loss.</p> <p>For an instrument designated into a hedging relationship, the recognition of gains or losses depends on the nature of the item being hedged. Refer to the previous table on page 129 for profit or loss treatment depending on the hedge type.</p> <p>Sources of hedge ineffectiveness may arise from basis risk and differences in discounting between the hedged items and the hedging instruments. The hedging instruments are discounted using Overnight Index Swaps discount curves which are not applied to the hedged items.</p>
<b>Hedge effectiveness</b>	<p>To qualify for hedge accounting a hedge is expected to be highly effective. A hedge is highly effective only if the following conditions are met:</p> <ul style="list-style-type: none"> <li>• the hedge is expected to be highly effective in achieving offsetting changes in fair value or cash flows attributable to the hedged risk during the period for which the hedge is designated (prospective effectiveness); and</li> <li>• the actual results of the hedge are within the range of 80-125% (retrospective effectiveness).</li> </ul> <p>The Group monitors hedge effectiveness on a regular basis but at a minimum at least at each reporting date.</p>



### KEY JUDGEMENTS AND ESTIMATES

Judgement is required when we select the valuation techniques used to measure the fair value of derivatives, particularly the selection of valuation inputs that are not readily observable, and the application of valuation adjustments to certain derivatives. Refer to Note 17 Fair Value of Financial Assets and Financial Liabilities for further details.

## 11. INVESTMENT SECURITIES



	2019 \$m	2018 \$m
<b>Investment securities measured at fair value through other comprehensive income</b>		
Debt securities	76,489	-
Equity securities	1,221	-
<b>Investment securities measured at amortised cost</b>		
Debt securities <sup>1</sup>	5,999	-
<b>Available-for-sale assets</b>		
Debt securities	-	74,268
Equity securities	-	1,095
<b>Total</b>	<b>83,709</b>	<b>75,363</b>
Less: Assets reclassified as held for sale (refer to Note 29)	-	(1,079)
<b>Total</b>	<b>83,709</b>	<b>74,284</b>

<sup>1</sup> Includes allowance for expected credit losses of \$13 million.

	Less than 3 months \$m	3 to 12 months \$m	1 to 5 years \$m	After 5 years \$m	No maturity \$m	Total \$m
<b>2019 Investment securities</b>						
Government securities	6,768	14,665	26,200	12,603	-	60,236
Corporate and financial institution securities	1,280	2,719	15,965	374	-	20,338
Other securities	-	-	183	1,731	-	1,914
Equity securities	-	-	-	-	1,221	1,221
<b>Total</b>	<b>8,048</b>	<b>17,384</b>	<b>42,348</b>	<b>14,708</b>	<b>1,221</b>	<b>83,709</b>

<b>2018 Available-for-sale assets</b>						
Government securities	6,715	8,159	28,144	12,455	-	55,473
Corporate and financial institution securities	948	2,549	13,283	287	-	17,067
Other securities	-	-	159	1,569	-	1,728
Equity securities	-	-	-	-	1,095	1,095
<b>Total</b>	<b>7,663</b>	<b>10,708</b>	<b>41,586</b>	<b>14,311</b>	<b>1,095</b>	<b>75,363</b>
Less: Assets reclassified as held for sale (refer to Note 29)						(1,079)
<b>Total</b>						<b>74,284</b>

## 11. INVESTMENT SECURITIES (continued)

During the year, the Group recognised a net gain (before tax) in other operating income from the recycling of gains/losses previously deferred in equity of \$240 million (2018: \$48 million) in respect of investment securities (applicable from 1 October 2018) and available-for-sale assets (prior to 1 October 2018).

The carrying value of equity securities at FVOCI / AFS equity securities is \$1,221 million (2018: \$1,095 million). This includes the Group's \$1,106 million (2018: \$1,025 million) investment in the Bank of Tianjin (BoT).



### RECOGNITION AND MEASUREMENT

#### *Policy applicable from 1 October 2018*

Investment securities are those financial assets in security form (i.e. transferable debt or equity instruments) that are not held for trading purposes. By way of exception, bills of exchange (a form of security/transferable instrument) which are used to facilitate the Group's customer lending activities are classified as Loans and advances (rather than Investment securities) to better reflect the substance of the arrangement.

Non-traded equity investments may be designated at FVOCI on an instrument by instrument basis. If this election is made, gains or losses are not reclassified from other comprehensive income to profit or loss on disposal of the investment. However, gains or losses may be reclassified within equity.

Assets disclosed as Investment securities are subject to the general classification and measurement policy for Financial Assets outlined at the commencement of the Group's financial asset disclosures on page 125. Additionally, expected credit losses associated with "Investment securities - debt securities at amortised cost" and "Investment securities - debt securities at fair value through other comprehensive income" are recognised and measured in accordance with the accounting policy outlined in Note 13. For "Investment securities - debt securities at fair value through other comprehensive income" the allowance for ECL is recognised in the FVOCI reserve in equity with a corresponding charge to profit or loss.

#### *Policy applicable prior to 1 October 2018*

AFS assets comprise non-derivative financial assets which we designate as AFS since we do not hold them principally for trading purposes. They include both equity and debt securities. AFS assets are initially recognised at fair value plus transaction costs and are revalued at least bi-annually. On revaluation, we include movements in fair value within the available-for-sale revaluation reserve in equity, except for certain items which are recognised directly in profit or loss, being interest on debt securities, dividends received, foreign exchange on debt securities and impairment charges.

When we sell the asset, any cumulative gain or loss from the available-for-sale revaluation reserve is recognised in profit or loss.

At each reporting date, we assess whether any AFS assets are impaired. We assess the impairment of any debt securities if an event has occurred which will have a negative impact on the asset's estimated cash flows. For equity securities, we assess if there is a significant or prolonged decline in their fair value below cost.

If an AFS asset is impaired, then we remove the cumulative loss related to that asset from the available-for-sale revaluation reserve. We then recognise it in profit or loss for:

- debt instruments, as a credit impairment expense; and
- equity instruments, as a negative impact in other operating income.

We recognise any later reversals of impairment on debt securities in the profit or loss through the credit impairment charge line. However, we do not make any reversals of impairment for equity securities. To the extent previously impaired equity securities recover in value, gains are recognised directly in equity.



### KEY JUDGEMENTS AND ESTIMATES

Judgement is required when we select valuation techniques used to measure the fair value of assets not valued using quoted market prices, particularly the selection of valuation inputs that are not readily observable. Refer to Note 17 Fair Value of Financial Assets and Financial Liabilities for further details.



## 12. NET LOANS AND ADVANCES

The following table provides details of net loans and advances for the Group:

	2019 \$m	2018 \$m
Overdrafts	7,267	7,061
Credit cards	9,241	9,890
Commercial bills	6,159	6,861
Term loans – housing	343,808	346,154
Term loans – non-housing	248,337	234,405
Other	3,483	3,442
<b>Subtotal</b>	<b>618,295</b>	<b>607,813</b>
Unearned income	(398)	(430)
Capitalised brokerage/mortgage origination fees	870	997
<b>Gross loans and advances (including assets reclassified as held for sale)</b>	<b>618,767</b>	<b>608,380</b>
Allowance for expected credit losses (refer to Note 13) <sup>1,2</sup>	(3,509)	(2,917)
<b>Net loans and advances (including assets reclassified as held for sale)</b>	<b>615,258</b>	<b>605,463</b>
Less: Net loans and advances reclassified as held for sale (refer to Note 29)	-	(999)
<b>Net loans and advances</b>	<b>615,258</b>	<b>604,464</b>
<i>Residual contractual maturity:</i>		
Within one year	133,273	126,811
More than one year	481,985	477,653
<b>Net loans and advances</b>	<b>615,258</b>	<b>604,464</b>
<i>Carried on Balance Sheet at:</i>		
Amortised cost	614,336	604,331
Fair value through profit or loss	922	133
<b>Net loans and advances</b>	<b>615,258</b>	<b>604,464</b>

<sup>1</sup> On adoption of AASB 9 on 1 October 2018, the Group increased the collectively assessed provision by \$647 million. Comparative information has not been restated. Refer to Note 35 for further details.

<sup>2</sup> \$500 million of collectively assessed provisions and \$26 million of individually assessed provision for credit impairment attributable to off-balance sheet credit related commitments at 2018 were reclassified from Net loans and advances at amortised cost to Other provisions to enhance comparability with current period presentation.



### RECOGNITION AND MEASUREMENT

Loans and advances are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are facilities the Group provides directly to customers or through third party channels.

Loans and advances are initially recognised at fair value plus transaction costs directly attributable to the issue of the loan or advance, which are primarily brokerage/mortgage origination fees which we amortise over the estimated life of the loan. Subsequently, we then measure loans and advances at amortised cost using the effective interest rate method, net of any provision for credit impairment, or at fair value when they are specifically designated on initial recognition as fair value through profit or loss or when held for trading.

We classify contracts to lease assets and hire purchase agreements as finance leases if they transfer substantially all the risks and rewards of ownership of the asset to the customer or an unrelated third party. We include these facilities in 'Other' in the table above.

The Group enters into transactions in which it transfers financial assets that are recognised on its balance sheet. When the Group retains substantially all of the risks and rewards of the transferred assets, the transferred assets remain on the Group's balance sheet, however if substantially all the risks and rewards are transferred, the Group derecognises the asset.

If the risks and rewards are partially retained and control over the asset is lost, the Group derecognises the asset. If control over the asset is not lost, the Group continues to recognise the asset to the extent of its continuing involvement.

We separately recognise the rights and obligations retained, or created, in the transfer of assets and liabilities as appropriate.

From 1 October 2018, assets disclosed as net loans and advances are subject to the general classification and measurement policy for Financial Assets outlined at the commencement of the Group's Financial Asset disclosures on page 125. Additionally, expected credit losses associated with loans and advances at amortised cost are recognised and measured in accordance with the accounting policy outlined in Note 13.

## 13. ALLOWANCE FOR EXPECTED CREDIT LOSSES

### ALLOWANCE FOR EXPECTED CREDIT LOSSES

As described in Note 1 and 35, the Group adopted AASB 9 effective from 1 October 2018 which resulted in the application of an expected credit loss (ECL) model for measuring impairment of financial assets and amendments to the presentation of credit impairment information for the current year. Comparative information has not been restated.

The following tables present the movement in the allowance for ECL (including allowance for ECL reclassified as held for sale) for the year.

#### Net loans and advances - at amortised cost

Allowance for ECL is included in Net loans and advances.

	Stage 1 \$m	Stage 2 \$m	Stage 3		Total \$m
			Collectively assessed \$m	Individually assessed \$m	
As at 1 October 2018	920	1,391	359	894	3,564
Transfer between stages	166	(308)	(91)	233	-
New and increased provisions (net of releases)	(168)	291	147	1,139	1,409
Write-backs	-	-	-	(382)	(382)
Bad debts written off (excluding recoveries)	-	-	-	(1,076)	(1,076)
Foreign currency translation and other movements <sup>1</sup>	9	4	(2)	(17)	(6)
As at 30 September 2019	927	1,378	413	791	3,509

<sup>1</sup> Includes the impacts of divestments completed in 2019 and the impact of discount unwind on individually assessed allowance for ECL.

The movement in expected credit losses is consistent with the movement in corresponding gross balances.

#### Investment securities - debt securities at amortised cost

Allowance for ECL is included in Investment securities.

	Stage 1 \$m	Stage 2 \$m	Stage 3		Total \$m
			Collectively assessed \$m	Individually assessed \$m	
As at 1 October 2018	9	2	-	-	11
Transfer between stages	-	-	-	-	-
New and increased provisions (net of releases)	2	(1)	-	-	1
Write-backs	-	-	-	-	-
Bad debts written off (excluding recoveries)	-	-	-	-	-
Foreign currency translation and other movements	1	-	-	-	1
As at 30 September 2019	12	1	-	-	13

#### Investment securities - debt securities at FVOCI

Allowance for ECL does not change the carrying amount which remains at fair value. Instead, the allowance for ECL is recognised in the FVOCI reserve in equity, with a corresponding charge to profit or loss.

	Stage 1 \$m	Stage 2 \$m	Stage 3		Total \$m
			Collectively assessed \$m	Individually assessed \$m	
As at 1 October 2018	14	-	-	-	14
Transfer between stages	-	-	-	-	-
New and increased provisions (net of releases)	(2)	-	-	-	(2)
Write-backs	-	-	-	-	-
Bad debts written off (excluding recoveries)	-	-	-	-	-
Foreign currency translation and other movements <sup>1</sup>	(4)	-	-	-	(4)
As at 30 September 2019	8	-	-	-	8

<sup>1</sup> Includes the impacts of divestments completed in 2019.

**13. ALLOWANCE FOR EXPECTED CREDIT LOSSES** (continued)**ALLOWANCE FOR EXPECTED CREDIT LOSSES****Off-balance sheet commitments - undrawn and contingent facilities**

Allowance for ECL is included in Other provisions.

	Stage 1 \$m	Stage 2 \$m	Stage 3		Total \$m
			Collectively assessed \$m	Individually assessed \$m	
<b>As at 1 October 2018</b>	<b>474</b>	<b>166</b>	<b>15</b>	<b>26</b>	<b>681</b>
Transfer between stages	27	(29)	-	2	-
New and increased provisions (net of releases)	(36)	12	6	-	(18)
Write-backs	-	-	-	(3)	(3)
Bad debts written off (excluding recoveries)	-	-	-	-	-
Foreign currency translation and other movements	8	2	-	(2)	8
<b>As at 30 September 2019</b>	<b>473</b>	<b>151</b>	<b>21</b>	<b>23</b>	<b>668</b>

**2018 Provision for credit impairment disclosures under AASB 139**

The below disclosure does not reflect the adoption of AASB 9 and is prepared under the requirements of the previous AASB 139.

	Net loans and advances	Off-balance sheet credit related commitments	Total
	2018 \$m	2018 \$m	2018 \$m
<b>Provision for credit impairment</b>			
<b>Individual provision</b>			
Balance at start of year	1,118	18	1,136
New and increased provisions	1,426	18	1,444
Write-backs	(425)	-	(425)
Bad debts written off (excluding recoveries)	(1,224)	-	(1,224)
Other <sup>1</sup>	(1)	(10)	(11)
<b>Total individual provision</b>	<b>894</b>	<b>26</b>	<b>920</b>
<b>Collective provision</b>			
Balance at start of year	2,118	544	2,662
Charge/(release) to profit or loss	(34)	(51)	(85)
Other <sup>2</sup>	(61)	7	(54)
<b>Total collective provision</b>	<b>2,023</b>	<b>500</b>	<b>2,523</b>
<b>Total provision for credit impairment</b>	<b>2,917</b>	<b>526</b>	<b>3,443</b>

<sup>1</sup> Other individual provision includes the impact of the sale completion of the Asia Retail and Wealth business divestment in 2018. It includes an adjustment for exchange rate fluctuations and the impact of discount unwind on individual provisions.

<sup>2</sup> Other collective provision includes the impact of the sale completion of the Asia Retail and Wealth business divestment, and an adjustment for exchange rate fluctuations.

### 13. ALLOWANCE FOR EXPECTED CREDIT LOSSES (continued)

#### CREDIT IMPAIRMENT CHARGE - INCOME STATEMENT

##### Credit impairment charge/(release) analysis under AASB 9

	2019 \$m
New and increased provisions (net of releases) <sup>1</sup>	
- Collectively assessed	16
- Individually assessed	1,374
Write-backs	(385)
Recoveries of amounts previously written-off	(212)
Total credit impairment charge	793
Less: credit impairment charge/(release) from discontinued operations	(1)
<b>Total credit impairment charge from continuing operations</b>	<b>794</b>

<sup>1</sup> Includes the impact of transfers between collectively assessed and individually assessed.

The contractual amount outstanding on financial assets that were written off during the period ended 30 September 2019 and that are still subject to enforcement activity is \$212 million.

##### 2018 Credit impairment charge/(release) analysis under AASB 139

The below disclosures do not reflect the adoption of AASB 9 and are prepared under the requirements of the previous AASB 139.

	2018 \$m
New and increased individual provisions	1,444
Write-backs	(425)
Recoveries of amounts previously written-off	(246)
Individually assessed credit impairment charge	773
Collectively assessed credit impairment charge/(release)	(85)
<b>Credit impairment charge</b>	<b>688</b>

## 13. ALLOWANCE FOR EXPECTED CREDIT LOSSES (continued)



### RECOGNITION AND MEASUREMENT

*Policy applicable from 1 October 2018*

#### EXPECTED CREDIT LOSS IMPAIRMENT MODEL

The measurement of expected credit losses reflects an unbiased, probability weighted prediction which evaluates a range of scenarios and takes into account the time value of money, past events, current conditions and forecasts of future economic conditions.

Expected credit losses are either measured over 12 months or the expected lifetime of the financial asset, depending on credit deterioration since origination, according to the following three-stage approach:

- Stage 1: At the origination of a financial asset, and where there has not been a significant increase in credit risk (SICR) since origination, an allowance equivalent to 12 months ECL is recognised reflecting the expected credit losses resulting from default events that are possible within the next 12 months from the reporting date. For instruments with a remaining maturity of less than 12 months, expected credit losses are estimated based on default events that are possible over the remaining time to maturity.
- Stage 2: Where there has been a significant increase in credit risk since origination, an allowance equivalent to lifetime ECL is recognised reflecting expected credit losses resulting from all possible default events over the expected life of a financial instrument. If credit risk were to improve in a subsequent period such that the increase in credit risk since origination is no longer considered significant, the exposure returns to a Stage 1 classification and a 12 month ECL applies.
- Stage 3: Where there is objective evidence of impairment, an allowance equivalent to lifetime ECL is recognised.

Expected credit losses are estimated on a collective basis for exposures in Stage 1 and Stage 2, and on either a collective or individual basis when transferred to Stage 3.

#### MEASUREMENT OF EXPECTED CREDIT LOSS

ECL is calculated as the product of the following credit risk factors at a facility level, discounted to incorporate the time value of money:

- Probability of default (PD) - the estimate of the likelihood that a borrower will default over a given period;
- Exposure at default (EAD) - the expected balance sheet exposure at default taking into account repayments of principal and interest, expected additional drawdowns and accrued interest; and
- Loss given default (LGD) - the expected loss in the event of the borrower defaulting, expressed as a percentage of the facility's EAD, taking into account direct and indirect recovery costs.

These credit risk factors are adjusted for current and forward looking information through the use of macro-economic variables.

#### EXPECTED LIFE

When estimating ECL for exposures in Stage 2 and 3, the Group considers the expected lifetime over which it is exposed to credit risk.

For non-retail portfolios, the Group uses the maximum contractual period as the expected lifetime for non-revolving credit facilities. For non-retail revolving credit facilities, such as corporate lines of credit, the expected life reflects the Group's contractual right to withdraw a facility as part of a contractually agreed annual review, after taking into account the applicable notice period.

For retail portfolios, the expected lifetime is determined using behavioural term, taking into account expected prepayment behaviour and substantial modifications.

#### DEFINITION OF DEFAULT, CREDIT IMPAIRED AND WRITE-OFFS

The definition of default used in measuring expected credit losses is aligned to the definition used for internal credit risk management purposes across all portfolios. This definition is also in line with the regulatory definition of default. Default occurs when there are indicators that a debtor is unlikely to fully satisfy contractual credit obligations to the Group, or the exposure is 90 days past due.

Financial assets, including those that are well secured, are considered credit impaired for financial reporting purposes when they default.

When there is no realistic probability of recovery, loans are written off against the related impairment allowance on completion of the Group's internal processes and when all reasonably expected recoveries have been collected. In subsequent periods, any recoveries of amounts previously written-off are credited to credit impairment charge in the income statement.

## 13. ALLOWANCE FOR EXPECTED CREDIT LOSSES (continued)



### RECOGNITION AND MEASUREMENT

#### MODIFIED FINANCIAL ASSETS

If the terms of a financial asset are modified or an existing financial asset is replaced with a new one for either credit or commercial reasons, an assessment is made to determine if the changes to the terms of the existing financial asset are considered substantial. This assessment considers both changes in cash flows arising from the modified terms as well as changes in the overall instrument risk profile; for example, changes in the principal (credit limit), term, or type of underlying collateral. Where a modification is considered non-substantial, the existing financial asset is not derecognised and its date of origination continues to be used to determine SICR. Where a modification is considered substantial, the existing financial asset is derecognised and a new financial asset is recognised at its fair value on the modification date, which also becomes the date of origination used to determine SICR for this new asset.

#### SIGNIFICANT INCREASE IN CREDIT RISK (SICR)

Stage 2 assets are those that have experienced a significant increase in credit risk (SICR) since origination. In determining what constitutes a SICR, the Group considers both qualitative and quantitative information:

i. Internal credit rating grade

For the majority of portfolios, the primary indicator of a SICR is a significant deterioration in the internal credit rating grade of a facility since origination and is measured by application of thresholds.

For non-retail portfolios, a SICR is determined by comparing the Customer Credit Rating (CCR) applicable to a facility at reporting date to the CCR at origination of that facility. A CCR is assigned to each borrower which reflects the probability of default of the borrower and incorporates both borrower and non-borrower specific information, including forward looking information. CCRs are subject to review at least annually or more frequently when an event occurs which could affect the credit risk of the customer.

For retail portfolios, a SICR is determined by comparing each facility's scenario weighted lifetime probability of default at the reporting date to the scenario weighted lifetime probability of default at origination. The scenario weighted lifetime probability of default may increase significantly if:

- there has been a deterioration in the economic outlook, or an increase in economic uncertainty; or
- there has been a deterioration in the customer's overall credit position, or ability to manage their credit obligations.

ii. Backstop criteria

The Group uses 30 days past due arrears as a backstop criteria for both non-retail and retail portfolios. For retail portfolios only, facilities are required to demonstrate three to six months of good payment behaviour prior to being allocated back to Stage 1.

#### FORWARD LOOKING INFORMATION

Forward-looking information is incorporated into both our assessment of whether a financial asset has experienced a significant increase in credit risk since its initial recognition and in our estimate of ECL. In applying forward looking information for estimating ECL, the Group considers four probability-weighted forecast economic scenarios as follows:

i. Base case scenario

The base case scenario is ANZ's view of the most likely future macro-economic conditions. It reflects management's assumptions used for strategic planning and budgeting, and also informs the Group Internal Capital Adequacy Assessment Process (ICAAP) which is the process the Group applies in strategic and capital planning over a 3 year time horizon;

ii. Upside and iii. Downside scenarios

The upside and downside scenarios are fixed by reference to average economic cycle conditions (that is, they are not based on the economic conditions prevailing at balance date) and are based on a combination of more optimistic (in the case of the upside) and pessimistic (in the case of the downside) economic events and uncertainty over long term horizons; and

iv. Severe downside scenario

The severe downside scenario is fixed by reference to average economic cycle conditions and accounts for the potentially severe impact of less likely extremely adverse economic conditions. It reflects macro-economic conditions of a downturn economic event with a probability of occurrence once every 25 years.

The four scenarios are described in terms of macro-economic variables used in the PD, LGD and EAD models (collectively the ECL models) depending on the portfolio and country of the borrower. Examples of the variables include unemployment rates, GDP growth rates, house price indices, commercial property price indices and consumer price indices.

## 13. ALLOWANCE FOR EXPECTED CREDIT LOSSES (continued)



## RECOGNITION AND MEASUREMENT

Probability weighting of each scenario is determined by management considering the risks and uncertainties surrounding the base case scenario, as well as specific portfolio considerations where required. The Group Asset and Liability Committee (GALCO) is responsible for reviewing and approving the base case forecast scenario and the Credit and Market Risk Committee (CMRC) approves the probability weights applied to each scenario.

Where applicable, temporary adjustments may be made to account for situations where known or expected risks have not been adequately addressed in the modelling process. CMRC is responsible for approving such adjustments.

## ECL Sensitivity

The table below illustrates the impact on the Group's ECL allowance under scenarios where a 100% weighting is applied to both upside and downside scenarios with all other modelling assumptions remaining constant.

	Total ECL \$m	Impact \$m
100% upside scenario	2,384	(993)
100% downside scenario	5,334	1,956

*Policy applicable prior to 1 October 2018*

The Group recognises two types of impairment provisions for its loans and advances:

- Individual provisions for significant assets that are assessed to be impaired; and
- Collective provisions for portfolios of similar assets that are assessed collectively for impairment.

The accounting treatment for each of them is detailed below:

	Individually	Collectively
<b>Assessment</b>	If any impaired loans and advances exceed specified thresholds and an impairment event has been identified, then we assess the need for a provision individually.	To allow for any small value loans and advances where losses may have been incurred but not yet identified, and individually significant loans and advances that we do not assess as impaired, we assess them collectively in pools of assets with similar credit risk characteristics.
<b>Impairment</b>	Loans and advances are assessed as impaired if we have objective evidence that we may not recover principal or interest payments (that is, a loss event has been incurred).	We estimate the provision on the basis of historical loss experience for assets with similar credit risk characteristics to others in the respective collective pool. We adjust the historical loss experience based on current observable data – such as: changing economic conditions, the impact of the inherent risk of large concentrated losses within the portfolio and an assessment of the economic cycle.
<b>Measurement</b>	We measure impairment loss as the difference between the asset's carrying amount and estimated future cash flows discounted to their present value at the asset's original effective interest rate. We record the result as an expense in profit or loss in the period we identify the impairment and recognise a corresponding reduction in the carrying amount of loans and advances through an offsetting provision.	
<b>Uncollectable amounts</b>	If a loan or advance is uncollectable (whether partially or in full), then we write off the balance (and also any related provision for credit impairment). We write off unsecured retail facilities at the earlier of the facility becoming 180 days past due, or the customer's bankruptcy or similar legal release from the obligation to repay the loan or advance. For secured facilities, write offs occur net of the proceeds determined to be recoverable from the realisation of collateral.	
<b>Recoveries</b>	If we recover any cash flows from loans and advances we have previously written off, then we recognise the recovery in profit or loss in the period the cash flows are received.	
<b>Off-balance sheet amounts</b>	Any off-balance sheet items, such as loan commitments, are considered for impairment both on an individual and collective basis.	



## 13. ALLOWANCE FOR EXPECTED CREDIT LOSSES (continued)



### KEY JUDGEMENTS AND ESTIMATES

*Applicable from 1 October 2018*

When estimating the allowance for expected credit losses for loans and advances, we used management's judgement in respect of the matters outlined below.

#### Key Judgements

<b>Determining when a significant increase in credit risk has occurred</b>	<p>In the measurement of ECL, judgement is involved in setting the rules to determine whether there has been a significant increase in credit risk (SICR) since initial recognition of a loan, resulting in the financial asset moving from 'stage 1' to 'stage 2'. This is a key area of judgement as transition from stage 1 to stage 2 increases the ECL calculation from an allowance based on the probability of default in the next 12 months, to an allowance for lifetime expected credit losses. Subsequent decreases in credit risk combined with transition from stage 2 to stage 1 may similarly result in significant changes in the ECL allowance.</p> <p>The setting of precise trigger points requires judgement which may have a material impact upon the size of the ECL allowance. The Group monitors the effectiveness of SICR criteria on an ongoing basis.</p>
<b>Measuring both 12-month and lifetime credit losses</b>	<p>The PD, LGD, and EAD credit risk parameters used in determining ECL are point-in-time measures reflecting the relevant forward looking information determined by management. Judgement is involved in determining which forward-looking information variables are relevant for particular lending portfolios and for determining each portfolio's point-in-time sensitivity.</p> <p>In addition, judgement is required where behavioural characteristics are applied in estimating the lifetime of a facility to be used in measuring ECL. All other things being equal, an increase in the expected behavioural life will increase the amount of ECL.</p>
<b>Forecasting forward-looking scenarios</b>	<p>Our forecast of forward looking information variables is established from a "base case" or most likely scenario that is used internally by management for planning and forecasting purposes.</p> <p>The expected outcomes of key economic drivers for the base case scenario as at 30 September 2019 are as follows:</p> <p><b>Australia</b></p> <p>The unemployment rate is expected to remain essentially flat and GDP growth to improve modestly over the forecast period, with residential property values expected to improve after a period of decline. Commercial property prices are expected to decline slightly through the forecast period. Consumer price index growth is expected to rise from current levels.</p> <p><b>New Zealand</b></p> <p>GDP growth is forecast to improve modestly over the forecast period, with the unemployment rate remaining stable. Residential property values are expected to achieve modest levels of growth. Commercial property prices are expected to grow, however, the growth rate is expected to be modest through the forecast period. The consumer price index is expected to rise modestly.</p> <p><b>Rest of world</b></p> <p>GDP growth is forecast to taper lower in the near term due to uncertainty in the global outlook. Inflation is also expected to remain soft over the forecast period to 2020.</p>
<b>Probability weighting of each scenario</b>	<p>Probability weighting of each scenario is determined by management considering the risks and uncertainties surrounding the base case scenario, as well as specific portfolio considerations where required.</p>
<b>Management temporary adjustments</b>	<p>Management temporary adjustments to the ECL allowance are adjustments we use in circumstances where we judge that our existing inputs, assumptions and model techniques do not capture all the risk factors relevant to our lending portfolios. Emerging local or global macroeconomic, microeconomic or political events, and natural disasters that are not incorporated into our current parameters, risk ratings, or forward-looking information are examples of such circumstances.</p> <p>The use of management temporary adjustments may impact the amount of ECL recognised.</p>

### 13. ALLOWANCE FOR EXPECTED CREDIT LOSSES (continued)



#### KEY JUDGEMENTS AND ESTIMATES

*Applicable prior to 1 October 2018*

When we measured impairment of loans and advances, we used management's judgement of the extent of losses at reporting date.

	Individually	Collectively
Key Judgements	<ul style="list-style-type: none"> <li>• Estimated future cash flows</li> <li>• Business prospects for the customer</li> <li>• Realisable value of any collateral</li> <li>• Group's position relative to other claimants</li> <li>• Reliability of customer information</li> <li>• Likely cost and duration of recovering loans</li> </ul>	<ul style="list-style-type: none"> <li>• Estimated future cash flows</li> <li>• Historical loss experience of assets with similar risk characteristics</li> <li>• Impact of large concentrated losses inherent in the portfolio</li> <li>• Assessment of the economic cycle</li> </ul>
We regularly reviewed our key judgements and updated them to reflect actual loss experience.		

### FINANCIAL LIABILITIES

Outlined below is a description of how we classify and measure financial liabilities relevant to the subsequent note disclosures.



#### CLASSIFICATION AND MEASUREMENT

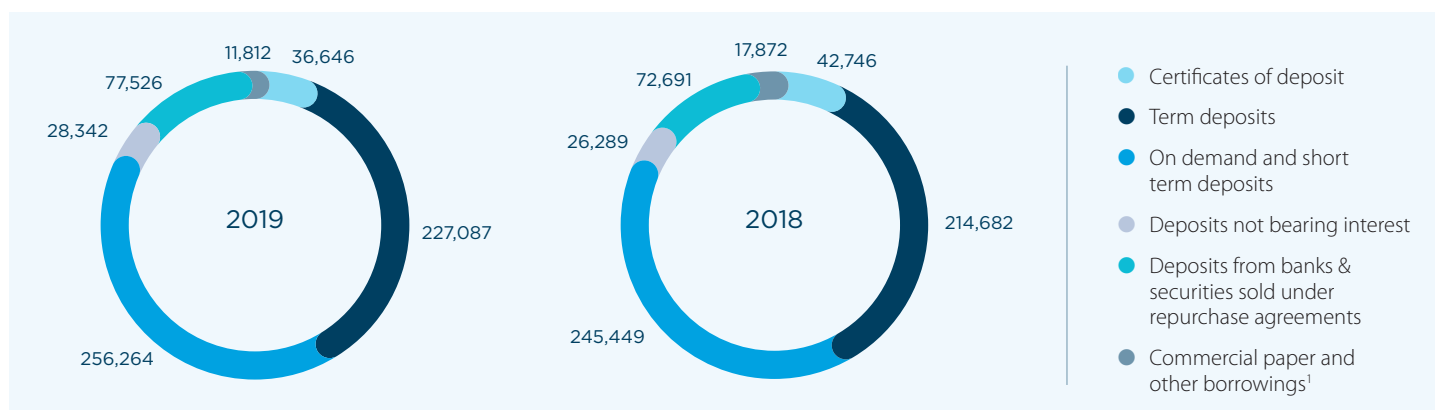
##### Financial liabilities

Financial liabilities are measured at amortised cost, or fair value through profit or loss when they are held for trading. Additionally, financial liabilities can be designated at FVTPL where:

- the designation eliminates or significantly reduces an accounting mismatch which would otherwise arise;
- a group of financial liabilities are managed and their performance is evaluated on a fair value basis, in accordance with a documented risk management strategy; or
- the financial liability contains one or more embedded derivatives unless:
  - a) the embedded derivative does not significantly modify the cash flows that otherwise would be required by the contract, or
  - b) the embedded derivative is closely related to the host financial liability.

Where financial liabilities are designated as measured at fair value, gains or losses relating to changes in the entity's own credit risk are included in other comprehensive income, except where doing so would create or enlarge an accounting mismatch in profit or loss. This section of AASB 9 was early adopted by the Group on 1 October 2013.

## 14. DEPOSITS AND OTHER BORROWINGS



	2019 \$m	2018 \$m
Certificates of deposit	36,646	42,746
Term deposits	227,087	214,682
On demand and short term deposits	256,264	245,449
Deposits not bearing interest	28,342	26,289
Deposits from banks & securities sold under repurchase agreements	77,526	72,691
Commercial paper and other borrowings <sup>1</sup>	11,812	17,872
<b>Deposits and other borrowings (including liabilities reclassified as held for sale)</b>	<b>637,677</b>	<b>619,729</b>
Less: Deposits and other borrowings reclassified as held for sale (refer to Note 29)	-	(1,579)
<b>Deposits and other borrowings</b>	<b>637,677</b>	<b>618,150</b>
<i>Residual contractual maturity:</i>		
Within one year	630,373	606,175
More than one year	7,304	11,975
<b>Deposits and other borrowings</b>	<b>637,677</b>	<b>618,150</b>
<i>Carried on Balance Sheet at:</i>		
Amortised cost	635,376	615,818
Fair value through profit or loss (designated on initial recognition)	2,301	2,332
<b>Deposits and other borrowings</b>	<b>637,677</b>	<b>618,150</b>

<sup>1</sup> Other borrowings related to secured investments of the consolidated subsidiary UDC Finance Limited (UDC) of NZD 0.1 billion (2018: NZD 0.9 billion) which are secured by a security interest over all the assets of UDC of NZD 3.5 billion (2018: NZD 3.3 billion).



### RECOGNITION AND MEASUREMENT

For deposits and other borrowings that:

- are not designated at fair value through profit or loss on initial recognition, we measure them at amortised cost and recognise their interest expense using the effective interest rate method; and
- are managed on a fair value basis, reduce or eliminate an accounting mismatch or contain an embedded derivative, we designated them as fair value through profit or loss.

Refer to Note 17 Fair Value of Financial Assets and Financial Liabilities for details of the split between amortised cost and fair value.

For deposits and other borrowings designated at fair value we recognise the amount of fair value gain or loss attributable to changes in the Group's own credit risk in other comprehensive income in retained earnings. Any remaining amount of fair value gain or loss we recognise directly in profit or loss. Once we have recognised an amount in other comprehensive income, we do not later reclassify it to profit or loss.

Securities sold under repurchase agreements represent a liability to repurchase the financial assets that remain on our balance sheet since the risks and rewards of ownership remain with the Group. Over the life of the repurchase agreement, we recognise the difference between the sale price and the repurchase price and charge it to interest expense in the Income Statement.

## 15. DEBT ISSUANCES

The Group uses a variety of funding programmes to issue senior debt (including covered bonds and securitisations) and subordinated debt. The difference between senior debt and subordinated debt is that holders of senior debt take priority over holders of subordinated debt owed by the relevant issuer. In the winding up of the relevant issuer, the subordinated debt will be repaid by the relevant issuer only after the repayment of claims of depositors, other creditors and the senior debt holders.

	2019 \$m	2018 \$m
Senior debt	89,737	86,193
Covered bonds	20,957	17,846
Securitisation	2,411	1,232
<b>Total unsubordinated debt</b>	<b>113,105</b>	<b>105,271</b>
Subordinated debt		
- Additional Tier 1 capital	8,171	7,917
- Tier 2 capital	8,415	7,991
<b>Total subordinated debt</b>	<b>16,586</b>	<b>15,908</b>
<b>Total debt issued</b>	<b>129,691</b>	<b>121,179</b>

### TOTAL DEBT ISSUED BY CURRENCY

The table below shows the Group's issued debt by currency of issue, which broadly represents the debt holders' base location.

	2019 \$m	2018 \$m
USD United States dollars	45,841	49,610
EUR Euro	26,200	23,239
AUD Australian dollars	39,273	29,477
NZD New Zealand dollars	5,130	5,673
JPY Japanese yen	3,312	3,471
CHF Swiss francs	1,501	2,067
GBP Pounds sterling	4,720	3,776
HKD Hong Kong dollars	1,446	1,157
Other Chinese yuan, Norwegian krone, Singapore dollars, Indonesian rupiah and Canadian dollars	2,268	2,709
<b>Total debt issued</b>	<b>129,691</b>	<b>121,179</b>
<b>Residual contractual maturity<sup>1</sup>:</b>		
Within one year	20,803	21,585
More than one year	106,963	97,938
No maturity date (instruments in perpetuity)	1,925	1,656
<b>Total debt issued</b>	<b>129,691</b>	<b>121,179</b>

<sup>1</sup> Based on the final maturity date or, in the case of Additional Tier 1 capital securities, the mandatory conversion date (if any).

## 15. DEBT ISSUANCES (continued)

### SUBORDINATED DEBT

Subordinated debt qualifies as regulatory capital for the Group and is classified as either Additional Tier 1 (AT1) capital or Tier 2 capital for APRA's capital adequacy purposes depending on their terms and conditions:

- AT1 capital: perpetual capital instruments such as:
  - ANZ Capital Notes (ANZ CN);
  - ANZ Capital Securities (ANZ CS); and
  - ANZ NZ Capital Notes (ANZ NZ CN).
- Tier 2 capital: perpetual or term subordinated notes.

Tier 2 capital instruments rank ahead of AT1 capital instruments and AT1 capital instruments only rank ahead of ordinary shares, in a liquidation of the issuer.

### AT1 CAPITAL

All outstanding AT1 capital instruments are Basel III fully compliant instruments (refer to Note 23 Capital Management for further information about Basel III). Each of the ANZ CN and ANZ CS rank equally with each other.

Distributions on the AT1 capital instruments are non-cumulative and subject to the issuer's absolute discretion and certain payment conditions (including regulatory requirements). Distributions on ANZ CNs are franked in line with the franking applied to ANZ ordinary shares.

Where specified, the AT1 capital instruments provide the issuer with an early redemption or conversion option on a specified date and in certain other circumstances (such as a tax or regulatory event). This option is subject to APRA's and, in respect of the ANZ NZ CN, the Reserve Bank of New Zealand's (RBNZ) prior written approval.

Each of the AT1 capital instruments will immediately convert into a variable number of ANZ ordinary shares (based on the average market price of the shares immediately prior to conversion less a 1% discount, subject to a maximum conversion number of ANZ ordinary shares) if:

- ANZ's or, in the case of the ANZ NZ CN, ANZ Bank New Zealand Limited's (ANZ NZ) Common Equity Tier 1 capital ratio is equal to or less than 5.125% - known as a Common Equity Capital Trigger Event; or
- APRA notifies the Company that, without the conversion or write-off of certain securities or a public sector injection of capital (or equivalent support), it considers that the Company would become non-viable or, in the case of the ANZ NZ CN, the RBNZ directs ANZ NZ to convert or write-off the notes or a statutory manager is appointed to ANZ NZ and decides that ANZ NZ must convert or write-off the notes - known as a Non-Viability Trigger Event.

Where specified, AT1 capital instruments mandatorily convert into a variable number of ANZ ordinary shares (based on the average market price of the shares immediately prior to conversion less a 1% discount):

- on a specified mandatory conversion date; or
- on an earlier date under certain circumstances as set out in the terms.

However the mandatory conversion is deferred for a specified period if certain conversion tests are not met.

The tables below show the key details of the Group's AT1 capital instruments on issue at 30 September in both the current and prior year:

			2019 \$m	2018 \$m
<b>Additional Tier 1 capital (perpetual subordinated securities)<sup>1</sup></b>				
<b>ANZ Capital Notes (ANZ CN)</b>				
AUD	1,120m	ANZ CN1	1,118	1,117
AUD	1,610m	ANZ CN2	1,607	1,605
AUD	970m	ANZ CN3	966	965
AUD	1,622m	ANZ CN4	1,612	1,610
AUD	931m	ANZ CN5	925	924
<b>ANZ Capital Securities (ANZ CS)</b>				
USD	1,000m	ANZ Capital Securities	1,481	1,240
<b>ANZ NZ Capital Notes (ANZ NZ CN)</b>				
NZD	500m	ANZ NZ Capital Notes	462	456
<b>Total Additional Tier 1 capital</b>			<b>8,171</b>	<b>7,917</b>

<sup>1</sup> Carrying values net of issue costs.

## 15. DEBT ISSUANCES (continued)

ANZ Capital Notes (ANZ CN)			
	CN1	CN2	CN3
Issuer	ANZ	ANZ	ANZ, acting through its New Zealand branch
Issue date	7 August 2013	31 March 2014	5 March 2015
Issue amount	\$1,120 million	\$1,610 million	\$970 million
Face value	\$100	\$100	\$100
Distribution frequency	Semi-annually in arrears	Semi-annually in arrears	Semi-annually in arrears
Distribution rate	Floating rate: (180 day Bank Bill rate +3.4%)x(1-Australian corporate tax rate)	Floating rate: (180 day Bank Bill rate +3.25%)x(1-Australian corporate tax rate)	Floating rate: (180 day Bank Bill rate +3.6%)x(1-Australian corporate tax rate)
Issuer's early redemption or conversion option	1 September 2021	24 March 2022	24 March 2023
Mandatory conversion date	1 September 2023	24 March 2024	24 March 2025
Common equity capital trigger event	Yes	Yes	Yes
Non-viability trigger event	Yes	Yes	Yes
Carrying value 2019 (net of issue costs)	\$1,118 million (2018: \$1,117 million)	\$1,607 million (2018: \$1,605 million)	\$966 million (2018: \$965 million)

	CN4	CN5
Issuer	ANZ	ANZ
Issue date	27 September 2016	28 September 2017
Issue amount	\$1,622 million	\$931 million
Face value	\$100	\$100
Distribution frequency	Quarterly in arrears	Quarterly in arrears
Distribution rate	Floating rate: (90 day Bank Bill rate +4.7%)x(1-Australian corporate tax rate)	Floating rate: (90 day Bank Bill rate +3.8%)x(1-Australian corporate tax rate)
Issuer's early redemption or conversion option	20 March 2024	20 March 2025
Mandatory conversion date	20 March 2026	20 March 2027
Common equity capital trigger event	Yes	Yes
Non-viability trigger event	Yes	Yes
Carrying value 2019 (net of issue costs)	\$1,612 million (2018: \$1,610 million)	\$925 million (2018: \$924 million)

## 15. DEBT ISSUANCES (continued)

### ANZ Capital Securities (ANZ CS)

Issuer	ANZ, acting through its London branch
Issue date	15 June 2016
Issue amount	USD 1,000 million
Face value	Minimum denomination of USD 200,000 and an integral multiple of USD 1,000 above that
Interest frequency	Semi-annually in arrears
Interest rate	Fixed at 6.75% p.a. until 15 June 2026. Reset on 15 June 2026 and each 5 year anniversary to a floating rate: 5 year USD mid-market swap rate + 5.168%
Issuer's early redemption option	15 June 2026 and each 5 year anniversary
Common equity capital trigger event	Yes
Non-viability trigger event	Yes
Carrying value 2019 (net of issue costs)	\$1,481 million (2018: \$1,240 million)

### ANZ NZ Capital Notes (ANZ NZ CN)

Issuer	ANZ Bank New Zealand Limited (ANZ NZ)
Issue date	31 March 2015
Issue amount	NZD 500 million
Face value	NZD 1
Interest frequency	Quarterly in arrears
Interest rate	Fixed at 7.2% p.a. until 25 May 2020. Resets in May 2020 to a floating rate: New Zealand 3 month bank bill rate + 3.5% Interest payments are subject to ANZ NZ's absolute discretion and certain payment conditions (including APRA and RBNZ requirements)
Issuer's early redemption option	25 May 2020
Mandatory conversion date	25 May 2022
Common equity capital trigger event	Yes
Non-viability trigger event	Yes
Carrying value 2019 (net of issue costs)	\$462 million (2018: \$456 million)



## 15. DEBT ISSUANCES (continued)

### TIER 2 CAPITAL

The convertible term subordinated notes are Basel III fully compliant instruments. If a Non-Viability Trigger Event occurs, the convertible term subordinated notes will immediately convert into ANZ ordinary shares (based on the average market price of the shares immediately prior to conversion less a 1% discount, subject to a maximum conversion number).

APRA has granted transitional Basel III capital treatment for the USD 300 million perpetual subordinated notes until the end of the transitional period (December 2021).

The table below shows the Tier 2 capital subordinated notes the Group holds at 30 September in both the current and prior year:

Currency	Face value	Maturity	Next optional call date – subject to APRA's prior approval	Interest rate	Non-Viability Trigger Event	2019 \$m	2018 \$m
<b>Basel III transitional subordinated notes (perpetual)</b>							
USD	300m	Perpetual	Each semi-annual interest payment date	Floating	No	444	416
<b>Basel III transitional subordinated notes (term)</b>							
EUR	750m	2019	N/A	Fixed	No	-	1,249
<b>Total Basel III transitional subordinated notes</b>						<b>444</b>	<b>1,665</b>
<b>Basel III fully compliant convertible subordinated notes (term)</b>							
AUD	750m	2024	2019	Floating	Yes	-	750
USD	800m	2024	N/A	Fixed	Yes	1,250	1,091
CNY	2,500m	2025	2020	Fixed	Yes	519	503
SGD	500m	2027	2022	Fixed	Yes	544	507
AUD	200m	2027	2022	Fixed	Yes	200	199
JPY	20,000m	2026	N/A	Fixed	Yes	281	243
AUD	700m	2026	2021	Floating	Yes	700	698
USD	1,500m	2026	N/A	Fixed	Yes	2,229	1,869
JPY	10,000m	2026	2021	Fixed	Yes	137	121
JPY	10,000m	2028	2023	Fixed	Yes	137	120
AUD	1,750m	2029	2024	Floating	Yes	1,750	-
AUD	225m	2032	2027	Fixed	Yes	224	225
<b>Total Basel III fully compliant subordinated notes</b>						<b>7,971</b>	<b>6,326</b>
<b>Total Tier 2 capital</b>						<b>8,415</b>	<b>7,991</b>



### RECOGNITION AND MEASUREMENT

Debt issuances are measured at amortised cost, except where designated at fair value through profit or loss. Where the Group enters into a fair value hedge accounting relationship, the fair value attributable to the hedge risk is reflected in adjustments to the carrying value of the debt. Interest expense is recognised using the effective interest rate method.

Subordinated debt with capital-based conversion features (i.e. Common Equity Capital Trigger Events or Non-Viability Trigger Events) are considered to contain embedded derivatives that we account for separately at fair value through profit and loss. The embedded derivatives arise because the amount of shares issued on conversion following any of those trigger events is subject to the maximum conversion number, however they have no significant value as of the reporting date given the remote nature of those trigger events.

## 16. FINANCIAL RISK MANAGEMENT

### RISK MANAGEMENT FRAMEWORK AND MODEL

#### INTRODUCTION

The use of financial instruments is fundamental to the Group's businesses of providing banking and other financial services to our customers. The associated financial risks (primarily credit, market, and liquidity risks) are a significant portion of the Group's key material risks.

We disclose details of all key material risks impacting the Group, and further information on the Group's risk management activities, in the Governance and Risk Management section.

This note details the Group's financial risk management policies, processes and quantitative disclosures in relation to the key financial risks.

Key material financial risks	Key sections applicable to this risk
<b>Overview</b>	<ul style="list-style-type: none"> <li>• An overview of our Risk Management Framework</li> </ul>
<b>Credit risk</b> The risk of financial loss resulting from: <ul style="list-style-type: none"> <li>• a counterparty failing to fulfil its obligations; or</li> <li>• a decrease in credit quality of a counterparty resulting in a financial loss.</li> </ul> Credit Risk incorporates the risks associated with us lending to customers who could be impacted by climate change or by changes to laws, regulations, or other policies adopted by governments or regulatory authorities, including carbon pricing and climate change adaptation or mitigation policies.	<ul style="list-style-type: none"> <li>• Credit risk overview, management and control responsibilities</li> <li>• Maximum exposure to credit risk</li> <li>• Credit quality</li> <li>• Concentrations of credit risk</li> <li>• Collateral management</li> </ul>
<b>Market risk</b> The risk to the Group's earnings arising from: <ul style="list-style-type: none"> <li>• changes in any interest rates, foreign exchange rates, credit spreads, volatility and correlations; or</li> <li>• from fluctuations in bond, commodity or equity prices.</li> </ul>	<ul style="list-style-type: none"> <li>• Market risk overview, management and control responsibilities</li> <li>• Measurement of market risk</li> <li>• Traded and non-traded market risk</li> <li>• Equity securities designated at FVOCI (from 1 October 2018) and available-for-sale (prior to 1 October 2018)</li> <li>• Foreign currency risk – structural exposure</li> </ul>
<b>Liquidity and funding risk</b> The risk that the Group is unable to meet payment obligations as they fall due, including: <ul style="list-style-type: none"> <li>• repaying depositors or maturing wholesale debt; or</li> <li>• the Group having insufficient capacity to fund increases in assets.</li> </ul>	<ul style="list-style-type: none"> <li>• Liquidity risk overview, management and control responsibilities</li> <li>• Key areas of measurement for liquidity risk</li> <li>• Liquidity risk outcomes</li> <li>• Residual contractual maturity analysis of the Group's liabilities</li> </ul>
<b>Life insurance risk</b> Insurance risk is the risk of loss due to unexpected changes in current and future insurance claims rates. The changes primarily arise due to claims payments, mortality (death) or morbidity (illness or injury) rates being greater than expected.	<p>We control and minimise life insurance risk in the following ways:</p> <ul style="list-style-type: none"> <li>• We use underwriting procedures including strategic decisions, limits to delegated authorities and signing powers.</li> <li>• We analyse reinsurance arrangements using analytical modelling tools to achieve the desired type of reinsurance and retention levels.</li> </ul> <p>No further detail is provided in this section.</p>

## 16. FINANCIAL RISK MANAGEMENT (continued)

### OVERVIEW

#### AN OVERVIEW OF OUR RISK MANAGEMENT FRAMEWORK

This overview is provided to aid the users of the financial statements to understand the context of the financial disclosures required under AASB 7. It should be read in conjunction with the Governance and Risk Management section.

The Board is responsible for establishing and overseeing the Group's Risk Management Framework (RMF). The Board has delegated authority to the Board Risk Committee (BRC) to develop and monitor compliance with the Group's risk management policies. The BRC reports regularly to the Board on its activities.

The Board approves the strategic objectives of the Group including:

- the Risk Appetite Statement (RAS), which sets out the Board's expectations regarding the degree of risk that ANZ is prepared to accept in pursuit of its strategic objectives and business plan; and
- the Risk Management Strategy (RMS), which describes ANZ's strategy for managing risks and the key elements of the RMF that gives effect to this strategy. This includes a description of each material risk, and an overview of how the RMF addresses each risk, with reference to the relevant policies, standards and procedures. It also includes information on how ANZ identifies measures, evaluates, monitors, reports and controls or mitigates material risks.

The Group, through its training and management standards and procedures, aims to maintain a disciplined and robust control environment in which all employees understand their roles and obligations. At ANZ, risk is everyone's responsibility.

The Group has an independent risk management function, headed by the Chief Risk Officer who:

- is responsible for overseeing the risk profile and the risk management framework;
- can effectively challenge activities and decisions that materially affect ANZ's risk profile; and
- has an independent reporting line to the BRC to enable the appropriate escalation of issues of concern.

The Internal Audit Function reports directly to the Board Audit Committee (BAC). Internal Audit provides:

- an independent evaluation of the Group's RMF annually that seeks to ensure compliance with, and the effectiveness of, the risk management framework;
- facilitation of a comprehensive review every three years that seeks to ensure that the appropriateness, effectiveness and adequacy of the risk management framework; and
- recommendations to improve the framework and/or work practices to strengthen the effectiveness of day to day operations.

## 16. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK

#### CREDIT RISK OVERVIEW, MANAGEMENT AND CONTROL RESPONSIBILITIES

Granting credit facilities to customers is one of the Group's major sources of income. As this activity is also a principal risk, the Group dedicates considerable resources to its management. The Group assumes credit risk in a wide range of lending and other activities in diverse markets and in many jurisdictions. Credit risks arise from traditional lending to customers as well as from interbank, treasury, trade finance and capital markets activities around the world.

Our credit risk management framework ensures we apply a consistent approach across the Group when we measure, monitor and manage the credit risk appetite set by the Board. The Board is assisted and advised by the BRC in discharging its duty to oversee credit risk. The BRC:

- sets the credit risk appetite and credit strategies; and
- approves credit transactions beyond the discretion of executive management.

We quantify credit risk through an internal credit rating system (masterscales) to ensure consistency across exposure types and to provide a consistent framework for reporting and analysis. The system uses models and other tools to measure the following for customer exposures:

Probability of Default (PD)	Expressed by a Customer Credit Rating (CCR), reflecting the Group's assessment of a customer's ability to service and repay debt.
Exposure at Default (EAD)	The expected balance sheet exposure at default taking into account repayments of principal and interest, expected additional draw downs and accrued interest at the time of default.
Loss Given Default (LGD)	Expressed by a Security Indicator (SI) ranging from A to G. The SI is calculated by reference to the percentage of loan covered by security which the Group can realise if a customer defaults. The A-G scale is supplemented by a range of other SIs which cover factors such as cash cover and sovereign backing. For retail and some small business lending, we group exposures into large homogenous pools – and the LGD is assigned at the pool level.

Our specialist credit risk teams develop and validate the Group's PD and LGD rating models. The outputs from these models drive our day-to-day credit risk management decisions including origination, pricing, approval levels, regulatory capital adequacy, economic capital allocation, and credit provisioning.

All customers with whom ANZ has a credit relationship are assigned a CCR at origination via either of the following assessment approaches:

Large and more complex lending	Retail and some small business lending
Rating models provide a consistent and structured assessment, with judgement required around the use of out-of-model factors. We handle credit approval on a dual approval basis, jointly with the business writer and an independent credit officer.	Automated assessment of credit applications using a combination of scoring (application and behavioural), policy rules and external credit reporting information. If the application does not meet the automated assessment criteria, then it is referred out for manual assessment.

We use the Group's internal CCRs to manage the credit quality of financial assets. To enable wider comparisons, the Group's CCRs are mapped to external rating agency scales as follows:

Credit Quality Description	Internal CCR	ANZ Customer Requirements	Moody's Rating	Standard & Poors Rating
Strong	CCR 0+ to 4-	Demonstrated superior stability in their operating and financial performance over the long-term, and whose earnings capacity is not significantly vulnerable to foreseeable events.	Aaa – Baa3	AAA – BBB-
Satisfactory	CCR 5+ to 6-	Demonstrated sound operational and financial stability over the medium to long-term, even though some may be susceptible to cyclical trends or variability in earnings.	Ba1 – B1	BB+ – B+
Weak	CCR 7+ to 8=	Demonstrated some operational and financial instability, with variability and uncertainty in profitability and liquidity projected to continue over the short and possibly medium term.	B2 – Caa	B – CCC
Defaulted	CCR 8- to 10	When doubt arises as to the collectability of a credit facility, the financial instrument (or "the facility") is classified as defaulted.	N/A	N/A

## 16. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK (continued)

The Group has adopted AASB 9 effective from 1 October 2018 which has resulted in changes to the classification and measurement of financial assets, including the impairment of financial assets. The presentation of credit risk information for 2019 has been amended. Refer to Note 1 and 35 for further details on key requirements and impacts of the changes due to the adoption of AASB 9.

#### MAXIMUM EXPOSURE TO CREDIT RISK

For financial assets recognised on the balance sheet, the maximum exposure to credit risk is the carrying amount. In certain circumstances there may be differences between the carrying amounts reported on the balance sheet and the amounts reported in the tables below. Principally, these differences arise in respect of financial assets that are subject to risks other than credit risk, such as equity instruments which are primarily subject to market risk, or bank notes and coins.

For undrawn facilities, this maximum exposure to credit risk is the full amount of the committed facilities. For contingent exposures, the maximum exposure to credit risk is the maximum amount the Group would have to pay if the instrument is called upon.

For the purpose of this note, assets presented as assets held for sale in the Balance Sheet have been reallocated to their respective Balance Sheet categories.

The table below shows our maximum exposure to credit risk of on-balance sheet and off-balance sheet positions before taking account of any collateral held or other credit enhancements.

	Reported		Excluded <sup>1</sup>		Maximum exposure to credit risk	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
<b>On-balance sheet positions</b>						
<b>Net loans and advances</b>	<b>615,258</b>	<b>605,463</b>	<b>-</b>	<b>-</b>	<b>615,258</b>	<b>605,463</b>
Other financial assets:						
Cash and cash equivalents	81,621	84,964	1,186	1,466	80,435	83,498
Settlement balances owed to ANZ	3,739	2,319	3,739	2,319	-	-
Collateral paid	15,006	11,043	-	-	15,006	11,043
Trading securities	44,088	37,722	6,199	3,595	37,889	34,127
Derivative financial instruments	120,667	68,426	-	-	120,667	68,426
Investment securities <sup>2</sup>						
- debt securities at amortised costs	5,999	-	-	-	5,999	-
- debt securities at FVOCI	76,489	-	-	-	76,489	-
- equity securities at FVOCI	1,221	-	1,221	-	-	-
Available-for-sale assets <sup>2</sup>	-	75,363	-	1,095	-	74,268
Regulatory deposits	879	1,028	-	-	879	1,028
Investments backing policy liabilities	-	40,054	-	40,054	-	-
Other financial assets <sup>3</sup>	3,619	3,850	-	-	3,619	3,850
<b>Total other financial assets</b>	<b>353,328</b>	<b>324,769</b>	<b>12,345</b>	<b>48,529</b>	<b>340,983</b>	<b>276,240</b>
<b>Subtotal</b>	<b>968,586</b>	<b>930,232</b>	<b>12,345</b>	<b>48,529</b>	<b>956,241</b>	<b>881,703</b>
<b>Off-balance sheet positions</b>						
Undrawn and contingent facilities <sup>4</sup>	253,123	244,582	-	-	253,123	244,582
<b>Total</b>	<b>1,221,709</b>	<b>1,174,814</b>	<b>12,345</b>	<b>48,529</b>	<b>1,209,364</b>	<b>1,126,285</b>

<sup>1</sup> Bank notes and coins and cash at bank within Cash and cash equivalents; Trade dated assets within Settlement balances owed to ANZ; Equity securities and precious metal exposures within Trading securities; Equity securities within Investment securities (classified as Available-for-sale assets in 2018) were excluded as they do not have credit risk exposure.

<sup>2</sup> On adoption of AASB 9 on 1 October 2018, the classification and measurement of financial assets were revised. Available-for-sale classification used in comparative periods ceases to exist under AASB 9 and a new classification of investment securities was introduced. Refer to Note 1 for further details. Comparative information has not been restated.

<sup>3</sup> Other financial assets mainly comprise accrued interest, insurance receivables and acceptances.

<sup>4</sup> Undrawn facilities and contingent facilities includes guarantees, letters of credit and performance related contingencies, net of collectively assessed allowance for expected credit losses.

## 16. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK (continued)

#### CREDIT QUALITY

An analysis of the Group's credit risk exposure is presented in the following tables based on the Group's internal rating by stage without taking account of the effects of any collateral or other credit enhancements:

#### Net loans and advances

	2019				
	Stage 3				Total
	Stage 1 \$m	Stage 2 \$m	Collectively assessed \$m	Individually assessed \$m	
Strong	425,113	18,597	-	-	443,710
Satisfactory	121,030	28,445	-	-	149,475
Weak	7,138	10,373	-	-	17,511
Defaulted	-	-	4,699	1,978	6,677
Gross loans and advances at amortised cost	553,281	57,415	4,699	1,978	617,373
Allowance for ECL	(927)	(1,378)	(413)	(791)	(3,509)
Net loans and advances at amortised cost	552,354	56,037	4,286	1,187	613,864
Coverage ratio	0.17%	2.40%	8.79%	39.99%	0.57%
Loans and advances at fair value through profit or loss					922
Unearned income					(398)
Capitalised brokerage/mortgage origination fees					870
Net carrying amount					615,258

#### Investment securities - debt securities at amortised cost

	2019				
	Stage 3				Total
	Stage 1 \$m	Stage 2 \$m	Collectively assessed \$m	Individually assessed \$m	
Strong	4,798	-	-	-	4,798
Satisfactory	707	507	-	-	1,214
Weak	-	-	-	-	-
Defaulted	-	-	-	-	-
Gross investment securities - debt securities at amortised cost	5,505	507	-	-	6,012
Allowance for ECL	(12)	(1)	-	-	(13)
Net investment securities - debt securities at amortised cost	5,493	506	-	-	5,999
Coverage ratio	0.22%	0.20%	0.00%	0.00%	0.22%

## 16. FINANCIAL RISK MANAGEMENT (continued)

## CREDIT RISK (continued)

## Investment securities - debt securities at FVOCI

	2019				
	Stage 3				Total \$m
	Stage 1 \$m	Stage 2 \$m	Collectively assessed \$m	Individually assessed \$m	
Strong	76,218	-	-	-	76,218
Satisfactory	271	-	-	-	271
Weak	-	-	-	-	-
Defaulted	-	-	-	-	-
Investment securities - debt securities at FVOCI	76,489	-	-	-	76,489
Allowance for ECL recognised in other comprehensive income	(8)	-	-	-	(8)
Coverage ratio	0.01%	-	-	-	0.01%

## Other financial assets

	2019 \$m
Strong	248,020
Satisfactory	10,060
Weak	415
Defaulted	-
Total carrying amount	258,495

## Off-balance sheet commitments - undrawn and contingent

	2019				
	Stage 3				Total \$m
	Stage 1 \$m	Stage 2 \$m	Collectively assessed \$m	Individually assessed \$m	
Strong	162,891	1,972	-	-	164,863
Satisfactory	23,655	3,634	-	-	27,289
Weak	294	976	-	-	1,270
Defaulted	-	-	140	51	191
Gross undrawn and contingent facilities subject to ECL	186,840	6,582	140	51	193,613
Allowance for ECL included in Other provisions (refer to Note 21)	(473)	(151)	(21)	(23)	(668)
Net undrawn and contingent facilities subject to ECL	186,367	6,431	119	28	192,945
Coverage ratio	0.25%	2.29%	15.00%	45.10%	0.35%
Undrawn and contingent facilities not subject to ECL <sup>1</sup>					60,178
Net undrawn and contingent facilities					253,123

<sup>1</sup> Commitments that can be unconditionally cancelled at any time without notice.



## 16. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK (continued)

#### 2018 Credit Risk Disclosures

The below disclosures do not reflect the adoption of AASB 9 and have been prepared under the requirements of the previous AASB 139.

The table below provides an analysis of the credit quality of the maximum exposure to credit risk split by:

- neither past due nor impaired financial assets by credit quality;
- past due but not impaired assets by ageing; and
- restructured and impaired assets presented as gross amounts and net of individual provisions.

	Loans and advances \$m	Other financial assets \$m	Off-balance sheet credit related commitments \$m	Total \$m
<b>Neither past due nor impaired</b>				
Strong credit profile	445,997	272,110	206,859	924,966
Satisfactory risk	127,384	4,014	36,037	167,435
Sub-standard but not past due or impaired	15,540	116	1,644	17,300
<b>Sub-total</b>	<b>588,921</b>	<b>276,240</b>	<b>244,540</b>	<b>1,109,701</b>
<b>Past due but not impaired</b>				
≥ 1 < 30 days	8,956	-	-	8,956
≥ 30 < 60 days	2,235	-	-	2,235
≥ 60 < 90 days	1,263	-	-	1,263
≥ 90 days	2,911	-	-	2,911
<b>Sub-total</b>	<b>15,365</b>	<b>-</b>	<b>-</b>	<b>15,365</b>
<b>Restructured and impaired</b>				
Impaired loans	1,802	-	-	1,802
Restructured items <sup>1</sup>	269	-	-	269
Non-performing commitments and contingencies	-	-	68	68
Gross impaired financial assets	2,071	-	68	2,139
Individual provisions	(894)	-	(26)	(920)
<b>Sub-total restructured and net impaired</b>	<b>1,177</b>	<b>-</b>	<b>42</b>	<b>1,219</b>
<b>Total</b>	<b>605,463</b>	<b>276,240</b>	<b>244,582</b>	<b>1,126,285</b>

<sup>1</sup> Restructured items are facilities in which the original contractual terms have been modified for reasons related to the financial difficulties of the customer. Restructuring may consist of reduction of interest, principal or other payments legally due, or an extension in maturity materially beyond those typically offered for new facilities with similar risk.

In 2019, ANZ implemented a more market responsive collateral valuation methodology for the home loan portfolio in Australia which increased the number of home loans being classified as impaired rather than past due. Comparative information has not been restated for the change in methodology. Additionally, refinement to underlying processes and associated data resulted in the transfer of loans from past due and sub-standard categories into impaired assets. Comparative information has been restated with a transfer from past due of \$99 million and from sub-standard of \$27 million.

## 16. FINANCIAL RISK MANAGEMENT (continued)

## CREDIT RISK (continued)

## CONCENTRATIONS OF CREDIT RISK

Credit risk becomes concentrated when a number of customers are engaged in similar activities, have similar economic characteristics, or have similar activities within the same geographic region – therefore, they may be similarly affected by changes in economic or other conditions. The Group monitors its credit portfolio to manage risk concentration and rebalance the portfolio. The Group also applies single customer counterparty limits to protect against unacceptably large exposures to one single customer.

Composition of financial instruments that give rise to credit risk by industry group are presented below:

	Loans and advances		Other financial assets		Off-balance sheet credit related commitments		Total	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
Agriculture, forestry, fishing and mining	38,562	38,124	1,070	705	18,424	17,583	58,056	56,412
Business services	8,449	8,439	168	122	6,976	7,016	15,593	15,577
Construction	6,711	6,849	65	61	6,697	6,950	13,473	13,860
Electricity, gas and water supply	6,599	6,390	2,008	920	7,087	6,152	15,694	13,462
Entertainment, leisure and tourism	12,780	12,360	699	355	3,446	3,666	16,925	16,381
Financial, investment and insurance	55,344	48,059	247,351	187,194	41,874	37,821	344,569	273,074
Government and official institutions	3,388	922	75,066	75,763	2,524	2,854	80,978	79,539
Manufacturing	23,796	23,538	2,932	2,612	44,091	41,927	70,819	68,077
Personal lending	351,894	352,155	1,754	1,379	54,429	55,159	408,077	408,693
Property services	46,721	45,473	1,905	708	17,216	15,837	65,842	62,018
Retail trade	13,078	13,530	242	209	7,086	6,947	20,406	20,686
Transport and storage	13,583	12,075	1,194	650	8,269	7,980	23,046	20,705
Wholesale trade	15,177	15,220	3,141	3,148	20,283	21,834	38,601	40,202
Other	22,213	24,679	3,401	2,414	15,389	13,382	41,003	40,475
<b>Gross total</b>	<b>618,295</b>	<b>607,813</b>	<b>340,996</b>	<b>276,240</b>	<b>253,791</b>	<b>245,108</b>	<b>1,213,082</b>	<b>1,129,161</b>
Allowance for ECL	(3,509)	(2,917)	(13)	-	(668)	(526)	(4,190)	(3,443)
<b>Subtotal</b>	<b>614,786</b>	<b>604,896</b>	<b>340,983</b>	<b>276,240</b>	<b>253,123</b>	<b>244,582</b>	<b>1,208,892</b>	<b>1,125,718</b>
Unearned income	(398)	(430)	-	-	-	-	(398)	(430)
Capitalised brokerage/mortgage origination fees	870	997	-	-	-	-	870	997
<b>Maximum exposure to credit risk</b>	<b>615,258</b>	<b>605,463</b>	<b>340,983</b>	<b>276,240</b>	<b>253,123</b>	<b>244,582</b>	<b>1,209,364</b>	<b>1,126,285</b>

## 16. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK (continued)

#### COLLATERAL MANAGEMENT

We use collateral for on and off-balance sheet exposures to mitigate credit risk if a counterparty cannot meet its repayment obligations. Where there is sufficient collateral, an expected credit loss is not recognised. This is largely the case for certain lending products that are secured by corresponding investment for which the margin loans are utilised and for reverse repurchase agreements. For some products, the collateral provided by customers is fundamental to the product's structuring, so it is not strictly the secondary source of repayment - for example, lending secured by trade receivables is typically repaid by the collection of those receivables. During the period there was no change in our collateral policies.

The nature of collateral or security held for the relevant classes of financial assets is as follows:

Net loans and advances	
Loans - housing and personal	Housing loans are secured by mortgage(s) over property and additional security may take the form of guarantees and deposits.  Personal lending (including credit cards and overdrafts) is predominantly unsecured. If we take security, then it is restricted to eligible vehicles, motor homes and other assets.
Loans - business	Business loans may be secured, partially secured or unsecured. Typically, we take security by way of a mortgage over property and/or a charge over the business or other assets.  If appropriate, we may take other security to mitigate the credit risk, for example: guarantees, standby letters of credit or derivative protection.
Other financial assets	
Trading securities, Investment securities (from 1 October 2018), Available-for-sale assets (prior to 1 October 2018), Derivatives and Other financial assets	For trading securities, we do not seek collateral directly from the issuer or counterparty. However, the collateral may be implicit in the terms of the instrument (for example, with an asset-backed security). The terms of debt securities may include collateralisation.  For derivatives, we typically terminate all contracts with the counterparty and settle on a net basis at market levels current at the time of a counterparty default under International Swaps and Derivatives Association (ISDA) Master Agreements.  Our preferred practice is to use a Credit Support Annex (CSA) to the ISDA so that open derivative positions with the counterparty are aggregated and cash collateral (or other forms of eligible collateral) is exchanged daily. The collateral is provided by the counterparty when their position is out of the money (or provided to the counterparty by ANZ when our position is out of the money).
Off-balance sheet positions	
Undrawn and contingent facilities	Collateral for off balance sheet positions is mainly held against undrawn facilities, and they are typically performance bonds or guarantees. Undrawn facilities that are secured include housing loans secured by mortgages over residential property and business lending secured by commercial real estate and/or charges over business assets.

The table below shows the estimated value of collateral we hold and the net unsecured portion of credit exposures:

	Credit exposure		Total value of collateral		Unsecured portion of credit exposure	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
Net loans and advances	615,258	605,463	490,188	482,097	125,070	123,366
Other financial assets	340,983	276,240	31,898	33,215	309,085	243,025
Off-balance sheet positions	253,123	244,582	48,225	49,141	204,898	195,441
<b>Total</b>	<b>1,209,364</b>	<b>1,126,285</b>	<b>570,311</b>	<b>564,453</b>	<b>639,053</b>	<b>561,832</b>

## 16. FINANCIAL RISK MANAGEMENT (continued)

### MARKET RISK

#### MARKET RISK OVERVIEW, MANAGEMENT AND CONTROL RESPONSIBILITIES

Market risk stems from the Group's trading and balance sheet management activities and the impact of changes and correlation between interest rates, foreign exchange rates, credit spreads and volatility in bond, commodity or equity prices.

The BRC delegates responsibility for day-to-day management of both market risks and compliance with market risk policies to the Credit & Market Risk Committee (CMRC) and the Group Asset & Liability Committee (GALCO).

Within overall strategies and policies established by the BRC, business units and risk management have joint responsibility for the control of market risk at the Group level. The Market Risk team (a specialist risk management unit independent of the business) allocates market risk limits at various levels and monitors and reports on them daily. This detailed framework allocates individual limits to manage and control exposures using risk factors and profit and loss limits.

Management, measurement and reporting of market risk is undertaken in two broad categories:

Traded Market Risk	Non-Traded Market Risk
<p>Risk of loss from changes in the value of financial instruments due to movements in price factors for both physical and derivative trading positions. Principal risk categories monitored are:</p> <ol style="list-style-type: none"> <li>1. Currency risk – potential loss arising from changes in foreign exchange rates or their implied volatilities.</li> <li>2. Interest rate risk – potential loss from changes in market interest rates or their implied volatilities.</li> <li>3. Credit spread risk – potential loss arising from a movement in margin or spread relative to a benchmark.</li> <li>4. Commodity risk – potential loss arising from changes in commodity prices or their implied volatilities.</li> <li>5. Equity risk – potential loss arising from changes in equity prices.</li> </ol>	<p>Risk of loss associated with the management of non-traded interest rate risk, liquidity risk and foreign exchange exposures. This includes interest rate risk in the banking book. This risk of loss arises from adverse changes in the overall and relative level of interest rates for different tenors, differences in the actual versus expected net interest margin, and the potential valuation risk associated with embedded options in financial instruments and bank products.</p>

#### MEASUREMENT OF MARKET RISK

We primarily manage and control market risk using Value at Risk (VaR), sensitivity analysis and stress testing.

VaR gauges the Group's possible daily loss based on historical market movements.

The Group's VaR approach for both traded and non-traded risk is historical simulation. We use historical changes in market rates, prices and volatilities over:

- the previous 500 business days, to calculate standard VaR, and
- a 1-year stressed period, to calculate stressed VaR.

We calculate traded and non-traded VaR using one-day and ten-day holding periods. For stressed VaR, we use a ten-day period. Back testing is used to ensure our VaR models remain accurate.

ANZ measures VaR at a 99% confidence interval which means there is a 99% chance that a loss will not exceed the VaR for the relevant holding period.

## 16. FINANCIAL RISK MANAGEMENT (continued)

### MARKET RISK (continued)

#### TRADED AND NON-TRADED MARKET RISK

##### Traded market risk

The table below shows the traded market risk VaR on a diversified basis by risk categories:

	2019				2018			
	As at \$m	High for year \$m	Low for year \$m	Average for year \$m	As at \$m	High for year \$m	Low for year \$m	Average for year \$m
<b>Traded value at risk 99% confidence</b>								
Foreign exchange	1.4	9.5	1.2	4.1	3.7	10.3	1.7	4.2
Interest rate	3.6	10.4	3.6	5.8	8.4	16.0	4.9	7.9
Credit	5.1	5.4	1.2	3.1	2.5	6.5	2.3	4.0
Commodity	1.6	3.9	1.4	2.2	3.7	4.5	1.4	3.1
Equity	-	-	-	-	-	-	-	-
Diversification benefit <sup>1</sup>	(5.5)	n/a	n/a	(7.2)	(10.5)	n/a	n/a	(8.1)
<b>Total VaR</b>	<b>6.2</b>	<b>13.4</b>	<b>5.1</b>	<b>8.0</b>	<b>7.8</b>	<b>19.9</b>	<b>6.9</b>	<b>11.1</b>

<sup>1</sup> The diversification benefit reflects risks that offset across categories. The high and low VaR figures reported for each factor did not necessarily occur on the same day as the high and low VaR reported for the Group as a whole. Consequently, a diversification benefit for high and low would not be meaningful and is therefore omitted from the table.

##### Non-traded market risk

##### Balance sheet risk management

The principal objectives of balance sheet risk management are to maintain acceptable levels of interest rate and liquidity risk to mitigate the negative impact of movements in interest rates on the earnings and market value of the Group's banking book, while ensuring the Group maintains sufficient liquidity to meet its obligations as they fall due.

##### Interest rate risk management

Non-traded interest rate risk relates to the potential adverse impact of changes in market interest rates on the Group's future net interest income. This risk arises from two principal sources, namely mismatches between the repricing dates of interest bearing assets and liabilities; and the investment of capital and other non-interest bearing liabilities in interest bearing assets. Interest rate risk is reported using VaR and scenario analysis (based on the impact of a 1% rate shock). The table below shows VaR figures for non-traded interest rate risk for the combined Group as well as Australia, New Zealand and Asia Pacific, Europe and Americas (APEA) geographies which are calculated separately.

	2019				2018			
	As at \$m	High for year \$m	Low for year \$m	Average for year \$m	As at \$m	High for year \$m	Low for year \$m	Average for year \$m
<b>Non-traded value at risk 99% confidence</b>								
Australia	22.7	22.7	16.4	18.9	21.9	32.7	20.3	23.6
New Zealand	9.6	9.6	7.1	8.0	6.8	7.1	5.6	6.6
Asia Pacific, Europe & America	17.6	17.7	12.9	16.1	15.1	15.1	12.5	13.7
Diversification benefit <sup>1</sup>	(17.8)	n/a	n/a	(14.8)	(16.1)	n/a	n/a	(14.4)
<b>Total VaR</b>	<b>32.1</b>	<b>32.1</b>	<b>25.2</b>	<b>28.2</b>	<b>27.7</b>	<b>36.4</b>	<b>26.0</b>	<b>29.5</b>

<sup>1</sup> The diversification benefit reflects the historical correlation between the regions. The high and low VaR figures reported for the region did not necessarily occur on the same day as the high and low VaR reported for the Group as a whole. Consequently, a diversification benefit for high and low would not be meaningful and is therefore omitted from the table.

## 16. FINANCIAL RISK MANAGEMENT (continued)

### MARKET RISK (continued)

We undertake scenario analysis to stress test the impact of extreme events on the Group's market risk exposures. We model a 1% overnight parallel positive shift in the yield curve to determine the potential impact on our net interest income over the next 12 months. This is a standard risk measure which assumes the parallel shift is reflected in all wholesale and customer rates.

The table below shows the outcome of this risk measure for the current and previous financial years, expressed as a percentage of reported net interest income. A positive number signifies that a rate increase is positive for net interest income over the next 12 months.

	2019	2018 <sup>1</sup>
<b>Impact of 1% rate shock</b>		
As at period end	1.19%	1.21%
Maximum exposure	1.19%	1.79%
Minimum exposure	0.33%	0.77%
Average exposure (in absolute terms)	0.69%	1.11%

<sup>1</sup> Prior period numbers have been restated to reflect IRR model enhancements

### EQUITY SECURITIES DESIGNATED AT FVOCI (FROM 1 OCTOBER 2018) AND AVAILABLE-FOR-SALE (PRIOR TO 1 OCTOBER 2018)

Our investment securities (from 1 October 2018) and available-for-sale financial assets (prior to 1 October 2018) contain equity investment holdings which predominantly comprise investments we hold for longer-term strategic reasons. The market risk impact on these equity investments is not captured by the Group's VaR processes for traded and non-traded market risks. Therefore, the Group regularly reviews the valuations of the investments within the portfolio and assesses whether the investments are appropriately measured based on the recognition and measurement policies set out in Note 11 Investment securities.

### FOREIGN CURRENCY RISK – STRUCTURAL EXPOSURES

Our investment of capital in foreign operations - for example, branches, subsidiaries or associates with functional currencies other than the Australian Dollar - exposes the Group to the risk of changes in foreign exchange rates. Variations in the value of these foreign operations arising as a result of exchange differences are reflected in the foreign currency translation reserve in equity.

Where it is considered appropriate, the Group takes out economic hedges against larger foreign exchange denominated revenue streams (primarily New Zealand Dollar, US Dollar and US Dollar correlated). The primary objective of hedging is to ensure that, if practical, the consolidated capital ratios are neutral to the effect of changes in exchange rates.

## 16. FINANCIAL RISK MANAGEMENT (continued)

### LIQUIDITY AND FUNDING RISK

#### LIQUIDITY RISK OVERVIEW, MANAGEMENT AND CONTROL RESPONSIBILITIES

Liquidity risk is the risk that the Group is either:

- unable to meet its payment obligations (including repaying depositors or maturing wholesale debt) when they fall due; or
- does not have the appropriate amount, tenor and composition of funding and liquidity to fund increases in its assets.

Management of liquidity and funding risks are overseen by GALCO. The Group's liquidity and funding risks are governed by a set of principles approved by the BRC and include:

- maintaining the ability to meet all payment obligations in the immediate term;
- ensuring that the Group has the ability to meet 'survival horizons' under a range of ANZ specific, and general market, liquidity stress scenarios, at the site and Group-wide level, to meet cash flow obligations over the short to medium term;
- maintaining strength in the Group's balance sheet structure to ensure long term resilience in the liquidity and funding risk profile;
- ensuring the liquidity management framework is compatible with local regulatory requirements;
- preparing daily liquidity reports and scenario analysis to quantify the Group's positions;
- targeting a diversified funding base to avoid undue concentrations by investor type, maturity, market source and currency;
- holding a portfolio of high quality liquid assets to protect against adverse funding conditions and to support day-to-day operations; and
- establishing detailed contingency plans to cover different liquidity crisis events.

#### KEY AREAS OF MEASUREMENT FOR LIQUIDITY RISK

##### Scenario modelling of funding sources

ANZ's liquidity risk appetite is defined by a range of regulatory and internal liquidity metrics mandated by the Board. The metrics cover a range of scenarios of varying duration and level of severity.

A key component of this framework is the Liquidity Coverage Ratio (LCR), which is a severe short term liquidity stress scenario mandated by banking regulators including APRA. As part of meeting LCR requirements, the Group has a Committed Liquidity Facility (CLF) with the Reserve Bank of Australia. The CLF has been established to offset the shortage of available High Quality Liquid Assets (HQLA) in Australia and provides an alternative form of contingent liquidity. The total amount of the CLF available to a qualifying Australian Deposit-taking Institution is set annually by APRA. From 1 January 2019, ANZ's CLF is \$48.0 billion (2018 calendar year end: \$46.9 billion).

##### Liquid assets

The Group holds a portfolio of high quality (unencumbered) liquid assets to protect the Group's liquidity position in a severely stressed environment, to meet regulatory requirements. HQLA comprise three categories consistent with Basel III LCR requirements:

- HQLA1- Cash and highest credit quality government, central bank or public sector securities eligible for repurchase with central banks to provide same-day liquidity.
- HQLA2 - High credit quality government, central bank or public sector securities, high quality corporate debt securities and high quality covered bonds eligible for repurchase with central banks to provide same-day liquidity.
- Alternative liquid assets (ALA) - Assets qualifying as collateral for the CLF and eligible securities that the Reserve Bank of New Zealand (RBNZ) will accept in its domestic market operations.

#### LIQUIDITY RISK OUTCOMES<sup>1</sup>

##### Liquidity Coverage Ratio

ANZ's Liquidity Coverage Ratio (LCR) averaged 140% for 2019, an increase from the 2018 average of 138%, and above the regulatory minimum of 100%.

##### Net Stable Funding Ratio

ANZ's Net Stable Funding Ratio (NSFR) as at 30 September 2019 was 116% (2018: 115%), above the regulatory minimum of 100%.

<sup>1</sup> This information is not within the scope of the external audit of the Group Financial Report by the Group's external auditor, KPMG. The Liquidity Coverage Ratio and Net Stable Funding Ratio are non-IFRS disclosures and are disclosed as part of the Group's APS 330 Public Disclosure which is subject to specific review procedures in accordance with the Australian Standard on Related Services (ASRS) 4400 Agreed upon Procedures Engagements to Report Factual Findings.

## 16. FINANCIAL RISK MANAGEMENT (continued)

### LIQUIDITY AND FUNDING RISK (continued)

#### Liquidity crisis contingency planning

The Group maintains APRA-endorsed liquidity crisis contingency plans for analysing and responding to a liquidity threatening event at a country and Group-wide level. Key liquidity contingency crisis planning requirements and guidelines include:

Ongoing business management	Early signs/ mild stress	Severe Stress
<ul style="list-style-type: none"> <li>• Establish crisis/severity levels</li> <li>• Liquidity limits</li> <li>• Early warning indicators</li> </ul>	<ul style="list-style-type: none"> <li>• Monitoring and review</li> <li>• Management actions not requiring business rationalisation</li> </ul>	<ul style="list-style-type: none"> <li>• Activate contingency funding plans</li> <li>• Management actions for altering asset and liability behaviour</li> </ul>
Assigned responsibility for internal and external communications and the appropriate timing to communicate		

Since the precise nature of any stress event cannot be known in advance, we design the plans to be flexible to the nature and severity of the stress event with multiple variables able to be accommodated in any plan.

#### Group funding

The Group monitors the composition and stability of its funding so that it remains within the Group's funding risk appetite. This approach ensures that an appropriate proportion of the Group's assets are funded by stable funding sources, including customer deposits; longer-dated wholesale funding (with a remaining term exceeding one year); and equity.

Funding plans prepared	Considerations in preparing funding plans
<ul style="list-style-type: none"> <li>• 3 year strategic plan prepared annually</li> <li>• Annual funding plan as part of budgeting process</li> <li>• Forecasting in light of actual results as a calibration to the annual plan</li> </ul>	<ul style="list-style-type: none"> <li>• Customer balance sheet growth</li> <li>• Changes in wholesale funding including: targeted funding volumes; markets; investors; tenors; and currencies for senior, secured, subordinated, hybrid transactions and market conditions</li> </ul>



## 16. FINANCIAL RISK MANAGEMENT (continued)

### LIQUIDITY AND FUNDING RISK (continued)

#### RESIDUAL CONTRACTUAL MATURITY ANALYSIS OF GROUP'S LIABILITIES

The tables below provide residual contractual maturity analysis of financial liabilities, including financial liabilities reclassified to held for sale, at 30 September within relevant maturity groupings. All outstanding debt issuance and subordinated debt is profiled on the earliest date on which the Group may be required to pay. All at-call liabilities are reported in the "Less than 3 months" category. Any other items without a specified maturity date are included in the "After 5 years" category. The amounts represent principal and interest cash flows - so they may differ from equivalent amounts reported on balance sheet. For the purpose of this note, liabilities presented as liabilities held for sale in the Balance Sheet have been reallocated to their respective Balance Sheet categories.

It should be noted that this is not how the Group manages its liquidity risk. The management of this risk is detailed on page 163.

	Less than 3 months \$m	3 to 12 months \$m	1 to 5 years \$m	After 5 years \$m	Total \$m
<b>2019</b>					
Settlement balances owed by ANZ	10,838	29	-	-	10,867
Collateral received	7,929	-	-	-	7,929
Deposits and other borrowings	530,392	102,731	7,657	100	640,880
Policy liabilities	-	-	-	-	-
External unit holder liabilities	-	-	-	-	-
Liability for acceptances	760	-	-	-	760
Debt issuances <sup>1</sup>	7,948	18,985	95,632	17,886	140,451
Derivative liabilities (excluding those held for balance sheet management) <sup>2</sup>	108,501	-	-	-	108,501
Derivative assets and liabilities (balance sheet management)					
- Funding					
Receive leg	(27,588)	(29,128)	(82,588)	(22,238)	(161,542)
Pay leg	26,778	26,594	77,686	21,190	152,248
- Other balance sheet management					
Receive leg	(85,489)	(26,218)	(11,632)	(1,893)	(125,232)
Pay leg	85,887	26,980	13,071	2,311	128,249
<b>2018</b>					
Settlement balances owed by ANZ	11,810	-	-	-	11,810
Collateral received	6,542	-	-	-	6,542
Deposits and other borrowings	518,650	92,213	12,444	117	623,424
Policy liabilities	38,325	2	9	1,271	39,607
External unit holder liabilities	4,712	-	-	-	4,712
Liability for acceptances	803	-	-	-	803
Debt issuances <sup>1</sup>	5,575	21,538	83,685	23,399	134,197
Derivative liabilities (excluding those held for balance sheet management) <sup>2</sup>	60,499	-	-	-	60,499
Derivative assets and liabilities (balance sheet management)					
- Funding					
Receive leg	(17,972)	(30,894)	(85,054)	(35,580)	(169,500)
Pay leg	17,936	29,757	82,344	35,431	165,468
- Other balance sheet management					
Receive leg	(52,708)	(16,646)	(14,401)	(2,089)	(85,844)
Pay leg	53,022	16,879	15,283	2,256	87,440

<sup>1</sup> Any callable wholesale debt instruments have been included at their next call date. Balance includes subordinated debt instruments that may be settled in cash or in equity, at the option of the Company, and perpetual debt instruments after 5 years.

<sup>2</sup> The full mark-to-market of derivative liabilities (excluding those held for balance sheet management) is included in the 'less than 3 months' category.

At 30 September 2019, \$209,341 million (2018: \$202,531 million) of the Group's undrawn facilities and \$44,451 million (2018: \$42,577 million) of its issued guarantees mature in less than 1 year, based on the earliest date on which the Group may be required to pay.

## 17. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The Group carries a significant number of financial instruments on the balance sheet at fair value. In addition the Group also holds assets classified as held for sale which are measured at fair value less costs to sell. The fair value is the best estimate of the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date.

### VALUATION

The Group has an established control framework, including appropriate segregation of duties, to ensure that fair values are accurately determined, reported and controlled. The framework includes the following features:

- products are approved for transacting with external customers and counterparties only where fair values can be appropriately determined;
- quoted market prices used to value financial instruments are independently verified with information from external pricing providers;
- fair value methodologies and inputs are evaluated and approved by a function independent of the party that undertakes the transaction;
- movements in fair values are independently monitored and explained by reference to underlying factors relevant to the fair value; and
- valuation adjustments (such as funding valuation adjustments, credit valuation adjustments and bid-offer adjustments) are independently validated and monitored.

If the Group holds offsetting risk positions, then the Group uses the portfolio exception in AASB 13 *Fair Value Measurement* (AASB 13) to measure the fair value of such groups of financial assets and financial liabilities. We measure the portfolio based on the price that would be received to sell a net long position (an asset) for a particular risk exposure, or to transfer a net short position (a liability) for a particular risk exposure.

### Fair value designation

We designate certain loans and advances and certain deposits and other borrowings and debt issuances as fair value through profit or loss:

- where they contain a separable embedded derivative which significantly modifies the instruments' cash flow; or
- in order to eliminate an accounting mismatch which would arise if the asset or liabilities were otherwise carried at amortised cost. This mismatch arises as we measure the derivative financial instruments (which we acquired to mitigate interest rate risk of the assets or liabilities) at fair value through profit or loss.

Our approach ensures that we recognise the fair value movements on the assets or liabilities in profit or loss in the same period as the movement on the associated derivatives.

We may also designate certain loans and advances, certain deposits and other borrowings and debt issuances as fair value through profit or loss where they are managed on a fair value basis to align the measurement with how the instruments are managed.

### FAIR VALUE APPROACH AND VALUATION TECHNIQUES

We use valuation techniques to estimate the fair value of assets and liabilities for recognition, measurement and disclosure purposes where no quoted price in an active market exists for that asset or liability. This includes the following:

Asset or Liability	Fair Value Approach
Financial instruments classified as:	Valuation techniques are used that incorporate observable market inputs for financial instruments with similar credit risk, maturity and yield characteristics. Equity instruments that are not traded in active markets may be measured using comparable company valuation multiples.
- Trading securities	
- Securities sold short	
- Derivative financial assets and financial liabilities	
- Investment securities (from 1 October 2018)	
- Available-for-sale assets (prior to 1 October 2018)	
Financial instruments classified as:	Discounted cash flow techniques are used whereby contractual future cash flows of the instrument are discounted using wholesale market interest rates, or market borrowing rates for debt with similar maturities or yield curve appropriate for the remaining term to maturity.
- Net loans and advances	
- Deposits and other borrowings	
- Debt issuances	
Assets and liabilities held for sale	Valuation based on the expected sale price before transaction costs.

## 17. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

### CLASSIFICATION OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The following tables set out the classification of financial asset and liability categories according to measurement bases together with their carrying amounts as reported on the balance sheet.

		2019			2018		
	Note	At amortised cost \$m	At fair value \$m	Total \$m	At amortised cost \$m	At fair value \$m	Total \$m
<b>Financial assets</b>							
Cash and cash equivalents	8	81,621	-	81,621	84,636	-	84,636
Settlement balances owed to ANZ		3,739	-	3,739	2,319	-	2,319
Collateral paid		15,006	-	15,006	11,043	-	11,043
Trading securities	9	-	43,169	43,169	-	37,722	37,722
Derivative financial instruments	10	-	120,667	120,667	-	68,423	68,423
Investment securities	11	5,999	77,710	83,709	-	-	-
Available-for-sale assets	11	-	-	-	-	74,284	74,284
Net loans and advances	12	614,336	922	615,258	604,331	133	604,464
Regulatory deposits		879	-	879	882	-	882
Assets held for sale <sup>1</sup>		-	1,420	1,420	727	43,151	43,878
Other financial assets		3,118	-	3,118	2,899	-	2,899
<b>Total</b>		<b>724,698</b>	<b>243,888</b>	<b>968,586</b>	<b>706,837</b>	<b>223,713</b>	<b>930,550</b>
<b>Financial liabilities</b>							
Settlement balances owed by ANZ		10,867	-	10,867	11,810	-	11,810
Collateral received		7,929	-	7,929	6,542	-	6,542
Deposits and other borrowings	14	635,376	2,301	637,677	615,818	2,332	618,150
Derivative financial instruments	10	-	120,951	120,951	-	69,676	69,676
Liabilities held for sale <sup>1</sup>		-	1,914	1,914	130	46,641	46,771
Payables and other liabilities		5,377	2,591	7,968	5,723	1,171	6,894
Debt issuances	15	127,102	2,589	129,691	119,737	1,442	121,179
<b>Total</b>		<b>786,651</b>	<b>130,346</b>	<b>916,997</b>	<b>759,760</b>	<b>121,262</b>	<b>881,022</b>

<sup>1</sup> Assets held for sale and liabilities held for sale include only the components of assets or liabilities held for sale which are financial instruments.

### FAIR VALUE HIERARCHY

The Group categorises assets and liabilities carried at fair value into a fair value hierarchy as required by AASB 13 based on the observability of inputs used to measure the fair value:

- Level 1 - valuations based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 - valuations using inputs other than quoted prices included within Level 1 that are observable for a similar asset or liability, either directly or indirectly; and
- Level 3 - valuations where significant unobservable inputs are used to measure the fair value of the asset or liability.

**17. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)**

The following table presents assets and liabilities carried at fair value in accordance with the fair value hierarchy:

	Fair value measurements							
	Quoted market price (Level 1)		Using observable inputs (Level 2)		Using unobservable inputs (Level 3)		Total	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
<b>Assets</b>								
Trading securities <sup>1</sup>	37,768	30,855	5,401	6,867	-	-	43,169	37,722
Derivative financial instruments	365	647	120,241	67,717	61	59	120,667	68,423
Investment securities <sup>2</sup>	76,000	-	499	-	1,211	-	77,710	-
Available-for-sale assets <sup>2</sup>	-	69,508	-	3,695	-	1,081	-	74,284
Net loans and advances (measured at fair value)	-	-	922	133	-	-	922	133
Assets held for sale <sup>3</sup>	-	-	1,952	44,623	-	-	1,952	44,623
<b>Total</b>	<b>114,133</b>	<b>101,010</b>	<b>129,015</b>	<b>123,035</b>	<b>1,272</b>	<b>1,140</b>	<b>244,420</b>	<b>225,185</b>
<b>Liabilities</b>								
Deposits and other borrowings (designated at fair value)	-	-	2,301	2,332	-	-	2,301	2,332
Derivative financial instruments	881	1,680	120,018	67,952	52	44	120,951	69,676
Payables and other liabilities <sup>4</sup>	2,553	1,159	38	12	-	-	2,591	1,171
Debt issuances (designated at fair value)	-	-	2,589	1,442	-	-	2,589	1,442
Liabilities held for sale <sup>3</sup>	-	-	2,121	46,829	-	-	2,121	46,829
<b>Total</b>	<b>3,434</b>	<b>2,839</b>	<b>127,067</b>	<b>118,567</b>	<b>52</b>	<b>44</b>	<b>130,553</b>	<b>121,450</b>

<sup>1</sup> During the year, there were no material transfers from Level 2 to Level 1 (2018: \$953 million) in Trading Securities. Transfers from Level 1 to Level 2 for the year and previous periods are immaterial. Transfers into and out of levels are measured at the beginning of the reporting period in which the transfer occurred.

<sup>2</sup> On adoption of AASB 9 on 1 October 2018, the classification and measurement of financial assets was revised. The available-for-sale classification used in comparative periods no longer exists under AASB 9 and a new classification of investment securities was introduced. Comparative information has not been restated.

<sup>3</sup> The amount classified as Assets and Liabilities held for sale relates to assets and liabilities measured at fair value less cost to sell in accordance with AASB 5 *Non-current Assets Held for Sale and Discontinued Operations*. The amount presented reflects fair value excluding cost to sell but including intercompany eliminations.

<sup>4</sup> Payables and other liabilities relates to securities sold short, which we classify as held for trading and measured at fair value through profit or loss.

**FAIR VALUE MEASUREMENT INCORPORATING UNOBSERVABLE MARKET DATA****Level 3 fair value measurements**

The net balance of Level 3 is an asset of \$1,220 million (2018: \$1,096 million). The assets and liabilities which incorporate significant unobservable inputs primarily include:

- equities for which there is no active market or traded prices cannot be observed;
- structured credit products for which credit spreads and default probabilities relating to the reference assets and derivative counterparties cannot be observed;
- other derivatives referencing market rates that cannot be observed primarily due to lack of market activity.

Movement in Level 3 balance is mainly due to the revaluation of the Group's investment in Bank of Tianjin.

There were no material transfers in or out of Level 3 during the period.

## 17. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

### *Bank of Tianjin (BoT)*

The investment is valued based on comparative price-to-book (P/B) multiples (a P/B multiple is the ratio of the market value of equity to the book value of equity). The extent of judgement applied in determining the appropriate multiple and comparator group from which the multiple is derived are non-observable inputs which have resulted in the Level 3 classification.

### **Sensitivity to Level 3 data inputs**

When we make assumptions due to significant inputs not being directly observable in the market place (Level 3 inputs), then changing these assumptions changes the Group's estimate of the instrument's fair value. Favourable and unfavourable changes are determined by changing the primary unobservable parameter used to derive the valuation.

### *Bank of Tianjin (BoT)*

The valuation of the BoT investment is sensitive to the selected unobservable input, being the P/B multiple. If the P/B multiple was increased or decreased by 10% it would result in a \$111 million (2018: \$102 million) increase or decrease to the fair value of the investment, which would be recognised in shareholders' equity.

### *Other*

The remaining Level 3 balance is immaterial and changes in the Level 3 inputs have a minimal impact on net profit and net assets of the Group.

### **Deferred fair value gains and losses**

Where fair values are determined using unobservable inputs significant to the fair value of a financial instrument, the Group does not immediately recognise the difference between the transaction price and the amount we determine based on the valuation technique (day one gain or loss) in profit or loss. After initial recognition, we recognise the deferred amount in profit or loss on a straight line basis over the life of the transaction or until all inputs become observable.

The day one gains and losses deferred are not material.

## **FINANCIAL ASSETS AND FINANCIAL LIABILITIES NOT MEASURED AT FAIR VALUE**

The following table sets out the Group's basis of estimating fair values of financial instruments carried at amortised cost:

<b>Financial Asset and Liability</b>	<b>Fair Value Approach</b>
Investment securities - debt securities at amortised cost	Calculated based on quoted market prices or observable inputs as applicable. If quoted market prices are not available, we use a discounted cash flow model using a yield curve appropriate for the remaining term to maturity of the debt instrument. The fair value reflects adjustments to credit spreads applicable for that instrument.
Net loans and advances to banks	Discounted cash flows using prevailing market rates for loans with similar credit quality.
Net loans and advances to customers	Present value of future cash flows, discounted using a curve that incorporates changes in wholesale market rates, the Group's cost of wholesale funding and the customer margin, as appropriate.
Deposit liability without a specified maturity or at call	The amount payable on demand at the reporting date. We do not adjust the fair value for any value we expect the Group to derive from retaining the deposit for a future period.
Interest bearing fixed maturity deposits and other borrowings and acceptances with quoted market rates	Market borrowing rates of interest for debt with a similar maturity are used to discount contractual cash flows to derive the fair value.
Debt issuances	Calculated based on quoted market prices or observable inputs as applicable. If quoted market prices are not available, we use a discounted cash flow model using a yield curve appropriate for the remaining term to maturity of the debt instrument. The fair value reflects adjustments to credit spreads applicable to ANZ for that instrument.

## 17. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

The financial assets and financial liabilities listed in the table below are carried at amortised cost on the Group's Balance Sheet. While this is the value at which we expect the assets will be realised and the liabilities settled, the Group provides an estimate of the fair value of the financial assets and financial liabilities at balance date in the table below.

	Categorised into fair value hierarchy									
	At amortised cost		Quoted market price (Level 1)		Using observable inputs (Level 2)		With significant non-observable inputs (Level 3)		Fair value (total)	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
<b>Financial assets</b>										
Net loans and advances <sup>1</sup>	614,336	605,330	-	-	22,629	29,586	592,704	575,691	615,333	605,277
Investment securities <sup>2</sup>	5,999	-	-	-	5,997	-	-	-	5,997	-
<b>Total</b>	<b>620,335</b>	<b>605,330</b>	<b>-</b>	<b>-</b>	<b>28,626</b>	<b>29,586</b>	<b>592,704</b>	<b>575,691</b>	<b>621,330</b>	<b>605,277</b>
<b>Financial liabilities</b>										
Deposits and other borrowings <sup>1</sup>	635,376	617,397	-	-	635,660	617,563	-	-	635,660	617,563
Debt issuances	127,102	119,737	43,304	43,413	85,484	77,205	-	-	128,788	120,618
<b>Total</b>	<b>762,478</b>	<b>737,134</b>	<b>43,304</b>	<b>43,413</b>	<b>721,144</b>	<b>694,768</b>	<b>-</b>	<b>-</b>	<b>764,448</b>	<b>738,181</b>

<sup>1</sup> Net loans and advances and deposits and other borrowings include amounts reclassified to assets and liabilities held for sale (refer Note 29 Discontinued Operations and Assets and Liabilities Held for Sale).

<sup>2</sup> Investment securities under AASB 9 includes securities measured at amortised cost.



## KEY JUDGEMENTS AND ESTIMATES

The Group evaluates the material accuracy of the valuations incorporated in the financial statements as they can involve a high degree of judgement and estimation in determining the carrying values of financial assets and financial liabilities at the balance sheet date.

The majority of valuation models the Group uses employ only observable market data as inputs. However, for certain financial instruments, we may use data that is not readily observable in current markets. If we use unobservable market data, then we need to exercise more judgement to determine fair value depending on the significance of the unobservable input to the overall valuation. Generally, we derive unobservable inputs from other relevant market data and compare them to observed transaction prices where available.

When establishing the fair value of a financial instrument using a valuation technique, the Group considers valuation adjustments in determining the fair value. We may apply adjustments (such as bid/offer spreads, credit valuation adjustments and funding valuation adjustments – refer Note 10 Derivative Financial Instruments) to the techniques used to reflect the Group's assessment of factors that market participants would consider in setting fair value.

## 18. ASSETS CHARGED AS SECURITY FOR LIABILITIES AND COLLATERAL ACCEPTED AS SECURITY FOR ASSETS

The following disclosure excludes the amounts presented as collateral paid and received in the Balance Sheet that relate to derivative liabilities and derivative assets respectively. The terms and conditions of those collateral agreements are included in the standard Credit Support Annex that forms part of the International Swaps and Derivatives Association Master Agreement.

### ASSETS CHARGED AS SECURITY FOR LIABILITIES

Assets charged as security for liabilities include the following types of instruments:

- Securities provided as collateral for repurchase transactions. These transactions are governed by standard industry agreements;
- UDC Secured Investments are secured by a security interest granted under a trust deed over all of UDC's present and future assets and undertakings, to Trustees Executors Limited, as supervisor. The assets subject to the security interest comprise mainly loans to UDC's customers and certain plant and equipment. The security interest secures all amounts payable by UDC on the UDC Secured Investments and all other monies payable by UDC under the trust deed;
- Specified residential mortgages provided as security for notes and bonds issued to investors as part of ANZ's covered bond programs;
- Collateral provided to central banks; and
- Collateral provided to clearing houses.

The carrying amount of assets pledged as security are as follows:

	2019 \$m	2018 \$m
Securities sold under arrangements to repurchase <sup>1</sup>	43,213	40,164
Assets pledged as collateral for UDC Secured Investments	3,228	3,019
Residential mortgages provided as security for covered bonds	30,799	29,455
Other	4,927	2,794

<sup>1</sup> The amounts disclosed as securities sold under arrangements to repurchase include both:

- assets pledged as security which continue to be recognised on the Group's balance sheet; and
- assets repledged, which are included in the disclosure below.

### COLLATERAL ACCEPTED AS SECURITY FOR ASSETS

ANZ has received collateral associated with various financial instruments. Under certain transactions ANZ has the right to sell, or to repledge, the collateral received. These transactions are governed by standard industry agreements.

The fair value of collateral we have received and that which we have sold or repledged is as follows:

	2019 \$m	2018 \$m
Fair value of assets which can be sold or repledged	37,990	36,122
Fair value of assets sold or repledged	29,460	23,300

## 19. OFFSETTING

We offset financial assets and financial liabilities in the balance sheet (in accordance with AASB 132 *Financial Instruments: Presentation*) when there is:

- a current legally enforceable right to set off the recognised amounts in all circumstances; and
- an intention to settle the asset and liability on a net basis, or to realise the asset and settle the liability simultaneously.

If the above conditions are not met, the financial assets and financial liabilities are presented on a gross basis.

The Group does not have any arrangements that satisfy the conditions necessary to offset financial assets and financial liabilities within the balance sheet. The following table identifies financial assets and financial liabilities which have not been offset but are subject to enforceable master netting agreements (or similar arrangements) and the related amounts not offset in the balance sheet. We have not taken into account the effect of over-collateralisation.

	Total amounts recognised in the Balance Sheet \$m	Amounts not subject to master netting agreement or similar \$m	Amount subject to master netting agreement or similar			
			Total \$m	Financial instruments \$m	Financial collateral (received)/pledged \$m	Net amount \$m
2019						
Derivative financial assets	120,667	(4,019)	116,648	(103,247)	(6,378)	7,023
Reverse repurchase, securities borrowing and similar agreements <sup>1</sup>	37,102	(5,299)	31,803	(1,414)	(30,389)	-
<b>Total financial assets</b>	<b>157,769</b>	<b>(9,318)</b>	<b>148,451</b>	<b>(104,661)</b>	<b>(36,767)</b>	<b>7,023</b>
Derivative financial liabilities	(120,951)	3,145	(117,806)	103,247	10,970	(3,589)
Repurchase, securities lending and similar agreements <sup>2</sup>	(41,367)	17,781	(23,586)	1,414	22,172	-
<b>Total financial liabilities</b>	<b>(162,318)</b>	<b>20,926</b>	<b>(141,392)</b>	<b>104,661</b>	<b>33,142</b>	<b>(3,589)</b>

	Total amounts recognised in the Balance Sheet \$m	Amounts not subject to master netting agreement or similar \$m	Amount subject to master netting agreement or similar			
			Total \$m	Financial instruments \$m	Financial collateral (received)/pledged \$m	Net amount \$m
2018						
Derivative financial assets <sup>3</sup>	68,426	(3,292)	65,134	(54,251)	(5,507)	5,376
Reverse repurchase, securities borrowing and similar agreements <sup>1</sup>	35,310	(4,738)	30,572	(398)	(30,174)	-
<b>Total financial assets</b>	<b>103,736</b>	<b>(8,030)</b>	<b>95,706</b>	<b>(54,649)</b>	<b>(35,681)</b>	<b>5,376</b>
Derivative financial liabilities <sup>3</sup>	(69,677)	3,644	(66,033)	54,252	8,287	(3,494)
Repurchase, securities lending and similar agreements <sup>2</sup>	(38,378)	12,794	(25,584)	398	25,186	-
<b>Total financial liabilities</b>	<b>(108,055)</b>	<b>16,438</b>	<b>(91,617)</b>	<b>54,650</b>	<b>33,473</b>	<b>(3,494)</b>

<sup>1</sup> Reverse repurchase agreements:

- with less than 90 days to maturity are presented in the Balance Sheet within cash and cash equivalents; or
- with 90 days or more to maturity are presented in the Balance Sheet within net loans and advances.

<sup>2</sup> Repurchase agreements are presented in the Balance Sheet within deposits and other borrowings.

<sup>3</sup> Includes derivative assets and liabilities reclassified as held for sale.



## 20. GOODWILL AND OTHER INTANGIBLE ASSETS

	Goodwill <sup>1</sup>		Software		Other Intangibles		Total	
	2019	2018	2019	2018	2019	2018	2019	2018
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Balance at start of year	3,440	4,447	1,421	1,860	69	663	4,930	6,970
Additions	-	1	421	390	-	-	421	391
Amortisation expense <sup>2</sup>	-	-	(517)	(821)	-	(38)	(517)	(859)
Impairment expense	-	(12)	(4)	(17)	-	-	(4)	(29)
Impairment on reclassification to held for sale <sup>3</sup>	-	(421)	-	-	-	-	-	(421)
Transferred to held for sale	-	(571)	-	-	-	(555)	-	(1,126)
Foreign currency exchange difference	27	(4)	2	9	2	(1)	31	4
<b>Balance at end of year</b>	<b>3,467</b>	<b>3,440</b>	<b>1,323</b>	<b>1,421</b>	<b>71</b>	<b>69</b>	<b>4,861</b>	<b>4,930</b>
Cost	3,467	3,440	7,068	6,490	75	149	10,610	10,079
Accumulated amortisation/impairment	n/a	n/a	(5,745)	(5,069)	(4)	(80)	(5,749)	(5,149)
<b>Carrying amount</b>	<b>3,467</b>	<b>3,440</b>	<b>1,323</b>	<b>1,421</b>	<b>71</b>	<b>69</b>	<b>4,861</b>	<b>4,930</b>

<sup>1</sup> Goodwill excludes notional goodwill in equity accounted investments.

<sup>2</sup> 2018 includes an accelerated amortisation expense of \$251 million.

<sup>3</sup> Relates to discontinued operations in 2018 (refer to Note 29).

### GOODWILL ALLOCATED TO CASH-GENERATING UNITS (CGUs)

An annual assessment is made as to whether the current carrying value of goodwill is impaired. For the purposes of impairment testing, goodwill is allocated at the date of acquisition to a CGU. Goodwill is considered to be impaired if the carrying amount of the relevant CGU exceeds its recoverable amount.

To estimate the recoverable amount of the CGU to which each goodwill component is allocated, we use a fair value less cost of disposal assessment approach for each segment.

### FAIR VALUE LESS COST OF DISPOSAL

The Group has determined, using a market multiple approach, the fair value less costs of disposal of each CGU. This is primarily based on observable price earnings multiples reflecting the businesses and markets in which each CGU operates plus a control premium. The earnings are based on the current forecast earnings of the divisions. As at 30 September 2019, our impairment testing did not result in any material impairment being identified.

For each of ANZ's CGUs with goodwill, the price earnings multiples applied were as follows:

Division	2019	2018
Australia Retail and Commercial	17.9	16.9
Institutional	14.7	14.6
New Zealand	17.8	16.8
Pacific	17.7	18.5

## 20. GOODWILL AND OTHER INTANGIBLE ASSETS (continued)



## RECOGNITION AND MEASUREMENT

The table below details how we recognise and measure different intangible assets:

	Goodwill	Software	Other Intangible Assets
<b>Definition</b>	Excess amount the Group has paid in acquiring a business over the fair value less costs of disposal of the identifiable assets and liabilities acquired.	Purchases of "off the shelf" software assets are capitalised as assets.  Internal and external costs incurred in building software and computer systems costing greater than \$20 million are capitalised as assets. Those less than \$20 million are expensed in the year in which the costs are incurred.	Management fee rights
<b>Carrying value</b>	Cost less any accumulated impairment losses.  Allocated to the cash generating unit to which the acquisition relates.	Initially, measured at cost.  Subsequently, carried at cost less accumulated amortisation and impairment losses.  Costs incurred in planning or evaluating software proposals or in maintaining systems after implementation are not capitalised.	Initially, measured at fair value at acquisition.  Subsequently, carried at cost less impairment losses.
<b>Useful life</b>	Indefinite.  Goodwill is reviewed for impairment at least annually or when there is an indication of impairment.	Except for major core infrastructure, amortised over periods between 3-5 years.  Major core infrastructure amortised over periods between 7 or 10 years.	Management fee rights with an indefinite life are reviewed for impairment at least annually or where there is an indication of impairment.
<b>Depreciation method</b>	Not applicable.	Straight-line method.	Not applicable.



## KEY JUDGEMENTS AND ESTIMATES

Management judgement is used to assess the recoverable value of goodwill, and other intangible assets, and the useful economic life of an asset, or if an asset has an indefinite life. We reassess the recoverability of the carrying value at each reporting date.

The carrying amount of goodwill is based on judgements including the basis of assumptions and forecasts used for determining earnings for CGUs, headroom availability, and sensitivities of the forecasts to reasonably possible changes in assumptions. The level at which goodwill is allocated, the estimation of future earnings and the selection of earnings multiples applied requires significant judgement.

At each balance date, software and other intangible assets, including those not yet ready for use, are assessed for indicators of impairment. In the event that an asset's carrying amount is determined to be greater than its recoverable amount, the carrying value of the asset is written down immediately.

In addition, the expected useful life of intangible assets, including software assets, are assessed at each reporting date. The assessment requires management judgement, and in relation to our software assets, a number of factors can influence the expected useful lives. These factors include changes to business strategy, significant divestments and the underlying pace of technological change.

## 21. OTHER PROVISIONS

	2019 \$m	2018 \$m
ECL allowance on undrawn facilities <sup>1</sup>	668	526
Customer remediation <sup>2</sup>	1,139	602
Restructuring costs	64	105
Non-lending losses, frauds and forgeries	94	100
Other	349	191
<b>Total other provisions (including liabilities reclassified as held for sale)</b>	<b>2,314</b>	<b>1,524</b>
Less: Other provisions reclassified as held for sale	(91)	(66)
<b>Total other provisions</b>	<b>2,223</b>	<b>1,458</b>

<sup>1</sup> Refer to Note 13 Allowance for Expected Credit Losses for movement analysis.

<sup>2</sup> Customer remediation provisions relating to discontinued operations amounting to \$228 million (2018: \$174 million) have not been reclassified to liabilities held for sale as the Group remains accountable for customer remediation post sale completion.

	Customer remediation \$m	Restructuring costs \$m	Non-lending losses, frauds and forgeries \$m	Other \$m
Balance at start of year	602	105	100	191
New and increased provisions made during the year	857	97	18	338
Provisions used during the year	(186)	(117)	(5)	(71)
Unused amounts reversed during the year <sup>1</sup>	(134)	(21)	(19)	(109)
<b>Balance at end of year (including liabilities reclassified as held for sale)</b>	<b>1,139</b>	<b>64</b>	<b>94</b>	<b>349</b>

<sup>1</sup> Customer remediation includes a \$63 million transfer to the purchaser on completion of divestment of part of Wealth Australia discontinued operations.

### Customer remediation

Customer remediation includes provisions for expected refunds to customers, remediation project costs and related customer and regulatory claims, penalties and litigation outcomes.

### Restructuring costs

Provisions for restructuring costs arise from activities related to material changes in the scope of business undertaken by the Group or the manner in which that business is undertaken and include employee termination benefits. Costs relating to on-going activities are not provided for and are expensed as incurred.

### Non-lending losses, frauds and forgeries

Non-lending losses include losses arising from certain legal actions not directly related to amounts of principal outstanding for loans and advances and losses arising from forgeries, frauds and the correction of operational issues. The amounts recognised are the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties that surround the events and circumstances that affect the provision.

### Other

Other provisions comprise various other provisions including workers compensation, make-good provisions associated with leased premises, warranties and indemnities provided in connection with various disposals of businesses and assets, and contingent liabilities recognised as part of a business combination.

## 21. OTHER PROVISIONS (continued)



### RECOGNITION AND MEASUREMENT

The Group recognises provisions when there is a present obligation arising from a past event, an outflow of economic resources is probable, and the amount of the provision can be measured reliably.

The amount recognised is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the timing and amount of the obligation. Where a provision is measured using the estimated cash flows required to settle the present obligation, its carrying amount is the present value of those cash flows.



### KEY JUDGEMENTS AND ESTIMATES

The Group holds provisions for various obligations including customer remediation, restructuring costs and surplus lease space, non-lending losses, fraud and forgeries and litigation related claims. These provisions involve judgements regarding the timing and outcome of future events, including estimates of expenditure required to satisfy such obligations. Where relevant, expert legal advice has been obtained and, in light of such advice, provisions and/or disclosures as deemed appropriate have been made.

In relation to customer remediation, determining the amount of the provisions, which represent management's best estimate of the cost of settling the identified matters, requires the exercise of significant judgement. It will often be necessary to form a view on a number of different assumptions, including, the number of impacted customers, the average refund per customer, the associated remediation project costs, and the implications of regulatory exposures and customer claims having regard to their specific facts and circumstances. Consequently, the appropriateness of the underlying assumptions is reviewed on a regular basis against actual experience and other relevant evidence including expert legal advices and adjustments are made to the provisions where appropriate.

## 22. SHAREHOLDERS' EQUITY

### SHAREHOLDERS' EQUITY

	2019 \$m	2018 \$m
Ordinary share capital	26,490	27,205
Reserves		
Foreign currency translation reserve	705	12
Share option reserve	89	92
FVOCI reserve	126	-
Available-for-sale revaluation reserve	-	113
Cash flow hedge reserve	731	127
Transactions with non-controlling interests reserve	(22)	(21)
Total reserves	1,629	323
Retained earnings	32,664	31,737
<b>Share capital and reserves attributable to shareholders of the Company</b>	<b>60,783</b>	<b>59,265</b>
Non-controlling interests	11	140
<b>Total shareholders' equity</b>	<b>60,794</b>	<b>59,405</b>

### ORDINARY SHARE CAPITAL

The table below details the movement in ordinary shares for the period.

	2019		2018	
	Number of shares	\$m	Number of shares	\$m
Balance at start of the year	2,873,618,118	27,205	2,937,415,327	29,088
Bonus option plan <sup>1</sup>	2,999,796	-	2,891,060	-
Group employee share acquisition scheme	-	-	-	(1)
Share buy-back <sup>2</sup>	(42,032,991)	(1,120)	(66,688,269)	(1,880)
Treasury shares in Wealth Australia discontinued operations <sup>3</sup>	-	405	-	(2)
<b>Balance at end of year</b>	<b>2,834,584,923</b>	<b>26,490</b>	<b>2,873,618,118</b>	<b>27,205</b>

<sup>1</sup> The Company issued 1.4 million shares under the Bonus Option Plan (BOP) for the 2019 interim dividend and 1.6 million shares for the 2018 final dividend (1.4 million shares for the 2018 interim dividend and 1.5 million shares for the 2017 final dividend).

<sup>2</sup> The Company completed a \$3.0 billion on-market share buy-back of ANZ ordinary shares purchasing \$1,120 million in the September 2019 full year (Sep 18 full year: \$1,880 million) resulting in 42.0 million ANZ ordinary shares being cancelled in the September 2019 full year (Sep 18 full year: 66.7 million).

<sup>3</sup> The successor fund transfer performed in preparation for the sale of the Group's wealth business to Zurich and IOOF completed on 13 April 2019. As a result the Group no longer eliminates the ANZ shares previously held in Wealth Australia discontinued operations.

## 22. SHAREHOLDERS' EQUITY (continued)



## RECOGNITION AND MEASUREMENT

<b>Ordinary shares</b>	<p>Ordinary shares have no par value. They entitle holders to receive dividends, or proceeds available on winding up of the Company, in proportion to the number of fully paid ordinary shares held. They are recognised at the amount paid per ordinary share net of directly attributable costs. Every holder of fully paid ordinary shares present at a meeting in person, or by proxy, is entitled to:</p> <ul style="list-style-type: none"> <li>• on a show of hands, one vote; and</li> <li>• on a poll, one vote, for each share held.</li> </ul>
<b>Treasury shares</b>	<p>Treasury shares are shares in the Company which:</p> <ul style="list-style-type: none"> <li>• the ANZ Employee Share Acquisition Plan purchases on market and have not yet distributed, or</li> <li>• the Company issues to the ANZ Employee Share Acquisition Plan and have not yet been distributed, or</li> <li>• the life insurance business purchased and held to back policy liabilities in the statutory funds prior to the successor fund transfer performed in preparation for the sale of the Group's wealth business to Zurich and IOOF which completed on 13 April 2019.</li> </ul> <p>Treasury shares are deducted from share capital and excluded from the weighted average number of ordinary shares used in the earnings per share calculations.</p>
<b>Reserves:</b>	
<b>Foreign currency translation reserve</b>	Includes differences arising on translation of assets and liabilities into Australian dollars when the functional currency of a foreign operation (including subsidiaries and branches) is not Australian dollars. In this reserve, we reflect any offsetting gains or losses on hedging these exposures, together with any tax effect.
<b>Cash flow hedge reserve</b>	Includes fair value gains and losses associated with the effective portion of designated cash flow hedging instruments together with any tax effect.
<b>Available-for-sale reserve (prior to 1 October 2018)</b>	Includes the changes in fair value and exchange differences on our revaluation of available-for-sale financial assets together with any tax effect.
<b>FVOCI reserve (from 1 October 2018)</b>	<p>Includes changes in the fair value of certain debt securities and equity securities included within Investment Securities together with any tax effect.</p> <p>In respect of debt securities classified as measured at FVOCI, the FVOCI reserve records accumulated changes in fair value arising subsequent to initial recognition, except for those relating to allowance for expected credit losses, interest income and foreign currency exchange gains and losses which are recognised in profit or loss. As debt securities at FVOCI are recorded at fair value, the balance of the FVOCI reserve is net of the ECL allowance associated with such assets. When a debt security measured at FVOCI is derecognised, the cumulative gain or loss recognised in the FVOCI reserve in respect of that security is reclassified to profit or loss and presented in Other Operating Income.</p> <p>In respect of the equity securities classified as measured at FVOCI, the FVOCI reserve records accumulated changes in fair value arising subsequent to initial recognition (including any related foreign exchange gains or losses). When an equity security measured at FVOCI is derecognised, the cumulative gain or loss recognised in the FVOCI reserve in respect of that security is not recycled to profit or loss.</p>
<b>Share option reserve</b>	Includes amounts which arise on the recognition of share-based compensation expense.
<b>Transactions with non-controlling interests reserve</b>	Includes the impact of transactions with non-controlling shareholders in their capacity as shareholders.
<b>Non-controlling interests</b>	Share in the net assets of controlled entities attributable to equity interests which the Company does not own directly or indirectly.

## 23. CAPITAL MANAGEMENT

### CAPITAL MANAGEMENT STRATEGY

ANZ's capital management strategy aims to protect the interests of depositors, creditors and shareholders. We achieve this through an Internal Capital Adequacy Assessment Process (ICAAP) whereby ANZ conducts detailed strategic and capital planning over a 3 year time horizon.

The process involves:

- forecasting economic variables, financial performance of ANZ's divisions and the financial impact of new strategic initiatives to be implemented during the planning period;
- performing stress tests under different economic scenarios to determine the level of additional capital ('stress capital buffer') needed to absorb losses that may be experienced under an economic downturn;
- reviewing capital ratios and targets across various classes of capital against ANZ's risk profile; and
- developing a capital plan, taking into account capital ratio targets, current and future capital issuances requirements and options around capital products, timing and markets to execute the capital plan under differing market and economic conditions.

The capital plan is approved by the Board and updated as required. The Board and senior management are provided with regular updates of ANZ's capital position. Any material actions required to ensure ongoing prudent capital management are submitted to the Board for approval. Throughout the year, the Group maintained compliance with all the regulatory requirements related to Capital Adequacy in the jurisdictions in which it operates.

### REGULATORY ENVIRONMENT

#### Australia

As ANZ is an Authorised Deposit-taking Institution (ADI) in Australia, it is primarily regulated by APRA under the *Banking Act 1959 (Cth)*. ANZ must comply with the minimum regulatory capital requirements, prudential capital ratios and specific reporting levels that APRA sets and which are consistent with the global Basel III capital framework. This is the common framework for determining the appropriate level of bank regulatory capital as set by the Basel Committee on Banking Supervision ("BCBS"). APRA requirements are summarised below:

#### Regulatory Capital Definition

Common Equity Tier 1 (CET1) Capital	Tier 1 Capital	Tier 2 Capital	Total Capital
Shareholders' equity adjusted for specific items.	CET1 Capital plus certain securities with complying loss absorbing characteristics known as Additional Tier 1 Capital.	Subordinated debt instruments which have a minimum term of 5 years at issue date.	Tier 1 plus Tier 2 Capital.

#### Minimum Prudential Capital Ratios (PCRs)

CET1 Ratio	Tier 1 Ratio	Total Capital Ratio
CET1 Capital divided by total risk weighted assets must be at least 4.5%.	Tier 1 Capital divided by total risk weighted assets must be at least 6.0%.	Total Capital divided by total risk weighted assets must be at least 8.0%.

#### Reporting Levels

Level 1	Level 2	Level 3
The ADI on a stand-alone basis (that is the Company and specified subsidiaries which are consolidated to form the ADI's Extended Licensed Entity).	The consolidated Group less certain subsidiaries and associates that are excluded under prudential standards.	A conglomerate Group at the widest level.

APRA also requires the ADI to hold additional CET1 buffers as follows:

- A capital conservation buffer (CCB) of 3.5% which is inclusive of the additional 1% surcharge for domestically systemically important banks (D-SIBs). APRA has determined that ANZ is a D-SIB.
- A countercyclical capital buffer which is set on a jurisdictional basis. The requirement is currently set to zero for Australia.

ANZ reports to APRA on a Level 1 and Level 2 basis, and measures capital adequacy monthly on a Level 1 and Level 2 basis, and is not yet required to maintain capital on a Level 3 basis (APRA have yet to conclude required timing for Level 3 reporting).

#### Life Insurance and Funds Management

As required by APRA's Prudential Standards, insurance and funds management activities are:

- de-consolidated for the purposes of calculating capital adequacy; and
- excluded from the risk based capital adequacy framework.

We deduct the investment in these controlled entities 100% from CET1 capital, and if we include any profits from these activities in the Group's results, then we exclude them from the determination of CET1 capital to the extent they have not been remitted to the Company.

## 23. CAPITAL MANAGEMENT (continued)

### Outside Australia

In addition to APRA, the Company's branch operations and major banking subsidiary operations are also overseen by local regulators such as the Reserve Bank of New Zealand, the US Federal Reserve, the UK Prudential Regulation Authority, the Monetary Authority of Singapore, the Hong Kong Monetary Authority and the China Banking and Insurance Regulatory Commission. They may impose minimum capital levels on operations in their individual jurisdictions.

### CAPITAL ADEQUACY<sup>1</sup>

The following table provides details of the Group's capital adequacy ratios at 30 September:

	2019 \$m	2018 \$m
<b>Qualifying capital</b>		
<b>Tier 1</b>		
Shareholders' equity and non-controlling interests <sup>2</sup>	60,794	59,383
Prudential adjustments to shareholders' equity	120	(322)
Gross Common Equity Tier 1 capital	60,914	59,061
Deductions	(13,559)	(14,370)
<b>Common Equity Tier 1 capital</b>	<b>47,355</b>	<b>44,691</b>
Additional Tier 1 capital	7,866	7,527
<b>Tier 1 capital</b>	<b>55,221</b>	<b>52,218</b>
<b>Tier 2 capital</b>	<b>8,549</b>	<b>7,291</b>
<b>Total qualifying capital</b>	<b>63,770</b>	<b>59,509</b>
<b>Capital adequacy ratios (Level 2)</b>		
Common Equity Tier 1	11.4%	11.4%
Tier 1	13.2%	13.4%
Tier 2	2.1%	1.9%
Total capital ratio	15.3%	15.2%
<b>Risk weighted assets</b>	<b>416,961</b>	<b>390,820</b>

<sup>1</sup> This information is not within the scope of the external audit of the Group Financial Report by the Group's external auditor, KPMG. The information presented in this table is a regulatory requirement disclosed in Part A of the APRA Reporting Form (ARF) 110 Capital Adequacy which will be subject to audit in accordance with Prudential Standard APS 310 Audit and Related Matters.

<sup>2</sup> Prior period numbers have not been restated for the impact of AASB 15 to align with previously reported regulatory returns.



## 24. PARENT ENTITY FINANCIAL INFORMATION

Australia and New Zealand Banking Group Limited (the Company) has prepared a separate set of financial statements to satisfy the requirements of the Australian Financial Services License it holds with ASIC. These separate Company financial statements are available on the ANZ website at anz.com and have been lodged with ASIC.

Selected financial information of the Company is provided below:

### SUMMARY FINANCIAL INFORMATION

	2019 \$m	2018 \$m
<b>Income statement information for the financial year</b>		
Profit after tax for the year	4,447	8,524
Total comprehensive income for the year	5,413	8,450
<b>Balance sheet information as at the end of the financial year</b>		
Cash and cash equivalents	77,949	80,227
Net loans and advances <sup>1</sup>	484,655	475,851
Total assets <sup>1</sup>	914,832	841,211
Deposits and other borrowings	524,241	511,992
Total liabilities <sup>1</sup>	861,618	787,335
<b>Shareholders' equity</b>		
Ordinary share capital	26,413	27,533
Reserves	840	(56)
Retained earnings <sup>1</sup>	25,961	26,399
<b>Total shareholders' equity<sup>1</sup></b>	<b>53,214</b>	<b>53,876</b>

<sup>1</sup> Comparative information has been restated for the adoption of AASB 15 and other reclassification adjustments to enhance comparability with current period presentation. Total assets increased by \$464 million (\$432 million related to Net loans and advances), Total liabilities increased by \$442 million and Retained earnings increased by \$22 million.

### PARENT ENTITY'S CONTRACTUAL COMMITMENTS

#### PROPERTY RELATED COMMITMENTS

	2019 \$m	2018 \$m
<b>Lease rentals</b>		
Land and buildings	1,699	1,533
Furniture and equipment	58	112
<b>Total lease rental commitments<sup>1</sup></b>	<b>1,757</b>	<b>1,645</b>
Due within 1 year	304	321
Due later than 1 year but not later than 5 years	868	769
Due later than 5 years	585	555
<b>Total lease rental commitments<sup>1</sup></b>	<b>1,757</b>	<b>1,645</b>

<sup>1</sup> Total future minimum sublease payments we expect to receive under non-cancellable subleases at 30 September 2019 is \$67 million (2018: \$81 million). During the year, we received sublease payments of \$28 million (2018: \$29 million) and netted them against rent expense.

#### CREDIT RELATED COMMITMENTS AND CONTINGENCIES

	2019 \$m	2018 \$m
Contract amount of:		
Undrawn facilities	171,881	164,944
Guarantees and letters of credit	20,375	16,363
Performance related contingencies	20,097	22,176
<b>Total</b>	<b>212,353</b>	<b>203,483</b>

The contingent liabilities of the Group described under Other contingent liabilities in Note 33 are contingent liabilities of the parent entity (some are also contingent liabilities of other group companies).

## 25. CONTROLLED ENTITIES

The ultimate parent of the Group is Australia and New Zealand Banking Group Limited	Incorporated in Australia	Nature of Business Banking
All controlled entities are 100% owned, unless otherwise noted. The material controlled entities of the Group are:		
ANZ Bank (Vietnam) Limited <sup>1</sup>	Vietnam	Banking
ANZ Capel Court Limited	Australia	Securitisation Manager
ANZ Funds Pty. Ltd.	Australia	Holding Company
ANZ Bank (Kiribati) Limited <sup>1</sup> (75% ownership)	Kiribati	Banking
ANZ Bank (Samoa) Limited <sup>1</sup>	Samoa	Banking
ANZ Bank (Thai) Public Company Limited <sup>1</sup>	Thailand	Banking
ANZ Holdings (New Zealand) Limited <sup>1</sup>	New Zealand	Holding Company
ANZ Bank New Zealand Limited <sup>1</sup>	New Zealand	Banking
ANZ Investment Services (New Zealand) Limited <sup>1</sup>	New Zealand	Funds Management
ANZ New Zealand (Int'l) Limited <sup>1</sup>	New Zealand	Finance
ANZ Wealth New Zealand Limited <sup>1</sup>	New Zealand	Holding Company
ANZ New Zealand Investments Limited <sup>1</sup>	New Zealand	Funds Management
ANZNZ Covered Bond Trust <sup>1,4</sup>	New Zealand	Finance
UDC Finance Limited <sup>1</sup>	New Zealand	Finance
ANZ International Private Limited <sup>1</sup>	Singapore	Holding Company
ANZ Singapore Limited <sup>1</sup>	Singapore	Merchant Banking
ANZ International (Hong Kong) Limited <sup>1</sup>	Hong Kong	Holding Company
ANZ Asia Limited <sup>1</sup>	Hong Kong	Banking
ANZ Bank (Vanuatu) Limited <sup>2</sup>	Vanuatu	Banking
ANZcover Insurance Private Ltd <sup>1</sup>	Singapore	Captive-Insurance
ANZ Lenders Mortgage Insurance Pty. Limited	Australia	Mortgage Insurance
ANZ Residential Covered Bond Trust <sup>4</sup>	Australia	Finance
ANZ Wealth Australia Limited	Australia	Holding Company
OnePath Custodians Pty Limited	Australia	Trustee
OnePath Funds Management Limited	Australia	Funds Management
Australia and New Zealand Bank (China) Company Limited <sup>1</sup>	China	Banking
Australia and New Zealand Banking Group (PNG) Limited <sup>1</sup>	Papua New Guinea	Banking
Chongqing Liangping ANZ Rural Bank Company Limited <sup>1</sup>	China	Banking
Citizens Bancorp <sup>3</sup>	Guam	Holding Company
ANZ Guam Inc <sup>3</sup>	Guam	Banking
PT Bank ANZ Indonesia <sup>1</sup> (99% ownership)	Indonesia	Banking

<sup>1</sup> Audited by overseas KPMG firms — either as part of the Group audit, or for standalone financial statements as required.<sup>2</sup> Audited by Law Partners.<sup>3</sup> Audited by Deloitte Guam.<sup>4</sup> Not owned by the Group. Control exists as the Group retains substantially all the risks and rewards of the operations.

## 25. CONTROLLED ENTITIES (continued)

### CHANGES TO MATERIAL CONTROLLED ENTITIES

The following changes to our material entities have occurred during the year ended 30 September 2019.

- In September 2018, the business of Share Investing Limited was sold to CMC Markets Stockbroking Limited. Share Investing Limited and its immediate parent company, ACN 003 042 082 Limited, are no longer considered to be material entities.
- In November 2018, OnePath Life (NZ) Limited was sold to Cigna Corporation and the business of ANZ Europe Limited (formerly ANZ Bank (Europe) Limited) was wound up. ANZ Europe Limited is no longer considered to be a material entity.
- In March 2019, the business of ANZ (Lao) Sole Company Limited (formerly ANZ Bank (Lao) Limited) was transferred to a newly established Laos branch of the Company. ANZ (Lao) Sole Company Limited is no longer considered to be a material entity.
- In April 2019, ANZ Bank (Taiwan) Limited merged with the Taiwan branch of the Company.
- In May 2019, OnePath General Insurance Pty Limited, OnePath Life Australia Holdings Pty Limited and OnePath Life Limited were sold to Zurich Financial Services Australia (Zurich). See note 29 for further details.
- In August 2019, we completed the sale of our 55% share of ANZ Royal Bank (Cambodia) Limited to J-Trust.
- As ANZ Finance Guam, Inc and ANZ Commodity Trading Pty Ltd no longer have material business and Votaint No. 1103 Pty Limited's only business is to hold the Group's investment in PT Bank Pan Indonesia (see note 26), these companies are no longer considered to be material entities.

We did not acquire, or dispose of, any material entities during the year ended 30 September 2018.



### RECOGNITION AND MEASUREMENT

The Group's subsidiaries are those entities it controls through:

- being exposed to, or having rights to, variable returns from the entity; and
- being able to affect those returns through its power over the entity.

The Group assesses whether it has power over those entities by examining the Group's existing rights to direct the relevant activities of the entity.

If the Group sells or acquires subsidiaries during the year, it includes their operating results in the Group results to the date of disposal or from the date of acquisition. When the Group's control ceases, it derecognises the assets and liabilities of the subsidiary, any related non-controlling interest and other components of equity.

When the Group ceases to control a subsidiary, it:

- measures any retained interest in the entity at fair value; and
- recognises any resulting gain or loss in profit or loss.

If the Group's ownership interest in a subsidiary changes in a way that does not result in a loss of control, then the Group accounts for that as a transaction with equity holders in their capacity as equity holders.

All transactions between Group entities are eliminated on consolidation.

## 26. INVESTMENTS IN ASSOCIATES

Significant associates of the Group are:

Name of entity	Principal activity	Ordinary share interest		Carrying amount \$m	
		2019	2018	2019	2018
AMMB Holdings Berhad	Banking and insurance	24%	24%	1,586	1,427
PT Bank Pan Indonesia	Consumer and business bank	39%	39%	1,350	1,103
Aggregate other individually immaterial associates		n/a	n/a	21	23
Total carrying value of associates <sup>1</sup>				2,957	2,553

<sup>1</sup> Includes the impact of foreign currency translation recognised in the foreign currency translation reserve.

### FINANCIAL INFORMATION ON SIGNIFICANT ASSOCIATES

Set out below is the summarised financial information of each associate that is significant to the Group. The summarised financial information is based on the associates' IFRS financial information.

Principal place of business and country of incorporation	AMMB Holdings Berhad		PT Bank Pan Indonesia	
	Malaysia		Indonesia	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m
<b>Summarised results</b>				
Operating income	3,298	3,016	1,109	1,000
Profit for the year	569	430	349	192
Other comprehensive income/(loss)	69	(37)	24	(10)
Total comprehensive income	638	393	373	182
Less: Total comprehensive (income)/loss attributable to non-controlling interests	(25)	(33)	(12)	39
<b>Total comprehensive income attributable to owners of associate</b>	<b>613</b>	<b>360</b>	<b>361</b>	<b>221</b>
<b>Summarised financial position</b>				
Total assets <sup>1</sup>	55,740	49,092	22,518	19,552
Total liabilities <sup>1</sup>	48,718	42,700	18,743	16,446
Total Net assets <sup>1</sup>	7,022	6,392	3,775	3,106
Less: Non-controlling interests of associate	(368)	(395)	(309)	(272)
<b>Net assets attributable to owners of associate</b>	<b>6,654</b>	<b>5,997</b>	<b>3,466</b>	<b>2,834</b>
<b>Reconciliation to carrying amount of Group's interest in associate</b>				
Carrying amount at the beginning of the year	1,427	1,185	1,103	1,033
Group's share of total comprehensive income	146	86	140	88
Dividends received from associate	(50)	(35)	-	-
Group's share of other reserve movements of associate and foreign currency translation reserve adjustments <sup>2</sup>	63	191	107	(18)
<b>Carrying amount at the end of the year</b>	<b>1,586</b>	<b>1,427</b>	<b>1,350</b>	<b>1,103</b>
<b>Market value of Group's investment in associate<sup>3</sup></b>	<b>1,050</b>	<b>992</b>	<b>1,303</b>	<b>853</b>

<sup>1</sup> Includes market value adjustments (including goodwill) the Group made at the time of acquisition (and adjustments for any differences in accounting policies).

<sup>2</sup> The Group recognised a decrease of \$32m and \$33m to the carrying value of AMMB Holdings Berhad and PT Bank Pan Indonesia respectively with a corresponding decrease to retained earnings reflecting the Group's share of the estimated initial application impact of IFRS 9 (the international equivalent of AASB 9). Refer Note 35.

<sup>3</sup> Applies to those investments in associates with published price quotations. Market Value is based on a price per share and does not include any adjustments for the size of our holding.

### IMPAIRMENT ASSESSMENT

As at 30 September 2019, for AMMB Holdings Berhad (AmBank) and PT Bank Pan Indonesia (PT Panin), the market value (based on share price) was below the respective carrying values of these investments. The Group performed value-in-use (VIU) calculations to assess whether the carrying value of the investments was impaired. The VIU calculations supported the carrying value for both AmBank and PT Panin.

## 26. INVESTMENTS IN ASSOCIATES (continued)



### RECOGNITION AND MEASUREMENT

An associate is an entity over which the Group has significant influence over its operating and financial policies but does not control. The Group accounts for associates using the equity method. Its investments in associates are carried at cost plus the post-acquisition share of changes in the associate's net assets less accumulated impairments. Dividends the Group receives from associates are recognised as a reduction in the carrying amount of the investment. The Group includes goodwill relating to the associate in the carrying amount of the investment. It does not individually test the goodwill incorporated in the associates carrying amount for impairment.

At least at each reporting date, the Group reviews investments in associates for any indication of impairment. If an indication of impairment exists, then the Group determines the recoverable amount of the associate using the higher of:

- the associate's fair value less cost of disposal; and
- its value-in use.

We use a discounted cash flow methodology, and other methodologies (such as capitalisation of earnings methodology), to determine the recoverable amount.



### KEY JUDGEMENTS AND ESTIMATES

The value-in-use calculation is sensitive to a number of key assumptions requiring management judgement, including future profitability levels, capital levels, long term growth rates and discount rates. A change in any of the key assumptions below could have an adverse effect on the recoverable amount of the investments. The key assumptions used in the value-in-use calculation are outlined below:

As at 30 September 2019	AmBank	PT Panin
Post-tax discount rate	10.7%	13.3%
Terminal growth rate	4.8%	5.3%
Expected NPAT growth (compound annual growth rate – 5 years)	4.1%	6.5%
Core Equity Tier 1 rate	11.9% to 12.7%	11.6%

## 27. STRUCTURED ENTITIES

A Structured Entity (SE) is an entity that has been designed such that voting or similar rights are not the dominant factor in determining who controls the entity. SEs are generally established with restrictions on their ongoing activities in order to achieve narrow and well defined objectives.

SEs are classified as subsidiaries and consolidated when control exists. If the Group does not control a SE, then it is not consolidated. This note provides information on both consolidated and unconsolidated SEs.

The Group's involvement with SEs is as follows:

Type	Details
<b>Securitisation</b>	<p>The Group controls SEs established to securitise customer loans and advances that it has originated, in order to diversify sources of funding for liquidity management. Such transactions involve transfers to an internal securitisation (bankruptcy remote) vehicle used to create assets that are eligible for repurchase under agreements with the applicable central bank (these are known as 'Repo eligible'). These internal securitisation SEs are consolidated. Refer to Note 28 Transfers of Financial Assets for further details.</p> <p>The Group also establishes SEs on behalf of customers to securitise their loans or receivables. The Group may manage these securitisation vehicles or provide liquidity or other support. Additionally, the Group may acquire interests in securitisation vehicles set up by third parties through holding securities issued by such entities. In limited circumstances where control exists, the Group consolidates the SE.</p>
<b>Covered bond issuances</b>	<p>Certain loans and advances have been assigned to bankruptcy remote SEs to provide security for issuances of debt securities by the Group. The Group retains control over these SEs and therefore they are consolidated. Refer to Note 28 Transfers of Financial Assets for further details.</p>
<b>Structured finance arrangements</b>	<p>The Group is involved with SEs established:</p> <ul style="list-style-type: none"> <li>• in connection with structured lending transactions to facilitate debt syndication and/or to ring-fence collateral; and</li> <li>• to own assets that are leased to customers in structured leasing transactions.</li> </ul> <p>The Group may manage the SE, hold minor amounts of the SE's capital, or provide risk management products (derivatives) to the SE. In most instances, the Group does not control these SEs. In limited circumstances where control exists, the Group consolidates the SE.</p>
<b>Funds management activities</b>	<p>The Group conducts investment management and other fiduciary activities as a responsible entity, trustee, custodian or manager for investment funds and trusts – including superannuation funds and wholesale and retail trusts (collectively 'Investment Funds'). The Investment Funds are financed through the issuance of puttable units to investors and the Group considers them to be SEs. The Group's exposure to Investment Funds is limited to receiving fees for services and derivatives entered into for risk management purposes. These interests do not create significant exposures to the funds that would allow the Group to control the funds. Therefore, the funds are not consolidated.</p>

## 27. STRUCTURED ENTITIES (continued)

### CONSOLIDATED STRUCTURED ENTITIES

#### FINANCIAL OR OTHER SUPPORT PROVIDED TO CONSOLIDATED STRUCTURED ENTITIES

The Group provides financial support to consolidated SEs as outlined below. As these are intra-group transactions, they are eliminated on consolidation:

Securitisation and covered bond issuances	The Group provides lending facilities, derivatives and commitments to these SEs and/or holds debt instruments that they have issued.
Structured finance arrangements	The assets held by these SEs are normally pledged as collateral for financing provided. Certain consolidated SEs are financed entirely by the Group while others are financed by syndicated loan facilities in which the Group is a participant. The financing provided by the Group includes lending facilities where the Group's exposure is limited to the amount of the loan and any undrawn amount. Additionally, the Group has provided Letters of Support to these consolidated SEs confirming that the Group will not demand repayment of the financing provided for the ensuing 12 month period.

The Group did not provide any non-contractual support to consolidated SEs during the year (2018: nil). Other than as disclosed above, the Group does not have any current intention to provide financial or other support to consolidated SEs.

### UNCONSOLIDATED STRUCTURED ENTITIES

#### GROUP'S INTEREST IN UNCONSOLIDATED STRUCTURED ENTITIES

An 'interest' in an unconsolidated SE is any form of contractual or non-contractual involvement with a SE that exposes the Group to variability of returns from the performance of that SE. These interests include, but are not limited to: holdings of debt or equity securities; derivatives that pass-on risks specific to the performance of the SE; lending; loan commitments; financial guarantees; and fees from funds management activities.

For the purpose of disclosing interests in unconsolidated SEs:

- no disclosure is made if the Group's involvement is not more than a passive interest - for example: when the Group's involvement constitutes a typical customer-supplier relationship. On this basis, exposures to unconsolidated SEs that arise from lending, trading and investing activities are not considered disclosable interests - unless the design of the structured entity allows the Group to participate in decisions about the relevant activities (being those that significantly affect the entity's returns).
- 'interests' do not include derivatives intended to expose the Group to market-risk (rather than performance risk specific to the SE) or derivatives through which the Group creates, rather than absorbs, variability of the unconsolidated SE (such as purchase of credit protection under a credit default swap).

The table below sets out the Group's interests in unconsolidated SEs together with the maximum exposure to loss that could arise from those interests:

	Securitisation and structured finance		Investment funds		Total	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
<b>On-balance sheet interests</b>						
Investment securities <sup>1</sup>	1,923	-	-	-	1,923	-
Available-for-sale assets <sup>1</sup>	-	1,715	-	-	-	1,715
Investments backing policy liabilities	-	-	-	18	-	18
Gross loans and advances	7,789	7,018	-	-	7,789	7,018
<b>Total on-balance sheet</b>	<b>9,712</b>	<b>8,733</b>	<b>-</b>	<b>18</b>	<b>9,712</b>	<b>8,751</b>
<b>Off-balance sheet interests</b>						
Commitments (facilities undrawn)	1,540	1,381	-	-	1,540	1,381
Guarantees	67	10	-	-	67	10
<b>Total off-balance sheet</b>	<b>1,607</b>	<b>1,391</b>	<b>-</b>	<b>-</b>	<b>1,607</b>	<b>1,391</b>
<b>Maximum exposure to loss</b>	<b>11,319</b>	<b>10,124</b>	<b>-</b>	<b>18</b>	<b>11,319</b>	<b>10,142</b>

<sup>1</sup> On adoption of AASB 9 on 1 October 2018, the classification and measurement of financial assets were revised. Available-for-sale classification used in comparative periods ceases to exist under AASB 9 and a new classification of investment securities was introduced. Refer Note 1 and 35 for further details. Comparative information has not been restated.

In addition to the interests above, the Group earned funds management fees from unconsolidated SEs of \$509 million (2018: \$505 million) during the year.

## 27. STRUCTURED ENTITIES (continued)

The Group's maximum exposure to loss represents the maximum amount of loss that the Group could incur as a result of its involvement with unconsolidated SEs if loss events were to take place — regardless of the probability of occurrence. This does not in any way represent the actual losses expected to be incurred. Furthermore, the maximum exposure to loss is stated gross of the effects of hedging and collateral arrangements entered into to mitigate ANZ's exposure to loss.

The maximum exposure to loss has been determined as:

- the carrying amount of Investment securities measured at amortised cost (from 1 October 2018), available-for-sale assets (prior to 1 October 2018) and investments backing policy liabilities; and
- the carrying amount plus the undrawn amount of any committed loans and advances.

Information about the size of the unconsolidated SEs that the Group is involved with is as follows:

- Securitisation and structured finance: size is indicated by total assets which vary by SE with a maximum value of approximately \$1.1 billion (2018: \$1.0 billion); and
- Investment funds: size is indicated by Funds Under Management which vary by SE with a maximum value of approximately \$38.8 billion (2018: \$36.9 billion).

The Group did not provide any non-contractual support to unconsolidated SEs during the year (2018: nil) nor does it have any current intention to provide financial or other support to unconsolidated SEs.

### SPONSORED UNCONSOLIDATED STRUCTURED ENTITIES

The Group may also sponsor unconsolidated SEs in which it has no disclosable interest.

For the purposes of this disclosure, the Group considers itself the 'sponsor' of an unconsolidated SE if it is the primary party involved in the design and establishment of that SE and:

- the Group is the major user of that SE; or
- the Group's name appears in the name of that SE, or on its products; or
- the Group provides implicit or explicit guarantees of that SE's performance.

The Group has sponsored the ANZ PIE Fund in New Zealand, which invests only in deposits with ANZ Bank New Zealand Limited. The Group does not provide any implicit or explicit guarantees of the capital value or performance of investments in the ANZ PIE Fund. There was no income received from, nor assets transferred to, this entity during the year.



### KEY JUDGEMENTS AND ESTIMATES

Significant judgement is required in assessing whether control exists over Structured Entities involved in securitisation activities and structured finance transactions, and investment funds. Judgement is required to determine the existence of:

- power over the relevant activities (being those that significantly affect the entity's returns); and
- exposure to variable returns of that entity.



## 28. TRANSFERS OF FINANCIAL ASSETS

In the normal course of business the Group enters into transactions where it transfers financial assets directly to third parties or to SEs. These transfers may give rise to the Group fully, or partially, derecognising those financial assets - depending on the Group's exposure to the risks and rewards or control over the transferred assets. If the Group retains substantially all of the risk and rewards of a transferred asset, the transfer does not qualify for derecognition and the asset remains on the Group's balance sheet in its entirety.

### SECURITISATIONS

Net loans and advances include residential mortgages securitised under the Group's securitisation programs which are assigned to bankruptcy remote SEs to provide security for obligations payable on the notes issued by the SEs. The holders of the issued notes have full recourse to the pool of residential mortgages which have been securitised and the Group cannot otherwise pledge or dispose of the transferred assets.

In some instances the Group is also the holder of the securitised notes. In addition, the Group is entitled to any residual income of the SEs and sometimes enters into derivatives with the SEs. The Group retains the risks and rewards of the residential mortgages and continues to recognise the mortgages as financial assets. The obligation to pay this amount to the SE is recognised as a financial liability of the Group.

The Group is exposed to variable returns from its involvement with these securitisation SEs and has the ability to affect those returns through its power over the SEs activities. The SEs are therefore consolidated by the Group.

### COVERED BONDS

The Group operates various global covered bond programs to raise funding in its primary markets. Net loans and advances include residential mortgages assigned to bankruptcy remote SEs associated with these covered bond programs. The mortgages provide security for the obligations payable on the issued covered bonds.

The covered bond holders have dual recourse to the issuer and the cover pool of assets. The issuer cannot otherwise pledge or dispose of the transferred assets, however, subject to legal arrangements it may repurchase and substitute assets as long as the required cover is maintained.

The Group is required to maintain the cover pool at a level sufficient to cover the bond obligations. In addition, the Group is entitled to any residual income of the covered bond SEs and enters into derivatives with the SEs. The Group retains the majority of the risks and rewards of the residential mortgages and continues to recognise the mortgages as financial assets. The obligation to pay this amount to the SEs is recognised as a financial liability of the Group.

The Group is exposed to variable returns from its involvement with the covered bond SEs and has the ability to affect those returns through its power over the SEs activities. The SEs are therefore consolidated by the Group. The covered bonds issued externally are included within debt issuances.

### REPURCHASE AGREEMENTS

When the Group sells securities subject to repurchase agreements under which we retain substantially all the risks and rewards of ownership, then those assets do not qualify for derecognition. An associated liability is recognised for the consideration received from the counterparty.

### STRUCTURED FINANCE ARRANGEMENTS

The Group arranges funding for certain customer transactions through structured leasing and commodity prepayment arrangements. These transactions are recognised on Group's balance sheet as lease receivables or loans. At times, other financial institutions participate in the funding of these arrangements. This participation involves a proportionate transfer of the rights to the assets recognised by the Group. The participating banks have limited recourse to the leased assets or financed commodity and related proceeds. Where the Group continues to be exposed to some of the risks of the transferred assets through a derivative or other continuing involvement, the Group does not derecognise the lease receivable or loan. Instead, the Group recognises an associated liability representing its obligations to the participating financial institutions.

The table below sets out the balance of assets transferred that do not qualify for derecognition, along with the associated liabilities:

	Securitisations <sup>1,2</sup>		Covered bonds		Repurchase agreements		Structured finance arrangements	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
Current carrying amount of assets transferred	2,422	1,239	30,799	29,455	43,213	40,164	81	96
Carrying amount of associated liabilities	2,411	1,232	20,957	17,846	41,367	38,378	81	88

<sup>1</sup> Does not include transfers to internal structured entities where there are no external investors.

<sup>2</sup> The securitisation noteholders have recourse only to the pool of residential mortgages which have been securitised. The carrying value of securitised assets and the associated liabilities approximates their fair value.

## 29. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE

### DISCONTINUED OPERATIONS

On 17 October 2017, the Group announced it had agreed to sell its OnePath P&I and ADGs business to IOOF. The sale of the ADGs business completed on 1 October 2018. On 17 October 2019, the Group announced it had agreed a revised sale price for its OnePath P&I business and ADGs to IOOF of \$850 million, being a \$125 million reduction from the original sale price of \$975 million announced in October 2017. The new price of \$850 million includes approximately \$25 million that ANZ has already received for the sale of the ADGs in October 2018. The revised terms reflect changing market conditions and include lower overall warranty caps as well as some changes to the strategic alliance arrangements. Subject to APRA approval, the Group expects the transaction to complete in the first quarter of calendar year 2020. The impact of the reduction in price has been reflected in the 2019 financial results.

On 12 December 2017, ANZ announced that it had agreed to the sale of its life insurance business to Zurich Financial Services Australia (Zurich) and regulatory approval was obtained on 10 October 2018. The transaction was completed on 31 May 2019.

As a result of the sale transactions outlined above, the financial results of the businesses to be divested and associated Group reclassification and consolidation impacts are treated as discontinued operations from a financial reporting perspective.

Details of the financial performance and cash flows of discontinued operations are shown below.

#### Income Statement

	2019 \$m	2018 \$m
Net interest income	(76)	-
Other operating income <sup>1</sup>	245	81
Operating income	169	81
Operating expenses <sup>1</sup>	(449)	(544)
Profit/(Loss) before credit impairment and income tax	(280)	(463)
Credit impairment (charge)/release	1	-
Profit/(Loss) before income tax	(279)	(463)
Income tax expense <sup>1</sup>	(64)	(232)
<b>Profit/(Loss) for the period attributable to shareholders of the Company<sup>1,2</sup></b>	<b>(343)</b>	<b>(695)</b>

<sup>1</sup> Includes customer remediation of \$207 million post-tax recognised in the September 2019 financial year (2018: \$127 million) comprising \$161 million of customer remediation recognised in other operating income (2018: \$106 million), \$80 million of remediation costs recognised in Operating expenses (2018: \$75 million), and a \$34 million income tax benefit (2018: \$54 million).

<sup>2</sup> Includes the results of the life insurance business up to the sale completion in May 2019.

#### Cash Flow Statement

	2019 \$m	2018 \$m
Net cash provided by/(used in) operating activities	(552)	2,989
Net cash provided by/(used in) investing activities	837	(2,444)
Net cash provided by/(used in) financing activities	(290)	(575)
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>(5)</b>	<b>(30)</b>

### ASSETS AND LIABILITIES HELD FOR SALE

At 30 September 2019, assets and liabilities held for sale are re-measured at the lower of their existing carrying amount and fair value less costs to sell, except for assets such as deferred tax assets, financial assets and contractual rights under insurance contracts, which are specifically exempt from this requirement and continue to be recognised at their existing carrying value.

In addition to the assets and liabilities associated with the Group's discontinued operations, assets and liabilities held for sale in the prior period contain the assets and liabilities of other assets or disposal groups, subject to sale, which do not meet the criteria to classify as a discontinued operation under the accounting standards.

## 29. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE

(continued)

	2019	2018				
	Discontinued Operations \$m	Discontinued Operations \$m	Cambodia JV \$m	OPL NZ \$m	PNG Retail, Commercial & SME \$m	Total \$m
<b>As at 30 September 2019<sup>1</sup></b>						
Cash and cash equivalents	-	5	323	-	-	328
Trading securities <sup>2</sup>	919	-	-	-	-	-
Derivative financial instruments	-	-	3	-	-	3
Available-for-sale assets	-	1,079	-	-	-	1,079
Investment securities	-	-	-	-	-	-
Net loans and advances	-	46	806	-	147	999
Regulatory deposits	-	-	146	-	-	146
Investments in associates	-	1	1	-	-	2
Deferred tax assets	16	102	2	-	-	104
Goodwill and other intangible assets	394	1,155	-	93	-	1,248
Investments backing policy liabilities <sup>2</sup>	-	40,054	-	-	-	40,054
Premises and equipment	1	4	6	-	6	16
Other assets	501	450	92	727	-	1,269
<b>Total assets held for sale</b>	<b>1,831</b>	<b>42,896</b>	<b>1,379</b>	<b>820</b>	<b>153</b>	<b>45,248</b>
Deposits and other borrowings	-	-	1,067	-	512	1,579
Derivative financial instruments	-	-	1	-	-	1
Current tax liabilities	3	(33)	8	15	-	(10)
Deferred tax liabilities	105	160	1	160	-	321
Policy liabilities	-	39,607	-	-	-	39,607
External unit holder liabilities	-	4,712	-	-	-	4,712
Payables and other liabilities	1,914	644	98	130	-	872
Provisions	99	28	43	-	6	77
<b>Total liabilities held for sale</b>	<b>2,121</b>	<b>45,118</b>	<b>1,218</b>	<b>305</b>	<b>518</b>	<b>47,159</b>

<sup>1</sup> Amounts in the table above are shown net of intercompany balances.

<sup>2</sup> The successor fund transfer performed in preparation for the sale of our wealth business to Zurich and IOOF completed on 13 April 2019. As a result, OnePath P&I assets previously held as Investments backing policy liabilities are now shown as Trading securities.

Other strategic divestments not classified as discontinued operations have been presented as assets and liabilities held for sale in the prior period:

- **ANZ Royal Bank (Cambodia) Ltd (Cambodia JV) - Institutional division**

On 17 May 2018, the Group announced it had reached an agreement to sell its 55% stake in Cambodia JV ANZ Royal Bank to J Trust, a Japanese diversified financial holding company listed on the Tokyo Stock Exchange. The transaction was completed on 19 August 2019.

- **OnePath Life NZ Ltd (OPL NZ) - New Zealand division**

On 30 May 2018, the Group announced that it had agreed to sell OnePath Life NZ Limited to Cigna Corporation and the final regulatory approval was obtained on 29 October 2018. The transaction was completed on 30 November 2018.

- **Papua New Guinea Retail, Commercial and Small-Medium Sized Enterprise businesses (PNG Retail, Commercial and SME) - Institutional division**

On 25 June 2018, the Group announced it had entered into an agreement to sell its Retail, Commercial and Small-Medium Sized Enterprise (SME) banking businesses in Papua New Guinea to Kina Bank. The transaction was completed on 23 September 2019.

## 29. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE (continued)

### INCOME STATEMENT IMPACT RELATING TO ASSETS AND LIABILITIES HELD FOR SALE

During the 2019 financial year, the Group recognised the following impacts in relation to assets and liabilities held for sale:

- \$65 million loss after tax on discontinued operations, comprising a net loss of \$1 million from sale related adjustments and write-downs, partially offset by the recycling of gains previously deferred in equity reserves on sale completion, and a \$64 million income tax expense. This loss was recognised in discontinued operations.
- \$10 million gain after tax relating to the sale of Cambodia JV, comprising a \$30 million release from the foreign currency translation reserve, a \$17 million dividend withholding tax associated with the sale completion and \$3 million of asset write-offs. The gain was recognised in continuing operations.
- \$1 million gain after tax relating to the sale of PNG Retail, Commercial and SME, net of costs associated with the sale. The gain was recognised in continuing operations.
- \$76 million gain after tax relating to the sale of the OPL NZ business, comprising a \$56 million gain on sale, a \$26 million release from the foreign currency translation reserve, a \$7 million provision release and a \$13 million income tax expense. The gain was recognised in continuing operations.
- \$37 million gain after tax relating to the sale of the Paymark. The gain was recognised in continuing operations.

During the 2018 financial year, the Group recognised the following impacts in relation to assets and liabilities held for sale:

- \$632 million loss after tax recognised on the reclassification of the Wealth Australia discontinued operations business to held for sale. This loss is recognised in discontinued operations.
- \$85 million gain after tax comprising \$99 million relating to the sale of the remaining Asia Retail and Wealth businesses, net of costs associated with the sale and a \$14 million tax expense. This gain is recognised in continuing operations.
- \$247 million gain after tax relating to SRCB comprising a \$289 million gain on release of reserves, \$56 million of foreign exchange losses and other costs, and a \$14 million tax benefit. This gain is recognised in continuing operations.
- \$18 million gain after tax relating to UDC comprising a cost recovery in respect of the terminated transaction process. This gain is recognised in continuing operations.
- \$247 million gain after tax relating to MCC comprising a \$259 million gain on sale of the 40% stake, \$13 million of foreign exchange losses, \$6 million loss on release of reserves, and a \$7 million tax benefit. This gain is recognised in continuing operations.
- \$42 million loss after tax relating to the reclassification of the Cambodia JV to held for sale, comprising a \$27 million impairment and \$15 million of costs associated with the sale. The loss is recognised in continuing operations.
- \$3 million loss after tax relating to OnePath Life NZ transaction costs. The loss is recognised in continuing operations.
- \$21 million loss after tax relating to the reclassification of the PNG Retail, Commercial and SME businesses to held for sale, comprising a \$12 million impairment of goodwill, \$7 million costs associated with the sale and a \$2 million tax expense. The loss is recognised in continuing operations.



### RECOGNITION AND MEASUREMENT

#### LIFE INSURANCE CONTRACT LIABILITIES AND LIABILITIES CEDED UNDER REINSURANCE CONTRACTS

We calculate Life insurance contract Liabilities under the Margin on Service (MoS) model using a projection method based on actuarial principles and standards.

We discount the expected future cash flows of these contracts at the risk-free discount rate.

#### LIFE INVESTMENT CONTRACT LIABILITIES

A life investment contract liability is measured at fair value and is directly linked to the fair value of the assets that back it. For guaranteed policies, we determine the liability as the net present value of expected cash flows, subject to a minimum of current surrender value.

#### EXTERNAL UNIT HOLDER LIABILITIES

The life insurance business includes controlling interests in investment funds which we aggregate. When we aggregate a controlled investment fund, we recognise the external unit holder liabilities as a liability and include them on the balance sheet in external unit holder liabilities.

#### INVESTMENTS BACKING POLICY LIABILITIES

Our determination of fair value of investments backing policy liabilities involves the same judgement as other financial assets as described in Note 17 Fair Value of Financial Assets and Financial Liabilities.

## 29. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE (continued)



### KEY JUDGEMENTS AND ESTIMATES

A significant level of judgement is used by the Group to determine:

- whether an asset or group of assets is classified and presented as held for sale or as a discontinued operation; and
- the fair value of the assets and liabilities classified as being held for sale.

Management is required to exercise significant judgement when assessing the fair value less costs to sell for assets and liabilities held for sale. The judgemental factors include determining: costs to sell, allocation of goodwill, indemnities provided under the sale contract and consideration received - particularly where elements of consideration are contingent in nature. Any impairment we record is based on the best available evidence of fair value compared to the carrying value before the impairment. The final sale price may be different to the fair value we estimate when recording the impairment. Management regularly assess the appropriateness of the underlying assumptions against actual outcomes and other relevant evidence and adjustments are made to fair value where appropriate. We expect that the sales will complete within 12 months after balance date, subject to the relevant regulatory approvals and customary terms of sale for such assets.

Life Insurance Liabilities continue to be measured in accordance with AASB 1038. The Group is largely insulated from significant changes to the carrying value of the liability due to the share sale agreements.

Our estimates of life insurance liabilities are affected by: regulation, competition, interest rates, inflation, taxes and general economic conditions.

We have performed sensitivity analysis on key variables influencing the insurance liabilities and assets - namely: interest, inflation, mortality, morbidity and discontinuance risk. We have determined that there would be no material impact to the Group for a reasonable change in any of these variables after taking into account of the share sale agreements.

### 30. SUPERANNUATION AND POST EMPLOYMENT BENEFIT OBLIGATIONS

Set out below is a summary of amounts recognised in the Balance Sheet in respect of the defined benefit superannuation schemes:

	2019 \$m	2018 \$m
<b>Defined benefit obligation and scheme assets</b>		
Present value of funded defined benefit obligation	(1,538)	(1,418)
Fair value of scheme assets	1,739	1,551
<b>Net defined benefit asset</b>	<b>201</b>	<b>133</b>
<b>As represented in the Balance Sheet</b>		
Net liabilities arising from defined benefit obligations included in payables and other liabilities	(54)	(21)
Net assets arising from defined benefit obligations included in other assets	255	154
<b>Net defined benefit asset</b>	<b>201</b>	<b>133</b>
Weighted average duration of the benefit payments reflected in the defined benefit obligation (years)	14.9	16.8

As at the most recent reporting dates of the schemes, the aggregate surplus of net market value of assets over the value of accrued benefits on a funding basis was \$48 million (2018: surplus of \$21 million). In 2019, the Group made defined benefit contributions totaling \$3 million (2018: \$5 million). It expects to make contributions of around \$3 million next financial year.

#### GOVERNANCE OF THE SCHEMES AND FUNDING OF THE DEFINED BENEFIT SECTIONS

The main defined benefit superannuation schemes in which the Group participates operate under trust law and are managed and administered on behalf of the members in accordance with the terms of the relevant trust deed and rules and all relevant legislation. These schemes have corporate trustees, which are wholly owned subsidiaries of the Group. The trustees are the legal owners of the assets, which are held separately from the assets of the Group, and are responsible for setting investment policy and agreeing funding requirements with the employer through the triennial actuarial valuation process.

The Group has defined benefit arrangements in Australia, Japan, New Zealand, Philippines, Taiwan and United Kingdom. The defined benefit section of the ANZ Australian Staff Superannuation Scheme, the ANZ UK Staff Pension Scheme and the ANZ National Retirement Scheme in New Zealand are the three largest plans. They have been closed to new members since 1987, 2004 and 1991 respectively. None of the schemes had a material deficit, or surplus, at the last funding valuation. The Group has no present liability under any of the schemes' trust deeds to fund a deficit (measured on a funding basis). A contingent liability of the Group may arise if any of the schemes were wound up.



#### RECOGNITION AND MEASUREMENT

##### Defined benefit superannuation schemes

The Group operates a small number of defined benefit schemes. Independent actuaries calculate the liability and expenses related to providing benefits to employees under each defined benefit scheme. They use the Projected Unit Credit Method to value the liabilities. The balance sheet includes:

- a defined benefit liability if the obligation is greater than the fair value of the schemes assets; and
- an asset (capped to its recoverable amount) if the fair value of the assets is greater than the obligation.

In each reporting period, the movements in the net defined benefit liability are recognised as follows:

- the net movement relating to the current period's service cost, net interest on the defined benefit liability, past service costs and other costs (such as the effects of any curtailments and settlements) as operating expenses;
- remeasurements of the net defined benefit liability (which comprise actuarial gains and losses and return on scheme assets, excluding interest income included in net interest) directly in retained earnings through other comprehensive income; and
- contributions of the Group directly against the net defined benefit position.

##### Defined contribution superannuation schemes

The Group operates a number of defined contribution schemes. It also contributes (according to local law, in the various countries in which it operates) to Government and other plans that have the characteristics of defined contribution plans. The Group's contributions to these schemes are recognised as personnel expenses when they are incurred.

## 30. SUPERANNUATION AND POST EMPLOYMENT BENEFIT OBLIGATIONS (continued)



### KEY JUDGEMENTS AND ESTIMATES

The main assumptions we use in valuing defined benefit obligations are listed in the table below. A change to any assumptions, or applying different assumptions, could have an effect on the Statement of Other Comprehensive Income and Balance Sheet.

Assumptions	2019	2018	Sensitivity analysis change in significant assumptions	Increase/(decrease) in defined benefit obligation	
				2019 \$m	2018 \$m
Discount rate (% p.a.)	1.1 - 2.0	2.5 - 3.7	0.5% increase	(107)	(139)
Future salary increases (% p.a.)	1.7 - 3.2	1.7 - 3.8			
Future pension indexation					
In payment (% p.a.)/In deferment (% p.a.)	1.7 - 3.0/2.3	1.7 - 3.0/2.3	0.5% increase	80	118
Life expectancy at age 60 for current pensioners			1 year increase	70	61
– Males (years)	25.6 - 28.6	25.5 - 29.0			
– Females (years)	28.8 - 30.3	28.7 - 31.1			

## 31. EMPLOYEE SHARE AND OPTION PLANS

ANZ operates a number of employee share and option schemes under the ANZ Employee Share Acquisition Plan and the ANZ Share Option Plan.

### ANZ EMPLOYEE SHARE ACQUISITION PLAN

ANZ Employee Share Acquisition Plan schemes that operated during the 2019 and 2018 years were the Employee Share Offer and the Deferred Share Plan.

#### Employee Share Offer

Eligibility	Most permanent employees employed in either Australia or New Zealand with three years continuous service for the most recent financial year.
Grant	Up to AUD 1,000 in Australia (and AUD 800 in New Zealand) ANZ shares each financial year, subject to Board approval.
Allocation value	One week Volume Weighted Average Price (VWAP) of ANZ shares traded on the ASX in the week leading up to and including the date of grant.
Australia	ANZ ordinary shares are granted to eligible employees for nil consideration. The shares vest on grant and are held in trust for three years from grant date, after which time they may remain in trust, be transferred to the employee's name or sold. Dividends are automatically reinvested in the Dividend Reinvestment Plan.
New Zealand	Shares are granted to eligible employees on payment of NZD one cent per share. Shares vest subject to satisfaction of a three year service period, after which they may remain in trust, be transferred to the employee's name or sold. Unvested shares are forfeited if the employee resigns or is dismissed for serious misconduct. Dividends are either paid in cash or reinvested into the Dividend Reinvestment Plan.
Expensing value (fair value)	In Australia, the fair value of the shares is expensed in the year shares are granted, as they are not subject to forfeiture.  In New Zealand, the fair value is expensed on a straight-line basis over the three year vesting period.  The expense is recognised as a share-based compensation expense with a corresponding increase in equity.
2019 and 2018 grants	656,738 shares were granted on 3 December 2018 at an issue price of \$26.91.  541,982 shares were granted on 1 December 2017 at an issue price of \$28.67.

**31. EMPLOYEE SHARE AND OPTION PLANS (continued)****Deferred Share Plan****i) ANZ Incentive Plan (ANZIP) - Chief Executive Officer (CEO) and Group Executive Committee (ExCo)**

Eligibility	Group CEO and ExCo.
Grant	50% of the CEO's Annual Variable Remuneration (AVR) and 25% of ExCo's Variable Remuneration (VR) received as deferred shares.
Conditions	Deferred over four years from grant date.

**ii) ANZIP (excluding the CEO and ExCo) and Business Unit Incentive Plans (BUIPs) - for grants from 1 October 2017**

Eligibility	All employees excluding the CEO and ExCo.
Grant	If VR is at or exceeds AUD 150,000, then 60% of incentive amounts exceeding AUD 80,000 (subject to a minimum deferral amount of AUD 42,000) is deferred as shares.
Conditions	Deferred over three years from grant date.

**iii) Long Term Incentives (LTIs)**

Eligibility	Selected employees.
Grant	100% deferred shares.
Conditions	Vest three years from grant date.

**iv) Exceptional circumstances**

Remuneration foregone	In exceptional circumstances, we grant deferred shares to certain employees when they start with ANZ to compensate them for remuneration they have foregone from their previous employer. The vesting period generally aligns with the remaining vesting period of the remuneration they have foregone, and therefore varies between grants.
Retention	We may grant deferred shares to high performing employees who are regarded as a significant retention risk to ANZ.

**v) Further information**

Cessation	Unless the Board decides otherwise, employees forfeit their unvested deferred shares if they resign, are terminated on notice, or are dismissed for serious misconduct. The deferred shares may be held in trust beyond the deferral period.
Dividends	Dividends are paid in cash or reinvested in the Dividend Reinvestment Plan.
Instrument	Deferred share rights may be granted instead of deferred shares in some countries as locally appropriate (see deferred share rights section).
Allocation value	All deferred shares are issued based on the VWAP of ANZ shares traded on the ASX in the week leading up to and including the date of grant.
Expensing value (fair value)	We expense the fair value of deferred shares on a straight-line basis over the relevant vesting period and we recognise the expense as a share-based compensation expense with a corresponding increase in equity.
2019 and 2018 grants	During the 2019 year, we granted 1,945,668 deferred shares (2018: 2,232,563) with a weighted average grant price of \$25.39 (2018: \$29.31).
Downward adjustment	Deferred shares remain at risk and the Board has the discretion to adjust the number of deferred shares downwards, including to zero at any time before the vesting date. ANZ's downward adjustment provisions are detailed in section 6.3 of the 2019 Remuneration Report. Board discretion was exercised to adjust downward 9,810 deferred shares to zero in 2019 (2018: 2,632).

**Expensing of the ANZ Employee Share Acquisition Plan**

Expensing value (fair value)	The fair value of shares we granted during 2019 under the Employee Share Offer and the Deferred Share Plan, measured as at the date of grant of the shares, is \$67.7 million (2018: \$80.9 million) based on 2,602,406 shares (2018: 2,774,545) at VWAP of \$26.01 (2018: \$29.17).
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## 31. EMPLOYEE SHARE AND OPTION PLANS (continued)

### ANZ SHARE OPTION PLAN

Allocation	<p>We may grant selected employees options/rights which entitle them to acquire fully paid ordinary ANZ shares at a fixed price at the time the options/rights vest. Voting and dividend rights will be attached to the ordinary shares allocated on exercise of the options/rights.</p> <p>Each option/right entitles the holder to one ordinary share subject to the terms and conditions imposed on grant. Exercise price of options, determined in accordance with the rules of the plan, is generally based on the VWAP of the shares traded on the ASX in the week leading up to and including the date of grant. For rights, the exercise price is nil.</p>
Rules	<p>Prior to the exercise of the option/right if ANZ changes its share capital due to a bonus share issue, pro-rata new share issue or reorganisation the following adjustments are required:</p> <ul style="list-style-type: none"> <li>• Issue of bonus shares - When the holder exercises their option, they are also entitled to be issued the number of bonus shares they would have been entitled to had they held the underlying shares at the time of the bonus issue;</li> <li>• Pro-rata share offer - We will adjust the exercise price of the option in the manner set out in the ASX Listing Rules; and</li> <li>• Reorganisation - In respect of rights, if there is a bonus issue or reorganisation of ANZ's share capital, then the Board may adjust the number of rights or the number of underlying shares so that there is no advantage or disadvantage to the holder.</li> </ul> <p>Holders otherwise have no other entitlements to participate:</p> <ul style="list-style-type: none"> <li>• in any new issue of ANZ securities before they exercise their options/rights; or</li> <li>• in a share issue of a body corporate other than ANZ (such as a subsidiary).</li> </ul> <p>For equity grants made after 1 November 2012, any portion of the award which vests may, at the Board's discretion, be satisfied by a cash equivalent payment rather than shares.</p>
Expensing	We expense the fair value of options/rights on a straight-line basis over the relevant vesting period and we recognise the expense as a share-based compensation expense with a corresponding increase in equity.
Cessation	The provisions that apply if the employee's employment ends are in section 9.2.3 of the 2019 Remuneration Report.
Downward adjustment	ANZ's downward adjustment provisions are detailed in section 6.3 of the 2019 Remuneration Report.

### Option Plans that operated during 2019 and 2018

#### i) Performance Rights

Allocation	We grant performance rights to selected employees as part of ANZ's incentive plans. Performance rights provide the holder with the right to acquire ANZ shares at nil cost, subject to a three-year vesting period <sup>1</sup> and Total Shareholder Return (TSR) performance hurdles. Further details on the performance hurdles are in section 6.2.3a of the 2019 Remuneration Report.
Satisfying vesting	Any portion of the award of performance rights (that have met the performance hurdles) may be satisfied by a cash equivalent payment rather than shares at the Board's discretion. All performance rights were satisfied through a share allocation, other than 47,195 performance rights (2018: none) for which Board discretion was exercised.
2019 and 2018 grants	During the 2019 year, we granted 885,810 performance rights (2018: 1,023,239).
Downward adjustment	Board discretion was exercised to adjust downward 59,012 performance rights to zero in 2019 (2018: none).

<sup>1</sup> Four years for grants from 1 October 2019.

**31. EMPLOYEE SHARE AND OPTION PLANS (continued)****ii) Deferred Share Rights (no performance hurdles)**

Allocation	Deferred share rights provide the holder with the right to acquire ANZ shares at nil cost after a specified vesting period. We adjust the fair value of rights for the absence of dividends during the restriction period.
Satisfying vesting	Any portion of the award of share rights may be satisfied by a cash equivalent payment rather than shares at the Board's discretion. All share rights were satisfied through a share allocation, other than 68,357 deferred share rights (2018: 108,783) for which Board discretion was exercised.
2019 and 2018 grants	During the 2019 year, 2,078,427 deferred share rights (no performance hurdles) were granted (2018: 2,546,333).
Downward adjustment	Board discretion was exercised to adjust downward 11,824 deferred share rights to zero in 2019 (2018: 1,638).

**Options, Deferred Share Rights and Performance Rights on Issue**

As at 30 October 2019, there were 615 holders of 4,173,045 deferred share rights on issue and 142 holders of 2,486,001 performance rights on issue.

**Options/Rights Movements**

This table shows the options/rights over unissued ANZ shares and their related weighted average (WA) exercise prices as at the beginning and end of 2019 and the movements during 2019:

	Opening balance 1 Oct 2018	Options/ rights granted	Options/ rights forfeited <sup>1</sup>	Options/ rights expired	Options/ rights exercised	Closing balance 30 Sep 2019
Number of options/rights	7,148,573	2,964,237	(1,589,109)	0	(1,835,163)	6,688,538
WA exercise price	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WA closing share price						\$26.66
WA remaining contractual life						1.9 years
WA exercise price of all exercisable options/rights outstanding						\$0.00
Outstanding exercisable options/rights						181,581

This table shows the options/rights over unissued ANZ shares and their related weighted average exercise prices as at the beginning and end of 2018 and the movements during 2018:

	Opening balance 1 Oct 2017	Options/ rights granted	Options/ rights forfeited <sup>1</sup>	Options/ rights expired	Options/ rights exercised	Closing balance 30 Sep 2018
Number of options/rights	7,113,784	3,569,572	(2,043,209)	(1,558)	(1,490,016)	7,148,573
WA exercise price	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WA closing share price						\$28.43
WA remaining contractual life						2.1 years
WA exercise price of all exercisable options/rights outstanding						\$0.00
Outstanding exercisable options/rights						67,666

<sup>1</sup> Refers to any circumstance where equity can be forfeited (for example on cessation, downward adjustment or performance conditions not met).

All of the shares issued as a result of the exercise of options/rights during 2019 and 2018, were issued at a nil exercise price.

As at the date of the signing of the Directors' Report on 30 October 2019:

- no options/rights over ordinary shares have been granted since the end of 2019; and
- 14,464 shares issued as a result of the exercise of options/rights since the end of 2019, all with nil exercise prices.

## 31. EMPLOYEE SHARE AND OPTION PLANS (continued)

### Fair Value Assumptions

When determining the fair value, we apply the standard market techniques for valuation, including Monte Carlo and/or Black Scholes pricing models. We do so in accordance with the requirements of AASB 2 *Share-based Payments*. The models take into account early exercise of vested equity, non-transferability and internal/external performance hurdles (if any).

The table below shows the significant assumptions we used as inputs into our fair value calculation of instruments granted during the period. We present the values as weighted averages, but the specific values we use for each allocation are the ones we use for the fair value calculation.

	2019		2018	
	Deferred share rights	Performance rights	Deferred share rights	Performance rights
Exercise price (\$)	0.00	0.00	0.00	0.00
Share closing price at grant date (\$)	25.83	25.52	29.24	29.21
Expected volatility of ANZ share price (%) <sup>1</sup>	20.0	20.0	20.0	20.0
Equity term (years)	2.5	4.8	2.4	5.0
Vesting period (years)	2.1	3.0	2.1	3.0
Expected life (years)	2.1	3.0	2.1	3.0
Expected dividend yield (%)	6	6	5.75	5.75
Risk free interest rate (%)	1.96	2.05	1.65	1.95
Fair value (\$)	22.87	9.40	26.03	12.24

<sup>1</sup> Expected volatility represents a measure of the amount by which ANZ's share price is expected to fluctuate over the life of the rights. The measure of volatility used in the model is the annualised standard deviation of the continuously compounded rates of return on the historical share price over a deferred period of time preceding the date of grant. This historical average annualised volatility is then used to estimate a reasonable expected volatility over the expected life of the rights.

### SATISFYING EQUITY AWARDS

All shares underpinning equity awards may be purchased on market, reallocated or be newly issued shares, or a combination.

The equity we purchased on market during the 2019 financial year (either under the ANZ Employee Share Acquisition Plan and the ANZ Share Option Plan, or to satisfy options or rights) for all employees amounted to 4,317,094 shares at an average price of \$25.99 per share (2018: 3,936,773 shares at an average price of \$29.00 per share).

## 32. RELATED PARTY DISCLOSURES

### KEY MANAGEMENT PERSONNEL COMPENSATION

Key Management Personnel (KMP) are defined as all directors and those executives who report directly to the CEO:

- with responsibility for the strategic direction and management of a major income generating division; or
- who control material income and expenses.

KMP compensation included within total personnel expenses in Note 3 Operating Expenses is as follows:

	2019 \$000 <sup>1</sup>	2018 \$000 <sup>1</sup>
Short-term benefits <sup>2</sup>	15,784	19,497
Post-employment benefits	415	333
Other long-term benefits	213	150
Termination benefits	2,112	454
Share-based payments	6,184	8,910
<b>Total</b>	<b>24,708</b>	<b>29,344</b>

<sup>1</sup> Includes former disclosed KMPs until the end of their employment.

<sup>2</sup> Includes restatement of prior year amount to include items previously characterised as business related expenses that would be more appropriately be characterised as non-business related. Similar items existed in the prior periods between 2010-2017 which would have increased the short-term benefits by less than \$0.1 million per annum.

### KEY MANAGEMENT PERSONNEL LOAN TRANSACTIONS

Loans made to KMP are made in the ordinary course of business and on normal commercial terms and conditions that are no more favourable than those given to other employees or customers, including: the term of the loan, security required and the interest rate. No amounts have been written off during the period, or individual provision raised in respect of these balances. The aggregate of loans (including credit card balances) made, guaranteed or secured, and undrawn facilities to KMP including their related parties, were as follows:

	2019 \$000	2018 \$000
Loans advanced <sup>1,2</sup>	26,862	23,675
Undrawn facilities <sup>1</sup>	513	286
Interest charged <sup>3</sup>	739	932

<sup>1</sup> Balances are as at the balance sheet date (for KMP in office at balance sheet date) or at the date of cessation of former KMP.

<sup>2</sup> Prior period has been restated to include credit card balances and exclude an available for redraw component of loan balances previously included within loans advanced.

<sup>3</sup> Interest charged is for all KMP's during the period.

### KEY MANAGEMENT PERSONNEL HOLDINGS OF ANZ SECURITIES

KMP, including their related parties, held subordinated debt, shares, share rights and options over shares in the Company directly, indirectly or beneficially as shown below:

	2019 Number <sup>1</sup>	2018 Number <sup>1</sup>
Shares, options and rights	1,892,754	2,293,271
Subordinated debt	11,802	13,152

<sup>1</sup> Balances are as at the balance sheet date (for KMP in office at balance sheet date) or at the date of cessation of former KMP.

## 32. RELATED PARTY DISCLOSURES (continued)

### OTHER TRANSACTIONS OF KEY MANAGEMENT PERSONNEL AND THEIR RELATED PARTIES

The aggregate of deposits of KMP and their related parties with the Group were \$60 million (2018: \$56 million).

Other transactions with KMP and their related parties included amounts paid to the Group in respect of insurance premiums, investment management service fees, brokerage and bank fees and charges. The Group has reimbursed KMP for the costs incurred for secretarial services associated with the performance of their duties. These transactions are conducted on normal commercial terms and conditions no more favourable than those given to other employees or customers.

In November 2010, a subsidiary of ANZ Bank New Zealand Limited (ANZ NZ) purchased a residential property in New Zealand for NZ\$7.55 million. The property was leased to the then ANZ NZ Chief Executive Officer (CEO), Mr David Hisco, as part of a relocation package arrangement.

On 31 March 2017, the property was sold to Mr David Hisco's wife for NZ\$6.9 million. At that time, Mr Hisco was the CEO of ANZ NZ and a member of Key Management Personnel.

ANZ NZ obtained two independent valuations of the property, one of which was not considered for a number of reasons, including that it did not comply with valuation standards. ANZ NZ then obtained a further independent valuation and the sale price was determined as the midpoint of these two independent valuations, less an amount reflecting part of the estimated sale costs that would have otherwise been incurred.

Consistent with the Reserve Bank of New Zealand's requirements on ANZ NZ concerning independence, the sale of the property was overseen by ANZ NZ.

This transaction was not separately disclosed in the Group's or ANZ NZ's 2017 financial statements. ASIC made enquiries of ANZ concerning disclosure of this matter in the 2017 financial statements. ANZ also acknowledges the determination of the Financial Markets Authority (New Zealand) that ANZ NZ should have disclosed the March 2017 sale as a related party transaction in its 2017 financial statements.

### ASSOCIATES

We disclose significant associates in Note 26 Investments in Associates. During the course of the financial year, transactions conducted with all associates were on terms equivalent to those made on an arm's length basis:

	2019 \$000	2018 \$000
Amounts receivable from associates	664	35,083
Amounts payable to associates	697	1,504
Interest income from associates	93	1,772
Other expenses paid to associates	11,561	15,296
Dividend income from associates	50,014	51,643

There have been no material guarantees given or received. No amounts have been written-off during the period, or individual provisions raised in respect of these balances.

### 33. COMMITMENTS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

#### CREDIT RELATED COMMITMENTS AND CONTINGENCIES

	2019 \$m	2018 \$m
Contract amount of:		
Undrawn facilities	209,340	202,531
Guarantees and letters of credit	22,339	18,441
Performance related contingencies	22,112	24,136
<b>Total</b>	<b>253,791</b>	<b>245,108</b>

#### UNDRAWN FACILITIES

The majority of undrawn facilities are subject to customers maintaining specific credit and other requirements or conditions. Many of these facilities are expected to be only partially used, and others may never be used at all. As such, the total of the nominal principal amounts is not necessarily representative of future liquidity risks or future cash requirements. Based on the earliest date on which the Group may be required to pay, the total undrawn facilities of 209,341 million (2018: \$202,531 million) mature within 12 months.

#### GUARANTEES, LETTERS OF CREDIT AND PERFORMANCE RELATED CONTINGENCIES

Guarantees, letters of credit and performance related contingencies relate to transactions that the Group has entered into as principal – including: guarantees, standby letters of credit and documentary letters of credit.

Documentary letters of credit involve the Group issuing letters of credit guaranteeing payment in favour of an exporter. They are secured against an underlying shipment of goods or backed by a confirmatory letter of credit from another bank.

Performance related contingencies are liabilities that oblige the Group to make payments to a third party if the customer fails to fulfil its non-monetary obligations under the contract.

To reflect the risk associated with these transactions, we apply the same credit origination, portfolio management and collateral requirements that we apply to loans. The contract amount represents the maximum potential amount that we could lose if the counterparty fails to meet its financial obligations. As the facilities may expire without being drawn upon, the notional amounts do not necessarily reflect future cash requirements. Based on the earliest date on which the Group may be required to pay, the total guarantees and letters of credit of \$22,339 million (2018: \$18,441 million) and total performance related contingencies of \$22,112 million (2018: \$24,136 million) mature within 12 months.

#### PROPERTY RELATED COMMITMENTS

	2019 \$m	2018 \$m
<b>Lease rentals</b>		
Land and buildings	1,586	1,431
Furniture and equipment	70	205
<b>Total lease rental commitments<sup>1</sup></b>	<b>1,656</b>	<b>1,636</b>
Due within 1 year	320	371
Due later than 1 year but not later than 5 years	847	832
Due later than 5 years	489	433
<b>Total lease rental commitments<sup>1</sup></b>	<b>1,656</b>	<b>1,636</b>

<sup>1</sup>: Total future minimum sublease payments we expect to receive under non-cancellable subleases at 30 September 2019 is \$67 million (2018: \$81 million). During the year, sublease payments we received amounted to \$29 million (2018: \$32 million) and were netted against rent expense.

### 33. COMMITMENTS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS (continued)

#### OTHER CONTINGENT LIABILITIES

As at 30 September 2019, the Group had contingent liabilities in respect of the matters outlined below. Where relevant, expert legal advice has been obtained and, in the light of such advice, provisions (refer to note 21) and/or disclosures as deemed appropriate have been made. In some instances we have not disclosed the estimated financial impact of the individual items either because it is not practicable to do so or because such disclosure may prejudice the interests of the Group.

#### REGULATORY AND CUSTOMER EXPOSURES

In recent years there has been an increase in the number of matters on which the Group engages with its regulators. There have also been significant increases in the nature and scale of regulatory investigations and reviews, civil and criminal enforcement actions (whether by court action or otherwise), formal and informal inquiries, regulatory supervisory activities and the quantum of fines issued by regulators, particularly against financial institutions both in Australia and globally. The Group has received various notices and requests for information from its regulators as part of both industry-wide and Group-specific reviews and has also made disclosures to its regulators at its own instigation. The nature of these interactions can be wide ranging and, for example, currently include a range of matters including responsible lending practices, product suitability and distribution, interest and fees and the entitlement to charge them, customer remediation, wealth advice, insurance distribution, pricing, competition, conduct in financial markets and financial transactions, capital market transactions, anti-money laundering and counter-terrorism financing obligations, reporting and disclosure obligations and product disclosure documentation. There may be exposures to customers which are additional to any regulatory exposures. These could include class actions, individual claims or customer remediation or compensation activities. The outcomes and total costs associated with such reviews and possible exposures remain uncertain.

#### BANK FEES LITIGATION AND PERIODICAL PAYMENT REMEDIATION AND ASIC ACTION

A litigation funder commenced a class action against the Company in 2010, followed by a second similar class action in March 2013. The applicants contended that certain exception fees (honour, dishonour and non-payment fees on transaction accounts and late payment and over-limit fees on credit cards) were unenforceable penalties and that various of the fees were also unenforceable under statutory provisions governing unconscionable conduct, unfair contract terms and unjust transactions. The claims in the March 2013 class action failed and have been dismissed.

The original claims in the 2010 class action have been dismissed. In 2017, a new claim was added to the 2010 class action, in relation to the Company's entitlement to charge certain periodical payment non-payment fees. Part of the class of customers had already received remediation payments from the Company. An agreement to settle the claim was reached in December 2018. The settlement is subject to court approval.

In July 2019, ASIC commenced civil penalty proceedings against the Company in relation to the charging of fees for periodical payments in certain circumstances between August 2003 and February 2016. ASIC seeks civil penalties in respect of alleged false or misleading representations and unconscionable conduct. ASIC also alleges that the Company engaged in misleading or deceptive conduct and breached certain statutory obligations as a financial services licensee. The matter is at an early stage. The outcomes and total costs remain uncertain. The Company is defending the allegations.

#### BENCHMARK/RATE ACTIONS

In July and August 2016, class action complaints were brought in the United States District Court against local and international banks, including the Company – one action relating to the bank bill swap rate (BBSW), and one action relating to the Singapore Interbank Offered Rate (SIBOR) and the Singapore Swap Offer Rate (SOR). The class actions are expressed to apply to persons and entities that engaged in US-based transactions in financial instruments that were priced, benchmarked, and/or settled based on BBSW or SIBOR. The claimants seek damages or compensation in amounts not specified, and allege that the defendant banks, including the Company, violated US anti-trust laws and (in the BBSW case only) anti-racketeering laws, the *Commodity Exchange Act*, and unjust enrichment principles. The Company is defending the proceedings. The matters are at an early stage.

In February 2017, the South African Competition Commission commenced proceedings against local and international banks including the Company alleging breaches of the cartel provisions of the *South African Competition Act* in respect of trading in the South African rand. The potential civil penalty or other financial impact is uncertain. The matter is at an early stage.

#### CAPITAL RAISING ACTIONS

In June 2018, the Commonwealth Director of Public Prosecutions commenced criminal proceedings against the Company and a senior employee alleging that they were knowingly concerned in cartel conduct by the joint lead managers of the Company's August 2015 underwritten institutional equity placement of approximately 80.8 million ordinary shares. The matter is at an early stage. The Company and its senior employee are defending the allegations.

In September 2018, the Australian Securities and Investments Commission (ASIC) commenced civil penalty proceedings against the Company alleging failure to comply with continuous disclosure obligations in connection with the Company's August 2015 underwritten institutional equity placement. ASIC alleges the Company should have advised the market that the joint lead managers took up approximately 25.5 million ordinary shares of the placement. The matter is at an early stage. The Company is defending the allegations.

#### FRANCHISEE LITIGATION

In February 2018, two related class actions were brought against the Company alleging breaches of contract and unconscionable conduct in relation to lending to 7-Eleven franchisees. An agreement to settle the claims against the Company was reached in March 2019. The settlement is subject to court approval.

### 33. COMMITMENTS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS (continued)

#### ROYAL COMMISSION

The Royal Commission into Misconduct in the Banking, Superannuation and Financial Services Industry released its final report on 4 February 2019. The findings and recommendations of the Commission are resulting in additional costs and may lead to further exposures, including exposures associated with further regulator activity or potential customer exposures such as class actions, individual claims or customer remediation or compensation activities. The outcomes and total costs associated with these possible exposures remain uncertain.

#### SECURITY RECOVERY ACTIONS

Various claims have been made or are anticipated, arising from security recovery actions taken to resolve impaired assets. These claims will be defended.

#### WARRANTIES AND INDEMNITIES

The Group has provided warranties, indemnities and other commitments in favour of the purchaser and other persons in connection with various disposals of businesses and assets and other transactions, covering a range of matters and risks. It is exposed to potential claims under those warranties, indemnities and commitments.

#### CLEARING AND SETTLEMENT OBLIGATIONS

Certain group companies have a commitment to comply with rules governing various clearing and settlement arrangements which could result in a credit risk exposure and loss if another member institution fails to settle its payment clearing activities. The Group's potential exposure arising from these arrangements is unquantifiable in advance.

Certain group companies hold memberships of central clearing houses, including ASX Clear (Futures), London Clearing House (LCH) SwapClear and RepoClear, Korea Exchange (KRX), Hong Kong Exchange (HKEX), Clearing Corporation of India and the Shanghai Clearing House. These memberships allow the relevant group company to centrally clear derivative instruments in line with cross-border regulatory requirements. Common to all of these memberships is the requirement for the relevant group company to make default fund contributions. In the event of a default by another member, the relevant group company could potentially be required to commit additional default fund contributions which are unquantifiable in advance.

#### PARENT ENTITY GUARANTEES

The Company has issued letters of comfort and guarantees in respect of certain subsidiaries in the normal course of business. Under these letters and guarantees, the Company undertakes to ensure that those subsidiaries continue to meet their financial obligations, subject to certain conditions including that the entity remains a controlled entity of the Company.

#### SALE OF GRINDLAYS BUSINESSES

On 31 July 2000, the Company completed the sale to Standard Chartered Bank (SCB) of ANZ Grindlays Bank Limited and the private banking business of ANZ in the United Kingdom and Jersey, together with ANZ Grindlays (Jersey) Holdings Limited and its subsidiaries, for USD1.3 billion in cash. The Company provided warranties and certain indemnities relating to those businesses and, where it was anticipated that payments would be likely under the warranties or indemnities, made provisions to cover the anticipated liabilities. The issue below has not adversely impacted the reported results. All settlements and penalties to date have been covered within existing provisions.

In 1991 certain amounts were transferred from non-convertible Indian Rupee accounts maintained with Grindlays in India. These transactions may not have complied with the provisions of the Foreign Exchange Regulation Act, 1973. Grindlays, on its own initiative, brought these transactions to the attention of the Reserve Bank of India. The Indian authorities served notices on Grindlays and certain of its officers in India and civil penalties have been imposed which are the subject of appeals. Criminal prosecutions are pending and will be defended. The amounts in issue are not material.

#### CONTINGENT ASSETS

##### NATIONAL HOUSING BANK

The Company is pursuing recovery of the proceeds of certain disputed cheques which were credited to the account of a former Grindlays customer in the early 1990s.

The disputed cheques were drawn on the National Housing Bank (NHB) in India. Proceedings between Grindlays and NHB concerning the proceeds of the cheques were resolved in early 2002.

Recovery is now being pursued from the estate of the Grindlays customer who received the cheque proceeds. Any amounts recovered are to be shared between the Company and NHB.



## 34. COMPENSATION OF AUDITORS

	2019 \$'000	2018 \$'000
<b>KPMG Australia</b>		
Audit or review of financial reports	9,036	10,058
Audit-related services <sup>1</sup>	3,392	4,999
Non-audit services <sup>2</sup>	114	306
<b>Total<sup>3</sup></b>	<b>12,542</b>	<b>15,363</b>
<b>Overseas related practices of KPMG Australia</b>		
Audit or review of financial reports	5,691	5,797
Audit-related services <sup>1</sup>	2,316	1,276
Non-audit services <sup>2</sup>	2	2
<b>Total</b>	<b>8,009</b>	<b>7,075</b>
<b>Total compensation of auditors</b>	<b>20,551</b>	<b>22,438</b>

<sup>1</sup> Comprises prudential and regulatory services of \$4.47 million (2018: \$3.70 million), comfort letters \$0.48 million (2018: \$0.51 million) and other services \$0.76 million (2018: \$2.07 million).

<sup>2</sup> The nature of the non-audit services includes general market and regulatory insights, training, controls related assessments, methodology and procedural reviews. Further details are provided in the Directors' Report.

<sup>3</sup> Inclusive of goods and services tax.

The Group's Policy allows KPMG Australia or any of its related practices to provide assurance and other audit-related services that, while outside the scope of the statutory audit, are consistent with the role of an external auditor. These include regulatory and prudential reviews requested by regulators such as APRA. Any other services that are not audit or audit-related services are non-audit services. The Policy allows certain non-audit services to be provided where the service would not contravene auditor independence requirements. KPMG Australia or any of its related practices may not provide services that are perceived to be in conflict with the role of the external auditor or breach auditor independence. These include consulting advice and subcontracting of operational activities normally undertaken by management, and engagements where the external auditor may ultimately be required to express an opinion on its own work.

### 35. IMPACT OF ADOPTION OF NEW STANDARDS AND OTHER CHANGES

The following table summarises changes to the balance sheet in the comparative period resulting from the application of AASB 15, and other reclassification adjustments to enhance comparability with current period presentation.

	Reported as at 30 Sep 18 \$m	Impact of application of AASB 15 \$m	Other reclassification adjustment \$m	Restated as at 30 Sep 18 \$m
Net loans and advances <sup>1</sup>	603,938	-	526	604,464
Other assets <sup>2</sup>	3,645	32	-	3,677
Other non-impacted balance sheet line items	335,041	-	-	335,041
<b>Total assets</b>	<b>942,624</b>	<b>32</b>	<b>526</b>	<b>943,182</b>
Deferred tax liabilities <sup>2</sup>	59	10	-	69
Payables and other liabilities <sup>3</sup>	6,788	106	-	6,894
Other provisions <sup>1,3</sup>	1,038	(106)	526	1,458
Other non-impacted balance sheet line items	875,356	-	-	875,356
<b>Total liabilities</b>	<b>883,241</b>	<b>10</b>	<b>526</b>	<b>883,777</b>
Retained earnings <sup>2</sup>	31,715	22	-	31,737
Other non-impacted balance sheet line items	27,528	-	-	27,528
<b>Share capital and reserves attributable to shareholders of the Company<sup>2</sup></b>	<b>59,243</b>	<b>22</b>	<b>-</b>	<b>59,265</b>
Non-controlling interests	140	-	-	140
<b>Total shareholders' equity<sup>2</sup></b>	<b>59,383</b>	<b>22</b>	<b>-</b>	<b>59,405</b>

<sup>1</sup> \$500 million of collectively assessed and \$26 million of individually assessed provisions for credit impairment attributable to off-balance sheet credit related commitments at 30 September 2018 were reclassified from Net loans and advances at amortised cost to Other provisions to enhance comparability with current period presentation.

<sup>2</sup> The Group adopted AASB 15 in this reporting period with comparatives restated. The impact of this policy change on the reported 30 September 2018 balance sheet was an increase in Other assets of \$32 million, an increase in Deferred tax liabilities of \$10 million and an increase in Retained earnings of \$22 million, reflecting revenue that qualifies for upfront recognition under AASB 15 but was not previously recognised under AASB 118.

<sup>3</sup> Upon adoption of AASB 15, certain liabilities associated with credit card loyalty programs have been reclassified from Other provisions to Payables and other liabilities.

In addition to the balance sheet impact above, upon adoption of AASB 15 certain items previously netted are now presented gross in operating income and operating expenses. This increased total operating income and total operating expenses by \$128 million for the 2019 financial year. Comparative information has been restated which increased total operating income and total operating expenses by \$153 million for the 2018 financial year.

#### Impact of the transition to AASB 9 *Financial Instruments* (AASB 9)

##### ALLOWANCE FOR EXPECTED CREDIT LOSSES

The table below reconciles the closing provisions for credit impairment of financial assets determined in accordance with AASB 139 *Financial Instruments: Recognition and Measurement*, and provisions for credit impairment of loan commitments and financial guarantee contracts determined in accordance with AASB 137 *Provisions, Contingent Liabilities and Contingent Assets* as at 30 September 2018, and the opening allowance for expected credit losses determined in accordance with AASB 9 as at 1 October 2018.

	As at 30 Sep 18 Provision for credit impairment under AASB 139 or AASB 137 \$m	Incremental allowance for ECL under AASB 9 \$m	As at 1 Oct 18 Allowance for ECL under AASB 9 \$m
Loans and advances - at amortised cost	2,917	647	3,564
Investment securities - debt securities at amortised cost	-	11	11
Off-balance sheet commitments - undrawn and contingent facilities <sup>1</sup>	526	155	681
<b>Total provisions for credit impairment</b>	<b>3,443</b>	<b>813</b>	<b>4,256</b>

##### Loss allowances recognised in other comprehensive income

Investment securities - debt securities at FVOCI <sup>2</sup>	-	14	14
<b>Total loss allowance recognised in other comprehensive income</b>	<b>-</b>	<b>14</b>	<b>14</b>

<sup>1</sup> The individually and collectively assessed allowance for ECL is included in Other provisions.

<sup>2</sup> Allowance for ECL does not change the carrying amount which remains at fair value. Instead, the allowance for ECL is recognised in OCI, with a corresponding charge to profit or loss.

## 35. IMPACT OF ADOPTION OF NEW STANDARDS AND OTHER CHANGES (continued)

The following table summarises the adjustments arising on adoption of AASB 9.

### CONSOLIDATED BALANCE SHEET RECONCILIATION

	Reference	AASB 139 measurement category	AASB 9 measurement category	Restated as at 30 Sep 18 \$m	AASB 9 reclassifi- cation impact \$m	AASB 9 Remeasure- ment (excl. impairment) \$m	AASB 9 credit impairment impact \$m	Revised carrying amount as at 1 Oct 18 \$m
Trading securities	1,2	FVTPL	FVTPL	37,722	(993)	-	-	36,729
Investment securities:								
- debt securities at amortised cost	2,6,7	N/A	Amortised cost	-	6,158	2	(11)	6,149
- debt securities at FVOCI	1,2	N/A	FVOCI	-	70,938	-	-	70,938
- equity securities at FVOCI	2	N/A	FVOCI	-	1,087	-	-	1,087
Available-for-sale assets (AFS)	2	AFS	N/A	74,284	(74,284)	-	-	-
Net loans and advances								
- at amortised cost	3,6,7,8	Loans and receivables	Amortised cost	604,331	(4,470)	15	(647)	599,229
- at FVTPL	3,8	FVTPL	FVTPL	133	1,564	(23)	-	1,674
Investments in associates	5	N/A	N/A	2,553	-	-	(65)	2,488
Deferred tax assets	1,2,4,6	N/A	N/A	900	-	15	234	1,149
Other non-impacted balance sheet line items		N/A	N/A	223,259	-	-	-	223,259
<b>Total assets</b>				<b>943,182</b>	<b>-</b>	<b>9</b>	<b>(489)</b>	<b>942,702</b>
Current tax liabilities	1,3,4	N/A	N/A	300	-	30	-	330
Other provisions	6	N/A	N/A	1,458	-	-	155	1,613
Debt issuances:								
- at amortised cost	4	Amortised cost	Amortised cost	119,737	(879)	-	-	118,858
- at FVTPL	4	FVTPL	FVTPL	1,442	879	(55)	-	2,266
Other non-impacted balance sheet line items		N/A	N/A	760,840	-	-	-	760,840
<b>Total liabilities</b>				<b>883,777</b>	<b>-</b>	<b>(25)</b>	<b>155</b>	<b>883,907</b>
Ordinary share capital				27,205	-	-	-	27,205
Reserves	1,2,6			323	1	3	10	337
Retained earnings	1,2,3,4, 5,6			31,737	(1)	31	(654)	31,113
<b>Share capital and reserves attributable to shareholders of the Company</b>				<b>59,265</b>	<b>-</b>	<b>34</b>	<b>(644)</b>	<b>58,655</b>
Non-controlling interests				140	-	-	-	140
<b>Total shareholders' equity</b>				<b>59,405</b>	<b>-</b>	<b>34</b>	<b>(644)</b>	<b>58,795</b>

## 35. IMPACT OF ADOPTION OF NEW STANDARDS AND OTHER CHANGES (continued)

### REFERENCE

1. On initial application of AASB 9, a portfolio of bonds with a fair value of \$1,000 million was transferred from Trading securities to Investment securities - debt securities at FVOCI as the applicable business model was held to collect and sell. Cumulative fair value gains/(losses) on this portfolio of \$2 million (after tax) were transferred from Retained earnings to the FVOCI reserve. Additionally, the reclassification resulted in a reduction in deferred tax assets and current tax liabilities of \$1 million.
2. The Available-for-sale classification is no longer applicable under AASB 9. Accordingly, on transition:
  - \$69,938 million of Available-for-sale debt instruments were reclassified to Investment securities – debt securities at FVOCI due to the business model being held to collect and sell. There was no re-measurement impact associated with this reclassification;
  - \$3,252 million of Available-for-sale debt instruments were reclassified to Investment securities – debt securities at amortised cost due to the business model being held to collect at 1 October 2018. This reclassification resulted in re-measurement of a \$2 million increase to the carrying amount arising from reversal of the previous available-for-sale revaluation reserve. Additionally, a deferred tax asset of \$1 million associated with the previous available-for-sale revaluation was reversed;
  - the Group made irrevocable elections to designate \$1,087 million of non-traded Available-for-sale equity securities as Investment securities - equity securities at FVOCI; and
  - \$7 million of Available-for-sale equity securities were reclassified to Trading securities and the related reserve balance of \$1 million was reclassified to Retained earnings.
3. Certain loans with contractual cash flow characteristics that are not solely payments of principal and interest were reclassified from Net loans and advances at amortised cost to Net Loans and advances at FVTPL. The loans had an amortised cost carrying amount of \$224 million and a fair value of \$201 million at 30 September 2018. The associated re-measurement of \$23 million was recognised in Retained earnings offset by a decrease in current tax liabilities of \$7 million. In addition, one of the loans was previously in a fair value hedge relationship which was discontinued effective 1 October 2018. Accordingly, changes in the fair value due to changes in the hedged risk which were previously recognised as a reduction to the carrying value of the loan amounting to \$15 million were written back to Retained earnings offset by an increase in current tax liabilities of \$4 million.
4. The Group elected to designate certain financial liabilities (bonds included within Debt issuances) as measured at FVTPL effective from 1 October 2018 to reduce an accounting mismatch. The bonds had an amortised cost carrying amount of \$879 million and a fair value of \$824 million at 30 September 2018. The difference of \$55 million (comprising a \$109 million decrease in fair value before own credit, offset by a \$54 million increase in fair value attributable to own credit) offset by a net tax impact of \$17 million (increase in deferred tax asset of \$17 million and an increase in current tax liability of \$34 million) was recognised in Retained earnings.
5. The Group recognised a decrease of \$65 million to the carrying value of Investments in associates with a corresponding decrease to Retained earnings reflecting the Group's share of the estimated initial application impact of IFRS 9 (the international equivalent of AASB 9).
6. The initial application of the expected credit loss requirements of AASB 9, resulted in increases in allowances for credit impairment attributable to the following:
  - On-balance sheet loans and advances of \$647 million reflected in Net loans and advances at amortised cost;
  - Debt securities measured at amortised cost of \$11 million reflected in Investment securities – debt securities at amortised cost; and
  - Off-balance sheet credit related commitments of \$155 million reflected in Other provisions.

The total impact of \$813 million was recognised as a reduction to Retained earnings, offset by an increase of \$234 million related to deferred tax. Additionally, loss allowances of \$10 million (after-tax) attributable to Investment Securities – debt securities at FVOCI have been recognised in Reserves with a corresponding adjustment to Retained earnings. The debt securities remain at fair value on the face of the Balance Sheet.
7. On initial application of AASB 9, a portfolio of Negotiable Certificates of Deposit with a carrying amount of \$2,906 million was reclassified from Net loans and advances at amortised cost to Investment Securities – debt securities at amortised cost. There was no re-measurement impact associated with this reclassification.
8. On initial application of AASB 9, loans with a carrying amount and fair value of \$1,340 million that were in the process of being syndicated were reclassified from Net loans and advances at amortised cost to Net Loans and advances at FVTPL on the basis that the applicable business model is held-to-sell. There was no re-measurement impact associated with this reclassification.

## 36. EVENTS SINCE THE END OF THE FINANCIAL YEAR

On 17 October the Group announced it had agreed a revised price for the sale of its OnePath P&I business and ADGs to IOOF of \$850 million, being a \$125 million reduction from the original sale price of \$975 million announced in October 2017. The new price of \$850 million includes approximately \$25 million that ANZ has already received for the sale of ADGs in October 2018. The revised terms reflect changing market conditions and include lower overall warranty caps as well as some changes to the strategic alliance arrangements. Subject to APRA approval, the Group expects the transaction to complete in the first quarter of calendar year 2020. The impact of the reduction in price has been reflected in the 2019 financial results.

Other than the matter above, there have been no significant events from 30 September 2019 to the date of signing this report.

# CONSOLIDATED GROUP DIRECTORS' DECLARATION

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## Directors' Declaration

The Directors of Australia and New Zealand Banking Group Limited declare that:

- a) in the Directors' opinion, the financial statements and notes of the Consolidated Entity are in accordance with the *Corporations Act 2001*, including:
  - i) section 296, that they comply with the Australian Accounting Standards and any further requirements of the *Corporations Regulations 2001*; and
  - ii) section 297, that they give a true and fair view of the financial position of the Consolidated Entity as at 30 September 2019 and of its performance for the year ended on that date;
- b) the notes to the financial statements of the Consolidated Entity include a statement that the financial statements and notes of the Consolidated Entity comply with International Financial Reporting Standards;
- c) the Directors have been given the declarations required by section 295A of the *Corporations Act 2001*; and
- d) in the Directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the Directors.



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David M Gonski, AC  
Chairman

30 October 2019



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Shayne C Elliott  
Director

# INDEPENDENT AUDITOR'S REPORT

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## TO THE SHAREHOLDERS OF AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED

### REPORT ON THE AUDIT OF THE FINANCIAL REPORT

#### OPINION

We have audited the Financial Report of Australia and New Zealand Banking Group Limited (the Company) and the entities it controlled at the year end and from time to time during the financial year (together, the Group).

In our opinion, the accompanying Financial Report of the Group is in accordance with the *Corporations Act 2001*, including:

- giving a true and fair view of the Group's financial position as at 30 September 2019 and of its financial performance for the year ended on that date; and
- complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

The Financial Report comprises the:

- consolidated statement of financial position as at 30 September 2019;
- consolidated income statement, consolidated statement of comprehensive income, consolidated statement of changes in equity, and consolidated statement of cash flows for the year then ended;
- notes 1 to 36 including a summary of significant accounting policies; and
- Directors' Declaration.

#### BASIS FOR OPINION

We conducted our audit in accordance with Australian Auditing Standards. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Report section of our report.

We are independent of the Group in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (the Code)* that are relevant to our audit of the Financial Report in Australia. We have fulfilled our other ethical responsibilities in accordance with the Code.

#### KEY AUDIT MATTERS

The Key Audit Matters we identified are:

- Allowance for expected credit losses;
- Valuation of Financial Instruments held at Fair Value;
- Provisions for Customer Remediation;
- Accounting for Divestments; and
- IT Systems and Controls.

Key Audit Matters are those matters that, in our professional judgement, were of most significance in our audit of the Financial Report of the current period.

These matters were addressed in the context of our audit of the Financial Report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## KEY AUDIT MATTERS (continued)

### ALLOWANCE FOR EXPECTED CREDIT LOSSES (\$4,190M)

*Refer to the critical accounting estimates and judgements disclosures in relation to the allowance for expected credit losses in Note 13 to the Financial Report.*

#### The Key Audit Matter

AASB 9 Financial Instruments (AASB 9) was adopted by the Group on 1 October 2018. This is a key audit matter due to the significance of the loans and advances balance to the financial statements and the inherent complexity of the Group's Expected Credit Loss (ECL) models (ECL models) used to measure ECL allowances. This new and complex accounting standard requires the Group to recognise ECLs on its loans and advances and off-balance sheet positions; the Group developed new models which are reliant on data as well as a number of estimates including the impact of multiple economic scenarios and other assumptions such as defining a significant increase in credit risk (SICR). This involves significant judgement and estimates and takes into account forward looking information reflecting potential future economic events.

AASB 9 requires the Group to measure ECLs on a forward-looking basis reflecting a range of future economic conditions, including key forward-looking assumptions such as forecast GDP and unemployment levels. Post-model adjustments to the ECL results are also made by the Group to address known ECL model limitations or emerging trends in the loan portfolios. We exercise significant judgement in challenging the economic scenarios used and the judgemental overlays the Group applied to the ECL results.

The criteria selected to identify a SICR, such as a decrease in customer credit rating (CCR), are key areas of judgement within the Group's ECL methodology as these criteria determine if a forward-looking 12 month or lifetime allowance is recorded.

Separate from the ECL calculation, allowances for individually assessed loans exceeding specific thresholds are individually assessed by the Group. These specific allowances are established based on the expected future cash repayments and estimated proceeds from the value of the collateral held by the Group in respect of the loans.

#### How the matter was addressed in our audit

Our audit procedures for the allowance for ECL and disclosures for the year ended 30 September 2019 included assessing the Group's significant accounting policies against the requirements of the accounting standard. Additionally our procedures covered:

We tested key controls in relation to:

- The Group's ECL model governance and validation processes;
- The Group's assessment and approval of the forward looking macroeconomic assumptions and scenario weightings through challenge applied by the Group's internal governance processes; and
- Reconciliation of the data used in the ECL calculation process to gross balances recorded within the general ledger as well as source systems.
- Testing the key controls over counterparty risk grading for wholesale loans (larger customer exposures are monitored individually). We tested the approval of new lending facilities against the Group's lending policies, and controls over the monitoring of counterparty credit quality. This included testing controls over the identification of exposures showing signs of stress, either due to internal factors specific to the counterparty or external macroeconomic factors, and testing the timeliness of and the accuracy of counterparty risk assessments and risk grading against the requirements of the Group's lending policies and regulatory requirements; and
- For retail loans, testing controls over the systems which record lending arrears, group exposures into delinquency buckets, and re-calculate individual allowances. We tested automated calculation and change management controls and evaluated the Group's oversight of the portfolios, with a focus on controls over delinquency monitoring. We tested a sample of the level of allowances held against different loan products based on the delinquency profile and challenged assumptions made in respect of expected recoveries, including from collateral held.

We also tested relevant General Information Technology Controls (GITCs) over the key IT applications used by the Group in measuring ECL allowances as detailed in the IT Systems and Controls key audit matter below.

In addition to controls testing, our procedures included:

- Performing credit assessments of a sample of wholesale loans controlled by the Group's specialist workout and recovery team assessed as higher risk or impaired, and a sample of other loans, focusing on larger exposures assessed by the Group as showing signs of deterioration, or in areas of emerging risk (assessed against external market conditions). We challenged the Group's risk grading of the loan, assessment of loan recoverability, valuation of security and the impact on the credit allowance. To do this, we used the information on the Group's loan file, understood the facts and circumstances of the case with the loan officer, and performed our own assessment of recoverability. Exercising our judgement, our procedures included using our understanding of relevant industries and the macroeconomic environment and comparing data and assumptions used by the Group in recoverability assessments to externally sourced evidence, such as commodity prices, publicly available audited financial statements and comparable external valuations of collateral held. Where relevant we assessed the forecast timing of future cash flows in the context of supporting valuations and approved business plans and challenged key assumptions implicit in the valuations;
- Obtaining an understanding of the Group's processes to determine ECL allowances, evaluating the Group's ECL model methodologies against established market practices and criteria in the accounting standards;



## KEY AUDIT MATTERS (continued)

- Working with KPMG Risk Consulting specialists, we assessed the accuracy of the Group's ECL model predictions by re-performing, for a sample of loans, the ECL allowance and comparing this to the amount recorded by the Group;
- Working with KPMG Economic specialists, we challenged the Group's forward-looking macroeconomic assumptions and scenarios incorporated in the Group's ECL models. We compared the Group's forecast GDP and unemployment rates to relevant publicly available macro-economic information, and considered other known variables and information obtained through our other audit procedures to identify contradictory indicators;
- Testing the implementation of the Group's SICR methodology by re-performing the staging calculation for a sample of loans and comparing our expectation to actual staging applied on an individual account level, taking into consideration movements in CCR; and
- Assessing the accuracy of the data used in the ECL models by confirming a sample of data fields such as account balance and CCR to relevant source systems.

We also challenged key assumptions in the components of the Group's post-model adjustments to the ECL allowance balance. This included:

- Evaluating underlying data used in concentration risk and economic cycle allowances by comparing underlying portfolio characteristics to recent loss experience, current market conditions and specific risks inherent in the Group's loan portfolios;
- Assessing the requirement for other additional allowances considering the Group's ECL model and data deficiencies identified by the Group's ECL model validation processes, and
- Assessing the completeness of additional allowance overlays by checking the consistency of risks we identified in the portfolios against the Group's assessment.

### **AASB 7 Financial Instruments: Disclosures**

Assessing the appropriateness of the Group's disclosures in the financial report using our understanding obtained from our testing against the requirements of the accounting standard.

### **VALUATION OF FINANCIAL INSTRUMENTS HELD AT FAIR VALUE:**

**- ASSETS HELD AT FAIR VALUE \$243,888M**

**- LIABILITIES HELD AT FAIR VALUE \$130,346M**

*Refer to the critical accounting estimates, judgements and disclosures of fair values in Note 17 to the Financial Report.*

### **The Key Audit Matter**

Financial instruments held at fair value on the Group's balance sheet include investment securities, trading securities, derivative assets and liabilities, certain debt securities, and other assets and liabilities designated as measured at fair value through profit or loss or fair value through other comprehensive income. The instruments are mainly risk management products sold to customers and used by the Group to manage its own interest rate and foreign exchange risk.

The valuation of financial instruments held at fair value is considered a Key Audit Matter as:

- Financial instruments held at fair value are significant (25% of assets and 14% of liabilities);
- The significant volume and range of products transacted, in a number of international locations, increases the risk of inconsistencies in transaction management processes that could lead to inaccurate valuation;
- Determining the fair value of trading securities and derivatives involves a significant level of judgement by the Group, increasing the risk of error, and adding complexity to our audit. The level of judgement increases where internal models, as opposed to quoted market prices, are used to determine fair value of an instrument, or where inputs to the internal models, such as discount rates and measures of volatility, are not observable; or where there are a greater number of variables, including trade economic details and modelling assumptions, which feed into the internal models; and
- The valuation of certain derivatives held by the Group is sensitive to inputs including funding rates, probabilities of default loss given default. Both funding and credit risk are incorporated within the valuation of certain derivative instruments. This increased our audit effort in this area and necessitated the involvement of valuation specialists.

### **How the matter was addressed in our audit**

Our audit procedures for the valuation of financial instruments held at fair value included:

- Testing access rights and change management controls for key valuation systems;
- Testing interface controls, notably the completeness and accuracy of data transfers between transaction processing systems, key systems used to generate valuations and any related valuation adjustments, and the Group's market risk management and finance systems to identify inconsistencies in transaction management and valuation processes across products and locations;
- Testing the governance and approval controls, such as management review and approval of the valuation models, and approval of new products against policies and procedures;

## KEY AUDIT MATTERS (continued)

- Testing the front office management review and approval of the daily financial instrument trading profit and loss reconciliations prepared by the Group's independent markets and treasury control;
- Testing the management review and approval of model construction and validation, aimed at assessing the validity and robustness of underlying valuation models; and
- Testing the Group's data validation controls, such as those over key inputs in generating the fair value to market data where fair values were determined by front office teams.

We carried out testing over the valuation of financial instruments with both observable and unobservable inputs. Our specific testing involved valuation specialists and included:

- Re-performing the valuation of 'level 1' and 'level 2' investment securities and trading securities, which are primarily government, semi-government and corporate debt securities, by comparing the observable inputs, including quoted prices, to independently sourced market data;
- Using independent models, re-calculating the valuation of a sample, across locations, of derivative assets and liabilities where the fair value was determined using observable inputs. This included comparing a sample of observable inputs used in the Group's derivative valuations to independently-sourced market data, such as interest rates, foreign exchange rates and volatilities;
- Where the fair value of derivatives and other financial assets and liabilities were determined using unobservable inputs ('level 3' instruments), challenging the Group's valuation model by testing the key inputs used to comparable data in the market, including the use of proxy instruments and available alternatives. We compared the Group's valuation methodology to industry practice and the criteria in the accounting standards; and
- Evaluating the appropriateness of the Group's valuation methodology for derivative financial instruments, having regard to current and emerging derivative valuation practices across a range of peer institutions, and against the required criteria in the accounting standards. We tested adjustments made to valuations, particularly funding and credit valuation adjustments on un-collateralised derivatives. In particular, for a sample of individual counterparties, across locations, we tested key inputs to the credit valuation adjustment calculation, including the probability of default, against observable market data. Where proxies were used, we assessed the proxy against available alternatives, across a number of locations.

## PROVISION FOR CUSTOMER REMEDIATION (\$1,139M)

*Refer to the critical accounting estimates, judgements and disclosures in Notes 21 and 33 to the Financial Report.*

### The Key Audit Matter

The Group has assessed the need to recognise provisions in relation to certain customer remediation activities arising from both internal and external investigations, and reviews. This includes provisions for expected refunds to customers, remediation project costs and related customer and regulatory claims, penalties, and litigation outcomes.

The provision for customer remediation activities is a Key Audit Matter due to the number of investigations, the quantum of amounts involved, and the judgements required by us in assessing the Group's determination of:

- The existence of a present legal or constructive obligation arising from a past event using the conditions of the event against the criteria in the accounting standards;
- Reliable estimates of the amounts which may be paid arising from investigations, including estimates of related costs and regulatory penalties; and
- The potential for legal proceedings, further investigations, and reviews from its regulators leading to a wider range of estimation outcomes for us to consider.

### How the matter was addressed in our audit

Our audit procedures for customer remediation provisions included:

- Obtaining an understanding of the Group's processes for identifying and assessing the potential impact of the investigations into customer remediation payments, related project costs and legal proceedings associated with compliance matters, investigations and reviews from its regulators;
- Enquiring with the Group regarding ongoing legal, and regulatory matters, and investigation into other remediation activities;
- Enquiring with external legal counsel;
- Reading the minutes and other relevant documentation of the Group's Board of Directors, Board Committees, various management committees, and attending the Group's Audit and Risk Committee meetings;
- Inspecting correspondence with relevant regulatory bodies;
- For a sample of individual exposures, assessing the basis for recognition and measurement of a provision and associated costs against the requirements of the accounting standards. We did this by understanding and challenging the provisioning methodologies and underlying assumptions;

## KEY AUDIT MATTERS (continued)

- Testing completeness by evaluating where exposures may have arisen based upon our knowledge and experience of broader industry matters, the Group's documentation and the current regulatory environment. We also checked these features of these exposures against the criteria defining a provision or a contingency in the accounting standards;
- Assessing the appropriateness of the Group's conclusions against the requirements of Australian Accounting Standards where estimates were unable to be reliably made for a provision to be recognised; and
- Evaluating the related disclosures against the requirements of Australian Accounting Standards.

### DIVESTMENT OF WEALTH AUSTRALIA

*Refer to the critical accounting estimates, judgements and disclosures in Notes 1 and 29 to the Financial Report.*

#### The Key Audit Matter

On 17 October 2017, the Group announced the sale of its OnePath Pensions and Investments (OnePath P&I) business and Aligned Dealer Groups (ADGs) business to IOOF Holdings Limited (IOOF). The sale of the ADGs business completed on 1 October 2018. On 17 October 2019, the Group announced it had revised its contract terms with IOOF and, subject to APRA approval, the Group expects the transaction to complete in the first quarter of calendar year 2020. On 12 December 2017, the Group announced the sale of its Life Insurance business to Zurich Financial Services Australia Limited (together, the Divestment Businesses). The transaction completed on 31 May 2019 and final adjustments to sale proceeds are subject to finalization of a post completion net asset review. These businesses were part of the Wealth Australia operating segment. The financial results of the Divestment Businesses are presented as discontinued operations, and the associated assets and liabilities of OnePath P&I continues to be classified as held for sale at balance date.

The divestments are considered a Key Audit Matter due to the:

- significance of the Divestment Businesses to the Group;
- judgement applied by the Group in the measurement of the Divestment Businesses using the requirements accounting standards and the terms and conditions of the divestments;
- judgement is applied by the Group when assessing events that occur after the reporting date but before the financial statements are authorized for issue; and
- judgement applied by the Group in assessing the probability of the divestments against the requirements of Australian Accounting Standards at 30 September 2019.

We focused on the areas where judgement exists in the measurement of the discontinued operations, including the:

- allocation of goodwill between the Divestment Businesses;
- estimation of costs required to complete the divestments including costs associated with separating these businesses from the Group;
- subsequent re-measurement adjustments of the Divestment Businesses;
- consideration of adjusting and non-adjusting subsequent events relating to the Divestment Businesses; and
- taxation implications of the divestments, potentially having a significant impact on the loss on sale and requiring specialist knowledge.

#### How the matter was addressed in our audit

Our audit procedures in relation to the Divestment Businesses included:

- Reading the relevant transaction documents to understand the terms and conditions of the divestments;
- Assessing the criteria for the Divestment Businesses to be recognised and measured as held for sale against the criteria in the accounting standards at balance sheet date;
- Evaluating the substance of the divestments using the terms and conditions of the transaction documents against the criteria for discontinued operations in the accounting standards;
- Evaluating the Group's controls for measurement of the divestments held for sale. This included the Steering Committee review and approval of costs associated with separating the divestments from the Group;
- Assessing, on a sample basis, the identification of assets and liabilities disposed by comparing to transaction documents and underlying financial records at balance date;
- Checking the consideration for the divestments to the transaction documents and underlying financial records;
- Assessing the identification, basis for recognition, and treatment of a sample of costs associated with separating the divestments from the Group for compliance with the accounting standards;
- Comparing the quantum of the costs associated with separating the divestments from the Group to similar transactions within the market;
- Using our tax specialists, we evaluated the associated tax implications against the requirements of the tax legislation;
- Evaluating the methodology applied by the Group to allocate goodwill between the Divestment Businesses based on our knowledge of the businesses and the requirements of the accounting standards;

## KEY AUDIT MATTERS (continued)

- Checking the Group's calculations of loss on sale of each of the divestments and any subsequent re-measurement adjustments;
- Assessing events that occur after the reporting date but before the financial statements were authorised for issue; and
- Assessing the disclosures in the financial report against the requirements of the accounting standards.

## IT SYSTEMS AND CONTROLS

### The Key Audit Matter

As a major Australian bank, the group's businesses utilise a large number of complex, interdependent Information Technology (IT) systems to process and record a high volume of transactions. Controls over access and changes to IT systems are critical to the recording of financial information and the preparation of a financial report which provides a true and fair view of the Group's financial position and performance. The IT systems and controls, as they impact the financial recording and reporting of transactions, is a key audit matter and our audit approach could significantly differ depending on the effective operation of the Group's IT controls. KPMG IT specialists were used throughout the engagement as a core part of our audit team.

### How the matter was addressed in our audit

We tested the technology control environment for key IT applications (systems) used in processing significant transactions and recording balances in the general ledger. We also tested automated controls embedded within these systems which support the effective operation of technology-enabled business processes. Our audit procedures included:

- Assessing the governance and higher-level controls in place across the IT Environment, including the approach to Group policy design, review and awareness, and IT Risk Management practices.
- Design and operating effectiveness testing of controls across the User Access Management Lifecycle, including how users are on-boarded, reviewed, and removed on a timely basis from critical IT applications and supporting infrastructure. We also looked at how privileged roles and functions are managed across each IT Application and the supporting infrastructure.
- Design and operating effectiveness testing of controls in place to enable Change Management including how changes are initiated, documented, approved, tested and authorised prior to migration into the production environment of critical IT Applications. We also assessed the appropriateness of users with access to make changes to IT applications across the Group.
- Design and operating effectiveness testing of controls used by the Group's technology teams to schedule system jobs and monitor system integrity.
- Design and operating effectiveness testing of controls in place to support Program Development, including the implementation of revised guidelines per the new ANZ Delivery Framework.
- Design and operating effectiveness testing of automated business process controls include those that enforce segregation of duties conflicts between toxic role combinations within IT applications, configurations in place to perform calculations, mappings, and flagging of financial transactions, automated reconciliation controls, both between systems and intra-system and data integrity of critical system reporting used for sampling, data analysis and financial reporting across the audit

## OTHER INFORMATION

Other Information is both financial and non-financial information in Australia and New Zealand Banking Group Limited's annual reporting which is provided in addition to the Financial Report and the Auditor's Report. The Directors are responsible for the Other Information.

Our opinion on the Financial Report does not cover the Other Information and, accordingly, we do not express an audit opinion or any form of assurance conclusion thereon, with the exception of the Remuneration Report and our related assurance opinion.

In connection with our audit of the Financial Report, our responsibility is to read the Other Information. In doing so, we consider whether the Other Information is materially inconsistent with the Financial Report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We are required to report if we conclude that there is a material misstatement of this Other Information, and based on the work we have performed on the Other Information that we obtained prior to the date of this Auditor's Report, we have nothing to report.

## RESPONSIBILITIES OF DIRECTORS FOR THE FINANCIAL REPORT

The Directors are responsible for:

- preparing a Financial Report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*;
- implementing necessary internal control to enable the preparation of a Financial Report that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- assessing the Group's ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL REPORT

Our objective is:

- to obtain reasonable assurance about whether the Financial Report as a whole is free from material misstatement, whether due to fraud or error; and
- to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Financial Report.

A further description of our responsibilities for the audit of the Financial Report is located at the Auditing and Assurance Standards Board website at: [http://www.auasb.gov.au/auditors\\_responsibilities/ar1.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar1.pdf). This description forms part of our Auditor's Report.

## REPORT ON THE REMUNERATION REPORT

In our opinion, the Remuneration Report of Australia and New Zealand Banking Group Limited for the year ended 30 September 2019, complies with Section 300A of the *Corporations Act 2001*.

### DIRECTORS' RESPONSIBILITIES

The Directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with Section 300A of the *Corporations Act 2001*.

### OUR RESPONSIBILITIES

We have audited the Remuneration Report included in pages 66 to 98 of the Directors' report for the year ended 30 September 2019.

Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with *Australian Auditing Standards*.



KPMG



**Alison Kitchen**

*Partner*

Melbourne

30 October 2019



[shareholder.anz.com](https://shareholder.anz.com)

Australia and New Zealand Banking Group Limited (ANZ) ABN 11 005 357 522.  
ANZ's colour blue is a trade mark of ANZ.



**AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED**

**ABN 11 005 357 522**

**THE COMPANY**

**2019 Financial Report**

**30 September 2019**

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# FINANCIAL REPORT

## INCOME STATEMENT

For the year ended 30 September	Note	2019 \$m	2018 <sup>1</sup> \$m
Interest income <sup>2</sup>		27,599	27,020
Interest expense		(17,452)	(16,574)
Net interest income	2	10,147	10,446
Other operating income	2	4,553	8,765
Net income from insurance business	2	7	18
Share of associates' (loss)/profit	2	(1)	(1)
Operating income		14,706	19,228
Operating expenses	3	(7,784)	(8,267)
Profit before credit impairment and income tax		6,922	10,961
Credit impairment charge	12	(714)	(629)
<b>Profit before income tax</b>		<b>6,208</b>	<b>10,332</b>
Income tax expense	4	(1,761)	(1,808)
<b>Profit for the year</b>		<b>4,447</b>	<b>8,524</b>

<sup>1</sup> On adoption of AASB 15, the Company reclassified certain items previously netted which are now presented gross in operating income and operating expenses. Comparative information has been restated accordingly which increased total operating income and total operating expenses by \$146 million.

<sup>2</sup> Includes interest income calculated using the effective interest method of \$23,678 million on financial assets measured at amortised cost or fair value through other comprehensive income (2018: \$22,752 million on financial assets measured at amortised cost and available-for-sale assets).

The notes appearing on pages 8 to 86 form an integral part of these financial statements.

## FINANCIAL REPORT (continued)

## STATEMENT OF COMPREHENSIVE INCOME

For the year ended 30 September	2019 \$m	2018 \$m
<b>Profit for the year</b>	<b>4,447</b>	<b>8,524</b>
<b>Other comprehensive income</b>		
<b>Items that will not be reclassified subsequently to profit or loss</b>		
Investment securities - equity securities at FVOCI <sup>1</sup>	45	-
Other reserve movements	98	27
<b>Items that may be reclassified subsequently to profit or loss</b>		
Foreign currency translation reserve	209	(154)
Other reserve movements	915	177
<b>Income tax attributable to the above items</b>	<b>(301)</b>	<b>(124)</b>
<b>Other comprehensive income/(loss) after tax</b>	<b>966</b>	<b>(74)</b>
<b>Total comprehensive income for the year</b>	<b>5,413</b>	<b>8,450</b>

<sup>1</sup> On adoption of AASB 9 on 1 October 2018, the classification and measurement of financial assets were revised. Available-for-sale classification used in comparative periods ceases to exist under AASB 9 and a new classification of investment securities was introduced. Refer to Note 1 and 31 for further details. Comparative information has not been restated.

The notes appearing on pages 8 to 86 form an integral part of the financial statements.

## BALANCE SHEET

As at 30 September	Note	2019 \$m	2018 \$m
<b>Assets</b>			
Cash and cash equivalents <sup>1</sup>	7	77,949	80,227
Settlement balances owed to ANZ		3,442	1,666
Collateral paid		13,461	9,184
Trading securities	8	34,217	29,519
Derivative financial instruments	9	116,544	64,448
Investment securities <sup>2,3</sup>	10	73,355	-
Available-for-sale assets <sup>2</sup>	10	-	64,728
Net loans and advances <sup>3,4</sup>	11	484,655	475,851
Regulatory deposits		215	264
Due from controlled entities		88,874	90,170
Shares in controlled entities	23	15,467	18,852
Investments in associates		18	18
Current tax assets		254	266
Deferred tax assets		1,245	1,071
Goodwill and other intangible assets	19	1,367	1,446
Premises and equipment		971	898
Other assets <sup>4</sup>		2,798	2,603
<b>Total assets</b>		<b>914,832</b>	<b>841,211</b>
<b>Liabilities</b>			
Settlement balances owed by ANZ		9,342	9,867
Collateral received		7,005	6,002
Deposits and other borrowings	13	524,241	511,992
Derivative financial instruments	9	117,340	65,638
Due to controlled entities		89,683	88,383
Current tax liabilities		118	85
Deferred tax liabilities <sup>4</sup>		67	49
Payables and other liabilities <sup>4</sup>		6,621	5,002
Employee entitlements		450	421
Other provisions <sup>3,4</sup>	20	1,905	1,270
Debt issuances	14	104,846	98,626
<b>Total liabilities</b>		<b>861,618</b>	<b>787,335</b>
<b>Net assets</b>		<b>53,214</b>	<b>53,876</b>
<b>Shareholders' equity</b>			
Ordinary share capital	21	26,413	27,533
Reserves	21	840	(56)
Retained earnings <sup>4</sup>	21	25,961	26,399
<b>Total shareholders' equity</b>	21	<b>53,214</b>	<b>53,876</b>

<sup>1</sup> Includes settlement balances owed to ANZ that meet the definition of cash and cash equivalents.

<sup>2</sup> On adoption of AASB 9 on 1 October 2018, the classification and measurement of financial assets were revised. Available-for-sale classification used in comparative periods ceases to exist under AASB 9 and a new classification of investment securities was introduced. Refer Note 1 and 31 for further details. Comparative information has not been restated.

<sup>3</sup> On adoption of AASB 9 on 1 October 2018, the Company increased the collectively assessed provisions by \$727 million (\$583 million in Net loans and advances, \$1 million in Investment securities, and \$143 million in Provisions). Comparative information has not been restated. Refer to Note 1 and 31 for further details.

<sup>4</sup> Comparative information has been restated for the adoption of AASB 15 and other reclassification adjustments to enhance comparability with current period presentation. Refer Note 1 and 31 for further details.

The notes appearing on pages 8 to 86 form an integral part of the financial statements.

## FINANCIAL REPORT (continued)

## CASH FLOW STATEMENT

For the year ended 30 September	2019 \$m	2018 <sup>1</sup> \$m
<b>Profit after income tax</b>	<b>4,447</b>	<b>8,524</b>
Adjustments to reconcile to net cash provided by/(used in) operating activities:		
Allowance for expected credit losses	714	629
Depreciation and amortisation	738	1,023
Net derivatives/foreign exchange adjustment	5,004	5,764
Impairment of investment in Wealth Australia	-	597
Impairment of investment in ANZ Share Investing	147	-
(Gain)/Loss on sale from divestments	(273)	(246)
Other non-cash movements	31	(2)
<i>Net(increase)/decrease in operating assets:</i>		
Collateral paid	(3,839)	(1,083)
Trading securities	(6,393)	8,913
Net loans and advances	(3,740)	(20,619)
Net intra-group loans and advances	5,301	(1,796)
Other assets	(85)	(525)
<i>Net increase/(decrease) in operating liabilities:</i>		
Deposits and other borrowings	(1,109)	7,432
Settlement balances owed by ANZ	(642)	1,604
Collateral received	619	341
Other liabilities	955	516
<b>Total adjustments</b>	<b>(2,572)</b>	<b>2,548</b>
<b>Net cash provided by operating activities<sup>2</sup></b>	<b>1,875</b>	<b>11,072</b>
<b>Cash flows from investing activities</b>		
Investment securities/available-for-sale assets <sup>3</sup> :		
Purchases	(22,583)	(18,853)
Proceeds from sale or maturity	18,440	15,282
Proceeds from IOOF secured notes	800	-
Proceeds from divestments, net of cash disposed	185	1,786
Net movement in shares in controlled entities	(132)	989
Other assets	(648)	(301)
<b>Net cash (used in) investing activities</b>	<b>(3,938)</b>	<b>(1,097)</b>
<b>Cash flows from financing activities</b>		
Debt issuances <sup>4</sup> :		
Issue proceeds	20,450	21,962
Redemptions	(18,938)	(11,921)
Dividends paid <sup>5</sup>	(4,481)	(4,585)
On market purchase of treasury shares	(112)	(114)
Share buy-back	(1,120)	(1,880)
<b>Net cash (used in)/provided by financing activities</b>	<b>(4,201)</b>	<b>3,462</b>
<b>Net (decrease)/increase in cash and cash equivalents</b>	<b>(6,264)</b>	<b>13,437</b>
<b>Cash and cash equivalents at beginning of year</b>	<b>80,227</b>	<b>63,399</b>
<b>Effects of exchange rate changes on cash and cash equivalents</b>	<b>3,986</b>	<b>3,391</b>
<b>Cash and cash equivalents at end of year</b>	<b>77,949</b>	<b>80,227</b>

<sup>1</sup> As a result of restatements impacting prior period balance sheet items, certain items in the Cash Flow Statement have been restated accordingly. Refer Note 31 for further information.

<sup>2</sup> Net cash provided by operating activities includes income taxes paid of \$1,875 million (2018: \$2,648 million).

<sup>3</sup> On adoption of AASB 9 on 1 October 2018, the classification and measurement of financial assets were revised. Available-for-sale classification used in comparative periods ceases to exist under AASB 9 and a new classification of investment securities was introduced. Refer Note 1 and 31 for further details.

<sup>4</sup> Non-cash changes in debt issuances includes fair value hedging losses of \$2,106 million (2018: \$1,168 million gain) and foreign exchange losses of \$3,290 million (2018: foreign exchange losses \$4,487 million).

<sup>5</sup> Cash outflow for shares purchased to satisfy the dividend reinvestment plan are classified in Dividends paid.

The notes appearing on pages 8 to 86 form an integral part of the financial statements.

## STATEMENT OF CHANGES IN EQUITY

	Ordinary share capital \$m	Reserves \$m	Retained earnings \$m	Total shareholders' equity \$m
<b>As at 1 October 2017</b>	29,416	36	22,396	51,848
Impact on transition to AASB 15	-	-	22	22
Profit for the year	-	-	8,524	8,524
Other comprehensive income for the year	-	(95)	21	(74)
<b>Total comprehensive income for the year</b>	-	(95)	8,545	8,450
<b>Transactions with equity holders in their capacity as equity holders:</b>				-
Dividends paid	-	-	(4,585)	(4,585)
Group share buy-back <sup>1</sup>	(1,880)	-	-	(1,880)
<b>Other equity movements:</b>				
Group employee share acquisition scheme	(3)	-	-	(3)
Other items	-	3	21	24
<b>As at 30 September 2018</b>	27,533	(56)	26,399	53,876
Impact on transition to AASB 9	-	5	(483)	(478)
Profit for the year	-	-	4,447	4,447
Other comprehensive income for the year	-	894	72	966
<b>Total comprehensive income for the year</b>	-	894	4,519	5,413
<b>Transactions with equity holders in their capacity as equity holders:</b>				
Dividends paid <sup>2</sup>	-	-	(4,481)	(4,481)
Group share buy-back <sup>1</sup>	(1,120)	-	-	(1,120)
<b>Other equity movements:</b>				
Group employee share acquisition scheme	-	-	-	-
Other items	-	(3)	7	4
<b>As at 30 September 2019</b>	26,413	840	25,961	53,214

<sup>1</sup> The Company has completed a \$3.0 billion on-market share buy-back of ANZ ordinary shares purchasing \$1,120 million worth of shares in 2019 (2018: \$1,880 million) resulting in 42.0 million shares being cancelled in 2019 (2018: 66.7 million).

<sup>2</sup> No new shares were issued under the Dividend Reinvestment Plan (DRP) for the 2019 interim dividend (nil shares for the 2018 final dividend; nil shares for the 2018 interim dividend) as the shares were purchased on-market and provided directly to the shareholders participating in the DRP. On-market share purchases for the DRP in the September 2019 full year were \$432 million (Sep 18 full year: \$392 million).

The notes appearing on pages 8 to 86 form an integral part of the financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

## 1. ABOUT THE FINANCIAL STATEMENTS

These are the financial statements for Australia and New Zealand Banking Group Limited (the Company or ANZ) for the year ended 30 September 2019. The Company is incorporated and domiciled in Australia. The address of the Company's registered office and its principal place of business is ANZ Centre, 833 Collins Street, Docklands, Victoria, Australia 3008.

On 30 October 2019, the Directors resolved to authorise the issue of these financial statements.

Information in the financial statements is included only to the extent we consider it material and relevant to the understanding of the financial statements. A disclosure is considered material and relevant if, for example:

- the amount is significant in size (quantitative factor);
- the information is significant by nature (qualitative factor);
- the user cannot understand the Company's results without the specific disclosure (qualitative factor);
- the information is critical to a user's understanding of the impact of significant changes in the Company's business during the period, for example: business acquisitions or disposals (qualitative factor); or
- the information relates to an aspect of the Company's operations that is important to its future performance (qualitative factor) and;
- the information is required under legislative requirements of the *Corporations Act 2001*, the *Banking Act 1959 (Cth)* or by the Company's principal regulators, including the Australian Securities and Investments Commission (ASIC) and the Australian Prudential Regulation Authority (APRA).

This section of the financial statements:

- outlines the basis upon which the Company's financial statements have been prepared; and
- discusses any new accounting standards or regulations that directly impact the financial statements.

### BASIS OF PREPARATION

This financial report is a general purpose (Tier 1) financial report (as defined under the Corporations law) prepared by a 'for profit' entity, in accordance with Australian Accounting Standards (AASs) and other authoritative pronouncements of the Australian Accounting Standards Board (AASB) the *Corporations Act 2001*, and the International Financial Reporting Standards (IFRS) and interpretations published by the International Accounting Standards Board (IASB).

The Company is a reporting entity under the *Corporations Act 2001*, and is not exempt from preparing consolidated financial statements. The financial statements for the Company have been prepared for the purpose of the Company fulfilling its financial reporting obligations under part 7.8 of the *Corporations Act 2001*, as required for Australian Financial Services Licensees.

The Company is the ultimate parent entity of the ANZ Group. The Company consists of the following operations undertaken in Australia and in its overseas branches:

- Retail and Commercial operations,
- Institutional operations, and
- Technology Services & Operations and Group Centre operations

The consolidated financial statements of the Group can be found as part of the 2019 Annual Report at <https://shareholder.anz.com/annual-report-shareholder-review> and copies are available from the Company's registered office and principal place of business.

We present these financial statements in Australian dollars, which is the Company's functional and presentation currency. We have rounded values to the nearest million dollars (\$m), unless otherwise stated, as allowed under the *Australian Securities and Investments Commission (ASIC) Corporations (Rounding in Financial/Directors Report) Instrument 2016/191*.

### BASIS OF MEASUREMENT

We have prepared the financial information in accordance with the historical cost basis - except the following assets and liabilities which we have stated at their fair value:

- derivative financial instruments and in the case of fair value hedging, a fair value adjustment is made on the underlying hedging exposure;
- financial instruments held for trading;
- financial assets and liabilities designated at fair value through profit and loss;
- available-for-sale financial assets (prior to 1 October 2018); and
- financial assets at fair value through other comprehensive income (applicable from 1 October 2018);

In accordance with AASB 119 *Employee Benefits* defined benefit obligations are measured using the Projected Unit Credit Method.

## 1. ABOUT THE FINANCIAL STATEMENTS (continued)

### FOREIGN CURRENCY TRANSLATION

#### TRANSACTIONS AND BALANCES

Foreign currency transactions are translated into the relevant functional currency at the exchange rate prevailing at the date of the transaction. At the reporting date, monetary assets and liabilities denominated in foreign currencies are translated into Australian dollars, being the functional currency, at the relevant spot rate. Any foreign currency translation gains or losses are included in profit or loss in the period they arise.

We measure translation differences on non-monetary items at fair value through profit or loss and report them as part of the fair value gain or loss on these items. We include any translation differences on non-monetary items classified as investment securities measured at fair value through other comprehensive income (applicable from 1 October 2018) and non-monetary items classified as available-for-sale financial assets in the available-for-sale revaluation reserve in equity (applicable prior to 1 October 2018).



### KEY JUDGEMENTS AND ESTIMATES

When applying accounting policies, management has made a number of judgements and applied estimates and assumptions about past and future events. Further information on the key judgements and estimates that we consider material to the financial statements are contained within the relevant notes to the financial statements.

### ACCOUNTING STANDARDS ADOPTED IN THE PERIOD

#### AASB 9 FINANCIAL INSTRUMENTS (AASB 9)

The Company has applied AASB 9 effective from 1 October 2018 (with the exception of the 'own credit' requirements relating to financial liabilities designated as measured at fair value, which were early adopted by the Company effective from 1 October 2013). In addition, the Company chose to early adopt AASB 2017-6 *Amendments to Australian Accounting Standards – Prepayment Features with Negative Compensation* (AASB 2017-6) effective from 1 October 2018. AASB 9 provides an accounting policy choice, which the Company has taken in the current period, to continue to apply the AASB 139 hedge accounting requirements until the International Accounting Standards Board's ongoing project on macro hedge accounting is completed.

AASB 9 and AASB 2017-6 stipulate new requirements for the impairment of financial assets, classification and measurement of financial assets and financial liabilities and general hedge accounting. Details of the key requirements are outlined within the Financial Assets and Financial Liabilities sections in following notes, and a reconciliation of the transitional impact of adopting the standard at 1 October 2018 is set out in Note 31.

#### AASB 15 REVENUE FROM CONTRACTS WITH CUSTOMERS (AASB 15)

The Company adopted AASB 15 from 1 October 2018 which resulted in changes in accounting policies. The standard requires identification of distinct performance obligations within a contract, and allocation of the transaction price of the contract to those performance obligations. Revenue is then recognised as each performance obligation is satisfied. The standard also provides guidance on whether an entity is acting as a principal or an agent which impacts the presentation of revenue on a gross or net basis. In accordance with the transitional provisions of AASB 15, the Company has adopted the full retrospective transition approach. Under this approach, the cumulative effect of initially applying the standard has been recognised as an adjustment to opening retained earnings as at 1 October 2017 and comparative information for the 2018 reporting period has been restated.

The adoption of AASB 15 resulted in the following changes in accounting policy:

- Recognition of trail commission revenue: trail commission revenue previously recognised over time is now recognised at the time the Company initially distributes the underlying product to the customer where it is highly probable the revenue will not need to be reversed in future periods.

This policy change resulted in an increase to the opening balances of Other assets \$32 million, Deferred tax liabilities \$10 million and Retained earnings \$22 million as at 1 October 2017 to recognise revenue that qualifies for upfront recognition under AASB 15 but was not previously recognised under AASB 118 Revenue (AASB 118). The change did not impact net profit or earnings per share in the comparative periods.

- Presentation: Certain credit card loyalty costs and other costs will be presented as operating expenses where the Company has assessed that it is acting as principal (rather than an agent). Previously these costs were presented as a reduction of other operating income. In addition, certain incentives received from card scheme providers related to card marketing activities will be presented as operating income where the Company has assessed that it is acting as principal (rather than an agent). Previously these incentives were presented as a reduction of operating expenses.

The presentation of these costs under AASB 15 increased other operating income and operating expenses by \$146 million in 2018. The changes did not impact net profit or earnings per share in the comparative periods.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 1. ABOUT THE FINANCIAL STATEMENTS (continued)

#### ACCOUNTING STANDARDS NOT EARLY ADOPTED

A number of new standards, amendments to standards and interpretations have been published but are not mandatory for the financial statements for the year ended 30 September 2019, and have not been applied by the Company in preparing these financial statements. Further details of these are set out below.

##### GENERAL HEDGE ACCOUNTING

AASB 9 introduces new hedge accounting requirements which more closely align accounting with risk management activities undertaken when hedging financial and non-financial risks.

AASB 9 provides the Company with an accounting policy choice to continue to apply the AASB 139 hedge accounting requirements until the International Accounting Standards Board's ongoing project on macro hedge accounting is completed. The Company currently applies the hedge accounting requirements of AASB 139.

##### AASB 16 LEASES (AASB 16)

AASB 16 is effective for the Company from 1 October 2019 and replaces the previous standard AASB 117 *Leases* (AASB 117). AASB 16 primarily impacts the Company's property and technology leases which were previously classified as operating leases. Under AASB 117, operating leases were not recognised on balance sheet and rent payments were expensed over the lease term.

Under AASB 16, lessees must recognise all leases (except for lease of low value assets and short term leases) on balance sheet under a single accounting model. Accordingly, the Company will recognise its right to use an underlying leased asset over the lease term as a right-of-use (ROU) asset, and its obligation to make lease payments as a lease liability. In the income statement, the Company will recognise depreciation expense on the ROU asset and interest expense on the lease liability. As a result, lease expenses will be higher in the early periods of a lease and lower in the later periods of the lease compared to the previous standard where expenses were constant over the lease term. Cumulative expenses over the life of a lease will not change.

The Company will apply the modified retrospective transition approach whereby initial lease liabilities are recognised based on the present value of remaining lease payments as of the transition date. The initial ROU asset recognised for certain large commercial and retail leases will be measured as if AASB 16 had always been applied to the leases. For all other leases, the initial ROU asset will be measured as equal to the initial lease liability. Based on this transition approach, the Company expects to recognise an increase in liabilities of \$2.2 billion and an increase in assets of \$2.1 billion. This is expected to result in a reduction to opening retained earnings of \$66 million and an increase in deferred tax assets of \$37 million as of 1 October 2019. Comparative information from prior periods will not be restated.

The implementation of AASB 16 requires management to make certain key judgements including the determination of lease terms, discount rates and identifying arrangements that contain a lease. These estimates may be refined as the Company finalises its implementation of the standard in the first half of the 2020 financial year.

##### AASB 17 INSURANCE CONTRACTS (AASB 17)

The final version of AASB 17 was issued in July 2017 and is not effective for the Company until 1 October 2021. It will replace AASB 4 *Insurance Contracts*, AASB 1023 *General Insurance Contracts* and AASB 1038 *Life Insurance Contracts*. AASB 17 establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts.

The measurement, presentation and disclosure requirements under AASB 17 are significantly different from current accounting standards. Although the overall profit recognised in respect of insurance contracts will not change, it is expected that the timing of profit recognition will change.

The impact of AASB 17 is not expected to have a material impact on the Company.

##### AASB INTERPRETATION 23 UNCERTAINTY OVER INCOME TAX TREATMENTS (INTERPRETATION 23)

In July 2017 the AASB issued Interpretation 23 *Uncertainty over Income Tax Treatments*. The Interpretation clarifies application of recognition and measurement requirements in IAS 12 *Income Taxes* when there is uncertainty over income tax treatments.

Interpretation 23 will apply to the Company from 1 October 2019, and is not expected to have a material impact on the Company.

##### REVISED CONCEPTUAL FRAMEWORK

In June 2019 the AASB issued a revised Conceptual Framework for Financial Reporting. The new Framework includes updated definitions and criteria for the recognition and derecognition of assets and liabilities. Additionally it introduces new concepts on measurement, including factors to consider when selecting a measurement basis. The revised Conceptual Framework will apply to the Company from 1 October 2020 and is not expected to have a material impact on the Company.



## 1. ABOUT THE FINANCIAL STATEMENTS (continued)

### ACCOUNTING STANDARDS NOT EARLY ADOPTED (continued)

#### **INTEREST RATE BENCHMARK REFORM**

Interbank offered rates (IBORs), such as LIBOR, are a key reference rate for derivatives, loans and securities for global financial markets. In response to concerns about the transparency and liquidity of IBOR rates, regulators in a number of jurisdictions across the globe are well advanced in developing benchmark rates to phase out and replace IBORs, these projects are collectively known as 'IBOR Reform'. The International Accounting Standards Board (IASB) is also considering the financial reporting implications of IBOR reform which is expected to impact elements of financial instrument accounting, including hedge accounting, loan modifications, fair value methodologies and disclosures.

The IASB project is split into two phases: Phase 1 deals with pre-replacement issues (issues affecting financial reporting in the period before the replacement of IBOR's); and Phase 2 deals with replacement issues (issues affecting financial reporting when existing IBOR's are replaced).

In September 2019, the IASB issued a final standard, Interest Rate Benchmark Reform—Amendments to IFRS 9, IAS 39 and IFRS 7 which focuses on 'pre-rate replacement issues' and provides exceptions to specific hedge accounting requirements under IAS 39 and IFRS 9 so that entities will be able to apply those hedge accounting requirements under an assumption that the interest rate benchmark is not altered as a result of the interest rate benchmark reform. In October 2019, AASB adopted these amendments in AASB 2019-3 Amendments to Australian Accounting Standards – Interest Rate Benchmark Reform.

Although the Company anticipates the new standard, once adopted, will provide certain relief in relation to hedge accounting requirements, for 30 September 2019 reporting purposes, it has considered the existing portfolio of hedge accounted relationships in light of:

- the significant uncertainty surrounding the method and timing of transition away from IBORs; and
- ongoing application and reliance in capital markets on IBOR's for financial instrument pricing.

As result of the above factors, the Company has concluded that continuation of hedge accounting relationships for potentially impacted hedge relationship remains appropriate.

The Company is considering the new standard which is effective on 1 October 2020 but may be adopted earlier.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 2. OPERATING INCOME

	2019 \$m	2018 \$m <sup>1</sup>
<b>Net interest income</b>		
<b>Interest income by type of financial asset</b>		
Financial assets designated at fair value through other comprehensive income		
Investment securities/Available-for-sale assets	1,329	1,232
Financial assets at amortised cost	22,349	21,520
Trading securities	627	881
Interest income - external	24,305	23,633
Interest income - controlled entities	3,294	3,387
Interest income	27,599	27,020
<b>Interest expense by type of financial liability</b>		
Financial liabilities at amortised cost	(13,191)	(12,148)
Securities sold short	(104)	(239)
Financial liabilities designated at fair value through profit or loss	(81)	(69)
Interest expense - external	(13,376)	(12,456)
Interest expense - controlled entities	(3,713)	(3,763)
Interest expense	(17,089)	(16,219)
Major bank levy	(363)	(355)
<b>Net interest income</b>	<b>10,147</b>	<b>10,446</b>
<b>Other operating income</b>		
<b>i) Fee and commission income</b>		
Lending fees	546	597
Non-lending fees	2,241	2,189
Commissions	76	57
Funds management income	25	(80)
Fee and commission income - external	2,888	2,763
Fee and commission income - controlled entities	905	1,279
Fee and commission income	3,793	4,042
Fee and commission expense	(999)	(904)
Net fee and commission income	2,794	3,138
<b>ii) Other income</b>		
Net foreign exchange earnings and other financial instruments income <sup>2</sup>	896	1,178
Dividends received from controlled entities <sup>3</sup>	873	4,773
Gain/(Loss) on divestments	69	246
Write down of investment in Wealth Australia (AWA) <sup>3</sup>	-	(597)
Write down of ANZ Share Investing	(147)	-
Dividend income on equity securities	28	28
Other	40	(1)
Other income <sup>4</sup>	1,759	5,627
<b>Other operating income</b>	<b>4,553</b>	<b>8,765</b>
<b>Net income from insurance business</b>	<b>7</b>	<b>18</b>
<b>Share of associates' (loss) / profit</b>	<b>(1)</b>	<b>(1)</b>
<b>Operating income<sup>5</sup></b>	<b>14,706</b>	<b>19,228</b>

<sup>1</sup> On adoption of AASB 15, the Company reclassified certain items previously netted which are now presented gross in operating income and operating expenses. Comparative information has been restated accordingly which increased total operating income by \$146 million.

<sup>2</sup> Includes fair value movements (excluding realised and accrued interest) on derivatives not designated as accounting hedges entered into to manage interest rate and foreign exchange risk on funding instruments, ineffective portions of cash flow hedges, and fair value movements in financial assets and liabilities designated at fair value through profit and loss.

<sup>3</sup> During 2018 the Company received a dividend of \$582 million from AWA and wrote the investment in AWA down. The impact has been presented net in the income statements.

<sup>4</sup> Total other income includes external dividend income from Bank of Tianjin of \$27 million (2018: \$27 million).

<sup>5</sup> Includes customer remediation of \$226 million for 2019 (2018: \$310 million).

## 2. OPERATING INCOME (continued)



### RECOGNITION AND MEASUREMENT

#### NET INTEREST INCOME

##### Interest Income and Expense

We recognise interest income and expense for all financial instruments, including those classified as held for trading, assets measured at fair value through other comprehensive income (applicable from 1 October 2018), available-for-sale assets (applicable prior to 1 October 2018) or designated at fair value, through profit or loss in net interest income. For assets held at amortised cost, the Company uses the effective interest rate method to calculate amortised cost. The effective interest rate is the rate that discounts the stream of estimated future cash receipts or payments over the expected life of the financial instrument or, when appropriate, a shorter period, to the net carrying amount of the financial asset or liability. For assets subject to prepayment, we determine their expected life on the basis of historical behaviour of the particular asset portfolio - taking into account contractual obligations and prepayment experience.

We recognise fees and costs, which form an integral part of the financial instrument (for example loan origination fees and costs), using the effective interest method. This is presented as part of interest income or expense depending on whether the underlying financial instrument is a financial asset or financial liability.

##### Major Bank Levy

The *Major Bank Levy Act 2017* ('Levy' or 'Major bank levy') applies a rate of 0.06% to certain liabilities of the Company. The Company has determined that the levy represents a finance cost for the Company and \$363 million (2018: \$355 million) is presented in interest expense in the Income Statement.

#### OTHER OPERATING INCOME

##### Fee and Commission Revenue

We recognise fee and commission revenue arising from contracts with customers: (a) over time when the performance obligation is satisfied across more than one reporting period or (b) at a point in time when the performance obligation is satisfied immediately or is satisfied within one reporting period.

- **Lending fees** exclude fees treated as part of the effective yield calculation of interest income. Lending fees include certain guarantee and commitment fees where the loan or guarantee is not likely to be drawn upon and other fees charged for providing customers a distinct good or service that are recognised separately from the underlying lending product (including annual package fees that provide benefits on other ANZ products).
- **Non lending fees** includes fees associated with deposit and credit card accounts, interchange fees and fees charged for specific customer transactions such as international money transfers. Where the Company provides multiple goods or services to a customer under the same contract, the Company allocates the transaction price of the contract to those performance obligations based on the relative stand-alone selling price of each performance obligation. Revenue is recognised as each performance obligation is satisfied.
- **Commissions** represent fees from third parties where ANZ acts as an agent by arranging a third party (e.g. an insurance provider) to provide goods and services to a customer. In such cases, ANZ is not primarily responsible for providing the underlying good or service to the customer. If the Company collects funds on behalf of a third party when acting as an agent, the Company only recognises the net commission it retains as revenue. When the commission is variable based on factors outside the control of the Company (e.g. a trail commission), revenue is only recognised if it is highly probable that a significant reversal of the variable amount will not be required in future periods.
- **Funds management income** represent fees earned from customers for providing financial advice and fees for asset management services and advice provided to investment funds. Revenue is recognised either at the point the financial advice is provided or over the period in which the asset management services are delivered. Performance fees associated with funds management activities are only recognised when it becomes highly probable the performance hurdle will be achieved.

##### Net Foreign Exchange Earnings and Other Financial Instruments Income

We recognise the following as net foreign exchange earnings and other financial instruments income:

- exchange rate differences arising on the settlement of monetary items and translation differences on monetary items translated at rates different to those at which they were initially recognised or included in a previous financial report;
- fair value movements (excluding realised and accrued interest) on derivatives that we use to manage interest rate and foreign exchange risk on funding instruments not designated as accounting hedges;

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 2. OPERATING INCOME (continued)



#### RECOGNITION AND MEASUREMENT

- the ineffective portions of fair value hedges, cash flow hedges and net investment hedges;
- immediately upon sale or repayment of a hedged item, the unamortised fair value adjustments in items designated as fair value hedges and amounts accumulated in equity related to designated cash flow hedges.
- fair value movements on financial assets and financial liabilities designated at fair value through profit or loss or held for trading;
- amounts released from the Available For Sale (AFS) revaluation reserve (applicable prior to 1 October 2018) when an available-for-sale asset is sold;
- amounts released from the FVOCI reserve (applicable from 1 October 2018) when a debt instrument classified as measured at FVOCI is sold;
- the gain or loss on derecognition of financial assets or liabilities measured at amortised cost.

#### Dividends Received from Controlled Entities

Dividends are recognised as revenue when the right to receive payment is established.

#### Gain or Loss on Disposal of Non-Financial Assets

The gain or loss on the disposal of assets is the difference between the carrying value of the asset and the proceeds of disposal net of costs. This is recognised in other income in the year in which the significant risks and rewards transfer to the buyer.

#### SHARE OF ASSOCIATES' PROFIT

The equity method is applied to accounting for associates. Under the equity method the Company's share of the after tax results of associates is included in the Income Statement and the Statement of Comprehensive Income.

#### NET INCOME FROM INSURANCE BUSINESS

We recognise:

- premiums received (net of reinsurance premiums paid) are recognised based on an assessment of the likely pattern in which risk will emerge over the term of the policies written. This assessment is undertaken periodically and updated in accordance with the latest pattern of risk emergence; and
- claims incurred are recognised net of reinsurance, on an accruals basis once the liability to the policy owner has been established under the terms of the contract and through actuarial assumptions of future claims.

### 3. OPERATING EXPENSES

	2019 \$m	2018 \$m <sup>1</sup>
<b>Personnel</b>		
Salaries and related costs <sup>2</sup>	3,141	3,233
Superannuation costs	252	258
Other <sup>2</sup>	161	163
<b>Personnel</b>	<b>3,554</b>	<b>3,654</b>
<b>Premises</b>		
Rent	383	395
Other	268	264
<b>Premises</b>	<b>651</b>	<b>659</b>
<b>Technology (excluding personnel)</b>		
Depreciation and amortisation <sup>3</sup>	639	922
Licences and outsourced services	477	457
Other	185	204
<b>Technology (excluding personnel)</b>	<b>1,301</b>	<b>1,583</b>
<b>Restructuring</b>	<b>56</b>	<b>210</b>
<b>Other</b>		
Advertising and public relations	188	160
Professional fees <sup>2</sup>	482	497
Freight, stationery, postage and communication	173	179
Royal Commission legal costs	15	55
Other <sup>2</sup>	1,364	1,270
<b>Other expenses</b>	<b>2,222</b>	<b>2,161</b>
<b>Operating expenses<sup>2</sup></b>	<b>7,784</b>	<b>8,267</b>

<sup>1</sup> On adoption of AASB 15, the Company reclassified certain items previously netted which are now presented gross in operating income and operating expenses. Comparative information has been restated accordingly which increased total operating expense by \$146 million for 2018.

<sup>2</sup> Includes customer remediation expenses of \$380 million for 2019 (2018: \$255million).

<sup>3</sup> 2018 includes an accelerated amortisation expense of \$240 million.



## RECOGNITION AND MEASUREMENT

### OPERATING EXPENSES

Operating expenses are recognised as services are provided to the Company over the period in which an asset is consumed or once a liability is created.

### SALARIES AND RELATED COSTS - ANNUAL LEAVE, LONG SERVICE LEAVE AND OTHER EMPLOYEE BENEFITS

Wages and salaries, annual leave, and other employee entitlements expected to be paid or settled within twelve months of employees rendering service are measured at their nominal amounts using remuneration rates that the Company expects to pay when the liabilities are settled.

We accrue employee entitlements relating to long service leave using an actuarial calculation. It includes assumptions regarding staff departures, leave utilisation and future salary increases. The result is then discounted using market yields at the reporting date. The market yields are determined from a blended rate of high quality corporate bonds with terms to maturity that closely match the estimated future cash outflows.

If we expect to pay short term cash bonuses, then a liability is recognised when the Company has a present legal or constructive obligation to pay this amount (as a result of past service provided by the employee) and the obligation can be reliably measured.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

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### 3. OPERATING EXPENSES (continued)



#### RECOGNITION AND MEASUREMENT

Personnel expenses also include share-based payments which may be cash or equity settled. We calculate the fair value of equity settled remuneration at grant date, which is then amortised over the vesting period, with a corresponding increase in share capital or the share option reserve as applicable. When we estimate the fair value, we take into account market vesting conditions, such as share price performance conditions. We take non-market vesting conditions, such as service conditions, into account by adjusting the number of equity instruments included in the expense.

After the grant of an equity-based award, the amount we recognise as an expense is reversed when non-market vesting conditions are not met, for example an employee fails to satisfy the minimum service period specified in the award on resignation, termination or notice of dismissal for serious misconduct. However, we do not reverse the expense if the award does not vest due to the failure to meet a market-based performance condition.

Further information on share-based payment schemes operated by the Company during the current and prior year is included in Note 27 Employee Share and Option Plans.

## 4. INCOME TAX

### INCOME TAX EXPENSE

Reconciliation of the prima facie income tax expense on pre-tax profit with the income tax expense recognised in profit or loss:

	2019 \$m	2018 \$m
<b>Profit before income tax</b>	<b>6,208</b>	<b>10,332</b>
Prima facie income tax expense at 30%	1,862	3,100
Tax effect of permanent differences:		
Sale of Shanghai Rural Commercial Bank (SRCB)	-	(84)
Tax provisions no longer required	(8)	(39)
Non deductible interest on debt instruments	81	67
Overseas tax rate differential	(40)	(6)
Rebatable and non-assessable dividends	(262)	(1,606)
Provision for foreign tax on dividend repatriation	34	28
Wealth Australia divestment adjustments	74	354
Other	39	13
<b>Subtotal</b>	<b>1,780</b>	<b>1,827</b>
Income tax over provided in previous years	(19)	(19)
<b>Income tax expense</b>	<b>1,761</b>	<b>1,808</b>
Current tax expense	1,901	2,037
Adjustments recognised in the current year in relation to the current tax of prior years	(19)	(19)
Deferred tax expense/(income) relating to the origination and reversal of temporary differences	(121)	(210)
<b>Income tax expense</b>	<b>1,761</b>	<b>1,808</b>
Australia	1,583	1,695
Overseas	178	113
<b>Income tax expense</b>	<b>1,761</b>	<b>1,808</b>
<b>Effective tax rate</b>	<b>28.4%</b>	<b>17.5%</b>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 4. INCOME TAX (continued)

#### TAX CONSOLIDATION

The Company and all its wholly owned Australian resident entities are part of a tax-consolidated group under Australian taxation law. The Company is the head entity in the tax-consolidated group. We recognise each of the following in the separate financial statements of members of the tax consolidated group on a 'group allocation' basis: tax expense/income, and deferred tax liabilities/assets, that arise from temporary differences of the members of the tax-consolidated group. The Company (as head entity in the tax-consolidated group) recognises current tax liabilities and assets of the tax-consolidated group.

Under a tax funding arrangement between the entities in the tax consolidated group, amounts are recognised as payable to or receivable by the Company and each member of the tax-consolidated group in relation to the tax contribution amounts paid or payable between the Company and the other members of the tax-consolidated group.

Members of the tax-consolidated group have also entered into a tax sharing agreement that provides for the allocation of income tax liabilities between the entities were the head entity to default on its income tax payment obligations.

#### UNRECOGNISED DEFERRED TAX ASSETS AND LIABILITIES

Unrecognised deferred tax assets related to unused realised tax losses (on revenue account) total \$6 million (2018: \$nil). Unrecognised deferred tax liabilities related to additional potential foreign tax costs (assuming all retained earnings in offshore branches are repatriated) total \$13 million (2018: \$10 million).



### RECOGNITION AND MEASUREMENT

#### INCOME TAX EXPENSE

Income tax expense comprises both current and deferred taxes and is based on the accounting profit adjusted for differences in the accounting and tax treatments of income and expenses (that is, taxable income). We recognise tax expense in profit or loss except to the extent to which it relates to items recognised directly in equity and other comprehensive income, in which case we recognise it directly in equity or other comprehensive income respectively.

#### CURRENT TAX EXPENSE

Current tax is the tax we expect to pay on taxable income for the year, based on tax rates (and tax laws) which are enacted at the reporting date. We recognise current tax as a liability (or asset) to the extent that it is unpaid (or refundable).

#### DEFERRED TAX ASSETS AND LIABILITIES

We account for deferred tax using the balance sheet method. Deferred tax arises because accounting income is not always the same as the taxable income. This creates temporary differences, which usually reverse over time. Until they reverse, we recognise a deferred tax asset, or liability, on the balance sheet. We measure deferred taxes at the tax rates that we expect will apply to the period(s) when the asset is realised, or the liability settled, based on tax rates (and tax laws) that have been enacted or substantially enacted at the reporting date.

We offset current and deferred tax assets and liabilities only to the extent that:

- they relate to income taxes imposed by the same taxation authority;
- there is a legal right and intention to settle on a net basis; and
- it is allowed under the tax law of the relevant jurisdiction.



### KEY JUDGEMENTS AND ESTIMATES

Judgement is required in determining provisions held in respect of uncertain tax positions. The Company estimates its tax liabilities based on its understanding of the relevant law in each of the countries in which it operates and seeks independent advice where appropriate.



## 5. DIVIDENDS

### ORDINARY SHARE DIVIDENDS

Dividends are provided for in the financial statements once determined, accordingly, the final dividend announced for the current financial year is provided for and paid in the following financial year.

Dividends	% of total	Amount per share	Total dividend \$m
<b>Financial Year 2018</b>			
2017 final dividend paid		80 cents	2,350
2018 interim dividend paid		80 cents	2,317
Bonus option plan adjustment			(82)
<b>Dividends paid during the year ended 30 September 2018</b>			<b>4,585</b>
Cash	91.5%		4,193
Dividend reinvestment plan	8.5%		392
<b>Dividends paid during the year ended 30 September 2018</b>			<b>4,585</b>
<b>Financial Year 2019</b>			
2018 final dividend paid		80 cents	2,295
2019 interim dividend paid		80 cents	2,267
Bonus option plan adjustment			(81)
<b>Dividends paid during the year ended 30 September 2019</b>			<b>4,481</b>
Cash	90.4%		4,049
Dividend reinvestment plan	9.6%		432
<b>Dividends paid during the year ended 30 September 2019</b>			<b>4,481</b>
<b>Dividends announced and to be paid after year-end</b>	<b>Payment date</b>	<b>Amount per share</b>	<b>Total dividend \$m</b>
2019 final dividend (partially franked at 70% for Australian tax, New Zealand imputation credit NZD 9 cents per share)	18 December 2019	80 cents	2,268

### DIVIDEND REINVESTMENT PLAN AND BONUS OPTION PLAN

Eligible shareholders can elect to reinvest their dividend entitlement into ANZ ordinary shares under the Company's Dividend Reinvestment Plan (DRP). Eligible shareholders can elect to forgo their dividend entitlement and instead receive ANZ ordinary shares under the Company's Bonus Option Plan (BOP). For the 2019 final dividend, DRP participation will be satisfied by an on-market purchase of shares and BOP participation will be satisfied by an issue of ANZ ordinary shares. There will be no discount applied to the DRP and BOP price.

See Note 21 Shareholders' Equity for details of shares the Company issued or purchased in respect of the DRP and BOP.

### DIVIDEND FRANKING ACCOUNT

	Currency	2019 \$m	2018 \$m
Australian franking credits available at 30% tax rate	AUD	35	97
New Zealand imputation credits available (which can be attached to our Australian dividends but may only be used by New Zealand resident shareholders)	NZD	4,068	3,868

The above amounts represent the balances of the franking accounts as at the end of the financial year, adjusted for:

- franking credits that will arise from the payment of income tax payable as at the end of the financial year; and
- franking credits/debits from the receipt/payment of dividends that have been recognised as tax receivables/payables as at the end of the financial year.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 5. DIVIDENDS (continued)

The proposed final 2019 dividend will utilise the entire balance of \$35 million franking credits available at 30 September 2019. Instalment tax payments on account of the 2020 financial year which will be made after 30 September 2019 will generate sufficient franking credits to enable the final 2019 dividend to be fully franked. The extent to which future dividends will be franked will depend on a number of factors, including the level of profits generated by the Company that will be subject to tax in Australia.

### RESTRICTIONS ON THE PAYMENT OF DIVIDENDS

APRA's written approval is required before paying dividends on ANZ ordinary shares:

- if the aggregate dividends exceed the Company's after tax earnings (in calculating those after tax earnings, we take into account any payments we made on senior capital instruments) in the financial year to which they relate; or
- if the Group's Common Equity Tier 1 capital ratio falls within capital range buffers specified by APRA.

If the Company fails to pay a dividend or distribution on its ANZ Capital Notes or ANZ Capital Securities on the scheduled payment date, it may (subject to a number of exceptions) be restricted from resolving to pay or paying any dividend on the ANZ ordinary shares.

### 6. SEGMENT REPORTING

No operating segment disclosures have been presented in these Company financial statements. Disaggregated information for the Company's segments is not information which is regularly provided to the Chief Executive Officer, who is the Chief Operating Decision Maker (CODM) of the Company.

Full details of the operating segments of the Group are provided in Note 7 Segment Reporting in the ANZ 2019 Group Annual Report located at <https://shareholder.anz.com/annual-report-shareholder-review>.

### FINANCIAL ASSETS

Outlined below is a description of how we classify and measure financial assets relevant to the subsequent note disclosures.



#### CLASSIFICATION AND MEASUREMENT

##### *Financial assets - general*

There are three measurement classifications for financial assets under AASB 9: amortised cost, fair value through profit or loss (FVTPL) and fair value through other comprehensive income (FVOCI). Financial assets are classified into these measurement classifications on the basis of two criteria:

- the business model within which the financial asset is managed; and
- the contractual cash flow characteristics of the financial asset (specifically whether the contractual cash flows represent solely payments of principal and interest).

The resultant financial asset classifications are as follows:

- Amortised cost: Financial assets with contractual cash flows that comprise solely payments of principal and interest only and which are held in a business model whose objective is to collect their cash flows;
- FVOCI: Financial assets with contractual cash flows that comprise solely payments of principal and interest only and which are held in a business model whose objective is to collect their cash flows or to sell the assets; and
- FVTPL: Any other financial assets not falling into the categories above are measured at FVTPL.

##### *Fair Value Option for Financial Assets*

A financial asset may be irrevocably designated FVTPL on initial recognition when the designation eliminates or significantly reduces an accounting mismatch that would otherwise arise.

## 7. CASH AND CASH EQUIVALENTS

	2019 \$m	2018 \$m
Coins, notes and cash at bank	934	912
Securities purchased under agreements to resell in less than 3 months	24,939	27,631
Balances with central banks	24,218	32,009
Settlement balances owed to ANZ within 3 months	27,858	19,675
<b>Cash and cash equivalents</b>	<b>77,949</b>	<b>80,227</b>

## 8. TRADING SECURITIES

	2019 \$m	2018 \$m
Government securities	22,993	21,545
Corporate and financial institution securities	4,995	4,302
Equity and other securities	6,229	3,672
<b>Trading securities</b>	<b>34,217</b>	<b>29,519</b>



### RECOGNITION AND MEASUREMENT

Trading securities are financial instruments we either:

- acquire principally for the purpose of selling in the short-term; or
- hold as part of a portfolio we manage for short-term profit making.

We recognise purchases and sales of trading securities on trade date:

- initially, we measure them at fair value through the profit and loss; and
- subsequently, we measure them in the balance sheet at their fair value with any revaluation recognised in the profit or loss.



### KEY JUDGEMENTS AND ESTIMATES

Judgement is required when applying the valuation techniques used to measure the fair value of trading securities not valued using quoted market prices. Refer to Note 16 Fair Value of Financial Assets and Financial Liabilities for further details.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 9. DERIVATIVE FINANCIAL INSTRUMENTS

Fair Value	Assets 2019 \$m	Liabilities 2019 \$m	Assets 2018 \$m	Liabilities 2018 \$m
Derivative financial instruments - held for trading	113,369	(114,413)	62,813	(63,177)
Derivative financial instruments - designated in hedging relationships	3,175	(2,927)	1,635	(2,461)
<b>Derivative financial instruments</b>	<b>116,544</b>	<b>(117,340)</b>	<b>64,448</b>	<b>(65,638)</b>

#### FEATURES

Derivative financial instruments are contracts:

- whose value is derived from an underlying price index (or other variable) defined in the contract – sometimes the value is derived from more than one variable;
- that require little or no initial net investment; and
- that are settled at a future date.

Movements in the price of the underlying variables, which cause the value of the contract to fluctuate, are reflected in the fair value of the derivative.

#### PURPOSE

The Company's derivative financial instruments have been categorised as following:

<b>Trading</b>	Derivatives held in order to: <ul style="list-style-type: none"> <li>• Meet customer needs for managing their own risks.</li> <li>• Manage risks in the Company that are not in a designated hedge accounting relationship (balance sheet management).</li> <li>• Undertake market making and positioning activities to generate profits from short-term fluctuations in prices or margins.</li> </ul>
<b>Designated in Hedging Relationships</b>	Derivatives designated into hedge accounting relationships in order to minimise profit or loss volatility by matching movements to underlying positions relating to: <ul style="list-style-type: none"> <li>• Hedges of the Company's exposures to interest rate risk and currency risk.</li> <li>• Hedges of other exposures relating to non-trading positions.</li> </ul>

#### TYPES

The Company offers and uses four different types of derivative financial instruments:

<b>Forwards</b>	A contract documenting the rate of interest, or the currency exchange rate, to be paid or received on a notional principal obligation at a future date.
<b>Futures</b>	An exchange traded contract in which the parties agree to buy or sell an asset in the future for a price agreed on the transaction date, with a net settlement in cash paid on the future date without physical delivery of the asset.
<b>Swaps</b>	A contract in which two parties exchange a series of cash flows for another.
<b>Options</b>	A contract in which the buyer of the contract has the right - but not the obligation - to buy (known as a "call option") or to sell (known as a "put option") an asset or instrument at a set price on a future date. The seller has the corresponding obligation to fulfil the transaction to sell or buy the asset or instrument if the buyer exercises the option.

#### RISKS MANAGED

The Company offers and uses the instruments described above to manage fluctuations in the following market factors:

<b>Foreign Exchange</b>	Currencies at current or determined rates of exchange.
<b>Interest Rate</b>	Fixed or variable interest rates applying to money lent, deposited or borrowed.
<b>Commodity</b>	Soft commodities (that is, agricultural products such as wheat, coffee, cocoa and sugar) and hard commodities (that is, mined products such as gold, oil and gas).
<b>Credit</b>	Counterparty risk in the event of default.

## 9. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

### DERIVATIVE FINANCIAL INSTRUMENTS - HELD FOR TRADING

The majority of the Company's derivative financial instruments are held for trading. The fair value of derivative financial instruments held for trading are:

Fair Value	Assets 2019 \$m	Liabilities 2019 \$m	Assets 2018 \$m	Liabilities 2018 \$m
<b>Interest rate contracts</b>				
Forward rate agreements	80	(84)	6	(7)
Futures contracts	32	(99)	48	(31)
Swap agreements	82,258	(81,074)	32,873	(33,510)
Options purchased	1,451	-	780	-
Options sold	-	(2,317)	-	(1,408)
<b>Total</b>	<b>83,821</b>	<b>(83,574)</b>	<b>33,707</b>	<b>(34,956)</b>
<b>Foreign exchange contracts</b>				
Spot and forward contracts	13,723	(13,599)	14,057	(13,221)
Swap agreements	13,591	(15,151)	12,276	(11,609)
Options purchased	394	-	461	-
Options sold	-	(501)	-	(649)
<b>Total</b>	<b>27,708</b>	<b>(29,251)</b>	<b>26,794</b>	<b>(25,479)</b>
<b>Commodity contracts</b>	<b>1,806</b>	<b>(1,555)</b>	<b>2,258</b>	<b>(2,684)</b>
<b>Credit default swaps</b>				
Structured credit derivatives purchased	16	-	22	-
Other credit derivatives purchased	4	(10)	8	(29)
<b>Credit derivatives purchased</b>	<b>20</b>	<b>(10)</b>	<b>30</b>	<b>(29)</b>
Structured credit derivatives sold	-	(19)	-	(26)
Other credit derivatives sold	14	(4)	24	(3)
<b>Credit derivatives sold</b>	<b>14</b>	<b>(23)</b>	<b>24</b>	<b>(29)</b>
<b>Total</b>	<b>34</b>	<b>(33)</b>	<b>54</b>	<b>(58)</b>
<b>Derivative financial instruments - held for trading</b>	<b>113,369</b>	<b>(114,413)</b>	<b>62,813</b>	<b>(63,177)</b>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 9. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

#### DERIVATIVE FINANCIAL INSTRUMENTS – DESIGNATED IN HEDGING RELATIONSHIPS

There are three types of hedge accounting relationships the Company utilises:

	Fair value hedge	Cash flow hedge	Net investment hedge
<b>Objective of this hedging arrangement</b>	To hedge our exposure to changes to the fair value of a recognised asset or liability or unrecognised firm commitment caused by interest rate or foreign currency movements.	To hedge our exposure to variability in cash flows of a recognised asset or liability, a firm commitment or a highly probable forecast transaction caused by interest rate, foreign currency and other price movements.	To hedge our exposure to exchange rate differences arising from the translation of our foreign operations from their functional currency to Australian dollars.
<b>Recognition of effective hedge portion</b>	The following are recognised in profit or loss at the same time: <ul style="list-style-type: none"> <li>all changes in the fair value of the underlying item relating to the hedged risk; and</li> <li>the change in the fair value of derivatives.</li> </ul>	We recognise the effective portion of changes in the fair value of derivatives designated as a cash flow hedge in the cash flow hedge reserve.	We recognise the effective portion of changes in the fair value of the hedging instrument in the foreign currency translation reserve.
<b>Recognition of ineffective hedge portion</b>	Recognised immediately in Other operating income.		
<b>If a hedging instrument expires, or is sold, terminated, or exercised; or no longer qualifies for hedge accounting</b>	When we recognise the hedged item in profit or loss, we recognise the related unamortised fair value adjustment in profit or loss. This may occur over time if the hedged item is amortised to profit or loss as part of the effective yield over the period to maturity.	Only when we recognise the hedged item in profit or loss is the amount previously deferred in the cash flow hedge reserve transferred to profit or loss.	The amount we defer in the foreign currency translation reserve remains in equity and is transferred to profit or loss only when we dispose of, or partially dispose of, the foreign operation.
<b>Hedged item sold or repaid</b>	We recognise the unamortised fair value adjustment immediately in profit or loss.	Amounts accumulated in equity are transferred immediately to profit or loss.	The gain or loss, or applicable proportion, we recognise in equity is transferred to profit or loss on disposal or partial disposal of a foreign operation.

As outlined in Note 1, ANZ has continued to apply the AASB 139 hedge accounting requirements until the International Accounting Standards Board's ongoing project on macro hedge accounting is completed. However, new hedge disclosures are required for 2019 and onwards under AASB 7 *Financial Instruments: Disclosures* (AASB 7) which are presented below. The presentation of derivatives information for 2018 has not been amended.

The fair value of derivative financial instruments designated in hedging relationships are:

	Nominal amount \$m	Assets 2019 \$m	Liabilities 2019 \$m	Assets 2018 \$m	Liabilities 2018 \$m
<b>Fair value hedges</b>					
Foreign exchange swap agreements	21	1	-	1	-
Foreign exchange spot and forward contracts	581	-	(9)	1	-
Interest rate swap agreements	84,195	1,752	(2,479)	1,211	(2,251)
Interest rate futures contracts	3,139	-	(27)	47	(1)
<b>Cash flow hedges</b>					
Interest rate swap agreements	49,409	1,347	(311)	330	(148)
Foreign exchange swap agreements	2,934	75	(91)	44	(52)
Foreign exchange spot and forward contracts	159	-	(1)	1	-
<b>Net investment hedges</b>					
Foreign exchange spot and forward contracts	540	-	(9)	-	(9)
<b>Derivative financial instruments - designated in hedging relationships</b>	<b>140,978</b>	<b>3,175</b>	<b>(2,927)</b>	<b>1,635</b>	<b>(2,461)</b>

## 9. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

The maturity profile of the nominal amounts of our hedging instruments held at 30 September 2019 is:

			Less than 3	3 to 12	1 to 5	After	
Nominal Amount	Average rate		months \$m	months \$m	years \$m	5 years \$m	Total \$m
Fair value hedges							
Interest rate	Interest Rate	1.97%	3,195	14,463	48,727	20,949	87,334
Foreign exchange	HKD/AUD FX Rate	5.38	602	-	-	-	602
Cash flow hedges							
Interest rate	Interest Rate	2.10%	596	7,429	39,630	1,754	49,409
Foreign exchange <sup>1</sup>	AUD/USD FX Rate	0.72	40	120	1,652	1,281	3,093
	USD/EUR FX Rate	0.91					
Net investment hedges							
Foreign exchange	TWD/AUD FX Rate	21.41	111	429	-	-	540

<sup>1</sup> Hedges of foreign exchange risk cover multiple currency pairs. The table reflects the larger currency pairs only.

The impact of ineffectiveness from our designated hedge relationships by type of hedge relationship and type of risk being hedged are:

	Ineffectiveness			Amount reclassified from the cash flow hedge reserve or FCTR to profit and loss
	Change in value of hedging instrument	Change in value of hedged item	Hedge ineffectiveness recognised in profit and loss	
2019	\$m	\$m	\$m	\$m
Fair value hedges <sup>1</sup>				
Interest rate	158	(155)	3	-
Foreign exchange	(36)	36	-	-
Cash flow hedges <sup>1</sup>				
Interest rate	850	(840)	10	1
Foreign exchange	20	(20)	-	2
Net investment hedges <sup>1</sup>				
Foreign exchange	(35)	35	-	-

<sup>1</sup> All hedging instruments are held within Derivative Financial Instruments.

Hedge ineffectiveness recognised is classified within Other operating income. Reclassification adjustments to the Statement of Comprehensive Income are recognised within Net interest income.

Hedged items in relation to the Company's fair value hedges at 30 September 2019 are as follows:

	Balance sheet presentation	Hedged risk	Carrying amount		Accumulated fair value hedge adjustments on the hedged item	
			Assets	Liabilities	Assets	Liabilities
			\$m	\$m	\$m	\$m
Fixed rate loans and advances	Net loans and advances	Interest rate	1,242	-	12	-
Fixed rate debt issuance	Debt issuances	Interest rate	-	(49,928)	-	(1,412)
Fixed rate investment securities (FVOCI) <sup>1</sup>	Investment securities	Interest rate	41,362	-	1,662	-
Equity securities at FVOCI <sup>1</sup>	Investment securities	Foreign exchange	581	-	52	-
Total			43,185	(49,928)	1,726	(1,412)

<sup>1</sup> The carrying amount of debt and equity instruments at fair value through other comprehensive income does not include the fair value hedge adjustment as the hedge assets are measured at fair value. The accounting for the hedge relationship results in transfer of the hedge adjustment out of other comprehensive income into the Income Statement.

The cumulative amount of fair value hedge adjustments relating to ceased hedge relationships remaining on the Balance Sheet is \$5 million.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 9. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

Hedged items in relation to the Company's cash flow and net investment hedges for 30 September 2019 are as follows:

		Cash flow hedge reserve		Foreign currency translation reserve	
		Continuing hedges	Discontinued hedges	Continuing hedges	Discontinued hedges
		\$m	\$m	\$m	\$m
Hedged risk					
<b>Cash Flow hedges</b>					
Floating rate loans and advances	Interest rate	1,252	33	-	-
Floating rate customer deposits	Interest rate	(274)	(24)	-	-
Foreign currency debt issuance	Foreign exchange	14	-	-	-
Foreign currency investment securities	Foreign exchange	6	-	-	-
Highly probable forecast transactions	Foreign exchange	3	-	-	-
<b>Net investment hedges</b>					
Foreign operations	Foreign exchange	-	-	36	(149)

The table below details the reconciliation of the cash flow hedge reserve by risk type:

	Interest Rate \$m	Foreign Currency \$m	Total \$m
Balance at 1 October 2018	106	-	106
Fair value gains	840	20	860
Transferred to income statement	1	2	3
Income taxes and others	(257)	(5)	(262)
<b>Balance at 30 September 2019</b>	<b>690</b>	<b>17</b>	<b>707</b>

Hedges from net investments in a foreign operation resulted in a \$35 million decrease in the foreign currency translation reserve during the year. There were no reclassifications from FCTR to the income statement during the year.

## 2018 Disclosure

The impact recognised in profit or loss arising from derivative financial instruments designated in hedge accounting relationships, are as follows:

	Hedge accounting type	2018 \$m
<b>Gain/(loss) recognised in other operating income</b>		
Hedged item	Fair value	934
Hedging instrument	Fair value	(949)
Ineffective portion of hedged instrument	Cash flow	13



## 9. DERIVATIVE FINANCIAL INSTRUMENTS (continued)



### RECOGNITION AND MEASUREMENT

<b>Recognition</b>	<p>Initially and at each reporting date, we recognise all derivatives at fair value. If the fair value of a derivative is positive, then we carry it as an asset, but if its value is negative, then we carry it as a liability.</p> <p>Valuation adjustments are integral in determining the fair value of derivatives. This includes:</p> <ul style="list-style-type: none"> <li>• a credit valuation adjustment (CVA) to reflect the counterparty risk and/or event of default; and</li> <li>• a funding valuation adjustment (FVA) to account for funding costs and benefits in the derivatives portfolio.</li> </ul>
<b>Derecognition of assets and liabilities</b>	<p>We remove derivative assets from our balance sheet when the contracts expire or we have transferred substantially all the risks and rewards of ownership. We remove derivative liabilities from our balance sheet when the Company's contractual obligations are discharged, cancelled or expired.</p>
<b>Impact on the Income Statement</b>	<p>How we recognise gains or losses on derivative financial instruments depends on whether the derivative is held for trading or is designated into a hedging relationship. For derivative financial instruments held for trading, gains or losses from changes in the fair value are recognised in profit or loss.</p> <p>For an instrument designated into a hedging relationship the recognition of gains or losses depends on the nature of the item being hedged. Refer to the table on page 24 for profit or loss treatment depending on the hedge type.</p> <p>Sources of hedge ineffectiveness may arise from basis risk and differences in discounting between the hedged items and the hedging instruments. The hedging instruments are discounted using Overnight Index Swaps discount curves which are not applied to the hedged items.</p>
<b>Hedge effectiveness</b>	<p>To qualify for hedge accounting a hedge is expected to be highly effective. A hedge is highly effective only if the following conditions are met:</p> <ul style="list-style-type: none"> <li>• the hedge is expected to be highly effective in achieving offsetting changes in fair value or cash flows attributable to the hedged risk during the period for which the hedge is designated (prospective effectiveness); and</li> <li>• the actual results of the hedge are within the range of 80-125% (retrospective effectiveness).</li> </ul> <p>The Company monitors hedge effectiveness on a regular basis but at a minimum at least at each reporting date.</p>



### KEY JUDGEMENTS AND ESTIMATES

Judgement is required when we select the valuation techniques used to measure the fair value of derivatives, particularly the selection of valuation inputs that are not readily observable, and the application of valuation adjustments to certain derivatives. Refer to Note 16 Fair Value of Financial Assets and Financial Liabilities for further details.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 10. INVESTMENT SECURITIES

	2019 \$m	2018 \$m
<b>Investment securities measured at fair value through other comprehensive income</b>		
- debt securities	67,400	-
- equity securities	1,168	-
<b>Investment securities measured at amortised cost</b>		
- debt securities <sup>1</sup>	4,787	-
<b>Available-for-sale assets</b>		
- debt securities	-	63,644
- equity securities	-	1,084
<b>Total</b>	<b>73,355</b>	<b>64,728</b>

<sup>1</sup> Includes allowance for expected credit losses of \$1 million.

	Less than 3 months \$m	3 to 12 months \$m	1 to 5 years \$m	After 5 years \$m	No maturity \$m	Total \$m
<b>2019 Investment securities</b>						
Government securities	6,582	13,049	22,632	11,368	-	53,631
Corporate and financial institution securities	1,024	1,883	13,385	351	-	16,643
Other securities	-	-	183	1,730	-	1,913
Equity securities	-	-	-	-	1,168	1,168
<b>Total</b>	<b>7,606</b>	<b>14,932</b>	<b>36,200</b>	<b>13,449</b>	<b>1,168</b>	<b>73,355</b>
<b>2018 Available-for-sale assets</b>						
Government securities	5,725	6,729	24,455	11,569	-	48,478
Corporate and financial institution securities	850	2,221	10,364	-	-	13,435
Other securities	-	-	159	1,572	-	1,731
Equity securities	-	-	-	-	1,084	1,084
<b>Total</b>	<b>6,575</b>	<b>8,950</b>	<b>34,978</b>	<b>13,141</b>	<b>1,084</b>	<b>64,728</b>

During the year, the Company recognised a net gain (before tax) in Other operating income from the recycling of gains previously deferred in equity of \$26 million (2018: \$70 million) in respect of investment securities (applicable from 1 October 2018) and available-for-sale assets (prior to 1 October 2018).

The carrying value of equity securities classified as FVOCI/AFS equity securities is \$1,168 million (2018: \$1,084 million). This includes the Company's \$1,106 million (2018: \$1,025 million) investment in the Bank of Tianjin (BoT).

## 10. INVESTMENT SECURITIES (continuing)



### RECOGNITION AND MEASUREMENT

*Policy applicable from 1 October 2018*

Investment securities are those financial assets in security form (i.e. transferable debt or equity instruments) that are not held for trading purposes. By way of exception, bills of exchange (a form of security/transferable instrument) which are used to facilitate the Bank's customer lending activities are classified as Loans and advances (rather than Investment Securities) to better reflect the substance of the arrangement.

Non-traded equity investments may be designated at FVOCI on an instrument by instrument basis. If this election is made, gains or losses are not reclassified from other comprehensive income to profit or loss on disposal of the investment. However, gains or losses may be reclassified within equity.

Assets disclosed as investment securities are subject to the general classification and measurement policy for Financial Assets outlined at the commencement of the Company's financial asset disclosures on page 20. Additionally, expected credit losses associated with "Investment securities - debt securities at amortised cost" and "Investment securities - debt securities at fair value through comprehensive income" are recognised and measured in accordance with the accounting policy outlined in Note 12. For "Investment securities – debt securities at fair value through other comprehensive income" the allowance for ECL is recognised in the FVOCI reserve in equity with a corresponding charge to profit or loss.

*Policy applicable prior to 1 October 2018*

Available for sale (AFS) assets comprise non-derivative financial assets which we designate as AFS since we do not hold them principally for trading purposes. They include both equity and debt securities. AFS assets are initially recognised at fair value plus transaction costs and are revalued at least bi-annually. On revaluation, we include movements in fair value within the available-for-sale revaluation reserve in equity, except for certain items which are recognised directly in profit or loss, being interest on debt securities, dividends received, foreign exchange on debt securities and impairment charges.

When we sell the asset, any cumulative gain or loss from the available-for-sale revaluation reserve is recognised in profit or loss.

At each reporting date, we assess whether any AFS assets are impaired. We assess the impairment of any debt securities if an event has occurred which will have a negative impact on the asset's estimated cash flows. For equity securities, we assess if there is a significant or prolonged decline in their fair value below cost.

If an AFS asset is impaired, then we remove the cumulative loss related to that asset from the available-for-sale revaluation reserve. We then recognise it in profit or loss for:

- debt instruments, as a credit impairment expense; and
- equity instruments, as a negative impact in other operating income.

We recognise any later reversals of impairment on debt securities in the profit or loss through the credit impairment charge line. However, we do not make any reversals of impairment for equity securities. To the extent previously impaired equity securities recover in value, gains are recognised directly in equity.



### KEY JUDGEMENTS AND ESTIMATES

Judgement is required when we select valuation techniques used to measure the fair value of assets not valued using quoted market prices, particularly the selection of valuation inputs that are not readily observable. Refer to Note 16 Fair Value of Financial Assets and Financial Liabilities for further details.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 11. NET LOANS AND ADVANCES

	2019 \$m	2018 \$m
Overdrafts	6,265	6,047
Credit cards	7,788	8,379
Commercial bills	6,159	6,861
Term loans – housing	265,810	273,908
Term loans – non-housing	199,659	180,965
Other	1,454	1,494
<b>Subtotal</b>	<b>487,135</b>	<b>477,654</b>
Unearned income	(144)	(165)
Capitalised brokerage/mortgage origination fees	585	710
<b>Gross loans and advances (including assets classified as held for sale)</b>	<b>487,576</b>	<b>478,199</b>
Allowance for expected credit losses (refer to Note 12) <sup>1,2</sup>	(2,921)	(2,348)
<b>Net loans and advances</b>	<b>484,655</b>	<b>475,851</b>
<i>Residual contractual maturity:</i>		
Within one year	83,848	76,744
After more than one year	400,807	399,107
<b>Net loans and advances</b>	<b>484,655</b>	<b>475,851</b>
<i>Carried on Balance Sheet at:</i>		
Amortised cost	483,858	475,850
Fair value through profit or loss (designated on initial recognition)	797	1
<b>Net loans and advances</b>	<b>484,655</b>	<b>475,851</b>

<sup>1</sup> On adoption of AASB 9 on 1 October 2018, the Company increased the collectively assessed provisions by \$583 million. Comparative information has not been restated. Refer to Note 1 and 31 for further details.

<sup>2</sup> \$432 million of individually and collectively assessed provisions for credit impairment attributable to off-balance sheet credit related commitments at 30 September 2018 were reclassified from Net loans and advances at amortised cost to Other provisions to enhance comparability with current period presentation.



## RECOGNITION AND MEASUREMENT

Loans and advances are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are facilities the Company provides directly to customers or through third party channels.

Loans and advances are initially recognised at fair value plus transaction costs directly attributable to the issue of the loan or advance, which are primarily brokerage/mortgage origination fees which we amortise over the estimated life of the loan. Subsequently, we then measure loans and advances at amortised cost using the effective interest rate method, net of any provision for credit impairment, or at fair value when they are specifically designated on initial recognition as fair value through profit or loss or when held for trading.

We classify contracts to lease assets and hire purchase agreements as finance leases if they transfer substantially all the risks and rewards of ownership of the asset to the customer or an unrelated third party. We include these facilities in 'Other' in the table above.

The Company enters into transactions in which it transfers financial assets that are recognised on its balance sheet. When the Company retains substantially all of the risks and rewards of the transferred assets then the transferred assets remain on the Company's balance sheet, however, if substantially all the risks and rewards are transferred then the Company derecognises the asset.

If the risks and rewards are partially retained and control over the asset is lost, then the Company derecognises the asset. If control over the asset is not lost, the Company continues to recognise the asset to the extent of its continuing involvement.

We separately recognise the rights and obligations retained, or created, in the transfer as assets and liabilities as appropriate.

From 1 October 2018, assets disclosed as net loans and advances are subject to the general classification and measurement policy for Financial Assets outlined at the commencement of the Company's Financial Asset disclosures on page 20. Additionally, expected credit losses associated with loans and advances at amortised cost are recognized and measured in accordance with the accounting policy outlined in Note 12.

## 12. ALLOWANCE FOR EXPECTED CREDIT LOSSES

### ALLOWANCE FOR EXPECTED CREDIT LOSSES

As described in Notes 1 and 31, the Company adopted AASB 9 effective from 1 October 2018 which resulted in the application of an expected credit loss (ECL) model for measuring impairment of financial assets and amendments to the presentation of credit impairment information for the current year. Comparative information has not been restated.

The following tables present the movement in the allowance for ECL (including allowance for ECL reclassified as held for sale) for the year.

#### Net loans and advances - at amortised cost

Allowance for ECL is included in Net loans and advances.

	Stage 1 \$m	Stage 2 \$m	Stage 3		Total \$m
			Collectively assessed \$m	Individually assessed \$m	
As at 1 October 2018	729	1,199	308	695	2,931
Transfer between stages	139	(270)	(90)	221	-
New and increased provisions (net of releases)	(136)	246	143	995	1,248
Write-backs				(331)	(331)
Bad debts written off (excluding recoveries)				(953)	(953)
Foreign currency translation and other movements <sup>1</sup>	14	6		6	26
As at 30 September 2019	746	1,181	361	633	2,921

<sup>1</sup> Includes the impact of discount unwind on individually assessed allowance for ECL.

The movement in expected credit losses is consistent with the movement in corresponding gross balances.

#### Investment securities - debt securities at amortised cost

Allowance for ECL is included in Investment securities.

	Stage 1 \$M	Stage 2 \$M	Stage 3		Total \$M
			Collectively assessed \$M	Individually assessed \$M	
As at 1 October 2018	1	-	-	-	1
Transfer between stages	-	-	-	-	-
New and increased provisions (net of releases)	-	-	-	-	-
Write-backs	-	-	-	-	-
Bad debts written off (excluding recoveries)	-	-	-	-	-
Foreign currency translation and other movements	-	-	-	-	-
As at 30 September 2019	1	-	-	-	1

#### Investment securities - debt securities at FVOCI

Allowance for ECL does not change the carrying amount which remains at fair value. Instead, the allowance for ECL is recognised in Other Comprehensive Income (OCI), with a corresponding charge to profit or loss.

	Stage 1 \$m	Stage 2 \$m	Stage 3		Total \$m
			Collectively assessed \$m	Individually assessed \$m	
As at 1 October 2018	4	-	-	-	4
Transfer between stages	-	-	-	-	-
New and increased provisions (net of releases)	1	-	-	-	1
Write-backs	-	-	-	-	-
Bad debts written off (excluding recoveries)	-	-	-	-	-
Foreign currency translation and other movements	-	-	-	-	-
As at 30 September 2019	5	-	-	-	5

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 12. ALLOWANCE FOR EXPECTED CREDIT LOSSES (continued)

## ALLOWANCE FOR EXPECTED CREDIT LOSSES

## Off-balance sheet commitments - undrawn and contingent facilities

Allowance for ECL is included in Provisions.

	Stage 1 \$m	Stage 2 \$m	Stage 3		Total \$m
			Collectively assessed \$m	Individually assessed \$m	
<b>As at 1 October 2018</b>	<b>408</b>	<b>141</b>	<b>8</b>	<b>18</b>	<b>575</b>
Transfer between stages	21	(23)	1	1	-
New and increased provisions (net of releases)	(33)	7	5	-	(21)
Write-backs	-	-	-	(1)	(1)
Bad debts written off (excluding recoveries)	-	-	-	-	-
Foreign currency translation and other movements	9	1	-	(6)	4
<b>As at 30 September 2019</b>	<b>405</b>	<b>126</b>	<b>14</b>	<b>12</b>	<b>557</b>

## 2018 Provision for credit impairment disclosures under AASB 139

The below disclosure does not reflect the adoption of AASB 9 and are prepared under the requirements of the previous AASB 139.

	Net loans and advances	Off-balance sheet credit related commitments	Total
	2018 \$m	2018 \$m	2018 \$m
<b>Provision for credit impairment</b>			
<b>Individual provision</b>			
Balance at start of year	887	16	903
New and increased provisions	1,175	12	1,187
Write-backs	(337)	-	(337)
Bad debts written off (excluding recoveries)	(1,031)	-	(1,031)
Other <sup>1</sup>	1	(10)	(9)
<b>Total individual provision</b>	<b>695</b>	<b>18</b>	<b>713</b>
<b>Collective provision</b>			
Balance at start of year	1,625	434	2,059
Charge/(release) to profit or loss	14	(27)	(13)
Other <sup>2</sup>	14	7	21
<b>Total collective provision</b>	<b>1,653</b>	<b>414</b>	<b>2,067</b>
<b>Total provision for credit impairment</b>	<b>2,348</b>	<b>432</b>	<b>2,780</b>

<sup>1</sup> Other individual provision includes the impact of the sale completion of the Asia Retail and Wealth business divestment in 2018. It includes an adjustment for exchange rate fluctuations and the impact of discount unwind on individual provisions.

<sup>2</sup> Other collective provision includes the impact of the sale completion of the Asia Retail and Wealth business divestment, and an adjustment for exchange rate fluctuations.

## 12. ALLOWANCE FOR EXPECTED CREDIT LOSSES (continued)

### CREDIT IMPAIRMENT CHARGE - INCOME STATEMENT

#### Credit impairment charge/(release) analysis under AASB 9

	2019 \$m
New and increased provisions (net of releases) <sup>1</sup>	
- Collectively assessed	11
- Individually assessed	1,217
Write-backs	(332)
Recoveries of amounts previously written-off	(182)
<b>Total credit impairment charge</b>	<b>714</b>

<sup>1</sup> Includes the impact of transfers between collectively assessed and individually assessed.

The contractual amount outstanding on financial assets that were written off during the period ended 30 September 2019 and that are still subject to enforcement activity is \$141 million.

#### 2018 Credit impairment charge/(release) analysis under AASB 139

The below disclosures do not reflect the adoption of AASB 9 and is prepared under the requirements of the previous AASB 139.

	2018 \$m
New and increased individual provisions <sup>1</sup>	1,187
Write-backs	(337)
Recoveries of amounts previously written-off	(208)
Individually assessed credit impairment charge	642
Collectively assessed credit impairment charge/(release)	(13)
<b>Credit impairment charge</b>	<b>629</b>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 12. ALLOWANCE FOR EXPECTED CREDIT LOSSES (continued)



#### RECOGNITION AND MEASUREMENT

*Policy applicable from 1 October 2018*

##### EXPECTED CREDIT LOSS IMPAIRMENT MODEL

The measurement of expected credit losses reflects an unbiased, probability weighted prediction which evaluates a range of scenarios and takes into account the time value of money, past events, current conditions and forecasts of future economic conditions.

Expected credit losses are either measured over 12 months or the expected lifetime of the financial asset, depending on credit deterioration since origination, according to the following three-stage approach:

- Stage 1: At the origination of a financial asset, and where there has not been a significant increase in credit risk (SICR) since origination, an allowance equivalent to 12 months ECL is recognised reflecting the expected credit losses resulting from default events that are possible within the next 12 months from the reporting date. For instruments with a remaining maturity of less than 12 months, expected credit losses are estimated based on default events that are possible over the remaining time to maturity.
- Stage 2: Where there has been a significant increase in credit risk since origination, an allowance equivalent to lifetime ECL is recognised reflecting expected credit losses resulting from all possible default events over the expected life of a financial instrument. If credit risk were to improve in a subsequent period such that the increase in credit risk since origination is no longer considered significant, the exposure returns to a Stage 1 classification and a 12 month ECL applies.
- Stage 3: Where there is objective evidence of impairment, an allowance equivalent to lifetime ECL is recognised.

Expected credit losses are estimated on a collective basis for exposures in Stage 1 and Stage 2, and on either a collective or individual basis when transferred to Stage 3.

##### MEASUREMENT OF EXPECTED CREDIT LOSS

ECL is calculated as the product of the following credit risk factors at a facility level, discounted to incorporate the time value of money:

- Probability of default (PD) - the estimate of the likelihood that a borrower will default over a given period;
- Exposure at default (EAD) - the expected balance sheet exposure at default taking into account repayments of principal and interest, expected additional drawdowns and accrued interest; and
- Loss given default (LGD) - the expected loss in the event of the borrower defaulting, expressed as a percentage of the facility's EAD, taking into account direct and indirect recovery costs.

These credit risk factors are adjusted for current and forward looking information through the use of macro-economic variables.

##### EXPECTED LIFE

When estimating ECL for exposures in Stage 2 and 3, the Company considers the expected lifetime over which it is exposed to credit risk.

For non-retail portfolios, the Company uses the maximum contractual period as the expected lifetime for non-revolving credit facilities. For non-retail revolving credit facilities, such as corporate lines of credit, the expected life reflects the Company's contractual right to withdraw a facility as part of a contractually agreed annual review, after taking into account the applicable notice period.

For retail portfolios, the expected lifetime is determined using behavioural term, taking into account expected prepayment behaviour and substantial modifications.

##### DEFINITION OF DEFAULT, CREDIT IMPAIRED AND WRITE-OFFS

The definition of default used in measuring expected credit losses is aligned to the definition used for internal credit risk management purposes across all portfolios. This definition is also in line with the regulatory definition of default. Default occurs when there are indicators that a debtor is unlikely to fully satisfy contractual credit obligations to the Company, or the exposure is 90 days past due.

Financial assets, including those that are well secured, are considered credit impaired for financial reporting purposes when they default.

When there is no realistic probability of recovery, loans are written off against the related impairment allowance on completion of the Company's internal processes and when all reasonably expected recoveries have been collected. In subsequent periods, any recoveries of amounts previously written-off are credited to credit impairment charge in the income statement.



## 12. ALLOWANCE FOR EXPECTED CREDIT LOSSES (continued)



### RECOGNITION AND MEASUREMENT

#### MODIFIED FINANCIAL ASSETS

If the terms of a financial asset are modified or an existing financial asset is replaced with a new one for either credit or commercial reasons, an assessment is made to determine if the changes to the terms of the existing financial asset are considered substantial. This assessment considers both changes in cash flows arising from the modified terms as well as changes in the overall instrument risk profile; for example, changes in the principal (credit limit), term, or type of underlying collateral. Where a modification is considered non-substantial, the existing financial asset is not derecognised and its date of origination continues to be used to determine SICR. Where a modification is considered substantial, the existing financial asset is derecognised and a new financial asset is recognised at its fair value on the modification date, which also becomes the date of origination used to determine SICR for this new asset.

#### SIGNIFICANT INCREASE IN CREDIT RISK (SICR)

Stage 2 assets are those that have experienced a significant increase in credit risk (SICR) since origination. In determining what constitutes a SICR, the Company considers both qualitative and quantitative information:

i. Internal credit rating grade

For the majority of portfolios, the primary indicator of a SICR is a significant deterioration in the internal credit rating grade of a facility since origination and is measured by application of thresholds.

For non-retail portfolios, a SICR is determined by comparing the Customer Credit Rating (CCR) applicable to a facility at reporting date to the CCR at origination of that facility. A CCR is assigned to each borrower which reflects the probability of default of the borrower and incorporates both borrower and non-borrower specific information, including forward looking information. CCRs are subject to review at least annually or more frequently when an event occurs which could affect the credit risk of the customer.

For retail portfolios, a SICR is determined by comparing each facility's scenario weighted lifetime probability of default at the reporting date to the scenario weighted lifetime probability of default at origination. The scenario weighted lifetime probability of default may increase significantly if:

- there has been a deterioration in the economic outlook, or an increase in economic uncertainty; or
- there has been a deterioration in the customer's overall credit position, or ability to manage their credit obligations.

ii. Backstop criteria

The Company uses 30 days past due arrears as a backstop criteria for both non-retail and retail portfolios. For retail portfolios only, facilities are required to demonstrate three to six months of good payment behaviour prior to being allocated back to Stage 1.

#### FORWARD LOOKING INFORMATION

Forward-looking information is incorporated into both our assessment of whether a financial asset has experienced a significant increase in credit risk since its initial recognition and in our estimate of ECL. In applying forward looking information for estimating ECL, the Company considers four probability-weighted forecast economic scenarios as follows:

i. Base case scenario

The base case scenario is ANZ's view of the most likely future macro-economic conditions. It reflects management's assumptions used for strategic planning and budgeting, and also informs ANZ's Internal Capital Adequacy Assessment Process (ICAAP) which is the process ANZ applies in strategic and capital planning over a 3 year time horizon;

ii. Upside and iii. Downside scenarios

The upside and downside scenarios are fixed by reference to average economic cycle conditions (that is, they are not based on the economic conditions prevailing at balance date) and are based on a combination of more optimistic (in the case of the upside) and pessimistic (in the case of the downside) economic events and uncertainty over long term horizons; and

iv. Severe downside scenario

The severe downside scenario is fixed by reference to average economic cycle conditions and accounts for the potentially severe impact of less likely extremely adverse economic conditions. It reflects macro-economic conditions of a downturn economic event with a probability of occurrence once every 25 years.

The four scenarios are described in terms of macro-economic variables used in the PD, LGD and EAD models (collectively the ECL models) depending on the portfolio and country of the borrower. Examples of the variables include unemployment rates, GDP growth rates, house price indices, commercial property price indices and consumer price indices.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 12. ALLOWANCE FOR EXPECTED CREDIT LOSSES (continued)



## RECOGNITION AND MEASUREMENT

Probability weighting of each scenario is determined by management considering the risks and uncertainties surrounding the base case scenario, as well as specific portfolio considerations where required.

The Group Asset and Liability Committee (GALCO) is responsible for reviewing and approving the base case forecast scenario and the Credit and Market Risk Committee (CMRC) approves the probability weights applied to each scenario.

Where applicable, temporary adjustments may be made to account for situations where known or expected risks have not been adequately addressed in the modelling process. CMRC is responsible for approving such adjustments.

**ECL Sensitivity**

The table below illustrates the impact on the Company's ECL allowance under scenarios where a 100% weighting is applied to both upside and downside scenarios with all other modelling assumptions remaining constant.

	Total ECL \$m	Impact \$m
100% upside scenario	1,956	(878)
100% downside scenario	4,501	1,668

**Policy applicable prior to 1 October 2018**

The Company recognises two types of impairment provisions for its loans and advances:

- Individual provisions for significant assets that are assessed to be impaired; and
- Collective provisions for portfolios of similar assets that are assessed collectively for impairment.

The accounting treatment for each of them is detailed below:

	Individually	Collectively
<b>Assessment</b>	If any impaired loans and advances exceed specified thresholds and an impairment event has been identified, then we assess the need for a provision individually.	To allow for any small value loans and advances where losses may have been incurred but not yet identified, and individually significant loans and advances that we do not assess as impaired, we assess them collectively in pools of assets with similar credit risk characteristics.
<b>Impairment</b>	Loans and advances are assessed as impaired if we have objective evidence that we may not recover principal or interest payments (that is, a loss event has been incurred).	We estimate the provision on the basis of historical loss experience for assets with similar credit risk characteristics to others in the respective collective pool. We adjust the historical loss experience based on current observable data – such as: changing economic conditions, the impact of the inherent risk of large concentrated losses within the portfolio and an assessment of the economic cycle.
<b>Measurement</b>	We measure impairment loss as the difference between the asset's carrying amount and estimated future cash flows discounted to their present value at the asset's original effective interest rate. We record the result as an expense in profit or loss in the period we identify the impairment and recognise a corresponding reduction in the carrying amount of loans and advances through an offsetting provision.	
<b>Uncollectable amounts</b>	If a loan or advance is uncollectable (whether partially or in full), then we write off the balance (and also any related provision for credit impairment). We write off unsecured retail facilities at the earlier of the facility becoming 180 days past due, or the customer's bankruptcy or similar legal release from the obligation to repay the loan or advance. For secured facilities, write offs occur net of the proceeds determined to be recoverable from the realisation of collateral.	
<b>Recoveries</b>	If we recover any cash flows from loans and advances we have previously written off, then we recognise the recovery in profit or loss in the period the cash flows are received.	
<b>Off-balance sheet amounts</b>	Any off-balance sheet items, such as loan commitments, are considered for impairment both on an individual and collective basis.	

## 12. ALLOWANCE FOR EXPECTED CREDIT LOSSES (continued)



### KEY JUDGEMENTS AND ESTIMATES

*Applicable from 1 October 2018*

When estimating the allowance for expected credit losses for loans and advances, we used management's judgement in respect of the matters outlined below.

Key Judgements	
<b>Determining when a significant increase in credit risk has occurred</b>	<p>In the measurement of ECL, judgement is involved in setting the rules to determine whether there has been a significant increase in credit risk (SICR) since initial recognition of a loan, resulting in the financial asset moving from 'stage 1' to 'stage 2'. This is a key area of judgement as transition from stage 1 to stage 2 increases the ECL calculation from an allowance based on the probability of default in the next 12 months, to an allowance for lifetime expected credit losses. Subsequent decreases in credit risk combined with transition from stage 2 to stage 1 may similarly result in significant changes in the ECL allowance.</p> <p>The setting of precise trigger points requires judgement which may have a material impact upon the size of the ECL allowance. The Company monitors the effectiveness of SICR criteria on an ongoing basis.</p>
<b>Measuring both 12-month and lifetime credit losses</b>	<p>The PD, LGD, and EAD credit risk parameters used in determining ECL are point-in-time measures reflecting the relevant forward looking information determined by management. Judgement is involved in determining which forward-looking information variables are relevant for particular lending portfolios and for determining each portfolio's point-in-time sensitivity.</p> <p>In addition, judgement is required where behavioural characteristics are applied in estimating the lifetime of a facility to be used in measuring ECL. All other things being equal, an increase in the expected behavioural life will increase the amount of ECL.</p>
<b>Forecasting forward-looking scenarios</b>	<p>Our forecast of forward looking information variables is established from a "base case" or most likely scenario that is used internally by management for planning and forecasting purposes.</p> <p>The expected outcomes of key economic drivers for the base case scenario as at 30 September, 2019 are as follows:</p> <p><b>Australia</b></p> <p>The unemployment rate is expected to remain essentially flat and GDP growth to improve modestly over the forecast period, with residential property values expected to improve after a period of decline. Commercial property prices are expected to decline slightly through the forecast period. Consumer price index growth is expected to rise from current levels.</p> <p><b>Rest of world</b></p> <p>GDP growth is forecast to taper lower in the near term due to uncertainty in the global outlook. Inflation is also expected to remain soft over the forecast period to 2020.</p>
<b>Probability weighting of each scenario</b>	<p>Probability weighting of each scenario is determined by management considering the risks and uncertainties surrounding the base case scenario, as well as specific portfolio considerations where required.</p>
<b>Management temporary adjustments</b>	<p>Management temporary adjustments to the ECL allowance are adjustments we use in circumstances where we judge that our existing inputs, assumptions and model techniques do not capture all the risk factors relevant to our lending portfolios. Emerging local or global macroeconomic, microeconomic or political events, and natural disasters that are not incorporated into our current parameters, risk ratings, or forward-looking information are examples of such circumstances.</p> <p>The use of management temporary adjustments may impact the amount of ECL recognised.</p>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 12. ALLOWANCE FOR EXPECTED CREDIT LOSSES (continued)



#### KEY JUDGEMENTS AND ESTIMATES

*Applicable prior to 1 October 2018*

When we measured impairment of loans and advances, we used management's judgement of the extent of losses at reporting date.

	Individually	Collectively
Key Judgements	<ul style="list-style-type: none"> <li>• Estimated future cash flows</li> <li>• Business prospects for the customer</li> <li>• Realisable value of any collateral</li> <li>• Group's position relative to other claimants</li> <li>• Reliability of customer information</li> <li>• Likely cost and duration of recovering loans</li> </ul>	<ul style="list-style-type: none"> <li>• Estimated future cash flows</li> <li>• Historical loss experience of assets with similar risk characteristics</li> <li>• Impact of large concentrated losses inherent in the portfolio</li> <li>• Assessment of the economic cycle</li> </ul>
We regularly reviewed our key judgements and updated them to reflect actual loss experience.		

## FINANCIAL LIABILITIES

Outlined below is a description of how we classify and measure financial liabilities relevant to the subsequent note disclosures.



#### CLASSIFICATION AND MEASUREMENT

##### Financial liabilities

Financial liabilities are measured at amortised cost, or fair value through profit or loss when they are held for trading. Additionally, financial liabilities can be designated at FVTPL where:

- the designation eliminates or significantly reduces an accounting mismatch which would otherwise arise;
- a group of financial liabilities are managed and their performance is evaluated on a fair value basis, in accordance with a documented risk management strategy; or
- the financial liability contains one or more embedded derivatives unless:
  - a) the embedded derivative does not significantly modify the cash flows that otherwise would be required by the contract, or
  - b) the embedded derivative is closely related to the host financial liability.

Where financial liabilities are designated as measured at fair value, gains or losses relating to changes in the entity's own credit risk are included in other comprehensive income, except where doing so would create or enlarge an accounting mismatch in profit or loss. This section of AASB 9 was early adopted by the Company on 1 October 2013.

### 13. DEPOSITS AND OTHER BORROWINGS

The table below shows our total deposits and other borrowings by type:

	2019 \$m	2018 \$m
Certificates of deposit	34,952	41,867
Term deposits	173,641	164,182
On demand and short term deposits	214,002	205,647
Deposits not bearing interest	15,765	14,562
Deposits from banks and securities sold under repurchase agreements	76,468	70,992
Commercial paper	9,413	14,742
<b>Deposits and other borrowings</b>	<b>524,241</b>	<b>511,992</b>
<i>Residual contractual maturity:</i>		
- to be settled within 1 year	522,125	504,182
- to be settled after 1 year	2,116	7,810
<b>Deposits and other borrowings</b>	<b>524,241</b>	<b>511,992</b>
<i>Carried on Balance Sheet at:</i>		
Amortised cost	524,220	511,937
Fair value through profit or loss (designated on initial recognition)	21	55
<b>Deposits and other borrowings</b>	<b>524,241</b>	<b>511,992</b>



#### RECOGNITION AND MEASUREMENT

For deposits and other borrowings that are:

- not designated at fair value through profit or loss on initial recognition, we measure them at amortised cost and recognise their interest expense using the effective interest rate method; and
- managed on a fair value basis, reduce or eliminate an accounting mismatch or contain an embedded derivative, we designate them as fair value through profit or loss.

Refer to Note 16 Fair Value of Financial Assets and Financial Liabilities for details of the split between amortised cost and fair value.

For deposits and other borrowings designated at fair value we recognise the amount of fair value gain or loss attributable to changes in the Company's own credit risk in other comprehensive income in retained earnings. Any remaining amount of fair value gain or loss we recognise directly in profit or loss. Once we have recognised an amount in other comprehensive income, we do not later reclassify it to profit or loss.

Securities sold under repurchase agreements represent a liability to repurchase the financial assets that remain on our balance sheet since the risks and rewards of ownership remain with the Company. Over the life of the repurchase agreement, we recognise the difference between the sale price and the repurchase price and charge it to interest expense in the Income Statement.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 14. DEBT ISSUANCES

The Company uses a variety of funding programmes to issue senior debt (including covered bonds) and subordinated debt. The difference between senior debt and subordinated debt is that holders of senior debt take priority over holders of subordinated debt owed by the Company. In the winding up of the Company, the subordinated debt will be repaid by the Company, only after the repayment of claims of depositors, other creditors and the senior debt holders.

	2019 \$m	2018 \$m
Senior debt	71,767	68,951
Covered bonds	16,826	14,221
<b>Total unsubordinated debt</b>	<b>88,593</b>	<b>83,172</b>
Subordinated debt		
- Additional Tier 1 capital	7,838	7,461
- Tier 2 capital	8,415	7,993
<b>Total subordinated debt</b>	<b>16,253</b>	<b>15,454</b>
<b>Total debt issued</b>	<b>104,846</b>	<b>98,626</b>

For further information relating to debt issuances, refer to the ANZ 2019 Group Annual Report (Note 15 Debt Issuances) available at <https://shareholder.anz.com/annual-report-shareholder-review>.

## 15. FINANCIAL RISK MANAGEMENT

### RISK MANAGEMENT FRAMEWORK AND MODEL

#### INTRODUCTION

The use of financial instruments is fundamental to the Company's businesses of providing banking and other financial services to our customers. The associated financial risks (primarily credit, market, and liquidity risks) are a significant portion of the Company's key material risks.

We disclose details of all key material risks impacting the Company, and further information on the Company's risk management activities, in the Our Approach to Risk Management section of the Directors' Report in the ANZ 2019 Group Annual Report available at <https://shareholder.anz.com/annual-report-shareholder-review>.

This note details the Company's financial risk management policies, processes and quantitative disclosures in relation to the key financial risks:

Key material financial risks	Key sections applicable to this risk
<b>Overview</b>	<ul style="list-style-type: none"> <li>• An overview of our Risk Management Framework</li> </ul>
<b>Credit risk</b> The risk of financial loss resulting from: <ul style="list-style-type: none"> <li>• a counterparty failing to fulfil its obligations; or</li> <li>• a decrease in credit quality of a counterparty resulting in a financial loss.</li> </ul> Credit Risk incorporates the risks associated with us lending to customers who could be impacted by climate change or by changes to laws, regulations, or other policies adopted by governments or regulatory authorities, including carbon pricing and climate change adaptation or mitigation policies.	<ul style="list-style-type: none"> <li>• Credit risk overview, management and control responsibilities</li> <li>• Maximum exposure to credit risk</li> <li>• Credit quality</li> <li>• Concentrations of credit risk</li> <li>• Collateral management</li> </ul>
<b>Market risk</b> The risk to the Company's earnings arising from: <ul style="list-style-type: none"> <li>• changes in any interest rates, foreign exchange rates, credit spreads, volatility and correlations; or</li> <li>• from fluctuations in bond, commodity or equity prices.</li> </ul>	<ul style="list-style-type: none"> <li>• Market risk overview, management and control responsibilities</li> <li>• Measurement of market risk</li> <li>• Traded and non-traded market risk</li> <li>• Equity securities designated at FVOCI (from 1 October 2018) and available-for-sale (prior to 1 October 2018)</li> <li>• Foreign currency risk – structural exposures</li> </ul>
<b>Liquidity and funding risk</b> The risk that the Company is unable to meet payment obligations as they fall due, including: <ul style="list-style-type: none"> <li>• repaying depositors or maturing wholesale debt; or</li> <li>• the Group having insufficient capacity to fund increases in assets.</li> </ul>	<ul style="list-style-type: none"> <li>• Liquidity risk overview, management and control responsibilities</li> <li>• Key areas of measurement for liquidity risk</li> <li>• Liquidity risk outcomes</li> <li>• Residual contractual maturity analysis of the Company's liabilities</li> </ul>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 15. FINANCIAL RISK MANAGEMENT (continued)

#### OVERVIEW

##### AN OVERVIEW OF OUR RISK MANAGEMENT FRAMEWORK

This overview is provided to aid the users of the financial statements to understand the context of the financial disclosures required under AASB 7 *Financial Instruments: Disclosures*. It should be read in conjunction with the Our Approach to Risk Management section of the Directors' Report in the ANZ 2019 Group Annual Report available at <https://shareholder.anz.com/annual-report-shareholder-review>.

The Board is responsible for establishing and overseeing the Company's Risk Management Framework (RMF). The Board has delegated authority to the Board Risk Committee (BRC) to develop and monitor compliance with the Company's risk management policies. The BRC reports regularly to the Board on its activities.

The Board approves the strategic objectives of the Company including:

- the Risk Appetite Statement (RAS), sets out the Board's expectations regarding the degree of risk that the Company is prepared to accept in pursuit of its strategic objectives and business plan; and
- the Risk Management Strategy (RMS), which describes the Company's strategy for managing risks and the key elements of the RMF that gives effect to this strategy. This includes a description of each material risk, and an overview of how the RMF addresses each risk, with reference to the relevant policies, standards and procedures. It also includes information on how the Company identifies measures, evaluates, monitors, reports and controls or mitigates material risks.

The Company, through its training and management standards and procedures, aims to maintain a disciplined and robust control environment in which all employees understand their roles and obligations. At the Company, risk is everyone's responsibility.

The Company has an independent risk management function, headed by the Chief Risk Officer who:

- is responsible for overseeing the risk profile and the risk management framework;
- can effectively challenge activities and decisions that materially affect the Company's risk profile; and
- has an independent reporting line to the BRC to enable the appropriate escalation of issues of concern.

The Company's Internal Audit Function reports directly to the Board Audit Committee (BAC). Internal Audit provides:

- an independent evaluation of the Company's RMF annually that seeks to ensure compliance with, and the effectiveness of, the risk management framework;
- facilitation of a comprehensive review every three years that seeks to ensure that the appropriateness, effectiveness and adequacy of the risk management framework; and
- recommendations to improve the framework and/or work practices to strengthen the effectiveness of day to day operations.

#### CREDIT RISK

##### CREDIT RISK OVERVIEW, MANAGEMENT AND CONTROL RESPONSIBILITIES

Granting credit facilities to customers is one of the Company's major sources of income. As this activity is also a principal risk, the Company dedicates considerable resources to its management. The Company assumes credit risk in a wide range of lending and other activities in diverse markets and in many jurisdictions. Credit risks arise from traditional lending to customers as well as from inter-bank, treasury, trade finance and capital markets activities around the world.

Our credit risk management framework ensures we apply a consistent approach across the Company when we measure, monitor and manage the credit risk appetite set by the Board. The Board is assisted and advised by the BRC in discharging its duty to oversee credit risk. The BRC:

- sets the credit risk appetite and credit strategies; and
- approves credit transactions beyond the discretion of executive management.



## 15. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK (continued)

We quantify credit risk through an internal credit rating system (masterscales) to ensure consistency across exposure types and to provide a consistent framework for reporting and analysis. The system uses models and other tools to measure the following for customer exposures:

Probability of Default (PD)	Expressed by a Customer Credit Rating (CCR), reflecting the Company's assessment of a customer's ability to service and repay debt.
Exposure at Default (EAD)	The expected balance sheet exposure at default taking into account repayments of principal and interest, expected additional drawdowns and accrued interest at the time of default.
Loss Given Default (LGD)	Expressed by a Security Indicator (SI) ranging from A to G. The SI is calculated by reference to the percentage of loan covered by security which the Company can realise if a customer defaults. The A-G scale is supplemented by a range of other SIs which cover factors such as cash cover and sovereign backing. For retail and some small business customers, we group exposures into large homogenous pools – and the LGD is assigned at the pool level.

Our specialist credit risk teams develop and validate the Company's PD and LGD rating models. The outputs from these models drive our day-to-day credit risk management decisions including origination, pricing, approval levels, regulatory capital adequacy, economic capital allocation, and credit provisioning.

All customers with whom the Company has a credit relationship are assigned a CCR at origination via either of the following assessment approaches:

Large and more complex lending	Retail and some small business lending
Rating models provide a consistent and structured assessment, with judgement required around the use of out-of-model factors. We handle credit approval on a dual approval basis, jointly with the business writer and an independent credit officer.	Automated assessment of credit applications using a combination of scoring (application and behavioural), policy rules and external credit reporting information. If the application does not meet the automated assessment criteria, then it is referred out for manual assessment.

We use the Company's internal CCRs to manage the credit quality of financial assets neither past due nor impaired. To enable wider comparisons, the Company's CCRs are mapped to external rating agency scales as follows:

Credit Quality Description	Internal CCR	ANZ Customer Requirements	Moody's Rating	Standard & Poor's Rating
Strong	CCR 0+ to 4-	Demonstrated superior stability in their operating and financial performance over the long-term, and whose earnings capacity is not significantly vulnerable to foreseeable events.	Aaa – Baa3	AAA – BBB-
Satisfactory	CCR 5+ to 6-	Demonstrated sound operational and financial stability over the medium to long-term — even though some may be susceptible to cyclical trends or variability in earnings.	Ba1 – B1	BB+ – B+
Weak	CCR 7 to 8=	Demonstrated some operational and financial instability, with variability and uncertainty in profitability and liquidity projected to continue over the short and possibly medium term.	B2 - Caa	B - CCC
Defaulted	CCR 8- to 10	When doubt arises as to the collectability of a credit facility, the financial instrument (or "the facility") is classified as defaulted.	N/A	N/A

The Company has adopted AASB 9 effective from 1 October 2018 which has resulted in changes to the classification and measurement of financial assets, including the impairment of financial assets. The presentation of credit risk information for 2019 has been amended with no restatement of comparatives. Refer Notes 1 and 31 for further details on key requirements and impacts of the changes due to the adoption of AASB 9.

### MAXIMUM EXPOSURE TO CREDIT RISK

For financial assets recognised on the balance sheet, the maximum exposure to credit risk is the carrying amount. In certain circumstances there may be differences between the carrying amounts reported on the balance sheet and the amounts reported in the tables below. Principally, these differences arise in respect of financial assets that are subject to risks other than credit risk, such as equity instruments which are primarily subject to market risk, or bank notes and coins.

For undrawn facilities, this maximum exposure to credit risk is the full amount of the committed facilities. For contingent exposures, the maximum exposure to credit risk is the maximum amount the Company would have to pay if the instrument is called upon.

The table below shows our maximum exposure to credit risk of on-balance sheet and off-balance sheet positions before taking account of any collateral held or other credit enhancements:

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 15. FINANCIAL RISK MANAGEMENT (continued)

## CREDIT RISK (continued)

	Reported		Excluded <sup>1</sup>		Maximum exposure to credit risk	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
<b>On-balance sheet positions</b>						
<b>Net loans and advances</b>	<b>484,655</b>	<b>475,851</b>	<b>-</b>	<b>-</b>	<b>484,655</b>	<b>475,851</b>
Other financial assets:						
Cash and cash equivalents	77,949	80,227	934	912	77,015	79,315
Settlement balances owed to ANZ	3,442	1,666	3,442	1,666	-	-
Collateral paid	13,461	9,184	-	-	13,461	9,184
Trading securities	34,217	29,519	5,922	3,486	28,295	26,033
Derivative financial instruments	116,544	64,448	-	-	116,544	64,448
Investment securities <sup>2</sup>						
- debt securities at amortised costs	4,787	-	-	-	4,787	-
- debt securities at FVOCI	67,400	-	-	-	67,400	-
- equity securities at FVOCI	1,168	-	1,168	-	-	-
Available-for-sale assets <sup>2</sup>	-	64,728	-	1,084	-	63,644
Regulatory deposits	215	264	-	-	215	264
Due from controlled entities	88,874	90,170	-	-	88,874	90,170
Other financial assets <sup>3</sup>	2,167	2,177	-	-	2,167	2,177
<b>Total other financial assets</b>	<b>410,224</b>	<b>342,383</b>	<b>11,466</b>	<b>7,148</b>	<b>398,758</b>	<b>335,235</b>
<b>Subtotal</b>	<b>894,879</b>	<b>818,234</b>	<b>11,466</b>	<b>7,148</b>	<b>883,413</b>	<b>811,086</b>
<b>Off-balance sheet positions</b>						
Undrawn and contingent facilities <sup>4</sup>	211,796	203,051	-	-	211,796	203,051
<b>Total</b>	<b>1,106,675</b>	<b>1,021,285</b>	<b>11,466</b>	<b>7,148</b>	<b>1,095,209</b>	<b>1,014,137</b>

<sup>1</sup> Bank notes and coins and cash at bank within Cash and cash equivalents; Trade dated assets within Settlement balances owed to ANZ; Equity securities and precious metal exposures within Trading securities; Equity securities within Investment securities (classified as Available-for-sale assets in 2018) were excluded as they do not have credit risk exposure.

<sup>2</sup> On adoption of AASB 9 on 1 October 2018, the classification and measurement of financial assets were revised. Available-for-sale classification used in comparative periods ceases to exist under AASB 9 and a new classification of investment securities was introduced. Refer to Note 1 for further details. Comparative information has not been restated.

<sup>3</sup> Other financial assets mainly comprise accrued interest and acceptances.

<sup>4</sup> Undrawn facilities and contingent liabilities includes guarantees, letters of credit and performance related contingencies, net of collectively assessed allowance for expected credit losses.

## CREDIT QUALITY

An analysis of the Company's credit risk exposure is presented in the following tables based on the Company's internal rating by stage without taking account of the effects of any collateral or other credit enhancements:

## Net loans and advances

	2019				
	Stage 1 \$m	Stage 2 \$m	Stage 3 Collectively assessed \$m	Stage 3 Individually assessed \$m	Total \$m
Strong	330,531	16,720	-	-	347,251
Satisfactory	95,286	23,717	-	-	119,003
Weak	6,462	7,770	-	-	14,232
Defaulted	-	-	4,248	1,604	5,852
Gross loans and advances at amortised cost	432,279	48,207	4,248	1,604	486,338
Allowance for ECL	(746)	(1,181)	(361)	(633)	(2,921)
Net loans and advances at amortised cost	431,533	47,026	3,887	971	483,417
Coverage ratio	0.17%	2.45%	8.50%	39.46%	0.60%
Loans and advances at fair value through profit or loss					797
Unearned income					(144)
Capitalised brokerage/mortgage origination fees					585
Net carrying amount					484,655

## 15. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK (continued)

#### Investment securities - debt securities at amortised cost

	2019				
	Stage 1 \$m	Stage 2 \$m	Stage 3 Collectively assessed \$m	Stage 3 Individually assessed \$m	Total \$m
Strong	4,714	-	-	-	4,714
Satisfactory	74	-	-	-	74
Weak	-	-	-	-	-
Defaulted	-	-	-	-	-
Gross investment securities - debt securities at amortised cost	4,788	-	-	-	4,788
Allowance for ECL	(1)	-	-	-	(1)
Net investment securities - debt securities at amortised cost	4,787	-	-	-	4,787
Coverage ratio	0.02%	-	-	-	0.02%

#### Investment securities - debt securities at FVOCI

	2019				
	Stage 1 \$m	Stage 2 \$m	Stage 3 Collectively assessed \$m	Stage 3 Individually assessed \$m	Total \$m
Strong	67,400	-	-	-	67,400
Satisfactory	-	-	-	-	-
Weak	-	-	-	-	-
Defaulted	-	-	-	-	-
Investment securities - debt securities at FVOCI	67,400	-	-	-	67,400
Allowance for ECL recognised in other comprehensive income	(5)	-	-	-	(5)
Coverage ratio	0.01%	0.00%	0.00%	0.00%	0.01%

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 15. FINANCIAL RISK MANAGEMENT (continued)

## CREDIT RISK (continued)

## Other financial assets

	2019 \$m
Strong	317,051
Satisfactory	9,138
Weak	382
Defaulted	-
Total carrying amount	326,571

## Off-balance sheet commitments - undrawn and contingent facilities

	2019				
	Stage 1 \$m	Stage 2 \$m	Stage 3 Collectively assessed \$m	Stage 3 Individually assessed \$m	Total \$m
Strong	139,051	1,816	-	-	140,867
Satisfactory	19,546	2,923	-	-	22,469
Weak	271	793	-	-	1,064
Defaulted	-	-	96	38	134
Gross undrawn and contingent facilities subject to ECL	158,868	5,532	96	38	164,534
Allowance for ECL included in Provisions	(405)	(126)	(14)	(12)	(557)
Net undrawn and contingent facilities subject to ECL	158,463	5,406	82	26	163,977
Coverage ratio	0.25%	2.28%	14.58%	31.58%	0.34%
Undrawn and contingent facilities not subject to ECL <sup>1</sup>					47,819
Net undrawn and contingent facilities					211,796

<sup>1</sup> Commitments that can be unconditionally cancelled at any time without notice.

## 15. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK (continued)

#### 2018 Credit Risk Disclosures

The below disclosures do not reflect the adoption of AASB 9 and have been prepared under the requirements of the previous AASB 139.

The table below provides an analysis of the credit quality of the maximum exposure to credit risk split by:

- neither past due nor impaired financial assets by credit quality;
- past due but not impaired assets by ageing; and
- restructured and impaired assets presented as gross amounts and net of individual provisions.

	Loans and advances	Other financial assets	Off-balance sheet credit related commitments	Total
	2018 \$m	2018 \$m	2018 \$m	2018 \$m
<b>Neither past due nor impaired</b>				
Strong credit profile	350,031	333,962	173,688	857,681
Satisfactory risk	98,222	1,185	27,996	127,403
Sub-standard but not past due or impaired	13,321	88	1,337	14,746
<b>Sub-total</b>	<b>461,574</b>	<b>335,235</b>	<b>203,021</b>	<b>999,830</b>
<b>Past due but not impaired</b>				
≥ 1 < 30 days	7,454	-	-	7,454
≥ 30 < 60 days	2,062	-	-	2,062
≥ 60 < 90 days	1,133	-	-	1,133
≥ 90 days	2,693	-	-	2,693
<b>Sub-total</b>	<b>13,342</b>	<b>-</b>	<b>-</b>	<b>13,342</b>
<b>Restructured and impaired</b>				
Impaired loans	1,382	-	-	1,382
Restructured items <sup>1</sup>	248	-	-	248
Non-performing commitments and contingencies	-	-	48	48
Gross impaired financial assets	1,630	-	48	1,678
Individual provisions	(695)	-	(18)	(713)
<b>Sub-total restructured and net impaired</b>	<b>935</b>	<b>-</b>	<b>30</b>	<b>965</b>
<b>Total</b>	<b>475,851</b>	<b>335,235</b>	<b>203,051</b>	<b>1,014,137</b>

<sup>1</sup> Restructured items are facilities in which the original contractual terms have been modified for reasons related to the financial difficulties of the customer. Restructuring may consist of reduction of interest, principal or other payments legally due, or an extension in maturity materially beyond those typically offered for new facilities with similar risk.

In 2019, the Company implemented a more market responsive collateral valuation methodology for the home loan portfolio in Australia which increased the number of home loans being classified as impaired rather than past due. Comparative information has not been restated for the change in methodology. Additionally, refinement to underlying processes and associated data resulted in the transfer of loans from past due and sub-standard categories into impaired assets. Comparative information has been restated with a transfer from past due of \$99 million and from sub-standard of \$27 million.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 15. FINANCIAL RISK MANAGEMENT (continued)

## CREDIT RISK (continued)

## CONCENTRATIONS OF CREDIT RISK

Credit risk becomes concentrated when a number of customers are engaged in similar activities, have similar economic characteristics, or have similar activities within the same geographic region – therefore, they may be similarly affected by changes in economic or other conditions. The Company monitors its credit portfolio to manage risk concentration and rebalance the portfolio. The Company also applies single customer counterparty limits to protect against unacceptably large exposures to one single customer.

Composition of financial instruments that give rise to credit risk by industry group are presented below:

	Loans and advances		Other financial assets		Off-balance sheet credit related commitments		Total	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
Agriculture, forestry, fishing and mining	20,163	19,658	860	538	16,117	15,317	37,140	35,513
Business services	7,063	7,158	112	82	6,075	5,989	13,250	13,229
Construction	4,859	5,101	33	32	5,140	5,379	10,032	10,512
Electricity, gas and water supply	5,293	4,916	1,543	534	5,226	4,508	12,062	9,958
Entertainment, leisure and tourism	11,170	10,652	652	305	2,877	3,118	14,699	14,075
Financial, investment and insurance	52,333	43,245	321,569	262,203	39,107	35,326	413,009	340,774
Government and official institutions	2,002	748	62,886	63,225	1,637	2,043	66,525	66,016
Manufacturing	19,338	16,926	2,196	1,815	36,319	33,298	57,853	52,039
Personal lending	274,357	288,127	1,072	1,070	42,246	42,982	317,675	332,179
Property services	34,196	33,576	1,009	484	15,126	13,584	50,331	47,644
Retail trade	10,771	10,959	131	105	5,737	5,458	16,639	16,522
Transport and storage	11,955	10,204	966	459	6,844	6,606	19,765	17,269
Wholesale trade	12,665	11,946	2,784	2,644	16,347	17,725	31,796	32,315
Other	20,970	14,438	2,946	1,739	13,555	12,150	37,471	28,327
<b>Gross total</b>	<b>487,135</b>	<b>477,654</b>	<b>398,759</b>	<b>335,235</b>	<b>212,353</b>	<b>203,483</b>	<b>1,098,247</b>	<b>1,016,372</b>
Provision for credit impairment	(2,921)	(2,348)	(1)	-	(557)	(432)	(3,479)	(2,780)
<b>Subtotal</b>	<b>484,214</b>	<b>475,306</b>	<b>398,758</b>	<b>335,235</b>	<b>211,796</b>	<b>203,051</b>	<b>1,094,768</b>	<b>1,013,592</b>
Unearned income	(144)	(165)	-	-	-	-	(144)	(165)
Capitalised brokerage/mortgage origination fees	585	710	-	-	-	-	585	710
<b>Maximum exposure to credit risk</b>	<b>484,655</b>	<b>475,851</b>	<b>398,758</b>	<b>335,235</b>	<b>211,796</b>	<b>203,051</b>	<b>1,095,209</b>	<b>1,014,137</b>

## 15. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK (continued)

#### COLLATERAL MANAGEMENT

We use collateral for on and off-balance sheet exposures to mitigate credit risk if a counterparty cannot meet its repayment obligations from its expected cash flows. Where there is sufficient collateral, an expected credit loss is not recognised. This is largely the case for certain lending products that are secured by corresponding investment for which the margin loans are utilised and for reverse repurchase agreements. For some products, the collateral provided by customers is fundamental to the product's structuring, so it is not strictly the secondary source of repayment - for example, lending secured by trade receivables is typically repaid by the collection of those receivables. During the period there was no change in our collateral policies.

The nature of collateral or security held for the relevant classes of financial assets is as follows:

Net loans and advances	
Loans - housing and personal	<p>Housing loans are secured by mortgage(s) over property and additional security may take the form of guarantees and deposits.</p> <p>Personal lending (including credit cards and overdrafts) is predominantly unsecured. If we take security, then it is restricted to eligible vehicles, motor homes and other assets.</p>
Loans - business	<p>Business loans may be secured, partially secured or unsecured. Typically, we take security by way of a mortgage over property and/or a charge over the business or other assets.</p> <p>If appropriate, we may take other security to mitigate the credit risk, for example: guarantees, standby letters of credit or derivative protection.</p>
Other financial assets	
Trading securities, Investment securities (from 1 October 2018), Available-for-sale assets (prior to 1 October 2018), Derivatives and Other financial assets	<p>For trading securities, we do not seek collateral directly from the issuer or counterparty. However, the collateral may be implicit in the terms of the instrument (for example, with an asset-backed security). The terms of debt securities may include collateralisation.</p> <p>For derivatives, we typically terminate all contracts with the counterparty and settle on a net basis at market levels current at the time of a counterparty default under International Swaps and Derivatives Association (ISDA) Master Agreements.</p> <p>Our preferred practice is to use a Credit Support Annex (CSA) to the ISDA so that open derivative positions with the counterparty are aggregated and cash collateral (or other forms of eligible collateral) is exchanged daily. The collateral is provided by the counterparty when their position is out of the money (or provided to the counterparty by the Company when our position is out of the money).</p>
Off-balance sheet positions	
Undrawn and contingent facilities.	<p>Collateral for off balance sheet positions is mainly held against undrawn facilities, and they are typically performance bonds or guarantees. Undrawn facilities that are secured include housing loans secured by mortgages over residential property and business lending secured by commercial real estate and/or charges over business assets.</p>

The table below shows the estimated value of collateral we hold and the net unsecured portion of credit exposures:

	Credit exposure		Total value of collateral		Unsecured portion of credit exposure	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
Net loans and advances	484,655	475,851	374,041	372,996	110,614	102,855
Other financial assets	398,758	335,235	29,998	30,166	368,760	305,069
Off-balance sheet positions	211,796	203,051	33,984	34,072	177,812	168,979
<b>Total</b>	<b>1,095,209</b>	<b>1,014,137</b>	<b>438,023</b>	<b>437,234</b>	<b>657,186</b>	<b>576,903</b>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 15. FINANCIAL RISK MANAGEMENT (continued)

#### MARKET RISK

##### MARKET RISK OVERVIEW, MANAGEMENT AND CONTROL RESPONSIBILITIES

Market risk stems from the Company's trading and balance sheet management activities, the impact of changes and correlation between interest rates, foreign exchange rates, credit spreads and volatility in bond, commodity or equity prices.

The BRC delegates responsibility for day-to-day management of both market risks and compliance with market risk policies to the Credit & Market Risk Committee (CMRC) and the Group Asset & Liability Committee (GALCO).

Within overall strategies and policies established by the BRC, business units and risk management have joint responsibility for the control of market risk at the Company level. The Market Risk team (a specialist risk management unit independent of the business) allocates market risk limits at various levels and monitors and reports on them daily. This detailed framework allocates individual limits to manage and control exposures using risk factors and profit and loss limits.

Management, measurement and reporting of market risk is undertaken in two broad categories:

Traded Market Risk	Non-Traded Market Risk
<p>Risk of loss from changes in the value of financial instruments due to movements in price factors for both physical and derivative trading positions. Principal risk categories monitored are:</p> <ol style="list-style-type: none"> <li>1. Currency risk – potential loss arising from changes in foreign exchange rates or their implied volatilities.</li> <li>2. Interest rate risk – potential loss from changes in market interest rates or their implied volatilities.</li> <li>3. Credit spread risk – potential loss arising from a movement in margin or spread relative to a benchmark.</li> <li>4. Commodity risk – potential loss arising from changes in commodity prices or their implied volatilities.</li> <li>5. Equity risk – potential loss arising from changes in equity prices.</li> </ol>	<p>Risk of loss associated with the management of non-traded interest rate risk, liquidity risk and foreign exchange exposures. This includes interest rate risk in the banking book. This risk of loss arises from adverse changes in the overall and relative level of interest rates for different tenors, differences in the actual versus expected net interest margin, and the potential valuation risk associated with embedded options in financial instruments and bank products.</p>

##### MEASUREMENT OF MARKET RISK

We primarily manage and control market risk using Value at Risk (VaR), sensitivity analysis and stress testing.

VaR gauges the Company's possible daily loss based on historical market movements.

The Company's VaR approach for both traded and non-traded risk is historical simulation. We use historical changes in market rates, prices and volatilities over:

- the previous 500 business days, to calculate standard VaR; and
- a 1-year stressed period, to calculate stressed VaR.

We calculate traded and non-traded VaR using one-day and ten-day holding periods. For stressed VaR, we use a ten-day period. Back testing is used to ensure our VaR models remain accurate.

The Company measures VaR at a 99% confidence interval which means there is a 99% chance that a loss will not exceed the VaR for the relevant holding period.



## 15. FINANCIAL RISK MANAGEMENT (continued)

### MARKET RISK (continued)

#### TRADED AND NON-TRADED MARKET RISK

##### Traded market risk

The table below shows the traded market risk VaR on a diversified basis by risk categories:

	30 September 2019				30 September 2018			
	As at \$m	High for year \$m	Low for year \$m	Average for year \$m	As at \$m	High for year \$m	Low for year \$m	Average for year \$m
<b>Traded value at risk 99% confidence</b>								
Foreign exchange	1.3	9.0	1.2	3.6	2.9	9.8	1.7	4.0
Interest rate	2.8	9.5	2.8	5.3	8.2	14.9	4.8	7.4
Credit	4.8	4.8	1.1	2.8	2.0	6.2	2.0	3.7
Commodity	1.5	4.0	1.1	1.8	3.5	4.4	1.1	2.9
Equity	-	-	-	-	-	-	-	-
Diversification benefit <sup>1</sup>	(4.9)	n/a	n/a	(5.9)	(9.1)	n/a	n/a	(7.8)
<b>Total VaR</b>	<b>5.5</b>	<b>13.1</b>	<b>5.3</b>	<b>7.6</b>	<b>7.5</b>	<b>16.9</b>	<b>5.8</b>	<b>10.2</b>

<sup>1</sup> The diversification benefit reflects risks that offset across categories. The high and low VaR figures reported for each factor did not necessarily occur on the same day as the high and low VaR reported for the Company as a whole. Consequently, a diversification benefit for high and low would not be meaningful and is therefore omitted from the table.

##### Non-traded market risk

##### Balance sheet risk management

The principal objectives of balance sheet risk management are to maintain acceptable levels of interest rate and liquidity risk to mitigate the negative impact of movements in interest rates on the earnings and market value of the Company's banking book, while ensuring the Company maintains sufficient liquidity to meet its obligations as they fall due.

##### Interest rate risk management

Non-traded interest rate risk relates to the potential adverse impact of changes in market interest rates on the Company's future net interest income. This risk arises from two principal sources, namely mismatches between the repricing dates of interest bearing assets and liabilities; and the investment of capital and other non-interest bearing liabilities in interest bearing assets. Interest rate risk is reported using VaR and scenario analysis (based on the impact of a 1% rate shock). The table below shows VaR figures for non-traded interest rate risk for the combined Company as well as Australia, New Zealand and Asia Pacific, Europe and Americas (APEA) geographies which are calculated separately.

	30 September 2019				30 September 2018			
	As at \$m	High for year \$m	Low for year \$m	Average for year \$m	As at \$m	High for year \$m	Low for year \$m	Average for year \$m
<b>Non-traded value at risk 99% confidence</b>								
Australia	22.7	22.7	16.4	18.9	21.9	32.7	20.3	23.6
New Zealand	0.0	0.1	0.0	0.0	0.0	0.2	0.0	0.0
Asia Pacific, Europe & America	17.6	17.6	12.7	16.1	15.5	15.5	12.5	14.0
Diversification benefit <sup>1</sup>	(10.7)	n/a	n/a	(11.0)	(11.8)	n/a	n/a	(9.6)
<b>Total VaR</b>	<b>29.6</b>	<b>29.6</b>	<b>21.2</b>	<b>24.0</b>	<b>25.6</b>	<b>35.2</b>	<b>22.3</b>	<b>28.0</b>

<sup>1</sup> The diversification benefit reflects the historical correlation between the regions. The high and low VaR figures reported for the region did not necessarily occur on the same day as the high and low VaR reported for the Company as a whole. Consequently, a diversification benefit for high and low would not be meaningful and is therefore omitted from the table.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 15. FINANCIAL RISK MANAGEMENT (continued)

#### MARKET RISK (continued)

We undertake scenario analysis to stress test the impact of extreme events on the Company's market risk exposures. We model a 1% overnight parallel positive shift in the yield curve to determine the potential impact on our net interest income over the next 12 months. This is a standard risk measure which assumes the parallel shift is reflected in all wholesale and customer rates.

The table below shows the outcome of this risk measure for the current and previous financial years, expressed as a percentage of reported net interest income. A positive number signifies that a rate increase is positive for net interest income over the next 12 months.

	2019	2018 <sup>1</sup>
<b>Impact of 1% rate shock</b>		
As at period end	1.01%	0.98%
Maximum exposure	1.01%	1.77%
Minimum exposure	0.02%	0.23%
Average exposure (in absolute terms)	0.42%	0.77%

<sup>1</sup> Prior period numbers have been restated to reflect IRR model enhancements

#### EQUITY SECURITIES DESIGNATED AT FVOCI (FROM 1 OCTOBER 2018) AND AVAILABLE-FOR-SALE (PRIOR TO 1 OCTOBER 2018)

Our investment securities (from 1 October 2018) and available-for-sale assets (prior to 1 October 2018) contain equity investment holdings which predominantly comprise investments we hold for longer-term strategic reasons. The market risk impact on these equity investments is not captured by the Company's VaR processes for traded and non-traded market risks. Therefore, the Company regularly reviews the valuations of the investments within the portfolio and assesses whether the investments are impaired based on the recognition and measurement policies set out in Note 10 Investment securities.

#### FOREIGN CURRENCY RISK – STRUCTURAL EXPOSURES

Our investment of capital in foreign operations — for example, branches, subsidiaries or associates with functional currencies other than the Australian Dollar — exposes the Company to the risk of changes in foreign exchange rates. Variations in the value of these foreign operations arising as a result of exchange differences are reflected in the foreign currency translation reserve in equity.

Where it is considered appropriate, the Company takes out economic hedges against larger foreign exchange denominated revenue streams (primarily New Zealand Dollar, US dollar and US dollar correlated). The primary objective of hedging is to ensure that, if practical, the consolidated capital ratios are neutral to the effect of changes in exchange rates.

### LIQUIDITY AND FUNDING RISK

#### LIQUIDITY RISK AND FUNDING POSITION

For information related to the liquidity risk and funding position refer to the ANZ 2019 Group Annual Report (Note 16 Financial Risk Management), available at <https://shareholder.anz.com/annual-report-shareholder-review>.

#### RESIDUAL CONTRACTUAL MATURITY ANALYSIS OF THE COMPANY'S LIABILITIES

The table below provides residual contractual maturity analysis of financial liabilities at 30 September within relevant maturity groupings. The table below excludes "Due to controlled entities" liabilities of \$89.7 billion (2018: \$88.4 billion) as the contractual maturity is linked to the repayment of underlying assets which are managed on a pool basis which is continuously reviewed. All outstanding Debt Issuance and Subordinated Debt is profiled on the earliest date on which the Company may be required to pay. All at-call liabilities are reported in the "Less than 3 months" category. Any other items without a specified maturity date are included in the "After 5 years" category. The amounts represent principal and interest cash flows - so they may differ from equivalent amounts reported on balance sheet. It should be noted that this is not how the Company manages its liquidity risk. The management of this risk is detailed in the ANZ 2019 Group Annual Report (Note 16 Financial Risk Management), available at <https://shareholder.anz.com/annual-report-shareholder-review>.

## 15. FINANCIAL RISK MANAGEMENT (continued)

### LIQUIDITY AND FUNDING RISK (continued)

	Less than 3 months \$m	3 to 12 months \$m	1 to 5 years \$m	After 5 years \$m	Total \$m
<b>2019</b>					
Settlement balances owed by ANZ	9,313	29	-	-	9,342
Collateral received	7,005	-	-	-	7,005
Deposits and other borrowings	447,479	74,646	3,818	97	526,040
Liability for acceptances	293	-	-	-	293
Debt issuances <sup>1</sup>	7,579	13,958	79,370	13,207	114,114
Derivative liabilities (excluding those held for balance sheet management) <sup>2</sup>	108,457	-	-	-	108,457
Derivative assets and liabilities (balance sheet management)					
- Funding					
Receive leg	(24,570)	(22,462)	(62,851)	(15,524)	(125,407)
Pay leg	23,832	20,392	58,629	14,668	117,521
- Other balance sheet management					
Receive leg	(84,339)	(24,538)	(8,350)	(1,583)	(118,810)
Pay leg	84,525	25,088	9,373	1,972	120,958
	Less than 3 months \$m	3 to 12 months \$m	1 to 5 years \$m	After 5 years \$m	Total \$m
<b>2018</b>					
Settlement balances owed by ANZ	9,867	-	-	-	9,867
Collateral received	6,002	-	-	-	6,002
Deposits and other borrowings	440,725	65,446	7,918	116	514,205
Liability for acceptances	316	-	-	-	316
Debt issuances <sup>1</sup>	4,563	17,946	67,787	19,826	110,122
Derivative liabilities (excluding those held for balance sheet management) <sup>2</sup>	58,784	-	-	-	58,784
Derivative assets and liabilities (balance sheet management)					
- Funding					
Receive leg	(13,221)	(26,116)	(66,671)	(30,071)	(136,079)
Pay leg	13,193	25,122	64,316	30,005	132,636
- Other balance sheet management					
Receive leg	(50,237)	(13,492)	(10,249)	(1,469)	(75,447)
Pay leg	50,479	13,626	10,763	1,634	76,502

<sup>1</sup> Any callable wholesale debt instruments have been included at their next call date. Balance includes subordinated debt instruments that may be settled in cash or in equity, at the option of the Company, and perpetual debt instruments after 5 years.

<sup>2</sup> The full mark-to-market of derivative liabilities not held for balance sheet management purposes is included in the "less than 3 months" category.

At 30 September 2019 \$171,881 million (2018: \$164,944 million) of the Company's undrawn facilities and \$40,472 million (2018: \$38,539 million) of its issued guarantees mature in less than 1 year, based on the earliest date on which the Company may be required to pay.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 16. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The Company carries a significant number of financial instruments on the balance sheet at fair value. The fair value is the best estimate of the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date.

#### VALUATION

The Company has an established control framework, including appropriate segregation of duties, to ensure that fair values are accurately determined, reported and controlled. The framework includes the following features:

- products are approved for transacting with external customers and counterparties only where fair values can be appropriately determined;
- quoted market prices used to value financial instruments are independently verified with information from external pricing providers;
- fair value methodologies and inputs are evaluated and approved by a function independent of the party that undertakes the transaction;
- movements in fair values are independently monitored and explained by reference to underlying factors relevant to the fair value; and
- valuation adjustments (such as funding valuation adjustments, credit valuation adjustments and bid-offer adjustments) are independently validated and monitored.

If the Company holds offsetting risk positions, then the Company uses the portfolio exemption in AASB 13 *Fair Value Measurement* (AASB 13) to measure the fair value of such groups of financial assets and financial liabilities. We measure the portfolio based on the price that would be received to sell a net long position (an asset) for a particular risk exposure, or to transfer a net short position (a liability) for a particular risk exposure.

#### Fair value designation

We designate certain loans and advances and certain deposits and other borrowings and debt issuances as fair value through profit or loss:

- where they contain a separable embedded derivative which significantly modifies the instruments' cash flow; or
- in order to eliminate an accounting mismatch which would arise if the asset or liabilities were otherwise carried at amortised cost. This mismatch arises as we measure the derivative financial instruments (which we acquired to mitigate interest rate risk of the assets or liabilities) at fair value through profit or loss.

Our approach ensures that we recognise the fair value movements on the assets or liabilities in profit or loss in the same period as the movement on the associated derivatives.

We may also designate certain loans and advances and certain deposits and other borrowings and debt issuances as fair value through profit or loss where they are managed on a fair value basis to align the measurement with how the instruments are managed.

#### FAIR VALUE APPROACH AND VALUATION TECHNIQUES

We use valuation techniques to estimate the fair value of assets and liabilities for recognition, measurement and disclosure purposes where no quoted price in an active market exists for that asset or liability. This includes the following:

Asset or Liability	Fair Value Approach
Financial instruments classified as:	Valuation techniques are used that incorporate observable market inputs for financial instruments with similar credit risk, maturity and yield characteristics. Equity instruments that are not traded in active markets may be measured using comparable company valuation multiples.
- Trading securities	
- Securities sold short	
- Derivative financial assets and liabilities	
- Investment securities (from 1 October 2018)	
- Available-for-sale assets (prior to 1 October 2018)	
Financial instruments classified as:	Discounted cash flow techniques are used whereby contractual future cash flows of the instruments are discounted using wholesale market interest rates, or market borrowing rates for debt with similar maturities or yield curve appropriate for the remaining term to maturity.
- Net loans and advances	
- Deposits and other borrowings	
- Debt issuances	

## 16. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

### CLASSIFICATION OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The following tables set out the classification of financial asset and liability categories according to measurement bases together with their carrying amounts as reported on the balance sheet.

		2019			2018		
	Note	At amortised cost \$m	At fair value \$m	Total \$m	At amortised cost \$m	At fair value \$m	Total \$m
<b>Financial assets</b>							
Cash and cash equivalents	7	77,949	-	77,949	80,227	-	80,227
Settlement balances owed to ANZ		3,442	-	3,442	1,666	-	1,666
Collateral paid		13,461	-	13,461	9,184	-	9,184
Trading securities	8	-	34,217	34,217	-	29,519	29,519
Derivative financial assets and liabilities	9	-	116,544	116,544	-	64,448	64,448
Investment securities	10	4,787	68,568	73,355	-	-	-
Available-for-sale assets	10	-	-	-	-	64,728	64,728
Net loans and advances	11	483,858	797	484,655	475,850	1	475,851
Regulatory deposits		215	-	215	264	-	264
Due from controlled entities		86,907	1,967	88,874	90,170	-	90,170
Other financial assets		2,167	-	2,167	2,023	-	2,023
<b>Total</b>		<b>672,786</b>	<b>222,093</b>	<b>894,879</b>	<b>659,384</b>	<b>158,696</b>	<b>818,080</b>
<b>Financial liabilities</b>							
Settlement balances owed by ANZ		9,342	-	9,342	9,867	-	9,867
Collateral received		7,005	-	7,005	6,002	-	6,002
Deposits and other borrowings	13	524,220	21	524,241	511,937	55	511,992
Derivative financial instruments	9	-	117,340	117,340	-	65,638	65,638
Due to controlled entities		89,683	-	89,683	88,383	-	88,383
Payables and other liabilities		4,231	2,390	6,621	3,942	1,060	5,002
Debt issuances	14	100,199	4,647	104,846	97,184	1,442	98,626
<b>Total</b>		<b>734,680</b>	<b>124,398</b>	<b>859,078</b>	<b>717,315</b>	<b>68,195</b>	<b>785,510</b>

### FAIR VALUE HIERARCHY

The Company categorises assets and liabilities carried at fair value into a fair value hierarchy as required by AASB 13 based on the observability of inputs used to measure the fair value:

- Level 1 - valuations based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 - valuations using inputs other than quoted prices included within Level 1 that are observable for a similar asset or liability, either directly or indirectly; and
- Level 3 - valuations where significant unobservable inputs are used to measure the fair value of the asset or liability.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 16. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

#### FAIR VALUE HIERARCHY (continued)

The following table presents assets and liabilities carried at fair value in accordance with the fair value hierarchy:

	Fair value measurements							
	Quoted market price (Level 1)		Using observable inputs (Level 2)		Using unobservable inputs (Level 3)		Total	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
<b>Assets</b>								
Trading securities <sup>1</sup>	29,439	23,969	4,778	5,550	-	-	34,217	29,519
Derivative financial instruments	351	630	116,137	63,764	56	54	116,544	64,448
Investment securities <sup>2</sup>	67,182		228		1,158		68,568	
Available-for-sale assets <sup>1,2</sup>	-	61,655	-	1,996	-	1,077	-	64,728
Net loans and advances (measured at fair value)	-	-	797	1	-	-	797	1
Due from controlled entities	-	-	1,967	-	-	-	1,967	-
<b>Total</b>	<b>96,972</b>	<b>86,254</b>	<b>123,907</b>	<b>71,311</b>	<b>1,214</b>	<b>1,131</b>	<b>222,093</b>	<b>158,696</b>
<b>Liabilities</b>								
Deposits and other borrowings (designated at fair value)	-	-	21	55	-	-	21	55
Derivative financial instruments	868	1,666	116,421	63,929	51	43	117,340	65,638
Payables and other liabilities <sup>3</sup>	2,352	1,048	38	12	-	-	2,390	1,060
Debt issuances (designated at fair value)	1,009	-	3,638	1,442	-	-	4,647	1,442
<b>Total</b>	<b>4,229</b>	<b>2,714</b>	<b>120,118</b>	<b>65,438</b>	<b>51</b>	<b>43</b>	<b>124,398</b>	<b>68,195</b>

<sup>1</sup> During the year, there were no material transfers from Level 1 to Level 3 (2018: \$676 million); Level 2 to Level 1 (2018: \$783 million) and Level 1 to Level 2. Transfers into and out of levels are measured at the beginning of the reporting period in which the transfer occurred.

<sup>2</sup> On adoption of AASB 9 on 1 October 2018, the classification and measurement of financial assets was revised. The available-for-sale classification used in comparative periods no longer exists under AASB 9 and a new classification of investment securities was introduced. Comparative information has not been restated.

<sup>3</sup> Payables and other liabilities relates to securities sold short, which we classify as held for trading and measured at fair value through profit or loss.

#### FAIR VALUE MEASUREMENT INCORPORATING UNOBSERVABLE MARKET DATA

##### Level 3 fair value measurements

The net balance of Level 3 is an asset of \$1,163 million (2018: \$1,088 million). The assets and liabilities which incorporate significant unobservable inputs primarily include:

- equities for which there is no active market or traded prices cannot be observed;
- structured credit products for which credit spreads and default probabilities relating to the reference assets and derivative counterparties cannot be observed;
- other derivatives referencing market rates that cannot be observed primarily due to lack of market activity.

Movement in the Level 3 balance is mainly due to the revaluation of the Company's investment in Bank of Tianjin.

There were no other material transfers in or out of Level 3 during the period.

##### Bank of Tianjin (BoT)

The investment is valued based on comparative price-to-book (P/B) multiples (a P/B multiple is the ratio of the market value of equity to the book value of equity). The extent of judgement applied in determining the appropriate multiple and comparator group from which the multiple is derived are non-observable inputs which have resulted in the Level 3 classification.

## 16. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

### FAIR VALUE MEASUREMENT INCORPORATING UNOBSERVABLE MARKET DATA (continued)

#### *Sensitivity to Level 3 data inputs*

When we make assumptions due to significant inputs not being directly observable in the market place (Level 3 inputs), then changing these assumptions changes the Company's estimate of the instrument's fair value. Favourable and unfavourable changes are determined by changing the primary unobservable parameter used to derive the valuation.

#### *Bank of Tianjin (BoT)*

The valuation of the BoT investment is sensitive to the selected unobservable input, being the P/B multiple. If the P/B multiple was increased or decreased by 10% it would result in a \$111 million (Sep 18: \$102 million) increase or decrease to the fair value of the investment, which would be recognised in shareholders' equity.

#### *Other*

The remaining Level 3 balance is immaterial and changes in the Level 3 inputs have a minimal impact on net profit and net assets of the Company.

#### **Deferred fair value gains and losses**

Where fair values are determined using unobservable inputs, the Company does not immediately recognise the difference between the transaction price and the amount we determine based on the valuation technique (day one gain or loss) in profit or loss. After initial recognition, we recognise the deferred amount in profit or loss on a straight line basis over the life of the transaction or until all inputs become observable.

The day one gains and losses deferred are not material.

### FINANCIAL ASSETS AND FINANCIAL LIABILITIES NOT MEASURED AT FAIR VALUE

The following table sets out the Company's basis of estimating fair values of financial instruments carried at amortised cost:

Financial Asset and Liability	Fair Value Approach
Investment securities – debt securities at amortised cost	Calculated based on quoted market prices or observable inputs as applicable. If quoted market prices are not available, we use a discounted cash flow model using a yield curve appropriate for the remaining term to maturity of the debt instrument. The fair value reflects adjustments to credit spreads applicable for that instrument.
Net loans and advances to banks	Discounted cash flows using prevailing market rates for loans with similar credit quality.
Net loans and advances to customers	Present value of future cash flows, discounted using a curve that incorporates changes in wholesale market rates, the Company's cost of wholesale funding and the customer margin, as appropriate.
Deposit liability without a specified maturity or at call	The amount payable on demand at the reporting date. We do not adjust the fair value for any value we expect the Company to derive from retaining the deposit for a future period.
Interest bearing fixed maturity deposits and other borrowings and acceptances with quoted market rates	Market borrowing rates of interest for debt with a similar maturity are used to discount contractual cash flows to derive the fair value.
Debt issuances	Calculated based on quoted market prices or observable inputs as applicable. If quoted market prices are not available, we use a discounted cash flow model using a yield curve appropriate for the remaining term to maturity of the debt instrument. The fair value reflects adjustments to credit spreads applicable to the Company for that instrument.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 16. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

## FINANCIAL ASSETS AND FINANCIAL LIABILITIES NOT MEASURED AT FAIR VALUE (continued)

The financial assets and financial liabilities listed in the table below are carried at amortised cost on the Company's balance sheet. While this is the value at which we expect the assets will be realised and the liabilities settled, the Company provides an estimate of the fair value of the financial assets and financial liabilities at balance date in the table below.

	At amortised cost		Categorised into fair value hierarchy						Fair value (total)	
	2019 \$m	2018 \$m	Quoted market price (Level 1)		Using observable inputs (Level 2)		With significant non- observable inputs (Level 3)		2019 \$m	2018 \$m
<b>Financial assets</b>										
Net loans and advances	483,858	475,850	-	-	21,425	28,352	462,909	447,259	484,334	475,611
Investment securities <sup>1</sup>	4,787	-	-	-	4,790	-	-	-	4,790	-
Due from controlled entities	86,907	90,170	-	-	-	-	86,907	90,170	86,907	90,170
<b>Total</b>	<b>575,552</b>	<b>566,020</b>	<b>-</b>	<b>-</b>	<b>26,215</b>	<b>28,352</b>	<b>549,816</b>	<b>537,429</b>	<b>576,031</b>	<b>565,781</b>
<b>Financial liabilities</b>										
Deposits and other borrowings	524,220	511,937	-	-	524,383	512,049	-	-	524,383	512,049
Debt issuances	100,199	97,184	39,620	31,365	61,832	66,529	-	-	101,452	97,894
Due to controlled entities	89,683	88,383	-	-	-	-	89,683	88,383	89,683	88,383
<b>Total</b>	<b>714,102</b>	<b>697,504</b>	<b>39,620</b>	<b>31,365</b>	<b>586,215</b>	<b>578,578</b>	<b>89,683</b>	<b>88,383</b>	<b>715,518</b>	<b>698,326</b>

<sup>1</sup> Investment securities under AASB 9 includes securities measured at amortised cost.



## KEY JUDGEMENTS AND ESTIMATES

The Company evaluates the material accuracy of the valuations incorporated in the financial statements as they can involve a high degree of judgement and estimation in determining the carrying values of financial assets and liabilities at the balance sheet date.

The majority of valuation models the Company uses employ only observable market data as inputs. However, for certain financial instruments, we may use data that is not readily observable in current markets. If we use unobservable market data, then we need to exercise more judgement to determine fair value depending on the significance of the unobservable input to the overall valuation. Generally, we derive unobservable inputs from other relevant market data and compare them to observed transaction prices where available.

When establishing the fair value of a financial instrument using a valuation technique, the Company considers valuation adjustments in determining the fair value. We may apply adjustments (such as bid/offer spreads, credit valuation adjustments and funding valuation adjustments – refer Note 9 Derivative Financial Instruments) to the techniques used to reflect the Company's assessment of factors that market participants would consider in setting fair value.



## 17. ASSETS CHARGED AS SECURITY FOR LIABILITIES AND COLLATERAL ACCEPTED AS SECURITY FOR ASSETS

The following disclosure excludes the amounts presented as collateral paid and received in the Balance Sheet that relate to derivative liabilities and derivative assets respectively. The terms and conditions of those collateral agreements are included in the standard Credit Support Annex that forms part of the International Swaps and Derivatives Association Master Agreement.

### ASSETS CHARGED AS SECURITY FOR LIABILITIES

Assets charged as security for liabilities include the following types of instruments:

- Securities provided as collateral for repurchase transactions. These transactions are governed by standard industry agreements.
- Specified residential mortgages provided as security for notes and bonds issued to investors as part of the Company's covered bond programs.
- Collateral provided to central banks.
- Collateral provided to clearing houses.

The carrying amount of assets pledged as security are as follows:

	2019 \$m	2018 \$m
Securities sold under arrangements to repurchase <sup>1</sup>	42,640	39,332
Residential mortgages provided as security for covered bonds	20,052	19,612
Other	4,421	1,191

<sup>1</sup> The amounts disclosed as securities sold under arrangements to repurchase include both:

- assets pledged as security which continue to be recognised on the Company's balance sheet; and
- assets repledged, which are included in the disclosure below.

### COLLATERAL ACCEPTED AS SECURITY FOR ASSETS

The Company has received collateral associated with various financial instruments. Under certain transactions the Company has the right to sell, or to repledge, the collateral received. These transactions are governed by standard industry agreements.

The fair value of collateral we have received and that which we have sold or repledged is as follows:

	2019 \$m	2018 \$m
Fair value of assets which can be sold or repledged	37,526	35,360
Fair value of assets sold or repledged	29,384	23,270

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 18. OFFSETTING

We offset financial assets and financial liabilities in the balance sheet (in accordance with AASB 132 *Financial Instruments: Presentation*) when there is:

- a current legally enforceable right to set off the recognised amounts in all circumstances; and
- an intention to settle the asset and liability on a net basis, or to realise the asset and settle the liability simultaneously.

If the above conditions are not met, the financial assets and liabilities are presented on a gross basis.

The Company does not have any arrangements that satisfy the conditions necessary to offset financial assets and financial liabilities within the balance sheet. The following table identifies financial assets and financial liabilities which have not been offset but are subject to enforceable master netting agreements (or similar arrangements) and the related amounts not offset in the balance sheet. We have not taken into account the effect of over-collateralisation.

	Total amounts recognised in the Balance Sheet \$m	Amounts not subject to master netting agreement or similar \$m	Amount subject to master netting agreement or similar			
			Total \$m	Financial instruments \$m	Financial collateral (received)/pledged \$m	Net amount \$m
2019						
Derivative financial assets	116,544	(2,323)	114,221	(102,761)	(6,232)	5,228
Reverse repurchase, securities borrowing and similar agreements <sup>1</sup>	36,648	(4,845)	31,803	(1,414)	(30,389)	-
<b>Total financial assets</b>	<b>153,192</b>	<b>(7,168)</b>	<b>146,024</b>	<b>(104,175)</b>	<b>(36,621)</b>	<b>5,228</b>
Derivative financial liabilities	(117,340)	1,648	(115,692)	102,761	9,803	(3,128)
Repurchase, securities borrowing and similar agreements <sup>2</sup>	(40,826)	17,240	(23,586)	1,414	22,172	-
<b>Total financial liabilities</b>	<b>(158,166)</b>	<b>18,888</b>	<b>(139,278)</b>	<b>104,175</b>	<b>31,975</b>	<b>(3,128)</b>

	Total amounts recognised in the Balance Sheet \$m	Amounts not subject to master netting agreement or similar \$m	Amount subject to master netting agreement or similar			
			Total \$m	Financial instruments \$m	Financial collateral (received)/pledged \$m	Net amount \$m
2018						
Derivative financial assets	64,448	(2,423)	62,025	(52,723)	(5,042)	4,260
Reverse repurchase, securities borrowing and similar agreements <sup>1</sup>	34,623	(4,337)	30,286	(398)	(29,888)	-
<b>Total financial assets</b>	<b>99,071</b>	<b>(6,760)</b>	<b>92,311</b>	<b>(53,121)</b>	<b>(34,930)</b>	<b>4,260</b>
Derivative financial liabilities	(65,638)	2,706	(62,932)	52,723	7,037	(3,172)
Repurchase, securities borrowing and similar agreements <sup>2</sup>	(37,581)	11,997	(25,584)	398	25,186	-
<b>Total financial liabilities</b>	<b>(103,219)</b>	<b>14,703</b>	<b>(88,516)</b>	<b>53,121</b>	<b>32,223</b>	<b>(3,172)</b>

<sup>1</sup> Reverse repurchase agreements:

- with less than 90 days to maturity are presented in the Balance Sheet within cash and cash equivalents; or
- with 90 days or more to maturity are presented in the Balance Sheet within net loans and advances.

<sup>2</sup> Repurchase agreements are presented in the Balance Sheet within deposits and other borrowings.

## 19. GOODWILL AND OTHER INTANGIBLE ASSETS

	Goodwill <sup>1</sup>		Software		Total	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
Balance at start of year	73	69	1,373	1,783	1,446	1,852
Additions	10	-	412	386	422	386
Amortisation expense <sup>2</sup>	-	-	(497)	(787)	(497)	(787)
Impairment expense	-	-	(4)	(17)	(4)	(17)
Foreign currency exchange difference	(1)	4	1	8	-	12
<b>Balance at end of year</b>	<b>82</b>	<b>73</b>	<b>1,285</b>	<b>1,373</b>	<b>1,367</b>	<b>1,446</b>
Cost	82	73	6,767	6,289	6,888	6,401
Accumulated amortisation/impairment	n/a	n/a	(5,482)	(4,916)	(5,521)	(4,955)
<b>Carrying amount</b>	<b>82</b>	<b>73</b>	<b>1,285</b>	<b>1,373</b>	<b>1,367</b>	<b>1,446</b>

<sup>1</sup> Goodwill excludes notional goodwill in equity accounted investments.

<sup>2</sup> 2018 includes an accelerated amortisation expense of \$240 million.



### RECOGNITION AND MEASUREMENT

The table below details how we recognise and measure different intangible assets:

	Goodwill	Software
<b>Definition</b>	Excess amount the Company has paid in acquiring a business over the fair value less costs of disposal of the identifiable assets and liabilities acquired.	Purchases of "off the shelf" software assets are capitalised as assets.  Internal and external costs incurred in building software and computer systems costing greater than \$20 million are capitalized as assets. Those less than \$20 million are expensed in the year in which the costs are incurred.
<b>Carrying value</b>	Cost less any accumulated impairment losses.  Allocated to the cash generating unit to which the acquisition relates.	Initially, measured at cost.  Subsequently, carried at cost less accumulated amortisation and impairment losses.  Costs incurred in planning or evaluating software proposals or in maintaining systems after implementation are not capitalised.
<b>Useful life</b>	Indefinite.  Goodwill is reviewed for impairment at least annually or when there is an indication of impairment.	Except for major core infrastructure, amortised over periods between 3-5 years.  Major core infrastructure amortised over periods between 7 or 10 years.
<b>Depreciation method</b>	Not applicable.	Straight-line method.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

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### 19. GOODWILL AND OTHER INTANGIBLE ASSETS (continued)



#### KEY JUDGEMENTS AND ESTIMATES

Management judgement is used to assess the recoverable value of goodwill, and other intangible assets, and the useful economic life of an asset (or if an asset has an indefinite life). We reassess the recoverability of the carrying value at each reporting date.

At each balance date, software and other intangible assets, including those not ready for use, are assessed for indicators of impairment. In the event that an asset's carrying amount is determined to be greater than its recoverable amount, the carrying value of the asset is written down immediately.

In addition, the expected useful economic life of intangible assets, including software assets, are assessed at each reporting date. The assessment requires management judgement, and in relation to our software assets, a number of factors can influence the expected useful lives. These factors include changes to business strategy, significant divestments and the pace of technological change.

## 20. OTHER PROVISIONS

	2019 \$m	2018 \$m
ECL allowance on undrawn facilities <sup>1</sup>	557	432
Customer remediation	967	556
Restructuring costs	37	94
Non-lending losses, frauds and forgeries	63	75
Other	281	113
<b>Total other provisions</b>	<b>1,905</b>	<b>1,270</b>

<sup>1</sup> Refer to Note 12 Allowance for Expected Credit Losses for movement analysis.

	Customer remediation \$m	Restructuring costs \$m	Non-lending losses, frauds and forgeries \$m	Other \$m
Balance at start of year	556	94	75	113
New and increased provisions made during the year	608	46	1	308
Provisions used during the year	(150)	(91)	(5)	(40)
Unused amounts reversed during the year	(47)	(12)	(8)	(100)
<b>Balance at end of year</b>	<b>967</b>	<b>37</b>	<b>63</b>	<b>281</b>

### Customer remediation

Customer remediation includes provisions for expected refunds to customers, remediation project costs and related customer and regulatory claims, penalties and litigation outcomes.

### Restructuring costs

Provisions for restructuring costs arise from activities related to material changes in the scope of business undertaken by the Company or the manner in which that business is undertaken and include employee termination benefits. Costs relating to on-going activities are not provided for and are expensed as incurred.

### Non-lending losses, frauds and forgeries

Non-lending losses include losses arising from certain legal actions not directly related to amounts of principal outstanding for loans and advances and losses arising from forgeries, frauds and the correction of operational issues. The amounts recognised are the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties that surround the events and circumstances that affect the provision.

### Other

Other provisions comprise various other provisions including workers compensation, make-good provisions associated with leased premises and contingent liabilities recognised as part of a business combination.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 20. OTHER PROVISIONS (continued)



#### RECOGNITION AND MEASUREMENT

The Company recognises provisions when there is a present obligation arising from a past event, an outflow of economic resources is probable, and the amount of the provision can be measured reliably.

The amount recognised is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the estimated cash flows required to settle the present obligation, its carrying amount is the present value of those cash flows..



#### KEY JUDGEMENTS AND ESTIMATES

The Company holds provisions for various obligations including customer remediation, restructuring costs and surplus lease space, non-lending losses, fraud and forgeries and litigation related claims. These provisions involve judgements regarding the timing and outcome of future events, including estimates of expenditure required to satisfy such obligations. Where relevant, expert legal advice has been obtained and, in light of such advice, provisions and/or disclosures as deemed appropriate have been made.

In relation to customer remediation, determining the amount of the provisions, which represent management's best estimate of the cost of settling the identified matters, requires the exercise of significant judgement. It will often be necessary to form a view on a number of different assumptions, including, the number of impacted customers, the average refund per customer, the associated remediation project costs, and the implications of regulatory exposures and customer claims having regard to their specific facts and circumstances. Consequently, the appropriateness of the underlying assumptions is reviewed on a regular basis against actual experience and other relevant evidence including expert legal advice and adjustments are made to the provisions where appropriate.

## 21. SHAREHOLDERS' EQUITY

### SHAREHOLDERS' EQUITY

	2019 \$m	2018 \$m
Ordinary share capital	26,413	27,533
Reserves:		
Foreign currency translation reserve	(21)	(230)
Share option reserve	89	92
FVOCI reserve	65	-
Available-for-sale revaluation reserve	-	(24)
Cash flow hedge reserve	707	106
Total reserves	840	(56)
Retained earnings	25,961	26,399
<b>Total shareholders' equity</b>	<b>53,214</b>	<b>53,876</b>

### ORDINARY SHARE CAPITAL

The table below details the movement in ordinary shares for the period.

	2019		2018	
	Number of shares	\$m	Number of shares	\$m
Balance at start of the year	2,873,618,118	27,533	2,937,415,327	29,416
Bonus option plan <sup>1</sup>	2,999,796	-	2,891,060	-
Dividend reinvestment plan <sup>2</sup>	-	-	-	-
Group employee share acquisition scheme	-	-	-	(3)
Share buy-back <sup>3</sup>	(42,032,991)	(1,120)	(66,688,269)	(1,880)
<b>Balance at end of year</b>	<b>2,834,584,923</b>	<b>26,413</b>	<b>2,873,618,118</b>	<b>27,533</b>

<sup>1</sup> The Company issued 1.4 million shares under the Bonus Option Plan (BOP) for the 2019 interim dividend and 1.6 million shares for the 2018 final dividend (1.4 million shares for the 2018 interim dividend and 1.5 million shares for the 2017 final dividend).

<sup>2</sup> No new shares were issued under the Dividend Reinvestment Plan (DRP) for the 2019 interim dividend (nil shares for the 2018 final dividend; nil shares for the 2018 interim dividend) as the shares were purchased on-market and provided directly to the shareholders participating in the DRP. On-market purchases for the DRP in the September 2019 financial year were \$432 million (Sep 18 full year: \$392 million).

<sup>3</sup> The Company completed a \$3.0 billion on-market share buy-back of ANZ ordinary shares purchasing \$1,120 million in the September 2019 full year (Sep 18 full year: \$1,880 million) resulting in 42.0 million ANZ ordinary shares being cancelled in the September 2019 full year (Sep 18 full year: 66.7 million).

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 21. SHAREHOLDERS' EQUITY (continued)



## RECOGNITION AND MEASUREMENT

<b>Ordinary shares</b>	<p>Ordinary shares have no par value. They entitle holders to receive dividends, or proceeds available on winding up of the Company, in proportion to the number of fully paid ordinary shares held. They are recognised at the amount paid per ordinary share net of directly attributable costs. Every holder of fully paid ordinary shares present at a meeting in person, or by proxy, is entitled to:</p> <ul style="list-style-type: none"> <li>• on a show of hands, one vote; and</li> <li>• on a poll, one vote, for each share held.</li> </ul>
<b>Treasury shares</b>	<p>Treasury shares are shares in the Company which:</p> <ul style="list-style-type: none"> <li>• the ANZ Employee Share Acquisition Plan purchases on market and have not yet distributed, or</li> <li>• the Company issues to the ANZ Employee Share Acquisition Plan and have not yet been distributed.</li> </ul> <p>Treasury shares are deducted from share capital and excluded from the weighted average number of ordinary shares used in the earnings per share calculations.</p>
<b>Reserves:</b>	
<b>Foreign currency translation reserve</b>	Includes differences arising on translation of assets and liabilities into Australian dollars when the functional currency of a foreign operation (including subsidiaries and branches) is not Australian dollars. In this reserve, we reflect any offsetting gains or losses on hedging these exposures, together with any tax effect.
<b>Cash flow hedge reserve</b>	Includes fair value gains and losses associated with the effective portion of designated cash flow hedging instruments together with any tax effect.
<b>Available-for-sale reserve (prior to 1 October 2018)</b>	Includes the changes in fair value and exchange differences on the revaluation of available-for-sale financial assets together with any tax effect.
<b>FVOCI reserve (from 1 October 2018)</b>	<p>Includes changes in the fair value of certain debt securities and equity securities included within Investment Securities together with any tax effect.</p> <p>In respect of debt securities classified as measured at FVOCI, the FVOCI reserve records accumulated changes in fair value arising subsequent to initial recognition, except for those relating to allowance for expected credit losses, interest income and foreign currency exchange gains and losses which are recognised in profit or loss. As debt securities at FVOCI are recorded at fair value, the balance of the FVOCI reserve is net of the ECL allowance associated with such assets. When a debt security measured at FVOCI is derecognised, the cumulative gain or loss recognised in the FVOCI reserve in respect of that security is reclassified to profit or loss and presented in Other Operating Income.</p> <p>In respect of the equity securities classified as measured at FVOCI, the FVOCI reserve records accumulated changes in fair value arising subsequent to initial recognition (including any related foreign exchange gains or losses). When an equity security measured at FVOCI is derecognised, the cumulative gain or loss recognised in the FVOCI reserve in respect of that security is not recycled to profit or loss.</p>
<b>Share option reserve</b>	Includes amounts which arise on the recognition of share-based compensation expense.



## 22. CAPITAL MANAGEMENT

### CAPITAL MANAGEMENT STRATEGY

The Company's capital management strategy aims to protect the interests of depositors, creditors and shareholders. We achieve this through an Internal Capital Adequacy Assessment Process (ICAAP) whereby the Company conducts detailed strategic and capital planning over a 3 year time horizon. The process involves:

- forecasting economic variables, financial performance of the Company's divisions and the financial impact of new strategic initiatives to be implemented during the planning period;
- performing stress tests under different economic scenarios to determine the level of additional capital ('stress capital buffer') needed to absorb losses that may be experienced under an economic downturn;
- reviewing capital ratios and targets across various classes of capital against the Company's risk profile; and
- developing a capital plan, taking into account capital ratio targets, current and future capital issuances requirements and options around capital products, timing and markets to execute the capital plan under differing market and economic conditions.

The capital plan is approved by the Board and updated as required. The Board and senior management are provided with regular updates of the Company's capital position. Any material actions required to ensure ongoing prudent capital management are submitted to the Board for approval. Throughout the year, the Company maintained compliance with all the regulatory requirements related to Capital Adequacy in the jurisdictions in which it operates.

### REGULATORY ENVIRONMENT

As ANZ is an Authorised Deposit-taking Institution (ADI) in Australia, it is regulated by APRA under the Banking Act 1959 (Cth). The Company must comply with the minimum regulatory capital requirements, prudential capital ratios and specific reporting levels that APRA sets and which are consistent with the global Basel III capital framework. This is the common framework for determining the appropriate level of bank regulatory capital as set by the Basel Committee on Banking Supervision (BCBS).

For reporting purposes as part of the ANZ 2019 Annual Report, Capital Adequacy Ratios are presented for the Level 2 ADI and are not presented for the Company as a standalone entity. Refer to Note 23 Capital Management in the ANZ 2019 Group Annual Report for details of the Capital Adequacy Ratios, which can be found at <https://shareholder.anz.com/annual-report-shareholders-review>.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 23. SHARES IN CONTROLLED ENTITIES

	Incorporated in	Nature of business	2019 \$m	2018 \$m
ANZ (Lao) Sole Company Ltd <sup>1</sup>	Laos	Banking	26	51
ANZ Bank (Taiwan) Ltd <sup>2</sup>	Taiwan	Deregistered	-	849
ANZ Bank (Vietnam) Ltd	Vietnam	Banking	205	205
ANZ Capel Court Ltd	Australia	Securitisation Manager	18	18
ANZ Capital Hedging Pty Ltd	Australia	Deregistered	-	200
ANZ Centre Chattels Trust	Australia	Property	167	167
ANZ Centre Trust	Australia	Property	550	550
ANZ Equities (Nominees) Pty Ltd	Australia	Non-operating	-	10
ANZ Funds Pty Ltd	Australia	Holding Company	11,870	12,053
ANZ Guam, Inc	Guam	Banking	17	17
ANZ Lenders Mortgage Insurance Pty Ltd	Australia	Mortgage Insurance	398	398
ANZ Properties (Australia) Pty Ltd	Australia	Property	7	6
ANZ Rewards No.2 Pty Ltd	Australia	Credit Card Loyalty Program	40	40
ANZ Securities (Holdings) Pty Ltd	Australia	Holding Company	39	36
ANZ Support Services India Private Ltd	India	IT Services	25	25
ANZ Wealth Australia Ltd <sup>3</sup>	Australia	Holding Company	538	2,563
ANZi Holdings Pty Ltd	Australia	Holding Company	56	-
Australia and New Zealand Bank (China) Company Ltd	China	Banking	1,121	1,121
Australia and New Zealand Banking Group (PNG) Ltd	Papua New Guinea	Banking	40	40
Chongqing Liangping ANZ Rural Bank Company Ltd	China	Banking	5	5
Citizens Bancorp	Guam	Holding Company	24	24
E S & A Holdings Pty Ltd	Australia	Non-operating	43	43
Esanda Finance Corporation Ltd	Australia	Non-operating	5	5
Looking Together Pty Ltd	Australia	Non-operating	6	6
ACN 003 042 082 Ltd	Australia	Holding Company	5	158
PT Bank ANZ Indonesia (99% ownership)	Indonesia	Banking	262	262
<b>Shares in controlled entities</b>			<b>15,467</b>	<b>18,852</b>

<sup>1</sup> Formerly ANZ Bank (Lao) Ltd

<sup>2</sup> In April 2019, ANZ Bank (Taiwan) Ltd merged with the Taiwan branch of the Company

<sup>3</sup> ANZ Wealth Australia Ltd returned \$2.1 billion of capital following the sale of its OnePath Insurance business in May 2019



## RECOGNITION AND MEASUREMENT

The Company's subsidiaries are those entities it controls through being exposed to, or having rights to, variable returns from the entity and being able to affect those returns through its power over the entity. The Company assesses whether it has power over those entities by examining the Company's existing rights to direct the relevant activities of the entity. Investments in controlled entities are carried at cost less any accumulated impairment losses.

At least at each reporting date, the Company reviews investments in controlled entities for any indication of impairment. If an indication of impairment exists, then the Company determines the recoverable amount of the controlled entity using the higher of:

- the controlled entity's fair value less cost of disposal; and
- its value-in-use.

We use a discounted cash flow methodology, and other methodologies (such as capitalisation of earnings methodology), to determine the recoverable amount.

## 24. TRANSFERS OF FINANCIAL ASSETS

In the normal course of business the Company enters into transactions where it transfers financial assets directly to third parties or to Structured Entities (SEs). These transfers may give rise to the Company fully, or partially derecognising those financial assets depending on the Company's exposure to the risks and rewards or control over the transferred assets. If the Company retains substantially all of the risk and rewards of a transferred asset, the transfer does not qualify for derecognition and the asset remains on the Company's balance sheet in its entirety.

### SECURITISATIONS

Net loans and advances include residential mortgages securitised under the Company's securitisation programs which are assigned to bankruptcy remote SEs to provide security for obligations payable on the notes issued by the SEs. The holders of the issued notes have full recourse to the pool of residential mortgages which have been securitised and the Company cannot otherwise pledge or dispose of the transferred assets.

In some instances the Company is also the holder of the securitised notes. In addition, the Company is entitled to any residual income of the SEs and sometimes enters into derivatives with the SEs. The Company retains the risks and rewards of the residential mortgages and continues to recognise the mortgages as financial assets. The obligation to pay this amount to the SE is recognised as a financial liability of the Company.

The Company is exposed to variable returns from its involvement with these securitisation SEs and has the ability to affect those returns through its power over the SEs activities. The SEs are therefore consolidated by the Company when preparing consolidated Group financial statements.

### COVERED BONDS

The Company operates various global covered bond programs to raise funding in its primary markets. Net loans and advances include residential mortgages assigned to bankruptcy remote SEs associated with these covered bond programs. The mortgages provide security for the obligations payable on the issued covered bonds.

The covered bond holders have dual recourse to the issuer and the cover pool of assets. The issuer cannot otherwise pledge or dispose of the transferred assets, however, subject to legal arrangements it may repurchase and substitute assets as long as the required cover is maintained.

The Company is required to maintain the cover pool at a level sufficient to cover the bond obligations. In addition the Company is entitled to any residual income of the covered bond SEs and enters into derivatives with the SEs. The Company retains the majority of the risks and rewards of the residential mortgages and continues to recognise the mortgages as financial assets. The obligation to pay this amount to the SEs is recognised as a financial liability of the Company.

The Company is exposed to variable returns from its involvement with the covered bond SEs and has the ability to affect those returns through its power over the SEs activities. The SEs are therefore consolidated by the Company when preparing consolidated Group financial statements. The covered bonds issued externally are included within debt issuances.

### REPURCHASE AGREEMENTS

When the Company sells securities subject to repurchase agreements under which we retain substantially all the risks and rewards of ownership, then those assets do not qualify for derecognition. An associated liability is recognised for the consideration received from the counterparty.

The table below sets out the balance of assets transferred that do not qualify for derecognition, along with the associated liabilities:

	Securitisations <sup>1,2</sup>		Covered bonds		Repurchase agreements	
	2019 \$m	2018 \$m	2019 \$m	2018 \$m	2019 \$m	2018 \$m
Current carrying amount of assets transferred	65,947	64,765	20,052	19,612	42,640	39,332
Carrying amount of associated liabilities	65,947	64,765	20,052	19,612	40,826	37,581

<sup>1</sup> The balances relate to transfers to internal structured entities.

<sup>2</sup> The securitisation noteholders have recourse only to the pool of residential mortgages which have been securitised. The carrying value of securitised assets and the associated liabilities approximates their fair value.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 25. ASSETS AND LIABILITIES HELD FOR SALE

At 30 September 2019 and 30 September 2018, there were no assets or liabilities that have been reclassified to held for sale.

#### INCOME STATEMENT IMPACT RELATING TO ASSETS AND LIABILITIES HELD FOR SALE

During 2018, the Company recognised the following impacts in relation to assets and liabilities held for sale:

- \$13 million gain relating to the completion of the sale related activities of the Asia Retail and Wealth business.
- \$247 million net gain relating to SRCB comprising a \$289 million gain on release of reserves, \$56 million of foreign exchange losses and other costs, and a \$14 million adjustment for tax.

The net result of these disposals is included in other income (refer to Note 2 Operating Income).



#### KEY JUDGEMENTS AND ESTIMATES

A significant level of judgement is used by the Company to determine:

- whether an asset or group of assets is classified and presented as held for sale or as a discontinued operation; and
- the fair value of the assets and liabilities classified as being held for sale.

Management is required to exercise significant judgement when assessing the fair value less costs to sell for assets and liabilities held for sale. The judgemental factors include determining: costs to sell, allocation of goodwill, indemnities provided under the sale contract and consideration received - particularly where elements of consideration are contingent in nature. Any impairment we record is based on the best available evidence of fair value compared to the carrying value before the impairment. The final sale price may be different to the fair value we estimate when recording the impairment. Management regularly assess the appropriateness of the underlying assumptions against actual outcomes and other relevant evidence and adjustments are made to fair value where appropriate. We expect that the sales will complete within 12 months after balance date, subject to the relevant regulatory approvals and customary terms of sale for such assets.

## 26. SUPERANNUATION AND POST EMPLOYMENT BENEFIT OBLIGATIONS

Set out below is a summary of amounts recognised in the Balance Sheet in respect of the defined benefit superannuation schemes:

	2019 \$m	2018 \$m
<b>Defined benefit obligation and scheme assets</b>		
Present value of funded defined benefit obligation	(1,353)	(1,246)
Fair value of scheme assets	1,591	1,385
<b>Net defined benefit asset</b>	<b>238</b>	<b>139</b>
<b>As represented in the Balance Sheet</b>		
Net liabilities arising from defined benefit obligations included in payables and other liabilities	(17)	(15)
Net assets arising from defined benefit obligations included in other assets	255	154
<b>Net defined benefit asset</b>	<b>238</b>	<b>139</b>
Weighted average duration of the benefit payments reflected in the defined benefit obligation (years)	14.9	16.8

As at the most recent reporting dates of the schemes, the aggregate surplus of net market value of assets over the value of accrued benefits on a funding basis was \$38 million (2018: deficit of \$10 million). In 2019, the Company made defined benefit contributions totalling \$2 million (2018: \$2 million). It expects to make contributions of around \$2 million next financial year.

### GOVERNANCE OF THE SCHEMES AND FUNDING OF THE DEFINED BENEFIT SECTIONS

The main defined benefit superannuation schemes in which the Company participates operate under trust law and are managed and administered on behalf of the members in accordance with the terms of the relevant trust deed and rules and all relevant legislation. These schemes have corporate trustees, which are wholly owned subsidiaries of the Company. The trustees are the legal owners of the assets, which are held separately from the assets of the Company and are responsible for setting investment policy and agreeing funding requirements with the employer through the triennial actuarial valuation process.

The defined benefit section of the ANZ Australian Staff Superannuation Scheme and ANZ UK Staff Pension Scheme are the two largest defined benefit plans and have been closed to new members since 1987 and 2004 respectively. These plans did not have a material deficit, or surplus, at the last funding valuations. The Company has no present liability under the schemes' trust deeds to fund a deficit (measured on a funding basis). A contingent liability of the Company may arise if any of these schemes were wound up.



### RECOGNITION AND MEASUREMENT

#### Defined benefit superannuation schemes

For the Company's defined benefit schemes, an independent actuary calculates the liability and expenses related to providing benefits to employees under each defined benefit scheme. They use the Projected Unit Credit Method to value the liabilities. The balance sheet includes:

- a defined benefit liability if the obligation is greater than the fair value of the schemes assets; and
- an asset (capped to its recoverable amount) if the fair value of the assets is greater than the obligation.

In each reporting period, the movements in the net defined benefit liability are recognised as follows:

- the net movement relating to the current period's service cost, net interest on the defined benefit liability, past service costs and other costs (such as the effects of any curtailments and settlements) as operating expenses;
- remeasurements of the net defined benefit liability (which comprise actuarial gains and losses and return on scheme assets, excluding interest income included in net interest) directly in retained earnings through other comprehensive income; and
- contributions of the Company directly against the net defined benefit position.

#### Defined contribution superannuation schemes

The Company operates a number of defined contribution schemes. It also contributes (according to local law, in the various countries in which it operates) to Government and other plans that have the characteristics of defined contribution plans. The Company's contributions to these schemes are recognised as personnel expenses when they are incurred.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 26. SUPERANNUATION AND POST EMPLOYMENT BENEFIT OBLIGATIONS (continued)



## KEY JUDGEMENTS AND ESTIMATES

The main assumptions we use in valuing defined benefit obligations are listed in the table below. A change to any assumptions, or applying different assumptions, could effect the Statement of Other Comprehensive Income and Balance Sheet.

Assumptions	2019	2018	Sensitivity analysis change in significant assumptions	Increase/(decrease) in defined benefit obligation	
				2019 \$m	2018 \$m
Discount rate (% p.a.)	1.7 – 2.0	2.65 – 3.7	0.5% increase	(101)	(131)
Future salary increases (% p.a.)	3.15	3.75			
Future pension indexation					
In payment (% p.a.)/In deferment (% p.a.)	1.75 – 3.0/2.35	2.0 – 3.0/ 2.25	0.5% increase	74	109
Life expectancy at age 60 for current pensioners			1 year increase	65	56
– Males (years)	25.6 – 28.6	25.5 – 29.0			
– Females (years)	28.8 – 30.3	28.7 – 31.0			

## 27. EMPLOYEE SHARE AND OPTION PLANS

The Company operates a number of employee share and option schemes under the ANZ Employee Share Acquisition Plan and the ANZ Share Option Plan.

## ANZ EMPLOYEE SHARE ACQUISITION PLAN

ANZ Employee Share Acquisition Plan schemes that operated during the 2019 and 2018 years were the Employee Share Offer and the Deferred Share Plan.

## Employee Share Offer

Eligibility	Most permanent employees employed in either Australia or New Zealand with three years continuous service for the most recent financial year.
Grant	Up to AUD 1,000 in Australia (and AUD 800 in New Zealand) ANZ shares each financial year, subject to Board approval.
Allocation value	One week Volume Weighted Average Price (VWAP) of ANZ shares traded on the ASX in the week leading up to and including the date of grant.
Australia	ANZ ordinary shares are granted to eligible employees for nil consideration. The shares vest on grant and are held in trust for three years from grant date, after which time they may remain in trust, be transferred to the employee's name or sold. Dividends are automatically reinvested in the Dividend Reinvestment Plan.
New Zealand	Shares are granted to eligible employees on payment of NZD one cent per share. Shares vest subject to satisfaction of a three year service period, after which they may remain in trust, be transferred to the employee's name or sold. Unvested shares are forfeited if the employee resigns or is dismissed for serious misconduct. Dividends are either paid in cash or reinvested into the Dividend Reinvestment Plan.
Expensing value (fair value)	In Australia, the fair value of the shares is expensed in the year shares are granted, as they are not subject to forfeiture. In New Zealand, the fair value is expensed on a straight-line basis over the three year vesting period. The expense is recognised as a share-based compensation expense with a corresponding increase in equity.
2019 and 2018 grants	656,738 shares were granted on 3 December 2018 at an issue price of \$26.91. 541,982 shares were granted on 1 December 2017 at an issue price of \$28.67.

## 27. EMPLOYEE SHARE AND OPTION PLANS (continued)

### Deferred Share Plan

#### i) ANZ Incentive Plan (ANZIP) - Chief Executive Officer (CEO) and Group Executive Committee (ExCo)

Eligibility	Group CEO and ExCo.
Grant	50% of the CEO's Annual Variable Remuneration (AVR) and 25% of ExCo's Variable Remuneration (VR) received as deferred shares.
Conditions	Deferred over four years from grant date.

#### ii) ANZIP (excluding the CEO and ExCo) and Business Unit Incentive Plans (BUIPs) - for grants from 1 October 2017

Eligibility	All employees excluding the CEO and ExCo.
Grant	If VR is at or exceeds AUD 150,000, then 60% of incentive amounts exceeding AUD 80,000 (subject to a minimum deferral amount of AUD 42,000) is deferred as shares.
Conditions	Deferred over three years from grant date.

#### iii) Long Term Incentives (LTIs)

Eligibility	Selected employees.
Grant	100% deferred shares.
Conditions	Vest three years from grant date.

#### iv) Exceptional circumstances

Remuneration foregone	In exceptional circumstances, we grant deferred shares to certain employees when they start with the Company to compensate them for remuneration they have foregone from their previous employer. The vesting period generally aligns with the remaining vesting period of the remuneration they have foregone, and therefore varies between grants.
Retention	We may grant deferred shares to high performing employees who are regarded as a significant retention risk to the Company.

#### v) Further information

Cessation	Unless the Board decides otherwise, employees forfeit their unvested deferred shares if they resign, are terminated on notice, or are dismissed for serious misconduct. The deferred shares may be held in trust beyond the deferral period.
Dividends	Dividends are paid in cash or reinvested in the Dividend Reinvestment Plan.
Instrument	Deferred share rights may be granted instead of deferred shares in some countries as locally appropriate (see deferred share rights section).
Allocation value	All deferred shares are issued based on the VWAP of ANZ shares traded on the ASX in the week leading up to and including the date of grant.
Expensing value (fair value)	We expense the fair value of deferred shares on a straight-line basis over the relevant vesting period and we recognise the expense as a share-based compensation expense with a corresponding increase in equity.
2019 and 2018 grants	During the 2019 year, we granted 1,945,668 deferred shares (2018: 2,232,563) with a weighted average grant price of \$25.39 (2018: \$29.31).
Downward adjustment	Deferred shares remain at risk and the Board has the discretion to adjust the number of deferred shares downwards, including to zero at any time before the vesting date. ANZ's downward adjustment provisions are detailed in section 6.3 of the 2019 Remuneration Report. Board discretion was exercised to adjust downward 9,810 deferred shares to zero in 2019 (2018: 2,632).

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 27. EMPLOYEE SHARE AND OPTION PLANS (continued)

#### Expensing of the ANZ Employee Share Acquisition Plan

Expensing value (fair value)	The fair value of shares we granted during 2019 under the Employee Share Offer and the Deferred Share Plan, measured as at the date of grant of the shares, is \$67.7 million (2018: \$80.9 million) based on 2,602,406 shares (2018: 2,774,545) at VWAP of \$26.01 (2018: \$29.17).
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#### ANZ SHARE OPTION PLAN

Allocation	<p>We may grant selected employees options/rights which entitle them to acquire fully paid ordinary ANZ shares at a fixed price at the time the options/rights vest. Voting and dividend rights will be attached to the ordinary shares allocated on exercise of the options/rights.</p> <p>Each option/right entitles the holder to one ordinary share subject to the terms and conditions imposed on grant. Exercise price of options, determined in accordance with the rules of the plan, is generally based on the VWAP of the shares traded on the ASX in the week leading up to and including the date of grant. For rights, the exercise price is nil.</p>
Rules	<p>Prior to the exercise of the option/right if the Company changes its share capital due to a bonus share issue, pro-rata new share issue or reorganisation the following adjustments are required:</p> <ul style="list-style-type: none"> <li>• Issue of bonus shares - When the holder exercises their option, they are also entitled to be issued the number of bonus shares they would have been entitled to had they held the underlying shares at the time of the bonus issue;</li> <li>• Pro-rata share offer - We will adjust the exercise price of the option in the manner set out in the ASX Listing Rules; and</li> <li>• Reorganisation - In respect of rights, if there is a bonus issue or reorganisation of the Company's share capital, then the Board may adjust the number of rights or the number of underlying shares so that there is no advantage or disadvantage to the holder.</li> </ul> <p>Holders otherwise have no other entitlements to participate:</p> <ul style="list-style-type: none"> <li>• in any new issue of the Company's securities before they exercise their options/rights; or</li> <li>• in a share issue of a body corporate other than ANZ (such as a subsidiary).</li> </ul> <p>For equity grants made after 1 November 2012, any portion of the award which vests may, at the Board's discretion, be satisfied by a cash equivalent payment rather than shares.</p>
Expensing	We expense the fair value of options/rights on a straight-line basis over the relevant vesting period and we recognise the expense as a share-based compensation expense with a corresponding increase in equity.
Cessation	The provisions that apply if the employee's employment ends are in section 9.2.3 of the 2019 Remuneration Report in the ANZ 2019 Group Annual Report.
Downward adjustment	The Company's downward adjustment provisions are detailed in section 6.3 of the 2019 Remuneration Report in the ANZ 2019 Group Annual Report.

#### Option Plans that operated during 2019 and 2018

##### i) Performance Rights

Allocation	We grant performance rights to selected employees as part of the Company's incentive plans. Performance rights provide the holder with the right to acquire ANZ shares at nil cost, subject to a three-year vesting period <sup>1</sup> and Total Shareholder Return (TSR) performance hurdles. Further details on the performance hurdles are in section 6.2.3a of the 2019 Remuneration Report in the ANZ 2019 Group Annual Report.
Satisfying vesting	Any portion of the award of performance rights (that have met the performance hurdles) may be satisfied by a cash equivalent payment rather than shares at the Board's discretion. All performance rights were satisfied through a share allocation, other than 47,195 performance rights (2018: none) for which Board discretion was exercised.
2019 and 2018 grants	During the 2019 year, we granted 885,810 performance rights (2018: 1,023,239).
Downward adjustment	Board discretion was exercised to adjust downward 59,012 performance rights to zero in 2019 (2018: none).

<sup>1</sup> Four years for grants from 1 October 2019.



## 27. EMPLOYEE SHARE AND OPTION PLANS (continued)

ii) Deferred Share Rights (no performance hurdles)	
Allocation	Deferred share rights provide the holder with the right to acquire ANZ shares at nil cost after a specified vesting period. We adjust the fair value of rights for the absence of dividends during the restriction period.
Satisfying vesting	Any portion of the award of share rights may be satisfied by a cash equivalent payment rather than shares at the Board's discretion. All share rights were satisfied through a share allocation, other than 68,357 deferred share rights (2018: 108,783) for which Board discretion was exercised.
2019 and 2018 grants	During the 2019 year, 2,078,427 deferred share rights (no performance hurdles) were granted (2018: 2,546,333).
Downward adjustment	Board discretion was exercised to adjust downward 11,824 deferred share rights to zero in 2019 (2018: 1,638).

### Options, Deferred Share Rights and Performance Rights on Issue

As at 30 October 2019, there were 615 holders of 4,173,045 deferred share rights on issue and 142 holders of 2,486,001 performance rights on issue.

### Options/Rights Movements

This table shows the options/rights over unissued ANZ shares and their related weighted average (WA) exercise prices as at the beginning and end of 2019 and the movements during 2019:

	Opening balance 1 Oct 2018	Options/ rights granted	Options/ rights forfeited <sup>1</sup>	Options/ rights expired	Options/ rights exercised	Closing balance 30 Sep 2019
Number of options/rights	7,148,573	2,964,237	(1,589,109)	0	(1,835,163)	6,688,538
WA exercise price	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WA closing share price						\$26.66
WA remaining contractual life						1.9 years
WA exercise price of all exercisable options/rights outstanding						\$0.00
Outstanding exercisable options/rights						181,581

This table shows the options/rights over unissued ANZ shares and their related weighted average exercise prices as at the beginning and end of 2018 and the movements during 2018:

	Opening balance 1 Oct 2017	Options/ rights granted	Options/ rights forfeited <sup>1</sup>	Options/ rights expired	Options/ rights exercised	Closing balance 30 Sep 2018
Number of options/rights	7,113,784	3,569,572	(2,043,209)	(1,558)	(1,490,016)	7,148,573
WA exercise price	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WA closing share price						\$28.43
WA remaining contractual life						2.1 years
WA exercise price of all exercisable options/rights outstanding						\$0.00
Outstanding exercisable options/rights						67,666

<sup>1</sup> Refers to any circumstance where equity can be forfeited (for example on cessation, downward adjustment or performance conditions not met).

All of the shares issued as a result of the exercise of options/rights during 2019 and 2018, were issued at a nil exercise price.

As at the date of the signing of the Directors' Report on 30 October 2019:

- no options/rights over ordinary shares have been granted since the end of 2019; and
- 14,464 shares issued as a result of the exercise of options/rights since the end of 2019, all with nil exercise prices.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 27. EMPLOYEE SHARE AND OPTION PLANS (continued)

#### Fair Value Assumptions

When determining the fair value, we apply the standard market techniques for valuation, including Monte Carlo and/or Black Scholes pricing models. We do so in accordance with the requirements of AASB 2 *Share-based Payments*. The models take into account early exercise of vested equity, non-transferability and internal/external performance hurdles (if any).

The table below shows the significant assumptions we used as inputs into our fair value calculation of instruments granted during the period. We present the values as weighted averages, but the specific values we use for each allocation are the ones we use for the fair value calculation.

	2019		2018	
	Deferred share rights	Performance rights	Deferred share rights	Performance rights
Exercise price (\$)	0.00	0.00	0.00	0.00
Share closing price at grant date (\$)	25.83	25.52	29.24	29.21
Expected volatility of ANZ share price (%) <sup>1</sup>	20.0	20.0	20.0	20.0
Equity term (years)	2.5	4.8	2.4	5.0
Vesting period (years)	2.1	3.0	2.1	3.0
Expected life (years)	2.1	3.0	2.1	3.0
Expected dividend yield (%)	6	6	5.75	5.75
Risk free interest rate (%)	1.96	2.05	1.65	1.95
Fair value (\$)	22.87	9.40	26.03	12.24

<sup>1</sup> Expected volatility represents a measure of the amount by which ANZ's share price is expected to fluctuate over the life of the rights. The measure of volatility used in the model is the annualised standard deviation of the continuously compounded rates of return on the historical share price over a deferred period of time preceding the date of grant. This historical average annualised volatility is then used to estimate a reasonable expected volatility over the expected life of the rights.

#### SATISFYING EQUITY AWARDS

All shares underpinning equity awards may be purchased on market, reallocated or be newly issued shares, or a combination.

The equity we purchased on market during the 2019 financial year (either under the ANZ Employee Share Acquisition Plan and the ANZ Share Option Plan, or to satisfy options or rights) for all employees amounted to 4,317,094 shares at an average price of \$25.99 per share (2018: 3,936,773 shares at an average price of \$29.00 per share).

## 28. RELATED PARTY DISCLOSURES

### KEY MANAGEMENT PERSONNEL COMPENSATION

Key Management Personnel (KMP) are defined as all directors and those executives who report directly to the CEO:

- with responsibility for the strategic direction and management of a major income generating division; or
- who control material income and expenses.

KMP compensation included within total personnel expenses in Note 3 Operating Expenses as follows:

	2019 <sup>1</sup> \$000	2018 <sup>1</sup> \$000
Short-term benefits	15,784	19,497
Post-employment benefits	415	333
Other long-term benefits	213	150
Termination benefits	2,112	454
Share-based payments	6,184	8,910
<b>Total</b>	<b>24,708</b>	<b>29,344</b>

<sup>1</sup> Includes former disclosed KMP until the end of their employment.

### KEY MANAGEMENT PERSONNEL LOAN TRANSACTIONS

Loans made to KMP are made in the ordinary course of business and on normal commercial terms and conditions that are no more favourable than those given to other employees or customers, including: the term of the loan, security required and the interest rate. No amounts have been written off during the period, or individual provisions raised in respect of these balances. The aggregate of loans made, guaranteed or secured to KMP, including their related parties, were as follows:

	2019 \$000	2018 \$000
Loans advanced <sup>1,2</sup>	13,536	12,541
Interest charged <sup>3</sup>	285	477

<sup>1</sup> Balances are at the balance sheet date (for KMP in office at balance sheet date) or at the date of cessation of former KMP.

<sup>2</sup> Prior period has been restated to include credit card balances and exclude an available for redraw component of loan balances previously included within loans and advances.

<sup>3</sup> Interest is for all KMP's during the period.

### KEY MANAGEMENT PERSONNEL HOLDINGS OF ANZ SECURITIES

KMP, including their related parties, held subordinated debt, shares, share rights and options over shares in the Company directly, indirectly or beneficially as shown below:

	2019 Number <sup>1</sup>	2018 Number <sup>1</sup>
Shares, options and rights	1,892,754	2,293,271
Subordinated debt	11,802	13,152

<sup>1</sup> Balances are at the balance sheet date (for KMP in office at balance sheet date) or at the date of cessation of former KMP.

### DEPOSITS AND OTHER TRANSACTIONS OF KEY MANAGEMENT PERSONNEL AND THEIR RELATED PARTIES

The aggregate of deposits with the Bank of KMP and their related parties was \$42 million (2018: \$44 million).

Other transactions with KMP and their related parties included amounts paid to the Company in respect of investment management service fees, brokerage and bank fees and charges. The Company has reimbursed KMP for the costs incurred for certain administration and secretarial services associated with the performance of their duties. These transactions are conducted on normal commercial terms and conditions and no more favourable than those given to other employees or customers.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 28. RELATED PARTY DISCLOSURES (continued)

#### ASSOCIATES

During the course of the financial year, the Company conducted transactions with all associates on terms equivalent to those made on an arm's length basis as shown below:

	2019 \$000	2018 \$000
Amounts receivable from associates	-	34,364
Amounts payable to associates	697	608
Interest income from associates	-	1,704
Other expenses paid to associates	7,624	6,735

There have been no material guarantees given or received. No amounts have been written-off during the period, or individual provisions raised in respect of these balances.

#### SUBSIDIARIES

We disclose material controlled entities in Note 23 Shares in Controlled Entities. During the financial year, subsidiaries conducted transactions with each other and with associates on terms equivalent to those on an arm's length basis. As of 30 September 2019, we consider all outstanding amounts on these transactions to be fully collectible.

Transactions between the Company and its subsidiaries include providing a wide range of banking and other financial facilities. Details of amounts paid to, or received from, related parties, in the form of dividends or interest, are set out in Note 2 Operating Income.

Other intragroup transactions include providing management and administrative services, staff training, data processing facilities, transfer of tax losses, and the leasing of property plant and equipment.

## 29. COMMITMENTS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

### CREDIT RELATED COMMITMENTS AND CONTINGENCIES

	2019 \$m	2018 \$m
Contract amount of:		
Undrawn facilities	171,881	164,944
Guarantees and letters of credit	20,375	16,363
Performance related contingencies	20,097	22,176
<b>Total</b>	<b>212,353</b>	<b>203,483</b>

#### UNDRAWN FACILITIES

The majority of undrawn facilities are subject to customers maintaining specific credit and other requirements or conditions. Many of these facilities are expected to be only partially used, and others may never be used at all. As such, the total of the nominal principal amounts is not necessarily representative of future liquidity risks or future cash requirements. Based on the earliest date on which the Company may be required to pay, the total undrawn facilities of \$171,881 million (2018: \$164,944 million) mature within 12 months.

#### GUARANTEES, LETTERS OF CREDIT AND PERFORMANCE CONTINGENCIES

Guarantees and contingent liabilities relate to transactions that the Company has entered into as principal – including: guarantees, standby letters of credit and documentary letters of credit.

Documentary letters of credit involve the Company issuing letters of credit guaranteeing payment in favour of an exporter. They are secured against an underlying shipment of goods or backed by a confirmatory letter of credit from another bank.

Performance related contingents are liabilities that oblige the Company to make payments to a third party if the customer fails to fulfil its non-monetary obligations under the contract.

To reflect the risk associated with these transactions, we apply the same credit origination, portfolio management and collateral requirements that we apply to loans. The contract amount represents the maximum potential amount that we could lose if the counterparty fails to meet its financial obligations. As the facilities may expire without being drawn upon, the notional amounts do not necessarily reflect future cash requirements. Based on the earliest date on which the Company may be required to pay, the total guarantees and letters of credit of \$20,375 million (2018: \$16,363 million) and total performance related contingencies of \$20,097 million (2018: \$22,176 million) mature within 12 months.

### PROPERTY RELATED COMMITMENTS

	2019 \$m	2018 \$m
<b>Lease rentals</b>		
Land and buildings	1,699	1,533
Furniture and equipment	58	112
<b>Total lease rental commitments<sup>1</sup></b>	<b>1,757</b>	<b>1,645</b>
Due within 1 year	304	321
Due later than 1 year but not later than 5 years	868	769
Due later than 5 years	585	555
<b>Total lease rental commitments<sup>1</sup></b>	<b>1,757</b>	<b>1,645</b>

<sup>1</sup> Total future minimum sublease payments we expect to receive under non-cancellable subleases at 30 September 2019 is \$67 million (2018: \$81 million). During the year, sublease payments we received amount to \$28 million (2018: \$29 million) and were netted against rent expense.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 29. COMMITMENTS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS (continued)

#### OTHER CONTINGENT LIABILITIES

As at 30 September 2019, the Company had contingent liabilities in respect of the matters outlined below. Where relevant, expert legal advice has been obtained and, in the light of such advice, provisions (refer to note 20) and/or disclosures as deemed appropriate have been made. In some instances we have not disclosed the estimated financial impact of the individual items either because it is not practicable to do so or because such disclosure may prejudice the interests of the Company.

#### REGULATORY AND CUSTOMER EXPOSURES

In recent years there has been an increase in the number of matters on which the Company engages with its regulators. There have also been significant increases in the nature and scale of regulatory investigations and reviews, civil and criminal enforcement actions (whether by court action or otherwise), formal and informal inquiries, regulatory supervisory activities and the quantum of fines issued by regulators, particularly against financial institutions both in Australia and globally. The Company has received various notices and requests for information from its regulators as part of both industry-wide and Company-specific reviews and has also made disclosures to its regulators at its own instigation. The nature of these interactions can be wide ranging and, for example, currently include a range of matters including responsible lending practices, product suitability and distribution, interest and fees and the entitlement to charge them, customer remediation, wealth advice, insurance distribution, pricing, competition, conduct in financial markets and financial transactions, capital market transactions, anti-money laundering and counter-terrorism financing obligations, reporting and disclosure obligations and product disclosure documentation. There may be exposures to customers which are additional to any regulatory exposures. These could include class actions, individual claims or customer remediation or compensation activities. The outcomes and total costs associated with such reviews and possible exposures remain uncertain.

#### BANK FEES LITIGATION AND PERIODICAL PAYMENT REMEDIATION AND ASIC ACTION

A litigation funder commenced a class action against the Company in 2010, followed by a second similar class action in March 2013. The applicants contended that certain exception fees (honour, dishonour and non-payment fees on transaction accounts and late payment and over-limit fees on credit cards) were unenforceable penalties and that various of the fees were also unenforceable under statutory provisions governing unconscionable conduct, unfair contract terms and unjust transactions. The claims in the March 2013 class action failed and have been dismissed.

The original claims in the 2010 class action have been dismissed. In 2017, a new claim was added to the 2010 class action, in relation to the Company's entitlement to charge certain periodical payment non-payment fees. Part of the class of customers had already received remediation payments from the Company. An agreement to settle the claim was reached in December 2018. The settlement is subject to court approval.

In July 2019, ASIC commenced civil penalty proceedings against the Company in relation to the charging of fees for periodical payments in certain circumstances between August 2003 and February 2016. ASIC seeks civil penalties in respect of alleged false or misleading representations and unconscionable conduct. ASIC also alleges that the Company engaged in misleading or deceptive conduct and breached certain statutory obligations as a financial services licensee. The matter is at an early stage. The outcomes and total costs remain uncertain. The Company is defending the allegations.

#### BENCHMARK/RATE ACTIONS

In July and August 2016, class action complaints were brought in the United States District Court against local and international banks, including the Company – one action relating to the bank bill swap rate (BBSW), and one action relating to the Singapore Interbank Offered Rate (SIBOR) and the Singapore Swap Offer Rate (SOR). The class actions are expressed to apply to persons and entities that engaged in US-based transactions in financial instruments that were priced, benchmarked, and/or settled based on BBSW or SIBOR. The claimants seek damages or compensation in amounts not specified, and allege that the defendant banks, including the Company, violated US anti-trust laws and (in the BBSW case only) anti-racketeering laws, the Commodity Exchange Act, and unjust enrichment principles. The Company is defending the proceedings. The matters are at an early stage.

In February 2017, the South African Competition Commission commenced proceedings against local and international banks including the Company alleging breaches of the cartel provisions of the South African Competition Act in respect of trading in the South African rand. The potential civil penalty or other financial impact is uncertain. The matter is at an early stage.

#### CAPITAL RAISING ACTIONS

In June 2018, the Commonwealth Director of Public Prosecutions commenced criminal proceedings against the Company and a senior employee alleging that they were knowingly concerned in cartel conduct by the joint lead managers of the Company's August 2015 underwritten institutional equity placement of approximately 80.8 million ordinary shares. The matter is at an early stage. The Company and its senior employee are defending the allegations.

In September 2018, the Australian Securities and Investments Commission (ASIC) commenced civil penalty proceedings against the Company alleging failure to comply with continuous disclosure obligations in connection with the Company's August 2015 underwritten institutional equity placement. ASIC alleges the Company should have advised the market that the joint lead managers took up approximately 25.5 million ordinary shares of the placement. The matter is at an early stage. The Company is defending the allegations.

## 29. COMMITMENTS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS (continued)

### FRANCHISEE LITIGATION

In February 2018, two related class actions were brought against the Company alleging breaches of contract and unconscionable conduct in relation to lending to 7-Eleven franchisees. An agreement to settle the claims against the Company was reached in March 2019. The settlement is subject to court approval.

### ROYAL COMMISSION

The Royal Commission into Misconduct in the Banking, Superannuation and Financial Services Industry released its final report on 4 February 2019. The findings and recommendations of the Commission are resulting in additional costs and may lead to further exposures, including exposures associated with further regulator activity or potential customer exposures such as class actions, individual claims or customer remediation or compensation activities. The outcomes and total costs associated with these possible exposures remain uncertain.

### SECURITY RECOVERY ACTIONS

Various claims have been made or are anticipated, arising from security recovery actions taken to resolve impaired assets. These claims will be defended.

### WARRANTIES AND INDEMNITIES

The Company has provided warranties, indemnities and other commitments in favour of the purchaser and other persons in connection with various disposals of businesses and assets and other transactions, covering a range of matters and risks. It is exposed to potential claims under those warranties, indemnities and commitments.

### CLEARING AND SETTLEMENT OBLIGATIONS

The Company has a commitment to comply with rules governing various clearing and settlement arrangements which could result in a credit risk exposure and loss if another member institution fails to settle its payment clearing activities. The Company's potential exposure arising from these arrangements is unquantifiable in advance.

The Company holds membership of central clearing houses, including ASX Clear (Futures), London Clearing House (LCH) SwapClear and RepoClear, Korea Exchange (KRX), Hong Kong Exchange (HKEX) and the Clearing Corporation of India. These memberships allow the Company to centrally clear derivative instruments in line with cross-border regulatory requirements. Common to all of these memberships is the requirement for the Company to make default fund contributions. In the event of a default by another member, the Company could potentially be required to commit additional default fund contributions which are unquantifiable in advance.

### PARENT ENTITY GUARANTEES

The Company has issued letters of comfort and guarantees in respect of certain subsidiaries in the normal course of business. Under these letters and guarantees, the Company undertakes to ensure that those subsidiaries continue to meet their financial obligations, subject to certain conditions including that the entity remains a controlled entity of the Company.

### SALE OF GRINDLAYS BUSINESSES

On 31 July 2000, the Company completed the sale to Standard Chartered Bank (SCB) of ANZ Grindlays Bank Limited and the private banking business of ANZ in the United Kingdom and Jersey, together with ANZ Grindlays (Jersey) Holdings Limited and its subsidiaries, for USD1.3 billion in cash. The Company provided warranties and certain indemnities relating to those businesses and, where it was anticipated that payments would be likely under the warranties or indemnities, made provisions to cover the anticipated liabilities. The issue below has not adversely impacted the reported results. All settlements and penalties to date have been covered within existing provisions.

In 1991 certain amounts were transferred from non-convertible Indian Rupee accounts maintained with Grindlays in India. These transactions may not have complied with the provisions of the Foreign Exchange Regulation Act, 1973. Grindlays, on its own initiative, brought these transactions to the attention of the Reserve Bank of India. The Indian authorities served notices on Grindlays and certain of its officers in India and civil penalties have been imposed which are the subject of appeals. Criminal prosecutions are pending and will be defended. The amounts in issue are not material.

## CONTINGENT ASSETS

### NATIONAL HOUSING BANK

The Company is pursuing recovery of the proceeds of certain disputed cheques which were credited to the account of a former Grindlays customer in the early 1990s.

The disputed cheques were drawn on the National Housing Bank (NHB) in India. Proceedings between Grindlays and NHB concerning the proceeds of the cheques were resolved in early 2002.

Recovery is now being pursued from the estate of the Grindlays customer who received the cheque proceeds. Any amounts recovered are to be shared between the Company and NHB.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 30. COMPENSATION OF AUDITORS

	2019 \$'000	2018 \$'000
<b>KPMG Australia</b>		
Audit or review of financial reports	7,058	6,674
Audit-related services <sup>1</sup>	2,642	4,152
Non-audit services <sup>2</sup>	114	100
<b>Total<sup>3</sup></b>	<b>9,814</b>	<b>10,926</b>
<b>Overseas related practices of KPMG Australia</b>		
Audit or review of financial reports	1,924	1,642
Audit-related services <sup>1</sup>	714	545
Non-audit services <sup>2</sup>	2	2
<b>Total</b>	<b>2,640</b>	<b>2,189</b>
<b>Total compensation of auditors</b>	<b>12,454</b>	<b>13,115</b>

<sup>1</sup> Comprises prudential and regulatory services of \$2.56 million (2018: \$2.41 million), comfort letters \$0.45 million (2018: \$0.45 million) and other \$0.34 million (2018: \$1.84 million).

<sup>2</sup> The nature of the non-audit services includes general market insights, controls related assessments and training.

<sup>3</sup> Inclusive of goods and services tax.

The Company's policy allows KPMG Australia or any of its related practices to provide assurance and other audit-related services that, while outside the scope of the statutory audit, are consistent with the role of external auditor. These include regulatory and prudential reviews requested by regulators such as APRA. Any other services that are not audit or audit-related services are non-audit services. The Policy allows certain non-audit services to be provided where the service would not contravene auditor independence requirements. KPMG Australia or any of its related practices may not provide services that are perceived to be in conflict with the role of the external auditor or breach auditor independence. These include consulting advice and subcontracting of operational activities normally undertaken by management, and engagements where the auditor may ultimately be required to express an opinion on its own work.



## 31. IMPACT OF ADOPTION OF NEW STANDARDS AND OTHER CHANGES

### Impact of the transition to AASB 15 *Revenue from Contracts with Customers* (AASB 15)

The following table summarises changes to the balance sheet in the comparatives period resulting from the application of AASB 15, and other reclassification adjustments to enhance comparability with current period presentation.

	Reported as at 30 Sep 18 \$m	Impact of application of AASB 15 \$m	Other reclassification adjustment \$m	Restated as at 30 Sep 18 \$m
Net loans and advances <sup>1</sup>	475,419	-	432	475,851
Other assets <sup>2</sup>	2,571	32	-	2,603
Other non-impacted balance sheet line items	362,757	-	-	362,757
<b>Total assets</b>	<b>840,747</b>	<b>32</b>	<b>432</b>	<b>841,211</b>
Deferred tax liabilities <sup>2</sup>	39	10	-	49
Other provisions <sup>1,3</sup>	838	-	432	1,270
Other non-impacted balance sheet line items	786,016	-	-	786,016
<b>Total liabilities</b>	<b>786,893</b>	<b>10</b>	<b>432</b>	<b>787,335</b>
Retained earnings <sup>2</sup>	26,377	22	-	26,399
Other non-impacted balance sheet line items	27,477	-	-	27,477
<b>Total shareholders' equity<sup>2</sup></b>	<b>53,854</b>	<b>22</b>	<b>-</b>	<b>53,876</b>

<sup>1</sup> \$432 million of individually and collectively assessed provisions for credit impairment attributable to off-balance sheet credit related commitments at 30 September 2018 were reclassified from Net loans and advances at amortised cost to Other provisions to enhance comparability with current period presentation.

<sup>2</sup> The Company adopted AASB 15 in this reporting period with comparatives restated. The impact of this policy change on the reported 30 September 2018 balance sheet was an increase in Other assets of \$32 million, an increase in Deferred tax liabilities of \$10 million and an increase in Retained earnings of \$22 million, reflecting revenue that qualifies for upfront recognition under AASB 15 but was not previously recognised under AASB 118.

In addition to the balance sheet impact above, upon adoption of AASB 15 certain items previously netted are now presented gross in operating income and operating expenses. This increased total operating income and total operating expenses by \$122m for the 2019 financial year. Comparative information has been restated which increased total operating income and total operating expenses by \$146 million for the 2018 financial year.

### Impact of the transition to AASB 9 *Financial Instruments* (AASB 9)

#### ALLOWANCE FOR EXPECTED CREDIT LOSSES

The table below reconciles the closing provisions for credit impairment of financial assets determined in accordance with AASB 139 *Financial Instruments: Recognition and Measurement*, and provisions for credit impairment of loan commitments and financial guarantee contracts determined in accordance with AASB 137 *Provisions, Contingent Liabilities and Contingent Assets* as at 30 September 2018, and the opening allowance for expected credit losses determined in accordance with AASB 9 as at 1 October 2018.

	As at 30 Sep 18		As at 1 Oct 18
	Provision for credit impairment under AASB 139 or AASB 137 \$m	Incremental allowance for ECL under AASB 9 \$m	Allowance for ECL under AASB 9 \$m
Loans and advances - at amortised cost	2,348	583	2,931
Investment securities - debt securities at amortised cost	-	1	1
Off-balance sheet commitments - undrawn and contingent facilities <sup>1</sup>	432	143	575
<b>Total provisions for credit impairment</b>	<b>2,780</b>	<b>727</b>	<b>3,507</b>

Loss allowances recognised in other comprehensive income

Investment securities - debt securities at FVOCI <sup>2</sup>	-	4	4
<b>Total loss allowance recognised in other comprehensive income</b>	<b>-</b>	<b>4</b>	<b>4</b>

<sup>1</sup> The individually and collectively assessed allowance for ECL for off-balance sheet commitments is included in Other provisions.

Allowance for ECL does not change the carrying amount which remains at fair value. Instead, the allowance for ECL is recognised in OCI, with a corresponding charge to profit or loss.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 31. IMPACT OF ADOPTION OF NEW STANDARDS AND OTHER CHANGES (continued)

The following table summarises the adjustments arising on adoption of AASB 9.

#### BALANCE SHEET RECONCILIATION

	Reference	AASB 139 measurement category	AASB 9 measurement category	Restated as at 30 Sep 18 \$m	AASB 9 reclassification impact \$m	AASB 9 Re- measurement (excl. impairment) \$m	AASB 9 credit impairment impact \$m	Revised carrying amount as at 1 Oct 18 \$m
Trading securities	1,2	FVTPL	FVTPL	29,519	(999)	-	-	28,520
Investment securities:								
- debt securities at amortised cost	2,6,7	N/A	Amortised cost	-	2,477	1	(1)	2,477
- debt securities at FVOCI	1,2	N/A	FVOCI	-	62,823	-	-	62,823
- equity securities at FVOCI	2	N/A	FVOCI	-	1,086	-	-	1,086
Available-for-sale assets (AFS)	2	AFS	N/A	64,728	(64,728)	-	-	-
Net loans and advances								-
- at amortised cost	3,6,7,8	Loans and receivables	Amortised cost	475,850	(2,223)	15	(583)	473,059
- at FVTPL	3,8	FVTPL	FVTPL	1	1,564	(23)	-	1,542
Due from controlled entities								
- at amortised cost	5	Loans and receivables	Amortised cost	90,170	(1,800)	-	-	88,370
- at FVPTL	5	FVTPL	FVTPL	-	1,800	149	-	1,949
Deferred tax assets	1,2,4,6	N/A	N/A	1,071	-	12	207	1,290
Other non-impacted balance sheet line items		N/A	N/A	179,872	-	-	-	179,872
<b>Total assets</b>				<b>841,211</b>	<b>-</b>	<b>154</b>	<b>(377)</b>	<b>840,988</b>
Current tax liabilities	1,3,4	N/A	N/A	85	-	30	-	115
Payables and other liabilities								
- at amortised cost	5	Amortised cost	Amortised cost	3,942	-	(19)	-	3,923
- at FVTPL	5	FVTPL	FVTPL	1,060	-	-	-	1,060
Other provisions	6	N/A	N/A	1,270	-	-	143	1,413
Debt issuances:								
- at amortised cost	4, 5	Amortised cost	Amortised cost	97,184	(2,646)	-	-	94,538
- at FVTPL	4, 5	FVTPL	FVTPL	1,442	2,646	101	-	4,189
Other non-impacted balance sheet line items		N/A	N/A	682,352	-	-	-	682,352
<b>Total liabilities</b>				<b>787,335</b>	<b>-</b>	<b>112</b>	<b>143</b>	<b>787,590</b>
Ordinary share capital				27,533	-	-	-	27,533
Reserves	1,2,6			(56)	-	2	3	(51)
Retained earnings	1,3,4,5,6			26,399	-	40	(523)	25,916
Share capital and reserves attributable to shareholders of the Company				53,876	-	42	(520)	53,398
<b>Total shareholders' equity</b>				<b>53,876</b>	<b>-</b>	<b>42</b>	<b>(520)</b>	<b>53,398</b>

## 31. IMPACT OF ADOPTION OF NEW STANDARDS AND OTHER CHANGES (continued)

### REFERENCE

1. On initial application of AASB 9, a portfolio of bonds with a fair value of \$1,000 million was transferred from Trading securities to Investment securities - debt securities at FVOCI as the applicable business model was held to collect and sell. Cumulative fair value gains/(losses) on this portfolio of \$2 million (after-tax) were transferred from Retained earnings to the FVOCI reserve. Additionally, the reclassification resulted in a reduction in deferred tax assets and current tax liabilities of \$1 million.
2. The Available-for-sale classification is no longer applicable under AASB 9. Accordingly, on transition:
  - \$61,823 million of Available-for-sale debt instruments were reclassified to Investment securities - debt securities at FVOCI due to the business model being held to collect and sell. There was no re-measurement impact associated with this reclassification;
  - \$1,818 million of Available-for-sale debt instruments were reclassified to Investment securities - debt securities at amortised cost due to the business model being held to collect at 1 October 2018. This reclassification resulted in re-measurement of a \$1 million increase to the carrying amount arising from reversal of the previous available-for-sale revaluation reserve;
  - the Company made irrevocable elections to designate \$1,086 million of non-traded Available-for-sale equity securities as Investment securities - equity securities at FVOCI; and
  - \$1 million of Available-for-sale equity securities were reclassified to Trading securities.
3. Certain loans with contractual cash flow characteristics that are not solely payments of principal and interest were reclassified from Net loans and advances at amortised cost to Net loans and advances at FVTPL. The loans had an amortised cost carrying amount of \$224 million and a fair value of \$201 million at 30 September 2018. The associated re-measurement of \$23 million was recognised in Retained earnings offset by a decrease in current tax liabilities of \$7 million. In addition, one of the loans was previously in a fair value hedge relationship which was discontinued effective 1 October 2018. Accordingly, changes in the fair value due to changes in the hedged risk which were previously recognised as a reduction to the carrying value of the loan amounting to \$15 million were written back to Retained earnings offset by an increase in current tax liabilities of \$4 million.
4. The Company elected to designate certain financial liabilities (bonds included within Debt issuances) as measured FVTPL effective from 1 October 2018 to reduce an accounting mismatch. The bonds had an amortised cost carrying amount of \$879 million and a fair value of \$824 million at 30 September 2018. The difference of \$55 million (comprising a \$109 million decrease in fair value before own credit, offset by a \$54 million increase in fair value attributable to own credit) offset by a net tax impact of \$17 million (increase in deferred tax asset of \$17 million and an increase in current tax liability of \$34 million) was recognised in Retained earnings.
5. Certain capital notes with contractual cash flow characteristics that are not solely payments of principal and interest were reclassified from Due from controlled entities at amortised cost to Due from controlled entities at FVTPL. The capital notes had an amortised cost of \$1,800 million and a fair value of \$1,949 million at 30 September 2018. In addition, the Company elected to designate debt issuances previously measured at amortised cost as measured at FVTPL effective from 1 October 2018 to reduce an accounting mismatch. The debt issuances had an amortised cost carrying amount of \$1,786 million (comprising \$1,767 million recognised in Debt issuances plus \$19 million relating to accrued interest recognised in Payables and other liabilities) and a fair value of \$1,923 million at 30 September 2018. The net re-measurement impact \$12 million was recognised in Retained earnings offset by a \$4 million increase in deferred tax liabilities.
6. The initial application of the expected credit loss requirements of AASB 9, resulted in increases in allowances for credit impairment attributable to the following:
  - On-balance sheet loans and advances of \$583 million reflected in Net loans and advances at amortised cost;
  - Debt securities of \$1 million reflected in Investment securities – debt securities at amortised cost; and
  - Off-balance sheet credit related commitments of \$143 million reflected in Other provisions.

The total impact of \$727 million was recognised as a reduction to Retained earnings, offset by an increase of \$207 million related to deferred tax. Additionally, loss allowances of \$2 million (after-tax) attributable to Investment securities - debt securities at FVOCI have been recognised in Reserves with a corresponding adjustment to Retained earnings. The debt securities remain at fair value on the face of the Balance Sheet.
7. On initial application of AASB 9, a portfolio of Negotiable Certificates of Deposit with a carrying amount of \$659 million was reclassified from Net loans and advances at amortised cost to Investment securities - debt securities at amortised cost. There was no re-measurement impact associated with this reclassification.
8. On initial application of AASB 9, loans with a carrying amount and fair value of \$1,340 million that were in the process of being syndicated were reclassified from Net loans and advances at amortised cost to Net Loans and advances at FVTPL on the basis that the applicable business model is held-to-sell. There was no re-measurement impact associated with this reclassification.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

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### 32. EVENTS SINCE THE END OF THE FINANCIAL YEAR

On 17 October the Company announced it had agreed a revised price for the sale of its OnePath P&I business and ADGs to IOOF of \$850 million, being a \$125 million reduction from the original sale price of \$975 million announced in October 2017. The new price of \$850 million includes ~\$25 million that ANZ has already received for the sale of ADGs in October 2018. The revised terms reflect changing market conditions and include lower overall warranty caps as well as some changes to the strategic alliance arrangements. Subject to APRA approval, the Company expects the transaction to complete in the first quarter of calendar year 2020. The impact of the reduction in price has been reflected in the 2019 financial results.

Other than the matter above, there have been no significant events from 30 September 2019 to the date of signing this report.

## DIRECTORS' AND LEAD AUDITOR'S INDEPENDENCE DECLARATION

### DIRECTORS' DECLARATION

The Directors of Australia and New Zealand Banking Group Limited declare that:

- a) in the Directors' opinion, the financial statements and notes of the Company:
  - i) are prepared in accordance with Part 7.8 of the *Corporations Act 2001*, including that they comply with the Australian Accounting Standards and the applicable regulations of the *Corporations Regulations 2001*; and
  - ii) give a true and fair view of the financial position of the Company as at 30 September 2019 and of its performance for the year ended on that date; and
- b) The auditor's report lodged with the financial statements is a true copy of the report on the financial statements.

Signed in accordance with a resolution of the Directors.



David M Gonski, AC  
Chairman

30 October 2019



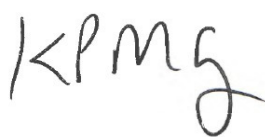
Shayne C Elliott  
Director

### LEAD AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001

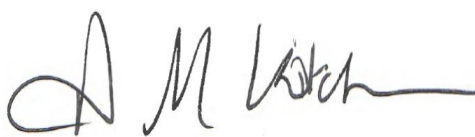
To the Directors of Australia and New Zealand Banking Group Limited declare that:

I declare that, to the best of my knowledge and belief, in relation to the audit of Australia and New Zealand Banking Group Limited for the financial year ended 30 September 2019 there have been:

- i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- ii) no contraventions of any applicable code of professional conduct in relation to the audit.



KPMG



Alison Kitchen  
Partner  
Melbourne

30 October 2019

## INDEPENDENT AUDITOR'S REPORT

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### TO THE SHAREHOLDERS OF AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED

### REPORT ON THE AUDIT OF THE FINANCIAL REPORT

#### OPINION

We have audited the Financial Report of Australia and New Zealand Banking Group Limited (the Company).

In our opinion, the accompanying Financial Report of the Company is in accordance with part 7.8 of the Corporations Act 2001, including:

- giving a true and fair view of the Company's financial position as at 30 September 2019 and of its financial performance for the year ended on that date; and
- complying with Australian Accounting Standards and the relevant Corporations Regulations 2001.

The Financial Report comprises the:

- statement of financial position as at 30 September 2019;
  - income statement, statement of comprehensive income, statement of changes in equity, and statement of cash flows for the year then ended;
  - notes 1 to 32 including a summary of significant accounting policies; and
- Directors' Declaration.

#### BASIS FOR OPINION

We conducted our audit in accordance with *Australian Auditing Standards*. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report.

We are independent of the Company in accordance with the *Corporations Act 2001* and the ethical requirements of the *Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the Financial Report in Australia. We have fulfilled our other ethical responsibilities in accordance with the Code.

#### KEY AUDIT MATTERS

The Key Audit Matters we identified are:

- Allowance for expected credit losses;
- Valuation of Financial Instruments held at Fair Value;
- Provision for Customer Remediation; and
- IT Systems and Controls.

Key Audit Matters are those matters that, in our professional judgement, were of most significance in our audit of the Financial Report of the current period.

These matters were addressed in the context of our audit of the Financial Report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## KEY AUDIT MATTERS (continued)

### ALLOWANCE FOR EXPECTED CREDIT LOSSES (\$2,921M)

*Refer to the critical accounting estimates and judgements and disclosures in relation to allowance for expected credit losses in Note 12 to the Financial Report.*

#### The Key Audit Matter

AASB 9 Financial Instruments (AASB 9) was adopted by the Company on 1 October 2018. This is a key audit matter due to the significance of the loans and advances balance to the financial statements and the inherent complexity of the Company's Expected Credit Loss (ECL) models (ECL models) used to measure ECL allowances. This new and complex accounting standard requires the Company to recognise ECLs on its loans and advances and off-balance sheet positions; the Company developed new models which are reliant on data as well as a number of estimates including the impact of multiple economic scenarios and other assumptions such as defining a significant increase in credit risk (SICR). This involves significant judgement and estimates and takes into account forward looking information reflecting potential future economic events.

AASB 9 requires the Company to measure ECLs on a forward-looking basis reflecting a range of future economic conditions, including key forward-looking assumptions such as forecast GDP and unemployment levels. Post-model adjustments to the ECL results are also made by the Company to address known ECL model limitations or emerging trends in the loan portfolios. We exercise significant judgement in challenging the economic scenarios used and the judgemental overlays the Company applied to the ECL results.

The criteria selected to identify a SICR, such as a decrease in customer credit rating (CCR), are key areas of judgement within the Company's ECL methodology as these criteria determine if a forward-looking 12 month or lifetime allowance is recorded.

Separate from the ECL calculation, allowances for individually assessed loans exceeding specific thresholds are individually assessed by the Company. These specific allowances are established based on the expected future cash repayments and estimated proceeds from the value of the collateral held by the Company in respect of the loans.

#### How the matter was addressed in our audit

Our audit procedures for the allowance for ECL and disclosures for the year ended 30 September 2019 included assessing the Company's significant accounting policies against the requirements of the accounting standard. Additionally our procedures covered:

We tested key controls in relation to:

- The Company's ECL model governance and validation processes;
- The Company's assessment and approval of the forward looking macroeconomic assumptions and scenario weightings through challenge applied by the Company's internal governance processes;
- Reconciliation of the data used in the ECL calculation process to gross balances recorded within the general ledger as well as source systems;
- Testing the key controls over counterparty risk grading for wholesale loans (larger customer exposures are monitored individually). We tested the approval of new lending facilities against the Company's lending policies, and controls over the monitoring of counterparty credit quality. This included testing controls over the identification of exposures showing signs of stress, either due to internal factors specific to the counterparty or external macroeconomic factors, and testing the timeliness of and the accuracy of counterparty risk assessments and risk grading against the requirements of the Company's lending policies and regulatory requirements; and
- For retail loans, testing controls over the systems which record lending arrears, group exposures into delinquency buckets, and re-calculate individual allowances. We tested automated calculation and change management controls and evaluated the Company's oversight of the portfolios, with a focus on controls over delinquency monitoring. We tested a sample of the level of allowances held against different loan products based on the delinquency profile and challenged assumptions made in respect of expected recoveries, including from collateral held.

We also tested relevant General Information Technology Controls (GITCs) over the key IT applications used by the Company in measuring ECL allowances as detailed in the IT Systems and Controls key audit matter below.

In addition to controls testing, our procedures included:

- Performing credit assessments of a sample of wholesale loans controlled by the Company's specialist workout and recovery team assessed as higher risk or impaired, and a sample of other loans, focusing on larger exposures assessed by the Company as showing signs of deterioration, or in areas of emerging risk (assessed against external market conditions). We challenged the Company's risk grading of the loan, assessment of loan recoverability, valuation of security and the impact on the credit allowance. To do this, we used the information on the Company's loan file, understood the facts and circumstances of the case with the loan officer, and performed our own assessment of recoverability. Exercising our judgment, our procedures included using our understanding of relevant industries and the macroeconomic environment and comparing data and assumptions used by the Company in recoverability assessments to externally sourced evidence, such as commodity prices, publicly available audited financial statements and comparable external valuations of collateral held. Where relevant we assessed the forecast timing of future cash flows in the context of supporting valuations and approved business plans and challenged key assumptions implicit in the valuations;
- Obtaining an understanding of the Company's processes to determine ECL allowances, evaluating the Company's ECL model methodologies against established market practices and criteria in the accounting standards;

## INDEPENDENT AUDITOR'S REPORT (continued)

### KEY AUDIT MATTERS (continued)

- Working with KPMG Risk Consulting specialists, we assessed the accuracy of the Company's ECL model predictions by re-performing, for a sample of loans, the ECL allowance and comparing this to the amount recorded by the Company;
- Working with KPMG Economic specialists, we challenged the Company's forward-looking macroeconomic assumptions and scenarios incorporated in the Company's ECL models. We compared the Company's forecast GDP and unemployment rates to relevant publicly available macro-economic information, and considered other known variables and information obtained through our other audit procedures to identify contradictory indicators;
- Testing the implementation of the Company's SICR methodology by re-performing the staging calculation for a sample of loans and comparing our expectation to actual staging applied on an individual account level, taking into consideration movements in CCR; and
- Assessing the accuracy of the data used in the ECL models by confirming a sample of data fields such as account balance and CCR to relevant source systems.

We also challenged key assumptions in the components of the Company's post-model adjustments to the ECL allowance balance. This included:

- Evaluating underlying data used in concentration risk and economic cycle allowances by comparing underlying portfolio characteristics to recent loss experience, current market conditions and specific risks inherent in the Company's loan portfolios;
- Assessing the requirement for other additional allowances considering the Company's ECL model and data deficiencies identified by the Company's ECL model validation processes, and
- Assessing the completeness of additional allowance overlays by checking the consistency of risks we identified in the portfolios against the Company's assessment.

#### AASB 7 Financial Instruments: Disclosures

Assessing the appropriateness of the Company's disclosures in the financial report using our understanding obtained from our testing against the requirements of the accounting standard.

### VALUATION OF FINANCIAL INSTRUMENTS HELD AT FAIR VALUE

- **ASSETS HELD AT FAIR VALUE \$222,093M**
- **LIABILITIES HELD AT FAIR VALUE \$124,398M**

*Refer to the critical accounting estimates, judgements and disclosures of fair values in Note 16 to the Financial Report.*

#### The Key Audit Matter

Financial instruments held at fair value on the Company's balance sheet include investment securities, trading securities, derivative assets and liabilities, certain debt securities, and other assets and liabilities designated as measured at fair value through profit or loss or fair value through other comprehensive income. The instruments are mainly risk management products sold to customers and used by the Company to manage its own interest rate and foreign exchange risk.

The valuation of financial instruments held at fair value is considered a Key Audit Matter as:

- Financial instruments held at fair value are significant (25% of assets and 14% of liabilities);
- The significant volume and range of products transacted, in a number of international locations, increases the risk of inconsistencies in transaction management processes that could lead to inaccurate valuation;
- Determining the fair value of trading securities and derivatives involves a significant level of judgement by the Company, increasing the risk of error, and adding complexity to our audit. The level of judgement increases where internal models, as opposed to quoted market prices, are used to determine fair value of an instrument, or where inputs to the internal models, such as discount rates and measures of volatility, are not observable; or where there are a greater number of variables, including trade economic details and modelling assumptions, which feed into the internal models; and
- The valuation of certain derivatives held by the Company is sensitive to inputs including funding rates, probabilities of default and loss given default. Both funding and credit risk are incorporated within the valuation of certain derivative instruments. This increased our audit effort in this area and necessitated the involvement of valuation specialists.

#### How the matter was addressed in our audit

Our audit procedures for the valuation of financial instruments held at fair value included:

- Testing access rights and change management controls for key valuation systems;
- Testing interface controls, notably the completeness and accuracy of data transfers between transaction processing systems, key systems used to generate valuations and any related valuation adjustments, and the Company's market risk management and finance systems to identify inconsistencies in transaction management and valuation processes across products and locations;



## KEY AUDIT MATTERS (continued)

- Testing the governance and approval controls, such as management review and approval of the valuation models, and approval of new products against policies and procedures;
- Testing the front office management review and approval of the daily financial instrument trading profit and loss reconciliations prepared by the Company's independent markets and treasury control;
- Testing the management review and approval of model construction and validation, aimed at assessing the validity and robustness of underlying valuation models; and
- Testing the Company's data validation controls, such as those over key inputs in generating the fair value to market data where fair values were determined by front office teams.

We carried out testing over the valuation of financial instruments with both observable and unobservable inputs. Our specific testing involved valuation specialists and included:

- Re-performing the valuation of 'level 1' and 'level 2' investment securities and trading securities, which are primarily government, semi-government and corporate debt securities, by comparing the observable inputs, including quoted prices, to independently sourced market data;
- Using independent models, re-calculating the valuation of a sample, across locations, of derivative assets and liabilities where the fair value was determined using observable inputs. This included comparing a sample of observable inputs used in the Company's derivative valuations to independently-sourced market data, such as interest rates, foreign exchange rates and volatilities;
- Where the fair value of derivatives and other financial assets and liabilities were determined using unobservable inputs ('level 3' instruments), challenging the Company's valuation model by testing the key inputs used to comparable data in the market, including the use of proxy instruments and available alternatives. We compared the Company's valuation methodology to industry practice and the criteria in the accounting standards; and
- Evaluating the appropriateness of the Company's valuation methodology for derivative financial instruments, having regard to current and emerging derivative valuation practices across a range of peer institutions, and against the required criteria in the accounting standards. We tested adjustments made to valuations, particularly funding and credit valuation adjustments on un-collateralised derivatives. In particular, for a sample of individual counterparties, across locations, we tested key inputs to the credit valuation adjustment calculation, including the probability of default, against observable market data. Where proxies were used, we assessed the proxy against available alternatives, across a number of locations.

## PROVISION FOR CUSTOMER REMEDIATION (\$967M)

*Refer to the critical accounting estimates, judgements and disclosures in Notes 20 to the Financial Report.*

### The Key Audit Matter

The Company has assessed the need to recognise provisions in relation to certain customer remediation activities arising from both internal and external investigations and reviews. This includes provisions for expected refunds to customers, remediation project costs and related customer and regulatory claims, penalties, and litigation outcomes.

The provision for customer remediation activities is a Key Audit Matter due to the number of investigations, the quantum of amounts involved, and the judgements required by us in assessing the Group's determination of:

- The existence of a present legal or constructive obligation arising from a past event using the conditions of the event against the criteria in the accounting standards;
- Reliable estimates of the amounts which may be paid arising from investigations, including estimates of related costs and regulatory penalties;
- The potential for legal proceedings, further investigations, and reviews from its regulators leading to a wider range of estimation outcomes for us to consider.

### How the matter was addressed in our audit

Our audit procedures for customer remediation provisions included:

- Obtaining an understanding of the Company's processes for identifying and assessing the potential impact of customer remediation payments, related project costs and legal proceedings associated with compliance matters, investigations and reviews from its regulators;
- Enquiring with the Company regarding ongoing legal and regulatory matters, and investigation into other remediation activities;
- Enquiries with external legal counsel;
- Reading the minutes and other relevant documentation of the Company's Board of Directors, Board Committees, various management committees, and attending the Company's Audit and Risk Committee meetings;
- Inspecting correspondence with relevant regulatory bodies;
- For a sample of individual exposures, assessing the basis for recognition and measurement of a provision and associated costs against the requirements of the accounting standards. We did this by understanding and challenging the provisioning methodologies and underlying assumptions;

## INDEPENDENT AUDITOR'S REPORT (continued)

### KEY AUDIT MATTERS (continued)

- Testing completeness by evaluating where exposures may have arisen based upon our knowledge and experience of broader industry matters, the Company's documentation of compliance matters and customer complaints and the current regulatory environment. We also checked features of these exposures against the criteria defining a provision or a contingency in the accounting standards;
- Assessing the appropriateness of the Company's conclusions against the requirements of Australian Accounting Standards where estimates were unable to be reliably made for a provision to be recognised;
- Evaluating the related disclosures against the requirements of Australian Accounting Standards.

### IT SYSTEMS AND CONTROLS

#### The Key Audit Matter

As a major Australian bank, the Company's businesses utilise a large number of complex, interdependent Information Technology (IT) systems to process and record a high volume of transactions. Controls over access and changes to IT systems are critical to the recording of financial information and the preparation of a financial report which provides a true and fair view of the Company's financial position and performance.

The IT systems and controls, as they impact the financial recording and reporting of transactions, is a key Audit matter and our audit approach could significantly differ depending on the effective operation of the Company's IT controls. KPMG IT specialists were used throughout the engagement as a core part of our audit team.

#### How the matter was addressed in our audit

We tested the technology control environment for key IT applications (systems) used in processing significant transactions and recording balances in the general ledger. We also tested automated controls embedded within these systems which support the effective operation of technology-enabled business processes. Our audit procedures included:

- Assessing the governance and higher-level controls in place across the IT Environment, including the approach to Company policy design, review and awareness, and IT Risk Management practices;
- Design and operating effectiveness testing of controls across the User Access Management Lifecycle, including how users are on-boarded, reviewed, and removed on a timely basis from critical IT applications and supporting infrastructure. We also looked at how privileged roles and functions are managed across each IT Application and the supporting infrastructure;
- Design and operating effectiveness testing of controls in place to enable Change Management including how changes are initiated, documented, approved, tested and authorised prior to migration into the production environment of critical IT Applications. We also assessed the appropriateness of users with access to make changes to IT applications across the Company;
- Design and operating effectiveness testing of controls used by the Company's technology teams to schedule system jobs and monitor system integrity;
- Design and operating effectiveness testing of controls in place to support Program Development, including the implementation of revised guidelines per the new ANZ Delivery Framework; and
- Design and operating effectiveness testing of automated business process controls include those that enforce segregation of duties conflicts between toxic role combinations within IT applications, configurations in place to perform calculations, mappings, and flagging of financial transactions, automated reconciliation controls, both between systems and intra-system and data integrity of critical system reporting used for sampling, data analysis and financial reporting across the audit.

## RESPONSIBILITIES OF DIRECTORS FOR THE FINANCIAL REPORT

The Directors are responsible for:

- preparing a Financial Report that gives a true and fair view in accordance with *Australian Accounting Standards* and the *Corporations Act 2001*;
- implementing necessary internal control to enable the preparation of a Financial Report that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- assessing the Company's ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

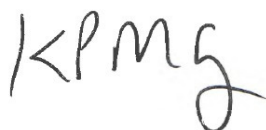
## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL REPORT

Our objective is:

- to obtain reasonable assurance about whether the Financial Report as a whole is free from material misstatement, whether due to fraud or error; and
- to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Financial Report.

A further description of our responsibilities for the audit of the Financial Report is located at the Auditing and Assurance Standards Board website at: [http://www.auasb.gov.au/auditors\\_responsibilities/ar2.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar2.pdf). This description forms part of our Auditor's Report.



KPMG



**Alison Kitchen**

*Partner*

Melbourne

30 October 2019



# REMUNERATION REPORT

Dear Shareholder,

## 2018 Remuneration Report – audited

This has been a difficult year for ANZ and our industry.

While we recorded a solid financial result, particularly in our Institutional and New Zealand businesses, the Board acknowledges the significant community concern as a result of our failures highlighted in the Royal Commission.

Given this has impacted our corporate reputation and economic profit, variable remuneration at all levels of ANZ has been materially reduced from the prior year.

It is important that accountability for these failures is reflected in the remuneration of our most senior team even though most are new to their roles and many are new to ANZ:

- All Disclosed Executives (including our Chief Executive Officer (CEO)) achieved outcomes below their target.
- Variable remuneration outcomes for our CEO and current Disclosed Executives averaged 78% of target overall (53% of maximum opportunity), with substantial differentiation at an individual level ranging from 60% to 91%.
- We have re-set the salaries with each new appointment to the Executive team. The total statutory remuneration of the CEO and Disclosed Executives in 2018 is down almost 40% when compared to 2015.

The ANZ Incentive Plan (ANZIP), which is the variable remuneration plan for the majority of our people, including the CEO and all Disclosed Executives, has been reduced by \$124 million from last year.

The performance rights awarded in November 2014 were tested in November 2017, but as the relative Total Shareholder Return performance hurdles were not met these performance rights lapsed and executives received no value from this award.

While the Non-Executive Directors do not receive variable remuneration, the Board accepts that it is appropriate that they too share some accountability for these failures. As a consequence, the Non-Executive Directors, who have served on the Board in financial year (FY) 18, have agreed to a 20% reduction of their fee for FY19 (20% reduction to the Chairman fee from \$825,000 to \$660,000, and 20% reduction to the NED member fee from \$240,000 to \$192,000).

Given that many of the issues, that led to the large/notable items that have impacted performance this year, pre-date many of the members of the existing management team, the Board has exercised its discretion to apply downwards adjustment to the unvested deferred remuneration held by previous members of the management team.

## Moving forward

Commissioner Hayne has rightly raised questions about how the industry rewards its people and we await his final recommendations.

Remuneration at ANZ has evolved significantly over recent years in accordance with our reward principles as set out in this report. However we also know we have more to do. We are currently undertaking a company-wide review of how we reward our workforce with the objective to reward people in a way that supports our strategy, purpose and culture, improves the services we provide our customers, supports employee engagement and delivers value to shareholders.

On behalf of the Board, I invite you to consider our Remuneration Report which will be presented to shareholders for adoption at the 2018 Annual General Meeting in Perth.



**Ilana Atlas**

Chair – Human Resources Committee

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## 1. WHO IS COVERED BY THIS REPORT

The Key Management Personnel (KMP) whose remuneration is disclosed in this year's report are:

### Non-Executive Directors (NEDs) – Current

<b>D Gonski</b>	Chairman
<b>I Atlas</b>	Director
<b>P Dwyer</b>	Director
<b>J Halton</b>	Director
<b>J Key</b>	Director – appointed 28 February 2018
<b>H Lee</b>	Director
<b>G Liebelt</b>	Director
<b>J Macfarlane</b>	Director

### Chief Executive Officer (CEO) and Disclosed Executives – Current

<b>S Elliott</b>	Chief Executive Officer and Executive Director
<b>M Carnegie</b>	Group Executive, Digital Banking
<b>K Corbally</b>	Chief Risk Officer (CRO) – appointed 19 March 2018
<b>A George</b>	Deputy Chief Executive Officer and Group Executive, Wealth Australia – appointed Deputy Chief Executive Officer 14 May 2018
<b>D Hisco</b>	Group Executive and Chief Executive Officer, New Zealand
<b>M Jablko</b>	Chief Financial Officer (CFO)
<b>F Ohlsson</b>	Group Executive, Australia
<b>M Whelan</b>	Group Executive, Institutional

### Disclosed Executives – Former

<b>G Hodges</b>	Former Deputy Chief Executive Officer – concluded in role 13 May 2018, ceased employment 30 September 2018
<b>N Williams</b>	Former Chief Risk Officer – concluded in role 30 March 2018, ceasing employment 2 November 2018

The Remuneration Report for the Group outlines our remuneration strategy and framework and the remuneration practices that apply to KMP.

This report has been prepared, and audited, as required by the Corporations Act 2001. It forms part of the Directors' Report.

# REMUNERATION REPORT (continued)

## 2. REMUNERATION AT A GLANCE

### ANZ'S PURPOSE AND STRATEGY<sup>1</sup>

#### IS UNDERPINNED BY:

##### OUR REMUNERATION POLICY/REWARD PRINCIPLES:

Attract, motivate and keep great people

Reward our people for doing the right thing having regard to our customers and shareholders

Focus on how things are achieved as much as what is achieved

Are fair and simple to understand

#### WITH REMUNERATION DELIVERED TO OUR CEO AND DISCLOSED EXECUTIVES THROUGH:

##### OUR CORE REMUNERATION COMPONENTS<sup>2</sup>:

**Fixed remuneration**

##### Variable remuneration delivered as

Cash

Deferred shares

Performance rights

**AT RISK**

#### REINFORCED BY:

##### ALIGNING REMUNERATION AND RISK:

Assessing behaviours based on ANZ's Values and risk/compliance standards

Risk is a key input in determining variable remuneration including as a multiplier in determining the ANZIP variable remuneration pool

Applying Board discretion on performance and remuneration outcomes

Being able to downward adjust deferred remuneration (including to zero)

Prohibiting the hedging of unvested equity

#### WHILE SUPPORTING THE ALIGNMENT OF EXECUTIVES AND SHAREHOLDERS THROUGH:

##### SHAREHOLDER ALIGNMENT:

Substantial shareholding requirements

Significant incentive deferral (up to four years) in ANZ equity

Use of relative and absolute Total Shareholder Return (TSR) hurdles

Use of Economic Profit as a key input in determining the variable remuneration pool

#### DRIVING PERFORMANCE THROUGH OBJECTIVES WITHIN THE GROUP PERFORMANCE FRAMEWORK TO DETERMINE THE VARIABLE REMUNERATION POOL:

##### GROUP PERFORMANCE CATEGORIES:

##### Risk

(overall adjustment)

##### Financial and Discipline (50% weighting)

##### Customer (25% weighting)

##### People and Reputation (25% weighting)

Combined weighting 100% including both annual and longer term strategic measures

##### ANZ'S 2018 PERFORMANCE OVERALL:

(see sections 5.1 and 5.2)

Despite solid performance against the majority of metrics in the 2018 Group Performance Framework, the ANZIP variable remuneration pool for 2018 is significantly down on prior year, in recognition of the failures highlighted in the Royal Commission and their reputational impact.

##### 2018 FIXED REMUNERATION CHANGES:

No change to the CEO's fixed remuneration for 2018.  
Fixed remuneration for new appointments has been set lower than prior incumbent.  
No change to NED fees for 2018 (reduction of 20% to the Chairman fee and NED member fee (for current NEDs) in 2019).

#### INDIVIDUAL OUTCOMES REFLECT THE PERFORMANCE OF THE GROUP, DIVISION AND INDIVIDUAL:

##### 2018 VARIABLE REMUNERATION OUTCOMES<sup>3</sup>:

(see sections 5.4 and 5.5)

CEO Variable Remuneration  
75% of target which comprises:  
Annual Variable Remuneration:  
83% of target (56% of max); and  
Long Term Variable Remuneration:  
67% of target  
(subject to shareholder approval).

##### Current Disclosed Executives Variable Remuneration outcomes:

	% of target	% of max
Average:	78	53
Range:	60 – 91	40 – 60

Nov 2014 performance rights fully lapsed.  
Executives received no value from this award.

<sup>1</sup> See the 'About our Business' and 'Our Strategy' sections of the Annual Report.

<sup>2</sup> The structure of our remuneration framework is aligned with our reward principles and has been designed to support ANZ's purpose and strategy.

<sup>3</sup> Variable remuneration outcomes appropriately reflect the Group's performance against the indicators in the Group performance framework, and also the individual's performance against their own targets, which are appropriately stretching.

### 3. OUR REWARD PRINCIPLES

Our remuneration policy and reward principles are a key consideration when making decisions pertaining to our remuneration frameworks and were updated in 2018 to better reflect ANZ's strategic direction and culture.

ANZ Reward Principles	This means we focus on...
Attract, motivate and keep great people	<ul style="list-style-type: none"><li>✓ Providing a market competitive reward offering, and supporting the movement/mobility of talent internally</li><li>✓ Using financial and non-financial rewards to support being a 'great place to work and grow', and to motivate discretionary effort</li></ul>
Reward our people for doing the right thing having regard to our customers and shareholders	<ul style="list-style-type: none"><li>✓ Ensuring our financial services are provided efficiently, ethically and fairly</li><li>✓ Rewarding for performance against both short and longer term objectives in line with ANZ's strategy, and aligning executive and shareholder interests</li></ul>
Focus on how things are achieved (values, culture and risk) as much as what is achieved (performance)	<ul style="list-style-type: none"><li>✓ Assessing performance and differentiating rewards based on a balanced scorecard of measures</li><li>✓ Providing flexibility to recognise team and individual performance to support collaboration and innovation, and ensuring the reward framework provides employees with confidence to pursue multi-year initiatives</li></ul>
Are fair and simple to understand	<ul style="list-style-type: none"><li>✓ Simplicity in design, process, communication and the employee experience, whilst being flexible enough to meet business needs</li><li>✓ Fairness in both the internal and external market context, and supporting gender pay equity</li><li>✓ Providing greater transparency around remuneration to improve employee understanding</li></ul>

### 4. COMPOSITION OF EXECUTIVE REMUNERATION

#### 4.1 REMUNERATION STRUCTURE

There are two core components of remuneration at ANZ – fixed remuneration and at risk variable remuneration.

In structuring remuneration, the Board aims to find the right balance between:

- fixed remuneration and at risk variable remuneration;
- cash and deferred equity; and
- short, medium, and long-term rewards.

The CEO's variable remuneration framework is slightly different to that of the Disclosed Executives, as follows:

- **CEO** We reward the CEO Variable Remuneration (VR) comprising Annual Variable Remuneration (AVR) and Long Term Variable Remuneration (LTVR). This is in accordance with his employment contract (as disclosed to the market at the time of his appointment) and is consistent with external market practice. LTVR reinforces the CEO's focus on achieving longer term strategic objectives and creating long-term value for all stakeholders.

The Human Resources (HR) Committee and the Board determine the CEO's VR outcome (AVR and LTVR) and the LTVR outcome is also subject to shareholder approval at the Annual General Meeting.

- AVR outcome: half of this is delivered as ANZ shares (deferred evenly over one to four years); and
- LTVR outcome: all of this is delivered as performance rights and the 2018 award will be effectively deferred for four years (three year deferral plus a further one year restriction period).
- **Disclosed Executives** We reward the Disclosed Executives under a single VR framework. This approach enables us to:
  - provide the appropriate mix of short and long-term rewards (including performance hurdles) to drive performance, and attract and retain talent;
  - tie the full VR award to the performance of ANZ; and
  - defer VR over the short, medium and longer term (with shares deferred evenly over four years and the performance rights tested against their hurdles after three years).

The HR Committee and the Board determines the VR outcome for each Disclosed Executive. The delivery of VR to Disclosed Executives in relation to the deferral periods and performance hurdles is aligned to that of the CEO.

The Board can, on the basis of each executive's performance, adjust the executive's variable remuneration down, potentially to zero.

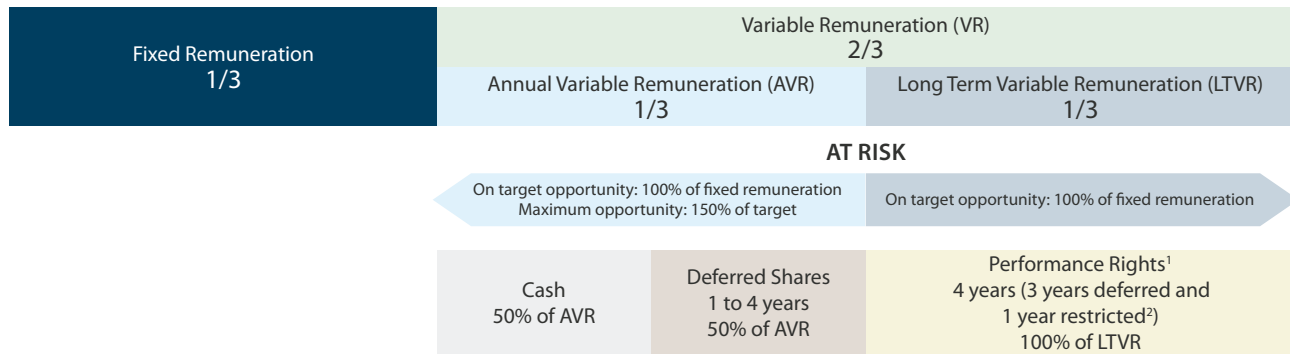
We structure the CEO and Disclosed Executives' remuneration based on the following target remuneration mix. The CEO and Disclosed Executives may be awarded amounts above or below the target for variable remuneration.



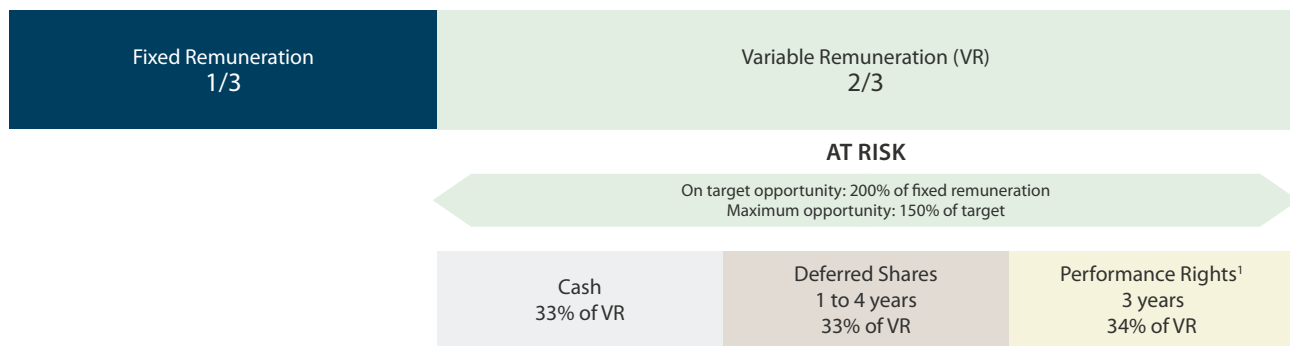
## REMUNERATION REPORT (continued)

### 4. COMPOSITION OF EXECUTIVE REMUNERATION (continued)

#### CEO



#### Disclosed Executives<sup>3</sup>



<sup>1</sup> Face value at threshold vesting (50% vesting).

<sup>2</sup> One year restriction introduced to enable equity to remain subject to downward adjustment for a further period.

<sup>3</sup> The CRO's remuneration arrangements are structured differently to preserve the independence of this role and to minimise any conflicts of interest in carrying out the risk control function across ANZ. The CRO's target remuneration has a slightly different mix: fixed remuneration (37%) and VR (63%). VR is delivered as 33% cash, 33% deferred shares and 34% deferred share rights (instead of performance rights). The CRO has a VR target of 170% of fixed remuneration and a maximum opportunity of 150% of target.

By deferring a significant portion of an executive's remuneration, we ensure that their variable remuneration:

- is linked to performance;
- has significant retention elements;
- aligns their interests with shareholders to deliver on ANZ's strategic objectives; and
- can be adjusted downwards, including to zero (if appropriate), allowing the Board to hold executives accountable.

#### 4.2 FIXED REMUNERATION

We express fixed remuneration as a total dollar amount which is delivered as cash salary and superannuation contributions. The Board sets (and reviews annually) the CEO's and Disclosed Executives' fixed remuneration based on financial services market relativities reflecting their responsibilities, performance, qualifications, experience and location. In addition, for new appointments we continue to set fixed remuneration lower than that of the prior incumbent (following the trend established with the CEO appointment).

#### 4.3 VARIABLE REMUNERATION

The ANZ Incentive Plan (ANZIP) is our main variable remuneration plan covering the majority of employees, including the CEO and Disclosed Executives.

##### ANZIP variable remuneration pool sizing and allocation process



##### 4.3.1 HOW DO WE DETERMINE THE VARIABLE REMUNERATION POOL AT A GROUP LEVEL?

###### ANZIP variable remuneration pool based on performance

Managing risk appropriately is fundamental to the way ANZ operates and is therefore a key element of how we measure and assess performance at a Group, Division and individual level.

When determining the size of the ANZIP variable remuneration pool the Board considers:

1. our economic profit performance – a risk adjusted financial measure;
2. our performance against the Group Performance Framework (Risk, Financial and Discipline, Customer, and People and Reputation performance indicators) that were agreed by the Board at the start of the financial year; and
3. other factors such as the overall operating environment, affordability and the quality of our results.

The Board exercise their judgement to determine the appropriate size of the variable remuneration pool each year – it is not a formulaic outcome.

## 4. COMPOSITION OF EXECUTIVE REMUNERATION (continued)



The ANZ Group Performance Framework is designed around three key inputs:

- Creating a safe bank with sound risk practices;
- Achieving our agreed annual and longer term goals; and
- Realising our strategic vision.

Performance indicators are set by the Board at the start of each year under the categories of:

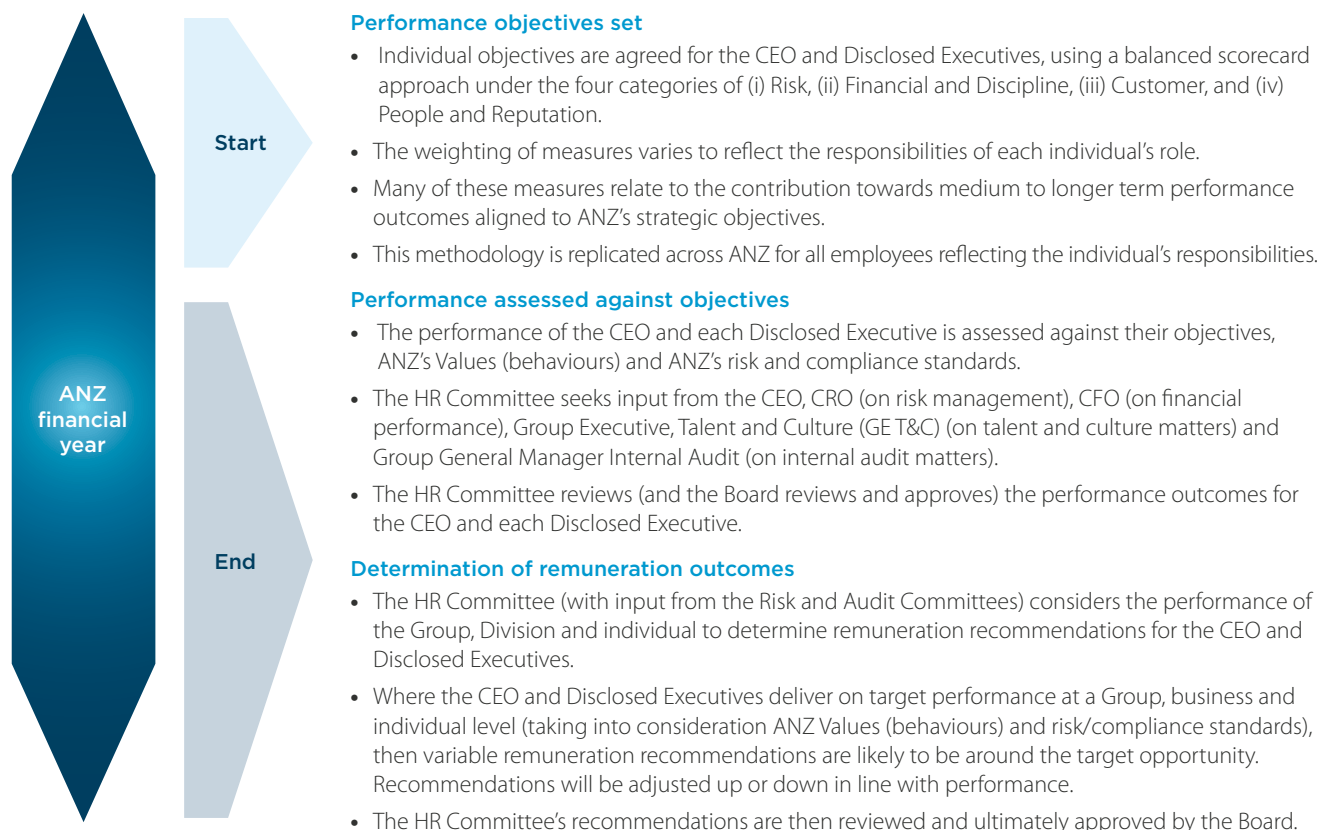
- Risk – separate measure which can adjust the overall performance assessment;
- Financial and Discipline, 50% weighting;
- Customer, 25% weighting; and
- People and Reputation, 25% weighting.

The indicators within each category encourage our people to focus on both annual priorities and on broader long-term strategies to deliver great outcomes for our customers and shareholder value.

The performance indicators are designed to be stretching, yet achievable. They are approved by the Board at the start of each year and are set considering prior year performance, industry standards and ANZ's strategic objectives. They may reflect targets set for the current year and also longer term strategic goals. As the specific targets and features relating to many of these indicators are commercially sensitive, we have not provided them in detail.

### 4.3.2 HOW DO WE DETERMINE VARIABLE REMUNERATION AT AN INDIVIDUAL LEVEL?

Variable remuneration is designed to focus our CEO and Disclosed Executives on key performance measures supporting our business strategy, and encourage the delivery of long term value for shareholders.

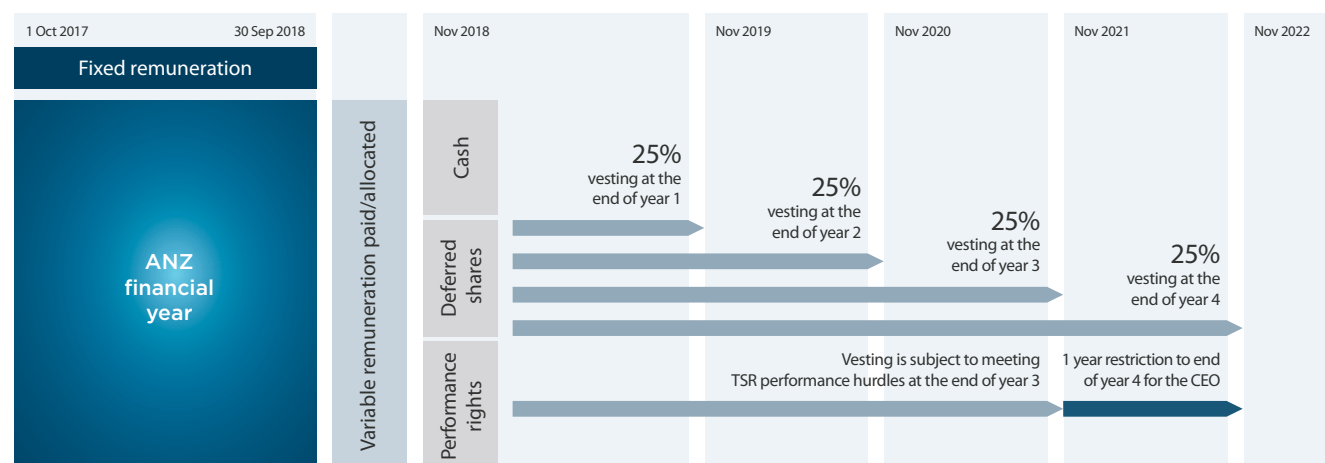


## REMUNERATION REPORT (continued)

### 4. COMPOSITION OF EXECUTIVE REMUNERATION (continued)

#### 4.3.3 HOW IS VARIABLE REMUNERATION DELIVERED?

As the table below shows, variable remuneration is delivered partly in cash, partly in shares deferred evenly over four years, and partly in performance rights. The performance rights are subject to performance hurdles which determine whether they vest in three years' time. The CEO's 2018 performance rights are also subject to a 12 month restriction period post vesting.



#### Cash

The cash component is paid to executives at the end of the annual Performance and Remuneration Review (usually in late November).

#### Deferred shares

Deferred shares are ordinary shares and are deferred evenly over one to four years. By deferring part of an executives' remuneration over time (and it remaining subject to downward adjustment), we enable a substantial amount of their remuneration to be directly linked to delivering long-term shareholder value. We grant deferred shares in respect of the 1 October to 30 September performance period in late November each year.

We calculate the number of deferred shares to be granted based on the Volume Weighted Average Price (VWAP) of the shares traded on the ASX in the week leading up to and including the date of grant. For disclosure and expensing purposes, we use the one day VWAP to determine the fair value.

In some cases (generally due to regulatory or tax reasons), we may grant deferred share rights to executives instead of deferred shares. Each deferred share right entitles the holder to one ordinary share.

#### Performance rights – CEO (LTVR) and Disclosed Executives (VR) excluding the CRO

<b>What is a performance right?</b>	<p>A performance right is a right to acquire one ordinary ANZ share at nil cost – as long as time and performance hurdles are met.</p> <p>The future value of performance rights may range from zero to an indeterminate value. The value depends on our performance against the hurdles and on the share price at the time of exercise.</p>
<b>What is the performance period?</b>	<p>Performance rights have a three year performance period. For the 2018 grant (to be granted in November/December 2018), the performance period is from 22 November 2018 to 21 November 2021.</p> <p>We use a three year performance period as it: aligns to our business planning cycle, provides sufficient time for longer term performance to be reflected, while balancing a reasonable timeframe for executives to find the award meaningful and motivating.</p>
<b>What is the restriction period that applies to the CEO?</b>	<p>The performance rights granted to the CEO in December 2018 will also be subject to a 12 month restriction period. This means they are effectively deferred for four years (three year deferral period and one year restriction period).</p> <p>The CEO's performance rights which meet the performance hurdle will be converted to shares at the third anniversary of grant. They are then restricted for 12 months (to the fourth anniversary of grant) and remain subject to downward adjustment. The CEO is unable to trade the shares during this period. Dividends on any vested shares will be payable to the CEO during the restriction period.</p>

## 4. COMPOSITION OF EXECUTIVE REMUNERATION (continued)

### Performance rights – CEO (LTVR) and Disclosed Executives (VR) excluding the CRO

#### What are the performance hurdles and why?

The Total Shareholder Return (TSR) performance hurdles reflect the importance of focusing on achieving longer term strategic objectives and aligning executives' and shareholders' interests.

We will apply two TSR performance hurdles for the 2018 grants of performance rights (as we did in 2017):

- 75% will be measured against a relative TSR hurdle, tranche 1;
- 25% will be measured against an absolute TSR hurdle, tranche 2.

TSR represents the change in value of a share *plus* the value of reinvested dividends paid. We regard it as the most appropriate long-term measure – it focuses on the delivery of shareholder value and is a well understood and tested mechanism to measure performance.

The combination of relative and absolute TSR hurdles provides balance to the plan by:

- Relative: rewarding executives for performance that exceeds that of peer companies; and
- Absolute: ensuring there is a continued focus on providing positive growth – even when the market is declining.

The two hurdles measure separate aspects of performance:

- the relative TSR hurdle measures our TSR compared to that of the Select Financial Services comparator group, made up of core local and global competitors. This comparator group is chosen to broadly reflect the geographies and business segments in which ANZ competes for revenue; and
- the absolute Compound Annual Growth Rate (CAGR) TSR hurdle provides executives with a more direct line of sight to the level of shareholder return to be achieved. It also provides a tighter correlation between the executives' rewards and the shareholders' financial outcomes.

We will measure ANZ's TSR against each hurdle at the end of the three year performance period to determine whether each tranche of performance rights become exercisable. We measure each tranche independently from the other – that is: one tranche may vest fully or partially but the other tranche may not vest.

#### What is the relative TSR performance hurdle for the 2018 grant?

(Also see ANZ TSR performance in section 5.2 and hurdle outcomes in section 5.5)

Relative TSR is an external hurdle that measures our TSR against that of the Select Financial Services comparator group over three years.

The Select Financial Services comparator group is made up of: Bank of Queensland Limited; Bendigo and Adelaide Bank Limited; Commonwealth Bank of Australia Limited; DBS Bank Limited; Macquarie Group Limited; National Australia Bank Limited; Standard Chartered PLC; Suncorp Group Limited; and Westpac Banking Corporation.

If our TSR when compared to the TSR of the comparator group	▶	then the percentage of performance rights that vest
is less than the 50th percentile		is nil
reaches at least the 50th percentile, but is less than the 75th percentile		is 50% plus 2% for every one percentile increase above the 50th percentile
reaches or exceeds the 75th percentile		is 100%

#### What is the absolute TSR performance hurdle for the 2018 grant?

Absolute CAGR TSR is an internal hurdle as to whether ANZ achieves or exceeds a threshold level of growth the Board sets at the start of the performance period.

The HR Committee recommends the absolute TSR targets for that year's award to the Board for approval. When recommending the targets, the Committee considers factors including: the risk free bond rate; historical volatility of ANZ's share price relative to the market; and the market risk premium.

If the absolute CAGR of our TSR	▶	then the percentage of performance rights that vest
is less than 10%		is nil
is 10%		is 50%
reaches at least 10%, but is less than 15%		is progressively increased on a pro-rata, straight-line, basis from 50% to 100%
reaches or exceeds 15%		is 100%

## REMUNERATION REPORT (continued)

### 4. COMPOSITION OF EXECUTIVE REMUNERATION (continued)

#### Performance rights – CEO (LTVR) and Disclosed Executives (VR) excluding the CRO

How do we calculate TSR performance?	<p>When calculating performance against TSR, we:</p> <ul style="list-style-type: none"><li>• reduce the impact of share price volatility – by using an averaging calculation over a 90 day period for start and end values;</li><li>• ensure an independent measurement – by engaging the services of an external organisation, Mercer Consulting (Australia) Pty Ltd, to calculate ANZ's performance against the TSR hurdles; and</li><li>• test the performance against the relevant hurdle once only at the end of the three year performance period – the rights lapse if the performance hurdle is not met.</li></ul>
How do we calculate the number of performance rights?	<p>The number of performance rights we grant is calculated using a face value basis – i.e. the full share price. Face value at full (100%) vesting is split into two tranches. Each tranche value is then divided by the market price (five trading day VWAP of ANZ shares at the start of the performance period) to determine the number of performance rights we award in each tranche.</p> <p>Performance rights are allocated in November for Disclosed Executives and December for the CEO (subject to shareholder approval).</p>
How do we expense performance rights?	<p>ANZ engages an external expert to independently determine the fair value of performance rights, which is only used for expensing purposes.</p> <p>They consider factors including: the performance conditions; share price volatility; life of the instrument; dividend yield; and share price at grant date.</p>

#### Deferred share rights for the CRO

The CRO receives deferred share rights instead of performance rights to preserve the independence of the role and to minimise any conflicts of interest in carrying out the risk control function across the organisation.

The CRO's deferred share rights are subject to a time-based vesting hurdle of three years. The value the Board uses to determine the number of deferred share rights to be allocated to the CRO is the face value of the Company's shares traded on the ASX at the time of grant adjusted for the loss of dividends over the three year deferral period.

#### 4.3.4 DOWNWARD ADJUSTMENT OF DEFERRED REMUNERATION – BOARD DISCRETION

Any deferred remuneration we award is subject to the Board's on-going discretion to reduce (including to zero) deferred/retained remuneration. This discretion may be exercised, for example, where the Board considers this is necessary to protect the financial soundness of ANZ, to meet unexpected or unknown regulatory requirements or if the Board subsequently considers that the grant was not justified.

Further, if the CEO and/or Disclosed Executives have failed to comply with their accountability obligations under the Banking Executive Accountability Regime (BEAR), their deferred remuneration will be reduced by an amount that is proportionate to the failure, as required by BEAR.

Accordingly, before any scheduled release of deferred remuneration, the Board considers whether any downward adjustment (or deferral of vesting for a further period or periods) should be made.

No downward adjustment was applied to the deferred remuneration of the CEO and Disclosed Executives during 2018.

However, given that many of the issues, that led to the large/notable items that have impacted performance this year, pre-date many of the members of the existing management team, the Board has exercised its discretion to apply downwards adjustment to the unvested deferred remuneration held by previous members of the management team.

## 5. 2018 OUTCOMES

### 5.1 ANZIP VARIABLE REMUNERATION POOL

At the end of each financial year the HR Committee (with input from the Risk and Audit Committees) determines the size of the ANZIP variable remuneration pool for that year and makes a recommendation to the Board for their approval.

When determining the size of the 2018 variable remuneration pool the HR Committee:

- considered the pool size generated based on a percentage of the economic profit for the year (which was down on prior year reflecting large/notable items including announced divestments, customer remediation, accelerated software amortisation, Royal Commission legal costs and restructuring charges);
- reviewed outcomes achieved against the Group Performance Framework, which was set at the start of the year. This was assessed overall as below target (as detailed in section 5.2); and
- considered all other relevant factors (such as operating environment, affordability, and quality of the result).

## 5. 2018 OUTCOMES (continued)

The matters raised in ANZ's submission to the Royal Commission, including their significant reputational impact, were specifically taken into account in the overall assessment of Group performance and when determining the size of the 2018 variable remuneration pool.

Taking all of this into account the Board decided that the 2018 ANZIP variable remuneration pool would be materially reduced. The pool is down by \$124 million from the prior year and accordingly the variable remuneration outcomes for all executives (and employees) have been materially reduced.

### 5.2 ASSESSMENT AGAINST THE GROUP PERFORMANCE FRAMEWORK FOR THE 2018 FINANCIAL YEAR

Risk	×	Financial & Discipline	+	Customer	+	People & Reputation	=	Group Performance Assessment
Overall Adjustment Assessment: On Target		50% weight Assessment: On Target		25% weight Assessment: On Target		25% weight Assessment: Below Target		Overall Assessment Outcome: Below Target

#### Performance framework: Overview of indicative measures informing our assessment of performance

This performance framework reflects both annual (Run the Bank Well) and longer term (Strategic) performance indicators across Risk, Financial and Discipline, Customer, and People and Reputation categories. Risk outcomes form an integral part of the assessment and the focus on creating a safe bank with sound risk practices is reinforced by having the Risk assessment directly impact the overall assessment of the Group's performance (i.e. a multiplier effect).

The table below provides an overview of some of the indicative measures used to inform the overall assessment for each of the key performance categories. For strategic measures '+' refers to delivered, '=' on track, and '-' more work to do.

Indicative Measure	Performance against Indicative Measures
<b>Risk</b> <b>Overall assessment: On Target</b> Key risk, control, governance and compliance metrics were met despite a challenging external and regulatory environment. This includes strong risk foundations being put in place in line with our objectives to: <ol style="list-style-type: none"> <li>Manage the bank well and ensure our risk appetite, balance sheet, systems, processes and culture are strong, coherent and aligned appropriately;</li> <li>Operate safely within all regulatory limits at all times; and</li> <li>Ensure ANZ's products, services and processes are responsible and fair for customers.</li> </ol> There is strong leadership on the importance of Risk and Compliance and setting the right culture, as well as a heavy emphasis on maintaining high ethical standards, acting fairly and with integrity. ANZ is focused on making it easier, safer and important for our people to raise issues and concerns. 2018 saw the lowest credit provisions in more than 20 years with a loss rate of 0.12%. While a benign credit environment played a role, it must be recognised that management decisions, often at the expense of revenue, as well as a significant reshaping of the portfolio, contributed to this outcome.	
<b>Run the bank well</b>	
<ul style="list-style-type: none"> <li>No material anti-money laundering, know your customer or sanctions breaches</li> <li>Fixing repeat adverse audit trends in a timely and sustainable manner</li> <li>No unplanned material breaches of primary metrics in Group Risk Appetite Statement</li> <li>Leaders demonstrate accountability for managing risk</li> </ul>	<ul style="list-style-type: none"> <li>= There were no material breaches in 2018</li> <li>= Management accountability for fixing issues in a timely and sustainable manner saw the number of adverse audits fall by 16%. There was a very low number of repeat adverse rated audits during FY18, representing less than 1% of all audits. None of these indicated broader risk management awareness issues</li> <li>= No material breaches recorded</li> <li>- My Voice engagement survey result on 'leaders demonstrate accountability for managing risk' although 81% positive, was slightly below target</li> </ul>
<b>Strategic</b>	
<ul style="list-style-type: none"> <li>Build out enabling technology per roadmap</li> </ul>	<ul style="list-style-type: none"> <li>= Successful delivery of projects relating to Retail Credit Infrastructure, as well as progress on rationalising multiple mortgage models into one</li> </ul>

# REMUNERATION REPORT (continued)

## 5. 2018 OUTCOMES (continued)

### Performance framework: Overview of indicative measures informing our assessment of performance (continued)

Indicative Measure	Performance against Indicative Measures
<b>Financial and Discipline</b> <b>Overall assessment: On Target</b> The assessment of financial measures such as return on equity, considers the outcomes both with and without the impact of the large/notable items <sup>1</sup> . While cost outcomes were below target (resulting from the large/notable items), we maintained a strong balance sheet, and divestments during the year reduced the complexity of the Group. Total shareholder returns were positive relative to peers and return on equity was on target. Organic capital generation remained strong. Capital, funding and liquidity continued to be well above regulatory minimums.	
<b>Run the bank well</b>	
<b>Profitability</b>	
<ul style="list-style-type: none"> <li>Reduction in operating expenses</li> </ul>	<ul style="list-style-type: none"> <li>– 3.1% higher than 2017 as a result of large/notable items<sup>1</sup> or 1.5% lower excluding large/notable items<sup>1</sup></li> </ul>
<b>Returns</b>	
<ul style="list-style-type: none"> <li>Total shareholder returns (TSR) relative to peers</li> </ul>	<ul style="list-style-type: none"> <li>= TSR for 2018 is 0.6% – above the median of the financial services comparator group and domestic majors</li> </ul>
<ul style="list-style-type: none"> <li>Return on equity (ROE)</li> </ul>	<ul style="list-style-type: none"> <li>= ROE on target. ROE (continuing) was 11.0% or 11.8% excluding large/notable items<sup>1</sup></li> </ul>
<b>Sound Balance Sheet Indicators</b>	
<ul style="list-style-type: none"> <li>Common Equity Tier 1 (CET1) and Net Stable Funding Ratio</li> </ul>	<ul style="list-style-type: none"> <li>+ Funding and liquidity have been well managed, with CET1 of 11.4%, comfortably ahead of regulatory requirements. ANZ generated 182 bps of capital which compares favourably to the historical average of 154 bps. Net Stable Funding Ratio of 115%</li> </ul>
<b>Strategic</b>	
<ul style="list-style-type: none"> <li>Simplification and standardisation of our technology landscape</li> </ul>	<ul style="list-style-type: none"> <li>= ANZ has been simplifying its technology architecture and progress has been in-line with expectations</li> </ul>
<ul style="list-style-type: none"> <li>Transactions to simplify and create a better balanced bank</li> </ul>	<ul style="list-style-type: none"> <li>+ Significant asset divestments announced in 2018 include Wealth Australia – Life Insurance (to Zurich), Wealth Australia – One Path Pensions &amp; Investments/Aligned Dealer Group (to IOOF), ANZ Royal joint venture, One Path Life New Zealand and PNG Retail, Commercial and SME. Completed sales include Asia Retail in 6 countries and Metrobank Card Corporation investment in Philippines and Shanghai Rural Commercial Bank investment in China</li> </ul>

## 5. 2018 OUTCOMES (continued)

### Performance framework: Overview of indicative measures informing our assessment of performance (continued)

Indicative Measure	Performance against Indicative Measures
<b>Customer</b> <b>Overall assessment: On Target</b> ANZ continued to improve customer experience this year, with a highlight being Institutional performance in key customer satisfaction/relationship strength surveys. A disappointing Net Promoter Score (NPS) <sup>2</sup> in Australia was balanced by a record NPS in New Zealand Retail and strong digital engagement with customers across the Group. The ANZ app remains the top-rated banking app in the Apple store with almost 150,000 reviews. The Royal Commission has had a significant impact on the Group this year and ANZ is fast-tracking changes to build a bank worthy of the trust of all stakeholders.	
<b>Run the bank well</b> <b>Customers as Advocates</b>	
<ul style="list-style-type: none"> <li>• Improve Net Promoter Score (NPS)<sup>2</sup></li> <li>• Maintain or improve position in respect of relevant corporate and institutional customer satisfaction/relationship strength indices</li> </ul>	<ul style="list-style-type: none"> <li>• + A record NPS in New Zealand, and a slightly improved Australia Retail score</li> <li>• – A disappointing result in Business and Private Banking</li> <li>• + Strong performance as evidenced by results on Peter Lee Associates<sup>3</sup>: #1 lead bank penetration in Australia (biggest gap on competition since 2003) and New Zealand; #1 for Relationship Strength Index in Australia (highest score ever recorded by any bank) and New Zealand. Greenwich Associates<sup>4</sup>: #4 top Corporate Bank in Asia for the 6th successive year</li> </ul>
<b>Improving Digital Offering</b>	
<ul style="list-style-type: none"> <li>• Increase the proportion of customers choosing digital for services or purchases, by delivering digital solutions that improve the customer experience</li> </ul>	<ul style="list-style-type: none"> <li>• – Customers use of digital solutions increased year-on-year, but were slightly below set targets</li> </ul>
<b>Strategic</b> <b>Building for the future</b>	
<ul style="list-style-type: none"> <li>• Build and deliver new customer ecosystems to engage and increase customer retention</li> <li>• Improve our data assets to strengthen relationships and improve risk management</li> <li>• Build a payments platform that delivers continuous innovation and improves the customer experience</li> </ul>	<ul style="list-style-type: none"> <li>• = The business is on track with major initiatives/projects to create the best bank and experiences for our customers. Rolled out New Payments Platform to three million small, medium and Institutional customers; improved digital channels with the launch of 39 digital branches; introduced cash withdrawals from ANZ ATMs using any mobile device – an Australian first; maintained mobile payment leadership</li> </ul>



# REMUNERATION REPORT (continued)

## 5. 2018 OUTCOMES (continued)

### Performance framework: Overview of indicative measures informing our assessment of performance (continued)

Indicative Measure	Performance against Indicative Measures
<b>People and Reputation</b> <b>Overall assessment: Below Target</b> Strong progress to build new digital capabilities as well as an increase in the number of women in leadership. This was offset by employee engagement scores falling below target and our standing in the community was impacted by significant community concern as a result of our failures highlighted by the Royal Commission.	
<b>Run the bank well</b> <b>Diversifying our workforce</b> <ul style="list-style-type: none"> <li>Improving women in leadership</li> <li>Environment open and accepting of individual differences</li> </ul> <b>Engaging our People</b> <ul style="list-style-type: none"> <li>Significantly improve staff engagement</li> </ul> <b>Sustainability</b> <ul style="list-style-type: none"> <li>Glassdoor<sup>5</sup> employer of choice ratings</li> <li>Maintain strong performance on Dow Jones Sustainability Indices (DJSI)</li> <li>Corporate Confidence Index (CCI)</li> </ul>	
	<ul style="list-style-type: none"> <li>= 0.9% increase year-on-year to 32% (0.1% below the desired target of 32.1%)</li> <li>= Maintained high score of &gt;90% in employee My Voice survey</li> <li>— 2018 engagement score of 73% was 1% higher than the 2017 'pulse' survey (for a small sample of our population) and 1% lower than 74% in 2016 (full survey). Solid result given the current operating environment and the significant transformation underway</li> <li>= Improved score on 2017 and achieved the target of 3.7</li> <li>= DJSI assessment is down to a score of 83, however ANZ is the leading Australian bank</li> <li>= Outcomes of the CCI are provided to ANZ on a confidential basis, however ANZ has assessed its score as on-target</li> </ul>
<b>Strategic</b> <b>People and Reputation</b> <ul style="list-style-type: none"> <li>Building and attracting talent in core digital capability areas</li> <li>Introducing and embedding new ways of working to more rapidly deliver valuable new features and services to our customers</li> <li>Rebuild reputation</li> </ul>	
	<ul style="list-style-type: none"> <li>= We have attracted and retained talent in areas such as digital and technology, and work has commenced to build new skills more broadly across the organisation</li> <li>= Good progress in rolling out new ways of working to Australia and Technology divisions</li> <li>— ANZ's standing in the community was impacted by significant community concern resulting from failures highlighted by the Royal Commission. ANZ has taken action to fast-track changes to build a bank worthy of the trust and respect of all stakeholders</li> </ul>

1. Large/notable items include announced divestments, customer remediation, accelerated amortisation of software assets, Royal Commission legal costs and restructuring charges.

2. NPS is a customer loyalty metric used globally to evaluate a company's brand, products or services. Net Promoter® and NPS® are registered trademarks and Net Promoter Score and Net Promoter System are trademarks of Bain & Company, Satmetrix Systems and Fred Reichheld.

3. Peter Lee Associates 2018 Large Corporate and Institutional Relationship Banking surveys, Australia and New Zealand.

4. Greenwich Associates 2017 Asian Large Corporate Banking study; ANZ ranked = No.4 in 2016 and 2017.

5. Glassdoor is a website where employees and former employees anonymously review companies and their management.

## 5. 2018 OUTCOMES (continued)

### 5.3 ANZ PERFORMANCE OUTCOMES

#### ANZ's Financial Performance 2014 – 2018

	2014	2015	2016	2017	2018
Statutory profit (\$m)	7,271	7,493	5,709	6,406	6,400
Cash profit (\$m, unaudited)	7,117	7,216	5,889	6,938	5,805
Cash profit – Continuing operations (\$m, unaudited) <sup>1</sup>	7,117	7,216	5,889	6,809	6,487
Cash return on equity (ROE) (%) – Continuing operations (unaudited) <sup>1</sup>	15.4	14.0	10.3	11.7	11.0
Cash earnings per share (EPS) – Continuing operations (unaudited) <sup>1</sup>	260.3	260.3	202.6	232.7	223.4
Share price at 30 September (\$) (On 1 October 2013, opening share price was \$30.75)	30.92	27.08	27.63	29.60	28.18
Total dividend (cents per share)	178	181	160	160	160
Total shareholder return (12 month %)	5.9	(7.5)	9.2	13.1	0.6

1. Cash profit from continuing operations has been presented for FY17 and FY18, prior periods are not restated.

The Group uses cash profit as a measure of performance for the Group's ongoing business activities, as this provides a basis to assess Group and Divisional performance against earlier periods and against peer institutions.

We calculate cash profit by adjusting statutory profit for non-core items. Although cash profit is not audited, the external auditor has informed the Audit Committee that recurring adjustments have been determined on a consistent basis across each period presented.

The sizing of the ANZIP variable remuneration pool takes account of both cash profit and economic profit. Importantly, economic profit takes into consideration credit losses across an economic cycle.

Cash profit from continuing operations represents the Group's cash profit excluding the impact of our discontinued businesses which consists of OnePath pensions and investments and aligned dealer groups and the Group's life insurance business in Australia. The businesses were reclassified to discontinuing in 2018, and only the 2017 result was restated in the table above.

#### ANZ TSR performance (1 to 10 years)

The table below compares ANZ's TSR performance against the median TSR, and upper quartile TSR, of the performance rights Select Financial Services (SFS) comparator group over one to ten years. ANZ's TSR performance was above the median TSR of the SFS Comparator Group when comparing over one, three and ten years, and below the median over five years to 30 September 2018.

	Years to 30 September 2018			
	1	3	5	10
ANZ (%)	0.6	22.4	21.6	161.6
Median TSR SFS (%)	(1.5)	16.0	42.5	121.3
Upper Quartile TSR SFS (%)	17.2	38.6	51.4	177.0

### 5.4 CEO'S AND DISCLOSED EXECUTIVES' REMUNERATION OUTCOMES

At the start of each year, the Board sets stretching – yet achievable – performance objectives for the CEO and for each Disclosed Executive. When executives deliver on target performance at a Group and individual level (taking into consideration ANZ Values (behaviours) and risk/compliance standards), then their variable remuneration awards are likely to be around the target.

At year end, each executive's performance is assessed against their objectives for the year and in light of their risk/compliance standards and their demonstration of ANZ Values (behaviours). The CEO assesses the performance of the Disclosed Executives and makes recommendations to the HR Committee. The HR Committee assesses the performance of the CEO. It then makes recommendations to the Board on both the CEO and the Disclosed Executives' performance and remuneration outcomes.

In 2018, the Board reviewed the CEO and Disclosed Executives' fixed remuneration. The only change made in 2018 was an adjustment for Alexis George on commencement in the expanded role of Deputy CEO and Group Executive, Wealth Australia.

The Board approved the CEO's and the Disclosed Executives' 2018 VR outcomes. In doing so, it considered the performance of the individual, the business and overall Group performance, and the shareholder experience.

## REMUNERATION REPORT (continued)

### 5. 2018 OUTCOMES (continued)

#### 5.4 CEO'S AND DISCLOSED EXECUTIVES' REMUNERATION OUTCOMES (continued)

**CEO:** The CEO's VR for 2018 has been awarded at 75% of target, noting that this comprises both AVR and LTVR.

The 2018 AVR awarded to the CEO is 83% of target (56% of maximum), which reflects his performance against his objectives and the overall performance of the Group. The proposed 2018 LTVR is 67% of target, and this reduction, in addition to the AVR reduction, further acknowledges the conduct issues and reputational damage of the matters raised in the Royal Commission.

The proposed LTVR of \$1.4 million/\$2.8 million (performance rights face value at threshold/full vesting) is subject to shareholder approval at the 2018 Annual General Meeting.

**Disclosed Executives:** The average 2018 VR for current Disclosed Executives is 78% of target (53% of maximum). This is significantly below target and in line with the material reduction in the ANZIP variable remuneration pool. Every executive is below target and there is significant differentiation at an individual level ranging between 60% to 91% of target. The different VR outcomes reflect the relative performance of the different areas/individuals, demonstrate the 'at risk' nature of VR, and demonstrate a clear link between performance and reward at both an ANZ and individual level for the 2018 financial year.

The VR awards will be paid/granted in November/December 2018. The majority of the VR award is deferred and remains subject to the Board's discretion to adjust this downwards at any time prior to vesting. In addition, whether the portion of 2018 VR delivered as performance rights actually vests will be subject to ANZ's TSR performance over a three year performance period, which is in line with our business planning cycle.

#### Year-on-year Remuneration awarded

This table shows a year-on-year comparison of remuneration awarded to the CEO and current Disclosed Executives for the 2017 and 2018 performance periods.

The year-on-year difference for Alexis George reflects her time as a KMP in 2017 and her adjustment in fixed remuneration in 2018.

For David Hisco, the year-on-year difference reflects differences in exchange rate when converting NZD to AUD.

	Financial Year	Fixed remuneration \$	Variable remuneration awarded <sup>1</sup> \$	Total remuneration awarded <sup>1</sup> \$
<b>CEO and Current Disclosed Executives</b>				
S Elliott	2018	2,100,000	3,150,000	5,250,000
	2017	2,100,000	4,100,000	6,200,000
M Carnegie	2018	1,000,000	1,600,000	2,600,000
	2017	1,000,000	1,700,000	2,700,000
K Corbally	2018 (6.5 months in role)	486,000	499,500	985,500
A George	2018 (12 months/4.5 months as Deputy CEO)	876,000	1,075,000	1,951,000
	2017 (10 months in role)	664,000	913,000	1,577,000
D Hisco	2018	1,170,713	1,952,719	3,123,432
	2017	1,195,013	2,200,550	3,395,563
M Jablko	2018	1,000,000	1,750,000	2,750,000
	2017	1,000,000	2,240,000	3,240,000
F Ohlsson	2018	1,000,000	1,200,000	2,200,000
	2017	1,000,000	1,620,000	2,620,000
M Whelan	2018	1,200,000	2,175,000	3,375,000
	2017	1,200,000	3,275,000	4,475,000

<sup>1</sup> Performance rights face value at threshold vesting.

This table supplements, and is different to, the Statutory Remuneration table which presents the accounting expense for both vested and unvested awards in accordance with the Australian Accounting Standards.

A further breakdown of the variable remuneration awarded for 2018 is provided on the next page.

## 5. 2018 OUTCOMES (continued)

### 2018 Variable Remuneration awarded

This table shows the VR awarded to the CEO and current Disclosed Executives for the year ending 30 September 2018, and what this represents as a % of their target opportunity and maximum opportunity.

The average variable remuneration awarded to the CEO and current Disclosed Executives is 78% of target (53% of maximum), which appropriately reflects ANZ's overall performance and the impact to the overall ANZIP variable remuneration pool.

Only the cash component will be received this year. The deferred shares will vest evenly over four years. The performance rights may or may not vest when tested against the performance hurdles in three years' time.

				Target opportunity	Maximum opportunity
S Elliott	VR \$3,150,000 (75% of target, 60% of max <sup>2</sup> )	= \$875,000 + \$875,000 + \$1,400,000			
M Carnegie	VR \$1,600,000 (80% of target, 53% of max)	= \$528,000 + \$528,000 + \$544,000			
K Corbally <sup>3</sup>	VR \$499,500 (83% of target, 55% of max)	= \$164,835 + \$164,835 + \$169,830			
A George	VR \$1,075,000 (61% of target, 41% of max)	= \$354,750 + \$354,750 + \$365,500			
D Hisco	VR \$1,952,719 (83% of target, 56% of max)	= \$644,397 + \$644,397 + \$663,925			
M Jablko	VR \$1,750,000 (88% of target, 58% of max)	= \$577,500 + \$577,500 + \$595,000			
F Ohlsson	VR \$1,200,000 (60% of target, 40% of max)	= \$396,000 + \$396,000 + \$408,000			
M Whelan	VR \$2,175,000 (91% of target, 60% of max)	= \$717,750 + \$717,750 + \$739,500			

Cash      Deferred shares or deferred share rights      Performance rights face value at threshold vesting<sup>4</sup>

<sup>1</sup> VR for the CEO = AVR + LTVR (LTVR subject to shareholder approval at the 2018 Annual General Meeting).

<sup>2</sup> % of max for the CEO = 150% of AVR target plus LTVR target (face value at threshold vesting). The maximum opportunity arrow for the CEO is not to scale, given there is no max for LTVR.

<sup>3</sup> Remuneration disclosed from commencement in Disclosed Executive role, CRO receives deferred share rights instead of performance rights.

<sup>4</sup> Multiply by two to convert to face value at full vesting for performance rights.

### 2018 Actual Remuneration received

This table shows the remuneration the CEO and current Disclosed Executives actually received in relation to the 2018 performance year as cash; or in the case of prior equity awards, the value which vested in 2018. The final column also shows the value of prior equity awards which lapsed in 2018 (these awards reflect the 2014 performance rights which failed to meet the performance hurdles when tested in November 2017).

Only the cash component of the 2018 VR award appears in this table, as the other components are deferred and may/may not vest in future years.

	Fixed remuneration \$	Cash variable remuneration \$	Total cash \$	Deferred variable remuneration which vested during the year <sup>1</sup> \$	Other deferred remuneration which vested during the year <sup>1</sup> \$	Actual remuneration received \$	Deferred variable remuneration which lapsed/forfeited during the year <sup>1</sup> \$
<b>CEO and Current Disclosed Executives</b>							
S Elliott	2,100,000	875,000	2,975,000	874,666	-	3,849,666	(1,582,649)
M Carnegie <sup>2</sup>	1,000,000	528,000	1,528,000	34,610	1,481,009	3,043,619	-
K Corbally <sup>3</sup>	486,000	164,835	650,835	-	-	650,835	-
A George <sup>4</sup>	876,000	354,750	1,230,750	334,044	250,000	1,814,794	(153,292)
D Hisco <sup>5</sup>	1,170,713	644,397	1,815,110	864,274	-	2,679,384	(1,383,354)
M Jablko <sup>6</sup>	1,000,000	577,500	1,577,500	34,610	428,084	2,040,194	-
F Ohlsson	1,000,000	396,000	1,396,000	597,403	-	1,993,403	(404,809)
M Whelan	1,200,000	717,750	1,917,750	856,454	-	2,774,204	(395,655)

<sup>1</sup> The point in time value of previously deferred remuneration granted as shares/share rights and/or performance rights is based on the one day VWAP of the Company's shares traded on the ASX on the date of vesting or lapsing/forfeiture multiplied by the number of shares/share rights and/or performance rights. The amount paid as deferred cash is the value disclosed. The lapsed/forfeited values relate to the performance rights we awarded in November 2014 which lapsed due to the performance hurdles not being met.

<sup>2</sup> Other deferred remuneration for M Carnegie relates to previously disclosed compensation for bonus opportunity foregone and deferred remuneration forfeited.

<sup>3</sup> Remuneration disclosed from commencement in Disclosed Executive role (19 March 2018).

<sup>4</sup> A George's fixed remuneration was adjusted in May 2018 when she commenced in the expanded role of Deputy CEO and Group Executive, Wealth Australia. As disclosed in 2017, in relation to A George's role before her appointment to the Group Executive Committee, in July 2016 the Board approved a cash retention award of \$500,000 with partial vesting in June 2017 (\$250,000) and December 2017 (\$250,000).

<sup>5</sup> Paid in NZD and converted to AUD.

<sup>6</sup> Other deferred remuneration for M Jablko relates to previously disclosed compensation for bonus opportunity foregone and deferred remuneration forfeited.

This table supplements, and is different to, the Statutory Remuneration table which presents the accounting expense for both vested and unvested awards in accordance with the Australian Accounting Standards.

## REMUNERATION REPORT (continued)

### 5. 2018 OUTCOMES (continued)

#### 2018 Statutory Remuneration – CEO and Disclosed Executives

The following table outlines the statutory remuneration disclosed in accordance with the Australian Accounting Standards. While it shows the fixed remuneration awarded (cash and superannuation contributions) and also the cash component of the 2018 VR award, it does not show the actual VR awarded or received in 2018 (which are shown on the previous pages), but instead shows the amortised accounting value for this financial year of deferred remuneration (including prior year awards).

	Short-Term Employee Benefits				Post-Employment		
	Financial Year	Cash salary <sup>1</sup> \$	Non monetary benefits <sup>2</sup> \$	Total cash incentive <sup>3</sup> \$	Other cash <sup>4</sup> \$	Super contributions <sup>5</sup> \$	Retirement benefit accrued during year <sup>6</sup> \$
CEO and Current Disclosed Executives							
S Elliott	2018	2,079,831	17,321	875,000	-	20,169	-
	2017	2,080,276	16,995	1,000,000	-	19,724	-
M Carnegie <sup>9</sup>	2018	979,831	29,254	528,000	-	20,669	-
	2017	980,776	29,920	561,000	100,000	19,724	-
K Corbally <sup>10</sup>	2018	472,582	6,383	164,835	-	10,145	-
A George <sup>11</sup>	2018	843,584	40,254	354,750	250,000	20,669	-
	2017	657,308	22,468	301,290	250,000	15,320	-
D Hisco <sup>12, 13</sup>	2018	1,168,324	464,599	644,397	-	2,389	2,305
	2017	1,195,013	465,103	726,181	-	-	7,636
M Jablko <sup>14</sup>	2018	979,831	15,341	577,500	-	20,669	-
	2017	980,276	15,515	739,200	268,082	20,224	-
F Ohlsson <sup>13</sup>	2018	979,831	31,668	396,000	-	20,169	-
	2017	980,276	46,848	534,600	-	19,724	-
M Whelan	2018	1,179,831	11,821	717,750	-	20,169	-
	2017	1,180,276	11,995	1,080,750	-	19,724	-
Former Disclosed Executives							
G Hodges <sup>15</sup>	2018	1,029,831	20,861	264,000	-	20,169	-
	2017	1,030,276	17,753	732,600	-	19,724	4,565
N Williams <sup>16</sup>	2018	1,449,515	52,472	-	-	21,985	-
	2017	1,330,276	19,359	627,000	-	19,724	5,870

<sup>1</sup> Cash salary includes any adjustments required to reflect the use of ANZ's Lifestyle Leave Policy.

<sup>2</sup> Non monetary benefits generally consist of company-funded benefits (and the associated Fringe Benefits Tax) such as car parking, taxation services, costs met by the company in relation to relocation, outplacement services and gifts received on leaving ANZ for former Disclosed Executives.

<sup>3</sup> The total cash incentive relates to the cash component only. The relevant amortisation of the AVR/VR deferred components is included in share-based payments and has been amortised over the vesting period. The total AVR/VR was approved by the Board on 24 October 2018. 100% of the cash component of the AVR/VR awarded for the 2017 and 2018 years vested to the executive in the applicable financial year.

<sup>4</sup> Other cash and other equity allocations relate to employment arrangements such as compensation for bonus opportunity foregone and deferred remuneration forfeited, retention awards, and shares received in relation to the Employee Share Offer. For further details, see the individual footnotes for each relevant executive.

<sup>5</sup> For all Australian based executives, the 2018 and 2017 superannuation contributions reflect the Superannuation Guarantee Contribution based on the Maximum Contribution Base. In the 2017 Remuneration Report, superannuation contributions reflected the Superannuation Guarantee Contribution of 9.5% of cash salary – individuals may have elected to take this contribution as superannuation or a combination of superannuation and cash salary. From 31 August 2018 D Hisco commenced superannuation contributions to KiwiSaver where ANZ provides an employer contribution matching member contributions up to 4% of total gross pay (less employer superannuation contribution tax).

<sup>6</sup> Accrual relates to Retirement Allowance. As a result of being employed with ANZ before November 1992, D Hisco, G Hodges and N Williams were eligible to receive a Retirement Allowance on retirement, retrenchment, death, or resignation for illness, incapacity or domestic reasons. The Retirement Allowance is calculated as three months of preserved notional salary (which is 65% of fixed remuneration) plus an additional 3% of notional salary for each year of full-time service above 10 years less the total accrual value of long service leave (including taken and untaken).

<sup>7</sup> As required by AASB 2 Share-based payments, the amortisation value includes a proportion of the fair value (taking into account market-related vesting conditions) of all equity that had not yet fully vested as at the commencement of the financial year. The fair value is determined at grant date and is allocated on a straight-line basis over the relevant vesting period. The amount included as remuneration neither relates to, nor indicates, the benefit (if any) that the executive may ultimately realise if the equity become exercisable.

<sup>8</sup> Termination benefits reflect payment for accrued annual leave, long service leave and the retirement allowance, payable on termination.

Long-Term Employee Benefits	Share-Based Payments <sup>7</sup>						Grand total remuneration \$
	Total amortisation value of					Termination benefits <sup>8</sup> \$	
	Variable remuneration			Other equity allocations <sup>4</sup>			
	Long service leave accrued during the year \$	Shares \$	Share rights \$	Performance rights \$	Shares \$		
	31,819	1,023,295	-	1,597,860	-	-	5,645,295
	31,819	1,105,401	-	1,380,645	-	-	5,634,860
	15,152	366,123	-	282,708	353,951	-	2,575,688
	15,152	225,446	-	177,089	2,794,880	-	4,903,987
	24,255	172,709	40,943	33,129	118,316	-	1,043,297
	26,767	308,376	-	194,781	-	-	2,039,181
	15,405	262,448	-	120,594	-	-	1,644,833
	3,782	-	589,413	651,112	475	-	3,526,796
	21,319	-	669,039	757,389	533	-	3,842,213
	15,152	436,228	-	331,802	323,545	-	2,700,068
	15,152	281,374	-	221,998	952,292	-	3,494,113
	15,152	283,517	127,777	341,086	284	-	2,195,484
	15,152	162,978	299,530	331,818	533	-	2,391,459
	18,182	730,160	-	723,576	-	-	3,401,489
	18,182	827,073	-	661,203	-	-	3,799,203
	-	245,423	773,203	228,378	-	261,623	2,843,488
	15,910	554,318	-	610,999	-	-	2,986,145
	-	(236,591)	(1,131,223)	-	-	192,380	348,538
	20,455	600,960	867,287	-	-	-	3,490,931

<sup>9</sup> Other cash and other equity allocations for M Carnegie relate to previously disclosed compensation for bonus opportunity foregone and deferred remuneration forfeited.

<sup>10</sup> K Corbally commenced in a Disclosed Executive role on 19 March 2018. So his 2018 remuneration reflects partial service year. In relation to K Corbally's role before his appointment to the Group Executive Committee, in August 2016 the Board approved an equity retention award of \$600,000 vesting in August 2019.

<sup>11</sup> A George commenced in a Disclosed Executive role on 1 December 2016. So her 2017 remuneration reflects partial service year. A George's fixed remuneration was adjusted in May 2018 when she commenced in the expanded role of Deputy CEO and Group Executive, Wealth Australia. As disclosed in 2017, in relation to A George's role before her appointment to the Group Executive Committee, in July 2016 the Board approved a cash retention award of \$500,000 with partial vesting in June 2017 (\$250,000) and December 2017 (\$250,000).

<sup>12</sup> D Hisco's fixed remuneration is paid in NZD and converted to AUD. The year-on-year differences in cash salary, retirement benefit accrual and long service leave accrual relate to fluctuations in the exchange rate.

<sup>13</sup> In 2016 D Hisco and F Ohlsson, and in 2018 D Hisco, were eligible to receive shares in relation to the Employee Share Offer. That offer provides a grant of ANZ shares in each financial year to eligible employees subject to Board approval. See Note 31 Employee Share and Option Plans for further details on the Employee Share Offer.

<sup>14</sup> Other cash and other equity allocations for M Jablko relate to previously disclosed compensation for bonus opportunity foregone and deferred remuneration forfeited.

<sup>15</sup> G Hodges concluded in his role 13 May 2018 and ceased employment 30 September 2018. Statutory remuneration table reflects his remuneration up to his date of termination (noting his annual fixed remuneration for 2018 remained unchanged at \$1.05 million). Share-based payments include expensing treatment on termination for unvested deferred remuneration (including reversals for forfeiture on retirement). For 2018 G Hodges' VR is \$800,000 of which \$264,000 is delivered as cash and \$264,000 is delivered as share rights deferred evenly over four years. Performance rights will not be granted as they would have been forfeited on retirement.

<sup>16</sup> N Williams concluded in his role 30 March 2018 and ceased employment 2 November 2018. Statutory remuneration table reflects 13 months of remuneration up to his date of termination (noting his annual fixed remuneration for 2018 remained unchanged at \$1.35 million). Share-based payments include expensing treatment on termination for unvested deferred remuneration (including reversals for forfeiture on termination).

## REMUNERATION REPORT (continued)

### 5. 2018 OUTCOMES (continued)

#### 5.5 PERFORMANCE RIGHTS VESTING OUTCOMES

Performance rights granted to the CEO and Disclosed Executives (excluding the CRO) in November 2014 reached the end of their performance period in November 2017.

Hurdle	Grant date	First date exercisable	ANZ TSR over three years	Median TSR over three years	% vested	Outcome
Relative TSR – Select Financial Services Comparator Group	21-Nov-14	20-Nov-17	9.39%	16.67%	0%	Performance rights lapsed
Relative TSR – ASX 50 Comparator Group	21-Nov-14	20-Nov-17	9.39%	25.79%	0%	Performance rights lapsed

The performance rights we awarded in late 2015 will be tested against their hurdles in November 2018 to determine vesting.

### 6. NON-EXECUTIVE DIRECTOR (NED) REMUNERATION

The Board reviewed NED fees for 2018 and determined once again not to increase their fees (which remain unchanged from 2016).

While the NEDs do not receive variable remuneration, the Board accepts that it is appropriate that they too share some accountability for the failures highlighted by the Royal Commission. As a consequence, the NEDs, who have served on the Board in FY18, have agreed to a 20% reduction of their fee for FY19 (20% reduction to the Chairman fee from \$825,000 to \$660,000, and 20% reduction to the NED member fee from \$240,000 to \$192,000).

NEDs receive a base fee for being a Director of the Board, and additional fees for either chairing, or being a member of a Board Committee. The Chairman of the Board does not receive additional fees for serving on a Board Committee.

In setting Board and Committee fees, the Board considers: general industry practice; best principles of corporate governance; the responsibilities and risks attached to the NED role; the time commitment expected of NEDs on Group and Company matters; and fees paid to NEDs of comparable companies.

ANZ compares NED fees to a comparator group of Australian listed companies with a similar market capitalisation, with particular focus on the major financial services institutions. This is considered an appropriate group, given similarity in size, nature of work and time commitment by NEDs.

To maintain NED independence and impartiality:

- NED fees are not linked to the performance of the Group; and
- NEDs are not eligible to participate in any of the Group's variable remuneration arrangements.

The current aggregate fee pool for NEDs of \$4 million was approved by shareholders at the 2012 Annual General Meeting. The annual total of NEDs' fees, including superannuation contributions, is within this agreed limit.

This table shows the NED fee policy structure for 2018:

	Board <sup>1</sup>	Audit Committee <sup>2</sup>	Risk Committee <sup>2</sup>	Human Resources Committee <sup>2</sup>	Digital Business & Technology Committee <sup>2</sup>	Ethics, Environment, Social & Governance Committee <sup>2</sup>
<b>Chair fee</b>	\$825,000	\$65,000	\$62,000	\$57,000	\$35,000	\$35,000
<b>Member fee</b>	\$240,000	\$32,500	\$31,000	\$29,000	\$15,000	\$15,000

<sup>1</sup> Including superannuation.

<sup>2</sup> The Chairman of the Board does not receive additional fees for serving on a Board Committee.

#### We expect our NEDs to hold ANZ shares

NEDs are required:

- to accumulate shares – over a five year period from their appointment – to the value of 100% (200% for the Chairman) of the NED fee for a Board member; and
- to maintain this shareholding while they are a Director of ANZ.

All NEDs have met – or, if appointed within the last five years, are on track to meet – their minimum shareholding requirement.

## 6. NON-EXECUTIVE DIRECTOR (NED) REMUNERATION (continued)

### 2018 Statutory Remuneration – NEDs

		Short-Term NED Benefits	Post-Employment	
	Financial Year	Fees <sup>1</sup> \$	Super contributions <sup>1</sup> \$	Total remuneration <sup>2</sup> \$
Current Non-Executive Directors				
D Gonski	2018	804,831	20,169	825,000
	2017	805,276	19,724	825,000
I Atlas	2018	324,331	20,169	344,500
	2017	317,776	19,724	337,500
P Dwyer	2018	344,831	20,169	365,000
	2017	345,276	19,724	365,000
J Halton <sup>3</sup>	2018	277,567	20,169	297,736
	2017	241,063	18,894	259,957
J Key <sup>4</sup>	2018	148,546	11,996	160,542
H Lee	2018	314,831	20,169	335,000
	2017	315,276	19,724	335,000
G Liebelt	2018	345,858	20,169	366,027
	2017	343,151	19,724	362,875
J Macfarlane	2018	298,331	20,169	318,500
	2017	298,776	19,724	318,500
Former Non-Executive Director				
I Macfarlane <sup>5</sup>				
	2017	68,225	4,904	73,129
Total of all Non-Executive Directors	2018	2,859,126	153,179	3,012,305
	2017	2,734,819	142,142	2,876,961

<sup>1</sup> Year-on-year differences in fees relate to changes in Committee memberships and changes to the superannuation Maximum Contribution Base.

<sup>2</sup> Long-term benefits and share-based payments do not apply for the Non-Executive Directors. There were no non monetary benefits or termination benefits for the Non-Executive Directors in either 2017 or 2018.

<sup>3</sup> J Halton commenced as a Non-Executive Director on 21 October 2016, so 2017 remuneration reflects a partial service year.

<sup>4</sup> J Key commenced as a Non-Executive Director for Australia and New Zealand Banking Group Limited on 28 February 2018, so 2018 remuneration reflects a partial service year. In addition for 2018, in relation to his Non-Executive Directorship from 18 October 2017 for ANZ Bank New Zealand Limited, J Key also received a total of NZD 302,925 as a Non-Executive Director until 31 December 2017 and from 1 January 2018 as Chairman.

<sup>5</sup> I Macfarlane retired as a NED on 16 December 2016, so 2017 remuneration reflects partial service year up to his date of retirement.

## 7. REMUNERATION GOVERNANCE

### 7.1 THE HUMAN RESOURCES (HR) COMMITTEE

**Role** The HR Committee supports the Board on remuneration and other HR matters. They review the remuneration policies and practices of the Group, monitor market practice and also regulatory and compliance requirements in Australia and overseas.

The HR Committee has a strong focus on the relationship between business performance, risk management and remuneration, aligned with our business strategy, and seeks input from the Risk and Audit Committees where relevant. During the year the HR Committee met on eight occasions and reviewed and approved or made recommendations to the Board on matters including:

- Remuneration for the CEO and other key executives (broader than those disclosed in the Remuneration Report) covered by the ANZ Remuneration Policy, and fees for the NEDs;
- the design of significant variable remuneration plans – for example: the ANZIP;
- the Group Performance Framework (objectives setting and assessment) and annual variable remuneration spend;
- performance and reward outcomes for key senior executives, including the consideration of downward adjustment;
- key senior executive appointments and terminations;
- the effectiveness of the ANZ Remuneration Policy and changes to the policy to incorporate the Banking Executive Accountability Regime (BEAR) requirements;
- succession plans for key senior executives; and
- culture, diversity and inclusion, and employee engagement.

More details about the role of the HR Committee, including its Charter, can be found on our website. Go to [anz.com](http://anz.com) > about us > our company > corporate governance > ANZ Human Resources Committee Charter.



# REMUNERATION REPORT (continued)

## 7. REMUNERATION GOVERNANCE (continued)

**Link between remuneration and risk** To further reflect the importance of the link between remuneration and risk:

- the Board had three NEDs in 2018 who served on both the HR Committee and the Risk Committee;
- the HR Committee has free and unfettered access to risk and financial control personnel; and
- the HR Committee can engage independent external advisors as needed.

**External advisors provided information but not recommendations** Throughout the year, the HR Committee and management received information from the following external providers: Aon, Ashurst, Ernst & Young, Mercer Consulting (Australia) Pty Ltd and PricewaterhouseCoopers. This information related to market data, market practices, legislative requirements and the interpretation of governance and regulatory requirements.

During the year, ANZ did not receive any remuneration recommendations from external consultants about the remuneration of KMP.

ANZ employs in-house remuneration professionals who provide recommendations to the HR Committee and the Board. The Board made its decisions independently, using the information provided and with careful regard to ANZ's strategic objectives, risk appetite and the ANZ Remuneration Policy and principles.

### 7.2 INTERNAL GOVERNANCE

#### Hedging prohibition

All deferred equity must remain at risk until it has fully vested. Accordingly, executives and their associated persons must not enter into any schemes that specifically protect the unvested value of equity allocated. If they do so, then they forfeit the relevant equity.

#### Shareholding guidelines

We expect the CEO and each Disclosed Executive to, over a five year period:

- accumulate ANZ shares to the value of 200% of their fixed remuneration; and
- maintain this shareholding level while they are an executive of ANZ.

For this purpose, shareholdings include all vested, and unvested, equity that is not subject to performance hurdles.

Based on equity holdings as at 30 September 2018, the CEO and all Disclosed Executives:

- who have been with us for at least five years, meet this requirement; and
- who have been with us for less than five years, are on track to meet it.

#### CEO and Disclosed Executives' contract terms and equity treatment

The details of the contract terms and also the equity treatment on termination (in accordance with the Conditions of Grant) relating to the CEO and Disclosed Executives are below. Although they are similar, they vary in some cases to suit different circumstances.

Type of contract	Permanent ongoing employment contract.
Notice on resignation	<ul style="list-style-type: none"><li>• 12 months' by CEO;</li><li>• 6 months' by Disclosed Executives.</li></ul>
Notice on termination by ANZ	<ul style="list-style-type: none"><li>• 12 months' by ANZ.</li></ul> <p>However, ANZ may immediately terminate an individual's employment at any time in the case of serious misconduct. In that case, the individual will be entitled only to payment of fixed remuneration up to the date of their termination.</p>
How unvested equity is treated on leaving ANZ	<p>Executives who resign or are terminated will forfeit all their unvested deferred equity – unless the Board determines otherwise.</p> <p>If an executive is terminated due to redundancy or they are classified as a 'good leaver', then:</p> <ul style="list-style-type: none"><li>• their deferred shares/share rights are released at the original vesting date; and</li><li>• their performance rights<sup>1</sup> are prorated for service to the full notice termination date and released at the original vesting date (to the extent that the performance hurdles are met).</li></ul> <p>On an executive's death or total and permanent disablement, their deferred equity vests.</p> <p>In relation to the 2018 CEO grant of performance rights, in the event of termination during the restriction period, the shares will be released at the end of restriction period – unless the Board determines otherwise. In the event the CEO ceases employment because of death or total and permanent disability, the restriction period will no longer apply.</p> <p>Unvested equity remains subject to downward adjustment post termination.</p>
Change of control (applies to the CEO only)	<p>If a change of control or other similar event occurs, then we will test the performance conditions applying to the CEO's performance rights. They will vest to the extent that the performance conditions are satisfied.</p> <p>In relation to the 2018 CEO grant of performance rights, the Board may waive the restriction period in relation to any shares to which the CEO becomes entitled as a result.</p>

<sup>1</sup> Or deferred share rights granted to the CEO instead of performance rights

## 8. OTHER INFORMATION

### 8.1 EQUITY HOLDINGS

For the equity granted to the CEO and Disclosed Executives in November/December 2017, all deferred shares were purchased on the market. For deferred share rights and performance rights, we will determine our approach to satisfying awards closer to the time of vesting.

The table below sets out details of deferred shares and rights that we granted to the CEO and Disclosed Executives:

- during the 2018 year; or
- in prior years and that then vested, were exercised/sold or which lapsed/were forfeited during the 2018 year.

#### CEO and Disclosed Executives equity granted, vested, exercised/sold and lapsed/forfeited

Name	Type of equity	Number granted <sup>1</sup>	Equity fair value at grant (for 2018 grants only) \$	Grant date	First date exercisable	Date of expiry	Vested			Lapsed/ Forfeited			Exercised/Sold			Vested and exer- cisable as at 30 Sep 2018 <sup>3</sup>	Unexer- cisable as at 30 Sep 2018 <sup>4</sup>
							Number	%	Value <sup>2</sup> \$	Number	%	Value <sup>2</sup> \$	Number	%	Value <sup>2</sup> \$		
CEO and Current Disclosed Executives																	
S Elliott	Deferred shares	22,796		18-Nov-15	18-Nov-17	-	22,796	100	671,427	-	-	-	-	-	-	22,796	
	Deferred shares	6,941		22-Nov-16	22-Nov-17	-	6,941	100	203,239	-	-	-	-	-	-	6,941	-
	Deferred shares	8,531	29.28	22-Nov-17	22-Nov-18	-	-	-	-	-	-	-	-	-	-	-	8,531
	Deferred shares	8,529	29.28	22-Nov-17	22-Nov-19	-	-	-	-	-	-	-	-	-	-	-	8,529
	Deferred shares	8,529	29.28	22-Nov-17	22-Nov-20	-	-	-	-	-	-	-	-	-	-	-	8,529
	Deferred shares	8,529	29.28	22-Nov-17	22-Nov-21	-	-	-	-	-	-	-	-	-	-	-	8,529
	Performance rights	28,089		21-Nov-14	21-Nov-17	21-Nov-19	-	-	(28,089)	100	(824,081)	-	-	-	-	-	-
	Performance rights	25,856		21-Nov-14	21-Nov-17	21-Nov-19	-	-	(25,856)	100	(758,568)	-	-	-	-	-	-
	Performance rights	107,471	10.23	19-Dec-17	19-Dec-20	19-Dec-22	-	-	-	-	-	-	-	-	-	-	107,471
	Performance rights	35,823	7.01	19-Dec-17	19-Dec-20	19-Dec-22	-	-	-	-	-	-	-	-	-	-	35,823
MCarnegie	Deferred shares	17,034		20-Aug-16	21-Nov-17	-	17,034	100	499,747	-	-	-	(15,707)	92	439,282	1,327	-
	Deferred shares	17,034		20-Aug-16	27-Feb-18	-	17,034	100	495,890	-	-	-	(15,707)	92	439,282	1,327	-
	Deferred shares	18,141		20-Aug-16	01-Jun-18	-	18,141	100	485,372	-	-	-	(9,586)	53	268,095	8,555	
	Deferred shares	1,182		22-Nov-16	22-Nov-17	-	1,182	100	34,610	-	-	-	-	-	-	1,182	-
	Deferred shares	4,785	29.28	22-Nov-17	22-Nov-18	-	-	-	-	-	-	-	-	-	-	-	4,785
	Deferred shares	4,785	29.28	22-Nov-17	22-Nov-19	-	-	-	-	-	-	-	-	-	-	-	4,785
	Deferred shares	4,785	29.28	22-Nov-17	22-Nov-20	-	-	-	-	-	-	-	-	-	-	-	4,785
	Deferred shares	4,785	29.28	22-Nov-17	22-Nov-21	-	-	-	-	-	-	-	-	-	-	-	4,785
	Performance rights	29,580	13.40	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	-	-	-	-	-	-	-	29,580
	Performance rights	9,860	7.68	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	-	-	-	-	-	-	-	9,860
K Corbally <sup>5</sup>																	
A George	Deferred shares	2,430		21-Nov-14	21-Nov-17	-	2,430	100	71,292	-	-	-	-	-	-	2,430	-
	Deferred shares	4,148		18-Nov-15	18-Nov-17	-	4,148	100	122,174	-	-	-	-	-	-	4,148	-
	Deferred shares	4,801		22-Nov-16	22-Nov-17	-	4,801	100	140,578	-	-	-	-	-	-	4,801	-
	Deferred shares	3,096	29.28	22-Nov-17	22-Nov-18	-	-	-	-	-	-	-	-	-	-	-	3,096
	Deferred shares	3,096	29.28	22-Nov-17	22-Nov-19	-	-	-	-	-	-	-	-	-	-	-	3,096
	Deferred shares	3,096	29.28	22-Nov-17	22-Nov-20	-	-	-	-	-	-	-	-	-	-	-	3,096
	Deferred shares	3,096	29.28	22-Nov-17	22-Nov-21	-	-	-	-	-	-	-	-	-	-	-	3,096
	Performance rights	2,721		21-Nov-14	21-Nov-17	21-Nov-19	-	-	(2,721)	100	(79,829)	-	-	-	-	-	-
	Performance rights	2,504		21-Nov-14	21-Nov-17	21-Nov-19	-	-	(2,504)	100	(73,463)	-	-	-	-	-	-
	Performance rights	19,140	13.40	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	-	-	-	-	-	-	-	19,140
	Performance rights	6,380	7.68	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	-	-	-	-	-	-	-	6,380

# REMUNERATION REPORT (continued)

## 8. OTHER INFORMATION (continued)

### CEO and Disclosed Executives equity granted, vested, exercised/sold and lapsed/forfeited

Name	Type of equity	Number granted <sup>1</sup>	Equity fair value at grant (for 2018 grants only) \$	Grant date	First date exercisable	Date of expiry	Vested			Lapsed/ Forfeited			Exercised/Sold			Vested and exercisable as at 30 Sep 2018 <sup>3</sup>	Unexercisable as at 30 Sep 2018 <sup>4</sup>
							Number	%	Value <sup>2</sup> \$	Number	%	Value <sup>2</sup> \$	Number	%	Value <sup>2</sup> \$		
CEO and Current Disclosed Executives																	
D Hisco	Employee Share Offer	23		04-Dec-14	04-Dec-17	-	23	100	653	-	-	-	-	-	-	23	-
	Employee Share Offer	24		01-Dec-17	01-Dec-20	-	-	-	-	-	-	-	-	-	-	-	24
	Deferred share rights	22,427		18-Nov-15	18-Nov-17	18-Nov-19	22,427	100	660,558	-	-	-	(22,427)	100	646,028	-	-
	Deferred share rights	6,935		22-Nov-16	22-Nov-17	22-Nov-19	6,935	100	203,063	-	-	-	(6,935)	100	199,768	-	-
	Deferred share rights	6,565	27.65	22-Nov-17	22-Nov-18	22-Nov-20	-	-	-	-	-	-	-	-	-	-	6,565
	Deferred share rights	6,942	26.15	22-Nov-17	22-Nov-19	22-Nov-21	-	-	-	-	-	-	-	-	-	-	6,942
	Deferred share rights	7,344	24.72	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	-	-	-	-	-	-	-	7,344
	Deferred share rights	7,764	23.38	22-Nov-17	22-Nov-21	22-Nov-23	-	-	-	-	-	-	-	-	-	-	7,764
	Performance rights	24,552		21-Nov-14	21-Nov-17	21-Nov-19	-	-	-	(24,552)	100	(720,311)	-	-	-	-	-
	Performance rights	22,600		21-Nov-14	21-Nov-17	21-Nov-19	-	-	-	(22,600)	100	(663,043)	-	-	-	-	-
	Performance rights	38,290	13.40	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	-	-	-	-	-	-	-	38,290
	Performance rights	12,763	7.68	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	-	-	-	-	-	-	-	12,763
M Jablko	Deferred shares	11,444		20-Aug-16	27-Feb-18	-	11,444	100	333,155	-	-	-	(11,444)	100	319,644	-	-
	Deferred shares	3,153		20-Aug-16	20-Aug-18	-	3,153	100	94,929	-	-	-	-	-	-	3,153	-
	Deferred shares	1,182		22-Nov-16	22-Nov-17	-	1,182	100	34,610	-	-	-	-	-	-	1,182	-
	Deferred shares	6,305	29.28	22-Nov-17	22-Nov-18	-	-	-	-	-	-	-	-	-	-	-	6,305
	Deferred shares	6,305	29.28	22-Nov-17	22-Nov-19	-	-	-	-	-	-	-	-	-	-	-	6,305
	Deferred shares	6,305	29.28	22-Nov-17	22-Nov-20	-	-	-	-	-	-	-	-	-	-	-	6,305
	Deferred shares	6,305	29.28	22-Nov-17	22-Nov-21	-	-	-	-	-	-	-	-	-	-	-	6,305
	Performance rights	38,976	13.40	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	-	-	-	-	-	-	-	38,976
	Performance rights	12,992	7.68	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	-	-	-	-	-	-	-	12,992
F Ohlsson	Deferred shares	4,562	29.28	22-Nov-17	22-Nov-18	-	-	-	-	-	-	-	-	-	-	-	4,562
	Deferred shares	4,559	29.28	22-Nov-17	22-Nov-19	-	-	-	-	-	-	-	-	-	-	-	4,559
	Deferred shares	4,559	29.28	22-Nov-17	22-Nov-20	-	-	-	-	-	-	-	-	-	-	-	4,559
	Deferred shares	4,559	29.28	22-Nov-17	22-Nov-21	-	-	-	-	-	-	-	-	-	-	-	4,559
	Employee Share Offer	23		04-Dec-14	04-Dec-17	-	23	100	653	-	-	-	-	-	-	23	-
	Deferred share rights	7,361		22-Nov-13	22-Nov-16	21-Nov-18	-	-	-	-	-	-	(7,361)	100	204,660	-	-
	Deferred share rights	4,861		22-Nov-13	22-Nov-16	21-Nov-18	-	-	-	-	-	-	(4,861)	100	135,152	-	-
	Deferred share rights	4,406		21-Nov-14	21-Nov-16	21-Nov-18	-	-	-	-	-	-	(4,406)	100	122,501	-	-
	Deferred share rights	7,553		21-Nov-14	21-Nov-17	21-Nov-19	7,553	100	221,591	-	-	-	(7,553)	100	209,998	-	-
	Deferred share rights	8,199		18-Nov-15	18-Nov-16	18-Nov-18	-	-	-	-	-	-	(8,199)	100	227,959	-	-
	Deferred share rights	8,711		18-Nov-15	18-Nov-17	18-Nov-19	8,711	100	256,571	-	-	-	(8,711)	100	242,195	-	-
	Deferred share rights	4,050		22-Nov-16	22-Nov-17	29-Nov-17	4,050	100	118,588	-	-	-	(4,050)	100	118,588	-	-
	Performance rights	7,185		21-Nov-14	21-Nov-17	21-Nov-19	-	-	-	(7,185)	100	(210,795)	-	-	-	-	-
	Performance rights	6,613		21-Nov-14	21-Nov-17	21-Nov-19	-	-	-	(6,613)	100	(194,014)	-	-	-	-	-
	Performance rights	28,188	13.40	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	-	-	-	-	-	-	-	28,188
	Performance rights	9,396	7.68	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	-	-	-	-	-	-	-	9,396

## 8. OTHER INFORMATION (continued)

### CEO and Disclosed Executives equity granted, vested, exercised/sold and lapsed/forfeited

Name	Type of equity	Number granted <sup>1</sup>	Equity fair value at grant (for 2018 grants only) \$	Grant date	First date exercisable	Date of expiry	Vested			Lapsed/ Forfeited			Exercised/Sold			Vested and exercisable as at 30 Sep 2018 <sup>3</sup>	Unexercisable as at 30 Sep 2018 <sup>4</sup>
							Number	%	Value <sup>2</sup> \$	Number	%	Value <sup>2</sup> \$	Number	%	Value <sup>2</sup> \$		
CEO and Current Disclosed Executives																	
M Whelan	Deferred shares	6,271		21-Nov-14	21-Nov-17	-	6,271	100	183,980	-	-	-	(6,271)	100	176,110	-	-
	Deferred shares	16,147		18-Nov-15	18-Nov-17	-	16,147	100	475,589	-	-	-	(16,147)	100	453,461	-	-
	Deferred shares	6,724		22-Nov-16	22-Nov-17	-	6,724	100	196,885	-	-	-	(6,724)	100	188,832	-	-
	Deferred shares	9,219	29.28	22-Nov-17	22-Nov-18	-	-	-	-	-	-	-	-	-	-	-	9,219
	Deferred shares	9,218	29.28	22-Nov-17	22-Nov-19	-	-	-	-	-	-	-	-	-	-	-	9,218
	Deferred shares	9,218	29.28	22-Nov-17	22-Nov-20	-	-	-	-	-	-	-	-	-	-	-	9,218
	Deferred shares	9,218	29.28	22-Nov-17	22-Nov-21	-	-	-	-	-	-	-	-	-	-	-	9,218
	Performance rights	7,022		21-Nov-14	21-Nov-17	21-Nov-19	-	-	-	(7,022)	100	(206,013)	-	-	-	-	-
	Performance rights	6,464		21-Nov-14	21-Nov-17	21-Nov-19	-	-	-	(6,464)	100	(189,642)	-	-	-	-	-
	Performance rights	56,985	13.40	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	-	-	-	-	-	-	-	56,985
	Performance rights	18,995	7.68	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	-	-	-	-	-	-	-	18,995
Former Disclosed Executives																	
G Hodges <sup>6</sup>	Deferred shares	13,297		18-Nov-15	18-Nov-17	-	13,297	100	391,646	-	-	-	-	-	-	13,297	-
	Deferred shares	5,276		22-Nov-16	22-Nov-17	-	5,276	100	154,486	-	-	-	-	-	-	5,276	-
	Deferred share rights	6,623	27.65	22-Nov-17	22-Nov-18	29-Nov-18	-	-	-	-	-	-	-	-	-	-	6,623
	Deferred share rights	7,003	26.15	22-Nov-17	22-Nov-19	29-Nov-19	-	-	-	-	-	-	-	-	-	-	7,003
	Deferred share rights	7,408	24.72	22-Nov-17	22-Nov-20	29-Nov-20	-	-	-	-	-	-	-	-	-	-	7,408
	Deferred share rights	7,833	23.38	22-Nov-17	22-Nov-21	29-Nov-21	-	-	-	-	-	-	-	-	-	-	7,833
	Performance rights	17,556		21-Nov-14	21-Nov-17	21-Nov-19	-	-	-	(17,556)	100	(515,061)	-	-	-	-	-
	Performance rights	16,160		21-Nov-14	21-Nov-17	21-Nov-19	-	-	-	(16,160)	100	(474,105)	-	-	-	-	-
	Performance rights	12,664		18-Nov-15	18-Nov-18	18-Nov-20	-	-	-	(567)	4	(15,925)	-	-	-	-	12,097
	Performance rights	12,664		18-Nov-15	18-Nov-18	18-Nov-20	-	-	-	(567)	4	(15,925)	-	-	-	-	12,097
	Performance rights	12,664		18-Nov-15	18-Nov-18	18-Nov-20	-	-	-	(567)	4	(15,925)	-	-	-	-	12,097
	Performance rights	32,617		22-Nov-16	22-Nov-19	22-Nov-21	-	-	-	(12,452)	38	(349,726)	-	-	-	-	20,165
	Performance rights	10,872		22-Nov-16	22-Nov-19	22-Nov-21	-	-	-	(4,151)	38	(116,585)	-	-	-	-	6,721
	Performance rights	38,628	13.40	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	(27,632)	72	(776,070)	-	-	-	-	10,996
	Performance rights	12,876	7.68	22-Nov-17	22-Nov-20	22-Nov-22	-	-	-	(9,211)	72	(258,699)	-	-	-	-	3,665
	N Williams	Deferred shares	17,097		18-Nov-15	18-Nov-17	-	17,097	100	503,570	-	-	-	(17,097)	100	500,616	-
Deferred shares		6,355		22-Nov-16	22-Nov-17	-	6,355	100	186,080	-	-	-	(6,355)	100	186,080	-	-
Deferred shares		6,355		22-Nov-16	22-Nov-18	-	-	-	-	(6,355)	100	(180,708)	-	-	-	-	-
Deferred shares		6,355		22-Nov-16	22-Nov-19	-	-	-	-	(6,355)	100	(180,708)	-	-	-	-	-
Deferred shares		6,355		22-Nov-16	22-Nov-20	-	-	-	-	(6,355)	100	(180,708)	-	-	-	-	-
Deferred share rights		27,685		21-Nov-14	21-Nov-17	21-Nov-19	27,685	100	812,228	-	-	-	(27,685)	100	810,642	-	-
Deferred share rights		33,632		18-Nov-15	18-Nov-18	18-Nov-20	-	-	-	(33,632)	100	(956,346)	-	-	-	-	-
Deferred share rights		31,686		22-Nov-16	22-Nov-19	29-Nov-19	-	-	-	(31,686)	100	(901,010)	-	-	-	-	-
Deferred share rights		5,669	27.65	22-Nov-17	22-Nov-18	29-Nov-18	-	-	-	(5,669)	100	(161,201)	-	-	-	-	-
Deferred share rights		5,994	26.15	22-Nov-17	22-Nov-19	29-Nov-19	-	-	-	(5,994)	100	(170,443)	-	-	-	-	-
Deferred share rights		6,341	24.72	22-Nov-17	22-Nov-20	29-Nov-20	-	-	-	(6,341)	100	(180,310)	-	-	-	-	-
Deferred share rights		6,704	23.38	22-Nov-17	22-Nov-21	29-Nov-21	-	-	-	(6,704)	100	(190,632)	-	-	-	-	-
Deferred share rights		26,132	24.72	22-Nov-17	22-Nov-20	29-Nov-20	-	-	-	(26,132)	100	(743,079)	-	-	-	-	-

# REMUNERATION REPORT (continued)

## 8. OTHER INFORMATION (continued)

### CEO and Disclosed Executives equity granted, vested, exercised/sold and lapsed/forfeited

- For the purpose of the five highest paid executive disclosures, Executives are defined as Disclosed Executives or other members of the Group Executive Committee. For the 2018 financial year the five highest paid executives include four Disclosed Executives and the Group Executive, International (F Faruqi). Rights granted to Disclosed Executives as remuneration in 2018 are included in the table. Rights granted to F Faruqi as remuneration in 2018 include four tranches of deferred share rights and two tranches of performance rights granted on 22 Nov 2017. (8,572 (tranche 1) deferred share rights first exercisable 22 Nov 2018, expiring 29 Nov 2018; 9,064 (tranche 2) deferred share rights first exercisable 22 Nov 2019, expiring 29 Nov 2019; 9,588 (tranche 3) deferred share rights first exercisable 22 Nov 2020, expiring 29 Nov 2020; 10,138 (tranche 4) deferred share rights first exercisable 22 Nov 2021, expiring 29 Nov 2021; 49,992 (tranche 1) and 16,664 (tranche 2) performance rights first exercisable 22 Nov 2020 subject to meeting performance hurdles, expiring 22 Nov 2022). No rights have been granted to the CEO, Disclosed Executives or the five highest paid executives since the end of 2018 up to the Directors' Report sign-off date.
- The point in time value of shares/share rights and/or performance rights is based on the one day VWAP of the Company's shares traded on the ASX on the date of vesting, lapsing/forfeiture or exercising/sale/transfer out of trust, multiplied by the number of shares/share rights and/or performance rights. The exercise price for all share rights/performance rights is \$0.00. No terms of share-based payment transactions have been altered or modified during the reporting period.
- The number vested and exercisable is the number of shares, options and rights that remain vested at the end of the reporting period. No shares, options and rights were vested and unexercisable.
- Performance rights granted in prior years (by grant date) that remained unexercisable at 30 Sep 2018 include:

	Nov-15	Nov-16	Nov-17
S Elliott	159,573	150,482	143,294
M Carnegie	-	9,745	39,440
K Corbally	10,520	5,445	4,230
A George	5,772	4,738	25,520
D Hisco	53,133	53,597	51,053
M Jablko	-	9,745	51,968
F Ohlsson	10,910	31,306	37,584
M Whelan	53,190	55,428	75,980
G Hodges	36,291	26,886	14,661
N Williams	-	-	-

5. Equity disclosed from commencement in Disclosed Executive role. There are no disclosable transactions since commencement.

6. Equity transactions disclosed up to termination date.

### NED, CEO and Disclosed Executives equity holdings

The table below sets out details of equity held directly, indirectly or beneficially by each NED, the CEO and each Disclosed Executive, including their related parties.

Name	Type	Opening balance at 1 Oct 2017	Granted during the year as remuneration <sup>1</sup>	Received during the year on exercise of options or rights	Resulting from any other changes during the year <sup>2</sup>	Closing balance at 30 Sep 2018 <sup>3,4</sup>
<b>Current Non-Executive Directors</b>						
D Gonski	Ordinary shares	31,488	-	-	-	31,488
I Atlas	Ordinary shares	7,360	-	-	7,000	14,360
P Dwyer	Ordinary shares	15,000	-	-	2,500	17,500
J Halton	Ordinary shares	2,830	-	-	6,219	9,049
J Key <sup>5</sup>	Ordinary shares	3,000	-	-	-	3,000
	Perpetual subordinated bonds <sup>7</sup>	590,000	-	-	(590,000)	-
H Lee	Directors' Share Plan	2,518	-	-	144	2,662
	Ordinary shares	8,000	-	-	-	8,000
G Liebelt	Ordinary shares	20,315	-	-	-	20,315
	Capital notes 1	1,500	-	-	-	1,500
	Capital notes 2	2,500	-	-	-	2,500
J Macfarlane	Ordinary shares	17,851	-	-	-	17,851
	Capital notes 2	2,000	-	-	-	2,000
	Capital notes 3	5,000	-	-	-	5,000
<b>CEO and Current Disclosed Executives</b>						
S Elliott	Deferred shares	53,906	34,118	-	4,065	92,089
	Ordinary shares	131,679	-	-	-	131,679
	Performance rights	364,000	143,294	-	(53,945)	453,349
M Carnegie	Deferred shares	80,085	19,140	-	(36,304)	62,921
	Ordinary shares	14	-	-	-	14
	Performance rights	9,745	39,440	-	-	49,185

## 8. OTHER INFORMATION (continued)

### NED, CEO and Disclosed Executive equity holdings

Name	Type	Opening balance at 1 Oct 2017	Granted during the year as remuneration <sup>1</sup>	Received during the year on exercise of options or rights	Resulting from any other changes during the year <sup>2</sup>	Closing balance at 30 Sep 2018 <sup>3,4</sup>
<b>CEO and Current Disclosed Executives (continued)</b>						
K Corbally <sup>5</sup>	Deferred shares	44,963	-	-	676	45,639
	Performance rights	20,195	-	-	-	20,195
A George	Deferred shares	30,626	12,384	-	1,969	44,979
	Ordinary shares	2,678	-	-	-	2,678
	Capital notes 1	802	-	-	-	802
	Performance rights	15,735	25,520	-	(5,225)	36,030
D Hisco	Employee Share Offer	74	24	-	-	98
	Ordinary shares	195,657	-	29,362	(87,019)	138,000
	Deferred share rights	52,994	28,615	(29,362)	-	52,247
	Performance rights	153,882	51,053	-	(47,152)	157,783
M Jablko	Deferred shares	46,569	25,220	-	(10,058)	61,731
	Performance rights	9,745	51,968	-	-	61,713
F Ohlsson	Deferred shares	-	18,239	-	526	18,765
	Employee Share Offer	74	-	-	-	74
	Ordinary shares	-	-	45,141	(41,091)	4,050
	Deferred share rights	63,571	-	(45,141)	-	18,430
	Performance rights	56,014	37,584	-	(13,798)	79,800
M Whelan	Deferred shares	51,798	36,873	-	(28,691)	59,980
	Performance rights	122,104	75,980	-	(13,486)	184,598
<b>Former Disclosed Executives</b>						
G Hodges <sup>6</sup>	Deferred shares	205,626	-	-	8,804	214,430
	Ordinary shares	70,639	-	-	-	70,639
	Capital notes 4	1,350	-	-	-	1,350
	Deferred share rights	-	28,867	-	-	28,867
	Performance rights	115,197	51,504	-	(88,863)	77,838
N Williams	Deferred shares	45,173	-	-	(43,928)	1,245
	Ordinary shares	-	-	27,685	(27,685)	-
	Deferred share rights	93,003	50,840	(27,685)	(116,158)	-

<sup>1</sup> Details of options/rights granted as remuneration during 2018 are provided in the previous table.

<sup>2</sup> Shares resulting from any other changes during the year include the net result of any shares purchased (including under the ANZ Share Purchase Plan), forfeited, sold or acquired under the Dividend Reinvestment Plan.

<sup>3</sup> The following shares (included in the holdings above) were held on behalf of the NEDs, CEO and Disclosed Executives (i.e. indirect beneficially held shares) as at 30 September 2018: D Gonski – 31,488, I Atlas – 14,360, P Dwyer – 17,500, J Halton – 0, J Key – 3,000, H Lee – 2,662, G Liebelt – 8,158, J Macfarlane – 24,851, S Elliott – 223,768, M Carnegie – 62,921, K Corbally – 45,639, A George – 48,459, D Hisco – 138,098, M Jablko – 61,731, F Ohlsson – 18,839, M Whelan – 59,980, G Hodges – 258,515 and N Williams – 1,245.

<sup>4</sup> No options/rights were vested and exercisable or vested and unexercisable as at 30 September 2018. There was no change in the balance as at the Directors' Report sign-off date.

<sup>5</sup> Commencing balance is based on holdings as at the date of commencement in a KMP role.

<sup>6</sup> Concluding balance is based on holdings as at the date of retirement.

<sup>7</sup> Issued by ANZ Bank New Zealand Limited listed on NZDX (code: ANBHA) – redeemed at par at NZD1.00 per bond.

## REMUNERATION REPORT (continued)

### 8. OTHER INFORMATION (continued)

#### 8.2 LOANS

When we lend to NEDs, the CEO or Disclosed Executives, we do so: in the ordinary course of business; and on normal commercial terms and conditions that are no more favourable than those given to other employees or customers – this includes the term of the loan, the security required and the interest rate. There has been no write down of loans during the period.

The table below sets out details of loans outstanding, to NEDs, the CEO and Disclosed Executives including their related parties, if – at any time during the year – the individual's aggregate loan balance exceeded \$100,000.

Other than the loans disclosed below, no other loans were made, guaranteed or secured by any entity in the Group to the NEDs, the CEO and Disclosed Executives, including their related parties.

#### NED, CEO and Disclosed Executives loan transactions

Name	Opening balance at 1 October 2017 <sup>1</sup>	Closing balance at 30 September 2018	Interest paid and payable in the reporting period <sup>1</sup>	Highest balance in the reporting period
	\$	\$	\$	\$
<b>Current Non-Executive Directors</b>				
J Macfarlane	9,413,444	11,133,324	454,730	12,490,913
<b>CEO and Current Disclosed Executives</b>				
S Elliott	3,095,492	3,008,098	109,950	3,095,492
A George	1,988,132	1,931,665	69,584	1,988,132
D Hisco	78,704	-	595	78,867
F Ohlsson	2,945,973	2,875,528	71,725	2,946,274
M Whelan	1,729,311	1,719,062	76,290	1,739,112
<b>Former Disclosed Executives</b>				
G Hodges <sup>2</sup>	3,258,912	2,276,139	142,039	3,732,600
N Williams	45,337	900,000	7,003	900,000
<b>Total</b>	<b>22,555,305</b>	<b>23,843,816</b>	<b>931,916</b>	<b>26,971,390</b>

<sup>1</sup> Actual interest paid after considering offset accounts. The loan balance is shown gross, however the interest paid takes into account the impact of offset amounts.

<sup>2</sup> Concluding balance is based on balance as at the date of retirement.

#### 8.3 OTHER TRANSACTIONS

All other transactions involving the NEDs, the CEO and Disclosed Executives and their related parties are conducted on normal commercial terms and conditions that are no more favourable than those given to other employees or customers. Any that are on foot, are trivial or domestic in nature.

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# DIRECTORS' REPORT

The Directors' Report for the financial year ended 30 September 2018 has been prepared in accordance with the requirements of the Corporations Act 2001. The information below forms part of this Directors' Report:

- Principal activities on page 5
- Operating and financial review on pages 14 to 26
- Dividends on page 25
- Information on the Directors, Company Secretaries and Directors' meetings on pages 28 to 36
- Remuneration report on pages 40 to 67

## Significant changes in state of affairs

There have been no significant changes in the Group's state of affairs.

## Events since the end of the financial year

There have been no significant events from 30 September 2018 to the date of signing this report.

## Political donations

Our policy is that we make an annual donation to the two major Federal parties to support the democratic process in Australia. In 2018, ANZ donated \$100,000 to the Liberal Party of Australia and \$100,000 to the Australia Labor Party.

## Environmental Regulation

ANZ recognises the expectations of its stakeholders – customers, shareholders, staff and the community – to operate in a way that mitigates its environmental impact.

In Australia, ANZ meets the requirements of the National Greenhouse and Energy Reporting Act 2007 (Cth), which imposes reporting obligations where energy production, usage or greenhouse gas emissions trigger specified thresholds.

ANZ holds a licence under the Water Act 1989 (Vic), allowing it to extract water from the Yarra River for thermal regulation of its Melbourne head office building. The licence specifies daily and annual limits for the extraction of water from the Yarra River with which ANZ fully complies. The extraction of river water reduces reliance on the high quality potable water supply and is one of several environmental initiatives that ANZ has introduced at its Melbourne head office building.

The Group does not believe that its operations are subject to any particular and significant environmental regulation under a law of the Commonwealth of Australia or of an Australian State or Territory. It may become subject to environmental regulation as a result of its lending activities in the ordinary course of business and has developed policies to identify and manage such environmental matters.

Having made due enquiry, and to the best of ANZ's knowledge, no entity of the Group has incurred any material environmental liability during the year.

Further details of ANZ's environmental performance, including progress against its targets and details of its emissions profile, are available on [anz.com>About us>Corporate Sustainability](http://anz.com>About us>Corporate Sustainability).

## Corporate Governance Statement

ANZ is committed to maintaining a high standard in its governance framework. ANZ confirms it has followed the ASX Corporate Governance Council's Corporate Governance Principles and Recommendations (3rd edition) (ASX Governance Principles) during the 2018 financial year. ANZ's Corporate Governance Statement, together with the ASX Appendix 4G which relates to the Corporate Governance Statement, can be viewed at [anz.com/CorporateGovernance](http://anz.com/CorporateGovernance) and has been lodged with the ASX.

As an overseas listed issuer on the NZX, ANZ is deemed to comply with the NZX Listing Rules provided that it remains listed on the ASX, complies with the ASX Listing Rules and provides the NZX with all the information and notices that it provides to the ASX. ANZ met those requirements during the year.

The ASX Governance Principles may materially differ from the NZX's corporate governance rules and the principles of the NZX's Corporate Governance Code. More information about the corporate governance rules and principles of the ASX can be found at [asx.com](http://asx.com) and, in respect of the NZX, at [nzx.com](http://nzx.com).

## Pillar 3 information

ANZ provides information required by APS 330: Public Disclosure in the Regulatory Disclosures section at [shareholder.anz.com/pages/regulatory-disclosure](http://shareholder.anz.com/pages/regulatory-disclosure).

## Non-audit services

The Group's Stakeholder Engagement Model for Relationship with the External Auditor (the Policy), which incorporates requirements of the Corporations Act 2001 and industry best practice, prevents the external auditor from providing services that are perceived to be in conflict with the role of the external auditor or breach independence requirements. This includes consulting advice and sub-contracting of operational activities normally undertaken by management, and engagements where the external auditor may ultimately be required to express an opinion on its own work.

Specifically the Policy:

- limits the scope of non-audit services that may be provided;
- requires that audit, audit-related and permitted non-audit services be considered in light of independence requirements and for any potential conflicts of interest before they are approved by the Audit Committee, or approved by the Chair of the Audit Committee (or delegate) and notified to the Audit Committee; and
- requires pre-approval before the external auditor can commence any engagement for the Group.

Further details about the Policy can be found in the Corporate Governance Statement.

The external auditor has confirmed to the Audit Committee that it has:

- implemented procedures to ensure it complies with independence rules in applicable jurisdictions, including Australia and the United States; and
- complied with applicable policies and regulations regarding the provision of non-audit services including those applicable in Australia, those prescribed by the US Securities and Exchange Commission, and the Policy.

The Audit Committee has reviewed the non-audit services provided by the external auditor during the 2018 financial year, and has confirmed that the provision of these services is consistent with the Policy, compatible with the general standard of independence for auditors imposed by the Corporations Act 2001 and did not compromise the auditor independence requirements of the Corporations Act 2001. This has been formally advised by the Audit Committee to the Board of Directors.

The categories of non-audit services supplied to the Group during the year ended 30 September 2018 by the external auditor, KPMG, or by another person or firm on KPMG's behalf, and the amounts paid or payable (including GST) by the Group are as follows:

Non-audit services	Amount paid/payable \$'000	
	2018	2017
General market or regulatory insights	187	91
Training related services	17	8
Controls related assessments	94	165
Methodology and procedural reviews	10	478
<b>Total</b>	<b>308</b>	<b>742</b>

Further details on the compensation paid to KPMG is provided in Note 34 Compensation of Auditors to the financial statements including details of audit-related services provided during the year of \$6.28 million (2017: \$6.17 million).

For the reasons set out above, the Directors are satisfied that the provision of non-audit services by the external auditor during the year ended 30 September 2018 is compatible with the general standard of independence for external auditors imposed by the Corporations Act 2001 and did not compromise the auditor independence requirements of the Corporations Act 2001.

## Directors' and Officers' indemnity

The Company's Constitution (Rule 11.1) permits the Company to:

- indemnify any officer or employee of the Company, or its auditor, against liabilities (so far as may be permitted under applicable law) incurred as such by an officer, employee or auditor, including liabilities incurred as a result of appointment or nomination by the Company as a trustee or as an officer or employee of another corporation; and
- make payments in respect of legal costs incurred by an officer, employee or auditor in defending an action for a liability incurred as such by an officer, employee or auditor, or in resisting or responding to actions taken by a government agency, a duly constituted Royal Commission or other official inquiry, a liquidator, administrator, trustee in bankruptcy or other authorised official.

It is the Company's policy that its employees should be protected from any liability they incur as a result of acting in the course of their employment, subject to appropriate conditions.

Under the policy, the Company will indemnify employees and former employees against any liability they incur to any third party as a result of acting in the course of their employment with the Company or a subsidiary of the Company and this extends to liability incurred as a result of their appointment/nomination by or at the request of the Group as an officer or employee of another corporation or body or as trustee.

The indemnity is subject to applicable law and in addition will not apply to liability arising from:

- serious misconduct, gross negligence or lack of good faith;
- illegal, dishonest or fraudulent conduct; or
- material non-compliance with the Company's policies, processes or discretions.

In accordance with the employee indemnity policy, the Company has during or since the year ended 30 September 2018 paid legal expenses totalling \$30,455.31 incurred by Mr Richard Moscati in relation to legal proceedings brought against him and the Company by a third party.

The Company has entered into Indemnity Deeds with each of its Directors, with certain secretaries and former Directors of the Company, and with certain employees and other individuals who act as directors or officers of related bodies corporate or of another company, to indemnify them against liabilities and legal costs of the kind mentioned in the Company's constitution.

During the financial year, the Company has paid premiums for insurance for the benefit of the directors and employees of the Company and related bodies corporate of the Company. In accordance with common commercial practice, the insurance prohibits disclosure of the nature of the liability insured against and the amount of the premium.

## DIRECTORS' REPORT (continued)

### Key management personnel and employee share and option plans

The Remuneration Report contains details of Non-Executive Directors, Chief Executive Officer and Disclosed Executives' equity holdings and options/rights issued during the 2018 financial year and as at the date of this report.

Note 31 Employee Share and Option Plans to the 2018 Financial Report contains details of the 2018 financial year and as at the date of this report:

- Options/rights issued over shares granted to employees;
- Shares issued as a result of the exercise of options/rights granted to employees; and
- Other details about share options/rights issued, including any rights to participate in any share issues of the Company.

The names of all persons who currently hold options/rights are entered in the register kept by the Company pursuant to section 170 of the Corporations Act 2001. This register may be inspected free of charge.

### Rounding of amounts

The Company is a company of the kind referred to in Australian Securities and Investments Commission Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191 dated 24 March 2016 and, in accordance with that Instrument, amounts in the consolidated financial statements and this Directors' Report have been rounded to the nearest million dollars unless specifically stated otherwise.

This report is made in accordance with a resolution of the Board of Directors and is signed for and on behalf of the Directors.



David M Gonski, AC  
Chairman

Shayne Elliott  
Director

30 October 2018

### Lead Auditor's Independence Declaration

The Lead Auditors Independence Declaration given under Section 307C of the Corporations Act 2001 is set out below and forms part of the Directors Report for the year ended 30 September 2018.

To: the Directors of Australia and New Zealand Banking Group Limited

I declare that, to the best of my knowledge and belief, in relation to the audit of Australia and New Zealand Banking Group Limited for the financial year ended 30 September 2018, there have been:

- no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- no contraventions of any applicable code of professional conduct in relation to the audit.



KPMG

Alison Kitchen  
Partner

30 October 2018

# FINANCIAL REPORT

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# FINANCIAL REPORT

## INCOME STATEMENT

For the year ended 30 September <sup>1</sup>	Note	2018 \$m	2017 \$m
Interest income		30,327	29,120
Interest expense		(15,813)	(14,245)
Net interest income	2	14,514	14,875
Other operating income	2	4,558	3,589
Net funds management and insurance income	2	576	634
Share of associates' profit	2	183	300
Operating income		19,831	19,398
Operating expenses	3	(9,248)	(8,967)
Profit before credit impairment and income tax		10,583	10,431
Credit impairment charge	13	(688)	(1,198)
<b>Profit before income tax</b>		<b>9,895</b>	<b>9,233</b>
Income tax expense	4	(2,784)	(2,874)
<b>Profit after tax from continuing operations</b>		<b>7,111</b>	<b>6,359</b>
Profit/(Loss) after tax from discontinued operations	29	(695)	62
<b>Profit for the year</b>		<b>6,416</b>	<b>6,421</b>
Comprising:			
Profit attributable to shareholders of the Company		6,400	6,406
Profit attributable to non-controlling interests		16	15
<b>Earnings per ordinary share (cents) including discontinued operations</b>			
Basic	6	221.6	220.1
Diluted	6	212.1	210.8
<b>Earnings per ordinary share (cents) from continuing operations</b>			
Basic	6	245.6	218.0
Diluted	6	234.2	208.8
<b>Dividend per ordinary share (cents)</b>	5	<b>160</b>	<b>160</b>

<sup>1</sup> Information has been restated and presented on a continuing operations basis. Discontinued operations consists of OnePath pensions and investments and aligned dealer groups being sold to IOOF Holdings Limited and the life insurance business being sold to Zurich Financial Services Australia.

The notes appearing on pages 77 to 163 form an integral part of these financial statements.

## STATEMENT OF COMPREHENSIVE INCOME

For the year ended 30 September <sup>1</sup>	2018 \$m	2017 \$m
Profit for the year from continuing operations	7,111	6,359
Other comprehensive income		
Items that will not be reclassified subsequently to profit or loss	32	26
Items that may be reclassified subsequently to profit or loss		
Foreign currency translation reserve <sup>2</sup>	222	(748)
Other reserve movements	137	(297)
Income tax attributable to the above items	(118)	8
Share of associates' other comprehensive income <sup>3</sup>	25	1
Other comprehensive income after tax from continuing operations	298	(1,010)
Profit/(Loss) after tax from discontinued operations	(695)	62
Other comprehensive income after tax from discontinued operations	18	(30)
<b>Total comprehensive income for the year</b>	<b>6,732</b>	<b>5,381</b>
Comprising total comprehensive income attributable to:		
Shareholders of the Company	6,706	5,372
Non-controlling interests	26	9

<sup>1</sup> Information has been restated and presented on a continuing operations basis. Discontinued operations consists of OnePath pensions and investments and aligned dealer groups being sold to IOOF Holdings Limited and the life insurance business being sold to Zurich Financial Services Australia.

<sup>2</sup> Includes foreign currency translation differences attributable to non-controlling interests of \$10 million gain (2017: \$6 million loss).

<sup>3</sup> Share of associates' other comprehensive income includes an available-for-sale revaluation reserve gain of \$28 million (2017: \$1 million loss) and a foreign currency translation reserve loss of \$3 million (2017: \$2 million gain) that may be reclassified subsequently to profit or loss.

The notes appearing on pages 77 to 163 form an integral part of these financial statements.

## FINANCIAL REPORT (continued)

### BALANCE SHEET

As at 30 September	Note	2018 \$m	2017 \$m
<b>Assets</b>			
Cash and cash equivalents <sup>1</sup>	8	84,636	68,048
Settlement balances owed to ANZ		2,319	5,504
Collateral paid		11,043	8,987
Trading securities	9	37,722	43,605
Derivative financial instruments	10	68,423	62,518
Available-for-sale assets	11	74,284	69,384
Net loans and advances	12	603,938	574,331
Regulatory deposits		882	2,015
Assets held for sale	29	45,248	7,970
Investments in associates	26	2,553	2,248
Current tax assets		268	30
Deferred tax assets		900	675
Goodwill and other intangible assets	20	4,930	6,970
Investments backing policy liabilities		-	37,964
Premises and equipment		1,833	1,965
Other assets		3,645	5,112
<b>Total assets</b>		<b>942,624</b>	<b>897,326</b>
<b>Liabilities</b>			
Settlement balances owed by ANZ		11,810	9,914
Collateral received		6,542	5,919
Deposits and other borrowings	14	618,150	595,611
Derivative financial instruments	10	69,676	62,252
Current tax liabilities		300	241
Deferred tax liabilities		59	257
Liabilities held for sale	29	47,159	4,693
Policy liabilities		-	37,448
External unit holder liabilities		-	4,435
Payables and other liabilities		6,788	8,350
Employee entitlements		540	530
Other provisions	21	1,038	628
Debt issuances	15	121,179	107,973
<b>Total liabilities</b>		<b>883,241</b>	<b>838,251</b>
<b>Net assets</b>		<b>59,383</b>	<b>59,075</b>
<b>Shareholders' equity</b>			
Ordinary share capital	22	27,205	29,088
Reserves	22	323	37
Retained earnings	22	31,715	29,834
<b>Share capital and reserves attributable to shareholders of the Company</b>	22	<b>59,243</b>	<b>58,959</b>
Non-controlling interests	22	140	116
<b>Total shareholders' equity</b>	22	<b>59,383</b>	<b>59,075</b>

<sup>1</sup> Includes settlement balances owed to ANZ that meet the definition of cash and cash equivalents.

The notes appearing on pages 77 to 163 form an integral part of these financial statements.

## CASH FLOW STATEMENT

The Consolidated Cash Flow Statement includes discontinued operations. Please refer to Note 29 for cash flows associated with discontinued operations and cash and cash equivalents reclassified as held for sale.

For the year ended 30 September	2018 \$m	2017 \$m
<b>Profit after income tax</b>	<b>6,416</b>	<b>6,421</b>
Adjustments to reconcile to net cash provided by/(used in) operating activities:		
Provision for credit impairment	688	1,198
Depreciation and amortisation	1,199	972
(Profit)/loss on sale of premises and equipment	(4)	(114)
Net derivatives/foreign exchange adjustment	6,721	(3,409)
(Gain)/loss on sale from divestments	(594)	541
Reclassification of businesses to held for sale	693	-
Other non-cash movements	(55)	(167)
<i>Net (increase)/decrease in operating assets:</i>		
Collateral paid	(1,648)	3,533
Trading securities	8,565	2,081
Net loans and advances	(24,739)	(17,838)
Investments backing policy liabilities <sup>1</sup>	(3,914)	(2,122)
Other assets	(973)	509
<i>Net increase/(decrease) in operating liabilities:</i>		
Deposits and other borrowings	12,207	30,904
Settlement balances owed by ANZ	1,853	(627)
Collateral received	186	(310)
Life insurance contract policy liabilities <sup>1</sup>	4,263	2,260
Other liabilities	(298)	215
<b>Total adjustments</b>	<b>4,150</b>	<b>17,626</b>
<b>Net cash provided by operating activities<sup>2</sup></b>	<b>10,566</b>	<b>24,047</b>
<b>Cash flows from investing activities</b>		
Available-for-sale assets:		
Purchases	(23,806)	(27,220)
Proceeds from sale or maturity	20,592	19,751
Proceeds from divestments	2,148	(5,213)
Proceeds from Zurich reinsurance arrangement	1,000	-
Other assets	232	(148)
<b>Net cash provided by/(used in) investing activities</b>	<b>166</b>	<b>(12,830)</b>
<b>Cash flows from financing activities</b>		
Debt issuances: <sup>3</sup>		
Issue proceeds	25,075	25,128
Redemptions	(15,898)	(27,409)
Dividends paid	(4,563)	(4,386)
On market purchase of treasury shares	(114)	(75)
Share buyback	(1,880)	-
<b>Net cash provided by/(used in) financing activities</b>	<b>2,620</b>	<b>(6,742)</b>
<b>Net increase in cash and cash equivalents</b>	<b>13,352</b>	<b>4,475</b>
<b>Cash and cash equivalents at beginning of year</b>	<b>68,048</b>	<b>66,220</b>
<b>Effects of exchange rate changes on cash and cash equivalents</b>	<b>3,564</b>	<b>(2,647)</b>
<b>Cash and cash equivalents at end of year<sup>4</sup></b>	<b>84,964</b>	<b>68,048</b>

<sup>1</sup> Investments backing policy liabilities and life insurance policy liabilities have been reclassified as held for sale.

<sup>2</sup> Net cash provided by/(used in) operating activities includes income taxes paid of \$3,373 million (2017: \$2,864 million).

<sup>3</sup> Non-cash changes in debt issuances includes fair value hedging gains of \$1,443 million (2017: \$1,498 million) and foreign exchange losses of \$5,712 million (2017: foreign exchange gains \$1,324 million).

<sup>4</sup> Includes cash and cash equivalents recognised on the face of balance sheet of \$84,636 million (2017: \$68,048 million) and amounts recorded as part of assets held for sale of \$328 million (2017: nil).

The notes appearing on pages 77 to 163 form an integral part of these financial statements.



## STATEMENT OF CHANGES IN EQUITY

	Ordinary share capital \$m	Reserves \$m	Retained earnings \$m	Share capital and reserves attributable to shareholders of the Company \$m	Non- controlling interests \$m	Total shareholders' equity \$m
<b>As at 1 October 2016</b>	28,765	1,078	27,975	57,818	109	57,927
Profit or loss from continuing operations	-	-	6,344	6,344	15	6,359
Profit or loss from discontinued operations	-	-	62	62	-	62
Other comprehensive income for the year from continuing operations	-	(1,019)	15	(1,004)	(6)	(1,010)
Other comprehensive income for the year from discontinued operations	-	(30)	-	(30)	-	(30)
<b>Total comprehensive income for the year</b>	-	(1,049)	6,421	5,372	9	5,381
<b>Transactions with equity holders in their capacity as equity holders<sup>1</sup>:</b>						
Dividends paid	-	-	(4,609)	(4,609)	(1)	(4,610)
Dividend income on treasury shares held within the Group's life insurance statutory funds	-	-	26	26	-	26
Dividend reinvestment plan <sup>2</sup>	198	-	-	198	-	198
<b>Other equity movements<sup>1</sup>:</b>						
Treasury shares Wealth Australia adjustment	69	-	-	69	-	69
Group employee share acquisition scheme	56	-	-	56	-	56
Other items	-	8	21	29	(1)	28
<b>As at 30 September 2017</b>	29,088	37	29,834	58,959	116	59,075
Profit or loss from continuing operations	-	-	7,095	7,095	16	7,111
Profit or loss from discontinued operations	-	-	(695)	(695)	-	(695)
Other comprehensive income for the year from continuing operations	-	264	24	288	10	298
Other comprehensive income for the year from discontinued operations	-	18	-	18	-	18
<b>Total comprehensive income for the year</b>	-	282	6,424	6,706	26	6,732
<b>Transactions with equity holders in their capacity as equity holders<sup>1</sup>:</b>						
Dividends paid	-	-	(4,585)	(4,585)	(2)	(4,587)
Dividend income on treasury shares held within the Group's life insurance statutory funds	-	-	24	24	-	24
Dividend reinvestment plan <sup>2</sup>	-	-	-	-	-	-
Group share buy-back <sup>3</sup>	(1,880)	-	-	(1,880)	-	(1,880)
<b>Other equity movements<sup>1</sup>:</b>						
Treasury shares Wealth Australia adjustment	(2)	-	-	(2)	-	(2)
Group employee share acquisition scheme	(1)	-	-	(1)	-	(1)
Other items	-	4	18	22	-	22
<b>As at 30 September 2018</b>	27,205	323	31,715	59,243	140	59,383

<sup>1</sup> Current period and prior periods include discontinued operations.

<sup>2</sup> No new shares were issued under the Dividend Reinvestment Plan (DRP) for the 2018 interim dividend (nil shares for the 2017 final dividend; nil shares for the 2017 interim dividend; 7.1 million shares for the 2016 final dividend) as the shares were purchased on-market and provided directly to the shareholders participating in the DRP. On-market share purchases for the DRP in the September 2018 financial year were \$392 million (2017: \$176 million).

<sup>3</sup> As announced on 18 December 2017, 22 June 2018 and 19 October 2018, there is currently an on-market buy-back in relation to ANZ's ordinary shares of \$3.0 billion. The Company bought back \$1,880 million worth of shares during the 2018 financial year resulting in 66.7 million shares being cancelled during the year.

The notes appearing on pages 77 to 163 form an integral part of these financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## 1. ABOUT OUR FINANCIAL STATEMENTS

These are the financial statements for Australia and New Zealand Banking Group Limited (the Company) and its controlled entities (together, 'the Group' or 'ANZ') for the year ended 30 September 2018. The Company is incorporated and domiciled in Australia. The address of the Company's registered office and its principal place of business is ANZ Centre, 833 Collins Street, Docklands, Victoria, Australia 3008.

On 30 October 2018, the Directors resolved to authorise the issue of these financial statements.

Information in the financial statements is included only to the extent we consider it material and relevant to the understanding of the financial statements. A disclosure is considered material and relevant if, for example:

- the dollar amount is significant in size (quantitative factor);
- the dollar amount is significant by nature (qualitative factor);
- the user cannot understand the Group's results without the specific disclosure (qualitative factor);
- the information is critical to a user's understanding of the impact of significant changes in the Group's business during the period - for example, business acquisitions or disposals (qualitative factor);
- the information relates to an aspect of the Group's operations that is important to its future performance (qualitative factor); and
- the information is required under legislative requirements of the *Corporations Act 2001*, the *Banking Act 1959 (Cth)* or by the Group's principal regulators, including the Australian Securities and Investments Commission (ASIC) and the Australian Prudential Regulation Authority (APRA).

This section of the financial statements:

- outlines the basis upon which the Group's financial statements have been prepared; and
- discusses any new accounting standards or regulations that directly impact the financial statements.

## BASIS OF PREPARATION

This financial report is a general purpose (Tier 1) financial report prepared by a 'for profit' entity, in accordance with Australian Accounting Standards (AASs) and other authoritative pronouncements of the Australian Accounting Standards Board (AASB), the *Corporations Act 2001*, and International Financial Reporting Standards (IFRS) and interpretations published by the International Accounting Standards Board (IASB).

We present the financial statements of the Group in Australian dollars, which is the Company's functional and presentation currency. We have rounded values to the nearest million dollars (\$m), unless otherwise stated, as allowed under the *ASIC Corporations (Rounding in Financial/Directors Report) Instrument 2016/191*. We measure the financial statements of each entity in the Group using the currency of the primary economic environment in which that entity operates (the functional currency).

## BASIS OF MEASUREMENT

We have prepared the financial information in accordance with the historical cost basis - except the following assets and liabilities which we have stated at their fair value:

- derivative financial instruments and in the case of fair value hedging, a fair value adjustment is made on the underlying hedged exposure;
- available-for-sale financial assets;
- financial instruments held for trading;
- other financial assets and financial liabilities designated at fair value through profit or loss; and
- certain other assets and liabilities held for sale where the fair value less costs of disposal is less than their carrying value (except for certain assets and liabilities held for sale which are exempt from this requirement).

In accordance with AASB 1038 *Life Insurance Contracts* (AASB 1038) we have measured life insurance liabilities using the Margin on Services (MoS) model. In accordance with AASB 119 *Employee Benefits* (AASB 119) we have measured defined benefit obligations using the Projected Unit Credit Method.

## DISCONTINUED OPERATIONS

The financial results of the Wealth Australia businesses being divested (OnePath pensions and investments and the aligned dealer groups business being sold to IOOF Holdings Limited, and the life insurance business being sold to Zurich Financial Services Australia) and associated Group reclassification and consolidation impacts are treated as discontinued operations from a financial reporting perspective. These businesses qualify as discontinued operations, which are a subset of assets held for sale, as they represent a major line of business. The comparative Group Income Statement and Statement of Comprehensive Income have been restated to show discontinued operations separately from continuing operations in a separate line item 'Profit/(Loss) from discontinued operations'. This impacts the current and comparative financial information for Wealth Australia and Technology, Services & Operations (TSO) and Group Centre divisions. The Balance Sheet is not restated when a business is reclassified as a discontinued operation.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

## 1. ABOUT OUR FINANCIAL STATEMENTS (continued)

### BASIS OF CONSOLIDATION

The consolidated financial statements of the Group comprise the financial statements of the Company and all its subsidiaries. An entity, including a structured entity, is considered a subsidiary of the Group when we determine that the Company has control over the entity. Control exists when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. We assess power by examining existing rights that give the Group the current ability to direct the relevant activities of the entity. We have eliminated, on consolidation, the effect of all transactions between entities in the Group.

### FOREIGN CURRENCY TRANSLATION

#### TRANSACTIONS AND BALANCES

Foreign currency transactions are translated into the relevant functional currency at the exchange rate prevailing at the date of the transaction. At the reporting date, monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the relevant spot rate. Any foreign currency translation gains or losses that arise are included in profit or loss in the period they arise.

We measure translation differences on non-monetary items at fair value through profit or loss and report them as part of the fair value gain or loss on these items. We include any translation differences on non-monetary items classified as available-for-sale financial assets in the available-for-sale revaluation reserve in equity.

#### FINANCIAL STATEMENTS OF FOREIGN OPERATIONS THAT HAVE A FUNCTIONAL CURRENCY THAT IS NOT AUSTRALIAN DOLLARS

The financial statements of our foreign operations are translated into Australian dollars for consolidation into the Group Financial Statements using the following method:

Foreign currency item	Exchange rate used
Assets and liabilities	The reporting date rate
Equity	The initial investment date rate
Income and expenses	The average rate for the period – but if for a significant transaction we believe the average rate is not reasonable, then we use the transaction date rate

Exchange differences arising from the translation of financial statements of foreign operations are recognised in the foreign currency translation reserve in equity. When we dispose of a foreign operation, the cumulative exchange differences are transferred to profit or loss as part of the gain or loss on sale.

### FIDUCIARY ACTIVITIES

The Group provides fiduciary services to third parties including custody, nominee, trustee, administration and investment management services predominantly through the wealth businesses. This involves the Group holding assets on behalf of third parties and making decisions regarding the purchase and sale of financial instruments. If ANZ is not the beneficial owner or does not control the assets, then we do not recognise these transactions in these financial statements, except when required by accounting standards or another legislative requirement.



### KEY JUDGEMENTS AND ESTIMATES

In the process of applying the Group's accounting policies, management has made a number of judgements and applied estimates and assumptions about past and future events. Further information on the key judgements and estimates that we consider material to the financial statements are contained within the relevant notes to the financial statements.

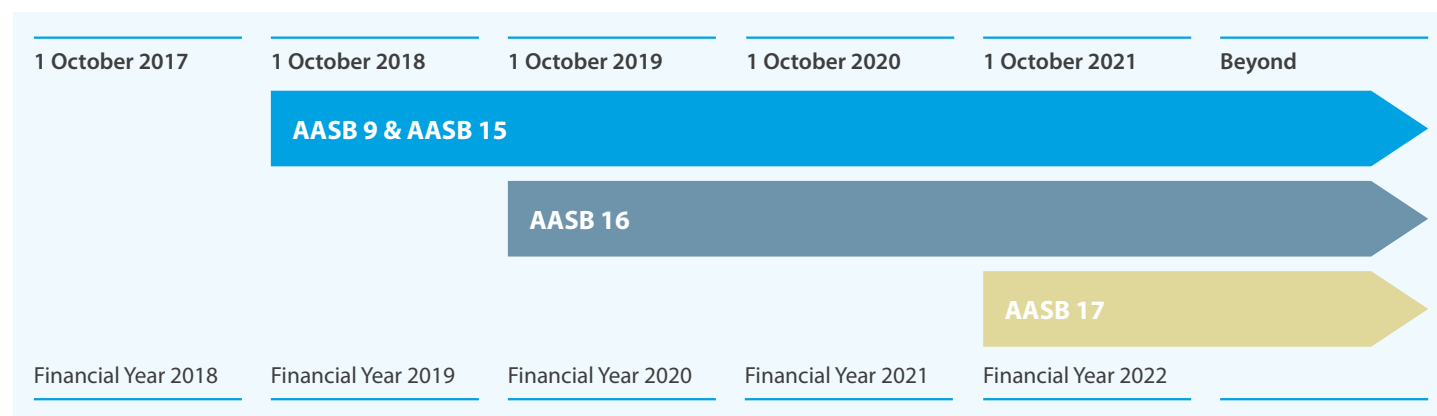
## 1. ABOUT OUR FINANCIAL STATEMENTS (continued)

### ACCOUNTING STANDARDS NOT EARLY ADOPTED

A number of new standards, amendments to standards and interpretations have been published but are not mandatory for the financial statements for the year ended 30 September 2018, and have not been applied by the Group in preparing these financial statements.

We have identified four standards relevant to the Group and further details are set out below.

#### Mandatory Application of New Accounting Standards to the Group



#### AASB 9 FINANCIAL INSTRUMENTS (AASB 9)

In December 2014, the AASB issued the Australian Accounting Standard AASB 9 *Financial Instruments* which has replaced AASB 139 *Financial Instruments: Recognition and Measurement* (AASB 139). AASB 9 is effective for the Group from 1 October 2018.

AASB 9 stipulates new requirements for the impairment of financial assets, classification and measurement of financial assets and financial liabilities and general hedge accounting. Details of the key requirements and estimated impacts on the Group are outlined below.

##### Impairment

AASB 9 replaces the incurred loss impairment model under AASB 139 with an expected credit loss (ECL) model incorporating forward looking information and which does not require an actual loss event to have occurred for an impairment provision to be recognised.

The ECL model will be applied to all financial assets measured at amortised cost, debt instruments measured at fair value through other comprehensive income, lease receivables, certain loan commitments and financial guarantees not measured at fair value through profit or loss.

Under the ECL model, the following three-stage approach is applied to measuring ECL based on credit migration between the stages since origination:

- Stage 1: At the origination of a financial asset, and where there has not been a significant increase in credit risk since origination, a provision equivalent to 12 months ECL is recognised.
- Stage 2: Where there has been a significant increase in credit risk since origination, a provision equivalent to lifetime ECL is recognised. If credit risk were to improve in a subsequent period such that the increase in credit risk since origination is no longer considered significant, the exposure returns to a Stage 1 classification and a 12 month ECL.
- Stage 3: Similar to the current AASB 139 requirements for individual impairment provisions, lifetime ECL is recognised for loans where there is objective evidence of impairment.

Expected credit losses are estimated at the facility level by using a probability of default reflecting a probability weighted range of possible future economic scenarios, and applying this to the estimated exposure of the Group at the point of default (exposure at default) after taking into account the value of any collateral held or other mitigants of loss (loss given default), while allowing for the impact of discounting for the time value of money.

Key judgements and estimates made by the Group include the following:

- *Significant increase in credit risk*

Stage 2 assets are those that have experienced a significant increase in credit risk (SICR) since initial recognition. In determining what constitutes a SICR, the Group considers both qualitative and quantitative information. For the majority of portfolios, the primary indicator of a SICR is a significant deterioration in the internal credit rating grade of a facility since origination. The Group will also use secondary indicators, such as 30 days past due arrears, as backstops to these primary indicators.

The determination of trigger points in relation to the deterioration of rating grades, combined with secondary risk indicators where used, requires judgement. In determining the Group's policy, alternative indicators have been considered and assessed, and these will be subject to regular review to ensure they remain appropriate.

## 1. ABOUT OUR FINANCIAL STATEMENTS (continued)

### • *Forward looking information*

The measurement of expected credit losses reflects an unbiased probability-weighted range of possible future outcomes.

In applying forward looking information in the Group's AASB 9 credit models, the Group uses four alternative economic scenarios in estimating ECL. A base case scenario reflects management's base case assumptions used for medium term planning purposes. Additional upside and downside scenarios are determined together with a severe downside scenario. The Group's Credit and Market Risk Committee (CMRC) will be responsible for reviewing and approving forecast economic scenarios and the associated probability weights applied to each scenario.

Where applicable, adjustments may be made to account for situations where known or expected risks have not been adequately addressed in the modelling process. CMRC will be responsible for recommending such adjustments.

The overall level of expected credit losses and areas of significant management judgement will be reported to, and oversight by, the Group's Board Risk Committee.

### **Classification and measurement**

#### *Financial assets - general*

There are three measurement classifications for financial assets under AASB 9: Amortised Cost, Fair Value through Profit or Loss (FVTPL) and Fair Value through Other Comprehensive Income (FVOCI). Financial assets are classified into these measurement classifications on the basis of two criteria:

- the business model within which the financial asset is managed; and
- the contractual cash flow characteristics of the financial asset (specifically whether the contractual cash flows represent solely payments of principal and interest).

The resultant financial asset classifications are as follows:

- Amortised cost: Financial assets with contractual cash flows that comprise the payment of principal and interest only and which are held in a business model whose objective is to collect their cash flows;
- Fair value through other comprehensive income: Financial assets with contractual cash flows that comprise the payment of principal and interest only and which are held in a business model whose objective is to collect their cash flows or to sell; and
- Fair value through profit or loss: Any other financial assets not falling into the categories above are measured at FVTPL.

In December 2017, the AASB issued AASB 2017-6 *Amendments to Australian Accounting Standards - Prepayment Features with Negative Compensation* which amends the requirements of AASB 9 so that certain prepayment features meet the solely payments of principal and interest test. The Group intends to early adopt this amendment so that it applies from the date of initial application of AASB 9.

AASB 9 allows the Group to irrevocably elect to designate a financial asset as measured at FVTPL on initial recognition if doing so eliminates or significantly reduces an accounting mismatch.

#### *Financial assets - equity instruments*

AASB 9 also permits non-traded equity investments to be designated at FVOCI on an instrument by instrument basis. If this election is made under AASB 9, gains or losses are not reclassified from other comprehensive income to profit or loss on disposal of the investment. However, gains or losses may be reclassified within equity.

#### *Financial liabilities*

The classification and measurement requirements for financial liabilities under AASB 9 are largely consistent with AASB 139 with the exception that for financial liabilities designated as measured at fair value, gains or losses relating to changes in the entity's own credit risk are included in other comprehensive income, except where doing so would create or enlarge an accounting mismatch in profit or loss. This part of the standard was early adopted by the Group on 1 October 2013.

### **General hedge accounting**

AASB 9 introduces new hedge accounting requirements which more closely align accounting with risk management activities undertaken when hedging financial and non-financial risks.

AASB 9 provides the Group with an accounting policy choice to continue to apply the AASB 139 hedge accounting requirements until the International Accounting Standards Board's ongoing project on macro hedge accounting is completed. The Group's current expectation is that it will continue to apply the hedge accounting requirements of AASB 139.

### **Transition to AASB 9**

Other than as noted above under classification and measurement of financial liabilities, AASB 9 has a date of initial application for the Group of 1 October 2018.

The classification and measurement, and impairment requirements will be applied retrospectively by adjusting opening retained earnings at 1 October 2018. ANZ does not intend to restate comparatives.

## 1. ABOUT OUR FINANCIAL STATEMENTS (continued)

### Impact

The estimated impact of AASB 9 relates to the Impairment and the Classification and Measurement provisions. These estimates are based on accounting policies, assumptions and judgements and estimation techniques that remain subject to change until the Group finalises its financial statements for the year ending 30 September 2019.

- *Impairment*

For the consolidated financial statements of the Group, the adoption of AASB 9 is expected to reduce net assets at 1 October 2018 by approximately \$813 million offset by deferred tax of approximately \$232 million. This will result in a reduction in the CET1 capital ratio of approximately 6 bps at Level 2, and approximately 12 bps at Level 1.

- *Classification and measurement of financial assets*

While some classification changes will occur as a result of the application of the business model and contractual cash flow characteristics tests, these are not expected to be significant from a Group perspective.

The adoption of the Classification and Measurement requirements of the standard will result in measurement differences compared to those under AASB 139. Financial assets with a current carrying value of approximately \$4.5 billion, predominantly bonds and debt instruments, will be reclassified between amortised cost, FVTPL and FVOCI. The net re-measurement from these reclassifications is not material. There are no other material changes in the measurement categories.

- *Classification and measurement of financial liabilities*

The Group has issued certain financial liabilities (bonds included within the Debt issuances caption) with an amortised cost carrying amount at 30 September 2018 of \$879 million. The Group will elect to designate these liabilities as measured at fair value through profit or loss effective from initial application of AASB 9 to reduce an accounting mismatch that currently exists. The impact on net assets and retained earnings is not material.

### AASB 15 REVENUE FROM CONTRACTS WITH CUSTOMERS (AASB 15)

AASB 15 is effective for the Group from 1 October 2018 and replaces existing guidance on the recognition of revenue from contracts with customers. The standard requires identification of distinct performance obligations within a contract, and allocation of the transaction price of the contract to those performance obligations. Revenue is then recognised as each performance obligation is satisfied. The standard also provides guidance on whether an entity is acting as a principal or an agent which impacts the presentation of revenue on a gross or net basis.

The Group has assessed all revenue streams existing at the date of transition to the new standard and determined that the impact of AASB 15 is immaterial given a majority of Group revenues are outside the scope of the standard. The Group will adopt AASB 15 retrospectively including restatement of prior period comparatives.

Certain revenues for the Retail credit cards and Wealth businesses will be impacted as follows:

- **Trail commissions:** Certain trail commission income previously recognised over time by the Group will be recognised at inception of a contract when the Group distributes the underlying products to customers. This will result in the Group recognising the expected future trail commission income upfront where it is highly probable the revenue will not need to be reversed in future periods.
- **Credit card revenue:** Certain loyalty costs will be presented as operating expenses rather than presented as a net reduction of other operating income where the Group is assessed to be acting as a principal (rather than an agent) under the new standard. In addition, certain incentives received from card scheme providers related to card marketing and migration activities will be presented as operating income and no longer netted against operating expenses.

### AASB 16 LEASES (AASB 16)

The final version of AASB 16 was issued in February 2016 and is not effective for the Group until 1 October 2019. AASB 16 requires a lessee to recognise its right to use the underlying leased asset, as a right-of-use asset, and its obligation to make lease payments as a lease liability.

AASB 16 substantially carries forward the lessor accounting requirements in AASB 117 *Leases*.

The Group is in the process of assessing the impact of the application of AASB 16 and is not yet able to reasonably estimate the impact on its financial statements.

### 1. ABOUT OUR FINANCIAL STATEMENTS (continued)

#### **AASB 17 *INSURANCE CONTRACTS*(AASB 17)**

The final version of AASB 17 was issued in July 2017 and is not effective for the Group until 1 October 2021. It will replace AASB 4 *Insurance Contracts*, AASB 1023 *General Insurance Contracts* and AASB 1038 *Life Insurance Contracts*. AASB 17 establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts.

The measurement, presentation and disclosure requirements under AASB 17 are significantly different from current accounting standards. Although the overall profit recognised in respect of insurance contracts will not change, it is expected that the timing of profit recognition will change.

The Group is not yet able to reasonably estimate the impact of AASB 17 on its financial statements.

## 2. OPERATING INCOME

	2018 \$m	2017 \$m
<b>Net interest income</b>		
<b>Interest income by type of financial asset</b>		
Available-for-sale assets	1,524	1,223
Financial assets at amortised cost	27,657	26,790
Trading securities	1,140	1,099
Financial assets designated at FV through profit or loss	6	8
Interest income	30,327	29,120
<b>Interest expense by type of financial liability</b>		
Financial liabilities at amortised cost	(15,082)	(13,836)
Securities sold short	(253)	(131)
Financial liabilities designated at FV through profit or loss	(123)	(192)
Interest expense	(15,458)	(14,159)
Major bank levy	(355)	(86)
<b>Net interest income</b>	<b>14,514</b>	<b>14,875</b>
<b>Other operating income</b>		
<b>i) Fee and commission income</b>		
Lending fees <sup>1</sup>	655	732
Non-lending fees and commissions	2,823	2,993
Fee and commission income	3,478	3,725
Fee and commission expense	(1,224)	(1,272)
Net fee and commission income	2,254	2,453
<b>ii) Other income</b>		
Net foreign exchange earnings and other financial instruments income	1,666	1,445
Gain on sale of 100 Queen Street, Melbourne	-	114
Sale of Asia Retail and Wealth businesses	99	(310)
Sale of Shanghai Rural Commercial Bank (SRCB)	233	(231)
Sale of Metrobank Card Corporation (MCC)	240	-
Sale of ANZ Royal Bank (Cambodia) Ltd (Cambodia JV)	(42)	-
Sale of PNG Retail, Commercial & SME	(19)	-
Other	127	118
<b>Other income<sup>2</sup></b>	<b>2,304</b>	<b>1,136</b>
<b>Other operating income</b>	<b>4,558</b>	<b>3,589</b>
<b>Net funds management and insurance income</b>		
Funds management income	261	321
Investment income	-	17
Insurance premium income	375	424
Commission expense	(29)	(47)
Claims	(67)	(49)
Changes in policy liabilities	36	(32)
<b>Net funds management and insurance income</b>	<b>576</b>	<b>634</b>
<b>Share of associates' profit</b>	<b>183</b>	<b>300</b>
<b>Operating income<sup>3</sup></b>	<b>19,831</b>	<b>19,398</b>

<sup>1</sup> Lending fees exclude fees treated as part of the effective yield calculation of interest income.

<sup>2</sup> Other income includes external dividend income of \$39 million (2017: \$27 million).

<sup>3</sup> Includes customer remediation of \$228 million (2017: \$70 million).

Information has been restated and presented on a continuing operations basis.



## 2. OPERATING INCOME (continued)



### RECOGNITION AND MEASUREMENT

#### NET INTEREST INCOME

##### Interest Income and Expense

We recognise interest income and expense for all financial instruments, including those classified as held for trading, available-for-sale (AFS) assets or designated at fair value through profit or loss in net interest income. For assets held at amortised cost we use the effective interest rate method to calculate amortised cost. The effective interest rate is the rate that discounts the stream of estimated future cash receipts or payments over the expected life of the financial instrument or, when appropriate, a shorter period, to the net carrying amount of the financial asset or liability. For assets subject to prepayment, we determine their expected life on the basis of historical behaviour of the particular asset portfolio - taking into account contractual obligations and prepayment experience.

We recognise fees and costs, which form an integral part of the financial instrument (for example loan origination fees and costs), using the effective interest rate method. This is presented as part of interest income or expense depending on whether the underlying financial instrument is a financial asset or financial liability.

##### Major Bank Levy

The *Major Bank Levy Act 2017* ('Levy' or 'Major bank levy') became effective from 1 July 2017 and applies a rate of 0.06% to certain liabilities of the Company. The Group has determined that the levy represents a finance cost for the Group and is presented in interest expense in the Income Statement.

#### OTHER OPERATING INCOME

##### Fee and Commission Income

We recognise fees or commissions:

- that relate to the execution of a significant act (for example, advisory or arrangement services, placement fees and underwriting fees) when the significant act has been completed; and
- charged for providing ongoing services (for example, maintaining and administering existing facilities) as income over the period the service is provided.

##### Net Foreign Exchange Earnings and Other Financial Instruments Income

We recognise the following as net foreign exchange earnings and other financial instruments income:

- exchange rate differences arising on the settlement of monetary items and translation differences on monetary items translated at rates different to those at which they were initially recognised or included in a previous financial report;
- fair value movements (excluding realised and accrued interest) on derivatives that we use to manage interest rate and foreign exchange risk on funding instruments not designated as accounting hedges;
- the ineffective portions of fair value hedges, cash flow hedges and net investment hedges;
- fair value movements on financial assets and financial liabilities designated at fair value through profit or loss or held for trading;
- amounts released from the AFS revaluation reserve in equity when an AFS asset is sold; and
- immediately upon sale or repayment of a hedged item, the unamortised fair value adjustments in items designated as fair value hedges and amounts accumulated in equity related to designated cash flow hedges.

##### Gain or Loss on Disposal of Non-Financial Assets

The gain or loss on the disposal of assets is the difference between the carrying value of the asset and the proceeds of disposal net of costs. This is recognised in other income in the year in which the significant risks and rewards transfer to the buyer.

## 2. OPERATING INCOME (continued)



### RECOGNITION AND MEASUREMENT

#### NET FUNDS MANAGEMENT AND INSURANCE INCOME

##### Funds Management Income

We recognise the fees we charge to customers in connection with financial advice and the management of investment products when we have provided the service.

##### Insurance Income

We recognise:

- premiums with a regular due date as income on an accruals basis;
- claims on an accruals basis once our liability to the policyholder has been confirmed under the terms of contract; and
- change in life insurance contract asset net of liability for reinsurance, under the Margin of Service (MoS) model.

We show insurance premiums net of any reinsurance premium, which we account for on the same basis as the underlying direct insurance premium.

#### SHARE OF ASSOCIATES' PROFIT

The equity method is applied to accounting for associates. Under the equity method, the Group's share of the after tax results of associates is included in the Income Statement and the Statement of Comprehensive Income.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 3. OPERATING EXPENSES

	2018 \$m	2017 \$m
<b>Personnel</b>		
Salaries and related costs	4,225	4,332
Superannuation costs	290	303
Other	243	289
<b>Personnel expenses</b>	<b>4,758</b>	<b>4,924</b>
<b>Premises</b>		
Rent	468	500
Other	343	362
<b>Premises expenses</b>	<b>811</b>	<b>862</b>
<b>Technology</b>		
Depreciation and amortisation	739	721
Licences and outsourced services	675	633
Accelerated amortisation <sup>1</sup>	251	-
Other	234	248
<b>Technology expenses</b>	<b>1,899</b>	<b>1,602</b>
<b>Restructuring</b>	<b>227</b>	<b>62</b>
<b>Other</b>		
Advertising and public relations	200	239
Professional fees	528	429
Freight, stationery, postage and communication	223	258
Royal Commission legal costs	55	-
Other	547	591
<b>Other expenses</b>	<b>1,553</b>	<b>1,517</b>
<b>Operating expenses<sup>2</sup></b>	<b>9,248</b>	<b>8,967</b>

<sup>1</sup> Accelerated software amortisation charge relates to certain software assets in the Institutional and Australia divisions following the reassessment of useful lives.

<sup>2</sup> Includes customer remediation expenses of \$191 million (2017: \$83 million).

Information has been restated and presented on a continuing operations basis.



## RECOGNITION AND MEASUREMENT

### OPERATING EXPENSES

Operating expenses are recognised as services are provided to the Group over the period in which an asset is consumed or once a liability is created.

### SALARIES AND RELATED COSTS - ANNUAL LEAVE, LONG SERVICE LEAVE AND OTHER EMPLOYEE BENEFITS

Wages and salaries, annual leave and other employee entitlements expected to be paid or settled within twelve months of employees rendering service are measured at their nominal amounts using remuneration rates that the Group expects to pay when the liabilities are settled.

We accrue employee entitlements relating to long service leave using an actuarial calculation. It includes assumptions regarding staff departures, leave utilisation and future salary increases. The result is then discounted using market yields at the reporting date. The market yields are determined from a blended rate of high quality corporate bonds with terms to maturity that closely match the estimated future cash outflows.

If we expect to pay short term cash bonuses, then a liability is recognised when the Group has a present legal or constructive obligation to pay this amount (as a result of past service provided by the employee) and the obligation can be reliably measured.

### 3. OPERATING EXPENSES (continued)



#### RECOGNITION AND MEASUREMENT

Personnel expenses also include share-based payments which may be cash or equity settled. We calculate the fair value of equity settled remuneration at grant date, which is then amortised over the vesting period, with a corresponding increase in share capital or the share option reserve as applicable. When we estimate the fair value, we take into account market vesting conditions, such as share price performance conditions. We take non-market vesting conditions, such as service conditions, into account by adjusting the number of equity instruments included in the expense.

After the grant of an equity-based award, the amount we recognise as an expense is reversed when non-market vesting conditions are not met, for example an employee fails to satisfy the minimum service period specified in the award on resignation, termination or notice of dismissal for serious misconduct. However, we do not reverse the expense if the award does not vest due to the failure to meet a market-based performance condition.

Further information on share-based payment schemes operated by the Group during the current and prior year is included in Note 31 Employee Share and Option Plans.

### 4. INCOME TAX

#### INCOME TAX EXPENSE

Reconciliation of the prima facie income tax expense on pre-tax profit with the income tax expense recognised in profit or loss:

	2018 \$m	2017 \$m
<b>Profit before income tax from continuing operations</b>	<b>9,895</b>	<b>9,233</b>
Prima facie income tax expense at 30%	2,969	2,770
Tax effect of permanent differences:		
Sale of MCC	(78)	-
Share of associates' profit	(55)	(90)
Sale of SRCB	(84)	172
Sale of Cambodia JV	13	-
Sale of PNG Retail, Commercial & SME	8	-
Interest on convertible instruments	67	69
Overseas tax rate differential	(58)	(37)
Provision for foreign tax on dividend repatriation	32	15
Tax provisions no longer required	(41)	-
Other	8	(6)
<b>Subtotal</b>	<b>2,781</b>	<b>2,893</b>
Income tax (over)/under provided in previous years	3	(19)
<b>Income tax expense</b>	<b>2,784</b>	<b>2,874</b>
Current tax expense	3,004	3,150
Adjustments recognised in the current year in relation to the current tax of prior years	3	(19)
Deferred tax expense/(income) relating to the origination and reversal of temporary differences	(223)	(257)
<b>Income tax expense</b>	<b>2,784</b>	<b>2,874</b>
Australia	1,799	2,017
Overseas	985	857
<b>Effective tax rate</b>	<b>28.1%</b>	<b>31.1%</b>

### 4. INCOME TAX (continued)

#### TAX CONSOLIDATION

The Company and all its wholly owned Australian resident entities are part of a tax-consolidated group under Australian taxation law. The Company is the head entity in the tax-consolidated group. We recognise each of the following in the separate financial statements of members of the tax consolidated group on a 'group allocation' basis: tax expense/income, and deferred tax liabilities/assets, that arise from temporary differences of the members of the tax-consolidated group. The Company (as head entity in the tax-consolidated group) recognises current tax liabilities and assets of the tax-consolidated group.

Under a tax funding arrangement between the entities in the tax-consolidated group, amounts are recognised as payable to or receivable by the Company and each member of the tax-consolidated group in relation to the tax contribution amounts paid or payable between the Company and the other members of the tax-consolidated group.

Members of the tax-consolidated group have also entered into a tax sharing agreement that provides for the allocation of income tax liabilities between the entities were the head entity to default on its income tax payment obligations.

#### UNRECOGNISED DEFERRED TAX ASSETS AND LIABILITIES

Unrecognised deferred tax assets related to unused realised tax losses (on revenue account) total \$4 million (2017: \$4 million). Unrecognised deferred tax liabilities related to additional potential foreign tax costs (assuming all retained earnings in offshore branches and subsidiaries are repatriated) total \$422 million (2017: \$413 million).



### RECOGNITION AND MEASUREMENT

#### INCOME TAX EXPENSE

Income tax expense comprises both current and deferred taxes and is based on the accounting profit adjusted for differences in the accounting and tax treatments of income and expenses (that is, taxable income). We recognise tax expense in profit or loss except to the extent to which it relates to items recognised directly in equity and other comprehensive income, in which case we recognise directly in equity or other comprehensive income respectively.

#### CURRENT TAX EXPENSE

Current tax is the tax we expect to pay on taxable income for the year, based on tax rates (and tax laws) which are enacted at the reporting date. We recognise current tax as a liability (or asset) to the extent that it is unpaid (or refundable).

#### DEFERRED TAX ASSETS AND LIABILITIES

We account for deferred tax using the balance sheet method. Deferred tax arises because the accounting income is not always the same as the taxable income. This creates temporary differences, which usually reverse over time. Until they reverse, we recognise a deferred tax asset, or liability, on the balance sheet. We measure deferred taxes at the tax rates that we expect will apply to the period(s) when the asset is realised, or the liability settled, based on tax rates (and tax laws) that have been enacted or substantially enacted at the reporting date.

We offset current and deferred tax assets and liabilities only to the extent that:

- they relate to income taxes imposed by the same taxation authority;
- there is a legal right and intention to settle on a net basis; and
- it is allowed under the tax law of the relevant jurisdiction.



### KEY JUDGEMENTS AND ESTIMATES

Judgement is required in determining provisions held in respect of uncertain tax positions. The Group estimates its tax liabilities based on its understanding of the relevant law in each of the countries in which it operates and seeks independent advice where appropriate.

## 5. DIVIDENDS

### ORDINARY SHARE DIVIDENDS - INCLUDING DISCONTINUED OPERATIONS

Dividends are provided for in the financial statements once determined, accordingly, the final dividend announced for the current financial year is provided for and paid in the following financial year.

Dividends	% of total	Amount per share	Total dividend \$m
<b>Financial Year 2017</b>			
2016 final dividend paid		80 cents	2,342
2017 interim dividend paid		80 cents	2,349
Bonus option plan adjustment			(82)
<b>Dividends paid during the year ended 30 September 2017</b>			<b>4,609</b>
Cash	91.9%		4,235
Dividend reinvestment plan	8.1%		374
<b>Dividends paid during the year ended 30 September 2017</b>			<b>4,609</b>
<b>Financial Year 2018</b>			
2017 final dividend paid		80 cents	2,350
2018 interim dividend paid		80 cents	2,317
Bonus option plan adjustment			(82)
<b>Dividends paid during the year ended 30 September 2018</b>			<b>4,585</b>
Cash	91.5%		4,193
Dividend reinvestment plan	8.5%		392
<b>Dividends paid during the year ended 30 September 2018</b>			<b>4,585</b>
<b>Dividends announced and to be paid after year-end</b>			
	<b>Payment date</b>	<b>Amount per share</b>	<b>Total dividend \$m</b>
2018 final dividend (fully franked at 30%, New Zealand imputation credit NZD 10 cents per share)	18 December 2018	80 cents	2,296

### DIVIDEND REINVESTMENT PLAN AND BONUS OPTION PLAN

Eligible shareholders can elect to reinvest their dividend entitlement into ANZ ordinary shares under the Company's Dividend Reinvestment Plan (DRP). Eligible shareholders can elect to forgo their dividend entitlement and instead receive ANZ ordinary shares under the Company's Bonus Option Plan (BOP). For the 2018 final dividend, DRP participation will be satisfied by an on-market purchase of shares and BOP participation will be satisfied by an issue of ANZ ordinary shares. There will be no discount applied to the DRP and BOP price.

See Note 22 Shareholders' Equity for details of shares the Company issued or purchased in respect of the DRP and BOP.

### DIVIDEND FRANKING ACCOUNT

	Currency	2018 \$m	2017 \$m
Australian franking credits available at 30% (2017: 30%) tax rate	AUD	97	171
New Zealand imputation credits available (which can be attached to our Australian dividends but may only be used by New Zealand resident shareholders)	NZD	3,868	3,680

The above amounts represent the balances of the franking accounts as at the end of the financial year, adjusted for:

- franking credits that will arise from the payment of income tax payable as at the end of the financial year; and
- franking credits/debits from the receipt/payment of dividends that have been recognised as tax receivables/payables as at the end of the financial year.

### 5. DIVIDENDS (continued)

The proposed final 2018 dividend will utilise the entire balance of \$97 million franking credits available at 30 September 2018. Instalment tax payments on account of the 2019 financial year which will be made after 30 September 2018 will generate sufficient franking credits to enable the final 2018 dividend to be fully franked. The extent to which future dividends will be franked will depend on a number of factors, including the level of profits generated by the Group that will be subject to tax in Australia.

#### RESTRICTIONS ON THE PAYMENT OF DIVIDENDS

APRA's written approval is required before paying dividends on ANZ ordinary shares:

- if the aggregate dividends exceed the Company's after tax earnings (in calculating those after tax earnings, we take into account any payments we made on senior capital instruments) in the financial year to which they relate; or
- if the Group's Common Equity Tier 1 capital ratio falls within capital range buffers specified by APRA.

If the Company fails to pay a dividend or distribution on its ANZ Capital Notes or ANZ Capital Securities on the scheduled payment date, it may (subject to a number of exceptions) be restricted from resolving to pay or paying any dividend on the ANZ ordinary shares.

## 6. EARNINGS PER ORDINARY SHARE

	2018 cents	2017 cents
<b>Earnings per ordinary share (EPS) - Basic</b>		
Earnings Per Share <sup>1</sup>	221.6	220.1
Earnings Per Share from continuing operations	245.6	218.0
Earnings Per Share from discontinued operations	(24.0)	2.1

	2018 cents	2017 cents
<b>Earnings per ordinary share (EPS) - Diluted</b>		
Earnings Per Share <sup>1</sup>	212.1	210.8
Earnings Per Share from continuing operations	234.2	208.8
Earnings Per Share from discontinued operations	(22.1)	2.0

Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders by the weighted average number of ordinary shares outstanding during the period (after eliminating ANZ shares held within the Group known as treasury shares). Diluted EPS is calculated by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares used in the basic EPS calculation for the effect of dilutive potential ordinary shares.

	2018 \$m	2017 \$m
<b>Reconciliation of earnings used in EPS calculations</b>		
<b>Basic:</b>		
Profit for the year	6,416	6,421
Less: profit attributable to non-controlling interests	16	15
<b>Earnings used in calculating basic earnings per share</b>	<b>6,400</b>	<b>6,406</b>
Less: profit/(loss) after tax from discontinued operations	(695)	62
<b>Earnings used in calculating basic earnings per share from continuing operations</b>	<b>7,095</b>	<b>6,344</b>
<b>Diluted:</b>		
<b>Earnings used in calculating basic earnings per share</b>	<b>6,400</b>	<b>6,406</b>
Add: interest on convertible subordinated debt	279	288
<b>Earnings used in calculating diluted earnings per share</b>	<b>6,679</b>	<b>6,694</b>
Less: profit/(loss) after tax from discontinued operations	(695)	62
<b>Earnings used in calculating diluted earnings per share from continuing operations</b>	<b>7,374</b>	<b>6,632</b>

	2018 millions	2017 millions
<b>Reconciliation of weighted average number of ordinary shares (WANOS) used in EPS calculations<sup>2</sup></b>		
WANOS used in calculating basic earnings per share	2,888.3	2,910.3
Add: Weighted average dilutive potential ordinary shares		
Convertible subordinated debt	249.0	253.3
Share based payments (options, rights and deferred shares)	11.4	11.9
<b>Adjusted weighted average number of shares - diluted</b>	<b>3,148.7</b>	<b>3,175.5</b>

<sup>1</sup> Post disposal of the discontinued operations, treasury shares held in Wealth Australia will cease to be eliminated in the Group's consolidated financial statements and will be included in the denominator used in calculating earnings per share. If the weighted average number of treasury shares held in Wealth Australia was included in the denominator used in calculating earnings per share from continuing operations for the September 2018 financial year, basic earnings per share would have been 244.4 cents (2017: 216.8) and diluted earnings per share would have been 233.1 cents (2017: 207.8 cents).

<sup>2</sup> Excludes the weighted average number of treasury shares held in ANZEST of 5.9 million (2017: 8.1 million) and Wealth Australia of 15.0 million (2017: 16.2 million)



## 7. SEGMENT REPORTING

### DESCRIPTION OF SEGMENTS

The Group's six operating segments are presented on a basis that is consistent with the information provided internally to the Chief Executive Officer, who is the chief operating decision maker. This reflects the way the Group's businesses are managed, rather than the legal structure of the Group.

We measure the performance of these segments on a cash profit basis. To calculate cash profit, we remove certain non-core items from statutory profit. Details of these items are included in the "Other Items" section of this note. Transactions between business units across segments within ANZ are conducted on an arm's-length basis and disclosed as part of the income and expenses of these segments.

The reportable segments are divisions engaged in providing either different products or services or similar products and services in different geographical areas. They are as follows:

#### Australia

The Australia division comprises the Retail and Business & Private Banking (B&PB) business units.

- **Retail** provides products and services to consumer customers in Australia via the branch network, mortgage specialists, contact centres, a variety of self-service channels (internet banking, phone banking, ATMs, website and digital banking) and third party brokers.
- **B&PB** provides a full range of banking products and financial services including asset financing across the following customer segments: medium to large commercial customers and agribusiness customers across regional Australia, small business owners and high net worth individuals and family groups.

#### Institutional

The Institutional division services global institutional and corporate customers across three product sets: Transaction Banking, Loans & Specialised Finance and Markets.

- **Transaction Banking** provides working capital and liquidity solutions including documentary trade, supply chain financing, commodity financing as well as cash management solutions, deposits, payments and clearing.
- **Loans & Specialised Finance** provides loan products, loan syndication, specialised loan structuring and execution, project and export finance, debt structuring and acquisition finance and corporate advisory.
- **Markets** provide risk management services on foreign exchange, interest rates, credit, commodities, debt capital markets in addition to managing the Group's interest rate exposure and liquidity position.

#### New Zealand

The New Zealand division comprises the Retail and Commercial business units.

- **Retail** provides a full range of banking and wealth management services to consumer, private banking and small business banking customers. We deliver our services via our internet and app-based digital solutions and network of branches, mortgage specialists, relationship managers and contact centres.
- **Commercial** provides a full range of banking services including traditional relationship banking and sophisticated financial solutions through dedicated managers focusing on privately owned medium to large enterprises and the agricultural business segment.

#### Wealth Australia

The Wealth Australia division comprises the Insurance and Funds Management business units, which provide insurance, investment and superannuation solutions intended to make it easier for customers to connect with, protect and grow their wealth.

- **Discontinued operations** of the Wealth Australia division comprise of the businesses subject to the sales agreement with IOOF and Zurich as described in Note 29 Discontinued Operations and Assets and Liabilities Held for Sale.
- **Continuing operations** includes lenders mortgage insurance, share investing, financial planning and general insurance distribution.

#### Asia Retail & Pacific

The Asia Retail & Pacific division comprises the Asia Retail and Wealth, and the Pacific business units, connecting customers to specialists for their banking needs.

- **Asia Retail and Wealth** provides general banking and wealth management services to affluent and emerging affluent retail customers via relationship managers, branches, contact centres and a variety of self-service digital channels (internet and mobile banking, phone and ATMs). Core products offered include deposits, credit cards, loans, investments and insurance. Refer to Note 29 Discontinued Operations and Assets and Liabilities Held for Sale for details on the sale of Asia Retail and Wealth businesses.
- **Pacific** provides products and services to retail customers, small to medium-sized enterprises, institutional customers and Governments located in the Pacific Islands. Products and services include retail products provided to customers, traditional relationship banking and sophisticated financial solutions provided to business customers through dedicated managers.

#### Technology, Services & Operations (TSO) and Group Centre

TSO and Group Centre provide support to the operating divisions, including technology, group operations, shared services, property, risk management, financial management, strategy, marketing, human resources and corporate affairs. The Group Centre includes Group Treasury, Shareholder Functions and minority investments in Asia. Refer to Note 29 Discontinued Operations and Assets and Liabilities Held for Sale for details on TSO and Group Centre discontinued operations.

## 7. SEGMENT REPORTING (continued)

### OPERATING SEGMENTS

During 2018, the following structural changes were made as part of the broader ANZ simplification strategy:

- the corporate business, formerly part of the Corporate and Commercial Banking business within the Australia division, was transferred to the Institutional division;
- the residual Asia Retail and Wealth businesses in Philippines, Japan and Cambodia not sold as part of the Asia Retail and Wealth divestment have been transferred to the Institutional division; and
- the Group made a further realignment by transferring Group Hub's (Service Centres) divisional specific operations in TSO and Group Centre to their respective divisions.

	Australia \$m	Institutional \$m	New Zealand \$m	Wealth Australia \$m	Asia Retail & Pacific \$m	TSO and Group Centre \$m	Other items <sup>1</sup> \$m	Group Total \$m
<b>Year ended 30 September 2018</b>								
Net interest income	8,409	3,068	2,587	49	186	215	-	14,514
Other operating income	1,086	2,062	663	282	246	361	617	5,317
Operating income	9,495	5,130	3,250	331	432	576	617	19,831
Operating expenses	(3,677)	(2,944)	(1,196)	(257)	(211)	(963)	-	(9,248)
Profit before credit impairment and income tax	5,818	2,186	2,054	74	221	(387)	617	10,583
Credit impairment (charge)/release	(698)	44	(6)	-	(28)	-	-	(688)
<b>Profit before income tax</b>	<b>5,120</b>	<b>2,230</b>	<b>2,048</b>	<b>74</b>	<b>193</b>	<b>(387)</b>	<b>617</b>	<b>9,895</b>
Income tax expense and non-controlling interests	(1,540)	(695)	(573)	(22)	(42)	81	(9)	(2,800)
<b>Profit after tax from continuing operations</b>	<b>3,580</b>	<b>1,535</b>	<b>1,475</b>	<b>52</b>	<b>151</b>	<b>(306)</b>	<b>608</b>	<b>7,095</b>
Profit/(Loss) after tax from discontinued operations	-	-	-	(649)	-	(33)	(13)	(695)
<b>Profit after tax attributable to shareholders</b>	<b>3,580</b>	<b>1,535</b>	<b>1,475</b>	<b>(597)</b>	<b>151</b>	<b>(339)</b>	<b>595</b>	<b>6,400</b>
<b>Non-cash items</b>								
Share of associates' profit	(1)	-	5	-	-	179	-	183
Depreciation and amortisation <sup>2</sup>	(217)	(410)	(48)	(43)	(7)	(474)	-	(1,199)
Equity-settled share based payment expenses	(14)	(83)	(7)	(3)	(4)	(26)	(1)	(138)
Credit impairment (charge)/release	(698)	44	(6)	-	(28)	-	-	(688)
<b>Financial position<sup>3</sup></b>								
Goodwill	6	1,067	1,979	1,031	48	-	-	4,131
Investments in associates	18	1	5	1	-	2,530	-	2,555
<b>Year ended 30 September 2017</b>								
Net interest income	8,218	3,264	2,519	49	576	249	-	14,875
Other operating income	1,217	2,366	653	344	18	343	(418)	4,523
Operating income	9,435	5,630	3,172	393	594	592	(418)	19,398
Operating expenses	(3,382)	(2,814)	(1,193)	(262)	(614)	(702)	-	(8,967)
Profit before credit impairment and income tax	6,053	2,816	1,979	131	(20)	(110)	(418)	10,431
Credit impairment (charge)/release	(885)	(92)	(78)	-	(144)	-	1	(1,198)
<b>Profit before income tax</b>	<b>5,168</b>	<b>2,724</b>	<b>1,901</b>	<b>131</b>	<b>(164)</b>	<b>(110)</b>	<b>(417)</b>	<b>9,233</b>
Income tax expense and non-controlling interests	(1,552)	(800)	(532)	(36)	7	72	(48)	(2,889)
<b>Profit after tax from continuing operations</b>	<b>3,616</b>	<b>1,924</b>	<b>1,369</b>	<b>95</b>	<b>(157)</b>	<b>(38)</b>	<b>(465)</b>	<b>6,344</b>
Profit/(Loss) after tax from discontinued operations	-	-	-	143	-	(14)	(67)	62
<b>Profit after tax attributable to shareholders</b>	<b>3,616</b>	<b>1,924</b>	<b>1,369</b>	<b>238</b>	<b>(157)</b>	<b>(52)</b>	<b>(532)</b>	<b>6,406</b>
<b>Non-cash items</b>								
Share of associates' profit	2	(1)	5	-	-	294	-	300
Depreciation and amortisation <sup>2</sup>	(184)	(210)	(49)	(77)	(14)	(438)	-	(972)
Equity-settled share based payment expenses	(17)	(92)	(8)	(5)	(4)	(32)	-	(158)
Credit impairment (charge)/release	(885)	(92)	(78)	-	(144)	-	1	(1,198)
<b>Financial position<sup>4</sup></b>								
Goodwill	5	1,077	1,990	1,452	45	-	-	4,569
Investments in associates	19	2	7	2	-	4,086	-	4,116

<sup>1</sup> Cash profit represents ANZ's preferred measure of the result of the segments. We remove certain items from the segments as discussed on page 94 if we consider them not integral to the ongoing performance of the segment.

<sup>2</sup> Includes technology depreciation and amortisation of \$990 million (2017: \$721 million) from continuing operations.

<sup>3</sup> Includes goodwill (\$691 million) and investments in associates (\$2 million) presented as assets held for sale.

<sup>4</sup> Restated to include goodwill (\$122 million) and investment in associates (\$1,868 million) presented as assets held for sale.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 7. SEGMENT REPORTING (continued)

#### OTHER ITEMS

The table below sets out the profit after tax impact of other items which are removed from statutory profit to reflect the cash profit of each segment.

Item	Related segment	Profit after tax	
		2018 \$m	2017 \$m
Revaluation of policy liabilities	New Zealand	14	(25)
Economic hedges	Institutional, TSO and Group Centre	248	(209)
Revenue and expense hedges	TSO and Group Centre	9	99
Structured credit intermediation trades	Institutional	4	3
Reclassification of SRCB to held for sale	TSO and Group Centre	333	(333)
<b>Total from continuing operations</b>		<b>608</b>	<b>(465)</b>
Treasury shares adjustment	Wealth Australia	(7)	(58)
Revaluation of policy liabilities	Wealth Australia	(6)	(9)
<b>Total from discontinued operations</b>		<b>(13)</b>	<b>(67)</b>
<b>Total</b>		<b>595</b>	<b>(532)</b>

#### SEGMENT INCOME BY PRODUCTS AND SERVICES

The primary sources of our external income across all divisions are interest income and other operating income. The Australia, New Zealand, and Asia Retail & Pacific divisions derive income from products and services from retail and commercial banking. The Institutional division derives its income from institutional products and services. The Wealth Australia division derives income from funds management and insurance businesses. No single customer amounts to greater than 10% of the Group's income.

#### GEOGRAPHICAL INFORMATION

The following table sets out total operating income earned including discontinued operations and assets to be recovered in more than one year based on the geographical regions in which the Group operates. The assets consist of available-for-sale assets, net loans and advances and investments backing policy liabilities, including those presented as asset held for sale.

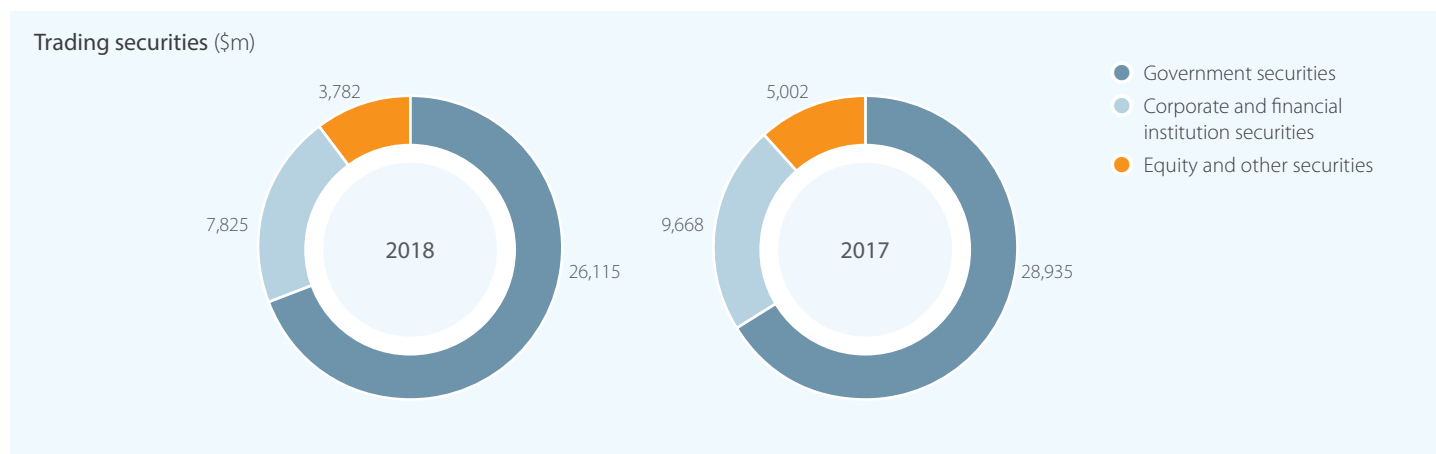
	Australia		Asia Pacific, Europe & Americas		New Zealand		Total	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
Total operating income	13,141	13,603	2,823	2,945	3,948	3,725	19,912	20,273
Assets to be recovered in more than one year	389,119	387,954	46,801	42,266	98,312	96,453	534,232	526,673

### 8. CASH AND CASH EQUIVALENTS

	2018 \$m	2017 \$m
Coins, notes and cash at bank	1,382	1,544
Money at call, bills receivable and remittances in transit	74	108
Securities purchased under agreements to resell in less than 3 months	28,302	21,479
Balances with central banks	33,724	24,039
Settlement balances owed to ANZ within 3 months	21,154	20,878
<b>Cash and cash equivalents<sup>1</sup></b>	<b>84,636</b>	<b>68,048</b>

<sup>1</sup> Excludes cash and cash equivalents held for sale of \$328 million (2017: nil).

## 9. TRADING SECURITIES



	2018 \$m	2017 \$m
Government securities	26,115	28,935
Corporate and financial institution securities	7,825	9,668
Equity and other securities	3,782	5,002
<b>Trading securities</b>	<b>37,722</b>	<b>43,605</b>



### RECOGNITION AND MEASUREMENT

Trading securities are financial instruments we either:

- acquire principally for the purpose of selling in the short-term; or
- hold as part of a portfolio we manage for short-term profit making.

We recognise purchases and sales of trading securities on trade date:

- initially, we measure them at fair value; and
- subsequently, we measure them in the balance sheet at their fair value with any revaluation recognised in the profit or loss.



### KEY JUDGEMENTS AND ESTIMATES

Judgement is required when applying the valuation techniques used to measure the fair value of trading securities not valued using quoted market prices. Refer to Note 17 Fair Value of Financial Assets and Financial Liabilities for further details.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 10. DERIVATIVE FINANCIAL INSTRUMENTS

Fair Value	Assets 2018 \$m	Liabilities 2018 \$m	Assets 2017 \$m	Liabilities 2017 \$m
Derivative financial instruments - held for trading	66,457	(66,198)	60,387	(59,602)
Derivative financial instruments - designated in hedging relationships	1,966	(3,478)	2,131	(2,650)
<b>Derivative financial instruments</b>	<b>68,423</b>	<b>(69,676)</b>	<b>62,518</b>	<b>(62,252)</b>

#### FEATURES

Derivative financial instruments are contracts:

- whose value is derived from an underlying price index (or other variable) defined in the contract - sometimes the value is derived from more than one variable;
- that require little or no initial net investment; and
- that are settled at a future date.

Movements in the price of the underlying variables, which cause the value of the contract to fluctuate, are reflected in the fair value of the derivative.

#### PURPOSE

The Group's derivative financial instruments have been categorised as following:

<b>Trading</b>	Derivatives held in order to: <ul style="list-style-type: none"> <li>• Meet customer needs for managing their own risks.</li> <li>• Manage risks in the Group that are not in a designated hedge accounting relationship.</li> <li>• Undertake market making and positioning activities to generate profits from short-term fluctuations in prices or margins.</li> </ul>
<b>Designated in Hedging Relationships</b>	Derivatives designated into hedge accounting relationships in order to minimise profit or loss volatility by matching movements to underlying positions relating to: <ul style="list-style-type: none"> <li>• Hedges of the Group's exposures to interest rate risk and currency risk.</li> <li>• Hedges of other exposures relating to non-trading positions.</li> </ul>

#### TYPES

The Group offers and uses four different types of derivative financial instruments:

<b>Forwards</b>	A contract documenting the rate of interest, or the currency exchange rate, to be paid or received on a notional principal obligation at a future date.
<b>Futures</b>	An exchange traded contract in which the parties agree to buy and sell an asset in the future for a price agreed on the transaction date, with a net settlement in cash paid on the future date without physical delivery of the asset.
<b>Swaps</b>	A contract in which two parties exchange a series of cash flows for another.
<b>Options</b>	A contract in which the buyer of the contract has the right - but not the obligation - to buy (known as a "call option") or to sell (known as a "put option") an asset or instrument at a set price on a future date. The seller has the corresponding obligation to fulfil the transaction to sell or buy the asset or instrument if the buyer exercises the option.

#### RISKS MANAGED

The Group offers and uses the instruments described above to manage fluctuations in the following market factors:

<b>Foreign Exchange</b>	Currencies at current or determined rates of exchange.
<b>Interest Rate</b>	Fixed or variable interest rates applying to money lent, deposited or borrowed.
<b>Commodity</b>	Soft commodities (that is, agricultural products such as wheat, coffee, cocoa and sugar) and hard commodities (that is, mined products such as gold, oil and gas).
<b>Credit</b>	Counterparty risk in the event of default.

## 10. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

### DERIVATIVE FINANCIAL INSTRUMENTS - HELD FOR TRADING

The majority of the Group's derivative financial instruments are held for trading. The fair value of derivative financial instruments held for trading are:

Fair Value	Assets 2018 \$m	Liabilities 2018 \$m	Assets 2017 \$m	Liabilities 2017 \$m
<b>Interest rate contracts</b>				
Forward rate agreements	2	(2)	2	(1)
Futures contracts	54	(41)	102	(56)
Swap agreements	35,079	(35,428)	31,331	(30,814)
Options purchased	782	-	746	-
Options sold	-	(1,408)	-	(1,365)
<b>Total</b>	<b>35,917</b>	<b>(36,879)</b>	<b>32,181</b>	<b>(32,236)</b>
<b>Foreign exchange contracts</b>				
Spot and forward contracts	15,200	(14,088)	15,232	(14,943)
Swap agreements	12,532	(11,821)	10,298	(10,374)
Options purchased	494	-	517	-
Options sold	-	(669)	-	(475)
<b>Total</b>	<b>28,226</b>	<b>(26,578)</b>	<b>26,047</b>	<b>(25,792)</b>
<b>Commodity contracts</b>	<b>2,260</b>	<b>(2,683)</b>	<b>1,991</b>	<b>(1,398)</b>
<b>Credit default swaps</b>				
Structured credit derivative purchased	22	-	52	-
Other credit derivatives purchased	8	(29)	13	(110)
<b>Credit derivatives purchased</b>	<b>30</b>	<b>(29)</b>	<b>65</b>	<b>(110)</b>
Structured credit derivatives sold	-	(26)	-	(58)
Other credit derivatives sold	24	(3)	103	(8)
<b>Credit derivatives sold</b>	<b>24</b>	<b>(29)</b>	<b>103</b>	<b>(66)</b>
<b>Total</b>	<b>54</b>	<b>(58)</b>	<b>168</b>	<b>(176)</b>
<b>Derivative financial instruments - held for trading</b>	<b>66,457</b>	<b>(66,198)</b>	<b>60,387</b>	<b>(59,602)</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 10. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

#### DERIVATIVE FINANCIAL INSTRUMENTS - DESIGNATED IN HEDGING RELATIONSHIPS

There are three types of hedge accounting relationships the Group utilises:

	Fair value hedge	Cash flow hedge	Net investment hedge
<b>Objective of this hedging arrangement</b>	To hedge our exposure to changes to the fair value of a recognised asset or liability or unrecognised firm commitment caused by interest rate or foreign currency movements.	To hedge our exposure to variability in cash flows of a recognised asset or liability, a foreign exchange component of a firm commitment or a highly probable forecast transaction caused by interest rate, foreign currency and other price movements.	To hedge our exposure to exchange rate differences arising from the translation of our foreign operations from their functional currency to Australian dollars.
<b>Recognition of effective hedge portion</b>	The following are recognised in profit or loss at the same time: <ul style="list-style-type: none"> <li>all changes in the fair value of the underlying item relating to the hedged risk; and</li> <li>the change in the fair value of derivatives.</li> </ul>	We recognise the effective portion of changes in the fair value of derivatives designated as a cash flow hedge in the cash flow hedge reserve.	We recognise the effective portion of changes in the fair value of the hedging instrument in the foreign currency translation reserve.
<b>Recognition of ineffective hedge portion</b>	Recognised immediately in other operating income.		
<b>If a hedging instrument expires, or is sold, terminated, or exercised; or no longer qualifies for hedge accounting</b>	When we recognise the hedged item in profit or loss, we recognise the related unamortised fair value adjustment in profit or loss. This may occur over time if the hedged item is amortised to profit or loss as part of the effective yield over the period to maturity.	Only when we recognise the hedged item in profit or loss is the amount previously deferred in the cash flow hedge reserve transferred to profit or loss.	The amount we defer in the foreign currency translation reserve remains in equity and is transferred to profit or loss only when we dispose of, or partially dispose of, the foreign operation.
<b>Hedged item sold or repaid</b>	We recognise the unamortised fair value adjustment immediately in profit or loss.	Amounts accumulated in equity are transferred immediately to profit or loss.	The gain or loss, or applicable proportion, we recognise in equity is transferred to profit or loss on disposal or partial disposal of a foreign operation.

The fair value of derivative financial instruments designated in hedging relationships are:

Fair Value	Hedge accounting type	Assets 2018 \$m	Liabilities 2018 \$m	Assets 2017 \$m	Liabilities 2017 \$m
Foreign exchange swap agreements	Fair value	1	-	1	-
Foreign exchange spot and forward contracts	Fair value	1	-	-	-
Interest rate swap agreements	Fair value	1,261	(3,001)	1,366	(2,114)
Interest rate futures contracts	Fair value	47	(1)	80	-
Interest rate swap agreements	Cash flow	592	(379)	638	(476)
Foreign exchange swap agreements	Cash flow	44	(52)	35	(49)
Foreign exchange spot and forward contracts	Cash flow	2	-	-	(5)
Foreign exchange spot and forward contracts	Net investment	18	(45)	11	(6)
<b>Derivative financial instruments - designated in hedging relationships</b>		<b>1,966</b>	<b>(3,478)</b>	<b>2,131</b>	<b>(2,650)</b>

## 10. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

The impact recognised in profit or loss arising from derivative financial instruments designated in hedge accounting relationships, is as follows:

	Hedge accounting type	2018 \$m	2017 \$m
<b>Gain/(loss) recognised in other operating income</b>			
Hedged item	Fair value	1,190	122
Hedging instrument	Fair value	(1,210)	(128)
Ineffective portion of hedging instrument	Cash flow	13	(18)



### RECOGNITION AND MEASUREMENT

<b>Recognition</b>	<p>Initially and at each reporting date, we recognise all derivatives at fair value. If the fair value of a derivative is positive, then we carry it as an asset, but if its value is negative, then we carry it as a liability.</p> <p>Valuation adjustments are integral in determining the fair value of derivatives. This includes:</p> <ul style="list-style-type: none"> <li>• a credit valuation adjustment (CVA) to reflect the counterparty risk and/or event of default; and</li> <li>• a funding valuation adjustment (FVA) to account for funding costs and benefits in the derivatives portfolio.</li> </ul>
<b>Derecognition of assets and liabilities</b>	<p>We remove derivative assets from our balance sheet when the contracts expire or we have transferred substantially all the risks and rewards of ownership. We remove derivative liabilities from our balance sheet when the Group's contractual obligations are discharged, cancelled or expired.</p>
<b>Impact on the Income Statement</b>	<p>How we recognise gains or losses on derivative financial instruments depends on whether the derivative is held for trading or is designated into a hedging relationship. For derivative financial instruments held for trading, gains or losses from changes in the fair value are recognised in profit or loss.</p> <p>For an instrument designated into a hedging relationship the recognition of gains or losses depends on the nature of the item being hedged. Refer to the previous table on page 98 for profit or loss treatment depending on the hedge type.</p>
<b>Hedge effectiveness</b>	<p>To qualify for hedge accounting a hedge is expected to be highly effective. A hedge is highly effective only if the following conditions are met:</p> <ul style="list-style-type: none"> <li>• the hedge is expected to be highly effective in achieving offsetting changes in fair value or cash flows attributable to the hedged risk during the period for which the hedge is designated (prospective effectiveness); and</li> <li>• the actual results of the hedge are within the range of 80-125% (retrospective effectiveness).</li> </ul> <p>The Group monitors hedge effectiveness on a regular basis but at a minimum at least at each reporting date.</p>



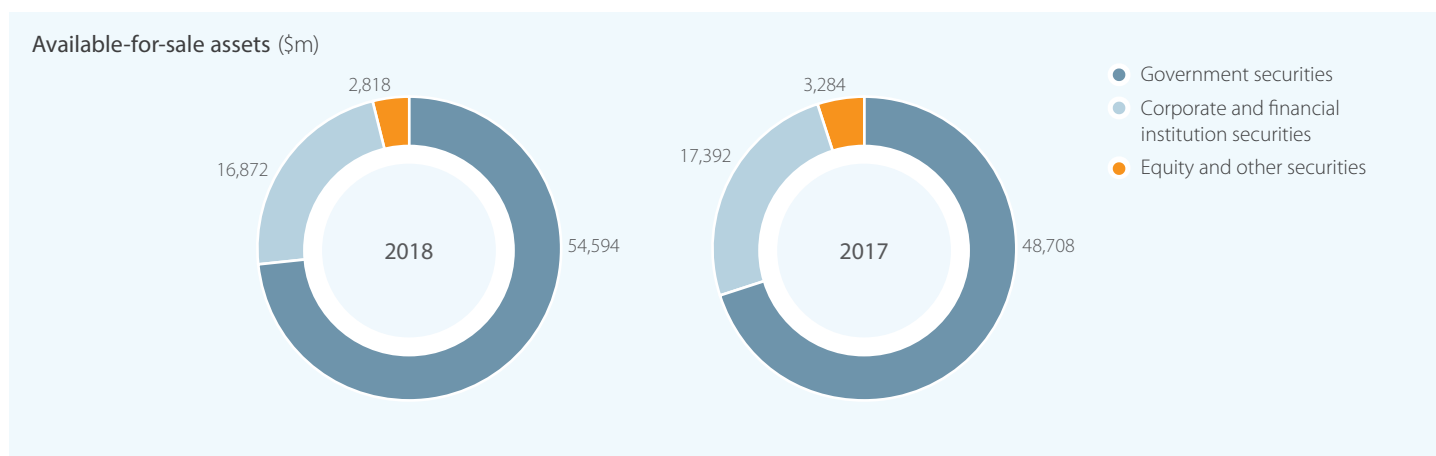
### KEY JUDGEMENTS AND ESTIMATES

Judgement is required when we select the valuation techniques used to measure the fair value of derivatives, particularly the selection of valuation inputs that are not readily observable, and the application of valuation adjustments to certain derivatives. Refer to Note 17 Fair Value of Financial Assets and Financial Liabilities for further details.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 11. AVAILABLE-FOR-SALE ASSETS



Period	Security type	2018				2017			
		Government securities \$m	Corporate and financial institution securities \$m	Equity and other securities \$m	Total \$m	Government securities \$m	Corporate and financial institution securities \$m	Equity and other securities \$m	Total \$m
Less than 3 months		6,715	948	-	7,663	6,745	1,201	-	7,946
Between 3 and 12 months		8,159	2,549	-	10,708	5,576	2,738	-	8,314
Between 1 and 5 years		28,144	13,283	159	41,586	19,302	12,960	403	32,665
Greater than 5 years		12,455	287	1,569	14,311	17,085	493	2,134	19,712
No maturity		-	-	1,095	1,095	-	-	747	747
<b>Available-for-sale assets</b>		<b>55,473</b>	<b>17,067</b>	<b>2,823</b>	<b>75,363</b>	<b>48,708</b>	<b>17,392</b>	<b>3,284</b>	<b>69,384</b>
Less: Available-for-sale assets reclassified as held for sale (refer to Note 29)		(879)	(195)	(5)	(1,079)	-	-	-	-
<b>Available-for-sale assets</b>		<b>54,594</b>	<b>16,872</b>	<b>2,818</b>	<b>74,284</b>	<b>48,708</b>	<b>17,392</b>	<b>3,284</b>	<b>69,384</b>

During the year, the Group recognised a net gain (before tax) in other operating income of \$48 million (2017: \$15 million) in respect of available-for-sale (AFS) assets.

The carrying value of AFS equity securities is \$1,095 million (2017: \$747 million). This includes the Group's \$1,025 million (2017: \$676 million) investment in the Bank of Tianjin (BoT) that ceased being classified as an associate in March 2016.

## 11. AVAILABLE-FOR-SALE ASSETS (continued)



### RECOGNITION AND MEASUREMENT

AFS assets comprise non-derivative financial assets which we designate as AFS since we do not hold them principally for trading purposes. They include both equity and debt securities. AFS assets are initially recognised at fair value plus transaction costs and are revalued at least bi-annually. On revaluation, we include movements in fair value within the available-for-sale revaluation reserve in equity, except for certain items which are recognised directly in profit or loss, being interest on debt securities, dividends received, foreign exchange on debt securities and impairment charges.

When we sell the asset, any cumulative gain or loss from the available-for-sale revaluation reserve is recognised in profit or loss.

At each reporting date, we assess whether any AFS assets are impaired. We assess the impairment of any debt securities if an event has occurred which will have a negative impact on the asset's estimated cash flows. For equity securities, we assess if there is a significant or prolonged decline in their fair value below cost.

If an AFS asset is impaired, then we remove the cumulative loss related to that asset from the available-for-sale revaluation reserve. We then recognise it in profit or loss for:

- debt instruments, as a credit impairment expense; and
- equity instruments, as a negative impact in other operating income.

We recognise any later reversals of impairment on debt securities in the profit or loss through the credit impairment charge line. However, we do not make any reversals of impairment for equity securities. To the extent previously impaired equity securities recover in value, gains are recognised directly in equity.



### KEY JUDGEMENTS AND ESTIMATES

Judgement is required when we select valuation techniques used to measure the fair value of AFS assets not valued using quoted market prices, particularly the selection of valuation inputs that are not readily observable. Refer to Note 17 Fair Value of Financial Assets and Financial Liabilities for further details.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 12. NET LOANS AND ADVANCES

The following table provides details of net loans and advances for the Group:

	2018 \$m	2017 \$m
Overdrafts	7,061	7,345
Credit cards	9,890	11,009
Commercial bills <sup>1</sup>	6,861	8,471
Term loans – housing	346,154	337,309
Term loans – non-housing <sup>1</sup>	234,405	215,905
Other	3,442	3,405
<b>Subtotal</b>	<b>607,813</b>	<b>583,444</b>
Unearned income	(430)	(411)
Capitalised brokerage/mortgage origination fees	997	1,058
<b>Gross loans and advances (including assets reclassified as held for sale)</b>	<b>608,380</b>	<b>584,091</b>
Provision for credit impairment (refer to Note 13)	(3,443)	(3,798)
<b>Net loans and advances (including assets reclassified as held for sale)</b>	<b>604,937</b>	<b>580,293</b>
Less: Net loans and advances reclassified as held for sale (refer to Note 29)	(999)	(5,962)
<b>Net loans and advances</b>	<b>603,938</b>	<b>574,331</b>
<i>Residual contractual maturity:</i>		
Within one year	126,811	108,555
After more than one year	477,127	465,776
<b>Net loans and advances</b>	<b>603,938</b>	<b>574,331</b>
<i>Carried on Balance Sheet at:</i>		
Amortised cost	603,805	574,175
Fair value through profit or loss (designated on initial recognition)	133	156
<b>Net loans and advances</b>	<b>603,938</b>	<b>574,331</b>

<sup>1</sup> Some of the loans previously shown in Commercial bills outstanding have been reclassified to Term Loans – non-housing. Restatement impact of \$2,597 million for September 2017.



### RECOGNITION AND MEASUREMENT

Loans and advances are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are facilities the Group provides directly to customers or through third party channels.

Loans and advances are initially recognised at fair value plus transaction costs directly attributable to the issue of the loan or advance, which are primarily brokerage/mortgage origination fees which we amortise over the estimated life of the loan. Subsequently, we then measure loans and advances at amortised cost using the effective interest rate method, net of any provision for credit impairment, or at fair value when they are specifically designated on initial recognition as fair value through profit or loss or when held for trading.

We classify contracts to lease assets and hire purchase agreements as finance leases if they transfer substantially all the risks and rewards of ownership of the asset to the customer or an unrelated third party. We include these facilities in 'Other' in the table above.

The Group enters into transactions in which it transfers financial assets that are recognised on its balance sheet. When the Group retains substantially all of the risks and rewards of the transferred assets, the transferred assets remain on the Group's balance sheet, however if substantially all the risks and rewards are transferred, the Group derecognises the asset.

If the risks and rewards are partially retained and control over the asset is lost, the Group derecognises the asset. If control over the asset is not lost, the Group continues to recognise the asset to the extent of its continuing involvement.

We separately recognise the rights and obligations retained, or created, in the transfer of assets and liabilities as appropriate.

## 13. PROVISION FOR CREDIT IMPAIRMENT

### PROVISION FOR CREDIT IMPAIRMENT - BALANCE SHEET

	Net loans and advances		Off-balance sheet credit related commitments		Total	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
<b>Provision for credit impairment</b>						
<b>Individual provision</b>						
Balance at start of year	1,118	1,278	18	29	1,136	1,307
New and increased provisions	1,426	2,068	18	1	1,444	2,069
Write-backs	(425)	(501)	-	-	(425)	(501)
Bad debts written off (excluding recoveries)	(1,224)	(1,693)	-	-	(1,224)	(1,693)
Other <sup>1</sup>	(1)	(34)	(10)	(12)	(11)	(46)
<b>Total individual provision</b>	<b>894</b>	<b>1,118</b>	<b>26</b>	<b>18</b>	<b>920</b>	<b>1,136</b>
<b>Collective provision</b>						
Balance at start of year	2,118	2,245	544	631	2,662	2,876
Charge/(release) to profit or loss	(34)	(76)	(51)	(66)	(85)	(142)
Other <sup>2</sup>	(61)	(51)	7	(21)	(54)	(72)
<b>Total collective provision</b>	<b>2,023</b>	<b>2,118</b>	<b>500</b>	<b>544</b>	<b>2,523</b>	<b>2,662</b>
<b>Total provision for credit impairment</b>	<b>2,917</b>	<b>3,236</b>	<b>526</b>	<b>562</b>	<b>3,443</b>	<b>3,798</b>

<sup>1</sup> Other individual provision includes the impact of the sale completion of the Asia Retail and Wealth business divestment in 2018. It includes an adjustment for exchange rate fluctuations and the impact of discount unwind on individual provisions.

<sup>2</sup> Other collective provision includes the impact of the sale completion of the Asia Retail and Wealth business divestment, including an adjustment for exchange rate fluctuations.

### CREDIT IMPAIRMENT CHARGE - INCOME STATEMENT

	2018 \$m	2017 \$m
<b>Credit impairment charge</b>		
New and increased provisions	1,444	2,069
Write-backs	(425)	(501)
Recoveries of amounts previously written-off	(246)	(228)
Individual credit impairment charge	773	1,340
Collective credit impairment release	(85)	(142)
<b>Total credit impairment charge</b>	<b>688</b>	<b>1,198</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

## 13. PROVISION FOR CREDIT IMPAIRMENT (continued)



## RECOGNITION AND MEASUREMENT

The Group recognises two types of impairment provisions for its loans and advances:

- Individual provisions for significant assets that are assessed to be impaired; and
- Collective provisions for portfolios of similar assets that are assessed collectively for impairment.

The accounting treatment for each of them is detailed below:

	Individually	Collectively
<b>Assessment</b>	If any impaired loans and advances exceed specified thresholds and an impairment event has been identified, then we assess the need for a provision individually.	To allow for any small value loans and advances where losses may have been incurred but not yet identified, and individually significant loans and advances that we do not assess as impaired, we assess them collectively in pools of assets with similar risk characteristics.
<b>Impairment</b>	Loans and advances are assessed as impaired if we have objective evidence that we may not recover principal or interest payments (that is, a loss event has been incurred).	We estimate the provision on the basis of historical loss experience for assets with similar credit risk characteristics to others in the respective collective pool. We adjust the historical loss experience based on current observable data – such as: changing economic conditions, the impact of the inherent risk of large concentrated losses within the portfolio and an assessment of the economic cycle.
<b>Measurement</b>	We measure impairment loss as the difference between the asset's carrying amount and estimated future cash flows discounted to their present value at the asset's original effective interest rate. We record the result as an expense in profit or loss in the period we identify the impairment and recognise a corresponding reduction in the carrying amount of loans and advances through an offsetting provision.	
<b>Uncollectable amounts</b>	If a loan or advance is uncollectable (whether partially or in full), then we write off the balance (and also any related provision for credit impairment). We write off unsecured retail facilities at the earlier of the facility becoming 180 days past due, or the customer's bankruptcy or similar legal release from the obligation to repay the loan or advance. For secured facilities, write offs occur net of the proceeds determined to be recoverable from the realisation of collateral.	
<b>Recoveries</b>	If we recover any cash flows from loans and advances we have previously written off, then we recognise the recovery in profit or loss in the period the cash flows are received.	
<b>Off-balance sheet amounts</b>	Any off-balance sheet items, such as loan commitments, are considered for impairment both on an individual and collective basis.	

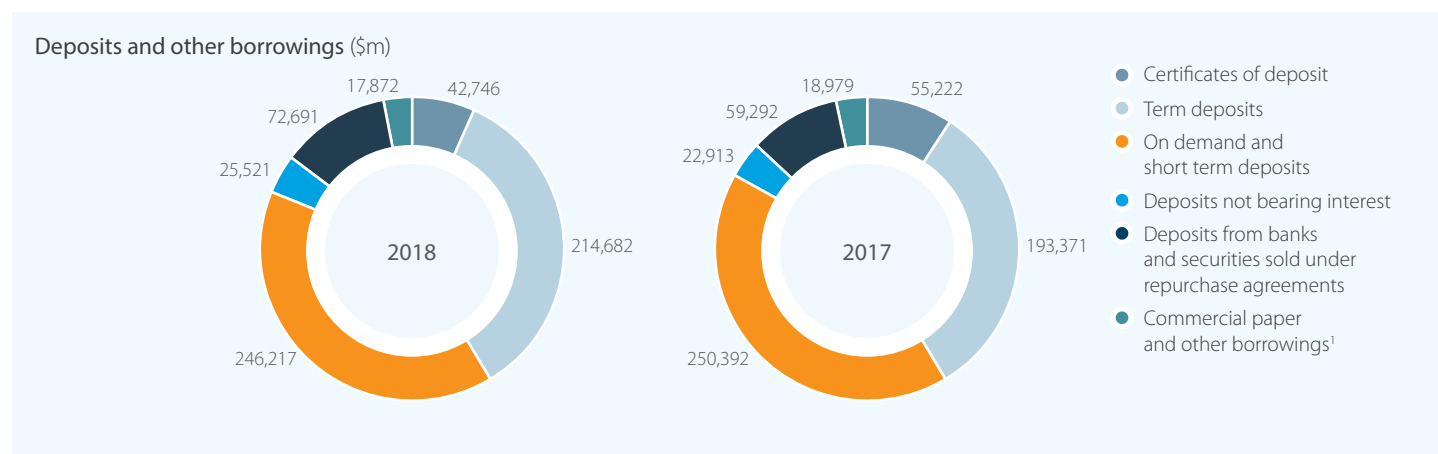


## KEY JUDGEMENTS AND ESTIMATES

When we measure impairment of loans and advances, we use management's judgement of the extent of losses at reporting date.

	Individually	Collectively
<b>Key Judgements</b>	<ul style="list-style-type: none"> <li>• Estimated future cash flows</li> <li>• Business prospects for the customer</li> <li>• Realisable value of any collateral</li> <li>• Group's position relative to other claimants</li> <li>• Reliability of customer information</li> <li>• Likely cost and duration of recovering loans</li> </ul>	<ul style="list-style-type: none"> <li>• Estimated future cash flows</li> <li>• Historical loss experience of assets with similar risk characteristics</li> <li>• Impact of large concentrated losses inherent in the portfolio</li> <li>• Assessment of the economic cycle</li> </ul>
We regularly review our key judgements and update them to reflect actual loss experience.		

## 14. DEPOSITS AND OTHER BORROWINGS



	2018 \$m	2017 \$m
Certificates of deposit	42,746	55,222
Term deposits	214,682	193,371
On demand and short term deposits	246,217	250,392
Deposits not bearing interest	25,521	22,913
Deposits from banks & securities sold under repurchase agreements	72,691	59,292
Commercial paper and other borrowings <sup>1</sup>	17,872	18,979
<b>Deposits and other borrowings (including liabilities reclassified as held for sale)</b>	<b>619,729</b>	<b>600,169</b>
Less: Deposits and other borrowings reclassified as held for sale (refer to Note 29)	(1,579)	(4,558)
<b>Deposits and other borrowings</b>	<b>618,150</b>	<b>595,611</b>
<i>Residual contractual maturity:</i>		
- to be settled within 1 year	606,175	577,495
- to be settled after 1 year	11,975	18,116
<b>Deposits and other borrowings</b>	<b>618,150</b>	<b>595,611</b>
<i>Carried on Balance Sheet at:</i>		
Amortised cost	615,818	592,114
Fair value through profit or loss (designated on initial recognition)	2,332	3,497
<b>Deposits and other borrowings</b>	<b>618,150</b>	<b>595,611</b>

<sup>1</sup> Other borrowings related to secured investments of the consolidated subsidiary UDC Finance Limited (UDC) of NZD 0.9 billion (2017: NZD 1.0 billion) and the accrued interest thereon which are secured by a security interest over all the assets of UDC NZD 3.3 billion (2017: NZD 3.0 billion).



### RECOGNITION AND MEASUREMENT

For deposits and other borrowings that:

- are not designated at fair value through profit or loss on initial recognition, we measure them at amortised cost and recognise their interest expense using the effective interest rate method; and
- are managed on a fair value basis, reduce or eliminate an accounting mismatch or contain an embedded derivative, we designated them as fair value through profit or loss.

Refer to Note 17 Fair Value of Financial Assets and Financial Liabilities for details of the split between amortised cost and fair value.

For deposits and other borrowings designated at fair value we recognise the amount of fair value gain or loss attributable to changes in the Group's own credit risk in other comprehensive income in retained earnings. Any remaining amount of fair value gain or loss we recognise directly in profit or loss. Once we have recognised an amount in other comprehensive income, we do not later reclassify it to profit or loss.

Securities sold under repurchase agreements represent a liability to repurchase the financial assets that remain on our balance sheet since the risks and rewards of ownership remain with the Group. Over the life of the repurchase agreement, we recognise the difference between the sale price and the repurchase price and charge it to interest expense in the Income Statement.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 15. DEBT ISSUANCES

The Group uses a variety of funding programmes to issue senior debt (including covered bonds and securitisations) and subordinated debt. The difference between senior debt and subordinated debt is that holders of senior debt take priority over holders of subordinated debt owed by the relevant issuer and subordinated debt will be repaid by the relevant issuer only after the repayment of claims of depositors, other creditors and the senior debt holders.

	2018 \$m	2017 \$m
Senior debt	86,193	68,852
Covered bonds	17,846	19,859
Securitisation	1,232	1,552
<b>Total unsubordinated debt</b>	<b>105,271</b>	<b>90,263</b>
Subordinated debt		
- Additional Tier 1 capital	7,917	8,452
- Tier 2 capital	7,991	9,258
<b>Total subordinated debt</b>	<b>15,908</b>	<b>17,710</b>
<b>Total debt issued</b>	<b>121,179</b>	<b>107,973</b>

### TOTAL DEBT ISSUED BY CURRENCY

The table below shows the Group's issued debt by currency of issue, which broadly represents the debt holders' base location.

	2018 \$m	2017 \$m
USD United States dollars	49,610	45,799
EUR Euro	23,239	22,507
AUD Australian dollars	29,477	23,194
NZD New Zealand dollars	5,673	6,361
JPY Japanese yen	3,471	3,233
CHF Swiss francs	2,067	2,248
GBP Pounds sterling	3,776	854
HKD Hong Kong dollars	1,157	1,136
Other Chinese yuan, Norwegian krone, Turkish lira, Singapore dollars, Canadian dollars, Mexican peso and South African rand	2,709	2,641
<b>Total debt issued</b>	<b>121,179</b>	<b>107,973</b>
<b>Residual contractual maturity:</b>		
- to be settled within 1 year	21,585	13,458
- to be settled after 1 year	97,938	92,159
- no maturity date (instruments in perpetuity)	1,656	2,356
<b>Total debt issued</b>	<b>121,179</b>	<b>107,973</b>

### SUBORDINATED DEBT

Subordinated debt qualifies as regulatory capital for the Group and is classified as either Additional Tier 1 (AT1) capital or Tier 2 capital for APRA's capital adequacy purposes depending on their terms and conditions:

- AT1 capital: perpetual capital instruments such as:
  - ANZ Capital Notes (ANZ CN);
  - ANZ Capital Securities (ANZ CS); and
  - ANZ NZ Capital Notes (ANZ NZ CN).
- Tier 2 capital: all other perpetual or term subordinated notes.

Tier 2 capital instruments rank ahead of AT1 capital instruments and AT1 capital instruments only rank ahead of ordinary shares, in a liquidation of the issuer.

## 15. DEBT ISSUANCES (continued)

### AT1 CAPITAL

All outstanding AT1 capital instruments are Basel III fully compliant instruments (refer to Note 23 Capital Management for further information about Basel III). Each of the ANZ CN and ANZ CS rank equally with each other.

Distributions on the AT1 capital instruments are non-cumulative and subject to the issuer's absolute discretion and certain payment conditions (including regulatory requirements). Distributions on ANZ CNs are franked in line with the franking applied to ANZ ordinary shares.

Where specified, the AT1 capital instruments provide the issuer with an early redemption or conversion option on a specified date and in certain other circumstances (such as a tax or regulatory event). This option is subject to APRA's and, in respect of the ANZ NZ CN, the Reserve Bank of New Zealand's (RBNZ) prior written approval.

Each of the AT1 capital instruments will immediately convert into a variable number of ANZ ordinary shares (based on the average market price of the shares immediately prior to conversion less a 1% discount, subject to a maximum conversion number of ANZ ordinary shares) if:

- ANZ's or, in the case of the ANZ NZ CN, ANZ Bank New Zealand Limited's (ANZ NZ) Common Equity Tier 1 capital ratio is equal to or less than 5.125% - known as a Common Equity Capital Trigger Event; or
- APRA notifies the Company that, without the conversion or write-off of certain securities or a public sector injection of capital (or equivalent support), it considers that the Company would become non-viable or, in the case of the ANZ NZ CN, the RBNZ directs ANZ NZ to convert or write-off the notes or a statutory manager is appointed to ANZ NZ and decides that ANZ NZ must convert or write-off the notes – known as a Non-Viability Trigger Event.

Where specified, AT1 capital instruments mandatorily convert into a variable number of ANZ ordinary shares (based on the average market price of the shares immediately prior to conversion less a 1% discount):

- on a specified mandatory conversion date; or
- on an earlier date under certain circumstances as set out in the terms.

However the mandatory conversion is deferred for a specified period if certain conversion tests are not met.

The tables below show the key details of the Group's AT1 capital instruments on issue at 30 September in both the current and prior year:

			2018 \$m	2017 \$m
<b>Additional Tier 1 capital (perpetual subordinated securities)<sup>1</sup></b>				
<b>ANZ Convertible Preference Shares (ANZ CPS)</b>				
AUD	1,340m	ANZ CPS3	-	573
<b>ANZ Capital Notes (ANZ CN)</b>				
AUD	1,120m	ANZ CN1	1,117	1,116
AUD	1,610m	ANZ CN2	1,605	1,604
AUD	970m	ANZ CN3	965	963
AUD	1,622m	ANZ CN4	1,610	1,608
AUD	931m	ANZ CN5	924	925
<b>ANZ Capital Securities (ANZ CS)</b>				
USD	1,000m	ANZ Capital Securities	1,240	1,206
<b>ANZ NZ Capital Notes (ANZ NZ CN)</b>				
NZD	500m	ANZ NZ Capital Notes	456	457
<b>Total Additional Tier 1 capital</b>			<b>7,917</b>	<b>8,452</b>

<sup>1</sup> Carrying values net of issue costs.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 15. DEBT ISSUANCES (continued)

#### ANZ Convertible Preference Shares (ANZ CPS)

	CPS3
Issuer	ANZ
Issue date	28 September 2011
Issue amount	\$1,340 million On 28 September 2017, ANZ bought back and cancelled \$767 million of CPS3, and either reinvested the proceeds into CN5 or returned the cash proceeds to investors. On 1 March 2018, ANZ repaid the remaining \$573 million of CPS3 on issue.
Face value	\$100
Dividend frequency	Semi-annually in arrears
Dividend rate	Floating rate: (180 day Bank Bill rate + 3.1%)x(1-Australian corporate tax rate)
Issuer's early redemption or conversion option	1 March 2018 and each subsequent semi-annual dividend payment date
Mandatory conversion date	1 September 2019
Common equity capital trigger event	Yes
Non-viability trigger event	No
Cash dividend payments treated as interest expense	\$8 million (2017: \$47 million)
Carrying value 2018 (net of issue costs)	\$nil million (2017: \$573 million)

#### ANZ Capital Notes (ANZ CN)

	CN1	CN2	CN3
Issuer	ANZ	ANZ	ANZ, acting through its New Zealand branch
Issue date	7 August 2013	31 March 2014	5 March 2015
Issue amount	\$1,120 million	\$1,610 million	\$970 million
Face value	\$100	\$100	\$100
Distribution frequency	Semi-annually in arrears	Semi-annually in arrears	Semi-annually in arrears
Distribution rate	Floating rate: (180 day Bank Bill rate + 3.4%)x(1-Australian corporate tax rate)	Floating rate: (180 day Bank Bill rate + 3.25%)x(1-Australian corporate tax rate)	Floating rate: (180 day Bank Bill rate + 3.6%)x(1-Australian corporate tax rate)
Issuer's early redemption or conversion option	1 September 2021	24 March 2022	24 March 2023
Mandatory conversion date	1 September 2023	24 March 2024	24 March 2025
Common equity capital trigger event	Yes	Yes	Yes
Non-viability trigger event	Yes	Yes	Yes
Carrying value 2018 (net of issue costs)	\$1,117 million (2017: \$1,116 million)	\$1,605 million (2017: \$1,604 million)	\$965 million (2017: \$963 million)

## 15. DEBT ISSUANCES (continued)

### ANZ Capital Notes (ANZ CN) (continued)

	CN4	CN5
Issuer	ANZ	ANZ
Issue date	27 September 2016	28 September 2017
Issue amount	\$1,622 million	\$931 million
Face value	\$100	\$100
Distribution frequency	Quarterly in arrears	Quarterly in arrears
Distribution rate	Floating rate: (90 day Bank Bill rate +4.7%)x(1-Australian corporate tax rate)	Floating rate: (90 day Bank Bill rate +3.8%)x(1-Australian corporate tax rate)
Issuer's early redemption or conversion option	20 March 2024	20 March 2025
Mandatory conversion date	20 March 2026	20 March 2027
Common equity capital trigger event	Yes	Yes
Non-viability trigger event	Yes	Yes
Carrying value 2018 (net of issue costs)	\$1,610 million (2017: \$1,608 million)	\$924 million (2017: \$925 million)

### ANZ Capital Securities (ANZ CS)

Issuer	ANZ, acting through its London branch
Issue date	15 June 2016
Issue amount	USD 1,000 million
Face value	Minimum denomination of USD 200,000 and an integral multiple of USD 1,000 above that
Interest frequency	Semi-annually in arrears
Interest rate	Fixed at 6.75% p.a. until 15 June 2026. Reset on 15 June 2026 and each 5 year anniversary to a floating rate: 5 year USD mid-market swap rate + 5.168%
Issuer's early redemption option	15 June 2026 and each 5 year anniversary
Common equity capital trigger event	Yes
Non-viability trigger event	Yes
Carrying value 2018 (net of issue costs)	\$1,240 million (2017: \$1,206 million)

### ANZ NZ Capital Notes (ANZ NZ CN)

Issuer	ANZ Bank New Zealand Limited (ANZ NZ)
Issue date	31 March 2015
Issue amount	NZD 500 million
Face value	NZD 1
Interest frequency	Quarterly in arrears
Interest rate	Fixed at 7.2% p.a. until 25 May 2020. Resets in May 2020 to a floating rate: New Zealand 3 month bank bill rate + 3.5% Interest payments are subject to ANZ NZ's absolute discretion and certain payment conditions (including APRA and RBNZ requirements)
Issuer's early redemption option	25 May 2020
Mandatory conversion date	25 May 2022
Common equity capital trigger event	Yes
Non-viability trigger event	Yes
Carrying value 2018 (net of issue costs)	\$456 million (2017: \$457 million)

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 15. DEBT ISSUANCES (continued)

#### TIER 2 CAPITAL

The convertible term subordinated notes are Basel III fully compliant instruments. If a Non-Viability Trigger Event occurs, the convertible term subordinated notes will immediately convert into ANZ ordinary shares (based on the average market price of the shares immediately prior to conversion less a 1% discount, subject to a maximum conversion number).

APRA has granted transitional Basel III capital treatment for:

- the EUR 750 million term subordinated notes until its maturity in 2019; and
- the USD 300 million perpetual subordinated notes until the end of the transitional period (December 2021).

The table below shows the Tier 2 capital subordinated notes the Group holds at 30 September in both the current and prior year:

Currency	Face value	Maturity	Next optional call date – subject to APRA's prior approval	Interest rate	Non-Viability Trigger Event	2018 \$m	2017 \$m
<b>Basel III transitional subordinated notes (perpetual)</b>							
USD	300m	Perpetual	Each semi-annual interest payment date	Floating	No	416	382
NZD	835m	Perpetual	2018	Fixed	No	-	768
<b>Basel III transitional subordinated notes (term)</b>							
EUR	750m	2019	N/A	Fixed	No	1,249	1,205
AUD	750m	2023	2018	Floating	No	-	747
<b>Total Basel III transitional subordinated notes</b>						<b>1,665</b>	<b>3,102</b>
<b>Basel III fully compliant convertible subordinated notes (term)</b>							
AUD	750m	2024	2019	Floating	Yes	750	750
USD	800m	2024	N/A	Fixed	Yes	1,091	1,061
CNY	2,500m	2025	2020	Fixed	Yes	503	478
SGD	500m	2027	2022	Fixed	Yes	507	478
AUD	200m	2027	2022	Fixed	Yes	199	199
JPY	20,000m	2026	N/A	Fixed	Yes	243	226
AUD	700m	2026	2021	Floating	Yes	698	699
USD	1,500m	2026	N/A	Fixed	Yes	1,869	1,817
JPY	10,000m	2026	2021	Fixed	Yes	121	112
JPY	10,000m	2028	2023	Fixed	Yes	120	111
AUD	225m	2032	2027	Fixed	Yes	225	225
<b>Total Basel III fully compliant subordinated notes</b>						<b>6,326</b>	<b>6,156</b>
<b>Total Tier 2 capital</b>						<b>7,991</b>	<b>9,258</b>



#### RECOGNITION AND MEASUREMENT

Debt issuances are measured at amortised cost, except where designated at fair value through profit or loss. Where the Group enters into a fair value hedge accounting relationship, the fair value attributable to the hedge risk is reflected in adjustments to the carrying value of the debt. Interest expense is recognised using the effective interest rate method.

Subordinated debt with capital-based conversion features (i.e. Common Equity Capital Trigger Events or Non-Viability Trigger Events) are considered to contain embedded derivatives that we account for separately at fair value through profit and loss. The embedded derivatives arise because the amount of shares issued on conversion following any of those trigger events is subject to the maximum conversion number, however they have no value as of the reporting date given the remote nature of those trigger events.

## 16. FINANCIAL RISK MANAGEMENT

### RISK MANAGEMENT FRAMEWORK AND MODEL

#### INTRODUCTION

The use of financial instruments is fundamental to the Group's businesses of providing banking and other financial services to our customers. The associated financial risks (primarily credit, market, and liquidity risks) are a significant portion of the Group's principal risks.

We disclose details of all principal risks impacting the Group, and further information on the Group's risk management activities, in the Governance and Risk Management section.

This note details the Group's financial risk management policies, processes and quantitative disclosures in relation to the key financial risks:

Principal financial risks	Key sections applicable to this risk
<b>Overview</b>	<ul style="list-style-type: none"><li>• An overview of our Risk Management Framework</li></ul>
<b>Credit risk</b> Credit risk is the risk of financial loss from a customer, or counterparty, failing to meet their financial obligations – including the whole and timely payment of principal, interest, and other receivables.	<ul style="list-style-type: none"><li>• Credit risk overview, management and control responsibilities</li><li>• Maximum exposure to credit risk</li><li>• Credit quality</li><li>• Concentrations of credit risk</li><li>• Collateral management</li></ul>
<b>Market risk</b> Market risk is the risk of loss arising from potential adverse changes in the value of the Group's assets and liabilities and other trading positions from fluctuations in market variables. These variables include, but are not limited to interest rates, foreign exchange, equity prices, commodity prices, credit spreads, implied volatilities, and asset correlations.	<ul style="list-style-type: none"><li>• Market risk overview, management and control responsibilities</li><li>• Measurement of market risk</li><li>• Traded and non-traded market risk</li><li>• Equity securities classified as available-for-sale</li><li>• Foreign currency risk – structural exposure</li></ul>
<b>Liquidity and funding risk</b> Liquidity risk is the risk that the Group is unable to meet its payment obligations when they fall due; or does not have the appropriate amount, tenor and composition of funding and liquidity to fund increases in its assets.	<ul style="list-style-type: none"><li>• Liquidity risk overview, management and control responsibilities</li><li>• Key areas of measurement for liquidity risk</li><li>• Funding position</li><li>• Residual contractual maturity analysis of the Group's liabilities</li></ul>
<b>Life insurance risk</b> Insurance risk is the risk of loss due to unexpected changes in current and future insurance claims rates. The changes primarily arise due to claims payments, mortality (death) or morbidity (illness or injury) rates being greater than expected.	<p>Not applicable.</p> <p>We control and minimise life insurance risk in the following ways:</p> <ul style="list-style-type: none"><li>• We use underwriting procedures including strategic decisions, limits to delegated authorities and signing powers.</li><li>• We analyse reinsurance arrangements using analytical modelling tools to achieve the desired type of reinsurance and retention levels.</li></ul>

### 16. FINANCIAL RISK MANAGEMENT (continued)

#### OVERVIEW

##### AN OVERVIEW OF OUR RISK MANAGEMENT FRAMEWORK

This overview is provided to aid the users of the financial statements to understand the context of the financial disclosures required under AASB 7 *Financial Instruments: Disclosures*. It should be read in conjunction with the Governance and Risk Management section.

The Board is responsible for establishing and overseeing the Group's Risk Management Framework (RMF). The Board has delegated authority to the Board Risk Committee (BRC) to develop and monitor compliance with the Group's risk management policies. The BRC reports regularly to the Board on its activities.

The Board approves the strategic objectives of the Group including:

- the Risk Appetite Statement (RAS), which sets out the Board's expectations regarding the degree of risk that ANZ is prepared to accept in pursuit of its strategic objectives and business plan; and
- the Risk Management Strategy (RMS), which describes ANZ's strategy for managing risks and the key elements of the RMF that gives effect to this strategy. This includes a description of each material risk, and an overview of how the RMF addresses each risk, with reference to the relevant policies, standards and procedures. It also includes information on how ANZ identifies measures, evaluates, monitors, reports and controls or mitigates material risks.

The Group, through its training and management standards and procedures, aims to maintain a disciplined and robust control environment in which all employees understand their roles and obligations. At ANZ, risk is everyone's responsibility.

The Group has an independent risk management function, headed by the Chief Risk Officer who:

- is responsible for overseeing the risk profile and the risk management framework;
- can effectively challenge activities and decisions that materially affect ANZ's risk profile; and
- has an independent reporting line to the BRC to enable the appropriate escalation of issues of concern.

The Internal Audit Function reports directly to the Board Audit Committee (BAC). Internal Audit provides:

- an independent evaluation of the Group's RMF annually and undertakes a comprehensive review every three years;
- assurance on the appropriateness, effectiveness and adequacy of the risk management framework, which includes assurance the framework is operating effectively; and
- recommendations to improve the framework and/or work practices to strengthen the effectiveness of day to day operations.

## 16. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK

#### CREDIT RISK OVERVIEW, MANAGEMENT AND CONTROL RESPONSIBILITIES

Granting credit facilities to customers is one of the Group's major sources of income. As this activity is also a principal risk, the Group dedicates considerable resources to its management. The Group assumes credit risk in a wide range of lending and other activities in diverse markets and in many jurisdictions. Credit risks arise from traditional lending to customers as well as from interbank, treasury, trade finance and capital markets activities around the world.

Our credit risk management framework ensures we apply a consistent approach across the Group when we measure, monitor and manage the credit risk appetite set by the Board. The Board is assisted and advised by the BRC in discharging its duty to oversee credit risk. The BRC:

- sets the credit risk appetite and credit strategies; and
- approves credit transactions beyond the discretion of executive management.

We quantify credit risk through an internal credit rating system (masterscales) to ensure consistency across exposure types and to provide a consistent framework for reporting and analysis. The system uses models and other tools to measure the following for customer exposures:

Probability of Default (PD)	Expressed by a Customer Credit Rating (CCR), reflecting the Group's assessment of a customer's ability to service and repay debt.
Exposure at Default (EAD)	The expected amount of loan outstanding at the time of default.
Loss Given Default (LGD)	Expressed by a Security Indicator (SI) ranging from A to G. The SI is calculated by reference to the percentage of loan covered by security which the Group can realise if a customer defaults. The A-G scale is supplemented by a range of other SIs which cover factors such as cash cover and sovereign backing. For retail and some small business lending, we group exposures into large homogenous pools – and the LGD is assigned at the pool level.

Our specialist credit risk teams develop and validate the Group's PD and LGD rating models. The outputs from these models drive our day-to-day credit risk management decisions including origination, pricing, approval levels, regulatory capital adequacy, economic capital allocation, and credit provisioning.

All customers with whom ANZ has a credit relationship are assigned a CCR at origination via either of the following assessment approaches:

Large and more complex lending	Retail and some small business lending
Rating models provide a consistent and structured assessment, with judgement required around the use of out-of-model factors. We handle credit approval on a dual approval basis, jointly with the business writer and an independent credit officer.	Automated assessment of credit applications using a combination of scoring (application and behavioural), policy rules and external credit reporting information. If the application does not meet the automated assessment criteria, then it is referred out for manual assessment.

We use the Group's internal CCRs to manage the credit quality of financial assets neither past due nor impaired. To enable wider comparisons, the Group's CCRs are mapped to external rating agency scales as follows:

Internal Rating	ANZ Customer Requirements	Moody's Rating	Standard & Poor's Rating
Strong credit profile	Demonstrated superior stability in their operating and financial performance over the long-term, and whose earnings capacity is not significantly vulnerable to foreseeable events.	Aaa – Baa3	AAA – BBB-
Satisfactory risk	Demonstrated sound operational and financial stability over the medium to long-term - even though some may be susceptible to cyclical trends or variability in earnings.	Ba1 – B1	BB+ – B+
Sub-standard but not past due nor impaired	Demonstrated some operational and financial instability, with variability and uncertainty in profitability and liquidity projected to continue over the short and possibly medium term.	B2 – Caa	B – CCC

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 16. FINANCIAL RISK MANAGEMENT (continued)

#### CREDIT RISK (continued)

##### MAXIMUM EXPOSURE TO CREDIT RISK

For financial assets recognised on the balance sheet, the maximum exposure to credit risk is the carrying amount. In certain circumstances there may be differences between the carrying amounts reported on the balance sheet and the amounts reported in the tables below. Principally, these differences arise in respect of financial assets that are subject to risks other than credit risk, such as equity instruments which are primarily subject to market risk, or bank notes and coins.

For undrawn facilities, this maximum exposure to credit risk is the full amount of the committed facilities. For contingent exposures, the maximum exposure to credit risk is the maximum amount the Group would have to pay if the instrument is called upon.

For the purpose of this note, assets presented as assets held for sale in the Balance Sheet have been reallocated to their respective Balance Sheet categories.

The table below shows our maximum exposure to credit risk of on-balance sheet and off-balance sheet positions before taking account of any collateral held or other credit enhancements.

	Reported		Excluded <sup>1</sup> /Other <sup>2</sup>		Maximum exposure to credit risk	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
<b>On-balance sheet positions</b>						
Net loans and advances <sup>2</sup>	604,937	580,293	(526)	(562)	605,463	580,855
Other financial assets:						
Cash and cash equivalents	84,964	68,048	1,466	1,544	83,498	66,504
Settlement balances owed to ANZ <sup>3</sup>	2,319	5,504	2,319	5,504	-	-
Collateral paid	11,043	8,987	-	-	11,043	8,987
Trading securities	37,722	43,605	3,595	4,713	34,127	38,892
Derivative financial instruments	68,426	62,518	-	-	68,426	62,518
Available-for-sale assets	75,363	69,384	1,095	747	74,268	68,637
Regulatory deposits	1,028	2,015	-	-	1,028	2,015
Investments backing policy liabilities	40,054	37,964	40,054	37,964	-	-
Other financial assets <sup>4</sup>	3,850	3,764	-	-	3,850	3,764
<b>Total other financial assets</b>	<b>324,769</b>	<b>301,789</b>	<b>48,529</b>	<b>50,472</b>	<b>276,240</b>	<b>251,317</b>
<b>Subtotal</b>	<b>929,706</b>	<b>882,082</b>	<b>48,003</b>	<b>49,910</b>	<b>881,703</b>	<b>832,172</b>
<b>Off-balance sheet positions</b>						
Undrawn and contingent facilities <sup>2,5</sup>	245,108	232,162	526	562	244,582	231,600
<b>Total</b>	<b>1,174,814</b>	<b>1,114,244</b>	<b>48,529</b>	<b>50,472</b>	<b>1,126,285</b>	<b>1,063,772</b>

<sup>1</sup> Excluded comprises bank notes and coins and cash at bank within cash and cash equivalents, equity securities within available-for-sale financial assets and investments relating to the insurance business where the credit risk is passed onto the policy holder. Equity securities and precious metal exposures recognised as trading securities have been excluded as they do not have credit exposure.

<sup>2</sup> Other relates to the transfer of individual and collective provisions related to off-balance sheet facilities held in net loans and advances. The provisions are transferred for the purposes of showing the maximum exposure to credit risk by relevant facility type in this and the following tables.

<sup>3</sup> Settlement balances owed to ANZ relate to trade dated assets which do not carry credit risk and thus are excluded.

<sup>4</sup> Other financial assets mainly comprise accrued interest, insurance receivables and acceptances.

<sup>5</sup> Undrawn facilities and contingent facilities include guarantees, letters of credit and performance related contingencies.

## 16. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK (continued)

#### CREDIT QUALITY

The table below provides an analysis of the credit quality of the maximum exposure to credit risk split by:

- neither past due nor impaired financial assets by credit quality;
- past due but not impaired assets by ageing; and
- restructured and impaired assets presented as gross amounts and net of individual provisions.

	Loans and advances		Other financial assets		Off-balance sheet credit related commitments		Total	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
<b>Neither past due nor impaired</b>								
Strong credit profile <sup>1</sup>	445,997	410,343	272,110	246,774	206,859	190,083	924,966	847,200
Satisfactory risk <sup>2</sup>	127,384	137,432	4,014	4,429	36,037	39,578	167,435	181,439
Sub-standard but not past due or impaired <sup>3</sup>	15,567	16,879	116	114	1,644	1,858	17,327	18,851
<b>Sub-total</b>	<b>588,948</b>	<b>564,654</b>	<b>276,240</b>	<b>251,317</b>	<b>244,540</b>	<b>231,519</b>	<b>1,109,728</b>	<b>1,047,490</b>
<b>Past due but not impaired</b>								
≥ 1 < 30 days	8,958	8,790	-	-	-	-	8,958	8,790
≥ 30 < 60 days	2,240	2,143	-	-	-	-	2,240	2,143
≥ 60 < 90 days	1,268	1,148	-	-	-	-	1,268	1,148
≥ 90 days	2,998	2,953	-	-	-	-	2,998	2,953
<b>Sub-total</b>	<b>15,464</b>	<b>15,034</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,464</b>	<b>15,034</b>
<b>Restructured and impaired</b>								
Impaired loans	1,676	2,118	-	-	-	-	1,676	2,118
Restructured items <sup>4</sup>	269	167	-	-	-	-	269	167
Non-performing commitments and contingencies	-	-	-	-	68	99	68	99
Gross impaired financial assets	1,945	2,285	-	-	68	99	2,013	2,384
Individual provisions	(894)	(1,118)	-	-	(26)	(18)	(920)	(1,136)
<b>Sub-total restructured and net impaired</b>	<b>1,051</b>	<b>1,167</b>	<b>-</b>	<b>-</b>	<b>42</b>	<b>81</b>	<b>1,093</b>	<b>1,248</b>
<b>Total</b>	<b>605,463</b>	<b>580,855</b>	<b>276,240</b>	<b>251,317</b>	<b>244,582</b>	<b>231,600</b>	<b>1,126,285</b>	<b>1,063,772</b>

<sup>1</sup> In 2018, collective provisions against Satisfactory and Sub-standard risk, which previously had been allocated against Strong credit profile, are now reallocated to Satisfactory and Sub-standard risk. Comparatives have been restated accordingly.

<sup>2</sup> In 2018, collective provisions against Satisfactory risk, which previously had been allocated against Strong credit profile, are now reallocated to Satisfactory risk. Comparatives have been restated accordingly (2017: Net loans and advances \$586 million, Credit related commitments \$187 million).

<sup>3</sup> In 2018, collective provisions against Sub-standard risk, which previously had been allocated against Strong credit profile, are now reallocated to Sub-standard risk. Comparatives have been restated accordingly (2017: Net loans and advances \$638 million, Credit related commitments \$85 million).

<sup>4</sup> Restructured items are facilities in which the original contractual terms have been modified for reasons related to the financial difficulties of the customer. Restructuring may consist of reduction of interest, principal or other payments legally due, or an extension in maturity materially beyond those typically offered for new facilities with similar risk.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 16. FINANCIAL RISK MANAGEMENT (continued)

#### CREDIT RISK (continued)

##### CONCENTRATIONS OF CREDIT RISK

Credit risk becomes concentrated when a number of customers are engaged in similar activities, have similar economic characteristics, or have similar activities within the same geographic region – therefore, they may be similarly affected by changes in economic or other conditions. The Group monitors its credit portfolio to manage risk concentration and rebalance the portfolio. The Group also applies single customer counterparty limits to protect against unacceptably large exposures to one single customer.

Composition of financial instruments that give rise to credit risk by industry group are presented below:

	Loans and advances		Other financial assets		Off-balance sheet credit related commitments		Total	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
Agriculture, forestry, fishing and mining	38,124	35,592	705	773	17,583	16,093	56,412	52,458
Business services	8,439	8,413	122	182	7,016	7,251	15,577	15,846
Construction	6,849	6,965	61	84	6,950	6,419	13,860	13,468
Electricity, gas and water supply	6,390	6,472	920	1,186	6,152	6,103	13,462	13,761
Entertainment, leisure and tourism	12,360	12,462	355	447	3,666	3,650	16,381	16,559
Financial, investment and insurance	48,059	39,741	187,194	162,198	37,821	29,640	273,074	231,579
Government and official institutions	922	2,307	75,763	73,904	2,854	2,733	79,539	78,944
Manufacturing	23,538	21,107	2,612	2,691	41,927	38,872	68,077	62,670
Personal lending	352,155	352,841	1,379	1,902	55,159	62,090	408,693	416,833
Property services	45,473	42,514	708	838	15,837	13,057	62,018	56,409
Retail trade	13,530	13,375	209	321	6,947	6,506	20,686	20,202
Transport and storage	12,075	11,884	650	1,163	7,980	6,998	20,705	20,045
Wholesale trade	15,220	14,178	3,148	2,817	21,834	20,501	40,202	37,496
Other	24,679	15,593	2,414	2,811	13,382	12,249	40,475	30,653
<b>Gross total</b>	<b>607,813</b>	<b>583,444</b>	<b>276,240</b>	<b>251,317</b>	<b>245,108</b>	<b>232,162</b>	<b>1,129,161</b>	<b>1,066,923</b>
Provision for credit impairment	(2,917)	(3,236)	-	-	(526)	(562)	(3,443)	(3,798)
<b>Subtotal</b>	<b>604,896</b>	<b>580,208</b>	<b>276,240</b>	<b>251,317</b>	<b>244,582</b>	<b>231,600</b>	<b>1,125,718</b>	<b>1,063,125</b>
Unearned income	(430)	(411)	-	-	-	-	(430)	(411)
Capitalised brokerage/mortgage origination fees	997	1,058	-	-	-	-	997	1,058
<b>Maximum exposure to credit risk</b>	<b>605,463</b>	<b>580,855</b>	<b>276,240</b>	<b>251,317</b>	<b>244,582</b>	<b>231,600</b>	<b>1,126,285</b>	<b>1,063,772</b>

## 16. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK (continued)

#### COLLATERAL MANAGEMENT

We use collateral for on and off-balance sheet exposures to mitigate credit risk if a counterparty cannot meet its repayment obligations from its expected cash flows. For some products, the collateral provided by customers is fundamental to the product's structuring, so it is not strictly the secondary source of repayment - for example, lending secured by trade receivables is typically repaid by the collection of those receivables.

The nature of collateral or security held for the relevant classes of financial assets is as follows:

Net loans and advances	
Loans – housing and personal	Housing loans are secured by mortgage(s) over property and additional security may take the form of guarantees and deposits.  Personal lending (including credit cards and overdrafts) is predominantly unsecured. If we take security, then it is restricted to eligible vehicles, motor homes and other assets.
Loans – business	Business loans may be secured, partially secured or unsecured. Typically, we take security by way of a mortgage over property and/or a charge over the business or other assets.  If appropriate, we may take other security to mitigate the credit risk, for example: guarantees, standby letters of credit or derivative protection.
Other financial assets	
Trading securities, Available-for-sale assets, Derivatives and Other financial assets	For trading securities, we do not seek collateral directly from the issuer or counterparty. However, the collateral may be implicit in the terms of the instrument (for example, with an asset-backed security). The terms of debt securities may include collateralisation.  For derivatives, we typically terminate all contracts with the counterparty and settle on a net basis at market levels current at the time of a counterparty default under International Swaps and Derivatives Association (ISDA) Master Agreements.  Our preferred practice is to use a Credit Support Annex (CSA) to the ISDA so that open derivative positions with the counterparty are aggregated and cash collateral (or other forms of eligible collateral) is exchanged daily. The collateral is provided by the counterparty when their position is out of the money (or provided to the counterparty by ANZ when our position is out of the money).
Off-balance sheet positions	
Undrawn and contingent facilities	Collateral for off balance sheet positions is mainly held against undrawn facilities, and they are typically performance bonds or guarantees. Undrawn facilities that are secured include housing loans secured by mortgages over residential property and business lending secured by commercial real estate and/or charges over business assets.

The table below shows the estimated value of collateral we hold and the net unsecured portion of credit exposures:

	Credit exposure		Total value of collateral		Unsecured portion of credit exposure	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
Net loans and advances	605,463	580,855	482,097	474,746	123,366	106,109
Other financial assets	276,240	251,317	33,215	25,429	243,025	225,888
Off-balance sheet positions	244,582	231,600	49,141	46,083	195,441	185,517
<b>Total</b>	<b>1,126,285</b>	<b>1,063,772</b>	<b>564,453</b>	<b>546,258</b>	<b>561,832</b>	<b>517,514</b>

## 16. FINANCIAL RISK MANAGEMENT (continued)

### MARKET RISK

#### MARKET RISK OVERVIEW, MANAGEMENT AND CONTROL RESPONSIBILITIES

Market risk stems from ANZ's trading and balance sheet management activities, the impact of changes and correlation between interest rates, foreign exchange rates, credit spreads and volatility in bond, commodity or equity prices.

The BRC delegates responsibility for day-to-day management of both market risks and compliance with market risk policies to the Credit & Market Risk Committee (CMRC) and the Group Asset & Liability Committee (GALCO).

Within overall strategies and policies established by the BRC, business units and risk management have joint responsibility for the control of market risk at the Group level. The Market Risk team (a specialist risk management unit independent of the business) allocates market risk limits at various levels and monitors and reports on them daily. This detailed framework allocates individual limits to manage and control exposures using risk factors and profit and loss limits.

Management, measurement and reporting of market risk is undertaken in two broad categories:

Traded Market Risk	Non-Traded Market Risk
<p>Risk of loss from changes in the value of financial instruments due to movements in price factors for both physical and derivative trading positions. Principal risk categories monitored are:</p> <ol style="list-style-type: none"> <li>1. Currency risk – potential loss arising from changes in foreign exchange rates or their implied volatilities.</li> <li>2. Interest rate risk – potential loss from changes in market interest rates or their implied volatilities.</li> <li>3. Credit spread risk – potential loss arising from a movement in margin or spread relative to a benchmark.</li> <li>4. Commodity risk – potential loss arising from changes in commodity prices or their implied volatilities.</li> <li>5. Equity risk – potential loss arising from changes in equity prices.</li> </ol>	<p>Risk of loss associated with the management of non-traded interest rate risk, liquidity risk and foreign exchange exposures. This includes interest rate risk in the banking book. This risk of loss arises from adverse changes in the overall and relative level of interest rates for different tenors, differences in the actual versus expected net interest margin, and the potential valuation risk associated with embedded options in financial instruments and bank products.</p>

#### MEASUREMENT OF MARKET RISK

We primarily manage and control market risk using Value at Risk (VaR), sensitivity analysis and stress testing.

VaR gauges the Group's possible daily loss based on historical market movements.

The Group's VaR approach for both traded and non-traded risk is historical simulation. We use historical changes in market rates, prices and volatilities over:

- the previous 500 business days, to calculate standard VaR, and
- a 1-year stressed period, to calculate stressed VaR.

We calculate traded and non-traded VaR using one-day and ten-day holding periods. For stressed VaR, we use a ten-day period. Back testing is used to ensure our VaR models remain accurate.

ANZ measures VaR at a 99% confidence interval which means there is a 99% chance that a loss will not exceed the VaR for the relevant holding period.

## 16. FINANCIAL RISK MANAGEMENT (continued)

### MARKET RISK (continued)

#### TRADED AND NON-TRADED MARKET RISK

##### Traded market risk

The table below shows the traded market risk VaR on a diversified basis by risk categories:

	30 September 2018				30 September 2017			
	As at \$m	High for year \$m	Low for year \$m	Average for year \$m	As at \$m	High for year \$m	Low for year \$m	Average for year \$m
<b>Traded value at risk 99% confidence</b>								
Foreign exchange	3.7	10.3	1.7	4.2	4.2	10.5	2.5	5.1
Interest rate	8.4	16.0	4.9	7.9	6.3	21.3	5.1	7.9
Credit	2.5	6.5	2.3	4.0	4.4	5.4	2.0	3.4
Commodity	3.7	4.5	1.4	3.1	2.2	3.8	1.4	2.1
Equity	-	-	-	-	-	0.5	-	0.2
Diversification benefit <sup>1</sup>	(10.5)	n/a	n/a	(8.1)	(7.6)	n/a	n/a	(7.7)
<b>Total VaR</b>	<b>7.8</b>	<b>19.9</b>	<b>6.9</b>	<b>11.1</b>	<b>9.5</b>	<b>24.9</b>	<b>6.9</b>	<b>11.0</b>

<sup>1</sup> The diversification benefit reflects risks that offset across categories. The high and low VaR figures reported for each factor did not necessarily occur on the same day as the high and low VaR reported for the Group as a whole. Consequently, a diversification benefit for high and low would not be meaningful and is therefore omitted from the table.

##### Non-traded market risk

##### Balance sheet risk management

The principal objectives of balance sheet risk management are to maintain acceptable levels of interest rate and liquidity risk to mitigate the negative impact of movements in interest rates on the earnings and market value of the Group's banking book, while ensuring the Group maintains sufficient liquidity to meet its obligations as they fall due.

##### Interest rate risk management

Non-traded interest rate risk relates to the potential adverse impact of changes in market interest rates on the Group's future net interest income. This risk arises from two principal sources, namely mismatches between the repricing dates of interest bearing assets and liabilities; and the investment of capital and other non-interest bearing liabilities in interest bearing assets. Interest rate risk is reported using VaR and scenario analysis (based on the impact of a 1% rate shock). The table below shows VaR figures for non-traded interest rate risk for the combined Group as well as Australia, New Zealand and Asia Pacific, Europe and Americas (APEA) geographies which are calculated separately.

	30 September 2018				30 September 2017			
	As at \$m	High for year \$m	Low for year \$m	Average for year \$m	As at \$m	High for year \$m	Low for year \$m	Average for year \$m
<b>Non-traded value at risk 99% confidence</b>								
Australia	21.9	32.7	20.3	23.6	31.6	37.5	25.9	31.3
New Zealand	6.8	7.1	5.6	6.6	11.8	15.1	11.1	12.4
Asia Pacific, Europe & America	15.1	15.1	12.5	13.7	14.6	19.0	14.3	15.9
Diversification benefit <sup>1</sup>	(16.1)	n/a	n/a	(14.4)	(20.6)	n/a	n/a	(19.7)
<b>Total VaR</b>	<b>27.7</b>	<b>36.4</b>	<b>26.0</b>	<b>29.5</b>	<b>37.4</b>	<b>44.0</b>	<b>33.5</b>	<b>39.9</b>

<sup>1</sup> The diversification benefit reflects the historical correlation between the regions. The high and low VaR figures reported for the region did not necessarily occur on the same day as the high and low VaR reported for the Group as a whole. Consequently, a diversification benefit for high and low would not be meaningful and is therefore omitted from the table.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 16. FINANCIAL RISK MANAGEMENT (continued)

#### MARKET RISK (continued)

We undertake scenario analysis to stress test the impact of extreme events on the Group's market risk exposures. We model a 1% overnight parallel positive shift in the yield curve to determine the potential impact on our net interest income over the next 12 months. This is a standard risk measure which assumes the parallel shift is reflected in all wholesale and customer rates.

The table below shows the outcome of this risk measure for the current and previous financial years, expressed as a percentage of reported net interest income. A positive number signifies that a rate increase is positive for net interest income over the next 12 months.

	2018	2017
<b>Impact of 1% rate shock</b>		
As at period end	0.20%	0.52%
Maximum exposure	0.60%	0.65%
Minimum exposure	0.03%	0.01%
Average exposure (in absolute terms)	0.25%	0.28%

#### EQUITY SECURITIES CLASSIFIED AS AVAILABLE-FOR-SALE

Our available-for-sale financial assets contain equity investment holdings which predominantly comprise investments we hold for longer-term strategic reasons. The market risk impact on these equity investments is not captured by the Group's VaR processes for traded and non-traded market risks. Therefore, the Group regularly reviews the valuations of the investments within the portfolio and assesses whether the investments are impaired based on the recognition and measurement policies set out in Note 11 Available-for-sale Assets.

#### FOREIGN CURRENCY RISK – STRUCTURAL EXPOSURES

Our investment of capital in foreign operations - for example, branches, subsidiaries or associates with functional currencies other than the Australian Dollar - exposes the Group to the risk of changes in foreign exchange rates. Variations in the value of these foreign operations arising as a result of exchange differences are reflected in the foreign currency translation reserve in equity.

Where it is considered appropriate, the Group takes out economic hedges against larger foreign exchange denominated revenue streams (primarily New Zealand Dollar, US Dollar and US Dollar correlated). The primary objective of hedging is to ensure that, if practical, the consolidated capital ratios are neutral to the effect of changes in exchange rates.

## 16. FINANCIAL RISK MANAGEMENT (continued)

### LIQUIDITY AND FUNDING RISK

#### LIQUIDITY RISK OVERVIEW, MANAGEMENT AND CONTROL RESPONSIBILITIES

Liquidity risk is the risk that the Group is either:

- unable to meet its payment obligations (including repaying depositors or maturing wholesale debt) when they fall due; or
- does not have the appropriate amount, tenor and composition of funding and liquidity to fund increases in its assets.

Management of liquidity and funding risks are overseen by GALCO. The Group's liquidity and funding risks are governed by a set of principles approved by the BRC and include:

- maintaining the ability to meet all payment obligations in the immediate term;
- ensuring that the Group has the ability to meet 'survival horizons' under a range of ANZ specific, and general market, liquidity stress scenarios, at the site and Group-wide level, to meet cash flow obligations over the short to medium term;
- maintaining strength in the Group's balance sheet structure to ensure long term resilience in the liquidity and funding risk profile;
- ensuring the liquidity management framework is compatible with local regulatory requirements;
- preparing daily liquidity reports and scenario analysis to quantify the Group's positions;
- targeting a diversified funding base to avoid undue concentrations by investor type, maturity, market source and currency;
- holding a portfolio of high quality liquid assets to protect against adverse funding conditions and to support day-to-day operations; and
- establishing detailed contingency plans to cover different liquidity crisis events.

#### KEY AREAS OF MEASUREMENT FOR LIQUIDITY RISK

##### Scenario modelling of funding sources

ANZ's liquidity risk appetite is defined by a range of regulatory and internal liquidity metrics mandated by the Board. The metrics cover a range of scenarios of varying duration and level of severity.

A key component of this framework is the Liquidity Coverage Ratio (LCR), which is a severe short term liquidity stress scenario mandated by banking regulators including APRA. As part of meeting LCR requirements, the Group has a Committed Liquidity Facility (CLF) with the Reserve Bank of Australia. The CLF has been established to offset the shortage of available High Quality Liquid Assets (HQLA) in Australia and provides an alternative form of contingent liquidity. The total amount of the CLF available to a qualifying Australian Deposit-taking Institution is set annually by APRA. From 1 January 2018, ANZ's CLF is \$46.9 billion (2017 calendar year end: \$43.8 billion).

##### Liquid assets

The Group holds a portfolio of high quality (unencumbered) liquid assets to protect the Group's liquidity position in a severely stressed environment, to meet regulatory requirements. HQLA comprise three categories consistent with Basel III LCR requirements:

- HQLA1 – Cash and highest credit quality government, central bank or public sector securities eligible for repurchase with central banks to provide same-day liquidity.
- HQLA2 – High credit quality government, central bank or public sector securities, high quality corporate debt securities and high quality covered bonds eligible for repurchase with central banks to provide same-day liquidity.
- Alternative liquid assets (ALA) – Assets qualifying as collateral for the CLF and eligible securities that the Reserve Bank of New Zealand (RBNZ) will accept in its domestic market operations.

#### LIQUIDITY RISK OUTCOMES<sup>1</sup>

##### Liquidity Coverage Ratio

ANZ's Liquidity Coverage Ratio (LCR) averaged 138% for 2018, an increase from the 2017 average of 135%, and above the regulatory minimum of 100%.

##### Net Stable Funding Ratio

ANZ's Net Stable Funding Ratio (NSFR) as at 30 September 2018 was 115%, above the regulatory minimum of 100%.

<sup>1</sup> This information is not within the scope of the external audit of the Group Financial Report by the Group's external auditor, KPMG. The Liquidity Coverage Ratio and Net Stable Funding Ratio are non-IFRS disclosures and are disclosed as part of the Group's *APS 330 Public Disclosure* which is subject to specific review procedures in accordance with the *Australian Standard on Related Services (ASRS) 4400 Agreed upon Procedures Engagements to Report Factual Findings*.

## 16. FINANCIAL RISK MANAGEMENT (continued)

### LIQUIDITY AND FUNDING RISK (continued)

#### Liquidity crisis contingency planning

The Group maintains APRA-endorsed liquidity crisis contingency plans for analysing and responding to a liquidity threatening event at a country and Group-wide level. Key liquidity contingency crisis planning requirements and guidelines include:

Ongoing business management	Early signs/ mild stress	Severe Stress
<ul style="list-style-type: none"> <li>• Establish crisis/severity levels</li> <li>• Liquidity limits</li> <li>• Early warning indicators</li> </ul>	<ul style="list-style-type: none"> <li>• Monitoring and review</li> <li>• Management actions not requiring business rationalisation</li> </ul>	<ul style="list-style-type: none"> <li>• Activate contingency funding plans</li> <li>• Management actions for altering asset and liability behaviour</li> </ul>
Assigned responsibility for internal and external communications and the appropriate timing to communicate		

Since the precise nature of any stress event cannot be known in advance, we design the plans to be flexible to the nature and severity of the stress event with multiple variables able to be accommodated in any plan.

#### Group funding

The Group monitors the composition and stability of its funding so that it remains within the Group's funding risk appetite. This approach ensures that an appropriate proportion of the Group's assets are funded by stable funding sources, including customer deposits; longer-dated wholesale funding (with a remaining term exceeding one year); and equity.

Funding plans prepared	Considerations in preparing funding plans
<ul style="list-style-type: none"> <li>• 3 year strategic plan prepared annually</li> <li>• Annual funding plan as part of budgeting process</li> <li>• Forecasting in light of actual results as a calibration to the annual plan</li> </ul>	<ul style="list-style-type: none"> <li>• Customer balance sheet growth</li> <li>• Changes in wholesale funding including: targeted funding volumes; markets; investors; tenors; and currencies for senior, secured, subordinated, hybrid transactions and market conditions</li> </ul>

## 16. FINANCIAL RISK MANAGEMENT (continued)

### LIQUIDITY AND FUNDING RISK (continued)

#### RESIDUAL CONTRACTUAL MATURITY ANALYSIS OF GROUP'S LIABILITIES

The tables below provides residual contractual maturity analysis of financial liabilities, including financial liabilities reclassified to held for sale, at 30 September within relevant maturity groupings. All outstanding debt issuance and subordinated debt is profiled on the earliest date on which the Group may be required to pay. All at-call liabilities are reported in the "Less than 3 months" category. Any other items without a specified maturity date are included in the "After 5 years" category. The amounts represent principal and interest cash flows - so they may differ from equivalent amounts reported on balance sheet. For the purpose of this note, assets presented as asset held for sale in the Balance Sheet have been reallocated to their respective Balance Sheet categories.

It should be noted that this is not how the Group manages its liquidity risk. The management of this risk is detailed on page 121.

	Less than 3 months \$m	3 to 12 months \$m	1 to 5 years \$m	After 5 years \$m	Total \$m
<b>2018</b>					
Settlement balances owed by ANZ	11,810	-	-	-	11,810
Collateral received	6,542	-	-	-	6,542
Deposits and other borrowings	518,650	92,213	12,444	117	623,424
Policy liabilities	38,325	2	9	1,271	39,607
External unit holder liabilities	4,712	-	-	-	4,712
Liability for acceptances	803	-	-	-	803
Debt issuances <sup>1</sup>	5,575	21,538	83,685	23,399	134,197
Derivative liabilities (trading) <sup>2</sup>	60,499	-	-	-	60,499
Derivative assets and liabilities (balance sheet management)					
- Funding					
Receive leg	(17,972)	(30,894)	(85,054)	(35,580)	(169,500)
Pay leg	17,936	29,757	82,344	35,431	165,468
- Other balance sheet management					
Receive leg	(52,708)	(16,646)	(14,401)	(2,089)	(85,844)
Pay leg	53,022	16,879	15,283	2,256	87,440
<b>2017</b>					
Settlement balances owed by ANZ	9,914	-	-	-	9,914
Collateral received	5,919	-	-	-	5,919
Deposits and other borrowings	490,282	94,449	19,003	145	603,879
Policy liabilities	37,075	2	19	352	37,448
External unit holder liabilities	4,435	-	-	-	4,435
Liability for acceptances	614	-	-	-	614
Debt issuances <sup>1</sup>	4,673	15,290	75,732	24,131	119,826
Derivative liabilities (trading) <sup>2</sup>	51,556	-	-	-	51,556
Derivative assets and liabilities (balance sheet management)					
- Funding					
Receive leg	(18,598)	(20,058)	(82,876)	(29,295)	(150,827)
Pay leg	18,374	19,830	83,827	29,659	151,690
- Other balance sheet management					
Receive leg	(28,031)	(8,685)	(14,900)	(5,021)	(56,637)
Pay leg	28,246	9,152	17,024	5,552	59,974

<sup>1</sup> Any callable wholesale debt instruments have been included at their next call date. Balance includes subordinated debt instruments that may be settled in cash or in equity, at the option of the Company, and perpetual investments at next call date.

<sup>2</sup> The full mark-to-market of derivative liabilities held for trading purposes is included in the 'less than 3 months' category.

At 30 September 2018, \$202,531 million (2017: \$191,323 million) of the Group's undrawn facilities and \$42,577 million (2017: \$40,839 million) of its issued guarantees mature in less than 1 year, based on the earliest date on which the Group may be required to pay.



## 17. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The Group carries a significant number of financial instruments on the balance sheet at fair value. In addition the Group also holds assets classified as held for sale which are measured at fair value less costs to sell. The fair value is the best estimate of the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date.

### VALUATION

The Group has an established control framework, including appropriate segregation of duties, to ensure that fair values are accurately determined, reported and controlled. The framework includes the following features:

- products are approved for transacting with external customers and counterparties only where fair values can be appropriately determined;
- quoted market prices used to value financial instruments are independently verified with information from external pricing providers;
- fair value methodologies and inputs are evaluated and approved by a function independent of the party that undertakes the transaction;
- movements in fair values are independently monitored and explained by reference to underlying factors relevant to the fair value; and
- valuation adjustments (such as funding valuation adjustments, credit valuation adjustments and bid-offer adjustments) are independently validated and monitored.

If the Group holds offsetting risk positions, then the Group uses the portfolio exception in AASB 13 *Fair Value Measurement* (AASB 13) to measure the fair value of such groups of financial assets and financial liabilities. We measure the portfolio based on the price that would be received to sell a net long position (an asset) for a particular risk exposure, or to transfer a net short position (a liability) for a particular risk exposure.

### Fair value designation

We designate certain loans and advances and certain deposits and other borrowings and debt issuances as fair value through profit or loss:

- where they contain a separable embedded derivative which significantly modifies the instruments' cash flow; or
- in order to eliminate an accounting mismatch which would arise if the asset or liabilities were otherwise carried at amortised cost. This mismatch arises as we measure the derivative financial instruments (which we acquired to mitigate interest rate risk of the assets or liabilities) at fair value through profit or loss.

Our approach ensures that we recognise the fair value movements on the assets or liabilities in profit or loss in the same period as the movement on the associated derivatives.

We may also designate certain loans and advances, certain deposits and other borrowings and debt issuances as fair value through profit or loss where they are managed on a fair value basis to align the measurement with how the instruments are managed.

### FAIR VALUE APPROACH AND VALUATION TECHNIQUES

We use valuation techniques to estimate the fair value of assets and liabilities for recognition, measurement and disclosure purposes where no quoted price in an active market exists for that asset or liability. This includes the following:

Asset or Liability	Fair Value Approach
Financial instruments classified as:	Valuation techniques are used that incorporate observable market inputs for financial instruments with similar credit risk, maturity and yield characteristics. Equity instruments that are not traded in active markets may be measured using comparable company valuation multiples.
- Trading securities	
- Securities sold short	
- Derivative financial assets and financial liabilities	
- Available-for-sale assets	
Financial instruments classified as:	Discounted cash flow techniques are used whereby contractual future cash flows of the instrument are discounted using wholesale market interest rates, or market borrowing rates for debt with similar maturities or yield curve appropriate for the remaining term to maturity.
- Net loans and advances	
- Deposits and other borrowings	
- Debt issuances	
Assets and liabilities held for sale	Valuation based on the expected sale price before transaction costs.

## 17. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

### CLASSIFICATION OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The following tables set out the classification of financial asset and liability categories according to measurement bases together with their carrying amounts as reported on the balance sheet.

		2018			2017		
	Note	At amortised cost \$m	At fair value \$m	Total \$m	At amortised cost \$m	At fair value \$m	Total \$m
<b>Financial assets</b>							
Cash and cash equivalents	8	84,636	-	84,636	68,048	-	68,048
Settlement balances owed to ANZ		2,319	-	2,319	5,504	-	5,504
Collateral paid		11,043	-	11,043	8,987	-	8,987
Trading securities	9	-	37,722	37,722	-	43,605	43,605
Derivative financial instruments	10	-	68,423	68,423	-	62,518	62,518
Available-for-sale assets	11	-	74,284	74,284	-	69,384	69,384
Net loans and advances	12	603,805	133	603,938	574,175	156	574,331
Regulatory deposits		882	-	882	2,015	-	2,015
Assets held for sale <sup>1</sup>		727	43,151	43,878	5,966	-	5,966
Investments backing policy liabilities		-	-	-	-	37,964	37,964
Other financial assets		2,899	-	2,899	4,364	-	4,364
<b>Total</b>		<b>706,311</b>	<b>223,713</b>	<b>930,024</b>	<b>669,059</b>	<b>213,627</b>	<b>882,686</b>
<b>Financial liabilities</b>							
Settlement balances owed by ANZ		11,810	-	11,810	9,914	-	9,914
Collateral received		6,542	-	6,542	5,919	-	5,919
Deposits and other borrowings	14	615,818	2,332	618,150	592,114	3,497	595,611
Derivative financial instruments	10	-	69,676	69,676	-	62,252	62,252
Liabilities held for sale <sup>1</sup>		130	46,641	46,771	4,635	-	4,635
Policy liabilities		-	-	-	342	37,106	37,448
External unit holder liabilities		-	-	-	-	4,435	4,435
Payables and other liabilities		5,617	1,171	6,788	6,458	1,892	8,350
Debt issuances	15	119,737	1,442	121,179	106,221	1,752	107,973
<b>Total</b>		<b>759,654</b>	<b>121,262</b>	<b>880,916</b>	<b>725,603</b>	<b>110,934</b>	<b>836,537</b>

<sup>1</sup> Assets held for sale and liabilities held for sale include only the components of assets or liabilities held for sale which are financial instruments.

### FAIR VALUE HIERARCHY

The Group categorises assets and liabilities carried at fair value into a fair value hierarchy as required by AASB 13 based on the observability of inputs used to measure the fair value:

- Level 1 – valuations based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 – valuations using inputs other than quoted prices included within Level 1 that are observable for a similar asset or liability, either directly or indirectly; and
- Level 3 – valuations where significant unobservable inputs are used to measure the fair value of the asset or liability.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 17. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

The following table presents assets and liabilities carried at fair value in accordance with the fair value hierarchy:

	Fair value measurements							
	Quoted market price (Level 1)		Using observable inputs (Level 2)		Using unobservable inputs (Level 3)		Total	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
<b>Assets</b>								
Trading securities <sup>1</sup>	30,855	40,435	6,867	3,170	-	-	37,722	43,605
Derivative financial instruments	647	433	67,717	61,996	59	89	68,423	62,518
Available-for-sale assets <sup>1</sup>	69,508	61,694	3,695	7,479	1,081	211	74,284	69,384
Net loans and advances (measured at fair value)	-	-	133	156	-	-	133	156
Investments backing policy liabilities <sup>1</sup>	-	27,308	-	10,306	-	350	-	37,964
Assets held for sale <sup>2</sup>	-	-	44,623	1,748	-	-	44,623	1,748
<b>Total</b>	<b>101,010</b>	<b>129,870</b>	<b>123,035</b>	<b>84,855</b>	<b>1,140</b>	<b>650</b>	<b>225,185</b>	<b>215,375</b>
<b>Liabilities</b>								
Deposits and other borrowings (designated at fair value)	-	-	2,332	3,497	-	-	2,332	3,497
Derivative financial instruments	1,680	275	67,952	61,900	44	77	69,676	62,252
Policy liabilities <sup>3</sup>	-	-	-	37,106	-	-	-	37,106
External unit holder liabilities	-	-	-	4,435	-	-	-	4,435
Payables and other liabilities <sup>4</sup>	1,159	1,726	12	166	-	-	1,171	1,892
Debt issuances (designated at fair value)	-	-	1,442	1,752	-	-	1,442	1,752
Liabilities held for sale <sup>2</sup>	-	-	46,829	-	-	-	46,829	-
<b>Total</b>	<b>2,839</b>	<b>2,001</b>	<b>118,567</b>	<b>108,856</b>	<b>44</b>	<b>77</b>	<b>121,450</b>	<b>110,934</b>

<sup>1</sup> Of the assets and liabilities held at the end of 2018, during the year, we transferred:

- \$676 million (2017: nil) from Level 1 to Level 3 following a change in the valuation approach used to measure the investment in Bank of Tianjin;
- \$953 million (2017: \$44 million) from Level 2 to Level 1 following increased trading activity to support the quoted prices;
- There was no material transfer from Level 1 to Level 2 (2017: \$713 million).

Transfers into and out of levels are measured at the beginning of the reporting period in which the transfer occurred.

<sup>2</sup> The amount classified as Assets and Liabilities held for sale relates to assets and liabilities measured at fair value less cost to sell in accordance with AASB 5 *Non-current Assets Held for Sale and Discontinued Operations*. The amount presented reflects fair value excluding cost to sell but including intercompany eliminations.

<sup>3</sup> Policy liabilities relate only to life investment contract liabilities, as we designated these at fair value through profit or loss.

<sup>4</sup> Payables and other liabilities relates to securities sold short, which we classify as held for trading and measured at fair value through profit or loss.

### FAIR VALUE MEASUREMENT INCORPORATING UNOBSERVABLE MARKET DATA

#### Level 3 fair value measurements

The net balance of Level 3 is an asset of \$1,096 million (2017: \$573 million). The assets and liabilities which incorporate significant unobservable inputs primarily include:

- equities for which there is no active market or traded prices cannot be observed;
- structured credit products for which credit spreads and default probabilities relating to the reference assets and derivative counterparties cannot be observed;
- other derivatives referencing market rates that cannot be observed primarily due to lack of market activity.

Movement in the Level 3 balance are due to the following transfers:

- investment backing policy liabilities being classified as Level 2 on transfer to assets held for sale following the agreed sale of the Wealth businesses, and;
- our available-for-sale investment in Bank of Tianjin has been transferred to Level 3 following a change in the valuation approach used to measure the asset.

There were no other material transfers in or out of Level 3 during the period.

## 17. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

### *Bank of Tianjin (BoT)*

A revised valuation technique was applied to the investment in BoT as the Group considers that, in light of persistent illiquidity, the share price of BoT is not representative of fair value. The investment is valued based on comparative price-to-book (P/B) multiples (a P/B multiple is the ratio of the market value of equity to the book value of equity). The extent of judgment applied in determining the appropriate multiple and comparator group from which the multiple is derived are non-observable inputs which have resulted in the Level 3 classification. The application of this valuation approach resulted in a \$349 million increase in the carrying value of the investment during the period to \$1,025 million. The increase has been recognised as an unrealised gain in the available-for-sale revaluation reserve within shareholders' equity and accordingly, there is no impact from this revaluation on the Income Statement for the September 2018 financial year.

The movement in Investments backing policy liabilities classified as Level 3 is predominantly due to reclassification of the balance as asset held for sale. Aside from this movement, there have been no significant movements or changes in the composition of the balance of Level 3 instruments that the Group carries at fair value during the current or prior periods.

### **Sensitivity to Level 3 data inputs**

When we make assumptions due to significant inputs not being directly observable in the market place (Level 3 inputs), then changing these assumptions changes the Group's estimate of the instrument's fair value. Favourable and unfavourable changes are determined by changing the primary unobservable parameter used to derive the valuation.

### *Bank of Tianjin (BoT)*

The valuation of the BoT investment is sensitive to the selected unobservable input, being the P/B multiple. If the P/B multiple was increased or decreased by 10% it would result in a \$102 million increase or decrease to the fair value of the investment, which would be recognised in shareholders' equity.

### *Other*

The remaining Level 3 balance is immaterial and changes in the Level 3 inputs have a minimal impact on net profit and net assets of the Group.

### **Deferred fair value gains and losses**

Where fair values are determined using unobservable inputs significant to the fair value of a financial instrument, the Group does not immediately recognise the difference between the transaction price and the amount we determine based on the valuation technique (day one gain or loss) in profit or loss. After initial recognition, we recognise the deferred amount in profit or loss on a straight line basis over the life of the transaction or until all inputs become observable.

The day one gains and losses deferred are not material.

## **FINANCIAL ASSETS AND FINANCIAL LIABILITIES NOT MEASURED AT FAIR VALUE**

The following table sets out the Group's basis of estimating fair values of financial instruments carried at amortised cost:

Financial Asset and Liability	Fair Value Approach
Net loans and advances to banks	Discounted cash flows using prevailing market rates for loans with similar credit quality.
Net loans and advances to customers	Present value of future cash flows, discounted using a curve that incorporates changes in wholesale market rates, the Group's cost of wholesale funding and the customer margin, as appropriate.
Deposit liability without a specified maturity or at call	The amount payable on demand at the reporting date. We do not adjust the fair value for any value we expect the Group to derive from retaining the deposit for a future period.
Interest bearing fixed maturity deposits and other borrowings and acceptances with quoted market rates	Market borrowing rates of interest for debt with a similar maturity are used to discount contractual cash flows to derive the fair value.
Debt issuances	Calculated based on quoted market prices or observable inputs as applicable. If quoted market prices are not available, we use a discounted cash flow model using a yield curve appropriate for the remaining term to maturity of the debt instrument. The fair value reflects adjustments to credit spreads applicable to ANZ for that instrument.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 17. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

The financial assets and financial liabilities listed in the table below are carried at amortised cost on the Group's Balance Sheet. While this is the value at which we expect the assets will be realised and the liabilities settled, the Group provides an estimate of the fair value of the financial assets and financial liabilities at balance date in the table below.

	At amortised cost		Categorised into fair value hierarchy						Fair value (total)	
	2018 \$m	2017 \$m	Quoted market price (Level 1)		Using observable inputs (Level 2)		With significant non- observable inputs (Level 3)		2018 \$m	2017 \$m
			2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m		
<b>Financial assets</b>										
Net loans and advances <sup>1,2</sup>	604,804	580,137	-	-	29,586	26,928	575,691	553,395	605,277	580,323
<b>Total</b>	<b>604,804</b>	<b>580,137</b>	<b>-</b>	<b>-</b>	<b>29,586</b>	<b>26,928</b>	<b>575,691</b>	<b>553,395</b>	<b>605,277</b>	<b>580,323</b>
<b>Financial liabilities</b>										
Deposits and other borrowings <sup>1</sup>	617,397	596,672	-	-	617,563	596,862	-	-	617,563	596,862
Debt issuances	119,737	106,221	43,413	45,836	77,205	61,663	-	-	120,618	107,499
<b>Total</b>	<b>737,134</b>	<b>702,893</b>	<b>43,413</b>	<b>45,836</b>	<b>694,768</b>	<b>658,525</b>	<b>-</b>	<b>-</b>	<b>738,181</b>	<b>704,361</b>

<sup>1</sup> Net loans and advances and deposits and other borrowings include amounts reclassified to assets and liabilities held for sale (refer Note 29 Discontinued Operations and Assets and Liabilities Held for Sale).

<sup>2</sup> We have reviewed the fair value of Net loans and advances previously presented as Level 2. In line with broader industry practice Net loans and advances other than Loans to Banks are now presented as Level 3.



#### KEY JUDGEMENTS AND ESTIMATES

The Group evaluates the material accuracy of the valuations incorporated in the financial statements as they can involve a high degree of judgement and estimation in determining the carrying values of financial assets and financial liabilities at the balance sheet date.

The majority of valuation models the Group uses employ only observable market data as inputs. However, for certain financial instruments, we may use data that is not readily observable in current markets. If we use unobservable market data, then we need to exercise more judgement to determine fair value depending on the significance of the unobservable input to the overall valuation. Generally, we derive unobservable inputs from other relevant market data and compare them to observed transaction prices where available.

When establishing the fair value of a financial instrument using a valuation technique, the Group considers valuation adjustments in determining the fair value. We may apply adjustments (such as bid/offer spreads, credit valuation adjustments and funding valuation adjustments – refer Note 10 Derivative Financial Instruments) to the techniques used to reflect the Group's assessment of factors that market participants would consider in setting fair value.

## 18. ASSETS CHARGED AS SECURITY FOR LIABILITIES AND COLLATERAL ACCEPTED AS SECURITY FOR ASSETS

The following disclosure excludes the amounts presented as collateral paid and received in the Balance Sheet that relate to derivative liabilities and derivative assets respectively. The terms and conditions of those collateral agreements are included in the standard Credit Support Annex that forms part of the International Swaps and Derivatives Association Master Agreement.

### ASSETS CHARGED AS SECURITY FOR LIABILITIES

Assets charged as security for liabilities include the following types of instruments:

- Securities provided as collateral for repurchase transactions. These transactions are governed by standard industry agreements.
- UDC Secured Investments are secured by a security interest granted under a trust deed over all of UDC's present and future assets and undertakings, to Trustees Executors Limited, as supervisor. The assets subject to the security interest comprise mainly loans to UDC's customers and certain plant and equipment. The security interest secures all amounts payable by UDC on the UDC Secured Investments and all other monies payable by UDC under the trust deed.
- Specified residential mortgages provided as security for notes and bonds issued to investors as part of ANZ's covered bond programs.
- Collateral provided to central banks.
- Collateral provided to clearing houses.

The carrying amount of assets pledged as security are as follows:

	2018 \$m	2017 \$m
Securities sold under arrangements to repurchase <sup>1</sup>	40,164	36,242
Assets pledged as collateral for UDC Secured Investments	3,019	2,746
Residential mortgages provided as security for covered bonds	29,455	29,353
Other	2,794	3,140

<sup>1</sup> The amounts disclosed as securities sold under arrangements to repurchase include both:

- assets pledged as security which continue to be recognised on the Group's balance sheet; and
- assets repledged, which are included in the disclosure below.

### COLLATERAL ACCEPTED AS SECURITY FOR ASSETS

ANZ has received collateral associated with various financial instruments. Under certain transactions ANZ has the right to sell, or to repledge, the collateral received. These transactions are governed by standard industry agreements.

The fair value of collateral we have received and that which we have sold or repledged is as follows:

	2018 \$m	2017 \$m
Fair value of assets which can be sold or repledged	36,122	30,085
Fair value of assets sold or repledged	23,300	19,965

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 19. OFFSETTING

We offset financial assets and financial liabilities in the balance sheet (in accordance with AASB 132 *Financial Instruments: Presentation*) when there is:

- a current legally enforceable right to set off the recognised amounts in all circumstances; and
- an intention to settle the asset and liability on a net basis, or to realise the asset and settle the liability simultaneously.

If the above conditions are not met, the financial assets and financial liabilities are presented on a gross basis.

The Group does not have any arrangements that satisfy the conditions necessary to offset financial assets and financial liabilities within the balance sheet. The following table identifies financial assets and financial liabilities which have not been offset but are subject to enforceable master netting agreements (or similar arrangements) and the related amounts not offset in the balance sheet. We have not taken into account the effect of over-collateralisation.

2018	Total amounts recognised in the Balance Sheet \$m	Amounts not subject to master netting agreement or similar \$m	Amount subject to master netting agreement or similar			
			Total \$m	Financial instruments \$m	Financial collateral (received)/pledged \$m	Net amount \$m
Derivative financial assets <sup>1</sup>	68,426	(3,292)	65,134	(54,251)	(5,507)	5,376
Reverse repurchase, securities borrowing and similar agreements <sup>2</sup>	35,310	(4,738)	30,572	(398)	(30,174)	-
<b>Total financial assets</b>	<b>103,736</b>	<b>(8,030)</b>	<b>95,706</b>	<b>(54,649)</b>	<b>(35,681)</b>	<b>5,376</b>
Derivative financial liabilities	(69,677)	3,644	(66,033)	54,252	8,287	(3,494)
Repurchase, securities lending and similar agreements <sup>3</sup>	(38,378)	12,794	(25,584)	398	25,186	-
<b>Total financial liabilities</b>	<b>(108,055)</b>	<b>16,438</b>	<b>(91,617)</b>	<b>54,650</b>	<b>33,473</b>	<b>(3,494)</b>

2017	Total amounts recognised in the Balance Sheet \$m	Amounts not subject to master netting agreement or similar \$m	Amount subject to master netting agreement or similar			
			Total \$m	Financial instruments \$m	Financial collateral (received)/pledged \$m	Net amount \$m
Derivative financial assets	62,518	(3,226)	59,292	(49,243)	(5,185)	4,864
Reverse repurchase, securities borrowing and similar agreements <sup>2</sup>	28,966	(5,289)	23,677	(819)	(22,858)	-
<b>Total financial assets</b>	<b>91,484</b>	<b>(8,515)</b>	<b>82,969</b>	<b>(50,062)</b>	<b>(28,043)</b>	<b>4,864</b>
Derivative financial liabilities	(62,252)	3,662	(58,590)	49,243	6,517	(2,830)
Repurchase, securities lending and similar agreements <sup>3</sup>	(34,536)	9,590	(24,946)	819	24,127	-
<b>Total financial liabilities</b>	<b>(96,788)</b>	<b>13,252</b>	<b>(83,536)</b>	<b>50,062</b>	<b>30,644</b>	<b>(2,830)</b>

<sup>1</sup> Includes derivative assets and liabilities reclassified as held for sale.

<sup>2</sup> Reverse repurchase agreements:

- with less than 90 days to maturity are presented in the Balance Sheet within cash and cash equivalents; or
- with 90 days or more to maturity are presented in the Balance Sheet within net loans and advances.

<sup>3</sup> Repurchase agreements are presented in the Balance Sheet within deposits and other borrowings.

## 20. GOODWILL AND OTHER INTANGIBLE ASSETS

	Goodwill <sup>1</sup>		Software		Other Intangibles		Total	
	2018	2017	2018	2017	2018	2017	2018	2017
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Balance at start of year	4,447	4,729	1,860	2,202	663	741	6,970	7,672
Additions	1	5	390	404	-	-	391	409
Amortisation expense <sup>2</sup>	-	-	(821)	(567)	(38)	(73)	(859)	(640)
Impairment expense	(12)	(3)	(17)	(17)	-	-	(29)	(20)
Impairment on reclassification to held for sale <sup>3</sup>	(421)	(50)	-	(154)	-	-	(421)	(204)
Transferred to held for sale	(571)	(122)	-	-	(555)	-	(1,126)	(122)
Foreign currency exchange difference	(4)	(112)	9	(8)	(1)	(5)	4	(125)
<b>Balance at end of year</b>	<b>3,440</b>	<b>4,447</b>	<b>1,421</b>	<b>1,860</b>	<b>69</b>	<b>663</b>	<b>4,930</b>	<b>6,970</b>
Cost	3,440	4,447	6,490	6,092	149	1,358	10,079	11,897
Accumulated amortisation/impairment	n/a	n/a	(5,069)	(4,232)	(80)	(695)	(5,149)	(4,927)
<b>Carrying amount</b>	<b>3,440</b>	<b>4,447</b>	<b>1,421</b>	<b>1,860</b>	<b>69</b>	<b>663</b>	<b>4,930</b>	<b>6,970</b>

<sup>1</sup> Goodwill excludes notional goodwill in equity accounted investments.

<sup>2</sup> ANZ has accelerated the amortisation of certain software assets, predominantly relating to the Institutional division. This follows a recent review of the international business along with a number of divestments announced or completed this year. Accelerated amortisation expense of \$251m (\$206 million post-tax) attributable to these assets has been recorded in the 2018 financial year.

<sup>3</sup> In 2018, this relates to discontinued operations (refer to Note 29) and in 2017 this relates to the sale of the Retail Asia and Wealth businesses.

### GOODWILL ALLOCATED TO CASH-GENERATING UNITS (CGUs)

An annual assessment is made as to whether the current carrying value of goodwill is impaired. For the purposes of impairment testing, goodwill is allocated at the date of acquisition to a CGU. Goodwill is considered to be impaired if the carrying amount of the relevant CGU exceeds its recoverable amount.

To estimate the recoverable amount of the CGU to which each goodwill component is allocated, we use a fair value less cost of disposal assessment approach for each segment.

### FAIR VALUE LESS COST OF DISPOSAL

The Group has determined, using a market multiple approach, the fair value less costs of disposal of each CGU. This is primarily based on observable price earnings multiples reflecting the businesses and markets in which each CGU operates plus a control premium. The earnings are based on the current forecast earnings of the divisions. As at 30 September 2018, our impairment testing did not result in any material impairment being identified.

For each of ANZ's CGUs with goodwill, the price earnings multiples applied were as follows:

Division	2018	2017
Australia	16.9	17.3
Institutional	14.6	15.4
New Zealand	16.8	17.0
Wealth Australia <sup>1</sup>	19.4	n/a
Asia Retail & Pacific <sup>2</sup>	18.5	17.3

<sup>1</sup> In 2017, Wealth Australia goodwill was tested for impairment using a value-in-use calculation as various strategic options were being considered for components of the Wealth CGU. In 2018, testing is based on the retained businesses of Wealth Australia and the associated goodwill.

<sup>2</sup> Due to the sale of Asia Retail and Wealth businesses, testing of goodwill is based on Pacific earnings only.



## 20. GOODWILL AND OTHER INTANGIBLE ASSETS (continued)



### RECOGNITION AND MEASUREMENT

The table below details how we recognise and measure different intangible assets:

Intangible	Goodwill	Software	Other Intangible Assets
<b>Definition</b>	Excess amount the Group has paid in acquiring a business over the fair value less costs of disposal of the identifiable assets and liabilities acquired.	Purchases of “off the shelf” software assets are capitalised as assets.  Internal and external costs incurred in building software and computer systems costing greater than \$20 million are capitalised as assets. Those less than \$20 million are expensed in the year in which the costs are incurred.	Management fee rights
<b>Carrying value</b>	Cost less any accumulated impairment losses.  Allocated to the cash generating unit to which the acquisition relates.	Initially, measured at cost.  Subsequently, carried at cost less accumulated amortisation and impairment losses.  Costs incurred in planning or evaluating software proposals or in maintaining systems after implementation are not capitalised.	Initially, measured at fair value at acquisition.  Subsequently, carried at cost less impairment losses.
<b>Useful life</b>	Indefinite.  Goodwill is reviewed for impairment at least annually or when there is an indication of impairment.	Except for major core infrastructure, amortised over periods between 3-5 years.  Major core infrastructure amortised over periods between 7 or 10 years.	Management fee rights with an indefinite life are reviewed for impairment at least annually or where there is an indication of impairment.
<b>Depreciation method</b>	Not applicable.	Straight-line method.	Not applicable.



### KEY JUDGEMENTS AND ESTIMATES

Management judgement is used to assess the recoverable value of goodwill, and other intangible assets, and the useful economic life of an asset (or if an asset has an indefinite life). We reassess the recoverability of the carrying value at each reporting date.

The carrying amount of goodwill is based on judgements including the basis of assumptions and forecasts used for determining earnings for CGUs, headroom availability, and sensitivities of the forecasts to reasonably possible changes in assumptions. The level at which goodwill is allocated, the estimation of future earnings and the selection of earnings multiples applied requires significant judgement.

At each balance date, software and other intangible assets, including those not yet ready for use, are assessed for indicators of impairment. In the event that an asset's carrying amount is determined to be greater than its recoverable amount, the carrying value of the asset is written down immediately.

In addition, the expected useful life of intangible assets, including software assets, are assessed on an annual basis. The assessment requires management judgement, and in relation to our software assets, a number of factors can influence the expected economic useful lives. These factors include changes to business strategy, significant divestments and the underlying pace of technological change. In the current year, the assessment of useful economic life of software assets resulted in accelerated amortisation of certain software assets in the Institutional and Australia divisions of \$251 million.

## 21. OTHER PROVISIONS

	2018 \$m	2017 \$m
Customer remediation <sup>1</sup>	602	142
Restructuring costs	106	119
Non-lending losses, frauds and forgeries	100	97
Other	296	314
<b>Total other provisions (including liabilities reclassified as held for sale)</b>	<b>1,104</b>	<b>672</b>
Less: Other provisions reclassified as held for sale	(66)	(44)
<b>Total other provisions</b>	<b>1,038</b>	<b>628</b>

<sup>1</sup> Customer remediation provisions relating to discontinued operations amounting to \$174 million (2017: \$5 million) have not been reclassified to liabilities held for sale as the Group remains accountable for customer remediation post sale completion.

	Customer remediation \$m	Restructuring costs \$m	Non-lending losses, frauds and forgeries \$m	Other \$m	Total \$m
Balance at start of year	142	119	97	314	672
New and increased provisions made during the year	558	153	16	239	966
Provisions used during the year	(72)	(139)	(11)	(184)	(406)
Unused amounts reversed during the year	(26)	(27)	(2)	(73)	(128)
<b>Balance at end of year (including liabilities reclassified as held for sale)</b>	<b>602</b>	<b>106</b>	<b>100</b>	<b>296</b>	<b>1,104</b>
Less: Other provisions reclassified as held for sale	(10)	(2)	-	(54)	(66)
<b>Balance at end of year</b>	<b>592</b>	<b>104</b>	<b>100</b>	<b>242</b>	<b>1,038</b>

### Customer remediation

Customer remediation refers to the Group's activities in relation to compensating customers for past matters associated with products and services provided.

### Restructuring costs

Provisions for restructuring costs arise from activities related to material changes in the scope of business undertaken by the Group or the manner in which that business is undertaken and include employee termination benefits. Costs relating to on-going activities are not provided for and are expensed as incurred.

### Non-lending losses, frauds and forgeries

Non-lending losses include losses arising from specific legal actions not directly related to amounts of principal outstanding for loans and advances and losses arising from forgeries, frauds and the correction of operational issues. The amounts recognised are the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties that surround the events and circumstances that affect the provision.

### Other

Other provisions comprise various other provisions including loyalty programs, workers compensation, make-good provisions associated with leased premises and contingent liabilities recognised as part of a business combination.

### 21. OTHER PROVISIONS (continued)



#### RECOGNITION AND MEASUREMENT

The Group recognises provisions when there is a present obligation, an outflow of economic resources is probable, and the amount of the provision can be measured reliably.

The amount recognised is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the estimated cash flows required to settle the present obligation, its carrying amount is the present value of those cash flows.



#### KEY JUDGEMENTS AND ESTIMATES

The Group holds provisions for various obligations including customer remediation, restructuring costs and surplus lease space, non-lending losses, fraud and forgeries and litigation related claims. These provisions involve judgements regarding the outcome of future events, including estimates of expenditure required to satisfy such obligations. Where relevant, expert legal advice has been obtained and, in light of such advice, provisions and/or disclosures as deemed appropriate have been made.

In relation to customer remediation, determining the amount of the provisions, which represent management's best estimate of the cost of settling the identified matters, requires the exercise of significant judgement. It will often be necessary to form a view on a number of different assumptions, including, the number of impacted customers, the average refund per customer and the associated remediation costs. Consequently, the appropriateness of the underlying assumptions is reviewed on a regular basis against actual experience and other relevant evidence and adjustments are made to the provisions where appropriate.

## 22. SHAREHOLDERS' EQUITY

### SHAREHOLDERS' EQUITY

	2018 \$m	2017 \$m
Ordinary share capital	27,205	29,088
Reserves		
Foreign currency translation reserve	12	(196)
Share option reserve	92	87
Available-for-sale revaluation reserve	113	38
Cash flow hedge reserve	127	131
Transactions with non-controlling interests reserve	(21)	(23)
Total reserves	323	37
Retained earnings	31,715	29,834
Share capital and reserves attributable to shareholders of the Company	59,243	58,959
Non-controlling interests	140	116
<b>Total shareholders' equity</b>	<b>59,383</b>	<b>59,075</b>

### ORDINARY SHARE CAPITAL

The table below details the movement in ordinary shares for the period.

	2018		2017	
	Number of shares	\$m	Number of shares	\$m
Balance at start of the year	2,937,415,327	29,088	2,927,476,660	28,765
Bonus option plan <sup>1</sup>	2,891,060	-	2,880,009	-
Dividend reinvestment plan <sup>2</sup>	-	-	7,058,658	198
Group employee share acquisition scheme	-	(1)	-	56
Share buy-back <sup>3</sup>	(66,688,269)	(1,880)	-	-
Treasury shares in Wealth Australia <sup>4</sup>	-	(2)	-	69
<b>Balance at end of year</b>	<b>2,873,618,118</b>	<b>27,205</b>	<b>2,937,415,327</b>	<b>29,088</b>

<sup>1</sup> The Company issued 1.4 million shares under the Bonus Option Plan (BOP) for the 2018 interim dividend (1.5 million shares for the 2017 final dividend; 1.4 million shares for the 2017 interim dividend; 1.5 million shares for the 2016 final dividend).

<sup>2</sup> No new shares were issued under the Dividend Reinvestment Plan (DRP) for the 2018 interim dividend (nil shares for the 2017 final dividend; nil shares for the 2017 interim dividend; 7.1 million shares for the 2016 final dividend) as the shares were purchased on-market and provided directly to the shareholders participating in the DRP. On-market purchases for the DRP in the September 2018 financial year were \$392 million (2017: \$176 million).

<sup>3</sup> As announced on 18 December 2017, 22 June 2018 and 19 October 2018, there is currently an on-market buy-back in relation to ANZ's ordinary shares of \$3.0 billion. The Company bought back \$1,880 million worth of shares during the 2018 financial year resulting in 66.7 million shares being cancelled during the year.

<sup>4</sup> Treasury shares in ANZ Wealth Australia (AWA) are shares held in statutory funds as assets backing policy holder liabilities. AWA Treasury shares outstanding as at 30 September 2018 were 15,542,800 (2017: 15,386,741).

## 22. SHAREHOLDERS' EQUITY



### RECOGNITION AND MEASUREMENT

#### Ordinary shares

Ordinary shares have no par value. They entitle holders to receive dividends, or proceeds available on winding up of the Company, in proportion to the number of fully paid ordinary shares held. They are recognised at the amount paid per ordinary share net of directly attributable costs. Every holder of fully paid ordinary shares present at a meeting in person, or by proxy, is entitled to:

- on a show of hands, one vote; and
- on a poll, one vote, for each share held.

#### Treasury shares

Treasury shares are shares in the Company which:

- the ANZ Employee Share Acquisition Plan purchases on market and have not yet distributed, or
- the Company issues to the ANZ Employee Share Acquisition Plan and have not yet been distributed, or
- the life insurance business purchases and holds to back policy liabilities in the statutory funds.

Treasury shares are deducted from share capital and excluded from the weighted average number of ordinary shares used in the earnings per share calculations.

#### Reserves:

##### Foreign currency translation reserve

Includes differences arising on translation of assets and liabilities into Australian dollars when the functional currency of a foreign operation (including subsidiaries and branches) is not Australian dollars. In this reserve, we reflect any offsetting gains or losses on hedging these exposures, together with any tax effect.

##### Cash flow hedge reserve

Includes fair value gains and losses associated with the effective portion of designated cash flow hedging instruments, net of deferred taxes to be realised when the position is settled.

##### Available-for-sale reserve

Includes the changes in fair value and exchange differences on our revaluation of available-for-sale financial assets, net of deferred taxes to be realised upon disposal of the asset.

##### Share option reserve

Includes amounts which arise on the recognition of share-based compensation expense.

##### Transactions with non-controlling interests reserve

Includes the impact of transactions with non-controlling shareholders in their capacity as shareholders.

#### Non-controlling interests

Share in the net assets of controlled entities attributable to equity interests which the Company does not own directly or indirectly.

## 23. CAPITAL MANAGEMENT

### CAPITAL MANAGEMENT STRATEGY

ANZ's capital management strategy aims to protect the interests of depositors, creditors and shareholders. We achieve this through an Internal Capital Adequacy Assessment Process (ICAAP) whereby ANZ conducts detailed strategic and capital planning over a 3 year time horizon.

The process involves:

- forecasting economic variables, financial performance of ANZ's divisions and the financial impact of new strategic initiatives to be implemented during the planning period;
- performing stress tests under different economic scenarios to determine the level of additional capital ('stress capital buffer') needed to absorb losses that may be experienced under an economic downturn;
- reviewing capital ratios and targets across various classes of capital against ANZ's risk profile; and
- developing a capital plan, taking into account capital ratio targets, current and future capital issuances requirements and options around capital products, timing and markets to execute the capital plan under differing market and economic conditions.

The capital plan is approved by the Board and updated as required. The Board and senior management are provided with regular updates of ANZ's capital position. Any material actions required to ensure ongoing prudent capital management are submitted to the Board for approval. Throughout the year, the Group maintained compliance with all the regulatory requirements related to Capital Adequacy in the jurisdictions in which it operates.

### REGULATORY ENVIRONMENT

#### Australia

As ANZ is an Authorised Deposit-taking Institution (ADI) in Australia, it is primarily regulated by APRA under the *Banking Act 1959 (Cth)*. ANZ must comply with the minimum regulatory capital requirements, prudential capital ratios and specific reporting levels that APRA sets and which are consistent with the global Basel III capital framework. This is the common framework for determining the appropriate level of bank regulatory capital as set by the Basel Committee on Banking Supervision ("BCBS"). APRA requirements are summarised below:

#### Regulatory Capital Definition

Common Equity Tier 1 (CET1) Capital	Tier 1 Capital	Tier 2 Capital	Total Capital
Shareholders' equity adjusted for specific items.	CET1 Capital plus certain securities with complying loss absorbing characteristics known as Additional Tier 1 Capital.	Subordinated debt instruments which have a minimum term of 5 years at issue date.	Tier 1 plus Tier 2 Capital.

#### Minimum Prudential Capital Ratios (PCRs)

CET1 Ratio	Tier 1 Ratio	Total Capital Ratio
CET1 Capital divided by total risk weighted assets must be at least 4.5%.	Tier 1 Capital divided by total risk weighted assets must be at least 6.0%.	Total Capital divided by total risk weighted assets must be at least 8.0%.

#### Reporting Levels

Level 1	Level 2	Level 3
The ADI on a stand-alone basis (that is the Company and specified subsidiaries which are consolidated to form the ADI's Extended Licensed Entity).	The consolidated Group less certain subsidiaries and associates that are excluded under prudential standards.	A conglomerate Group at the widest level.

APRA also requires the ADI to hold additional CET1 buffers as follows:

- A capital conservation buffer (CCB) of 3.5% which is inclusive of the additional 1% surcharge for domestically systemically important banks (D-SIBs). APRA has determined that ANZ is a D-SIB.
- A countercyclical capital buffer which is set on a jurisdictional basis. The requirement is currently set to zero for Australia.

ANZ reports to APRA on a Level 1 and Level 2 basis, and measures capital adequacy monthly on a Level 1 and Level 2 basis, and is not yet required to maintain capital on a Level 3 basis until at least 2019 (APRA have yet to conclude required timing for Level 3 reporting).

#### Life Insurance and Funds Management

As required by APRA's Prudential Standards, insurance and funds management activities are:

- de-consolidated for the purposes of calculating capital adequacy; and
- excluded from the risk based capital adequacy framework.

We deduct the investment in these controlled entities 100% from CET1 capital, and if we include any profits from these activities in the Group's results, then we exclude them from the determination of CET1 capital to the extent they have not been remitted to the Company.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 23. CAPITAL MANAGEMENT (continued)

#### Outside Australia

In addition to APRA, the Company's branch operations and major banking subsidiary operations are also overseen by local regulators such as the Reserve Bank of New Zealand, the US Federal Reserve, the UK Prudential Regulation Authority, the Monetary Authority of Singapore, the Hong Kong Monetary Authority and the China Banking and Insurance Regulatory Commission. They may impose minimum capitalisation levels on operations in their individual jurisdictions.

#### CAPITAL ADEQUACY<sup>1</sup>

The following table provides details of the Group's capital adequacy ratios at 30 September:

	2018 \$m	2017 \$m
<b>Qualifying capital</b>		
<b>Tier 1</b>		
Shareholders' equity and non-controlling interests	59,383	59,075
Prudential adjustments to shareholders' equity	(322)	(481)
Gross Common Equity Tier 1 capital	59,061	58,594
Deductions	(14,370)	(17,258)
<b>Common Equity Tier 1 capital</b>	<b>44,691</b>	<b>41,336</b>
Additional Tier 1 capital	7,527	7,988
<b>Tier 1 capital</b>	<b>52,218</b>	<b>49,324</b>
<b>Tier 2 capital</b>	<b>7,291</b>	<b>8,669</b>
<b>Total qualifying capital</b>	<b>59,509</b>	<b>57,993</b>
<b>Capital adequacy ratios</b>		
Common Equity Tier 1	11.4%	10.6%
Tier 1	13.4%	12.6%
Tier 2	1.9%	2.2%
Total capital ratio	15.2%	14.8%
<b>Risk weighted assets</b>	<b>390,820</b>	<b>391,113</b>

<sup>1</sup> This information is not within the scope of the external audit of the Group Financial Report by the Group's external auditor, KPMG. The information presented in this table is a regulatory requirement disclosed in Part A of the *APRA Reporting Form (ARF) 110 Capital Adequacy* which will be subject to audit in accordance with *Prudential Standard APS 310 Audit and Related Matters*.

## 24. PARENT ENTITY FINANCIAL INFORMATION

Australia and New Zealand Banking Group Limited (the Company) has prepared a separate set of financial statements to satisfy the requirements of its Australian Financial Services License it holds with ASIC. These separate Company financial statements are available on the ANZ website at anz.com and have been lodged with ASIC.

Selected financial information of the Company is provided as follows:

### SUMMARY FINANCIAL INFORMATION

	2018 \$m	2017 \$m
<b>Income statement information for the financial year</b>		
Profit after tax for the year	8,524	6,234
Total comprehensive income for the year	8,450	5,915
<b>Balance sheet information as at the end of the financial year</b>		
Cash and cash equivalents	80,227	63,399
Net loans and advances	475,419	452,424
Total assets	840,747	797,379
Deposits and other borrowings	511,992	494,235
Total liabilities	786,893	745,531
<b>Shareholders' equity</b>		
Ordinary share capital	27,533	29,416
Reserves	(56)	36
Retained earnings	26,377	22,396
<b>Total shareholders' equity</b>	<b>53,854</b>	<b>51,848</b>

### PARENT ENTITY'S CONTRACTUAL COMMITMENTS

#### PROPERTY RELATED COMMITMENTS

	2018 \$m	2017 \$m
<b>Lease rentals</b>		
Land and buildings	1,533	1,818
Furniture and equipment	112	145
<b>Total lease rental commitments<sup>1</sup></b>	<b>1,645</b>	<b>1,963</b>
Due within 1 year	321	394
Due later than 1 year but not later than 5 years	769	908
Due later than 5 years	555	661
<b>Total lease rental commitments<sup>1</sup></b>	<b>1,645</b>	<b>1,963</b>

<sup>1</sup> Total future minimum sublease payments we expect to receive under non-cancellable subleases at 30 September 2018 is \$81 million (2017: \$91 million). During the year, we received sublease payments of \$29 million (2017: \$28 million) and netted them against rent expense.

#### CREDIT RELATED COMMITMENTS AND CONTINGENCIES

	2018 \$m	2017 \$m
Contract amount of:		
Undrawn facilities	164,944	150,339
Guarantees and letters of credit	16,363	18,062
Performance related contingencies	22,176	18,890
<b>Total</b>	<b>203,483</b>	<b>187,291</b>



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 24. PARENT ENTITY FINANCIAL INFORMATION (continued)

#### PARENT ENTITY GUARANTEES

The Company has issued letters of comfort and guarantees in respect of certain of its subsidiaries in the normal course of business. Under these letters and guarantees, the Company undertakes to ensure that those subsidiaries continue to meet their financial obligations - subject to certain conditions including that the entity remains a controlled entity of the Company. Further information is outlined in Note 32 Related Party Disclosures.

### 25. CONTROLLED ENTITIES

The ultimate parent of the Group is Australia and New Zealand Banking Group Limited	Incorporated in Australia	Nature of Business Banking
All controlled entities are 100% owned, unless otherwise noted.		
The material controlled entities of the Group are:		
ANZ Bank (Lao) Limited <sup>1</sup>	Laos	Banking
ANZ Bank (Taiwan) Limited <sup>1</sup>	Taiwan	Banking
ANZ Bank (Vietnam) Limited <sup>1</sup>	Vietnam	Banking
ANZ Capel Court Limited	Australia	Securitisation Manager
ANZ Commodity Trading Pty Ltd	Australia	Finance
ANZ Funds Pty. Ltd.	Australia	Holding Company
ANZ Bank (Europe) Limited <sup>1</sup>	United Kingdom	Banking
ANZ Bank (Kiribati) Limited <sup>1</sup> (75% ownership)	Kiribati	Banking
ANZ Bank (Samoa) Limited <sup>1</sup>	Samoa	Banking
ANZ Bank (Thai) Public Company Limited <sup>1</sup>	Thailand	Banking
ANZcover Insurance Private Ltd <sup>1</sup>	Singapore	Captive-Insurance
ANZ Holdings (New Zealand) Limited <sup>1</sup>	New Zealand	Holding Company
ANZ Bank New Zealand Limited <sup>1</sup>	New Zealand	Banking
ANZ Investment Services (New Zealand) Limited <sup>1</sup>	New Zealand	Funds Management
ANZ New Zealand (Int'l) Limited <sup>1</sup>	New Zealand	Finance
ANZNZ Covered Bond Trust <sup>1,4</sup>	New Zealand	Finance
ANZ Wealth New Zealand Limited <sup>1</sup>	New Zealand	Holding Company
ANZ New Zealand Investments Limited <sup>1</sup>	New Zealand	Funds Management
OnePath Life (NZ) Limited <sup>1</sup>	New Zealand	Insurance
UDC Finance Limited <sup>1</sup>	New Zealand	Finance
ANZ International (Hong Kong) Limited <sup>1</sup>	Hong Kong	Holding Company
ANZ Asia Limited <sup>1</sup>	Hong Kong	Banking
ANZ Bank (Vanuatu) Limited <sup>2</sup>	Vanuatu	Banking
ANZ International Private Limited <sup>1</sup>	Singapore	Holding Company
ANZ Singapore Limited <sup>1</sup>	Singapore	Merchant Banking
ANZ Royal Bank (Cambodia) Limited <sup>1</sup> (55% ownership)	Cambodia	Banking
Votrant No. 1103 Pty Limited	Australia	Investment
ANZ Lenders Mortgage Insurance Pty. Limited	Australia	Mortgage Insurance
ANZ Residential Covered Bond Trust <sup>4</sup>	Australia	Finance
ANZ Wealth Australia Limited	Australia	Holding Company
OnePath Custodians Pty Limited	Australia	Trustee
OnePath Funds Management Limited	Australia	Funds Management
OnePath General Insurance Pty Limited	Australia	Insurance
OnePath Life Australia Holdings Pty Limited	Australia	Holding Company
OnePath Life Limited	Australia	Insurance
Australia and New Zealand Banking Group (PNG) Limited <sup>1</sup>	Papua New Guinea	Banking
Australia and New Zealand Bank (China) Company Limited <sup>1</sup>	China	Banking
Chongqing Liangping ANZ Rural Bank Company Limited <sup>1</sup>	China	Banking
Citizens Bancorp <sup>3</sup>	Guam	Holding Company
ANZ Guam Inc <sup>3</sup>	Guam	Banking
ANZ Finance Guam, Inc. <sup>3</sup>	Guam	Finance
ACN 003 042 082 Limited	Australia	Holding Company
Share Investing Limited	Australia	Online Stockbroking
PT Bank ANZ Indonesia <sup>1</sup> (99% ownership)	Indonesia	Banking

<sup>1</sup> Audited by overseas KPMG firms — either as part of the Group audit, or for standalone financial statements as required.

<sup>2</sup> Audited by Law Partners.

<sup>3</sup> Audited by Deloitte Guam.

<sup>4</sup> Not owned by the Group. Control exists as the Group retains substantially all the risks and rewards of the operations.

## 25. CONTROLLED ENTITIES (continued)

### ACQUISITION AND DISPOSAL OF CONTROLLED ENTITIES

We did not acquire, or dispose of, any material entities during the year ended 30 September 2018 or the year ended 30 September 2017.



### RECOGNITION AND MEASUREMENT

The Group's subsidiaries are those entities it controls through:

- being exposed to, or having rights to, variable returns from the entity; and
- being able to affect those returns through its power over the entity.

The Group assesses whether it has power over those entities by examining the Group's existing rights to direct the relevant activities of the entity.

If the Group sells or acquires subsidiaries during the year, it includes their operating results in the Group results to the date of disposal or from the date of acquisition. When the Group's control ceases, it derecognises the assets and liabilities of the subsidiary, any related non-controlling interest and other components of equity.

When the Group ceases to control a subsidiary, it:

- measures any retained interest in the entity at fair value; and
- recognises any resulting gain or loss in profit or loss.

If the Group's ownership interest in a subsidiary changes in a way that does not result in a loss of control, then the Group accounts for that as a transaction with equity holders in their capacity as equity holders.

All transactions between Group entities are eliminated on consolidation.

## 26. INVESTMENTS IN ASSOCIATES

Significant associates of the Group are:

Name of entity	Principal activity	Ordinary share interest		Carrying amount \$m	
		2018	2017	2018	2017
AMMB Holdings Berhad	Banking and insurance	24%	24%	1,427	1,185
PT Bank Pan Indonesia	Consumer and business bank	39%	39%	1,103	1,033
Shanghai Rural Commercial Bank <sup>1</sup>	Rural commercial bank	-	20%	-	-
Aggregate other individually immaterial associates <sup>1</sup>		n/a	n/a	23	30
Total carrying value of associates				2,553	2,248

<sup>1</sup> During 2017, Shanghai Rural Commercial Bank (SRCB) and Metrobank Card Corporation (MCC) were reclassified as held for sale. Post completion of the sale of SRCB in December 2017 and MCC in September 2018, SRCB and MCC were no longer classified as held for sale. Refer to Note 29 Assets and Liabilities Held For Sale for further details.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 26. INVESTMENTS IN ASSOCIATES (continued)

#### FINANCIAL INFORMATION ON SIGNIFICANT ASSOCIATES

Set out below is the summarised financial information of each associate that is significant to the Group. The summarised financial information is based on the associates' IFRS financial information.

	AMMB Holdings Berhad		PT Bank Pan Indonesia		Shanghai Rural Commercial Bank	
Principal place of business and country of incorporation	Malaysia		Indonesia		Peoples' Republic of China	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
<b>Summarised results</b>						
Operating income	3,016	2,469	1,000	930	-	-
Profit for the year	430	415	192	253	-	-
Other comprehensive income/(loss)	(37)	(1)	(10)	22	-	-
Total comprehensive income	393	414	182	275	-	-
Less: Total comprehensive (income)/loss attributable to non-controlling interests	(33)	(19)	39	(10)	-	-
<b>Total comprehensive income attributable to owners of associate</b>	<b>360</b>	<b>395</b>	<b>221</b>	<b>265</b>	<b>-</b>	<b>-</b>
<b>Summarised financial position</b>						
Total assets <sup>1</sup>	49,092	41,304	19,552	20,216	-	-
Total liabilities <sup>1</sup>	42,700	36,004	16,446	17,298	-	-
Total Net assets <sup>1</sup>	6,392	5,300	3,106	2,918	-	-
Less: Non-controlling interests of associate	(395)	(320)	(272)	(259)	-	-
<b>Net assets attributable to owners of associate</b>	<b>5,997</b>	<b>4,980</b>	<b>2,834</b>	<b>2,659</b>	<b>-</b>	<b>-</b>
<b>Reconciliation to carrying amount of Group's interest in associate<sup>2</sup></b>						
Carrying amount at the beginning of the year	1,185	1,198	1,033	997	-	1,955
Group's share of total comprehensive income	86	95	88	103	-	58
Dividends received from associate	(35)	(38)	-	-	-	-
Group's share of other reserve movements of associate and foreign currency translation reserve adjustments	191	(70)	(18)	(67)	-	(46)
Impairment charge	-	-	-	-	-	(219)
Less: carrying value transferred to assets held for sale (Note 29)	-	-	-	-	-	(1,748)
<b>Carrying amount at the end of the year</b>	<b>1,427</b>	<b>1,185</b>	<b>1,103</b>	<b>1,033</b>	<b>-</b>	<b>-</b>
<b>Market value of Group's investment in associate<sup>3</sup></b>	<b>992</b>	<b>943</b>	<b>853</b>	<b>1,009</b>	<b>n/a</b>	<b>n/a</b>

<sup>1</sup> Includes market value adjustments (including goodwill) the Group made at the time of acquisition (and adjustments for any differences in accounting policies).

<sup>2</sup> For SRCB this includes movements up to the cessation of equity accounting in 2017.

<sup>3</sup> Applies to those investments in associates with published price quotations. Market Value is based on a price per share and does not include any adjustments for the size of our holding.

## 26. INVESTMENTS IN ASSOCIATES (continued)

### IMPAIRMENT ASSESSMENT

On 3 January 2017, the Group announced that it had agreed to sell its 20% stake in Shanghai Rural Commercial Bank (SRCB). During 2017, based on the agreed purchase price less costs of disposal, an impairment of \$219 million was recorded against the carrying value to reflect the recoverable amount of the investment which was transferred to held for sale assets (refer to Note 29 Discontinued Operations and Assets and Liabilities Held for Sale). This impairment and subsequent foreign exchange translation adjustments have been recognised in other operating income (refer to Note 2 Operating Income). The sale was completed in December 2017 and SRCB is no longer classified as held for sale.

As at 30 September 2018, for AMMB Holdings Berhad (AmBank) and PT Bank Pan Indonesia (PT Panin), the market value (based on share price) was below the respective carrying values of these investments. The Group performed value-in-use (VIU) calculations to assess whether the carrying value of the investments was impaired. The VIU calculations supported the carrying value for both AmBank (2017: nil impairment) and PT Panin (2017: nil impairment).



### RECOGNITION AND MEASUREMENT

An associate is an entity over which the Group has significant influence over its operating and financial policies but does not control. The Group accounts for associates using the equity method. Its investments in associates are carried at cost plus the post-acquisition share of changes in the associate's net assets less accumulated impairments. Dividends the Group receives from associates are recognised as a reduction in the carrying amount of the investment. The Group includes goodwill relating to the associate in the carrying amount of the investment. It does not individually test the goodwill incorporated in the associates carrying amount for impairment.

At least at each reporting date, the Group reviews investments in associates for any indication of impairment. If an indication of impairment exists, then the Group determines the recoverable amount of the associate using the higher of:

- the associate's fair value less cost of disposal; and
- its value-in use.

We use a discounted cash flow methodology, and other methodologies (such as capitalisation of earnings methodology), to determine the recoverable amount.



### KEY JUDGEMENTS AND ESTIMATES

The value-in-use calculation is sensitive to a number of key assumptions requiring management judgement, including: future profitability levels, capital levels, long term growth rates and discount rates. A change in any of the key assumptions below could have an adverse effect on the recoverable amount of the investments. The key assumptions used in the value-in-use calculation are outlined below:

As at 30 September 2018	AmBank	PT Panin
Post-tax discount rate	11.0%	12.3%
Terminal growth rate	4.9%	5.6%
Expected NPAT growth (compound annual growth rate – 5 years)	4.6%	7.6%
Core Equity Tier 1 rate	12% to 12.5%	10.6%

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 27. STRUCTURED ENTITIES

A Structured Entity (SE) is an entity that has been designed such that voting or similar rights are not the dominant factor in deciding who controls the entity, such as when any voting rights relate to administrative tasks only and the relevant activities (being those that significantly affect the entity's returns) are directed by means of contractual arrangement. A SE often has some or all of the following features or attributes:

- restricted activities;
- a narrow and well defined objective;
- insufficient equity to permit the SE to finance its activities without subordinated financial support; and
- financing in the form of multiple contractually linked instruments to investors that create concentrations of credit or other risks (tranches).

The Group is involved with both consolidated and unconsolidated SEs which may be established by the Group or by a third party. SEs are classified as subsidiaries and consolidated when control exists. If the Group does not control a SE, then it will not be consolidated (an unconsolidated SE). This note provides information on both consolidated and unconsolidated SEs.

The Group's involvement with SEs is as follows:

Type	Details
Securitisation	<p>The Group uses SEs to securitise customer loans and advances that it has originated, in order to diversify sources of funding for liquidity management. Such transactions involve transfers to an internal securitisation (bankruptcy remote) vehicle which we create for the purpose of structuring assets that are eligible for repurchase under agreements with the applicable central bank (these are known as 'Repo eligible'). The Group's internal securitisation SEs are consolidated. Refer to Note 28 Transfers of Financial Assets for further details.</p> <p>The Group also establishes SEs on behalf of customers to securitise their loans or receivables. The Group may manage these securitisation vehicles or provide liquidity or other support. Additionally, the Group may acquire interests in securitisation vehicles set up by third parties through holding securities issued by such entities. In limited circumstances, where control exists, these SEs are consolidated.</p>
Covered bond issuances	<p>Certain loans and advances have been assigned to bankruptcy remote SEs to provide security for issuances of debt securities by the Group. The Group retains control over these SEs and therefore they are consolidated. Refer to Note 28 Transfers of Financial Assets for further details.</p>
Structured finance arrangements	<p>The Group is involved with SEs established:</p> <ul style="list-style-type: none"><li>• in connection with structured lending transactions to facilitate debt syndication and/or to ring-fence collateral; and</li><li>• to own assets that are leased to customers in structured leasing transactions.</li></ul> <p>The Group may manage the SE, hold minor amounts of the SE's capital, or provide risk management products (derivatives) to the SE.</p> <p>In most instances, the Group does not control these SEs. Further, the Group's involvement typically does not establish more than a passive interest in decisions about the relevant activities of the SE, and accordingly we do not consider that interest disclosable.</p>
Funds management activities	<p>The Group's Wealth Australia and New Zealand businesses conduct investment management and other fiduciary activities as a responsible entity, trustee, custodian or manager for investment funds and trusts – including superannuation funds and wholesale and retail trusts (collectively 'Investment Funds'). The Investment Funds are financed through the issue of puttable units to investors and the Group considers them to be SEs. The Group's exposure to Investment Funds includes holding units and receiving fees for services. When the Group invests in Investment Funds on behalf of policyholders, then those funds are consolidated if control is deemed to exist.</p>

## 27. STRUCTURED ENTITIES (continued)

### CONSOLIDATED STRUCTURED ENTITIES

#### Financial or Other Support Provided to Consolidated Structured Entities

The Group provides financial support to consolidated SEs as outlined below. As these are intra-group transactions, they are eliminated on consolidation:

Securitisation and covered bond issuances	The Group provides lending facilities, derivatives and commitments to these SEs and/or holds debt instruments that they have issued.
Structured finance arrangements	The assets held by these SEs are normally pledged as collateral for financing provided. Certain consolidated SEs are financed entirely by the Group while others are financed by syndicated loan facilities in which the Group is a participant. The financing provided by the Group includes lending facilities where the Group's exposure is limited to the amount of the loan and any undrawn amount. Additionally, the Group has provided Letters of Support to these consolidated SEs confirming that the Group will not demand repayment of the financing provided for the ensuing 12 month period.

The Group did not provide any non-contractual support to consolidated SEs during the year (2017: nil). Other than as disclosed above, the Group does not have any current intention to provide financial or other support to consolidated SEs.

### UNCONSOLIDATED STRUCTURED ENTITIES

#### Group's Interest in Unconsolidated Structured Entities

An 'interest' in an unconsolidated SE is any form of contractual or non-contractual involvement with a SE that exposes the Group to variability of returns from the performance of that SE. These interests include, but are not limited to: holdings of debt or equity securities; derivatives that pass-on risks specific to the performance of the SE; lending; loan commitments; financial guarantees; and fees from funds management activities.

For the purpose of disclosing interests in unconsolidated SEs:

- no disclosure is made if the Group's involvement is not more than a passive interest - for example: when the Group's involvement constitutes a typical customer-supplier relationship. On this basis, exposures to unconsolidated SEs that arise from lending, trading and investing activities are not considered disclosable interests - unless the design of the structured entity allows the Group to participate in decisions about the relevant activities (being those that significantly affect the entity's returns).
- 'interests' do not include derivatives intended to expose the Group to market-risk (rather than performance risk specific to the SE) or derivatives through which the Group creates, rather than absorbs, variability of the unconsolidated SE (such as purchase of credit protection under a credit default swap).

The table below sets out the Group's interests in unconsolidated SEs together with the maximum exposure to loss that could arise from those interests:

	Securitisation and structured finance		Investment funds		Total	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
<b>On-balance sheet interests</b>						
Available-for-sale assets	1,715	2,532	-	-	1,715	2,532
Investments backing policy liabilities	-	-	18	21	18	21
Loans and advances	7,018	7,130	-	-	7,018	7,130
<b>Total on-balance sheet</b>	<b>8,733</b>	<b>9,662</b>	<b>18</b>	<b>21</b>	<b>8,751</b>	<b>9,683</b>
<b>Off-balance sheet interests</b>						
Commitments (facilities undrawn)	1,381	4,371	-	-	1,381	4,371
Guarantees	10	-	-	-	10	-
<b>Total off-balance sheet</b>	<b>1,391</b>	<b>4,371</b>	<b>-</b>	<b>-</b>	<b>1,391</b>	<b>4,371</b>
<b>Maximum exposure to loss</b>	<b>10,124</b>	<b>14,033</b>	<b>18</b>	<b>21</b>	<b>10,142</b>	<b>14,054</b>

In addition to the interests above, the Group earned funds management fees from unconsolidated SEs of \$505 million (2017: \$493 million) during the year.

### 27. STRUCTURED ENTITIES (continued)

#### Group's Interest in Unconsolidated Structured Entities (continued)

The Group's maximum exposure to loss represents the maximum amount of loss that the Group could incur as a result of its involvement with unconsolidated SEs if loss events were to take place — regardless of the probability of occurrence. This does not in any way represent the actual losses expected to be incurred. Instead, the maximum exposure to loss is contingent in nature — for example, it may arise: on the bankruptcy of an issuer of securities, or a debtor; or if liquidity facilities or guarantees were to be called on. Furthermore, the maximum exposure to loss is stated gross of the effects of hedging and collateral arrangements entered into to mitigate ANZ's exposure to loss.

For each type of interest, the maximum exposure to loss has been determined as follows:

- available-for-sale assets and investments backing policy liabilities – carrying amount; and
- loans and advances – carrying amount plus the undrawn amount of any commitments.

Information about the size of the unconsolidated SEs that the Group is involved with is as follows:

- Securitisation and structured finance: size is indicated by total assets which vary by SE with a maximum value of approximately \$1.0 billion (2017: \$2.1 billion); and
- Investment funds: size is indicated by Funds Under Management which vary by SE with a maximum value of approximately \$36.9 billion (2017: \$35.9 billion).

The Group did not provide any non-contractual support to unconsolidated SEs during the year (2017: nil); nor does it have any current intention to provide financial or other support to unconsolidated SEs.

#### SPONSORED UNCONSOLIDATED STRUCTURED ENTITIES

The Group may also sponsor unconsolidated SEs in which it has no disclosable interest.

For the purposes of this disclosure, the Group considers itself the 'sponsor' of an unconsolidated SE if it is the primary party involved in the design and establishment of that SE and:

- the Group is the major user of that SE; or
- the Group's name appears in the name of that SE, or on its products; or
- the Group provides implicit or explicit guarantees of that SE's performance.

The Group has sponsored the ANZ PIE Fund in New Zealand, which invests only in deposits with ANZ Bank New Zealand Limited. The Group does not provide any implicit or explicit guarantees of the capital value or performance of investments in the ANZ PIE Fund. There was no income received from, nor assets transferred to, this entity during the year.



#### KEY JUDGEMENTS AND ESTIMATES

Significant judgement is required in assessing whether control exists over Structured Entities involved in securitisation activities and structured finance transactions, and investment funds. Judgement is required in relation to the existence of:

- power over the relevant activities (being those that significantly affect the entity's returns); and
- exposure to variable returns of that entity.

## 28. TRANSFERS OF FINANCIAL ASSETS

In the normal course of business the Group enters into transactions where it transfers financial assets directly to third parties or to SEs. These transfers may give rise to the Group fully, or partially, derecognising those financial assets - depending on the Group's exposure to the risks and rewards or control over the transferred assets. If the Group retains substantially all of the risk and rewards of a transferred asset, the transfer does not qualify for derecognition and the asset remains on the Group's balance sheet in its entirety.

### SECURITISATIONS

Net loans and advances include residential mortgages securitised under the Group's securitisation programs which are assigned to bankruptcy remote SEs to provide security for obligations payable on the notes issued by the SEs. This includes mortgages that are held for potential repurchase agreements with central banks. The holders of the issued notes have full recourse to the pool of residential mortgages which have been securitised and the Group cannot otherwise pledge or dispose of the transferred assets.

In some instances the Group is also the holder of the securitised notes. In addition, the Group is entitled to any residual income of the SEs and sometimes enters into derivatives with the SEs. The Group retains the majority of the risks and rewards of the residential mortgages and continues to recognise the mortgages as financial assets. The obligation to pay this amount to the SE is recognised as a financial liability of the Group.

The Group is exposed to variable returns from its involvement with these securitisation SEs and has the ability to affect those returns through its power over the SEs activities. The SEs are therefore consolidated by the Group.

### COVERED BONDS

The Group operates various global covered bond programs to raise funding in its primary markets. Net loans and advances include residential mortgages assigned to bankruptcy remote SEs associated with these covered bond programs. The mortgages provide security for the obligations payable on the issued covered bonds.

The covered bond holders have dual recourse to the issuer and the cover pool of assets. The issuer cannot otherwise pledge or dispose of the transferred assets, however, subject to legal arrangements it may repurchase and substitute assets as long as the required cover is maintained.

The Group is required to maintain the cover pool at a level sufficient to cover the bond obligations. In addition, the Group is entitled to any residual income of the covered bond SEs and enters into derivatives with the SEs. The Group retains the majority of the risks and rewards of the residential mortgages and continues to recognise the mortgages as financial assets. The obligation to pay this amount to the SEs is recognised as a financial liability of the Group.

The Group is exposed to variable returns from its involvement with the covered bond SEs and has the ability to affect those returns through its power over the SEs activities. The SEs are therefore consolidated by the Group. The covered bonds issued externally are included within debt issuances.

### REPURCHASE AGREEMENTS

If the Group sells securities subject to repurchase agreements under which substantially all the risks and rewards of ownership remain with the Group, then those assets are considered to be transferred assets that do not qualify for derecognition. An associated liability is recognised for the consideration received from the counterparty.

### STRUCTURED FINANCE ARRANGEMENTS

The Group arranges funding for certain customer transactions through structured leasing and commodity prepayment arrangements. At times, other financial institutions participate in the funding of these arrangements. This participation involves a proportionate transfer of the rights to the lease receivable or financing arrangement. The participating banks have limited recourse to the leased assets or financed commodity and related proceeds. In some circumstances the Group continues to be exposed to some of the risks of the transferred lease receivable or financing arrangement through a derivative or other continuing involvement. When this occurs, the Group does not derecognise the lease receivable or loan. Instead, the Group recognises an associated liability representing its obligations to the participating financial institutions.

The table below sets out the balance of assets transferred that do not qualify for derecognition, along with the associated liabilities:

	Securitisations <sup>1,2</sup>		Covered bonds		Repurchase agreements		Structured finance arrangements	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
Current carrying amount of assets transferred	1,239	1,520	29,455	29,353	40,164	36,242	96	98
Carrying amount of associated liabilities	1,232	1,552	17,846	19,859	38,378	34,536	88	91

<sup>1</sup> Does not include transfers to internal structured entities where there are no external investors.

<sup>2</sup> The securitisation noteholders have recourse only to the pool of residential mortgages which have been securitised. The carrying value of securitised assets and the associated liabilities approximates their fair value.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 29. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE

#### DISCONTINUED OPERATIONS

On 17 October 2017, the Group announced it had agreed to sell its OnePath pensions and investments (OnePath P&I) and aligned dealer groups (ADG) businesses to IOOF Holdings Limited. The aligned dealer groups business consists of aligned advice businesses that operate under their own Australian Financial Services licences. The sale of the aligned dealer groups business completed on 1 October 2018. The completion of the remaining OnePath pensions and investment business will occur after the successful completion of the successor fund transfer, which is expected to occur in the 2019 financial year.

On 12 December 2017, ANZ announced that it had agreed to the sale of its life insurance business to Zurich Financial Services Australia (Zurich) and regulatory approval was obtained on 10 October 2018. The transaction is subject to closing conditions and ANZ expects it to complete in the 2019 financial year.

As a result of the sale transactions outlined above, the financial results of the businesses to be divested and associated Group reclassification and consolidation impacts are treated as discontinued operations from a financial reporting perspective. This impacts the current and comparative financial information for Wealth Australia and TSO and Group Centre divisions.

Details of the financial performance and cash flows of discontinued operations are shown below.

#### Income Statement

	2018 \$m	2017 \$m
Net interest income	-	(3)
Other operating income <sup>1</sup>	(646)	11
Net funds management and insurance income <sup>2</sup>	727	867
Operating income	81	875
Operating expenses <sup>2</sup>	(544)	(481)
Profit/(Loss) before income tax	(463)	394
Income tax expense <sup>2</sup>	(232)	(332)
<b>Profit/(Loss) for the period attributable to shareholders of the Company</b>	<b>(695)</b>	<b>62</b>

<sup>1</sup> Includes a \$632 million loss recognised on the reclassification of Wealth Australia businesses to held for sale.

<sup>2</sup> Includes customer remediation of \$127 million post-tax recognised in the September 2018 financial year (2017: nil) comprising \$106 million of customer remediation recognised in Net funds management and insurance income, \$75 million of remediation costs recognised in Operating expenses, and a \$54 million benefit in Income tax expense.

#### Cash Flow Statement

	2018 \$m	2017 \$m
Net cash provided by/(used in) operating activities	2,989	1,582
Net cash provided by/(used in) investing activities	(2,444)	(2,167)
Net cash provided by/(used in) financing activities	(575)	575
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>(30)</b>	<b>(10)</b>

#### ASSETS AND LIABILITIES HELD FOR SALE

At 30 September 2018, assets and liabilities held for sale are re-measured at the lower of their existing carrying amount and fair value less costs to sell, except for assets such as deferred tax assets, financial assets and contractual rights under insurance contracts, which are specifically exempt from this requirement and continue to be recognised at their existing carrying value.

In addition to the assets and liabilities associated with the Group's discontinued operations, assets and liabilities held for sale contain the assets and liabilities of other assets or disposal groups, subject to sale, which do not meet the criteria to classify as a discontinued operation under the accounting standards.

## 29. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE

(continued)

	Discontinued Operations \$m	Cambodia JV \$m	OPL NZ \$m	PNG Retail, Commercial & SME \$m	Total \$m
<b>As at 30 September 2018<sup>1</sup></b>					
Cash and cash equivalents	5	323	-	-	328
Derivative financial instruments	-	3	-	-	3
Available-for-sale assets	1,079	-	-	-	1,079
Net loans and advances	46	806	-	147	999
Regulatory deposits	-	146	-	-	146
Investments in associates	1	1	-	-	2
Deferred tax assets	102	2	-	-	104
Goodwill and other intangible assets	1,155	-	93	-	1,248
Investments backing policy liabilities	40,054	-	-	-	40,054
Premises and equipment	4	6	-	6	16
Other assets	450	92	727	-	1,269
<b>Total assets held for sale</b>	<b>42,896</b>	<b>1,379</b>	<b>820</b>	<b>153</b>	<b>45,248</b>
Deposits and other borrowings	-	1,067	-	512	1,579
Derivative financial instruments	-	1	-	-	1
Current tax liabilities	(33)	8	15	-	(10)
Deferred tax liabilities	160	1	160	-	321
Policy liabilities	39,607	-	-	-	39,607
External unit holder liabilities	4,712	-	-	-	4,712
Payables and other liabilities	644	98	130	-	872
Provisions	28	43	-	6	77
<b>Total liabilities held for sale</b>	<b>45,118</b>	<b>1,218</b>	<b>305</b>	<b>518</b>	<b>47,159</b>
	Asia Retail and Wealth businesses \$m	UDC \$m	SRCB \$m	MCC \$m	Total \$m
<b>As at 30 September 2017<sup>1</sup></b>					
Cash and cash equivalents	-	-	-	-	-
Derivative financial instruments	-	-	-	-	-
Available-for-sale assets	-	-	-	-	-
Net loans and advances	3,283	2,679	-	-	5,962
Regulatory deposits	-	-	-	-	-
Investments in associates	-	-	1,748	120	1,868
Deferred tax assets	-	-	-	-	-
Goodwill and other intangible assets	-	122	-	-	122
Investments backing policy liabilities	-	-	-	-	-
Premises and equipment	-	-	-	-	-
Other assets	-	18	-	-	18
<b>Total assets held for sale</b>	<b>3,283</b>	<b>2,819</b>	<b>1,748</b>	<b>120</b>	<b>7,970</b>
Deposits and other borrowings	3,602	956	-	-	4,558
Derivative financial instruments	-	-	-	-	-
Current tax liabilities	-	22	-	-	22
Deferred tax liabilities	-	(8)	-	-	(8)
Policy liabilities	-	-	-	-	-
External unit holder liabilities	-	-	-	-	-
Payables and other liabilities	47	30	-	-	77
Provisions	43	1	-	-	44
<b>Total liabilities held for sale</b>	<b>3,692</b>	<b>1,001</b>	<b>-</b>	<b>-</b>	<b>4,693</b>

<sup>1</sup>: Amounts in the table above are shown net of intercompany balances.

### 29. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE (continued)

Other strategic divestments not classified as discontinued operations but have been presented as assets and liabilities held for sale:

- **Asia Retail & Wealth Businesses**

The Group announced that it had agreed to sell its Retail and Wealth businesses in Singapore, Hong Kong, China, Taiwan and Indonesia to Singapore's DBS Bank on 31 October 2016, and its Retail business in Vietnam to Shinhan Bank Vietnam on 21 April 2017. The Group successfully completed the transition of businesses in China, Singapore and Hong Kong in the 2017 financial year, and Vietnam, Taiwan, and Indonesia in the 2018 financial year. These businesses were part of the Asia Retail & Pacific division.

- **Shanghai Rural Commercial Bank (SRCB)**

On 3 January 2017, the Group announced it had agreed to sell its 20% stake in Shanghai Rural Commercial Bank (SRCB). The sale was completed in the 2018 financial year. This asset was part of the TSO and Group Centre division.

- **UDC Finance (UDC)**

On 11 January 2017, the Group announced that it had entered into a conditional agreement to sell UDC to HNA Group (HNA). On 21 December 2017, the Group announced that it had been informed that New Zealand's Overseas Investment Office had declined HNA's application to acquire UDC and the agreement with HNA was terminated in January 2018. The assets and liabilities of UDC are no longer classified as held for sale as at 30 September 2018.

This business is part of the New Zealand division.

- **Metrobank Card Corporation (MCC)**

On 18 October 2017, the Group announced it had entered into a sale agreement with its joint venture partner Metropolitan Bank & Trust Company (Metrobank) in relation to its 40% stake in the Philippines based Metrobank Card Corporation (MCC). The Group sold its 40% stake in two equal tranches in January and September 2018. This asset was part of the TSO and Group Centre division.

- **ANZ Royal Bank (Cambodia) Ltd (Cambodia JV)**

On 17 May 2018, the Group announced it had reached an agreement to sell its 55% stake in Cambodia JV ANZ Royal Bank to J Trust, a Japanese diversified financial holding company listed on the Tokyo Stock Exchange. The transaction is subject to closing conditions and regulatory approval and ANZ expects it to close in the 2019 financial year. This asset is part of the Institutional division.

- **OnePath Life NZ Ltd (OPL NZ)**

On 30 May 2018, the Group announced that it had agreed to sell OnePath Life NZ Limited to Cigna Corporation and the final regulatory approval was obtained on 29 October 2018. The transaction is subject to closing conditions and ANZ expects it to close in the 2019 financial year. This business is part of the New Zealand division.

- **Papua New Guinea Retail, Commercial and Small-Medium Sized Enterprise businesses (PNG Retail, Commercial and SME)**

On 25 June 2018, the Group announced it had entered into an agreement to sell its Retail, Commercial and Small-Medium Sized Enterprise (SME) banking businesses in Papua New Guinea to Kina Bank. The transaction is subject to closing conditions and regulatory approval and ANZ expects it to close by late 2019 calendar year. This business is part of the Institutional division.

## 29. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE (continued)

### INCOME STATEMENT IMPACT RELATING TO ASSETS AND LIABILITIES HELD FOR SALE

During the September 2018 financial year, the Group recognised the following impacts in relation to assets and liabilities held for sale:

- \$632 million loss after tax recognised on the reclassification of the Wealth Australia business to held for sale. This loss is recognised in discontinued operations.
- \$85 million gain after tax comprising \$99 million relating to the sale of the remaining Asia Retail and Wealth businesses, net of costs associated with the sale and a \$14 million tax expense. This gain is recognised in continuing operations.
- \$247 million gain after tax relating to SRCB comprising a \$289 million gain on release of reserves, \$56 million of foreign exchange losses and other costs, and a \$14 million tax benefit. This gain is recognised in continuing operations.
- \$18 million gain after tax relating to UDC comprising a cost recovery in respect of the terminated transaction process. This gain is recognised in continuing operations.
- \$247 million gain after tax relating to MCC comprising a \$259 million gain on sale of the 40% stake, \$13 million of foreign exchange losses, \$6 million loss on release of reserves, and a \$7 million tax benefit. This gain is recognised in continuing operations.
- \$42 million loss after tax relating to the reclassification of the Cambodia JV to held for sale, comprising a \$27 million impairment and \$15 million of costs associated with the sale. The loss is recognised in continuing operations.
- \$3 million loss after tax relating to OnePath Life NZ transaction costs. The loss is recognised in continuing operations.
- \$21 million loss after tax relating to the reclassification of the PNG Retail, Commercial and SME businesses to held for sale, comprising a \$12 million impairment of goodwill, \$7 million costs associated with the sale and a \$2 million tax expense. The loss is recognised in continuing operations.

During the September 2017 financial year, the Group recognised the following impacts in continuing operations in relation to assets and liabilities held for sale:

- \$333 million loss after tax relating to the Group's investment in SRCB comprising of a \$219 million impairment to the investment, \$12 million of foreign exchange losses, and a \$102 million tax expense.
- \$270 million loss after tax relating to the reclassification of the Group's Asia Retail and Wealth businesses to held for sale comprising \$225 million of software, goodwill and other assets impairment charges, \$99 million of costs associated with the sale, a \$40 million tax benefit as a result of the loss on reclassification to held for sale, and a \$14 million gain recognised on the partial completion of the Asia Retail and Wealth sale.

The impacts on continuing operations are shown in the relevant Income Statement categories and items relating to discontinued operations are included in Profit/(Loss) after tax from discontinued operations.



### RECOGNITION AND MEASUREMENT

#### LIFE INSURANCE CONTRACT LIABILITIES AND LIABILITIES CEDED UNDER REINSURANCE CONTRACTS

We calculate Life insurance contract Liabilities under the Margin on Service (MoS) model using a projection method based on actuarial principles and standards.

We discount the expected future cash flows of these contracts at the risk-free discount rate.

#### LIFE INVESTMENT CONTRACT LIABILITIES

A life investment contract liability is measured at fair value and is directly linked to the fair value of the assets that back it. For guaranteed policies, we determine the liability as the net present value of expected cash flows, subject to a minimum of current surrender value.

#### EXTERNAL UNIT HOLDER LIABILITIES

The life insurance business includes controlling interests in investment funds which we aggregate. When we aggregate a controlled investment fund, we recognise the external unit holder liabilities as a liability and include them on the balance sheet in external unit holder liabilities.

#### INVESTMENTS BACKING POLICY LIABILITIES

Our determination of fair value of investments backing policy liabilities involves the same judgement as other financial assets as described in Note 17 Fair Value of Financial Assets and Financial Liabilities.

### 29. DISCONTINUED OPERATIONS AND ASSETS AND LIABILITIES HELD FOR SALE (continued)



#### KEY JUDGEMENTS AND ESTIMATES

A significant level of judgement is used by the Group to determine:

- whether an asset or group of assets is classified and presented as held for sale or as a discontinued operation; and
- the fair value of the assets and liabilities classified as being held for sale.

Management is required to exercise significant judgement when assessing the fair value less costs to sell for assets and liabilities held for sale. The judgemental factors include determining: costs to sell, allocation of goodwill, indemnities provided under the sale contract and consideration received - particularly where elements of consideration are contingent in nature. Any impairment we record is based on the best available evidence of fair value compared to the carrying value before the impairment. The final sale price may be different to the fair value we estimate when recording the impairment. Management regularly assess the appropriateness of the underlying assumptions against actual outcomes and other relevant evidence and adjustments are made to fair value where appropriate. We expect that the sales will complete within 12 months after balance date, subject to the relevant regulatory approvals and customary terms of sale for such assets.

Life Insurance Liabilities continue to be measured in accordance with AASB 1038. The Group is largely insulated from significant changes to the carrying value of the liability due to the share sale agreements.

Our estimates of life insurance liabilities are affected by: regulation, competition, interest rates, inflation, taxes and general economic conditions.

We have performed sensitivity analysis on key variables influencing the insurance liabilities and assets - namely: interest, inflation, mortality, morbidity and discontinuance risk. We have determined that there would be no material impact to the Group for a reasonable change in any of these variables after taking into account of the share sale agreements.

### 30. SUPERANNUATION AND POST EMPLOYMENT BENEFIT OBLIGATIONS

Set out below is a summary of amounts recognised in the Balance Sheet in respect of the defined benefit superannuation schemes:

	2018 \$m	2017 \$m
<b>Defined benefit obligation and scheme assets</b>		
Present value of funded defined benefit obligation	(1,418)	(1,406)
Fair value of scheme assets	1,551	1,496
<b>Net defined benefit asset</b>	<b>133</b>	<b>90</b>
<b>As represented in the Balance Sheet</b>		
Net liabilities arising from defined benefit obligations included in payables and other liabilities	(21)	(32)
Net assets arising from defined benefit obligations included in other assets	154	122
<b>Net defined benefit asset</b>	<b>133</b>	<b>90</b>
Weighted average duration of the benefit payments reflected in the defined benefit obligation (years)	16.8	16.8

As at the most recent reporting dates of the schemes, the aggregate surplus of net market value of assets over the value of accrued benefits on a funding basis was \$21 million (2017: deficit of \$18 million). In 2018, the Group made defined benefit contributions totalling \$5 million (2017: \$5 million). It expects to make around \$4 million next financial year.

#### GOVERNANCE OF THE SCHEMES AND FUNDING OF THE DEFINED BENEFIT SECTIONS

The main defined benefit superannuation schemes in which the Group participates operate under trust law and are managed and administered on behalf of the members in accordance with the terms of the relevant trust deed and rules and all relevant legislation. These schemes have corporate trustees, which are wholly owned subsidiaries of the Group. The trustees are the legal owners of the assets, which are held separately from the assets of the Group, and are responsible for setting investment policy and agreeing funding requirements with the employer through the triennial actuarial valuation process.

The Group has defined benefit arrangements in Australia, Japan, New Zealand, Philippines, Taiwan and United Kingdom. The defined benefit section of the ANZ Australian Staff Superannuation Scheme, the ANZ UK Staff Pension Scheme and the ANZ National Retirement Scheme in New Zealand are the three largest plans. They have been closed to new members since 1987, 2004 and 1991 respectively. None of the schemes had a material deficit, or surplus, at the last funding valuation. The Group has no present liability under any of the schemes' trust deeds to fund a deficit (measured on a funding basis). A contingent liability of the Group may arise if any of the schemes were wound up.



#### RECOGNITION AND MEASUREMENT

##### Defined benefit superannuation schemes

The Group operates a small number of defined benefit schemes. Independent actuaries calculate the liability and expenses related to providing benefits to employees under each defined benefit scheme. They use the Projected Unit Credit Method to value the liabilities. The balance sheet includes:

- a defined benefit liability if the obligation is greater than the fair value of the schemes assets; and
- an asset (capped to its recoverable amount) if the fair value of the assets is greater than the obligation.

In each reporting period, the movements in the net defined benefit liability are recognised as follows:

- the net movement relating to the current period's service cost, net interest on the defined benefit liability, past service costs and other costs (such as the effects of any curtailments and settlements) as operating expenses;
- remeasurements of the net defined benefit liability (which comprise actuarial gains and losses and return on scheme assets, excluding interest income included in net interest) directly in retained earnings through other comprehensive income; and
- contributions of the Group directly against the net defined benefit position.

##### Defined contribution superannuation schemes

The Group operates a number of defined contribution schemes. It also contributes (according to local law, in the various countries in which it operates) to Government and other plans that have the characteristics of defined contribution plans. The Group's contributions to these schemes are recognised as personnel expenses when they are incurred.

### 30. SUPERANNUATION AND POST EMPLOYMENT BENEFIT OBLIGATIONS (continued)



#### KEY JUDGEMENTS AND ESTIMATES

The main assumptions we use in valuing defined benefit obligations are listed in the table below. A change to any assumptions, or applying different assumptions, could have a significant effect on the Statement of Other Comprehensive Income and Balance Sheet.

Assumptions	2018	2017	Sensitivity analysis change in significant assumptions	Increase/(decrease) in defined benefit obligation	
				2018 \$m	2017 \$m
Discount rate (% p.a.)	2.5 - 3.7	2.5 - 3.8	0.5% increase	(139)	(112)
Future salary increases (% p.a.)	1.7 - 3.8	1.6 - 3.7			
Future pension indexation					
In payment (% p.a.)/In deferment (% p.a.)	1.7 - 3.0/2.3	1.7 - 3.0/ 2.2	0.5% increase	118	95
Life expectancy at age 60 for current pensioners			1 year increase	61	50
– Males (years)	25.5 - 29.0	25.4 - 28.9			
– Females (years)	28.7 - 31.1	28.6 - 31.0			

### 31. EMPLOYEE SHARE AND OPTION PLANS

ANZ operates a number of employee share and option schemes under the ANZ Employee Share Acquisition Plan and the ANZ Share Option Plan.

#### ANZ EMPLOYEE SHARE ACQUISITION PLAN

ANZ Employee Share Acquisition Plan schemes that operated during the 2017 and 2018 years were the Employee Share Offer and the Deferred Share Plan.

##### Employee Share Offer

Eligibility	Most permanent employees employed in either Australia or New Zealand with three years continuous service for the most recent financial year.
Grant	Up to AUD 1,000 in Australia (and AUD 800 in New Zealand) ANZ shares each financial year, subject to Board approval.
Allocation value	One week Volume Weighted Average Price (VWAP) of ANZ shares traded on the ASX in the week leading up to and including the date of grant.
Australia	ANZ ordinary shares are granted to eligible employees for nil consideration. The shares vest on grant and are held in trust for three years from grant date, after which time they may remain in trust, be transferred to the employee's name or sold. Dividends are automatically reinvested in the Dividend Reinvestment Plan.
New Zealand	Shares are granted to eligible employees on payment of NZD one cent per share. Shares vest subject to satisfaction of a three year service period, after which they may remain in trust, be transferred to the employee's name or sold. Unvested shares are forfeited if the employee resigns or is dismissed for serious misconduct. Dividends are either paid in cash or reinvested into the Dividend Reinvestment Plan.
Expensing value (fair value)	In Australia, the fair value of the shares is expensed in the year shares are granted, as they are not subject to forfeiture. In New Zealand, the fair value is expensed on a straight-line basis over the three year vesting period. The expense is recognised as a share-based compensation expense with a corresponding increase in share capital.
FY 2018	541,982 shares were granted on 1 December 2017 at an issue price of \$28.67.
FY 2017	Zero shares were granted in the 2017 financial year.

## 31. EMPLOYEE SHARE AND OPTION PLANS (continued)

### Deferred Share Plan

#### i) Chief Executive Officer (CEO) and Group Executive Committee (ExCo)

Eligibility	Group CEO and ExCo.
Grant	50% of the CEO's Annual Variable Remuneration (AVR) and 33% of ExCo's Variable Remuneration (VR) received as deferred shares.
Conditions	Deferred evenly over four years from grant date.

#### ii) ANZ Incentive Plan (ANZIP) and Business Unit Incentive Plans (BUIPs) – for grants from 1 October 2017

Eligibility	Employees participating in ANZ's standard VR arrangements.
Grant	If VR is at or exceeds AUD 150,000, then 60% of incentive amounts exceeding AUD 80,000 (subject to a minimum deferral amount of AUD 42,000) is deferred as deferred shares.
Conditions	Deferred evenly over three years from grant date.

#### iii) ANZ Employee Reward Scheme (ANZERS) and BUIPs – for grants up to 30 September 2017

Eligibility	Employees participating in ANZ's standard Short Term Incentive (STI) arrangements.
Grant	Half of all incentive amounts exceeding AUD 100,000 (subject to a minimum deferral amount of AUD 25,000) received as deferred shares.
Conditions	Deferred evenly over two years from grant date.

#### iv) Total Incentives Performance Plan (TIPP) – for grants up to 30 September 2017

Eligibility	Employees participating in the Institutional TIPP.
Grant	60% of incentive amounts exceeding AUD 80,000 (subject to a minimum deferral amount of AUD 18,000) received as deferred shares.
Conditions	Deferred evenly over three years from grant date.

#### v) Long Term Incentives (LTIs)

Eligibility	Selected employees.
Grant	100% deferred shares.
Conditions	Vest three years from grant date.

#### vi) Exceptional circumstances

Remuneration foregone	In exceptional circumstances, we grant deferred shares to certain employees when they start with ANZ to compensate them for remuneration they have foregone from their previous employer. The vesting period generally aligns with the remaining vesting period of the remuneration they have foregone, and therefore varies between grants.
Retention	We may grant deferred shares to high performing employees who are regarded as a significant retention risk to ANZ.

#### vii) Further information

Downward adjustment	Deferred shares remain at risk and the Board has the discretion to adjust the number of deferred shares downwards to zero at any time before the vesting date. ANZ's downward adjustment provisions are detailed in section 4.3.4 of the 2018 Remuneration Report.
Cessation	Unless the Board decides otherwise, employees forfeit their unvested deferred shares if they resign, are terminated on notice, or are dismissed for serious misconduct. The deferred shares may be held in trust beyond the deferral period.
Dividends	Dividends are paid in cash or reinvested in the Dividend Reinvestment Plan.
Instrument	Deferred share rights may be granted instead of deferred shares in some countries as locally appropriate (see deferred share rights section).
Allocation value	All deferred shares are issued based on the VWAP of ANZ shares traded on the ASX in the week leading up to and including the date of grant.
Expensing value (fair value)	We expense the fair value of deferred shares on a straight-line basis over the relevant vesting period and we recognise the expense as a share-based compensation expense with a corresponding increase in share capital.
FY 2018 grants	2,232,563 deferred shares were granted with a weighted average grant price of \$29.31. 2,632 deferred shares were adjusted downward to zero, based on Board discretion.
FY 2017 grants	2,016,835 deferred shares were granted with a weighted average grant price of \$28.03. No deferred shares were adjusted downward to zero, based on Board discretion.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 31. EMPLOYEE SHARE AND OPTION PLANS (continued)

#### Expensing of the ANZ Employee Share Acquisition Plan

Expensing value (fair value)	The fair value of shares we granted during 2018 under the Employee Share Offer and the Deferred Share Plan, measured as at the date of grant of the shares, is \$80.9 million (2017: \$56.7 million) based on 2,774,545 shares (2017: 2,016,835) at VWAP of \$29.17 (2017: \$28.09).
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#### ANZ SHARE OPTION PLAN

Allocation	<p>We may grant selected employees options/rights which entitle them to acquire fully paid ordinary ANZ shares at a fixed price at the time the options/rights vest. Voting and dividend rights will be attached to the ordinary shares allocated on exercise of the options/rights.</p> <p>Each option/right entitles the holder to one ordinary share subject to the terms and conditions imposed on grant. Exercise price of options, determined in accordance with the rules of the plan, is generally based on the VWAP of the shares traded on the ASX in the week leading up to and including the date of grant. For rights, the exercise price is nil.</p>
Rules	<p>Prior to the exercise of the option/right if ANZ changes its share capital due to a bonus share issue, pro-rata new share issue or reorganisation the following adjustments are required:</p> <ul style="list-style-type: none"><li>• Issue of bonus shares - When the holder exercises their option, they are also entitled to be issued the number of bonus shares they would have been entitled to had they held the underlying shares at the time of the bonus issue;</li><li>• Pro-rata share offer - We will adjust the exercise price of the option in the manner set out in the ASX Listing Rules; and</li><li>• Reorganisation - In respect of rights, if there is a bonus issue or reorganisation of ANZ's share capital, then the Board may adjust the number of rights or the number of underlying shares so that there is no advantage or disadvantage to the holder.</li></ul> <p>Holders otherwise have no other entitlements to participate:</p> <ul style="list-style-type: none"><li>• in any new issue of ANZ securities before they exercise their options/rights; or</li><li>• in a share issue of a body corporate other than ANZ (such as a subsidiary).</li></ul> <p>For equity grants made after 1 November 2012, any portion of the award which vests may, at the Board's discretion, be satisfied by a cash equivalent payment rather than shares.</p>
Expensing	We expense the fair value of options/rights on a straight-line basis over the relevant vesting period and we recognise the expense as a share-based compensation expense with a corresponding increase in share options reserve.
Cessation	The provisions that apply if the employee's employment ends are in section 7.2 of the 2018 Remuneration Report.
Downward adjustment	ANZ's downward adjustment provisions are detailed in section 4.3.4 of the 2018 Remuneration Report.

#### Option Plans that operated during 2018 and 2017

##### i) Performance Rights

Allocation	We grant performance rights to selected employees as part of ANZ's incentive plans. Performance rights provide the holder with the right to acquire ANZ shares at nil cost, subject to a three year vesting period and Total Shareholder Return (TSR) performance hurdles. Further details on the performance hurdles are in section 4.3.3 of the 2018 Remuneration Report.
FY 2018 and FY 2017 grants	During the 2018 year, we granted 1,023,239 performance rights (2017: 944,419). No performance rights were adjusted downward to zero in 2018 and 2017, based on Board discretion.

## 31. EMPLOYEE SHARE AND OPTION PLANS (continued)

ii) Deferred Share Rights (no performance hurdles)	
Allocation	Deferred share rights provide the holder with the right to acquire ANZ shares at nil cost after a specified vesting period. We adjust the fair value of rights for the absence of dividends during the restriction period.
Satisfying vestings	Any portion of the award of share rights may be satisfied by a cash equivalent payment rather than shares at the Board's discretion. All share rights were satisfied through a share allocation, other than 108,783 deferred share rights (2017: 67,573) for which Board discretion was exercised.
Downward adjustment	Board discretion was also exercised to adjust downward 1,638 deferred share rights to zero in 2018 and 3,835 in 2017.
FY 2018 and FY 2017 grants	During the 2018 year 2,546,333 deferred share rights (no performance hurdles) were granted (2017: 2,547,377).

### Options, Deferred Share Rights and Performance Rights on Issue

As at 30 October 2018, there were 657 holders of 4,204,281 deferred share rights on issue and 159 holders of 2,865,941 performance rights on issue.

### Options/Rights Movements

This table shows the options/rights over unissued ANZ shares and their related weighted average (WA) exercise prices as at the beginning and end of 2018 and the movements during 2018:

	Opening balance 1 Oct 2017	Options/ rights granted	Options/ rights forfeited <sup>1</sup>	Options/ rights expired	Options/ rights exercised	Closing balance 30 Sep 2018
Number of options/rights	7,113,784	3,569,572	(2,043,209)	(1,558)	(1,490,016)	7,148,573
WA exercise price	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WA closing share price						\$28.43
WA remaining contractual life						2.1 years
WA exercise price of all exercisable options/rights outstanding						\$0.00
Outstanding exercisable options/rights						67,666

This table shows the options/rights over unissued ANZ shares and their related weighted average exercise prices as at the beginning and end of 2017 and the movements during 2017:

	Opening balance 1 Oct 2016	Options/ rights granted	Options/ rights forfeited <sup>1</sup>	Options/ rights expired	Options/ rights exercised	Closing balance 30 Sep 2017
Number of options/rights	6,424,117	3,491,796	(1,815,732)	(629)	(985,768)	7,113,784
WA exercise price	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WA closing share price						\$29.50
WA remaining contractual life						2.4 years
WA exercise price of all exercisable options/rights outstanding						\$0.00
Outstanding exercisable options/rights						143,839

<sup>1</sup> Refers to any circumstance where equity can be forfeited (for example on cessation, downward adjustment and performance conditions not met).

All of the shares issued as a result of the exercise of options/rights during 2017 and 2018, were issued at a nil exercise price.

As at the date of the signing of the Directors' Report on 30 October 2018:

- no options/rights over ordinary shares have been granted since the end of 2018; and
- no shares have been issued as a result of the exercise of options/rights since the end of 2018.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 31. EMPLOYEE SHARE AND OPTION PLANS (continued)

#### Fair Value Assumptions

When determining the fair value, we apply the standard market techniques for valuation, including Monte Carlo and/or Black Scholes pricing models. We do so in accordance with the requirements of AASB 2 *Share-based Payments*. The models take into account early exercise of vested equity, non-transferability and internal/external performance hurdles (if any).

The table below shows the significant assumptions we used as inputs into our fair value calculation of instruments granted during the period. We present the values as weighted averages, but the specific values we use for each allocation are the ones we use for the fair value calculation.

	2018		2017	
	Deferred Share Rights	Performance Rights	Deferred Share Rights	Performance Rights
Exercise price (\$)	0.00	0.00	0.00	0.00
Share closing price at grant date (\$)	29.24	29.21	27.95	28.18
Expected volatility of ANZ share price (%) <sup>1</sup>	20.0	20.0	24.9	25.0
Equity term (years)	2.4	5.0	2.3	5.0
Vesting period (years)	2.1	3.0	2.1	3.0
Expected life (years)	2.1	3.0	2.1	3.0
Expected dividend yield (%)	5.75	5.75	6.49	6.46
Risk free interest rate (%)	1.65	1.95	1.76	1.86
Fair value (\$)	26.03	12.24	24.59	13.73

<sup>1</sup> Expected volatility represents a measure of the amount by which ANZ's share price is expected to fluctuate over the life of the rights. The measure of volatility used in the model is the annualised standard deviation of the continuously compounded rates of return on the historical share price over a deferred period of time preceding the date of grant. This historical average annualised volatility is then used to estimate a reasonable expected volatility over the expected life of the rights.

#### SATISFYING EQUITY AWARDS

All shares underpinning equity awards may be purchased on market, reallocated or be newly issued shares, or a combination.

The equity we purchased on market during the 2018 financial year (either under the ANZ Employee Share Acquisition Plan and the ANZ Share Option Plan, or to satisfy options or rights) for all employees amounted to 3,936,773 shares at an average price of \$29.00 per share (2017: 2,704,206 shares at an average price of \$27.83 per share).

### 32. RELATED PARTY DISCLOSURES

#### KEY MANAGEMENT PERSONNEL COMPENSATION

Key Management Personnel (KMP) are defined as all directors and those executives who report directly to the CEO:

- with responsibility for the strategic direction and management of a major income generating division; or
- who control material income and expenses.

KMP compensation included within total personnel expenses in Note 3 Operating Expenses is as follows:

	2018 \$000 <sup>1</sup>	2017 \$000 <sup>1</sup>
Short-term benefits	19,484	21,002
Post-employment benefits	333	1,046
Other long-term benefits	150	169
Termination benefits	454	563
Share-based payments	8,910	14,926
<b>Total</b>	<b>29,331</b>	<b>37,706</b>

<sup>1</sup> Includes former disclosed KMPs until the end of their employment.

## 32. RELATED PARTY DISCLOSURES (continued)

### KEY MANAGEMENT PERSONNEL LOAN TRANSACTIONS

Loans made to KMP are made in the ordinary course of business and on normal commercial terms and conditions that are no more favourable than those given to other employees or customers, including: the term of the loan, security required and the interest rate. The aggregate of loans made, guaranteed or secured to KMP, including their related parties, were as follows:

	2018 \$000	2017 \$000
Loans advanced <sup>1</sup>	23,844	23,950
Interest charged <sup>2</sup>	932	940

<sup>1</sup> Balances are at the balance sheet date (for KMP in office at balance sheet date) and at termination date (for KMP who ceased employment during the year).

<sup>2</sup> Interest is for all KMP's during the period.

### KEY MANAGEMENT PERSONNEL HOLDINGS OF ANZ SECURITIES

KMP, including their related parties, held subordinated debt, shares, share rights and options over shares in the Company directly, indirectly or beneficially as shown below:

	2018 Number <sup>1</sup>	2017 Number <sup>1</sup>
Shares, options and rights	2,293,271	2,233,182
Subordinated debt	13,152	17,152

<sup>1</sup> For KMP who ceased employment during the year, the balances are calculated as at their termination date.

### OTHER TRANSACTIONS OF KEY MANAGEMENT PERSONNEL AND THEIR RELATED PARTIES

All other transactions with KMP and their related parties are made on terms equivalent to those that prevail in arm's length transactions. These transactions generally involve providing of financial and investment services, including services to eligible international assignees ensuring they are neither financially advantaged nor disadvantaged by their relocation. All such transactions that have occurred with KMP and their related parties have been trivial or domestic in nature. In this context, we disclose only those transactions considered of interest to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

### ASSOCIATES

We disclose significant associates in Note 26 Investments in Associates. During the course of the financial year, transactions conducted with all associates were on terms equivalent to those made on an arm's length basis:

	2018 \$000	2017 \$000
Amounts receivable from associates	35,083	77,350
Amounts payable to associates	1,504	2,481
Interest income from associates	1,772	2,817
Interest expense to associates	-	35
Other expenses paid to associates	15,296	23,078
Dividend income from associates	51,643	42,317
Costs recovered from associates	-	748

There have been no material guarantees given or received. No outstanding amounts have been written down or recorded as allowances, as they are considered fully collectible.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)

### 33. COMMITMENTS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

#### PROPERTY RELATED COMMITMENTS

	2018 \$m	2017 \$m
<b>Lease rentals</b>		
Land and buildings	1,431	1,760
Furniture and equipment	205	251
<b>Total lease rental commitments<sup>1</sup></b>	<b>1,636</b>	<b>2,011</b>
Due within 1 year	371	461
Due later than 1 year but not later than 5 years	832	1,042
Due later than 5 years	433	508
<b>Total lease rental commitments<sup>1</sup></b>	<b>1,636</b>	<b>2,011</b>

<sup>1</sup> Total future minimum sublease payments we expect to receive under non-cancellable subleases at 30 September 2018 is \$81 million (2017: \$91 million). During the year, sublease payments we received amounted to \$32 million (2017: \$31 million) and were netted against rent expense.

#### CREDIT RELATED COMMITMENTS AND CONTINGENCIES

	2018 \$m	2017 \$m
<b>Contract amount of:</b>		
Undrawn facilities	202,531	191,323
Guarantees and letters of credit	18,441	20,009
Performance related contingencies	24,136	20,830
<b>Total</b>	<b>245,108</b>	<b>232,162</b>

#### UNDRAWN FACILITIES

The majority of undrawn facilities are subject to customers maintaining specific credit and other requirements or conditions. Many of these facilities are expected to be only partially used, and others may never be used at all. As such, the total of the nominal principal amounts is not necessarily representative of future liquidity risks or future cash requirements. Based on the earliest date on which the Group may be required to pay, the total undrawn facilities of \$202,531 million (2017: \$191,323 million) mature within 12 months.

#### GUARANTEES, LETTERS OF CREDIT AND PERFORMANCE RELATED CONTINGENCIES

Guarantees, letters of credit and performance related contingencies relate to transactions that the Group has entered into as principal – including: guarantees, standby letters of credit and documentary letters of credit.

Documentary letters of credit involve the Group issuing letters of credit guaranteeing payment in favour of an exporter. They are secured against an underlying shipment of goods or backed by a confirmatory letter of credit from another bank.

Performance related contingencies are liabilities that oblige the Group to make payments to a third party if the customer fails to fulfil its non-monetary obligations under the contract.

To reflect the risk associated with these transactions, we apply the same credit origination, portfolio management and collateral requirements that we apply to loans. The contract amount represents the maximum potential amount that we could lose if the counterparty fails to meet its financial obligations. As the facilities may expire without being drawn upon, the notional amounts do not necessarily reflect future cash requirements. Based on the earliest date on which the Group may be required to pay, the total guarantees and letters of credit of \$18,441 million (2017: \$20,009 million) and total performance related contingencies of \$24,136 million (2017: \$20,830 million) mature within 12 months.

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### 33. COMMITMENTS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS (continued)

#### OTHER CONTINGENT LIABILITIES

As at 30 September 2018, the Group had contingent liabilities in respect of the matters outlined below. Where relevant, expert legal advice has been obtained and, in the light of such advice, provisions and/or disclosures as deemed appropriate have been made. In some instances we have not disclosed the estimated financial impact of the individual items either because it is not practicable to do so or because such disclosure may prejudice the interests of the Group.

##### BANK FEES LITIGATION

A litigation funder commenced a class action against the Company in 2010, followed by a second similar class action in March 2013. The applicants contended that certain exception fees (honour, dishonour and non-payment fees on transaction accounts and late payment and over-limit fees on credit cards) were unenforceable penalties and that various of the fees were also unenforceable under statutory provisions governing unconscionable conduct, unfair contract terms and unjust transactions. A further action, limited to late payment fees only, commenced in August 2014.

The penalty and statutory claims in the March 2013 class action failed and the claims have been dismissed. The August 2014 action was discontinued in October 2016.

The original claims in the 2010 class action have been dismissed. In 2017, a new claim was added to the 2010 class action, in relation to the Company's entitlement to charge certain periodical payment non-payment fees.

##### BENCHMARK/RATE ACTIONS

In July and August 2016, class action complaints were brought in the United States District Court against local and international banks, including the Company – one action relating to the bank bill swap rate (BBSW), and one action relating to the Singapore Interbank Offered Rate (SIBOR) and the Singapore Swap Offer Rate (SOR). The class actions are expressed to apply to persons and entities that engaged in US-based transactions in financial instruments that were priced, benchmarked, and/or settled based on BBSW, SIBOR, or SOR. The claimants seek damages or compensation in amounts not specified, and allege that the defendant banks, including the Company, violated US anti-trust laws, anti-racketeering laws, the *Commodity Exchange Act*, and (in the BBSW case only) unjust enrichment principles. The Company is defending the proceedings. The matters are at an early stage.

In February 2017, the South African Competition Commission commenced proceedings against local and international banks including the Company alleging breaches of the cartel provisions of the *South African Competition Act* in respect of trading in the South African rand. The potential civil penalty or other financial impact is uncertain. The matter is at an early stage.

##### CAPITAL RAISING ACTIONS

In June 2018, the Commonwealth Director of Public Prosecutions commenced criminal proceedings against the Company and a senior employee alleging that they were knowingly concerned in cartel conduct by the joint lead managers of the Company's August 2015 underwritten institutional equity placement of approximately 80.8 million ordinary shares. The matter is at an early stage. The Company and its senior employee are defending the allegations.

In September 2018, the Australian Securities and Investments Commission (ASIC) commenced civil penalty proceedings against the Company alleging failure to comply with continuous disclosure obligations in connection with the Company's August 2015 underwritten institutional equity placement. ASIC alleges the Company should have advised the market that the joint lead managers took up approximately 25.5 million ordinary shares of the placement. The matter is at an early stage. The Company is defending the allegations.

##### FRANCHISEE LITIGATION

In February 2018, two related class actions were brought against the Company. The primary action alleges that the Company breached contractual obligations and acted unconscionably when it lent to the applicant, and other 7-Eleven franchisees. The action seeks to set aside the loans to those franchisees and claims unspecified damages. The second action seeks to set aside related mortgages and guarantees given to the Company. The matters are at an early stage.

##### REGULATORY AND CUSTOMER EXPOSURES

In recent years there has been an increase in the number of matters on which the Group engages with its regulators. There have been significant increases in the nature and scale of regulatory investigations and reviews, enforcement actions (whether by court action or otherwise) and the quantum of fines issued by regulators, particularly against financial institutions both in Australia and globally. The Group also instigates engagement with its regulators. The nature of these interactions can be wide ranging and, for example, currently include a range of matters including responsible lending practices, product suitability, wealth advice, pricing and competition, conduct in financial markets and capital market transactions and product disclosure documentation. The Group has received various notices and requests for information from its regulators as part of both industry-wide and Group-specific reviews and has also made disclosures to its regulators at its own instigation. There may be exposures to customers which are additional to any regulatory exposures. These could include class actions, individual claims or customer remediation or compensation activities. The outcomes and total costs associated with such reviews and possible exposures remain uncertain.

### 33. COMMITMENTS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS (continued)

#### ROYAL COMMISSION

The Royal Commission into Misconduct in the Banking, Superannuation and Financial Services Industry was established on 14 December 2017. The Commission has been asked to submit its final report by 1 February 2019 (an interim report was released on 28 September 2018). The Commission is likely to result in additional costs and may lead to further exposures, including exposures associated with further regulator activity or potential customer exposures such as class actions, individual claims or customer remediation or compensation activities. The outcomes and total costs associated with these possible exposures remain uncertain.

#### SECURITY RECOVERY ACTIONS

Various claims have been made or are anticipated, arising from security recovery actions taken to resolve impaired assets. These claims will be defended.

#### WARRANTIES AND INDEMNITIES

The Group has provided warranties, indemnities and other commitments in favour of the purchaser and other persons in connection with various disposals of businesses and assets and other transactions, covering a range of matters and risks. It is exposed to potential claims under those warranties, indemnities and commitments.

#### CLEARING AND SETTLEMENT OBLIGATIONS

Under the following arrangements, the Company has a commitment to comply with rules which could result in a bilateral exposure and loss if a member institution fails to settle: the Australian Payments Network Limited's Regulations for the Australian Paper Clearing System, the Bulk Electronic Clearing System, the Issuers and Acquirers Community and the High Value Clearing System (HVCS). The Company's potential exposure arising from these arrangements is unquantifiable in advance.

Under the Austraclear System Regulations (Austraclear), and the CLS Bank International Rules, the Company has a commitment to participate in loss-sharing arrangements if a member institution fails to settle. The Company's potential exposure arising from these arrangements is unquantifiable in advance. For HVCS and Austraclear, the above obligation arises in only limited circumstances.

The Company is a member of various central clearing houses globally, including ASX Clear (Futures), London Clearing House (LCH) SwapClear, Korea Exchange (KRX), Hong Kong Exchange (HKEX) and the Shanghai Clearing House. These memberships allow the Company to centrally clear derivative instruments in line with cross-border regulatory requirements. Common to all of these memberships is the requirement for the Company to make default fund contributions. In the event of a default by another member, the Company could potentially be required to commit additional default fund contributions which are unquantifiable in advance.

#### PARENT ENTITY GUARANTEES

The Company has issued letters of comfort and guarantees in respect of certain subsidiaries in the normal course of business. Under these letters and guarantees, the Company undertakes to ensure that those subsidiaries continue to meet their financial obligations, subject to certain conditions including that the entity remains a controlled entity of the Company.

#### SALE OF GRINDLAYS BUSINESSES

On 31 July 2000, the Company completed the sale to Standard Chartered Bank (SCB) of ANZ Grindlays Bank Limited and the private banking business of ANZ in the United Kingdom and Jersey, together with ANZ Grindlays (Jersey) Holdings Limited and its subsidiaries, for USD1.3 billion in cash. The Company provided warranties and certain indemnities relating to those businesses and, where it was anticipated that payments would be likely under the warranties or indemnities, made provisions to cover the anticipated liabilities. The issue below has not adversely impacted the reported results. All settlements and penalties to date have been covered within existing provisions.

In 1991 certain amounts were transferred from non-convertible Indian Rupee accounts maintained with Grindlays in India. These transactions may not have complied with the provisions of the Foreign Exchange Regulation Act, 1973. Grindlays, on its own initiative, brought these transactions to the attention of the Reserve Bank of India. The Indian authorities served notices on Grindlays and certain of its officers in India and civil penalties have been imposed which are the subject of appeals. Criminal prosecutions are pending and will be defended. The amounts in issue are not material.

#### CONTINGENT ASSETS

##### NATIONAL HOUSING BANK

The Company is pursuing recovery of the proceeds of certain disputed cheques which were credited to the account of a former Grindlays customer in the early 1990s.

The disputed cheques were drawn on the National Housing Bank (NHB) in India. Proceedings between Grindlays and NHB concerning the proceeds of the cheques were resolved in early 2002.

Recovery is now being pursued from the estate of the Grindlays customer who received the cheque proceeds. Any amounts recovered are to be shared between the Company and NHB.

## 34. COMPENSATION OF AUDITORS

	2018 \$'000	2017 \$'000
<b>KPMG Australia</b>		
Audit or review of financial reports	10,058	9,418
Audit-related services <sup>1</sup>	4,999	4,760
Non-audit services <sup>2</sup>	306	732
<b>Total<sup>3</sup></b>	<b>15,363</b>	<b>14,910</b>
<b>Overseas related practices of KPMG Australia</b>		
Audit or review of financial reports	5,797	6,263
Audit-related services <sup>1</sup>	1,276	1,410
Non-audit services <sup>2</sup>	2	10
<b>Total</b>	<b>7,075</b>	<b>7,683</b>
<b>Total compensation of auditors</b>	<b>22,438</b>	<b>22,593</b>

<sup>1</sup> Comprises prudential and regulatory services of \$3.70 million (2017: \$4.71 million), comfort letters \$0.51 million (2017: \$0.72 million) and other services \$2.07 million (2017: \$0.74 million).

<sup>2</sup> The nature of the non-audit services includes general market and regulatory insights, training, controls related assessments, methodology and procedural reviews. Further details are provided in the Directors' Report.

<sup>3</sup> Inclusive of goods and services tax.

The Group's Policy allows KPMG Australia or any of its related practices to provide assurance and other audit-related services that, while outside the scope of the statutory audit, are consistent with the role of an external auditor. These include regulatory and prudential reviews requested by regulators such as APRA. Any other services that are not audit or audit-related services are non-audit services. The Policy allows certain non-audit services to be provided where the service would not contravene auditor independence requirements. KPMG Australia or any of its related practices may not provide services that are perceived to be in conflict with the role of the external auditor or breach auditor independence. These include consulting advice and subcontracting of operational activities normally undertaken by management, and engagements where the external auditor may ultimately be required to express an opinion on its own work.

## 35. EVENTS SINCE THE END OF THE FINANCIAL YEAR

There have been no significant events from 30 September 2018 to the date of signing this report.



# CONSOLIDATED GROUP DIRECTORS' DECLARATION

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## Directors' Declaration

The Directors of Australia and New Zealand Banking Group Limited declare that:

- a) in the Directors' opinion, the financial statements and notes of the Consolidated Entity are in accordance with the *Corporations Act 2001*, including:
  - i) section 296, that they comply with the Australian Accounting Standards and any further requirements of the *Corporations Regulations 2001*; and
  - ii) section 297, that they give a true and fair view of the financial position of the Consolidated Entity as at 30 September 2018 and of its performance for the year ended on that date;
- b) the notes to the financial statements of the Consolidated Entity include a statement that the financial statements and notes of the Consolidated Entity comply with International Financial Reporting Standards;
- c) the Directors have been given the declarations required by section 295A of the *Corporations Act 2001*; and
- d) in the Directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the Directors.



David M Gonski, AC  
Chairman

30 October 2018



Shayne C Elliott  
Director

# INDEPENDENT AUDITOR'S REPORT

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## TO THE SHAREHOLDERS OF AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED

### REPORT ON THE AUDIT OF THE FINANCIAL REPORT

#### OPINION

We have audited the Financial Report of Australia and New Zealand Banking Group Limited (the Company) and the entities it controlled at the year end and from time to time during the financial year (together, the Group).

In our opinion, the accompanying Financial Report of the Group is in accordance with the *Corporations Act 2001*, including:

- giving a true and fair view of the Group's financial position as at 30 September 2018 and of its financial performance for the year ended on that date; and
- complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

The Financial Report comprises the:

- consolidated statement of financial position as at 30 September 2018;
- consolidated income statement, consolidated statement of comprehensive income, consolidated statement of changes in equity, and consolidated statement of cash flows for the year then ended;
- notes 1 to 35 including a summary of significant accounting policies; and
- Directors' Declaration.

#### BASIS FOR OPINION

We conducted our audit in accordance with Australian Auditing Standards. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the Financial Report section of our report.

We are independent of the Group in accordance with the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (the Code)* that are relevant to our audit of the Financial Report in Australia. We have fulfilled our other ethical responsibilities in accordance with the Code.

#### KEY AUDIT MATTERS

These matters were addressed in the context of our audit of the Financial Report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The Key Audit Matters we identified are:

- Provision for credit impairment and disclosures for the expected impact of AASB 9 *Financial Instruments* applicable on 1 October 2018;
- Valuation of Financial Instruments held at Fair Value;
- Provision for Customer Remediation;
- Accounting for Divestments; and
- IT Systems and Controls.

Key Audit Matters are those matters that, in our professional judgement, were of most significance in our audit of the Financial Report of the current period.

These matters were addressed in the context of our audit of the Financial Report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# INDEPENDENT AUDITOR'S REPORT (continued)

## KEY AUDIT MATTERS (continued)

### PROVISION FOR CREDIT IMPAIRMENT (\$3,443M) AND DISCLOSURES FOR THE EXPECTED IMPACT OF AASB 9 FINANCIAL INSTRUMENTS APPLICABLE ON 1 OCTOBER 2018

*Refer to the critical accounting estimates and judgements and disclosures in relation to credit impairment provisioning in Note 13 to the Financial Report, and to the disclosures in relation to accounting standards not yet adopted for the expected impact of AASB 9 Financial Instruments in Note 1 to the Financial Report.*

#### The Key Audit Matter

The provision for credit impairment is a Key Audit Matter as the Group has significant credit risk exposure to a large number of counterparties across a wide range of lending and other products, industries and geographies. The value of loans and advances on the balance sheet is significant and there is a high degree of complexity and judgement involved for the Group in estimating individual and collective credit impairment provisions against these loans. These features resulted in significant audit effort to address the risks around loan recoverability and the determination of related provisions.

In preparation for adoption of AASB 9 *Financial Instruments* on 1 October 2018, the Group disclosed the expected impact of adoption. This added effort to our FY18 audit given the complexity of the accounting standard and its expected pervasive impact on the industry. We focused on the Group's disclosure of the expected impact of measuring expected credit losses (ECLs) on loans and advances and the significant judgement exercised by the Group. The Group's models to calculate ECLs are inherently complex and judgement is applied in determining the correct construct of the models. There are also a number of key assumptions made by the Group in applying the accounting standard requirements to the models, including the selection and input of forward-looking information.

#### How the matter was addressed in our audit

Our audit procedures for the provision for credit impairment and disclosures for the expected impact of AASB 9 *Financial Instruments* applicable on 1 October 2018 included:

##### *Provisions against specific individual loans (individual provision)*

- Testing the key controls over counterparty risk grading for wholesale loans (larger customer exposures that are monitored individually). We tested the approval of new lending facilities against the Group's lending policies, the performance of annual loan assessments, and controls over the monitoring of counterparty credit quality. This included testing controls over the identification of exposures showing signs of stress, either due to internal factors specific to the counterparty or external macroeconomic factors, and testing the timeliness of and the accuracy of counterparty risk assessments and risk grading against the requirements of the Group's lending policies and regulatory requirements;
- Performing credit assessments of a sample of wholesale loans managed by the Group's specialist workout and recovery team assessed as higher risk or impaired, and a sample of other loans, focusing on larger exposures assessed by the Group as showing signs of deterioration, or in areas of emerging risk (assessed against external market conditions). We challenged the Group's risk grading of the loan, their assessment of loan recoverability and the impact on the credit provision. To do this, we used the information on the Group's loan file, discussed the case with the loan officer and management, and performed our own assessment of recoverability. This involved using our understanding of relevant industries and the macroeconomic environment, engaging KPMG specialists where required, and comparing assumptions of inputs used by the Group in recoverability assessments to externally sourced evidence, such as commodity prices, publicly available audited financial statements, and comparable external valuations of collateral held; and
- For retail loans (smaller customer exposures not monitored individually), testing controls over the systems which record lending arrears, group exposures into delinquency buckets based on the number of days loans are overdue, and calculate individual provisions. We tested automated calculation and change management controls and evaluated the Group's oversight of the portfolios, with a focus on controls over delinquency statistics monitoring. We tested a sample of the level of provisions held against different loan products based on the delinquency profile and challenged assumptions made in respect of expected recoveries, primarily from collateral held.

##### *Provisions estimated across loan portfolios (collective provision)*

- Testing the Group's processes to validate the models used to calculate collective provisions, and evaluating the Group's model methodologies against established market practices and criteria in the accounting standards;
- Testing the key controls within IT systems used to calculate the collective provision, specifically those relating to data management and the completeness and accuracy of data transfer from underlying source systems to the collective provision models;
- Testing the accuracy of key inputs into models by checking a sample of year-end balances to the general ledger, and repayment history and risk ratings to source systems;
- Challenging the key assumptions in the models such as emergence periods, probability of default and loss given default, for a sample of retail and wholesale portfolios. We compared modelled estimates against actual losses incurred by the Group; and
- Re-performing, for a sample of retail and wholesale portfolios and using a KPMG-constructed calculation tool, the calculation of collective provisions, to determine the accuracy of model output.

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## KEY AUDIT MATTERS (continued)

We also challenged key assumptions in the components of the Group's collective provision balance held above modelled provision estimates. This included:

- Evaluating inputs to the concentration risk and economic cycle provisions by comparing underlying portfolio characteristics to recent loss experience, current market conditions and specific risks inherent in the Group's loan portfolios;
- Assessing the requirement for other additional provisions by considering model or data deficiencies identified by the Group's model validation processes; and
- Assessing the completeness of additional provisions by checking the consistency of risks identified in the portfolios to their inclusion in the Group's assessment.

### AASB 9 Financial Instruments

We assessed the Group's disclosures for the expected impact of AASB 9 *Financial Instruments* which is applicable on 1 October 2018. Together with KPMG credit risk and economics specialists, our procedures included:

- Assessing the Group's significant accounting policies against the requirements of the accounting standard;
- Assessing the Group's ECL modelling methodology and for a sample of models testing key credit modelling assumptions incorporated in the ECL models against the requirements of the standard and underlying accounting records;
- Assessing forward-looking economic assumptions and the development of economic scenarios against external economic information, and the application into the ECL models;
- Testing data reconciliation controls between the ECL models and source systems;
- Testing the accuracy of the modelled calculations by re-performing the ECL calculations on a sample basis; and
- Assessing the disclosures in the financial report against the requirements of Australian accounting standards.

### VALUATION OF FINANCIAL INSTRUMENTS HELD AT FAIR VALUE:

- ASSETS HELD AT FAIR VALUE \$223,713M

- LIABILITIES HELD AT FAIR VALUE \$121,262M

*Refer to the critical accounting estimates, judgements and disclosures of fair values in Note 17 to the Financial Report.*

### The Key Audit Matter

Financial instruments held at fair value on the Group's balance sheet include available for sale assets, trading securities, derivative assets and liabilities, investments backing policy liabilities, certain policy liabilities, certain debt securities, and other assets and liabilities designated as measured at fair value through profit or loss. The instruments are mainly risk management products sold to customers and used by the Group to manage its own interest rate and foreign exchange risk.

The valuation of financial instruments held at fair value is considered a Key Audit Matter as:

- Financial instruments held at fair value are significant (24% of assets and 14% of liabilities);
- The significant volume and range of products transacted, in a number of international locations, increases the risk of inconsistencies in transaction management processes that could lead to inaccurate valuation;
- Determining the fair value of trading securities and derivatives involves a significant level of judgement by the Group, increasing the risk of error, and adding complexity to our audit. The level of judgement increases where internal models, as opposed to quoted market prices, are used to determine fair value of an instrument, or where inputs to the internal models, such as discount rates and measures of volatility, are not observable; and
- The valuation of certain derivatives held by the Group is sensitive to inputs including funding rates, probabilities of default and loss given default, and industry practice is evolving as to how the impact of both funding and credit risk is incorporated within the valuation of certain derivative instruments. This increased our audit effort in this area and necessitated the involvement of valuation specialists.

### How the matter was addressed in our audit

Our audit procedures for the valuation of financial instruments held at fair value included:

- Testing access rights and change management controls for key valuation systems;
- Testing interface controls, notably the completeness and accuracy of data transfers between transaction processing systems, key systems used to generate valuations and any related valuation adjustments, and the Group's market risk management and finance systems to identify inconsistencies in transaction management and valuation processes across products and locations;
- Testing the governance and approval controls, such as management review and approval of the valuation models, and approval of new products against policies and procedures;
- Testing the front office management review and approval of the daily financial instrument trading profit and loss reconciliations prepared by the Group's independent product control function;

## INDEPENDENT AUDITOR'S REPORT (continued)

### KEY AUDIT MATTERS (continued)

- Testing the management review and approval of model construction and validation, aimed at assessing the validity and robustness of underlying valuation models; and
- Testing the Group's data validation controls, such as those over key inputs in generating the fair value to market data where fair values were determined by front office teams.

We carried out testing over the valuation of financial instruments with both observable and unobservable inputs. Our specific testing involved valuation specialists and included:

- Re-performing the valuation of 'level 1' and 'level 2' available for sale assets and trading securities, which are primarily government, semi-government and corporate debt securities, by comparing the observable inputs, including quoted prices, to independently sourced market data;
- Using independent models, re-calculating the valuation of a sample, across locations, of derivative assets and liabilities where the fair value was determined using observable inputs. This included comparing a sample of observable inputs used in the Group's derivative valuations to independently-sourced market data, such as interest rates, foreign exchange rates and volatilities;
- Where the fair value of derivatives and other financial assets and liabilities were determined using unobservable inputs ('level 3' instruments), challenging the Group's valuation model by testing the key inputs used to comparable data in the market, including the use of proxy instruments and available alternatives. We compared the Group's valuation methodology to industry practice and the criteria in the accounting standards; and
- Evaluating the appropriateness of the Group's valuation methodology for derivative financial instruments, having regard to current and emerging derivative valuation practices across a range of peer institutions, and against the required criteria in the accounting standards. We tested adjustments made to valuations, particularly funding and credit valuation adjustments on un-collateralised derivatives. In particular, for a sample of individual counterparties, across locations, we tested key inputs to the credit valuation adjustment calculation, including the probability of default, against observable market data. Where proxies were used, we assessed the proxy against available alternatives, across a number of locations.

### PROVISION FOR CUSTOMER REMEDIATION (\$602M)

*Refer to the critical accounting estimates, judgements and disclosures in Notes 21 and 33 to the Financial Report.*

#### The Key Audit Matter

The Group has assessed the need to recognise provisions in relation to certain customer remediation activities arising from both internal and external investigations, and reviews.

The provision for customer remediation activities is a Key Audit Matter due to the judgements required by us in assessing the Group's determination of:

- The existence of a present legal or constructive obligation arising from a past event using the conditions of the event against the criteria in the accounting standards;
- The number of investigations and the quantum of amounts being paid arising from the present obligation;
- Reliable estimates of the amounts which may be paid arising from investigations, including estimates of related costs; and
- The potential for legal proceedings, further investigations, and reviews from its regulators leading to a wider range of estimation outcomes for us to consider.

#### How the matter was addressed in our audit

Our audit procedures for customer remediation provisions included:

- Obtaining an understanding of the Group's processes for identifying and assessing the potential impact of the investigations into customer remediation activities;
- Enquiring with the Group regarding ongoing legal, regulatory and investigation into other remediation activities;
- Reading the minutes and other relevant documentation of the Group's Board of Directors, Board Committees, various management committees, and attending the Group's Audit and Risk Committee meetings;
- Inspecting correspondence with relevant regulatory bodies and the Group's key submissions to the Royal Commission into Misconduct in the Banking, Superannuation and Financial Services Industry;
- For a sample of individual customer remediation matters, assessing the basis for recognition of a provision and associated costs against the requirements of the accounting standards. We did this by understanding and challenging the provisioning methodologies and underlying assumptions;
- Testing completeness by evaluating where exposures may have arisen based upon our knowledge and experience of broader industry matters, the Group's documentation and the current regulatory environment. We also checked these features of these exposures against the criteria defining a provision or a contingency in the accounting standards;

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## KEY AUDIT MATTERS (continued)

- Assessing the appropriateness of the Group's conclusions against the requirements of Australian Accounting Standards where estimates were unable to be reliably made for a provision to be recognised; and
- Evaluating the related disclosures against the requirements of Australian Accounting Standards.

## ACCOUNTING FOR DIVESTMENTS

*Refer to the critical accounting estimates, judgments and the discontinued operations and assets and liabilities held for sale disclosures in Notes 1 and 29 to the Financial Report.*

### The Key Audit Matter

During the year the Group announced the sale of its Life Insurance business to Zurich Financial Services Australia, and the sales of its One Path pensions and investment business and Aligned Dealer Group business to IOOF Holdings Limited (the 'Divestment Businesses'). These businesses were part of the Wealth Australia operating segment. The financial results of the Divestment Businesses are presented as discontinued operations, and the associated assets and liabilities are classified as held for sale at balance date.

The divestments are considered a Key Audit Matter due to the:

- significance of the Divestment Businesses to the Group;
- judgement applied by the Group in the measurement of the Divestment Businesses using the requirements accounting standards and the terms and conditions of the divestments; and
- judgement applied by the Group in assessing the probability of the divestments against the requirements of Australian Accounting Standards at 30 September 2018.

We focused on the areas where judgement exists in the measurement of the discontinued operations, including the:

- allocation of goodwill between the Divestment Businesses;
- estimation of costs required to complete the divestments including costs associated with separating these businesses from the Group; and
- taxation implications of the divestments, potentially having a significant impact on the loss on sale and requiring specialist knowledge.

The presentation of the restatement of prior year financial information into continuing and discontinued operations in the financial report was also a focus for us.

### How the matter was addressed in our audit

Our audit procedures in relation to the Divestment Businesses included:

- Reading the relevant transaction documents to understand the terms and conditions of the divestments;
- Assessing the criteria for the Divestment Businesses to be recognised and measured as held for sale against the criteria in the accounting standards at balance sheet date;
- Evaluating the substance of the divestments using the terms and conditions of the transaction documents against the criteria for discontinued operations in the accounting standards;
- Testing the Group's controls for measurement of the divestments held for sale. This included the Steering Committee review and approval of costs associated with separating the divestments from the Group;
- Assessing, on a sample basis, the identification of assets and liabilities disposed by comparing to transaction documents and underlying financial records at balance date;
- Checking the consideration for the divestments to the transaction documents and underlying financial records;
- Assessing the identification, basis for recognition, and treatment of a sample of costs associated with separating the divestments from the Group for compliance with the accounting standards;
- Comparing the quantum of the costs associated with separating the divestments from the Group to similar transactions within the market;
- Using our tax specialists, we evaluated the associated tax implications against the requirements of the tax legislation;
- Evaluating the methodology applied by the Group to allocate goodwill between the Divestment Businesses based on our knowledge of the businesses and the requirements of the accounting standards;
- Checking the Group's calculations of loss on sale of each of the divestments; and
- Assessing the disclosure in the financial report relating to the divestments including the presentation of the restatement of prior period information to reflect the impact of the divestments against the requirements of the accounting standards.

# INDEPENDENT AUDITOR'S REPORT (continued)

## KEY AUDIT MATTERS (continued)

### IT SYSTEMS AND CONTROLS

#### The Key Audit Matter

As a major Australian bank, the group's businesses utilise a large number of complex, interdependent Information Technology (IT) systems to process and record a high volume of transactions. Controls over access and changes to IT systems are critical to the recording of financial information and the preparation of a financial report which provides a true and fair view of the Group's financial position and performance. The IT systems and controls, as they impact the financial recording and reporting of transactions, is a key audit matter and our audit approach could significantly differ depending on the effective operation of the Group's IT controls. KPMG IT specialists were used throughout the engagement as a core part of our audit team.

#### How the matter was addressed in our audit

We tested the control environment for key IT applications (systems) used in processing significant transactions and recording balances in the general ledger. We also tested automated controls embedded within these systems. Our audit procedures included:

- Testing the governance controls used by the Group's technology teams to monitor system integrity, by checking matters impacting the operational integrity of core systems for escalation and action in accordance with the Group's policies;
- Testing the access rights given to staff by checking them to approved records, and inspecting the reports over the granting and removal of access rights. We also looked for evidence of escalation of breaches;
- Testing preventative controls designed to enforce segregation of duties between users within particular systems;
- Testing the operating effectiveness of automated controls, principally relating to the automated calculation of financial transactions. We tested the inputs used within automated calculations to source data and also tested the accuracy of the calculation logic for a sample of transactions within each identified control; and
- Testing the operating effectiveness of automated reconciliation controls, both between systems and intra-system. We checked a sample of identified breaks in reconciliations were recorded on exception reports, and subsequently investigated and cleared by the Group.

## OTHER INFORMATION

Other Information is both financial and non-financial information in Australia and New Zealand Banking Group Limited's annual reporting which is provided in addition to the Financial Report and the Auditor's Report. The Directors are responsible for the Other Information.

Our opinion on the Financial Report does not cover the Other Information and, accordingly, we do not express an audit opinion or any form of assurance conclusion thereon, with the exception of the Remuneration Report and our related assurance opinion.

In connection with our audit of the Financial Report, our responsibility is to read the Other Information. In doing so, we consider whether the Other Information is materially inconsistent with the Financial Report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We are required to report if we conclude that there is a material misstatement of this Other Information, and based on the work we have performed on the Other Information that we obtained prior to the date of this Auditor's Report, we have nothing to report.

## RESPONSIBILITIES OF DIRECTORS FOR THE FINANCIAL REPORT

The Directors are responsible for:

- preparing a Financial Report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*;
- implementing necessary internal control to enable the preparation of a Financial Report that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- assessing the Group's ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL REPORT

Our objective is:

- to obtain reasonable assurance about whether the Financial Report as a whole is free from material misstatement, whether due to fraud or error; and
- to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Financial Report.

A further description of our responsibilities for the audit of the Financial Report is located at the Auditing and Assurance Standards Board website at: [http://www.auasb.gov.au/auditors\\_responsibilities/ar1.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar1.pdf). This description forms part of our Auditor's Report.

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## REPORT ON THE REMUNERATION REPORT

In our opinion, the Remuneration Report of Australia and New Zealand Banking Group Limited for the year ended 30 September 2018, complies with *Section 300A* of the *Corporations Act 2001*.

### DIRECTORS' RESPONSIBILITIES

The Directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with *Section 300A* of the *Corporations Act 2001*.

### OUR RESPONSIBILITIES

We have audited the Remuneration Report included in pages 40 to 67 of the Directors' report for the year ended 30 September 2018.

Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with *Australian Auditing Standards*.

The KPMG logo, consisting of the letters 'KPMG' in a stylized, handwritten font.

KPMG

A handwritten signature in blue ink, appearing to read 'Alison Kitchen'.

**Alison Kitchen**

*Partner*

Melbourne

30 October 2018





[shareholder.anz.com](http://shareholder.anz.com)

Australia and New Zealand Banking Group Limited (ANZ) ABN 11 005 357 522.  
ANZ's colour blue is a trade mark of ANZ.



**AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED**

**ABN 11 005 357 522**

**THE COMPANY**

**2018 Financial Report**

**30 September 2018**

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## FINANCIAL REPORT

### INCOME STATEMENT

For the year ended 30 September	Note	2018 \$m	2017 \$m
Interest income		27,020	25,613
Interest expense		(16,574)	(15,017)
Net interest income	2	10,446	10,596
Other operating income	2	8,645	5,987
Net funds management and commission income	2	(8)	158
Share of associates' (loss)/profit	2	(1)	60
Operating income		19,082	16,801
Operating expenses	3	(8,121)	(7,623)
Profit before credit impairment and income tax		10,961	9,178
Credit impairment charge	12	(629)	(881)
<b>Profit before income tax</b>		<b>10,332</b>	<b>8,297</b>
Income tax expense	4	(1,808)	(2,063)
<b>Profit for the year</b>		<b>8,524</b>	<b>6,234</b>

The notes appearing on pages 8 to 70 form an integral part of these financial statements.

## FINANCIAL REPORT (continued)

## STATEMENT OF COMPREHENSIVE INCOME

For the year ended 30 September	2018 \$m	2017 \$m
Profit for the year	8,524	6,234
Other comprehensive income		
Items that will not be reclassified subsequently to profit or loss	27	2
Items that may be reclassified subsequently to profit or loss		
Foreign currency translation reserve	(154)	(57)
Other reserve movements	177	(272)
Income tax attributable to the above items	(124)	8
Other comprehensive income after tax	(74)	(319)
<b>Total comprehensive income for the year</b>	<b>8,450</b>	<b>5,915</b>

The notes appearing on pages 8 to 70 form an integral part of the financial statements.

## BALANCE SHEET

As at 30 September	Note	2018 \$m	2017 \$m
<b>Assets</b>			
Cash and cash equivalents <sup>1</sup>	7	80,227	63,399
Settlement balances owed to ANZ		1,666	5,006
Collateral paid		9,184	7,685
Trading securities	8	29,519	35,606
Derivative financial instruments	9	64,448	57,036
Available-for-sale assets	10	64,728	58,506
Net loans and advances	11	475,419	452,424
Regulatory deposits		264	495
Assets held for sale	25	-	1,748
Due from controlled entities		90,170	91,208
Shares in controlled entities	23	18,852	18,084
Investments in associates		18	20
Current tax assets		266	23
Deferred tax assets		1,071	932
Goodwill and other intangible assets	19	1,446	1,852
Premises and equipment		898	928
Other assets		2,571	2,427
<b>Total assets</b>		<b>840,747</b>	<b>797,379</b>
<b>Liabilities</b>			
Settlement balances owed by ANZ		9,867	8,219
Collateral received		6,002	5,238
Deposits and other borrowings	13	511,992	494,235
Derivative financial instruments	9	65,638	56,830
Due to controlled entities		88,383	88,882
Current tax liabilities		85	94
Deferred tax liabilities		39	71
Payables and other liabilities		5,002	5,683
Employee entitlements		421	394
Other provisions	20	838	390
Debt issuances	14	98,626	85,495
<b>Total liabilities</b>		<b>786,893</b>	<b>745,531</b>
<b>Net assets</b>		<b>53,854</b>	<b>51,848</b>
<b>Shareholders' equity</b>			
Ordinary share capital	21	27,533	29,416
Reserves	21	(56)	36
Retained earnings	21	26,377	22,396
<b>Total shareholders' equity</b>	21	<b>53,854</b>	<b>51,848</b>

<sup>1</sup> Includes settlement balances owed to ANZ that meet the definition of cash and cash equivalents.

The notes appearing on pages 8 to 70 form an integral part of the financial statements.

## FINANCIAL REPORT (continued)

## CASH FLOW STATEMENT

	2018 \$m	2017 \$m
<b>For the year ended 30 September</b>		
<b>Profit after income tax</b>	<b>8,524</b>	<b>6,234</b>
Adjustments to reconcile to net cash provided by/(used in) operating activities:		
Provision for credit impairment	629	881
Depreciation and amortisation	1,023	775
Net derivatives/foreign exchange adjustment	5,764	(2,099)
Impairment of investment in Wealth Australia	597	-
(Gain)/Loss on sale from divestments	(246)	219
Reclassification of businesses to held for sale	-	231
Other non-cash movements	(2)	(39)
<i>Net(increase)/decrease in operating assets:</i>		
Collateral paid	(1,083)	3,045
Trading securities	8,913	(1,696)
Net loans and advances	(20,187)	(13,772)
Net intra-group loans and advances	(1,796)	938
Other assets	(525)	(270)
<i>Net increase/(decrease) in operating liabilities:</i>		
Deposits and other borrowings	7,432	29,131
Settlement balances owed by ANZ	1,604	(837)
Collateral received	341	(505)
Other liabilities	84	686
<b>Total adjustments</b>	<b>2,548</b>	<b>16,688</b>
<b>Net cash provided by operating activities<sup>1</sup></b>	<b>11,072</b>	<b>22,922</b>
<b>Cash flows from investing activities</b>		
Available-for-sale assets:		
Purchases	(18,853)	(15,151)
Proceeds from sale or maturity	15,282	11,512
Proceeds from divestments	1,786	(5,472)
Net return of capital	989	173
Other assets	(301)	(353)
<b>Net cash (used in) investing activities</b>	<b>(1,097)</b>	<b>(9,291)</b>
<b>Cash flows from financing activities</b>		
Debt issuances <sup>2</sup> :		
Issue proceeds	21,962	16,210
Redemptions	(11,921)	(21,462)
Dividends paid	(4,585)	(4,411)
On market purchase of treasury shares	(114)	(75)
Share buy-back	(1,880)	-
<b>Net cash provided by/(used in) financing activities</b>	<b>3,462</b>	<b>(9,738)</b>
<b>Net increase in cash and cash equivalents</b>	<b>13,437</b>	<b>3,893</b>
<b>Cash and cash equivalents at beginning of year</b>	<b>63,399</b>	<b>61,994</b>
<b>Effects of exchange rate changes on cash and cash equivalents</b>	<b>3,391</b>	<b>(2,488)</b>
<b>Cash and cash equivalents at end of year</b>	<b>80,227</b>	<b>63,399</b>

<sup>1</sup> Net cash provided by operating activities includes income taxes paid of \$2,648 million (2017: \$2,155 million).

<sup>2</sup> Non-cash changes in debt issuances includes fair value hedging gains of \$1,168 million (2017: \$1,149 million) and foreign exchange losses of \$4,487 million (2017: foreign exchange gains \$413 million).

The notes appearing on pages 8 to 70 form an integral part of the financial statements.

## STATEMENT OF CHANGES IN EQUITY

	Ordinary share capital \$m	Reserves <sup>1</sup> \$m	Retained earnings \$m	Total shareholders' equity \$m
<b>As at 1 October 2016</b>	29,162	344	20,753	50,259
Profit for the year	-	-	6,234	6,234
Other comprehensive income for the year	-	(316)	(3)	(319)
<b>Total comprehensive income for the year</b>	-	(316)	6,231	5,915
<b>Transactions with equity holders in their capacity as equity holders:</b>				-
Dividends paid	-	-	(4,609)	(4,609)
Dividend reinvestment plan <sup>2</sup>	198	-	-	198
<b>Other equity movements:</b>				
Group employee share acquisition scheme	56	-	-	56
Other items	-	8	21	29
<b>As at 30 September 2017</b>	29,416	36	22,396	51,848
Profit for the year	-	-	8,524	8,524
Other comprehensive income for the year	-	(95)	21	(74)
<b>Total comprehensive income for the year</b>	-	(95)	8,545	8,450
<b>Transactions with equity holders in their capacity as equity holders:</b>				
Dividends paid	-	-	(4,585)	(4,585)
Dividend reinvestment plan <sup>2</sup>	-	-	-	-
Group share buy-back <sup>3</sup>	(1,880)	-	-	(1,880)
<b>Other equity movements:</b>				
Group employee share acquisition scheme	(3)	-	-	(3)
Other items	-	3	21	24
<b>As at 30 September 2018</b>	27,533	(56)	26,377	53,854

<sup>1</sup> Further information on individual reserves is disclosed in Note 21 Shareholders' Equity.

<sup>2</sup> No new shares were issued under the Dividend Reinvestment Plan (DRP) for the 2018 interim dividend (nil shares for the 2017 final dividend; nil shares for the 2017 interim dividend; 7.1 million shares for the 2016 final dividend) as the shares were purchased on-market and provided directly to the shareholders participating in the DRP. On-market share purchases for the DRP in the September 2018 financial year were \$392 million (Sept 17 full year: \$176 million).

<sup>3</sup> As announced on 18 December 2017, 22 June 2018 and 19 October 2018, there is currently an on-market buy-back in relation to ANZ's ordinary shares of \$3.0 billion. The Company bought back \$1,880 million worth of shares during the 2018 financial year resulting in 66.7 million shares being cancelled during the year.

The notes appearing on pages 8 to 70 form an integral part of the financial statements.



# NOTES TO THE FINANCIAL STATEMENTS

## 1. ABOUT THE FINANCIAL STATEMENTS

These are the financial statements for Australia and New Zealand Banking Group Limited (the Company or ANZ) for the year ended 30 September 2018. The Company is incorporated and domiciled in Australia. The address of the Company's registered office and its principal place of business is ANZ Centre, 833 Collins Street, Docklands, Victoria, Australia 3008.

On 30 October 2018, the Directors resolved to authorise the issue of these financial statements.

Information in the financial statements is included only to the extent we consider it material and relevant to the understanding of the financial statements. A disclosure is considered material and relevant if, for example:

- the dollar amount is significant in size (quantitative factor);
- the dollar amount is significant by nature (qualitative factor);
- the user cannot understand the Company's results without the specific disclosure (qualitative factor);
- the information is critical to a user's understanding of the impact of significant changes in the Company's business during the period, for example: business acquisitions or disposals (qualitative factor); and
- the information relates to an aspect of the Company's operations that is important to its future performance (qualitative factor).

This section of the financial statements:

- outlines the basis upon which the Company's financial statements have been prepared; and
- discusses any new accounting standards or regulations that directly impact the financial statements.

### BASIS OF PREPARATION

This financial report is a general purpose (Tier 1) financial report (as defined under the Corporations law) prepared by a 'for profit' entity, in accordance with Australian Accounting Standards (AASs) and other authoritative pronouncements of the Australian Accounting Standards Board (AASB) the *Corporations Act 2001*, and the International Financial Reporting Standards (IFRS) and interpretations published by the International Accounting Standards Board (IASB).

The Company is a reporting entity under the *Corporations Act 2001*, and is not exempt from preparing consolidated financial statements. The financial statements for the Company have been prepared for the purpose of the Company fulfilling its financial reporting obligations under part 7.8 of the *Corporations Act 2001*, as required for Australian Financial Services Licensees.

The Company is the ultimate parent entity of the ANZ Group. The Company consists of the following operations undertaken in Australia and in its overseas branches:

- Retail and Business & Private Banking operations,
- Institutional operations, and
- Technology Services & Operations and Group Centre operations

The consolidated financial statements of the Group can be found as part of the 2018 Annual Report at <https://shareholder.anz.com/annual-report-shareholder-review> and copies are available from the Company's registered office and principal place of business.

We present these financial statements in Australian dollars, which is the Company's functional and presentation currency. We have rounded values to the nearest million dollars (\$m), unless otherwise stated, as allowed under the Australian Securities and Investments Commission (ASIC) Corporations (Rounding in Financial/Directors Report) Instrument 2016/191.

### BASIS OF MEASUREMENT

We have prepared the financial information in accordance with the historical cost basis - except the following assets and liabilities which we have stated at their fair value:

- derivative financial instruments and in the case of fair value hedging, a fair value adjustment is made on the underlying hedging exposure;
- available-for-sale financial assets;
- financial instruments held for trading;
- other financial assets and liabilities designated at fair value through profit and loss; and
- other assets held for sale where the fair value less cost of disposal is less than their carrying value.

In accordance with AASB 119 *Employee Benefits* defined benefit obligations are measured using the Projected Unit Credit Method.

## 1. ABOUT THE FINANCIAL STATEMENTS (continued)

### FOREIGN CURRENCY TRANSLATION

#### TRANSACTIONS AND BALANCES

Foreign currency transactions are translated into the relevant functional currency at the exchange rate prevailing at the date of the transaction. At the reporting date, monetary assets and liabilities denominated in foreign currencies are translated into Australian dollars, being the functional currency, at the relevant spot rate. Any foreign currency translation gains or losses are included in profit or loss in the period they arise.

We measure translation differences on non-monetary items at fair value through profit or loss and report them as part of the fair value gain or loss on these items. We include any translation differences on non-monetary items classified as available-for-sale financial assets in the available-for-sale revaluation reserve in equity.



### KEY JUDGEMENTS AND ESTIMATES

When applying accounting policies, management has made a number of judgements and applied estimates and assumptions about past and future events. Further information on the key judgements and estimates that we consider material to the financial statements are contained within the relevant notes to the financial statements.

### ACCOUNTING STANDARDS NOT EARLY ADOPTED

A number of new standards, amendments to standards and interpretations have been published but are not mandatory for the financial statements for the year ended 30 September 2018, and have not been applied by the Company in preparing these financial statements.

We have identified three standards relevant to the Company and further details are set out below.

#### AASB 9 FINANCIAL INSTRUMENTS (AASB 9)

In December 2014, the AASB issued the Australian Accounting Standard AASB 9 *Financial Instruments* which has replaced AASB 139 *Financial Instruments: Recognition and Measurement* (AASB 139). AASB 9 is effective for the Company from 1 October 2018.

AASB 9 stipulates new requirements for the impairment of financial assets, classification and measurement of financial assets and liabilities and general hedge accounting. Details of the key requirements and estimated impacts on the Company are outlined below.

#### Impairment

AASB 9 replaces the incurred loss impairment model under AASB 139 with an expected credit loss (ECL) model incorporating forward looking information and which does not require an actual loss event to have occurred for an impairment provision to be recognised.

The ECL model will be applied to all financial assets measured at amortised cost, debt instruments measured at fair value through other comprehensive income, lease receivables, certain loan commitments and financial guarantees not measured at fair value through profit or loss.

Under the ECL model, the following three-stage approach is applied to measuring expected credit losses based on credit migration between the stages since origination:

- Stage 1: At the origination of a financial asset, and where there has not been a significant increase in credit risk since origination, a provision equivalent to 12 months ECL is recognised.
- Stage 2: Where there has been a significant increase in credit risk since origination, a provision equivalent to lifetime ECL is recognised. If credit risk were to improve in a subsequent period such that the increase in credit risk since origination is no longer considered significant, the exposure returns to a Stage 1 classification and a 12 month ECL.
- Stage 3: Similar to the current AASB 139 requirements for individual impairment provisions, lifetime ECL is recognised for loans where there is objective evidence of impairment.

Expected credit losses are estimated at the facility level by using a probability of default reflecting a probability weighted range of possible future economic scenarios, and applying this to the estimated exposure of the Company at the point of default (exposure at default) after taking into account the value of any collateral held or other mitigants of loss (loss given default), while allowing for the impact of discounting for the time value of money.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 1. ABOUT THE FINANCIAL STATEMENTS (continued)

Key judgements and estimates made by the Company include the following:

- *Significant increase in credit risk*

Stage 2 assets are those that have experienced a significant increase in credit risk (SICR) since initial recognition. In determining what constitutes a SICR, the Company considers both qualitative and quantitative information. For the majority of portfolios, the primary indicator of a SICR is a significant deterioration in the internal credit rating grade of a facility since origination. The Company will also use secondary indicators, such as 30 days past due arrears, as backstops to these primary indicators.

The determination of trigger points in relation to the deterioration of rating grades, combined with secondary risk indicators where used, requires judgement. In determining the Company's policy, alternative indicators have been considered and assessed, and these will be subject to regular review to ensure they remain appropriate.

- *Forward looking information*

The measurement of expected credit losses reflects an unbiased probability-weighted range of possible future outcomes.

In applying forward looking information in the Company's AASB 9 credit models, the Company uses four alternative economic scenarios in estimating ECL. A base case scenario reflects management's base case assumptions used for medium term planning purposes. Additional upside and downside scenarios are determined together with a severe downside scenario. The Company's Credit and Market Risk Committee (CMRC) will be responsible for reviewing and approving forecast economic scenarios and the associated probability weights applied to each scenario.

Where applicable, adjustments may be made to account for situations where known or expected risks have not been adequately addressed in the modelling process. CMRC will be responsible for recommending such adjustments.

The overall level of expected credit losses and areas of significant management judgement will be reported to, and oversight by, the Company's Board Risk Committee.

#### Classification and measurement

##### *Financial assets - general*

There are three measurement classifications for financial assets under AASB 9: Amortised Cost, Fair Value through Profit or Loss (FVTPL) and Fair Value through Other Comprehensive Income (FVOCI). Financial assets are classified into these measurement classifications on the basis of two criteria:

- the business model within which the financial asset is managed; and
- the contractual cash flow characteristics of the financial asset (specifically whether the contractual cash flows represent 'solely payments of principal and interest').

The resultant financial asset classifications are as follows:

- Amortised cost: financial assets with contractual cash flows that comprise the payment of principal and interest only and which are held in a business model whose objective is to collect their cash flows;
- Fair value through other comprehensive income: financial assets with contractual cash flows that comprise the payment of principal and interest only and which are held in a business model whose objective is to both collect their cash flows and to sell; and
- Fair value through profit or loss: Any other financial assets not falling into the categories above are measured at FVTPL.

In December 2017, the AASB issued AASB 2017-6 Amendments to Australian Accounting Standards - Prepayment Features with Negative Compensation which amends the requirements of AASB 9 so that certain prepayment features meet the solely payments of principal and interest test. The Company intends to early adopt this amendment so that it applies from the date of initial application of AASB 9.

AASB 9 allows the Company to irrevocably elect to designate a financial asset as measured at FVTPL on initial recognition if doing so eliminates or significantly reduces an accounting mismatch.

##### *Financial assets - equity instruments*

AASB 9 also permits non-traded equity investments to be designated at FVOCI on an instrument by instrument basis. If this election is made under AASB 9, gains or losses are not reclassified from other comprehensive income to profit or loss on disposal of the investment. However, gains or losses may be reclassified within equity.

##### *Financial liabilities*

The classification and measurement requirements for financial liabilities under AASB 9 are largely consistent with AASB 139 with the exception that for financial liabilities designated as measured at fair value, gains or losses relating to changes in the entity's own credit risk are included in other comprehensive income except where doing so would create or enlarge an accounting mismatch in profit or loss. This part of the standard was early adopted by the Company on 1 October 2013.

## 1. ABOUT THE FINANCIAL STATEMENTS (continued)

### General hedge accounting

AASB 9 introduces new hedge accounting requirements which more closely align accounting with risk management activities undertaken when hedging financial and non-financial risks.

AASB 9 provides the Company with an accounting policy choice to continue to apply the AASB 139 hedge accounting requirements until the International Accounting Standards Board's ongoing project on macro hedge accounting is completed. The Company's current expectation is that it will continue to apply the hedge accounting requirements of AASB 139.

### Transition to AASB 9

Other than as noted above under classification and measurement of financial liabilities, AASB 9 has a date of initial application for the Company of 1 October 2018.

The classification and measurement, and impairment requirements, will be applied retrospectively by adjusting opening retained earnings at 1 October 2018. The Company does not intend to restate comparatives.

### Impact

The estimated impact of AASB 9 relates to the Impairment and the Classification and Measurement provisions. These estimates are based on accounting policies, assumptions and judgements and estimation techniques that remain subject to change until the Company finalises its financial statements for the year ending 30 September 2019.

- *Impairment*

For the financial statements of the Company, the adoption of AASB 9 is expected to reduce net assets at 1 October 2018 by approximately \$729 million offset by deferred tax of approximately \$208 million.

- *Classification and measurement of financial assets*

While some classification changes will occur as a result of the application of the business model and contractual cash flow characteristics tests, these are not expected to be significant from a Company perspective.

The adoption of the Classification and Measurement requirements of the standard will result in measurement differences compared to those under AASB 139. Financial assets with a current carrying value of approximately \$4.8 billion, predominantly bonds and debt instruments, will be reclassified between amortised cost, FVTPL and FVOCI. The net re-measurement from these reclassifications is not material. There are no other material changes in the measurement categories.

- *Classification and measurement of financial liabilities*

The Company has issued certain financial liabilities (bonds included within the Debt issuances caption) with an amortised cost carrying amount at 30 September 2018 of approximately \$2.6 billion. The Company will elect to designate these liabilities as measured at fair value through profit or loss effective from initial application of AASB 9 to reduce an accounting mismatch that currently exists. The impact on net assets and retained earnings is not material.

### AASB 15 REVENUE FROM CONTRACTS WITH CUSTOMERS

AASB 15 is effective for the Company from 1 October 2018 and replaces existing guidance on the recognition of revenue from contracts with customers. The standard requires identification of distinct performance obligations within a contract, and allocation of the transaction price of the contract to those performance obligations. Revenue is then recognised as each performance obligation is satisfied. The standard also provides guidance on whether an entity is acting as a principal or an agent which impacts the presentation of revenue on a gross or net basis.

The Company has assessed all revenue streams existing at the date of transition to the new standard and determined that the impact of AASB 15 is immaterial, given a majority of Company revenues are outside the scope of the standard. The Company will adopt AASB 15 retrospectively including restatement of prior period comparatives.

Certain revenues for the credit cards business will be impacted as follows:

- Certain loyalty costs will be presented as operating expenses rather than presented as a net reduction of other operating income where the Company is assessed to be acting as a principal (rather than an agent) under the new standard. In addition, certain incentives received from card scheme providers related to card marketing and migration activities will be presented as operating income and no longer netted against operating expenses.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

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### 1. ABOUT THE FINANCIAL STATEMENTS (continued)

#### AASB 16 LEASES

The final version of AASB 16 was issued in February 2016 and is not effective for the Company until 1 October 2019. AASB 16 requires a lessee to recognise its:

- right to use the underlying leased asset, as a right-of-use asset; and
- obligation to make lease payments as a lease liability.

AASB 16 substantially carries forward the lessor accounting requirements in AASB 117 *Leases*.

The Company is in the process of the assessing the impact of application of AASB 16 and is not yet able to reasonably estimate the impact on its financial statements.

## 2. OPERATING INCOME

	2018 \$m	2017 \$m
<b>Net interest income</b>		
<b>Interest income by type of financial asset</b>		
Available-for-sale assets	1,232	985
Financial assets at amortised cost	21,520	20,546
Trading securities	881	739
Interest income - external	23,633	22,270
Interest income - controlled entities	3,387	3,343
Interest income	27,020	25,613
<b>Interest expense by type of financial liability</b>		
Financial liabilities at amortised cost	(12,148)	(10,961)
Securities sold short	(239)	(111)
Financial liabilities designated at fair value through profit or loss	(69)	(78)
Interest expense - external	(12,456)	(11,150)
Interest expense - controlled entities	(3,763)	(3,781)
Interest expense	(16,219)	(14,931)
Major bank levy	(355)	(86)
<b>Net interest income</b>	<b>10,446</b>	<b>10,596</b>
<b>Other operating income</b>		
<b>i) Fee and commission income</b>		
Lending fees <sup>1</sup>	599	652
Non-lending fees and commissions	2,152	2,211
Fee and commission income - external	2,751	2,863
Fee and commission income - controlled entities	1,279	1,197
Fee and commission income	4,030	4,060
Fee and commission expense	(994)	(1,019)
Net fee and commission income	3,036	3,041
<b>ii) Other income</b>		
Net foreign exchange earnings and other financial instruments income <sup>2</sup>	1,178	1,053
Dividends received from controlled entities <sup>3</sup>	4,773	2,299
Sale of Asia Retail and Wealth businesses	13	(219)
Sale of Shanghai Rural Commercial Bank (SRCB)	233	(231)
Write down of investment in Wealth Australia (AWA) <sup>3</sup>	(597)	-
Other	9	44
Other income <sup>4</sup>	5,609	2,946
<b>Other operating income</b>	<b>8,645</b>	<b>5,987</b>
<b>Net funds management and commission income</b>		
Funds management income	(80)	74
Commission income <sup>5</sup>	72	84
<b>Net funds management and commission income</b>	<b>(8)</b>	<b>158</b>
<b>Share of associates' profit</b>	<b>(1)</b>	<b>60</b>
<b>Operating income<sup>6</sup></b>	<b>19,082</b>	<b>16,801</b>

<sup>1</sup> Lending fees exclude fees treated as part of the effective yield calculation in interest income.

<sup>2</sup> Includes fair value movements (excluding realised and accrued interest) on derivatives not designated as accounting hedges entered into to manage interest rate and foreign exchange risk on funding instruments, ineffective portions of cash flow hedges, and fair value movements in financial assets and liabilities designated at fair value through profit and loss.

<sup>3</sup> During 2018 the Company received a dividend of \$582 million from AWA and wrote the investment in AWA down by an equivalent amount. The impact of this has been presented net in the income statements.

<sup>4</sup> Total other income includes external dividend income from Bank of Tianjin of \$27 million (2017: \$26 million).

<sup>5</sup> Commission income includes insurance commissions which were previously reported separately.

<sup>6</sup> Includes customer remediation of \$310 million for the September 2018 year (2017: \$52 million).

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 2. OPERATING INCOME (continued)



#### RECOGNITION AND MEASUREMENT

##### NET INTEREST INCOME

##### Interest Income and Expense

We recognise interest income and expense for all financial instruments, including those classified as held for trading, available-for-sale (AFS) assets or designated at fair value, through profit or loss in net interest income. For assets held at amortised cost the Company use the effective interest rate method to calculate its amortised cost. The effective interest rate is the rate that discounts the stream of estimated future cash receipts or payments over the expected life of the financial instrument or, when appropriate, a shorter period, to the net carrying amount of the financial asset or liability. For assets subject to prepayment, we determine their expected life on the basis of historical behaviour of the particular asset portfolio - taking into account contractual obligations and prepayment experience.

We recognise fees and costs, which form an integral part of the financial instrument (for example loan origination fees and costs), using the effective interest method. This is presented as part of interest income or expense depending on whether the underlying financial instrument is a financial asset or financial liability.

##### Major Bank Levy

The Major Bank Levy Act 2017 ('Levy' or 'Major bank levy') became effective from 1 July 2017 and applies a rate of 0.06% to certain liabilities of the Company. The Company has determined that the levy represents a finance cost for the Company and is presented in interest expense in the Income Statement.

##### OTHER OPERATING INCOME

##### Fee and Commission Income

We recognise fees or commissions:

- that relate to the execution of a significant act (for example, advisory or arrangement services, placement fees and underwriting fees) when the significant act has been completed; and
- charged for providing ongoing services (for example, maintaining and administering existing facilities) as income over the period the service is provided.

##### Net Foreign Exchange Earnings and Other Financial Instruments Income

We recognise the following as net foreign exchange earnings and other financial instruments income:

- exchange rate differences arising on the settlement of monetary items and translation differences on monetary items translated at rates different to those at which they were initially recognised or included in a previous financial report;
- fair value movements (excluding realised and accrued interest) on derivatives that we use to manage interest rate and foreign exchange risk on funding instruments not designated as accounting hedges;
- the ineffective portions of fair value hedges, cash flow hedges and net investment hedges;
- fair value movements on financial assets and financial liabilities designated at fair value through profit or loss or held for trading;
- amounts released from the Available-for-sale (AFS) revaluation reserve in equity when an AFS asset is sold, and
- immediately upon sale or repayment of a hedged item, the unamortised fair value adjustments in items designated as fair value hedges and amounts accumulated in equity related to designated cash flow hedges.

##### Dividends Received from Controlled Entities

Dividends are recognised as revenue when the right to receive payment is established.

##### Gain or Loss on Disposal of Non-Financial Assets

The gain or loss on the disposal of assets is the difference between the carrying value of the asset and the proceeds of disposal net of costs. This is recognised in other income in the year in which the significant risks and rewards transfer to the buyer.

## 2. OPERATING INCOME (continued)



### RECOGNITION AND MEASUREMENT

#### NET FUNDS MANAGEMENT AND COMMISSION INCOME

##### Funds Management Income

We recognise the fees we charge to customers in connection with financial advice and the management of investment products when we have provided the service.

##### Commission Income

We recognise commissions received for distributing products to customers in the period when we become entitled to the commission.

#### SHARE OF ASSOCIATES' PROFIT

The equity method is applied to accounting for associates in the financial statements. Under the equity method the Company's share of the after tax results of associates is included in the Income Statement and the Statement of Comprehensive Income.



## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 3. OPERATING EXPENSES

	2018 \$m	2017 \$m
<b>Personnel</b>		
Salaries and related costs	3,233	3,288
Superannuation costs	258	266
Other	163	227
<b>Personnel expenses</b>	<b>3,654</b>	<b>3,781</b>
<b>Premises</b>		
Rent	395	409
Other	264	275
<b>Premises expenses</b>	<b>659</b>	<b>684</b>
<b>Technology</b>		
Depreciation and amortisation	682	662
Licences and outsourced services	457	413
Accelerated amortisation <sup>2</sup>	240	-
Other	204	216
<b>Technology expenses</b>	<b>1,583</b>	<b>1,291</b>
<b>Restructuring</b>	<b>210</b>	<b>55</b>
<b>Other</b>		
Advertising and public relations	160	192
Professional fees	497	397
Freight, stationery, postage and communication	179	204
Royal Commission legal costs	55	-
Other	1,124	1,019
<b>Other expenses</b>	<b>2,015</b>	<b>1,812</b>
<b>Operating expenses<sup>1</sup></b>	<b>8,121</b>	<b>7,623</b>

<sup>1</sup> Includes customers remediation of \$255 million for the September 2018 year (2017: \$79million).

<sup>2</sup> Accelerated software amortisation charge relates to certain software assets in the Institutional and Australia divisions following the reassessment of useful lives.



## RECOGNITION AND MEASUREMENT

## OPERATING EXPENSES

Operating expenses are recognised as services are provided to the Company over the period in which an asset is consumed or once a liability is created.

## SALARIES AND RELATED COSTS - ANNUAL LEAVE, LONG SERVICE LEAVE AND OTHER EMPLOYEE BENEFITS

Wages and salaries, annual leave, and other employee entitlements expected to be paid or settled within twelve months of employees rendering service are measured at their nominal amounts using remuneration rates that the Company expects to pay when the liabilities are settled.

We accrue employee entitlements relating to long service leave using an actuarial calculation. It includes assumptions regarding staff departures, leave utilisation and future salary increases. The result is then discounted using market yields at the reporting date. The market yields are determined from a blended rate of high quality corporate bonds with terms to maturity that closely match the estimated future cash outflows.

If we expect to pay short term cash bonuses, then a liability is recognised when the Company has a present legal or constructive obligation to pay this amount (as a result of past service provided by the employee) and the obligation can be reliably measured.

### 3. OPERATING EXPENSES (continued)



#### RECOGNITION AND MEASUREMENT

Personnel expenses also include share-based payments which may be cash or equity settled. We calculate the fair value of equity settled remuneration at grant date, which is then amortised over the vesting period, with a corresponding increase in share capital or the share option reserve as applicable. When we estimate the fair value, we take into account market vesting conditions, such as share price performance conditions. We take non-market vesting conditions, such as service conditions, into account by adjusting the number of equity instruments included in the expense.

After the grant of an equity-based award, the amount we recognise as an expense is reversed when non-market vesting conditions are not met, for example an employee fails to satisfy the minimum service period specified in the award on resignation, termination or notice of dismissal for serious misconduct. However, we do not reverse the expense if the award does not vest due to the failure to meet a market-based performance condition.

Further information on share-based payment schemes operated by the Company during the current and prior year is included in Note 27 Employee Share and Option Plans.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 4. INCOME TAX

## INCOME TAX EXPENSE

Reconciliation of the prima facie income tax expense on pre-tax profit with the income tax expense recognised in profit or loss:

	2018 \$m	2017 \$m
<b>Profit before income tax</b>	<b>10,332</b>	<b>8,297</b>
Prima facie income tax expense at 30%	3,100	2,489
Tax effect of permanent differences:		
Share of associates' profit	-	(18)
Sale of Shanghai Rural Commercial Bank (SRCB)	(84)	172
Tax provisions no longer required	(39)	-
Interest on convertible instruments	67	69
Overseas tax rate differential	(6)	27
Rebatable and non-assessable dividends	(1,606)	(690)
Provision for foreign tax on dividend repatriation	28	8
Write down of investment in Wealth Australia	354	-
Other	13	24
<b>Subtotal</b>	<b>1,827</b>	<b>2,081</b>
Income tax over provided in previous years	(19)	(18)
<b>Income tax expense</b>	<b>1,808</b>	<b>2,063</b>
Current tax expense	2,037	1,997
Adjustments recognised in the current year in relation to the current tax of prior years	(19)	(18)
Deferred tax expense/(income) relating to the origination and reversal of temporary differences	(210)	84
<b>Income tax expense</b>	<b>1,808</b>	<b>2,063</b>
Australia	1,695	1,975
Overseas	113	88
<b>Income tax expense</b>	<b>1,808</b>	<b>2,063</b>
<b>Effective tax rate</b>	<b>17.5%</b>	<b>24.9%</b>

## 4. INCOME TAX (continued)

### TAX CONSOLIDATION

The Company and all its wholly owned Australian resident entities are part of a tax-consolidated group under Australian taxation law. The Company is the head entity in the tax-consolidated group. We recognise each of the following in the separate financial statements of members of the tax consolidated group on a 'group allocation' basis: tax expense/income, and deferred tax liabilities/assets, that arise from temporary differences of the members of the tax-consolidated group. The Company (as head entity in the tax-consolidated group) recognises current tax liabilities and assets of the tax-consolidated group.

Under a tax funding arrangement between the entities in the tax consolidated group, amounts are recognised as payable to or receivable by the Company and each member of the tax-consolidated group in relation to the tax contribution amounts paid or payable between the Company and the other members of the tax-consolidated group.

Members of the tax-consolidated group have also entered into a tax sharing agreement that provides for the allocation of income tax liabilities between the entities were the head entity to default on its income tax payment obligations.

### UNRECOGNISED DEFERRED TAX ASSETS AND LIABILITIES

Unrecognised deferred tax assets related to unused realised tax losses (on revenue account) total \$nil (2017: \$nil). Unrecognised deferred tax liabilities related to additional potential foreign tax costs (assuming all retained earnings in offshore branches are repatriated) total \$42 million (2017: \$38 million).



### RECOGNITION AND MEASUREMENT

#### INCOME TAX EXPENSE

Income tax expense comprises both current and deferred taxes and is based on the accounting profit adjusted for differences in the accounting and tax treatments of income and expenses (that is, taxable income). We recognise tax expense in profit or loss except to the extent to which it relates to items recognised directly in equity and other comprehensive income, in which case we recognise it directly in equity or other comprehensive income respectively.

#### CURRENT TAX EXPENSE

Current tax is the tax we expect to pay on taxable income for the year, based on tax rates (and tax laws) which are enacted at the reporting date. We recognise current tax as a liability (or asset) to the extent that it is unpaid (or refundable).

#### DEFERRED TAX ASSETS AND LIABILITIES

We account for deferred tax using the balance sheet method. Deferred tax arises because accounting income is not always the same as the taxable income. This creates temporary differences, which usually reverse over time. Until they reverse, we recognise a deferred tax asset, or liability, on the balance sheet. We measure deferred taxes at the tax rates that we expect will apply to the period(s) when the asset is realised, or the liability settled, based on tax rates (and tax laws) that have been enacted or substantially enacted at the reporting date.

We offset current and deferred tax assets and liabilities only to the extent that:

- they relate to income taxes imposed by the same taxation authority;
- there is a legal right and intention to settle on a net basis; and
- it is allowed under the tax law of the relevant jurisdiction.



### KEY JUDGEMENTS AND ESTIMATES

Judgement is required in determining provisions held in respect of uncertain tax positions. The Company estimates its tax liabilities based on its understanding of the relevant law in each of the countries in which it operates and seeks independent advice where appropriate.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 5. DIVIDENDS

#### ORDINARY SHARE DIVIDENDS

Dividends are provided for in the financial statements once determined, accordingly, the final dividend announced for the current financial year is provided for and paid in the following financial year.

Dividends	% of total	Amount per share	Total dividend \$m
<b>Financial Year 2017</b>			
2016 final dividend paid		80.0 cents	2,342
2017 interim dividend paid		80.0 cents	2,349
Bonus option plan adjustment			(82)
<b>Dividends paid during the year ended 30 September 2017</b>			<b>4,609</b>
Cash	91.9%		4,235
Dividend reinvestment plan	8.1%		374
<b>Dividends paid during the year ended 30 September 2017</b>			<b>4,609</b>
<b>Financial Year 2018</b>			
2017 final dividend paid		80.0 cents	2,350
2018 interim dividend paid		80.0 cents	2,317
Bonus option plan adjustment			(82)
<b>Dividends paid during the year ended 30 September 2018</b>			<b>4,585</b>
Cash	91.5%		4,193
Dividend reinvestment plan	8.5%		392
<b>Dividends paid during the year ended 30 September 2018</b>			<b>4,585</b>
<b>Dividends announced and to be paid after year-end</b>	<b>Payment date</b>	<b>Amount per share</b>	<b>Total dividend \$m</b>
2018 final dividend (fully franked at 30%, New Zealand imputation credit NZD 10 cents per share)	18 December 2018	80.0 cents	2,296

#### DIVIDEND REINVESTMENT PLAN AND BONUS OPTION PLAN

Eligible shareholders can elect to reinvest their dividend entitlement into ANZ ordinary shares under the Company's Dividend Reinvestment Plan (DRP). Eligible shareholders can elect to forgo their dividend entitlement and instead receive ANZ ordinary shares under the Company's Bonus Option Plan (BOP). For the 2018 final dividend, DRP participation will be satisfied by an on-market purchase of shares and BOP participation will be satisfied by an issue of ANZ ordinary shares. There will be no discount applied to the DRP and BOP price.

See Note 21 Shareholders' Equity for details of shares the Company issued or purchased in respect of the DRP and BOP.

#### DIVIDEND FRANKING ACCOUNT

	Currency	2018 \$m	2017 \$m
Australian franking credits available at 30% (2017: 30%) tax rate	AUD	97	171
New Zealand imputation credits available (which can be attached to our Australian dividends but may only be used by New Zealand resident shareholders)	NZD	3,868	3,680

The above amounts represent the balances of the franking accounts as at the end of the financial year, adjusted for:

- franking credits that will arise from the payment of income tax payable as at the end of the financial year; and
- franking credits/debits from the receipt/payment of dividends that have been recognised as tax receivables/payables as at the end of the financial year.

## 5. DIVIDENDS (continued)

The proposed final 2018 dividend will utilise the entire balance of \$97 million franking credits available at 30 September 2018. Instalment tax payments on account of the 2019 financial year which will be made after 30 September 2018 will generate sufficient franking credits to enable the final 2018 dividend to be fully franked. The extent to which future dividends will be franked will depend on a number of factors, including the level of profits generated by the Company that will be subject to tax in Australia.

### RESTRICTIONS ON THE PAYMENT OF DIVIDENDS

APRA's written approval is required before paying dividends on ANZ ordinary shares:

- if the aggregate dividends exceed the Company's after tax earnings (in calculating those after tax earnings, we take into account any payments we made on senior capital instruments) in the financial year to which they relate; or
- if the Group's Common Equity Tier 1 capital ratio falls within capital range buffers specified by APRA.

If the Company fails to pay a dividend or distribution on its ANZ Capital Notes or ANZ Capital Securities on the scheduled payment date, it may (subject to a number of exceptions) be restricted from resolving to pay or paying any dividend on the ANZ ordinary shares.

## 6. SEGMENT REPORTING

No operating segment disclosures have been presented in these Company financial statements. Disaggregated information for the Company's segments is not information which is regularly provided to the Chief Executive Officer, who is the Chief Operating Decision Maker (CODM) of the Company.

Full details of the operating segments of the Group are provided in Note 7 Segment Reporting in the ANZ 2018 Group Annual Report located at <https://shareholder.anz.com/annual-report-shareholder-review>.

## 7. CASH AND CASH EQUIVALENTS

	2018 \$m	2017 \$m
Coins, notes and cash at bank	912	1,096
Securities purchased under agreements to resell in less than 3 months	27,631	20,818
Balances with central banks	32,009	22,389
Settlement balances owed to ANZ within 3 months	19,675	19,096
<b>Cash and cash equivalents</b>	<b>80,227</b>	<b>63,399</b>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 8. TRADING SECURITIES

	2018 \$m	2017 \$m
Government securities	21,545	25,647
Corporate and financial institution securities	4,302	5,060
Equity and other securities	3,672	4,899
<b>Trading securities</b>	<b>29,519</b>	<b>35,606</b>



## RECOGNITION AND MEASUREMENT

Trading securities are financial instruments we either:

- acquire principally for the purpose of selling in the short-term; or
- hold as part of a portfolio we manage for short-term profit making.

We recognise purchases and sales of trading securities on trade date:

- initially, we measure them at fair value through the profit and loss; and
- subsequently, we measure them in the balance sheet at their fair value with any revaluation recognised in the profit or loss.



## KEY JUDGEMENTS AND ESTIMATES

Judgement is required when applying the valuation techniques used to measure the fair value of trading securities not valued using quoted market prices. Refer to Note 16 Fair Value of Financial Assets and Financial Liabilities for further details.

## 9. DERIVATIVE FINANCIAL INSTRUMENTS

Fair Value	Assets 2018 \$m	Liabilities 2018 \$m	Assets 2017 \$m	Liabilities 2017 \$m
Derivative financial instruments - held for trading	62,813	(63,177)	55,261	(54,937)
Derivative financial instruments - designated in hedging relationships	1,635	(2,461)	1,775	(1,893)
<b>Derivative financial instruments</b>	<b>64,448</b>	<b>(65,638)</b>	<b>57,036</b>	<b>(56,830)</b>

### FEATURES

Derivative financial instruments are contracts:

- whose value is derived from an underlying price index (or other variable) defined in the contract – sometimes the value is derived from more than one variable;
- that require little or no initial net investment; and
- that are settled at a future date.

Movements in the price of the underlying variables, which cause the value of the contract to fluctuate, are reflected in the fair value of the derivative.

### PURPOSE

The Company's derivative financial instruments have been categorised as following:

<b>Trading</b>	Derivatives held in order to: <ul style="list-style-type: none"> <li>• Meet customer needs for managing their own risks.</li> <li>• Manage risk in the Company's positions that are not in a designated hedge accounting relationship.</li> <li>• Undertake market making and positioning activities to generate profits from short-term fluctuations in prices or margins.</li> </ul>
<b>Designated in Hedging Relationships</b>	Derivatives designated into hedge accounting relationships in order to minimise profit or loss volatility by matching movements to underlying positions relating to: <ul style="list-style-type: none"> <li>• Hedges of the Company's exposures to interest rate risk and currency risk.</li> <li>• Hedges of other exposures relating to non-trading positions.</li> </ul>

### TYPES

The Company offers and uses four different types of derivative financial instruments:

<b>Forwards</b>	A contract documenting the rate of interest, or the currency exchange rate, to be paid or received on a notional principal obligation at a future date.
<b>Futures</b>	An exchange traded contract in which the parties agree to buy and sell an asset in the future for a price agreed on the transaction date, with a net settlement in cash paid on the future date without physical delivery of the asset.
<b>Swaps</b>	A contract in which two parties exchanges one series of cash flows for another.
<b>Options</b>	A contract in which the buyer of the contract has the right - but not the obligation - to buy (known as a "call option") or to sell (known as a "put option") an asset or instrument at a set price on a future date. The seller has the corresponding obligation to fulfil the transaction to sell or buy the asset or instrument if the buyer exercises the option.

### RISKS MANAGED

The Company offers and uses the instruments described above to manage fluctuations in the following market factors:

<b>Foreign Exchange</b>	Currencies at current or determined rates of exchange.
<b>Interest Rate</b>	Fixed or variable interest rates applying to money lent, deposited or borrowed.
<b>Commodity</b>	Soft commodities (that is, agricultural products such as wheat, coffee, cocoa and sugar) and hard commodities (that is, mined products such as gold, oil and gas).
<b>Credit</b>	Counterparty risk in the event of default.



## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 9. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

#### DERIVATIVE FINANCIAL INSTRUMENTS - HELD FOR TRADING

The majority of the Company's derivative financial instruments are held for trading. The fair value of derivative financial instruments held for trading are:

Fair Value	Assets 2018 \$m	Liabilities 2018 \$m	Assets 2017 \$m	Liabilities 2017 \$m
<b>Interest rate contracts</b>				
Forward rate agreements	6	(7)	2	(1)
Futures contracts	48	(31)	97	(34)
Swap agreements	32,873	(33,510)	27,584	(27,720)
Options purchased	780	-	742	-
Options sold	-	(1,408)	-	(1,365)
<b>Total</b>	<b>33,707</b>	<b>(34,956)</b>	<b>28,425</b>	<b>(29,120)</b>
<b>Foreign exchange contracts</b>				
Spot and forward contracts	14,057	(13,221)	14,132	(13,731)
Swap agreements	12,276	(11,609)	10,070	(10,073)
Options purchased	461	-	475	-
Options sold	-	(649)	-	(439)
<b>Total</b>	<b>26,794</b>	<b>(25,479)</b>	<b>24,677</b>	<b>(24,243)</b>
<b>Commodity contracts</b>	<b>2,258</b>	<b>(2,684)</b>	<b>1,991</b>	<b>(1,398)</b>
<b>Credit default swaps</b>				
Structured credit derivative purchased	22	-	52	-
Other credit derivatives purchased	8	(29)	13	(110)
<b>Credit derivatives purchased</b>	<b>30</b>	<b>(29)</b>	<b>65</b>	<b>(110)</b>
Structured credit derivatives sold	-	(26)	-	(58)
Other credit derivatives sold	24	(3)	103	(8)
<b>Credit derivatives sold</b>	<b>24</b>	<b>(29)</b>	<b>103</b>	<b>(66)</b>
<b>Total</b>	<b>54</b>	<b>(58)</b>	<b>168</b>	<b>(176)</b>
<b>Derivative financial instruments - held for trading</b>	<b>62,813</b>	<b>(63,177)</b>	<b>55,261</b>	<b>(54,937)</b>

## 9. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

### DERIVATIVE FINANCIAL INSTRUMENTS – DESIGNATED IN HEDGING RELATIONSHIPS

There are three types of hedge accounting relationships the Company utilises:

	Fair value hedge	Cash flow hedge	Net investment hedge
<b>Objective of this hedging arrangement</b>	To hedge our exposure to changes to the fair value of a recognised asset or liability or unrecognised firm commitment caused by interest rate or foreign currency movements.	To hedge our exposure to variability in cash flows of a recognised asset or liability, a foreign exchange component of a firm commitment or a highly probable forecast transaction caused by interest rate, foreign currency and other price movements.	To hedge our exposure to exchange rate differences arising from the translation of our foreign operations from their functional currency to Australian dollars.
<b>Recognition of effective hedge portion</b>	The following are recognised in profit or loss at the same time: <ul style="list-style-type: none"> <li>all changes in the fair value of the underlying item relating to the hedged risk; and</li> <li>the change in the fair value of derivatives.</li> </ul>	We recognise the effective portion of changes in the fair value of derivatives designated as a cash flow hedge in the cash flow hedge reserve.	We recognise the effective portion of changes in the fair value of the hedging instrument in the foreign currency translation reserve.
<b>Recognition of ineffective hedge portion</b>	Recognised immediately in other operating income.		
<b>If a hedging instrument expires, or is sold, terminated, or exercised; or no longer qualifies for hedge accounting</b>	When we recognise the hedged item in profit or loss, we recognise the related unamortised fair value adjustment in profit or loss. This may occur over time if the hedged item is amortised to profit or loss as part of the effective yield over the period to maturity.	Only when we recognise the hedged item in profit or loss is the amount previously deferred in the cash flow hedge reserve transferred to profit or loss.	The amount we defer in the foreign currency translation reserve remains in equity and is transferred to profit or loss only when we dispose of, or partially dispose of, the foreign operation.
<b>Hedged item sold or repaid</b>	We recognise the unamortised fair value adjustment immediately in profit or loss.	Amounts accumulated in equity are transferred immediately to profit or loss.	The gain or loss, or applicable proportion, we recognise in equity is transferred to profit or loss on disposal or partial disposal of a foreign operation.

The fair value of derivative financial instruments designated in hedging relationships are:

Fair Value	Hedge accounting type	Assets 2018 \$m	Liabilities 2018 \$m	Assets 2017 \$m	Liabilities 2017 \$m
Foreign exchange swap agreements	Fair value	1	-	1	-
Foreign exchange spot and forward contracts	Fair value	1	-	-	-
Interest rate swap agreements	Fair value	1,211	(2,251)	1,287	(1,555)
Interest rate futures contracts	Fair value	47	(1)	80	-
Interest rate swap agreements	Cash flow	330	(148)	361	(278)
Foreign exchange swap agreements	Cash flow	44	(52)	35	(49)
Foreign exchange spot and forward contracts	Cash flow	1	-	-	(5)
Foreign exchange spot and forward contracts	Net investment	-	(9)	11	(6)
<b>Derivative financial instruments - designated in hedging relationships</b>		<b>1,635</b>	<b>(2,461)</b>	<b>1,775</b>	<b>(1,893)</b>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 9. DERIVATIVE FINANCIAL INSTRUMENTS (continued)

The impact recognised in profit or loss arising from derivative financial instruments designated in hedge accounting relationships, is as follows:

	Hedge accounting type	2018 \$m	2017 \$m
<b>Gain/(loss) recognised in other operating income</b>			
Hedged item	Fair value	934	(43)
Hedging instrument	Fair value	(949)	38
Ineffective portion of hedged instrument	Cash flow	13	(20)



#### RECOGNITION AND MEASUREMENT

<b>Recognition</b>	<p>Initially and at each reporting date, we recognise all derivatives at fair value. If the fair value of a derivative is positive, then we carry it as an asset, but if its value is negative, then we carry it as a liability.</p> <p>Valuation adjustments are integral in determining the fair value of derivatives. This includes:</p> <ul style="list-style-type: none"> <li>• a derivative credit valuation adjustment (CVA) to reflect the counterparty risk and/or event of default; and</li> <li>• a funding valuation adjustment (FVA) to account for funding costs and benefits in the derivatives portfolio.</li> </ul>
<b>Derecognition of assets and liabilities</b>	<p>We remove derivative assets from our balance sheet when the contracts expire or we have transferred substantially all the risks and rewards of ownership. We remove derivative liabilities from our balance sheet when the Company's contractual obligations are discharged, cancelled or expired.</p>
<b>Impact on the Income Statement</b>	<p>How we recognise gains or losses on derivative financial instruments depends on whether the derivative is held for trading or is designated into a hedging relationship. For derivative financial instruments held for trading, gains or losses from changes in the fair value are recognised in profit or loss.</p> <p>For an instrument designated into a hedging relationship the recognition of gains or losses depends on the nature of the item being hedged. Refer to the table on page 25 for profit or loss treatment depending on the hedge type.</p>
<b>Hedge effectiveness</b>	<p>To qualify for hedge accounting a hedge is expected to be highly effective. A hedge is highly effective only if the following conditions are met:</p> <ul style="list-style-type: none"> <li>• the hedge is expected to be highly effective in achieving offsetting changes in fair value or cash flows attributable to the hedged risk during the period for which the hedge is designated (prospective effectiveness); and</li> <li>• the actual results of the hedge are within the range of 80-125% (retrospective effectiveness).</li> </ul> <p>The Company monitors hedge effectiveness on a regular basis but at a minimum at least at each reporting date.</p>



#### KEY JUDGEMENTS AND ESTIMATES

Judgement is required when we select the valuation techniques used to measure the fair value of derivatives, particularly the selection of valuation inputs that are not readily observable, and the application of valuation adjustments to certain derivatives. Refer to Note 16 Fair Value of Financial Assets and Financial Liabilities for further details.

## 10. AVAILABLE-FOR-SALE ASSETS

Period	Security type	2018				2017			
		Government securities \$m	Corporate and financial institution securities \$m	Equity and other securities \$m	Total \$m	Government securities \$m	Corporate and financial institution securities \$m	Equity and other securities \$m	Total \$m
Less than 3 months		5,725	850	-	6,575	5,424	768	-	6,192
Between 3 and 12 months		6,729	2,221	-	8,950	4,168	2,163	-	6,331
Between 1 and 5 years		24,455	10,364	159	34,978	15,656	10,726	403	26,785
Greater than 5 years		11,569	-	1,572	13,141	16,079	260	2,134	18,473
No maturity		-	-	1,084	1,084	-	-	725	725
<b>Available-for-sale assets</b>		<b>48,478</b>	<b>13,435</b>	<b>2,815</b>	<b>64,728</b>	<b>41,327</b>	<b>13,917</b>	<b>3,262</b>	<b>58,506</b>

During the year, the Company recognized a net gain (before tax) in respect of available-for-sale (AFS) assets of \$70 million (2017: \$15 million) was recognised in other operating income.

The carrying value of AFS equity securities is \$1,084 million (2017: \$725 million). This includes the Company's \$1,025 million (2017: \$676 million) investment in the Bank of Tianjin (BoT) that ceased being classified as an associate in March 2016.



### RECOGNITION AND MEASUREMENT

AFS assets comprise non-derivative financial assets which we designate as AFS since we do not hold them principally for trading purposes. They include both equity and debt securities. AFS assets are initially recognised at fair value plus transaction costs and are revalued at least bi-annually. On revaluation, we include movements in fair value within the available-for-sale revaluation reserve in equity, except for certain items which are recognised directly in profit or loss, being interest on debt securities, dividends received, foreign exchange on debt securities and impairment charges.

When we sell the asset, any cumulative gain or loss from the available-for-sale revaluation reserve is recognised in profit or loss.

At each reporting date, we assess whether any AFS assets are impaired. We assess the impairment of any debt securities if an event has occurred which will have a negative impact on the asset's estimated cash flows. For equity securities, we assess if there is a significant or prolonged decline in their fair value below cost.

If an AFS asset is impaired, then we remove the cumulative loss related to that asset from the available-for-sale revaluation reserve. We then recognise it in profit or loss for:

- debt instruments, as a credit impairment expense; and
- equity instruments, as a negative impact in other operating income.

We recognise any later reversals of impairment on debt securities in the profit or loss through the credit impairment charge line. However, we do not make any reversals of impairment for equity securities. To the extent previously impaired equity securities recover in value, gains are recognised directly in equity.



### KEY JUDGEMENTS AND ESTIMATES

Judgement is required when we select valuation techniques used to measure the fair value of AFS assets not valued using quoted market prices, particularly the selection of valuation inputs that are not readily observable. Refer to Note 16 Fair Value of Financial Assets and Financial Liabilities for further details.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 11. NET LOANS AND ADVANCES

	2018 \$m	2017 \$m
Overdrafts	6,047	6,155
Credit cards	8,379	8,639
Commercial bills <sup>1</sup>	6,861	8,386
Term loans – housing	273,908	268,416
Term loans – non-housing <sup>1</sup>	180,965	161,610
Other	1,494	1,578
<b>Subtotal</b>	<b>477,654</b>	<b>454,784</b>
Unearned income	(165)	(149)
Capitalised brokerage/mortgage origination fees	710	751
<b>Gross loans and advances (including assets classified as held for sale)</b>	<b>478,199</b>	<b>455,386</b>
Provision for credit impairment (refer to Note 12)	(2,780)	(2,962)
<b>Net loans and advances</b>	<b>475,419</b>	<b>452,424</b>
<i>Residual contractual maturity:</i>		
Within one year	76,744	67,609
After more than one year	398,675	384,815
<b>Net loans and advances</b>	<b>475,419</b>	<b>452,424</b>
<i>Carried on Balance Sheet at:</i>		
Amortised cost	475,418	452,408
Fair value through profit or loss (designated on initial recognition)	1	16
<b>Net loans and advances</b>	<b>475,419</b>	<b>452,424</b>

<sup>1</sup> Some of the loans previously shown in Commercial bills outstanding have been reclassified to Term Loans – non-housing. Restatement impact of \$2,597 million for September 2017.



## RECOGNITION AND MEASUREMENT

Loans and advances are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are facilities the Company provides directly to customers or through third party channels.

Loans and advances are initially recognised at fair value plus transaction costs directly attributable to the issue of the loan or advance, which are primarily brokerage/mortgage origination fees which we amortise over the estimated life of the loan. Subsequently, we then measure loans and advances at amortised cost using the effective interest rate method, net of any provision for credit impairment, or at fair value when they are specifically designated on initial recognition as fair value through profit or loss or when held for trading.

We classify contracts to lease assets and hire purchase agreements as finance leases if they transfer substantially all the risks and rewards of ownership of the asset to the customer or an unrelated third party. We include these facilities in 'Other' in the table above.

The Company enters into transactions in which it transfers financial assets that are recognised on its balance sheet. When the Company retains substantially all of the risks and rewards of the transferred assets then the transferred assets remain on the Company's balance sheet, however, if substantially all the risks and rewards are transferred then the Company derecognises the asset.

If the risks and rewards are partially retained and control over the asset is lost, then the Company derecognises the asset. If control over the asset is not lost, the Company continues to recognise the asset to the extent of its continuing involvement.

We separately recognise the rights and obligations retained, or created, in the transfer as assets and liabilities as appropriate.

## 12. PROVISION FOR CREDIT IMPAIRMENT

### PROVISION FOR CREDIT IMPAIRMENT - BALANCE SHEET

	Net loans and advances		Off-balance sheet credit related commitments		Total	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
<b>Provision for credit impairment</b>						
<b>Individual provision</b>						
Balance at start of year	887	942	16	15	903	957
New and increased provisions	1,175	1,467	12	1	1,187	1,468
Write-backs	(337)	(348)	-	-	(337)	(348)
Bad debts written off (excluding recoveries)	(1,031)	(1,138)	-	-	(1,031)	(1,138)
Other <sup>1</sup>	1	(36)	(10)	-	(9)	(36)
<b>Total individual provision</b>	<b>695</b>	<b>887</b>	<b>18</b>	<b>16</b>	<b>713</b>	<b>903</b>
<b>Collective provision</b>						
Balance at start of year	1,625	1,678	434	493	2,059	2,171
Charge/(release) to profit or loss	14	(24)	(27)	(42)	(13)	(66)
Other <sup>2</sup>	14	(29)	7	(17)	21	(46)
<b>Total collective provision</b>	<b>1,653</b>	<b>1,625</b>	<b>414</b>	<b>434</b>	<b>2,067</b>	<b>2,059</b>
<b>Total provision for credit impairment</b>	<b>2,348</b>	<b>2,512</b>	<b>432</b>	<b>450</b>	<b>2,780</b>	<b>2,962</b>

<sup>1</sup> Other individual provision includes an adjustment for exchange rate fluctuations and the impact of discount unwind on individual provisions.

<sup>2</sup> Other collective provision includes the Asia Retail and Wealth business divestment and an adjustment for exchange rate fluctuations.

### CREDIT IMPAIRMENT CHARGE - INCOME STATEMENT

	2018 \$m	2017 \$m
<b>Credit impairment charge</b>		
New and increased provisions	1,187	1,468
Write-backs	(337)	(348)
Recoveries of amounts previously written-off	(208)	(173)
Individual credit impairment charge	642	947
Collective credit impairment release	(13)	(66)
<b>Total credit impairment charge</b>	<b>629</b>	<b>881</b>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 12. PROVISION FOR CREDIT IMPAIRMENT (continued)



#### RECOGNITION AND MEASUREMENT

The Company recognises two types of impairment provisions for its loans and advances:

- Individual provisions for significant assets that are assessed to be impaired; and
- Collective provisions for portfolios of similar assets that are assessed collectively for impairment.

The accounting treatment for each of them is detailed below:

	Individually	Collectively
<b>Assessment</b>	If any impaired loans and advances exceed specified thresholds and an impairment event has been identified, then we assess the need for a provision individually.	To allow for any small value loans and advances where losses may have been incurred but not yet identified, and individually significant loans and advances that we do not assess as impaired, we assess them collectively in pools of assets with similar risk characteristics.
<b>Impairment</b>	Loans and advances are assessed as impaired if we have objective evidence that we may not recover principal or interest payments (that is, a loss event has been incurred).	We estimate the provision on the basis of historical loss experience for assets with similar credit risk characteristics to others in the respective collective pool. We adjust the historical loss experience based on current observable data – such as: changing economic conditions, the impact of the inherent risk of large concentrated losses within the portfolio and an assessment of the economic cycle.
<b>Measurement</b>	We measure impairment loss as the difference between the asset's carrying amount and estimated future cash flows discounted to their present value at the asset's original effective interest rate. We record the result as an expense in profit or loss in the period we identify the impairment and recognise a corresponding reduction in the carrying amount of loans and advances through an offsetting provision.	
<b>Uncollectable amounts</b>	If a loan or advance is uncollectable (whether partially or in full), then we write off the balance (and also any related provision for credit impairment). We write off unsecured retail facilities at the earlier of the facility becoming 180 days past due, or the customer's bankruptcy or similar legal release from the obligation to repay the loan or advance. For secured facilities, write offs occur net of the proceeds determined to be recoverable from the realisation of collateral.	
<b>Recoveries</b>	If we recover any cash flows from loans and advances we have previously written off, then we recognise the recovery in profit or loss in the period the cash flows are received.	
<b>Off-balance sheet amounts</b>	Any off-balance sheet items, such as loan commitments, are considered for impairment both on an individual and collective basis.	



#### KEY JUDGEMENTS AND ESTIMATES

When we measure impairment of loans and advances, we use management's judgement of the extent of losses at reporting date.

	Individually	Collectively
<b>Key Judgements</b>	<ul style="list-style-type: none"> <li>• Estimated future cash flows</li> <li>• Business prospects for the customer</li> <li>• Realisable value of any collateral</li> <li>• Company's position relative to other claimants</li> <li>• Reliability of customer information</li> <li>• Likely cost and duration of recovering loans</li> </ul>	<ul style="list-style-type: none"> <li>• Estimated future cash flows</li> <li>• Historical loss experience of assets with similar risk characteristics</li> <li>• Impact of large concentrated losses inherent in the portfolio</li> <li>• Assessment of the economic cycle</li> </ul>
We regularly review our key judgements and update them to reflect actual loss experience.		

### 13. DEPOSITS AND OTHER BORROWINGS

The table below shows our total deposits and other borrowings by type:

	2018 \$m	2017 \$m
Certificates of deposit	41,867	53,597
Term deposits	164,182	146,445
On demand and short term deposits	206,415	209,260
Deposits not bearing interest	13,794	12,389
Deposits from banks and securities sold under repurchase agreements	70,992	57,945
Commercial paper	14,742	14,599
<b>Deposits and other borrowings</b>	<b>511,992</b>	<b>494,235</b>
<i>Residual contractual maturity:</i>		
- to be settled within 1 year	504,182	479,809
- to be settled after 1 year	7,810	14,426
<b>Deposits and other borrowings</b>	<b>511,992</b>	<b>494,235</b>
<i>Carried on Balance Sheet at:</i>		
Amortised cost	511,937	494,162
Fair value through profit or loss (designated on initial recognition)	55	73
<b>Deposits and other borrowings</b>	<b>511,992</b>	<b>494,235</b>



#### RECOGNITION AND MEASUREMENT

For deposits and other borrowings that are:

- not designated at fair value through profit or loss on initial recognition, we measure them at amortised cost and recognise their interest expense using the effective interest rate method; and
- managed on a fair value basis, reduce or eliminate an accounting mismatch or contain an embedded derivative, we designate them as fair value through profit or loss.

Refer to Note 16 Fair Value of Financial Assets and Financial Liabilities for details of the split between amortised cost and fair value.

For deposits and other borrowings designated at fair value we recognise the amount of fair value gain or loss attributable to changes in the Company's own credit risk in other comprehensive income in retained earnings. Any remaining amount of fair value gain or loss we recognise directly in profit or loss. Once we have recognised an amount in other comprehensive income, we do not later reclassify it to profit or loss.

Securities sold under repurchase agreements represent a liability to repurchase the financial assets that remain on our balance sheet since the risks and rewards of ownership remain with the Company. Over the life of the repurchase agreement, we recognise the difference between the sale price and the repurchase price and charge it to interest expense in the Income Statement.



## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 14. DEBT ISSUANCES

The Company uses a variety of funding programmes to issue senior debt (including covered bonds) and subordinated debt. The difference between senior debt and subordinated debt is that holders of senior debt take priority over holders of subordinated debt owed by the relevant issuer and subordinated debt will be repaid by the relevant issuer only after the repayment of claims of depositors, other creditors and the senior debt holders.

	2018 \$m	2017 \$m
Senior debt	68,951	54,046
Covered bonds	14,221	14,959
<b>Total unsubordinated debt</b>	<b>83,172</b>	<b>69,005</b>
Subordinated debt		
- Additional Tier 1 capital	7,461	7,995
- Tier 2 capital	7,993	8,495
<b>Total subordinated debt</b>	<b>15,454</b>	<b>16,490</b>
<b>Total debt issued</b>	<b>98,626</b>	<b>85,495</b>

For further information relating to debt issuances, refer to the ANZ 2018 Group Annual Report (Note 15 Debt Issuances) available at <https://shareholder.anz.com/annual-report-shareholder-review>.

### 15. FINANCIAL RISK MANAGEMENT

#### RISK MANAGEMENT FRAMEWORK AND MODEL

##### INTRODUCTION

The use of financial instruments is fundamental to the Company's businesses of providing banking and other financial services to our customers. The associated financial risks (primarily credit, market, and liquidity risks) are a significant portion of the Company's principal risks.

We disclose details of all principal risks impacting the Company, and further information on the Company's risk management activities, in the Our Approach to Risk Management section of the Directors' Report in the ANZ 2018 Group Annual Report available at <https://shareholder.anz.com/annual-report-shareholder-review>.

This note details the Company's financial risk management policies, processes and quantitative disclosures in relation to the key financial risks:

Principal financial risks	Key sections applicable to this risk
<b>Overview</b>	<ul style="list-style-type: none"> <li>An overview of our Risk Management Framework</li> </ul>
<b>Credit risk</b> Credit risk is the risk of financial loss from a customer, or counterparty, failing to meet their financial obligations – including the whole and timely payment of principal, interest, and other receivables.	<ul style="list-style-type: none"> <li>Credit risk overview, management and control responsibilities</li> <li>Maximum exposure to credit risk</li> <li>Credit quality</li> <li>Concentrations of credit risk</li> <li>Collateral management</li> </ul>
<b>Market risk</b> Market risk is the risk of loss arising from potential adverse changes in the value of the Company's assets and liabilities and other trading positions from fluctuations in market variables. These variables include, but are not limited to interest rates, foreign exchange, equity prices, commodity prices, credit spreads, implied volatilities, and asset correlations.	<ul style="list-style-type: none"> <li>Market risk overview, management and control responsibilities</li> <li>Measurement of market risk</li> <li>Traded and non-traded market risk</li> <li>Equity securities classified as available-for-sale</li> <li>Foreign currency risk – structural exposure</li> </ul>
<b>Liquidity and funding risk</b> Liquidity risk is the risk that the Company is unable to meet its payment obligations when they fall due; or does not have the appropriate amount, tenor and composition of funding and liquidity to fund increases in its assets.	<ul style="list-style-type: none"> <li>Liquidity risk overview, management and control responsibilities</li> <li>Key areas of measurement for liquidity risk</li> <li>Funding position</li> <li>Residual contractual maturity analysis of the Company's liabilities</li> </ul>

## 15. FINANCIAL RISK MANAGEMENT (continued)

### OVERVIEW

#### AN OVERVIEW OF OUR RISK MANAGEMENT FRAMEWORK

This overview is provided to aid the users of the financial statements to understand the context of the financial disclosures required under AASB 7 *Financial Instruments: Disclosures*. It should be read in conjunction with the Our Approach to Risk Management section of the Directors' Report in the ANZ 2018 Group Annual Report available at <https://shareholder.anz.com/annual-report-shareholder-review>.

The Board is responsible for establishing and overseeing the Company's Risk Management Framework (RMF). The Board has delegated authority to the Board Risk Committee (BRC) to develop and monitor compliance with the Company's risk management policies. The BRC reports regularly to the Board on its activities.

The Board approves the strategic objectives of the Company including:

- the Risk Appetite Statement (RAS), sets out the Board's expectations regarding the degree of risk that the Company is prepared to accept in pursuit of its strategic objectives and business plan; and
- the Risk Management Strategy (RMS), which describes the Company's strategy for managing risks and the key elements of the RMF that gives effect to this strategy. This includes a description of each material risk, and an overview of how the RMF addresses each risk, with reference to the relevant policies, standards and procedures. It also includes information on how the Company identifies measures, evaluates, monitors, reports and controls or mitigates material risks.

The Company, through its training and management standards and procedures, aims to maintain a disciplined and robust control environment in which all employees understand their roles and obligations. At the Company, risk is everyone's responsibility.

The Company has an independent risk management function, headed by the Chief Risk Officer who:

- is responsible for overseeing the risk profile and the risk management framework;
- can effectively challenge activities and decisions that materially affect the Company's risk profile; and
- has an independent reporting line to the BRC to enable the appropriate escalation of issues of concern.

The Internal Audit Function reports directly to the Board Audit Committee (BAC). Internal Audit provides:

- an independent evaluation of the Company's RMF annually and undertakes a comprehensive review every three years;
- assurance on the appropriateness, effectiveness and adequacy of the risk management framework, which includes assurance the framework is operating effectively; and
- recommendations to improve the framework and/or work practices to strengthen the effectiveness of day to day operations.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 15. FINANCIAL RISK MANAGEMENT (continued)

#### CREDIT RISK

##### CREDIT RISK OVERVIEW, MANAGEMENT AND CONTROL RESPONSIBILITIES

Granting credit facilities to customers is one of the Company's major sources of income. As this activity is also a principal risk, the Company dedicates considerable resources to its management. The Company assumes credit risk in a wide range of lending and other activities in diverse markets and in many jurisdictions. Credit risks arise from traditional lending to customers as well as from inter-bank, treasury, trade finance and capital markets activities around the world.

Our credit risk management framework ensures we apply a consistent approach across the Company when we measure, monitor and manage the credit risk appetite set by the Board. The Board is assisted and advised by the BRC in discharging its duty to oversee credit risk. The BRC:

- sets the credit risk appetite and credit strategies; and
- approves credit transactions beyond the discretion of executive management.

We quantify credit risk through an internal credit rating system (masterscales) to ensure consistency across exposure types and to provide a consistent framework for reporting and analysis. The system uses models and other tools to measure the following for customer exposures:

Probability of Default (PD)	Expressed by a Customer Credit Rating (CCR), reflecting the Company's assessment of a customer's ability to service and repay debt.
Exposure at Default (EAD)	The expected amount of loan outstanding at the time of default.
Loss Given Default (LGD)	Expressed by a Security Indicator (SI) ranging from A to G. The SI is calculated by reference to the percentage of loan covered by security which the Company can realise if a customer defaults. The A-G scale is supplemented by a range of other SIs which cover factors such as cash cover and sovereign backing. For retail and some small business customers, we group exposures into large homogenous pools – and the LGD is assigned at the pool level.

Our specialist credit risk teams develop and validate the Company's PD and LGD rating models. The outputs from these models drive our day-to-day credit risk management decisions including origination, pricing, approval levels, regulatory capital adequacy, economic capital allocation, and credit provisioning.

All customers with whom the Company has a credit relationship are assigned a CCR at origination via either of the following assessment approaches:

Large and more complex lending	Retail and some small business lending
Rating models provide a consistent and structured assessment, with judgement required around the use of out-of-model factors. We handle credit approval on a dual approval basis, jointly with the business writer and an independent credit officer.	Automated assessment of credit applications using a combination of scoring (application and behavioural), policy rules and external credit reporting information. If the application does not meet the automated assessment criteria, then it is referred out for manual assessment.

We use the Company's internal CCRs to manage the credit quality of financial assets neither past due nor impaired. To enable wider comparisons, the Company's CCRs are mapped to external rating agency scales as follows:

Internal Rating	ANZ Customer Requirements	Moody's Rating	Standard & Poor's Rating
Strong credit profile	Demonstrated superior stability in their operating and financial performance over the long-term, and whose earnings capacity is not significantly vulnerable to foreseeable events.	Aaa – Baa3	AAA – BBB-
Satisfactory risk	Demonstrated sound operational and financial stability over the medium to long-term — even though some may be susceptible to cyclical trends or variability in earnings.	Ba1 – B1	BB+ – B+
Sub-standard but not past due nor impaired	Demonstrated some operational and financial instability, with variability and uncertainty in profitability and liquidity projected to continue over the short and possibly medium term.	B2 – Caa	B – CCC

## 15. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK (continued)

#### MAXIMUM EXPOSURE TO CREDIT RISK

For financial assets recognised on the balance sheet, the maximum exposure to credit risk is the carrying amount. In certain circumstances there may be differences between the carrying amounts reported on the balance sheet and the amounts reported in the tables below. Principally, these differences arise in respect of financial assets that are subject to risks other than credit risk, such as equity instruments which are primarily subject to market risk, or bank notes and coins.

For undrawn facilities, this maximum exposure to credit risk is the full amount of the committed facilities. For contingent exposures, the maximum exposure to credit risk is the maximum amount the Company would have to pay if the instrument is called upon.

The table below shows our maximum exposure to credit risk of on-balance sheet and off-balance sheet positions before taking account of any collateral held or other credit enhancements:

	Reported		Excluded <sup>1</sup> /Other <sup>2</sup>		Maximum exposure to credit risk	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
<b>On-balance sheet positions</b>						
Net loans and advances <sup>2</sup>	475,419	452,424	(432)	(450)	475,851	452,874
Other financial assets:						
Cash and cash equivalents	80,227	63,399	912	1,096	79,315	62,303
Settlement balances owed to ANZ <sup>3</sup>	1,666	5,006	1,666	5,006	-	-
Collateral paid	9,184	7,685	-	-	9,184	7,685
Trading securities	29,519	35,606	3,486	4,653	26,033	30,953
Derivative financial instruments	64,448	57,036	-	-	64,448	57,036
Available-for-sale assets	64,728	58,506	1,084	725	63,644	57,781
Regulatory deposits	264	495	-	-	264	495
Due from controlled entities	90,170	91,208	-	-	90,170	91,208
Other financial assets <sup>4</sup>	2,177	2,040	-	-	2,177	2,040
<b>Total other financial assets</b>	<b>342,383</b>	<b>320,981</b>	<b>7,148</b>	<b>11,480</b>	<b>335,235</b>	<b>309,501</b>
<b>Subtotal</b>	<b>817,802</b>	<b>773,405</b>	<b>6,716</b>	<b>11,030</b>	<b>811,086</b>	<b>762,375</b>
<b>Off-balance sheet positions</b>						
Undrawn and contingent facilities <sup>2,5</sup>	203,483	187,291	432	450	203,051	186,841
<b>Total</b>	<b>1,021,285</b>	<b>960,696</b>	<b>7,148</b>	<b>11,480</b>	<b>1,014,137</b>	<b>949,216</b>

<sup>1</sup> Excluded comprises bank notes and coins and cash at bank within cash and cash equivalents, and equity securities within available-for-sale financial assets. Equity securities and precious metal exposures recognised as trading securities have been excluded as they do not have credit exposure.

<sup>2</sup> Other relates to the transfer of individual and collective provisions for credit impairment, related to off-balance sheet facilities held in net loans and advances. The provisions are transferred for the purposes of showing the maximum exposure to credit risk by relevant facility type in this and the following tables.

<sup>3</sup> Settlement balances owed to ANZ relating to trade dated assets which do not carry credit risk and thus are excluded.

<sup>4</sup> Other financial assets mainly comprise accrued interest and acceptances.

<sup>5</sup> Undrawn facilities and contingent facilities includes guarantees, letters of credit and performance related contingencies.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 15. FINANCIAL RISK MANAGEMENT (continued)

#### CREDIT RISK (continued)

##### CREDIT QUALITY

The table below provides an analysis of the credit quality of the maximum exposure to credit risk split by:

- neither past due nor impaired financial assets by credit quality;
- past due but not impaired assets by ageing; and
- restructured and impaired assets presented as gross amounts and net of individual provisions.

	Loans and advances		Other financial assets		Off-balance sheet credit related commitments		Total	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
<b>Neither past due nor impaired</b>								
Strong credit profile <sup>1</sup>	350,031	323,613	333,962	308,116	173,688	154,941	857,681	786,670
Satisfactory risk <sup>2</sup>	98,222	101,510	1,185	1,285	27,996	30,361	127,403	133,156
Sub-standard but not past due or impaired <sup>3</sup>	13,348	14,160	88	100	1,337	1,471	14,773	15,731
<b>Sub-total</b>	<b>461,601</b>	<b>439,283</b>	<b>335,235</b>	<b>309,501</b>	<b>203,021</b>	<b>186,773</b>	<b>999,857</b>	<b>935,557</b>
<b>Past due but not impaired</b>								
≥ 1 < 30 days	7,456	7,231	-	-	-	-	7,456	7,231
≥ 30 < 60 days	2,067	1,841	-	-	-	-	2,067	1,841
≥ 60 < 90 days	1,138	1,005	-	-	-	-	1,138	1,005
≥ 90 days	2,780	2,706	-	-	-	-	2,780	2,706
<b>Sub-total</b>	<b>13,441</b>	<b>12,783</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,441</b>	<b>12,783</b>
<b>Restructured and impaired</b>								
Impaired loans	1,256	1,624	-	-	-	-	1,256	1,624
Restructured items <sup>4</sup>	248	71	-	-	-	-	248	71
Non-performing commitments and contingencies	-	-	-	-	48	84	48	84
Gross impaired financial assets	1,504	1,695	-	-	48	84	1,552	1,779
Individual provisions	(695)	(887)	-	-	(18)	(16)	(713)	(903)
<b>Sub-total restructured and net impaired</b>	<b>809</b>	<b>808</b>	<b>-</b>	<b>-</b>	<b>30</b>	<b>68</b>	<b>839</b>	<b>876</b>
<b>Total</b>	<b>475,851</b>	<b>452,874</b>	<b>335,235</b>	<b>309,501</b>	<b>203,051</b>	<b>186,841</b>	<b>1,014,137</b>	<b>949,216</b>

<sup>1</sup> In 2018, collective provisions against Satisfactory and Sub-standard risk, which previously had been allocated against Strong credit profile are now reallocated to Satisfactory and Sub-standard risk. Comparatives have been restated accordingly.

<sup>2</sup> In 2018, collective provisions against Satisfactory and Sub-standard risk, which previously had been allocated against Strong credit profile are now reallocated to Satisfactory and Sub-standard risk. Comparatives have been restated accordingly (Sep 17: Net loans and advances \$438 million, Credit related commitments \$139 million).

<sup>3</sup> In 2018, collective provisions against Satisfactory and Sub-standard risk, which previously had been allocated against Strong credit profile are now reallocated to Satisfactory and Sub-standard risk. Comparatives have been restated accordingly (Sep 17: Net loans and advances \$438 million, Credit related commitments \$61 million).

<sup>4</sup> Restructured items are facilities in which the original contractual terms have been modified for reasons related to the financial difficulties of the customer. Restructuring may consist of reduction of interest, principal or other payments legally due, or an extension in maturity materially beyond those typically offered for new facilities with similar risk.

## 15. FINANCIAL RISK MANAGEMENT (continued)

### CREDIT RISK (continued)

#### CONCENTRATIONS OF CREDIT RISK

Credit risk becomes concentrated when a number of customers are engaged in similar activities, have similar economic characteristics, or have similar activities within the same geographic region – therefore, they may be similarly affected by changes in economic or other conditions. The Company monitors its credit portfolio to manage risk concentration and rebalance the portfolio. The Company also applies single customer counterparty limits to protect against unacceptably large exposures to one single customer.

Composition of financial instruments that give rise to credit risk by industry group are presented below:

	Loans and advances		Other financial assets		Off-balance sheet credit related commitments		Total	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
Agriculture, forestry, fishing and mining	19,658	17,346	538	528	15,317	13,450	35,513	31,324
Business services	7,158	7,044	82	137	5,989	6,319	13,229	13,500
Construction	5,101	5,273	32	37	5,379	5,209	10,512	10,519
Electricity, gas and water supply	4,916	4,800	534	752	4,508	4,537	9,958	10,089
Entertainment, leisure and tourism	10,652	10,679	305	317	3,118	3,151	14,075	14,147
Financial, investment and insurance	43,245	34,256	262,203	236,975	35,326	27,690	340,774	298,921
Government and official institutions	748	846	63,225	61,440	2,043	2,016	66,016	64,302
Manufacturing	16,926	14,838	1,815	1,902	33,298	29,926	52,039	46,666
Personal lending	288,127	282,823	1,070	1,038	42,982	45,856	332,179	329,717
Property services	33,576	30,595	484	559	13,584	11,065	47,644	42,219
Retail trade	10,959	11,150	105	187	5,458	4,974	16,522	16,311
Transport and storage	10,204	9,805	459	959	6,606	5,598	17,269	16,362
Wholesale trade	11,946	11,013	2,644	2,225	17,725	16,542	32,315	29,780
Other	14,438	14,316	1,739	2,445	12,150	10,958	28,327	27,719
<b>Gross total</b>	<b>477,654</b>	<b>454,784</b>	<b>335,235</b>	<b>309,501</b>	<b>203,483</b>	<b>187,291</b>	<b>1,016,372</b>	<b>951,576</b>
Provision for credit impairment	(2,348)	(2,512)	-	-	(432)	(450)	(2,780)	(2,962)
<b>Subtotal</b>	<b>475,306</b>	<b>452,272</b>	<b>335,235</b>	<b>309,501</b>	<b>203,051</b>	<b>186,841</b>	<b>1,013,592</b>	<b>948,614</b>
Unearned income	(165)	(149)	-	-	-	-	(165)	(149)
Capitalised brokerage/mortgage origination fees	710	751	-	-	-	-	710	751
<b>Maximum exposure to credit risk</b>	<b>475,851</b>	<b>452,874</b>	<b>335,235</b>	<b>309,501</b>	<b>203,051</b>	<b>186,841</b>	<b>1,014,137</b>	<b>949,216</b>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 15. FINANCIAL RISK MANAGEMENT (continued)

#### CREDIT RISK (continued)

##### COLLATERAL MANAGEMENT

We use collateral for on and off-balance sheet exposures to mitigate credit risk if a counterparty cannot meet its repayment obligations from its expected cashflows. For some products, the collateral provided by customers is fundamental to the product's structuring, so it is not strictly the secondary source of repayment - for example, lending secured by trade receivables is typically repaid by the collection of those receivables.

The nature of collateral or security held for the relevant classes of financial assets is as follows:

Net loans and advances	
Loans – housing and personal	<p>Housing loans are secured by mortgage(s) over property and additional security may take the form of guarantees and deposits.</p> <p>Personal lending (including credit cards and overdrafts) is predominantly unsecured. If we take security, then it is restricted to eligible vehicles, motor homes and other assets.</p>
Loans – business	<p>Business loans may be secured, partially secured or unsecured. Typically, we take security by way of a mortgage over property and/or a charge over the business or other assets.</p> <p>If appropriate, we may take other security to mitigate the credit risk, for example: guarantees, standby letters of credit or derivative protection.</p>
Other financial assets	
Trading securities, Available-for-sale assets, Derivatives and Other financial assets	<p>For trading securities, we do not seek collateral directly from the issuer or counterparty. However, the collateral may be implicit in the terms of the instrument (for example, with an asset-backed security). The terms of debt securities may include collateralisation.</p> <p>For derivatives, we typically terminate all contracts with the counterparty and settle on a net basis at market levels current at the time of a counterparty default under International Swaps and Derivatives Association (ISDA) Master Agreements.</p> <p>Our preferred practice is to use a Credit Support Annex (CSA) to the ISDA so that open derivative positions with the counterparty are aggregated and cash collateral (or other forms of eligible collateral) is exchanged daily. The collateral is provided by the counterparty when their position is out of the money (or provided to the counterparty by the Company when our position is out of the money).</p>
Off-balance sheet positions	
Undrawn and contingent liabilities.	Collateral for off balance sheet positions is mainly held against undrawn facilities, and they are typically performance bonds or guarantees. Undrawn facilities that are secured include housing loans secured by mortgages over residential property and business lending secured by commercial real estate and/or charges over business assets.

The table below shows the estimated value of collateral we hold and the net unsecured portion of credit exposures:

	Credit exposure		Total value of collateral		Unsecured portion of credit exposure	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
Net loans and advances	475,851	452,874	372,996	364,745	102,855	88,129
Other financial assets	335,235	309,501	30,166	22,705	305,069	286,796
Off-balance sheet positions	203,051	186,841	34,072	31,696	168,979	155,145
<b>Total</b>	<b>1,014,137</b>	<b>949,216</b>	<b>437,234</b>	<b>419,146</b>	<b>576,903</b>	<b>530,070</b>

## 15. FINANCIAL RISK MANAGEMENT (continued)

### MARKET RISK

#### MARKET RISK OVERVIEW, MANAGEMENT AND CONTROL RESPONSIBILITIES

Market risk stems from the Company's trading and balance sheet management activities, the impact of changes and correlation between interest rates, foreign exchange rates, credit spreads and volatility in bond, commodity or equity prices.

The BRC delegates responsibility for day-to-day management of both market risks and compliance with market risk policies to the Credit & Market Risk Committee (CMRC) and the Group Asset & Liability Committee (GALCO).

Within overall strategies and policies established by the BRC, business units and risk management have joint responsibility for the control of market risk at the Company level. The Market Risk team (a specialist risk management unit independent of the business) allocates market risk limits at various levels and monitors and reports on them daily. This detailed framework allocates individual limits to manage and control exposures using risk factors and profit and loss limits.

Management, measurement and reporting of market risk, the management of market risk is undertaken in two broad categories:

Traded Market Risk	Non-Traded Market Risk
<p>Risk of loss from changes in the value of financial instruments due to movements in price factors for both physical and derivative trading positions. Principal risk categories monitored are:</p> <ol style="list-style-type: none"> <li>1. Currency risk – potential loss arising from changes in foreign exchange rates or their implied volatilities.</li> <li>2. Interest rate risk – potential loss from changes in market interest rates or their implied volatilities.</li> <li>3. Credit spread risk – potential loss arising from a movement in margin or spread relative to a benchmark.</li> <li>4. Commodity risk – potential loss arising from changes in commodity prices or their implied volatilities.</li> <li>5. Equity risk – potential loss arising from changes in equity prices.</li> </ol>	<p>Risk of loss associated with the management of non-traded interest rate risk, liquidity risk and foreign exchange exposures. This includes interest rate risk in the banking book. This risk of loss arises from adverse changes in the overall and relative level of interest rates for different tenors, differences in the actual versus expected net interest margin, and the potential valuation risk associated with embedded options in financial instruments and bank products.</p>

#### MEASUREMENT OF MARKET RISK

We primarily manage and control market risk using Value at Risk (VaR), sensitivity analysis and stress testing.

VaR gauges the Company's possible daily loss based on historical market movements.

The Company's VaR approach for both traded and non-traded risk is historical simulation. We use historical changes in market rates, prices and volatilities over:

- the previous 500 business days, to calculate standard VaR; and
- a 1-year stressed period, to calculate stressed VaR.

We calculate traded and non-traded VaR using one-day and ten-day holding periods. For stressed VaR, we use a ten-day period. Back testing is used to ensure our VaR models remain accurate.

The Company measures VaR at a 99% confidence interval which means there is a 99% chance that a loss will not exceed the VaR for the relevant holding period.



## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 15. FINANCIAL RISK MANAGEMENT (continued)

## MARKET RISK (continued)

## TRADED AND NON-TRADED MARKET RISK

## Traded market risk

The table below shows the traded market risk VaR on a diversified basis by risk categories:

	30 September 2018				30 September 2017			
	As at \$m	High for year \$m	Low for year \$m	Average for year \$m	As at \$m	High for year \$m	Low for year \$m	Average for year \$m
<b>Traded value at risk 99% confidence</b>								
Foreign exchange	2.9	9.8	1.7	4.0	4.3	10.0	2.6	5.1
Interest rate	8.2	14.9	4.8	7.4	5.6	18.9	4.7	7.2
Credit	2.0	6.2	2.0	3.7	4.1	5.1	1.6	3.2
Commodity	3.5	4.4	1.1	2.9	2.2	3.8	1.4	2.1
Equity	-	-	-	-	-	0.5	-	0.2
Diversification benefit <sup>1</sup>	(9.1)	n/a	n/a	(7.8)	(6.1)	n/a	n/a	(7.6)
<b>Total VaR</b>	<b>7.5</b>	<b>16.9</b>	<b>5.8</b>	<b>10.2</b>	<b>10.1</b>	<b>20.8</b>	<b>6.3</b>	<b>10.2</b>

<sup>1</sup> The diversification benefit reflects risks that offset across categories. The high and low VaR figures reported for each factor did not necessarily occur on the same day as the high and low VaR reported for the Company as a whole. Consequently, a diversification benefit for high and low would not be meaningful and is therefore omitted from the table.

## Non-traded market risk

## Balance sheet risk management

The principal objectives of balance sheet risk management are to maintain acceptable levels of interest rate and liquidity risk to mitigate the negative impact of movements in interest rates on the earnings and market value of the Company's banking book, while ensuring the Company maintains sufficient liquidity to meet its obligations as they fall due.

## Interest rate risk management

Non-traded interest rate risk relates to the potential adverse impact of changes in market interest rates on the Company's future net interest income. This risk arises from two principal sources, namely mismatches between the repricing dates of interest bearing assets and liabilities; and the investment of capital and other non-interest bearing liabilities in interest bearing assets. Interest rate risk is reported using VaR and scenario analysis (based on the impact of a 1% rate shock). The table below shows VaR figures for non-traded interest rate risk for the combined Company as well as Australia, New Zealand and Asia Pacific, Europe and Americas (APEA) geographies which are calculated separately.

	30 September 2018				30 September 2017			
	As at \$m	High for year \$m	Low for year \$m	Average for year \$m	As at \$m	High for year \$m	Low for year \$m	Average for year \$m
<b>Non-traded value at risk 99% confidence</b>								
Australia	21.9	32.7	20.3	23.6	31.6	37.5	25.9	31.3
New Zealand	-	0.2	-	-	-	0.1	-	0.1
APEA	15.5	15.5	12.5	14.0	13.7	18.6	13.5	15.3
Diversification benefit <sup>1</sup>	(11.8)	n/a	n/a	(9.6)	(13.3)	n/a	n/a	(9.3)
<b>Total VaR</b>	<b>25.6</b>	<b>35.2</b>	<b>22.3</b>	<b>28.0</b>	<b>32.0</b>	<b>43.7</b>	<b>31.3</b>	<b>37.4</b>

<sup>1</sup> The diversification benefit reflects the historical correlation between the regions. The high and low VaR figures reported for the region did not necessarily occur on the same day as the high and low VaR reported for the Company as a whole. Consequently, a diversification benefit for high and low would not be meaningful and is therefore omitted from the table.

## 15. FINANCIAL RISK MANAGEMENT (continued)

### MARKET RISK (continued)

We undertake scenario analysis to stress test the impact of extreme events on the Company's market risk exposures. We model a 1% overnight parallel positive shift in the yield curve to determine the potential impact on our net interest income over the next 12 months. This is a standard risk measure which assumes the parallel shift is reflected in all wholesale and customer rates.

The table below shows the outcome of this risk measure for the current and previous financial years, expressed as a percentage of reported net interest income. A positive number signifies that a rate increase is positive for net interest income over the next 12 months.

	2018	2017
<b>Impact of 1% rate shock</b>		
As at period end	0.15%	0.14%
Maximum exposure	0.76%	1.20%
Minimum exposure	0.02%	0.13%
Average exposure (in absolute terms)	0.30%	0.53%

### EQUITY SECURITIES CLASSIFIED AS AVAILABLE-FOR-SALE

Our available-for-sale financial assets contain equity investment holdings which predominantly comprise investments we hold for longer-term strategic reasons. The market risk impact on these equity investments is not captured by the Company's VaR processes for traded and non-traded market risks. Therefore, the Company regularly reviews the valuations of the investments within the portfolio and assesses whether the investments are impaired based on the recognition and measurement policies set out in Note 10 Available-for-sale Assets.

### FOREIGN CURRENCY RISK – STRUCTURAL EXPOSURES

Our investment of capital in foreign operations — for example, branches, subsidiaries or associates with functional currencies other than the Australian Dollar — exposes the Company to the risk of changes in foreign exchange rates. Variations in the value of these foreign operations arising as a result of exchange differences are reflected in the foreign currency translation reserve in equity.

Where it is considered appropriate, the Company takes out economic hedges against larger foreign exchange denominated revenue streams (primarily New Zealand Dollar, US dollar and US dollar correlated). The primary objective of hedging is to ensure that, if practical, the consolidated capital ratios are neutral to the effect of changes in exchange rates.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 15. FINANCIAL RISK MANAGEMENT (continued)

## LIQUIDITY AND FUNDING RISK

## LIQUIDITY RISK AND FUNDING POSITION

For information related to the liquidity risk and funding position refer to the ANZ 2018 Group Annual Report (Note 16 Financial Risk Management), available at <https://shareholder.anz.com/annual-report-shareholder-review>.

## RESIDUAL CONTRACTUAL MATURITY ANALYSIS OF THE COMPANY'S LIABILITIES

The table below provides residual contractual maturity analysis of financial liabilities at 30 September within relevant maturity groupings. The table below excludes "Due to controlled entities" liabilities of \$88.4 billion (2017: \$88.9 billion) as the contractual maturity is linked to the repayment of underlying assets which are managed on a pool basis which is continuously reviewed. All outstanding Debt Issuance and Subordinated Debt is profiled on the earliest date on which the Company may be required to pay. All at-call liabilities are reported in the "Less than 3 month" category. Any other items without a specified maturity date are included in the "After 5 years" category. The amounts represent principal and interest cash flows - so they may differ from equivalent amounts reported on balance sheet. It should be noted that this is not how the Company manages its liquidity risk. The management of this risk is detailed in the ANZ 2018 Group Annual Report (Note 16 Financial Risk Management), available at <https://shareholder.anz.com/annual-report-shareholder-review>.

	Less than 3 months \$m	3 to 12 months \$m	1 to 5 years \$m	After 5 years \$m	Total \$m
<b>2018</b>					
Settlement balances owed by ANZ	9,867	-	-	-	9,867
Collateral received	6,002	-	-	-	6,002
Deposits and other borrowings	440,725	65,446	7,918	116	514,205
Liability for acceptances	316	-	-	-	316
Debt issuances <sup>1</sup>	4,563	17,946	67,787	19,826	110,122
Derivative liabilities (trading) <sup>2</sup>	58,784	-	-	-	58,784
Derivative assets and liabilities (balance sheet management)					
- Funding					
Receive leg	(13,221)	(26,116)	(66,671)	(30,071)	(136,079)
Pay leg	13,193	25,122	64,316	30,005	132,636
- Other balance sheet management					
Receive leg	(50,237)	(13,492)	(10,249)	(1,469)	(75,447)
Pay leg	50,479	13,626	10,763	1,634	76,502
	Less than 3 months \$m	3 to 12 months \$m	1 to 5 years \$m	After 5 years \$m	Total \$m
<b>2017</b>					
Settlement balances owed by ANZ	8,219	-	-	-	8,219
Collateral received	5,238	-	-	-	5,238
Deposits and other borrowings	410,672	70,910	14,819	145	496,546
Liability for acceptances	312	-	-	-	312
Debt issuances <sup>1</sup>	3,030	12,242	59,673	20,751	95,696
Derivative liabilities (trading) <sup>2</sup>	48,561	-	-	-	48,561
Derivative assets and liabilities (balance sheet management)					
- Funding					
Receive leg	(12,433)	(14,536)	(66,440)	(24,247)	(117,656)
Pay leg	12,174	14,254	66,670	24,579	117,677
- Other balance sheet management					
Receive leg	(24,186)	(6,277)	(10,876)	(4,368)	(45,707)
Pay leg	24,312	6,522	12,587	4,868	48,289

<sup>1</sup> Any callable wholesale debt instruments have been included at their next call date. Balance includes subordinated debt instruments that may be settled in cash or in equity, at the option of the Company, and perpetual investments at next call date.

<sup>2</sup> The full mark-to-market of derivative liabilities held for trading purposes is included in the 'less than 3 months' category.

At 30 September 2018 \$164,944 million (2017: \$150,339 million) of the Company's undrawn facilities and \$38,539 million (2017: \$36,952 million) of its issued guarantees mature in less than 1 year, based on the earliest date on which the Company may be required to pay.

## 16. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The Company carries a significant number of financial instruments on the balance sheet at fair value. The fair value is the best estimate of the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date.

### VALUATION

The Company has an established control framework, including appropriate segregation of duties, to ensure that fair values are accurately determined, reported and controlled. The framework includes the following features:

- products are approved for transacting with external customers and counterparties only where fair values can be appropriately determined;
- quoted market prices used to value financial instruments are independently verified with information from external pricing providers;
- fair value methodologies and inputs are evaluated and approved by a function independent of the party that undertakes the transaction;
- movements in fair values are independently monitored and explained by reference to underlying factors relevant to the fair value; and
- valuation adjustments (such as funding valuation adjustments, credit valuation adjustments and bid-offer adjustments) are independently validated and monitored.

If the Company holds offsetting risk positions, then the Company uses the portfolio exemption in AASB 13 *Fair Value Measurement* (AASB 13) to measure the fair value of such groups of financial assets and financial liabilities. We measure the portfolio based on the price that would be received to sell a net long position (an asset) for a particular risk exposure, or to transfer a net short position (a liability) for a particular risk exposure.

### Fair value designation

We designate certain loans and advances and certain deposits and other borrowings and debt issuances as fair value through profit or loss:

- where they contain a separable embedded derivative which significantly modifies the instruments' cash flow; or
- in order to eliminate an accounting mismatch which would arise if the asset or liabilities were otherwise carried at amortised cost. This mismatch arises as we measure the derivative financial instruments (which we acquired to mitigate interest rate risk of the assets or liabilities) at fair value through profit or loss.

Our approach ensures that we recognise the fair value movements on the assets or liabilities in profit or loss in the same period as the movement on the associated derivatives.

We may also designate certain loans and advances and certain deposits and other borrowings and debt issuances as fair value through profit or loss where they are managed on a fair value basis to align the measurement with how the instruments are managed.

### FAIR VALUE APPROACH AND VALUATION TECHNIQUES

We use valuation techniques to estimate the fair value of assets and liabilities for recognition, measurement and disclosure purposes where no quoted price in an active market exists for that asset or liability. This includes the following:

Asset or Liability	Fair Value Approach
Financial instruments classified as: - Trading securities - Securities sold short - Derivative financial assets and liabilities - Available-for-sale assets	Valuation techniques are used that incorporate observable market inputs for financial instruments with similar credit risk, maturity and yield characteristics. Equity instruments that are not traded in active markets may be measured using comparable company valuation multiples.
Financial instruments classified as: - Net loans and advances - Deposits and other borrowings - Debt issuances	Discounted cash flow techniques are used whereby contractual future cash flows of the instruments are discounted using wholesale market interest rates, or market borrowing rates for debt with similar maturities or yield curve appropriate for the remaining term to maturity.
Assets held for sale	Valuation based on the expected sale price before transaction costs.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 16. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

#### CLASSIFICATION OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The following tables set out the classification of financial asset and liability categories according to measurement bases together with their carrying amounts as reported on the balance sheet.

		2018			2017		
	Note	At amortised cost \$m	At fair value \$m	Total \$m	At amortised cost \$m	At fair value \$m	Total \$m
<b>Financial assets</b>							
Cash and cash equivalents	7	80,227	-	80,227	63,399	-	63,399
Settlement balances owed to ANZ		1,666	-	1,666	5,006	-	5,006
Collateral paid		9,184	-	9,184	7,685	-	7,685
Trading securities	8	-	29,519	29,519	-	35,606	35,606
Derivative financial instruments	9	-	64,448	64,448	-	57,036	57,036
Available-for-sale assets	10	-	64,728	64,728	-	58,506	58,506
Net loans and advances	11	475,418	1	475,419	452,408	16	452,424
Regulatory deposits		264	-	264	495	-	495
Due from controlled entities		90,170	-	90,170	91,208	-	91,208
Other financial assets		2,023	-	2,023	1,917	-	1,917
Assets held for sale		-	-	-	-	1,748	1,748
<b>Total</b>		<b>658,952</b>	<b>158,696</b>	<b>817,648</b>	<b>622,118</b>	<b>152,912</b>	<b>775,030</b>
<b>Financial liabilities</b>							
Settlement balances owed by ANZ		9,867	-	9,867	8,219	-	8,219
Collateral received		6,002	-	6,002	5,238	-	5,238
Deposits and other borrowings	13	511,937	55	511,992	494,162	73	494,235
Derivative financial instruments	9	-	65,638	65,638	-	56,830	56,830
Due to controlled entities		88,383	-	88,383	88,882	-	88,882
Payables and other liabilities		3,942	1,060	5,002	3,930	1,753	5,683
Debt issuances	14	97,184	1,442	98,626	83,743	1,752	85,495
<b>Total</b>		<b>717,315</b>	<b>68,195</b>	<b>785,510</b>	<b>684,174</b>	<b>60,408</b>	<b>744,582</b>

#### FAIR VALUE HIERARCHY

The Company categorises assets and liabilities carried at fair value into a fair value hierarchy as required by AASB 13 based on the observability of inputs used to measure the fair value:

- Level 1 – valuations based on quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 – valuations using inputs other than quoted prices included within Level 1 that are observable for a similar asset or liability, either directly or indirectly; and
- Level 3 – valuations where significant unobservable inputs are used to measure the fair value of the asset or liability.

## 16. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

The following table presents assets and liabilities carried at fair value in accordance with the fair value hierarchy:

	Fair value measurements							
	Quoted market price (Level 1)		Using observable inputs (Level 2)		Using unobservable inputs (Level 3)		Total	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
<b>Assets</b>								
Trading securities <sup>1</sup>	23,969	32,998	5,550	2,608	-	-	29,519	35,606
Derivative financial instruments	630	424	63,764	56,527	54	85	64,448	57,036
Available-for-sale assets <sup>1</sup>	61,655	53,958	1,996	4,504	1,077	44	64,728	58,506
Net loans and advances (measured at fair value)	-	-	1	16	-	-	1	16
Assets held for sale	-	-	-	1,748	-	-	-	1,748
<b>Total</b>	<b>86,254</b>	<b>87,380</b>	<b>71,311</b>	<b>65,403</b>	<b>1,131</b>	<b>129</b>	<b>158,696</b>	<b>152,912</b>
<b>Liabilities</b>								
Deposits and other borrowings (designated at fair value)	-	-	55	73	-	-	55	73
Derivative financial instruments	1,666	250	63,929	56,504	43	76	65,638	56,830
Payables and other liabilities <sup>2</sup>	1,048	1,587	12	166	-	-	1,060	1,753
Debt issuances (designated at fair value)	-	-	1,442	1,752	-	-	1,442	1,752
<b>Total</b>	<b>2,714</b>	<b>1,837</b>	<b>65,438</b>	<b>58,495</b>	<b>43</b>	<b>76</b>	<b>68,195</b>	<b>60,408</b>

<sup>1</sup> Of the assets and liabilities held at the end of 2018, during the year, we transferred:

- \$676 million (2017: nil) from Level 1 to Level 3 following a change in the valuation approach used to measure the investment in Bank of Tianjin;
- \$783 million (2017: nil) from Level 2 to Level 1 following increased trading activity to support the quoted prices;
- There was no material transfer from Level 1 to Level 2 (2017: \$408 million).

Transfers into and out of levels are measured at the beginning of the reporting period in which the transfer occurred.

<sup>2</sup> Payables and other liabilities relates to securities sold short, which we classify as held for trading and measured at fair value through profit or loss.

### FAIR VALUE MEASUREMENT INCORPORATING UNOBSERVABLE MARKET DATA

#### Level 3 fair value measurements

The net balance of Level 3 is an asset of \$1,088 million (2017: \$53 million). The assets and liabilities which incorporate significant unobservable inputs primarily include:

- equities for which there is no active market or traded prices cannot be observed;
- structured credit products for which credit spreads and default probabilities relating to the reference assets and derivative counterparties cannot be observed;
- other derivatives referencing market rates that cannot be observed primarily due to lack of market activity.

Movement in the Level 3 balance is due to transfer of our available-for-sale investment in Bank of Tianjin to Level 3 following a change in the valuation approach used to measure the asset.

There were no other material transfers in or out of Level 3 during the period.

#### Bank of Tianjin (BoT)

A revised valuation technique was applied to the investment in BoT as the Company considers that, in light of persistent illiquidity, the share price of BoT is not representative of fair value. The investment is valued based on comparative price-to-book (P/B) multiples (a P/B multiple is the ratio of the market value of equity to the book value of equity). The extent of judgement applied in determining the appropriate multiple and comparator group from which the multiple is derived are non-observable inputs which have resulted in the Level 3 classification. The application of this valuation approach resulted in a \$349 million increase in the carrying value of the investment during the period to \$1,025 million. The increase has been recognised as an unrealised gain in the available-for-sale revaluation reserve within shareholders' equity and accordingly, there is no impact from this revaluation on the Income Statement for the year ended 30 September 2018.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 16. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

#### *Sensitivity to Level 3 data inputs*

When we make assumptions due to significant inputs not being directly observable in the market place (Level 3 inputs), then changing these assumptions changes the Company's estimate of the instrument's fair value. Favourable and unfavourable changes are determined by changing the primary unobservable parameter used to derive the valuation.

#### *Bank of Tianjin (BoT)*

The valuation of the BoT investment is sensitive to the selected unobservable input, being the P/B multiple. If the P/B multiple was increased or decreased by 10% it would result in a \$102 million increase or decrease to the fair value of the investment, which would be recognised in shareholders' equity.

#### *Other*

The remaining Level 3 balance is immaterial and changes in the Level 3 inputs have a minimal impact on net profit and net assets of the Company.

#### **Deferred fair value gains and losses**

Where fair values are determined using unobservable inputs, the Company does not immediately recognise the difference between the transaction price and the amount we determine based on the valuation technique (day one gain or loss) in profit or loss. After initial recognition, we recognise the deferred amount in profit or loss on a straight line basis over the life of the transaction or until all inputs become observable.

The day one gains and losses deferred are not material.

### FINANCIAL ASSETS AND FINANCIAL LIABILITIES NOT MEASURED AT FAIR VALUE

The following table sets out the Company's basis of estimating fair values of financial instruments carried at amortised cost:

Financial Asset and Liability	Fair Value Approach
Net loans and advances to banks	Discounted cash flows using prevailing market rates for loans with similar credit quality.
Net loans and advances to customers	Present value of future cash flows, discounted using a curve that incorporates changes in wholesale market rates, the Company's cost of wholesale funding and the customer margin, as appropriate.
Deposit liability without a specified maturity or at call	The amount payable on demand at the reporting date. We do not adjust the fair value for any value we expect the Company to derive from retaining the deposit for a future period.
Interest bearing fixed maturity deposits and other borrowings and acceptances with quoted market rates	Market borrowing rates of interest for debt with a similar maturity are used to discount contractual cash flows to derive the fair value.
Debt issuances	Calculated based on quoted market prices or observable inputs as applicable. If quoted market prices are not available, we use a discounted cash flow model using a yield curve appropriate for the remaining term to maturity of the debt instrument. The fair value reflects adjustments to credit spreads applicable to the Company for that instrument.

## 16. FAIR VALUE OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES (continued)

The financial assets and financial liabilities listed in the table below are carried at amortised cost on the Company's balance sheet. While this is the value at which we expect the assets will be realised and the liabilities settled, the Company provides an estimate of the fair value of the financial assets and financial liabilities at balance date in the table below.

	At amortised cost		Categorised into fair value hierarchy						Fair value (total)	
	2018 \$m	2017 \$m	Quoted market price (Level 1)		Using observable inputs (Level 2)		With significant non- observable inputs (Level 3)		2018 \$m	2017 \$m
			2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m		
<b>Financial assets</b>										
Net loans and advances <sup>1</sup>	475,418	452,408	-	-	28,352	25,172	447,259	427,282	475,611	452,454
Due from controlled entities <sup>2</sup>	90,170	91,208	-	-	-	-	90,170	91,208	90,170	91,208
<b>Total</b>	<b>565,588</b>	<b>543,616</b>	<b>-</b>	<b>-</b>	<b>28,352</b>	<b>25,172</b>	<b>537,429</b>	<b>518,490</b>	<b>565,781</b>	<b>543,662</b>
<b>Financial liabilities</b>										
Deposits and other borrowings	511,937	494,162	-	-	512,049	494,291	-	-	512,049	494,291
Debt issuances	97,184	83,743	31,365	30,841	66,529	53,969	-	-	97,894	84,810
Due to controlled entities <sup>2</sup>	88,383	88,882	-	-	-	-	88,383	88,882	88,383	88,882
<b>Total</b>	<b>697,504</b>	<b>666,787</b>	<b>31,365</b>	<b>30,841</b>	<b>578,578</b>	<b>548,260</b>	<b>88,383</b>	<b>88,882</b>	<b>698,326</b>	<b>667,983</b>

<sup>1</sup> We have reviewed the fair value of Net loans and advances previously presented as Level 2. In line with broader industry practice Net loans and advances other than Loans to Banks are now presented as Level 3

<sup>2</sup> Carrying value assumed to approximate fair value for balances with controlled entities.



### KEY JUDGEMENTS AND ESTIMATES

The Company evaluates the material accuracy of the valuations incorporated in the financial statements as they can involve a high degree of judgement and estimation in determining the carrying values of financial assets and liabilities at the balance sheet date.

The majority of valuation models the Company uses employ only observable market data as inputs. However, for certain financial instruments, we may use data that is not readily observable in current markets. If we use unobservable market data, then we need to exercise more judgement to determine fair value depending on the significance of the unobservable input to the overall valuation. Generally, we derive unobservable inputs from other relevant market data and compare them to observed transaction prices where available.

When establishing the fair value of a financial instrument using a valuation technique, the Company considers valuation adjustments in determining the fair value. We may apply adjustments (such as bid/offer spreads, credit valuation adjustments and funding valuation adjustments – refer Note 9 Derivative Financial Instruments) to the techniques used to reflect the Company's assessment of factors that market participants would consider in setting fair value.



## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 17. ASSETS CHARGED AS SECURITY FOR LIABILITIES AND COLLATERAL ACCEPTED AS SECURITY FOR ASSETS

The following disclosure excludes the amounts presented as collateral paid and received in the Balance Sheet that relate to derivative liabilities and derivative assets respectively. The terms and conditions of those collateral agreements are included in the standard Credit Support Annex that forms part of the International Swaps and Derivatives Association Master Agreement.

#### ASSETS CHARGED AS SECURITY FOR LIABILITIES

Assets charged as security for liabilities include the following types of instruments:

- Securities provided as collateral for repurchase transactions. These transactions are governed by standard industry agreements.
- Specified residential mortgages provided as security for notes and bonds issued to investors as part of the Company's covered bond programs.
- Collateral provided to central banks.
- Collateral provided to clearing houses.

The carrying amount of assets pledged as security are as follows:

	2018 \$m	2017 \$m
Securities sold under arrangements to repurchase <sup>1</sup>	39,332	35,454
Residential mortgages provided as security for covered bonds	19,612	19,604
Other	1,191	1,487

<sup>1</sup> The amounts disclosed as securities sold under arrangements to repurchase include both:

- assets pledged as security which continue to be recognised on the Company's balance sheet; and
- assets repledged, which are included in the disclosure below.

#### COLLATERAL ACCEPTED AS SECURITY FOR ASSETS

The Company has received collateral associated with various financial instruments. Under certain transactions the Company has the right to sell, or to repledge, the collateral received. These transactions are governed by standard industry agreements.

The fair value of collateral we have received and that which we have sold or repledged is as follows:

	2018 \$m	2017 \$m
Fair value of assets which can be sold or repledged	35,360	29,418
Fair value of assets sold or repledged	23,270	19,787

## 18. OFFSETTING

We offset financial assets and financial liabilities in the balance sheet (in accordance with AASB 132 *Financial Instruments: Presentation*) when there is:

- a current legally enforceable right to set off the recognised amounts in all circumstances; and
- an intention to settle the asset and liability on a net basis, or to realise the asset and settle the liability simultaneously.

If the above conditions are not met, the financial assets and liabilities are presented on a gross basis.

The Company does not have any arrangements that satisfy the conditions necessary to offset financial assets and financial liabilities within the balance sheet. The following table identifies financial assets and financial liabilities which have not been offset but are subject to enforceable master netting agreements (or similar arrangements) and the related amounts not offset in the balance sheet. We have not taken into account the effect of over-collateralisation.

	Total amounts recognised in the Balance Sheet \$m	Amounts not subject to master netting agreement or similar \$m	Amount subject to master netting agreement or similar			
			Total \$m	Financial instruments \$m	Financial collateral (received)/pledged \$m	Net amount \$m
2018						
Derivative assets	64,448	(2,423)	62,025	(52,723)	(5,042)	4,260
Reverse repurchase, securities borrowing and similar agreements <sup>1</sup>	34,623	(4,337)	30,286	(398)	(29,888)	-
<b>Total financial assets</b>	<b>99,071</b>	<b>(6,760)</b>	<b>92,311</b>	<b>(53,121)</b>	<b>(34,930)</b>	<b>4,260</b>
Derivative financial liabilities	(65,638)	2,706	(62,932)	52,723	7,037	(3,172)
Repurchase, securities borrowing and similar agreements <sup>2</sup>	(37,581)	11,997	(25,584)	398	25,186	-
<b>Total financial liabilities</b>	<b>(103,219)</b>	<b>14,703</b>	<b>(88,516)</b>	<b>53,121</b>	<b>32,223</b>	<b>(3,172)</b>

	Total amounts recognised in the Balance Sheet \$m	Amounts not subject to master netting agreement or similar \$m	Amount subject to master netting agreement or similar			
			Total \$m	Financial instruments \$m	Financial collateral (received)/pledged \$m	Net amount \$m
2017						
Derivative assets	57,036	(2,138)	54,898	(46,268)	(4,598)	4,032
Reverse repurchase, securities borrowing and similar agreements <sup>1</sup>	28,305	(4,652)	23,653	(819)	(22,834)	-
<b>Total financial assets</b>	<b>85,341</b>	<b>(6,790)</b>	<b>78,551</b>	<b>(47,087)</b>	<b>(27,432)</b>	<b>4,032</b>
Derivative financial liabilities	(56,830)	2,238	(54,592)	46,268	5,774	(2,550)
Repurchase, securities borrowing and similar agreements <sup>2</sup>	(33,768)	8,822	(24,946)	819	24,127	-
<b>Total financial liabilities</b>	<b>(90,598)</b>	<b>11,060</b>	<b>(79,538)</b>	<b>47,087</b>	<b>29,901</b>	<b>(2,550)</b>

<sup>1</sup> Reverse repurchase agreements:

- with less than 90 days to maturity are presented in the Balance Sheet within cash and cash equivalents; or
- with 90 days or more to maturity are presented in the Balance Sheet within net loans and advances.

<sup>2</sup> Repurchase agreements are presented in the Balance Sheet within deposits and other borrowings.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 19. GOODWILL AND OTHER INTANGIBLE ASSETS

	Goodwill <sup>1</sup>		Software		Other Intangibles		Total	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
Balance at start of year	69	102	1,783	2,110	-	2	1,852	2,214
Additions	-	-	386	396	-	-	386	396
Amortisation expense <sup>2</sup>	-	-	(787)	(541)	-	(2)	(787)	(543)
Impairment expense	-	-	(17)	(17)	-	-	(17)	(17)
Impairment on reclassification to held for sale <sup>3</sup>	-	(32)	-	(153)	-	-	-	(185)
Foreign currency exchange difference	4	(1)	8	(12)	-	-	12	(13)
<b>Balance at end of year</b>	<b>73</b>	<b>69</b>	<b>1,373</b>	<b>1,783</b>	<b>-</b>	<b>-</b>	<b>1,446</b>	<b>1,852</b>
Cost	73	69	6,289	5,883	39	39	6,401	5,991
Accumulated amortisation/impairment	n/a	n/a	(4,916)	(4,100)	(39)	(39)	(4,955)	(4,139)
<b>Carrying amount</b>	<b>73</b>	<b>69</b>	<b>1,373</b>	<b>1,783</b>	<b>-</b>	<b>-</b>	<b>1,446</b>	<b>1,852</b>

<sup>1</sup> Goodwill excludes notional goodwill in equity accounted investments.

<sup>2</sup> ANZ has accelerated the amortisation of certain software assets predominately relating to its International business. This follows a recent review of the International business along with a number of divestments announced or completed this year. Accelerated amortisation expense of \$240 million (\$195 million post-tax) attributable to these assets has been recorded in the 2018 financial year.

<sup>3</sup> In 2017 this relates to the sale of the Retail Asia business.



## RECOGNITION AND MEASUREMENT

The table below details how we recognise and measure different intangible assets:

Intangible	Goodwill	Software
<b>Definition</b>	Excess amount the Company has paid in acquiring a business over the fair value less costs of disposal of the identifiable assets and liabilities acquired.	Purchases of "off the shelf" software assets are capitalised as assets.  Internal and external costs incurred in building software and computer systems costing greater than \$20 million are capitalized as assets. Those less than \$20 million are expensed in the year in which the costs are incurred.
<b>Carrying value</b>	Cost less any accumulated impairment losses.  Allocated to the cash generating unit to which the acquisition relates.	Initially, measured at cost.  Subsequently, carried at cost less accumulated amortisation and impairment losses.  Costs incurred in planning or evaluating software proposals or in maintaining systems after implementation are not capitalised.
<b>Useful life</b>	Indefinite.  Goodwill is reviewed for impairment at least annually or when there is an indication of impairment.	Except for major core infrastructure, amortised over periods between 3-5 years.  Major core infrastructure amortised over periods between 7 or 10 years.
<b>Depreciation method</b>	Not applicable.	Straight-line method.

## 19. GOODWILL AND OTHER INTANGIBLE ASSETS (continued)



### KEY JUDGEMENTS AND ESTIMATES

Management judgement is used to assess the recoverable value of goodwill, and other intangible assets, and the useful economic life of an asset (or if an asset has an indefinite life). We reassess the recoverability of the carrying value at each reporting date.

At each balance date, software and other intangible assets, including those not ready for use, are assessed for indicators of impairment. In the event that an asset's carrying amount is determined to be greater than its recoverable amount, the carrying value of the asset is written down immediately.

In addition, the expected useful economic life of intangible assets, including software assets, are assessed on an annual basis. The assessment requires management judgement, and in relation to our software assets, a number of factors can influence the expected economic useful lives. These factors include changes to business strategy, significant divestments and the underlying pace of technological change. In the current year, the assessment of useful economic life of software assets resulted in accelerated amortisation of certain software assets in the Institutional and Australia divisions of \$240 million.

## 20. OTHER PROVISIONS

	2018 \$m	2017 \$m
Customer remediation	556	115
Restructuring costs	94	61
Non-lending losses, frauds and forgeries	75	73
Other	113	141
<b>Total other provisions</b>	<b>838</b>	<b>390</b>

	Customer remediation \$m	Restructuring costs \$m	Non-lending losses, frauds and forgeries \$m	Other \$m	Total \$m
Balance at start of year	115	61	73	141	390
New and increased provisions made during the year	525	146	11	99	781
Provisions used during the year	(60)	(98)	(8)	(65)	(231)
Unused amounts reversed during the year	(24)	(15)	(1)	(62)	(102)
<b>Balance at end of year</b>	<b>556</b>	<b>94</b>	<b>75</b>	<b>113</b>	<b>838</b>

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 20. OTHER PROVISIONS (continued)

#### Customer remediation

Customer remediation refers to the Company's activities in relation to compensating customers for past matters associated with products and services provided.

#### Restructuring costs

Provisions for restructuring costs arise from activities related to material changes in the scope of business undertaken by the Company or the manner in which that business is undertaken and include employee termination benefits. Costs relating to on-going activities are not provided for and are expensed as incurred.

#### Non-lending losses, frauds and forgeries

Non-lending losses include losses arising from specific legal actions not directly related to amounts of principal outstanding for loans and advances and losses arising from forgeries, frauds and the correction of operational issues. The amounts recognised are the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties that surround the events and circumstances that affect the provision.

#### Other

Other provisions comprise various other provisions including loyalty programs, workers compensation, make-good provisions associated with leased premises and contingent liabilities recognised as part of a business combination.



### RECOGNITION AND MEASUREMENT

The Company recognises provisions when there is a present obligation, an outflow of economic resources is probable, and the amount of the provision can be measured reliably.

The amount recognised is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the estimated cash flows required to settle the present obligation, its carrying amount is the present value of those cash flows..



### KEY JUDGEMENTS AND ESTIMATES

The Company holds provisions for various obligations including customer remediation, restructuring costs and surplus lease space, non-lending losses, fraud and forgeries and litigation related claims. These provisions involve judgements regarding the outcome of future events, including estimates of expenditure required to satisfy such obligations. Where relevant, expert legal advice has been obtained and, in light of such advice, provisions and/or disclosures as deemed appropriate have been made.

In relation to customer remediation, determining the amount of the provisions, which represent management's best estimate of the cost of settling the identified matters, requires the exercise of significant judgement. It will often be necessary to form a view on a number of different assumptions, including, the number of impacted customers, the average refund per customer and the associated remediation costs. Consequently, the appropriateness of the underlying assumptions is reviewed on a regular basis against actual experience and other relevant evidence and adjustments are made to the provisions where appropriate.

## 21. SHAREHOLDERS' EQUITY

### SHAREHOLDERS' EQUITY

	2018 \$m	2017 \$m
Ordinary share capital	27,533	29,416
Reserves:		
Foreign currency translation reserve	(230)	(75)
Share option reserve	92	87
Available-for-sale revaluation reserve	(24)	(66)
Cash flow hedge reserve	106	90
Total reserves	(56)	36
Retained earnings	26,377	22,396
<b>Total shareholders' equity</b>	<b>53,854</b>	<b>51,848</b>

### ORDINARY SHARE CAPITAL

The table below details the movement in ordinary shares for the period.

	2018		2017	
	Number of shares	\$m	Number of shares	\$m
Balance at start of the year	2,937,415,327	29,416	2,927,476,660	29,162
Bonus option plan <sup>1</sup>	2,891,060	-	2,880,009	-
Dividend reinvestment plan <sup>2</sup>	-	-	7,058,658	198
Group employee share acquisition scheme	-	(3)	-	56
Share buy-back <sup>3</sup>	(66,688,269)	(1,880)	-	-
<b>Balance at end of year</b>	<b>2,873,618,118</b>	<b>27,533</b>	<b>2,937,415,327</b>	<b>29,416</b>

<sup>1</sup> The Company issued 1.4 million shares under the Bonus Option Plan (BOP) for the 2018 interim dividend (1.5 million shares for the 2017 final dividend; 1.4 million shares for the 2017 interim dividend; 1.5 million shares for the 2016 final dividend).

<sup>2</sup> No new shares were issued under the Dividend Reinvestment Plan (DRP) for the 2018 interim dividend (nil shares for the 2017 final dividend; nil shares for the 2017 interim dividend; 7.1 million shares for the 2016 final dividend) as the shares were purchased on-market and provided directly to the shareholders participating in the DRP. On-market purchases for the DRP in the September 2018 financial year were \$392 million (September 17 full year: \$176 million).

<sup>3</sup> On 22 June 2018, the Company announced that it had increased its existing on-market buy-back of shares from \$1.5 billion to \$3.0 billion. The Company bought back \$1,880 million worth of shares during the 2018 financial year resulting in 66.7 million shares being cancelled during the year.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 21. SHAREHOLDERS' EQUITY (continued)



## RECOGNITION AND MEASUREMENT

**Ordinary shares**

Ordinary shares have no par value. They entitle holders to receive dividends, or proceeds available on winding up of the Company, in proportion to the number of fully paid ordinary shares held. They are recognised at the amount paid per ordinary share net of directly attributable costs. Every holder of fully paid ordinary shares present at a meeting in person, or by proxy, is entitled to:

- on a show of hands, one vote; and
- on a poll, one vote, for each share held.

**Treasury shares**

Treasury shares are shares in the Company which:

- the ANZ Employee Share Acquisition Plan purchases on market and have not yet distributed, or
- the Company issues to the ANZ Employee Share Acquisition Plan and have not yet been distributed.

Treasury shares are deducted from share capital and excluded from the weighted average number of ordinary shares used in the earnings per share calculations.

**Reserves:****Foreign currency translation reserve**

Includes differences arising on translation of assets and liabilities into Australian dollars when the functional currency of a foreign operation (including subsidiaries and branches) is not Australian dollars. In this reserve, we reflect any offsetting gains or losses on hedging these exposures, together with any tax effect.

**Cash flow hedge reserve**

Includes fair value gains and losses associated with the effective portion of designated cash flow hedging instruments, net of deferred taxes to be realised when the position is settled.

**Available-for-sale revaluation reserve**

Includes the changes in fair value and exchange differences on our revaluation of available-for-sale financial assets, net of deferred taxes to be realised upon disposal of the asset.

**Share option reserve**

Includes amounts which arise on the recognition of share-based compensation expense.

## 22. CAPITAL MANAGEMENT

### CAPITAL MANAGEMENT STRATEGY

ANZ's capital management strategy aims to protect the interests of depositors, creditors and shareholders. We achieve this through an Internal Capital Adequacy Assessment Process (ICAAP) whereby ANZ conducts detailed strategic and capital planning over a 3 year time horizon. The process involves:

- forecasting economic variables, financial performance of ANZ's divisions and the financial impact of new strategic initiatives to be implemented during the planning period;
- performing stress tests under different economic scenarios to determine the level of additional capital ('stress capital buffer') needed to absorb losses that may be experienced under an economic downturn;
- reviewing capital ratios and targets across various classes of capital against ANZ's risk profile; and
- developing a capital plan, taking into account capital ratio targets, current and future capital issuances requirements and options around capital products, timing and markets to execute the capital plan under differing market and economic conditions.

The capital plan is approved by the Board and updated as required. The Board and senior management are provided with regular updates of ANZ's capital position. Any material actions required to ensure ongoing prudent capital management are submitted to the Board for approval. Throughout the year, ANZ maintained compliance with all the regulatory requirements related to Capital Adequacy in the jurisdictions in which it operates.

### REGULATORY ENVIRONMENT

As ANZ is an Authorised Deposit-taking Institution (ADI) in Australia, it is regulated by APRA under the Banking Act 1959 (Cth). ANZ must comply with the minimum regulatory capital requirements, prudential capital ratios and specific reporting levels that APRA sets and which are consistent with the global Basel III capital framework. This is the common framework for determining the appropriate level of bank regulatory capital as set by the Basel Committee on Banking Supervision (BCBS).

For reporting purposes as part of the ANZ 2018 Annual Report, Capital Adequacy Ratios are presented for the Level 2 ADI and are not presented for the Company as a standalone entity. Refer to Note 23 Capital Management in the ANZ 2018 Group Annual Report for details of the Capital Adequacy Ratios, which can be found at <https://shareholder.anz.com/annual-report-shareholders-review>.



## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 23. SHARES IN CONTROLLED ENTITIES

	Incorporated in	Nature of business	2018 \$m	2017 \$m
ANZ Bank (Lao) Ltd	Laos	Banking	51	51
ANZ Bank (Taiwan) Ltd	Taiwan	Banking	849	849
ANZ Bank (Vietnam) Ltd	Vietnam	Banking	205	205
ANZ Capel Court Ltd	Australia	Securitisation Manager	18	18
ANZ Capital Hedging Pty Ltd	Australia	In liquidation	200	200
ANZ Centre Chattels Trust	Australia	Property	167	167
ANZ Centre Trust	Australia	Property	550	550
ANZ Equities (Nominees) Pty Ltd	Australia	Custodial Services	10	10
ANZ Funds Pty Ltd	Australia	Holding Company	12,053	9,698
ANZ Guam, Inc	Guam	Banking	17	17
ANZ Lenders Mortgage Insurance Pty Ltd	Australia	Mortgage Insurance	398	398
ANZ Properties (Australia) Pty Ltd	Australia	Property	6	6
ANZ Rewards No.2 Pty Ltd	Australia	Credit Card Loyalty Program	40	40
ANZ Securities (Holdings) Pty Ltd	Australia	Holding Company	36	36
ANZ Support Services India Private Ltd	India	IT Services	25	25
ANZ Wealth Australia Ltd <sup>1</sup>	Australia	Holding Company	2,563	4,034
Australia and New Zealand Bank (China) Company Ltd	China	Banking	1,121	1,121
Australia and New Zealand Banking Group (PNG) Ltd	Papua New Guinea	Banking	40	40
Chongqing Liangping ANZ Rural Bank Company Ltd	China	Banking	5	5
Citizens Bancorp	Guam	Holding Company	24	24
E S & A Holdings Pty Ltd	Australia	Non-operating	43	43
Esanda Finance Corporation Ltd	Australia	Non-operating	5	15
Looking Together Pty Ltd	Australia	Non-operating	6	5
ACN 003 042 082 Ltd	Australia	Holding Company	158	258
PT Bank ANZ Indonesia (99% ownership)	Indonesia	Banking	262	269
<b>Shares in controlled entities</b>			<b>18,852</b>	<b>18,084</b>

<sup>1</sup> During the year ended 30 September 2018, the carrying amount was impaired by \$597 million following the calculation of the fair value of ANZ Wealth Australia Ltd's subsidiaries being sold, and a net \$874 million of capital was returned to the Company.



## RECOGNITION AND MEASUREMENT

The Company's subsidiaries are those entities it controls through being exposed to, or having rights to, variable returns from the entity and being able to affect those returns through its power over the entity. The Company assesses whether it has power over those entities by examining the Company's existing rights to direct the relevant activities of the entity. Investments in controlled entities are carried at cost less any accumulated impairment losses.

At least at each reporting date, the Company reviews investments in controlled entities for any indication of impairment. If an indication of impairment exists, then the Company determines the recoverable amount of the controlled entity using the higher of:

- the controlled entity's fair value less cost of disposal; and
- its value-in-use.

We use a discounted cash flow methodology, and other methodologies (such as capitalisation of earnings methodology), to determine the recoverable amount.

## 24. TRANSFERS OF FINANCIAL ASSETS

In the normal course of business the Company enters into transactions where it transfers financial assets directly to third parties or to Structured Entities (SEs). These transfers may give rise to the Company fully, or partially derecognising those financial assets depending on the Company's exposure to the risks and rewards or control over the transferred assets. If the Company retains substantially all of the risk and rewards of a transferred asset, the transfer does not qualify for derecognition and the asset remains on the Company's balance sheet in its entirety.

### SECURITISATIONS

Net loans and advances include residential mortgages securitised under the Company's securitisation programs which are assigned to bankruptcy remote SEs to provide security for obligations payable on the notes issued by the SEs. This includes mortgages that are held for potential repurchase agreements (Repos) with central banks. The holders of the issued notes have full recourse to the pool of residential mortgages which have been securitised and the Company cannot otherwise pledge or dispose of the transferred assets.

In some instances the Company is also the holder of the securitised notes. In addition, the Company is entitled to any residual income of the SEs and sometimes enters into derivatives with the SEs. The Company retains the majority of the risks and rewards of the residential mortgages and continues to recognise the mortgages as financial assets. The obligation to pay this amount to the SE is recognised as a financial liability of the Company.

The Company is exposed to variable returns from its involvement with these securitisation SEs and has the ability to affect those returns through its power over the SEs activities. The SEs are therefore consolidated by the Company when preparing consolidated Group financial statements.

### COVERED BONDS

The Company operates various global covered bond programs to raise funding in its primary markets. Net loans and advances include residential mortgages assigned to bankruptcy remote SEs associated with these covered bond programs. The mortgages provide security for the obligations payable on the issued covered bonds.

The covered bond holders have dual recourse to the issuer and the cover pool of assets. The issuer cannot otherwise pledge or dispose of the transferred assets, however, subject to legal arrangements it may repurchase and substitute assets as long as the required cover is maintained.

The Company is required to maintain the cover pool at a level sufficient to cover the bond obligations. In addition the Company is entitled to any residual income of the covered bond SEs and enters into derivatives with the SEs. The Company retains the majority of the risks and rewards of the residential mortgages and continues to recognise the mortgages as financial assets. The obligation to pay this amount to the SEs is recognised as a financial liability of the Company.

The Company is exposed to variable returns from its involvement with the covered bond SEs and has the ability to affect those returns through its power over the SEs activities. The SEs are therefore consolidated by the Company when preparing consolidated Group financial statements. The covered bonds issued externally are included within debt issuances.

### REPURCHASE AGREEMENTS

If the Company sells securities subject to repurchase agreements under which substantially all the risks and rewards of ownership remain with the Company, then those assets are considered to be transferred assets that do not qualify for derecognition. An associated liability is recognised for the consideration received from the counterparty.

The table below sets out the balance of assets transferred that do not qualify for derecognition, along with the associated liabilities:

	Securitisations <sup>1,2</sup>		Covered bonds		Repurchase agreements	
	2018 \$m	2017 \$m	2018 \$m	2017 \$m	2018 \$m	2017 \$m
Current carrying amount of assets transferred	64,765	65,030	19,612	19,604	39,332	35,454
Carrying amount of associated liabilities	64,765	65,030	19,612	19,604	37,581	33,768

<sup>1</sup> The balances relate to transfers to internal structured entities.

<sup>2</sup> The securitisation noteholders have recourse only to the pool of residential mortgages which have been securitised. The carrying value of securitised assets and the associated liabilities approximates their fair value.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 25. ASSETS AND LIABILITIES HELD FOR SALE

At 30 September 2018, there were no assets or liabilities that have been reclassified to held for sale. The assets held for sale balance in 2017 comprised Investments in associates (SRCB) of \$1,748 million. This sale was completed in the 2018 financial year.

- **Shanghai Rural Commercial Bank (SRCB)**

On 3 January 2017, the Company announced that it had agreed to sell its 20% stake in Shanghai Rural Commercial Bank (SRCB). The sale was completed in the 2018 financial year.

- **Asia Retail and Wealth Business**

ANZ Group announced that it had agreed to sell Retail and Wealth businesses in Singapore, Hong Kong, China, Taiwan and Indonesia to Singapore's DBS Bank on 31 October 2016. The Company is only impacted by branch operations which existed in Singapore and Hong Kong and the sale of these branches was completed prior to 30 September 2017.

### INCOME STATEMENT IMPACT RELATING TO ASSETS AND LIABILITIES HELD FOR SALE

During 2018, the Company recognised the following impacts in relation to assets and liabilities held for sale:

- \$13 million gain relating to the completion of the sale related activities of the Asia Retail and Wealth business.
- \$247 million net gain relating to SRCB comprising a \$289 million gain on release of reserves, \$56 million of foreign exchange losses and other costs, and a \$14 million adjustment for tax.

During 2017, the Company recognised the following impacts in relation to assets and liabilities held for sale:

- \$219 million loss relating to the reclassification of the Asia Retail and Wealth business to held for sale comprising of \$185 million of software and goodwill impairment charges and \$34 million of various other charges.
- \$333 million loss relating to reclassification of SRCB to held for sale, comprising \$219 million impairment to the investment, \$12 million of foreign exchange losses, and \$102 million of tax expenses.

The net result of these disposals is included in other income (refer to Note 2 Operating Income).



### KEY JUDGEMENTS AND ESTIMATES

A significant level of judgement is used by the Company to determine:

- whether an asset or group of assets is classified and presented as held for sale or as a discontinued operation; and
- the fair value of the assets and liabilities classified as being held for sale.

Management is required to exercise significant judgement when assessing the fair value less costs to sell for assets and liabilities held for sale. The judgemental factors include determining: costs to sell, allocation of goodwill, indemnities provided under the sale contract and consideration received - particularly where elements of consideration are contingent in nature. Any impairment we record is based on the best available evidence of fair value compared to the carrying value before the impairment. The final sale price may be different to the fair value we estimate when recording the impairment. Management regularly assess the appropriateness of the underlying assumptions against actual outcomes and other relevant evidence and adjustments are made to fair value where appropriate. We expect that the sales will complete within 12 months after balance date, subject to the relevant regulatory approvals and customary terms of sale for such assets.

## 26. SUPERANNUATION AND POST EMPLOYMENT BENEFIT OBLIGATIONS

Set out below is a summary of amounts recognised in the Balance Sheet in respect of the defined benefit superannuation schemes:

	2018 \$m	2017 \$m
<b>Defined benefit obligation and scheme assets</b>		
Present value of funded defined benefit obligation	(1,246)	(1,225)
Fair value of scheme assets	1,385	1,328
<b>Net defined benefit asset</b>	<b>139</b>	<b>103</b>
<b>As represented in the Balance Sheet</b>		
Net liabilities arising from defined benefit obligations included in payables and other liabilities	(15)	(19)
Net assets arising from defined benefit obligations included in other assets	154	122
<b>Net defined benefit asset</b>	<b>139</b>	<b>103</b>
Weighted average duration of the benefit payments reflected in the defined benefit obligation (years)	16.8	16.8

As at the most recent reporting dates of the schemes, the aggregate surplus of net market value of assets over the value of accrued benefits on a funding basis was \$10 million (2017: deficit of \$16 million). In 2018, the Company made defined benefit contributions totalling \$2 million (2017: \$1 million). It expects to make around \$2 million next financial year.

### GOVERNANCE OF THE SCHEMES AND FUNDING OF THE DEFINED BENEFIT SECTIONS

The main defined benefit superannuation schemes in which the Company participates operate under trust law and are managed and administered on behalf of the members in accordance with the terms of the relevant trust deed and rules and all relevant legislation. These schemes have corporate trustees, which are wholly owned subsidiaries of the Company. The trustees are the legal owners of the assets, which are held separately from the assets of the Company and are responsible for setting investment policy and agreeing funding requirements with the employer through the triennial actuarial valuation process.

The defined benefit section of the ANZ Australian Staff Superannuation Scheme and ANZ UK Staff Pension Scheme are the two largest defined benefit plans and have been closed to new members since 1987 and 2004 respectively. These plans did not have a material deficit, or surplus, at the last funding valuations. The Company has no present liability under the schemes' trust deeds to fund a deficit (measured on a funding basis). A contingent liability of the Company may arise if any of these schemes were wound up.



### RECOGNITION AND MEASUREMENT

#### Defined benefit superannuation schemes

For the Company's defined benefit schemes, an independent actuary calculates the liability and expenses related to providing benefits to employees under each defined benefit scheme. They use the Projected Unit Credit Method to value the liabilities. The balance sheet includes:

- a defined benefit liability if the obligation is greater than the fair value of the schemes assets; and
- an asset (capped to its recoverable amount) if the fair value of the assets is greater than the obligation.

In each reporting period, the movements in the net defined benefit liability are recognised as follows:

- the net movement relating to the current period's service cost, net interest on the defined benefit liability, past service costs and other costs (such as the effects of any curtailments and settlements) as operating expenses;
- remeasurements of the net defined benefit liability (which comprise actuarial gains and losses and return on scheme assets, excluding interest income included in net interest) directly in retained earnings through other comprehensive income; and
- contributions of the Company directly against the net defined benefit position.

#### Defined contribution superannuation schemes

The Company operates a number of defined contribution schemes. It also contributes (according to local law, in the various countries in which it operates) to Government and other plans that have the characteristics of defined contribution plans. The Company's contributions to these schemes are recognised as personnel expenses when they are incurred.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 26. SUPERANNUATION AND POST EMPLOYMENT BENEFIT OBLIGATIONS (continued)



#### KEY JUDGEMENTS AND ESTIMATES

The main assumptions we use in valuing defined benefit obligations are listed in the table below. A change to any assumptions, or applying different assumptions, could have a significant effect on the Statement of Other Comprehensive Income and Balance Sheet.

Assumptions	2018	2017	Sensitivity analysis change in significant assumptions	Increase/(decrease) in defined benefit obligation	
				2018 \$m	2017 \$m
Discount rate (% p.a.)	2.65 - 3.7	2.5 - 3.8	0.5% increase	(131)	(104)
Future salary increases (% p.a.)	3.75	3.7			
Future pension indexation					
In payment (% p.a.)/In deferment (% p.a.)	2.0 - 3.0/ 2.25	2.0 - 3.0/ 2.2	0.5% increase	109	86
Life expectancy at age 60 for current pensioners			1 year increase	56	44
– Males (years)	25.5 - 29.0	25.4 - 28.9			
– Females (years)	28.7 - 31.0	28.6 - 30.9			

### 27. EMPLOYEE SHARE AND OPTION PLANS

The Company operates a number of employee share and option schemes under the ANZ Employee Share Acquisition Plan and the ANZ Share Option Plan.

#### ANZ EMPLOYEE SHARE ACQUISITION PLAN

ANZ Employee Share Acquisition Plan schemes that operated during the 2017 and 2018 years were the Employee Share Offer and the Deferred Share Plan.

##### Employee Share Offer

Eligibility	Most permanent employees employed in either Australia or New Zealand with three years continuous service for the most recent financial year.
Grant	Up to AUD1,000 in Australia (and AUD800 in New Zealand) ANZ shares each financial year, subject to Board approval.
Allocation value	One week Volume Weighted Average Price (VWAP) of ANZ shares traded on the ASX in the week leading up to and including the date of grant.
Australia	ANZ ordinary shares are granted to eligible employees for nil consideration. The shares vest on grant and are held in trust for three years from grant date, after which time they may remain in trust, be transferred to the employee's name or sold. Dividends are automatically reinvested in the Dividend Reinvestment Plan.
New Zealand	Shares are granted to eligible employees on payment of NZD one cent per share. Shares vest subject to satisfaction of a three year service period, after which they may remain in trust, be transferred to the employee's name or sold. Unvested shares are forfeited if the employee resigns or is dismissed for serious misconduct. Dividends are either paid in cash or reinvested into the Dividend Reinvestment Plan.
Expensing value (fair value)	In Australia, the fair value of the shares is expensed in the year shares are granted, as they are not subject to forfeiture. In New Zealand, the fair value is expensed on a straight-line basis over the three year vesting period. The expense is recognised as a share-based compensation expense with a corresponding increase in share capital.
FY 2018	541,982 shares were granted on 1 December 2017 at an issue price of \$28.67.
FY 2017	Zero shares were granted in the 2017 financial year.

## 27. EMPLOYEE SHARE AND OPTION PLANS (continued)

### Deferred Share Plan

#### i) Chief Executive Officer (CEO) and Group Executive Committee (ExCo)

Eligibility	Group CEO and ExCo.
Grant	50% of the CEO's Annual Variable Remuneration (AVR) and 33% of ExCo's Variable Remuneration (VR) received as deferred shares.
Conditions	Deferred evenly over four years from grant date.

#### ii) ANZ Incentive Plan (ANZIP) and Business Unit Incentive Plans (BUIPs) – for grants from 1 October 2017

Eligibility	Employees participating in ANZ's standard VR arrangements.
Grant	If VR is at or exceeds AUD150,000, then 60% of incentive amounts exceeding AUD80,000 (subject to a minimum deferral amount of AUD42,000) is deferred as deferred shares.
Conditions	Deferred evenly over three years from grant date.

#### iii) ANZ Employee Reward Scheme (ANZERS) and BUIPs – for grants up to 30 September 2017

Eligibility	Employees participating in ANZ's standard Short Term Incentive (STI) arrangements.
Grant	Half of all incentive amounts exceeding AUD100,000 (subject to a minimum deferral amount of AUD25,000) received as deferred shares.
Conditions	Deferred evenly over two years from grant date.

#### iv) Total Incentives Performance Plan (TIPP) – for grants up to 30 September 2017

Eligibility	Employees participating in the Institutional TIPP.
Grant	60% of incentive amounts exceeding AUD80,000 (subject to a minimum deferral amount of AUD18,000) received as deferred shares.
Conditions	Deferred evenly over three years from grant date.

#### v) Long Term Incentives (LTIs)

Eligibility	Selected employees.
Grant	100% deferred shares.
Conditions	Vest three years from grant date.

#### vi) Exceptional circumstances

Remuneration foregone	In exceptional circumstances, we grant deferred shares to certain employees when they start with the Company to compensate them for remuneration they have foregone from their previous employer. The vesting period generally aligns with the remaining vesting period of the remuneration they have foregone, and therefore varies between grants.
Retention	We may grant deferred shares to high performing employees who are regarded as a significant retention risk to the Company.

#### vii) Further information

Downward adjustment	Deferred shares remain at risk and the Board has the discretion to adjust the number of deferred shares downwards to zero at any time before the vesting date. The Company's downward adjustment provisions are detailed in section 4.3.4 of the 2018 Remuneration Report in the ANZ 2018 Group Annual Report.
Cessation	Unless the Board decides otherwise, employees forfeit their unvested deferred shares if they resign, are terminated on notice, or are dismissed for serious misconduct. The deferred shares may be held in trust beyond the deferral period.
Dividends	Dividends are paid in cash or reinvested in the Dividend Reinvestment Plan.
Instrument	Deferred share rights may be granted instead of deferred shares in some countries as locally appropriate (see deferred share rights section).
Allocation value	All deferred shares are issued based on the VWAP of ANZ shares traded on the ASX in the week leading up to and including the date of grant.
Expensing value (fair value)	We expense the fair value of deferred shares on a straight-line basis over the relevant vesting period and we recognise the expense as a share-based compensation expense with a corresponding increase in share capital.
FY 2018 grants	2,232,563 deferred shares were granted with a weighted average grant price of \$29.31. 2,632 deferred shares were adjusted downward to zero, based on Board discretion.
FY 2017 grants	2,016,835 deferred shares were granted with a weighted average grant price of \$28.03. No deferred shares were adjusted downward to zero, based on Board discretion.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 27. EMPLOYEE SHARE AND OPTION PLANS (continued)

#### Expensing of the ANZ Employee Share Acquisition Plan

Expensing value (fair value)	The fair value of shares we granted during 2018 under the Employee Share Offer and the Deferred Share Plan, measured as at the date of grant of the shares, is \$80.9 million (2017: \$56.7 million) based on 2,774,545 shares (2017: 2,016,835) at VWAP of \$29.17 (2017: \$28.09).
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#### ANZ SHARE OPTION PLAN

Allocation	<p>We may grant selected employees options/rights which entitle them to acquire fully paid ordinary ANZ shares at a fixed price at the time the options/rights vest. Voting and dividend rights will be attached to the ordinary shares allocated on exercise of the options/rights.</p> <p>Each option/right entitles the holder to one ordinary share subject to the terms and conditions imposed on grant. Exercise price of options, determined in accordance with the rules of the plan, is generally based on the VWAP of the shares traded on the ASX in the week leading up to and including the date of grant. For rights, the exercise price is nil.</p>
Rules	<p>Prior to the exercise of the option/right if the Company changes its share capital due to a bonus share issue, pro-rata new share issue or reorganisation the following adjustments are required:</p> <ul style="list-style-type: none"> <li>• Issue of bonus shares - When the holder exercises their option, they are also entitled to be issued the number of bonus shares they would have been entitled to had they held the underlying shares at the time of the bonus issue;</li> <li>• Pro-rata share offer - We will adjust the exercise price of the option in the manner set out in the ASX Listing Rules; and</li> <li>• Reorganisation - In respect of rights, if there is a bonus issue or reorganisation of the Company's share capital, then the Board may adjust the number of rights or the number of underlying shares so that there is no advantage or disadvantage to the holder.</li> </ul> <p>Holders otherwise have no other entitlements to participate:</p> <ul style="list-style-type: none"> <li>• in any new issue of the Company's securities before they exercise their options/rights; or</li> <li>• in a share issue of a body corporate other than ANZ (such as a subsidiary).</li> </ul> <p>For equity grants made after 1 November 2012, any portion of the award which vests may, at the Board's discretion, be satisfied by a cash equivalent payment rather than shares.</p>
Expensing	We expense the fair value of options/rights on a straight-line basis over the relevant vesting period and we recognise the expense as a share-based compensation expense with a corresponding increase in share options reserve.
Cessation	The provisions that apply if the employee's employment ends are in section 7.2 of the 2018 Remuneration Report in the ANZ 2018 Group Annual Report.
Downward adjustment	The Company's downward adjustment provisions are detailed in section 4.3.4 of the 2018 Remuneration Report in the ANZ 2018 Group Annual Report.

#### Option Plans that operated during 2018 and 2017

##### i) Performance Rights

Allocation	We grant performance rights to selected employees as part of the Company's incentive plans. Performance rights provide the holder with the right to acquire ANZ shares at nil cost, subject to a three year vesting period and Total Shareholder Return (TSR) performance hurdles. Further details on the performance hurdles are in section 4.3.3 of the 2018 Remuneration Report in the ANZ 2018 Group Annual Report.
FY 2018 and FY 2017 grants	During the 2018 year, we granted 1,023,239 performance rights (2017: 944,419). No performance rights were adjusted downward to zero in 2018 and 2017, based on Board discretion.

## 27. EMPLOYEE SHARE AND OPTION PLANS (continued)

ii) Deferred Share Rights (no performance hurdles)	
Allocation	Deferred share rights provide the holder with the right to acquire ANZ shares at nil cost after a specified vesting period. We adjust the fair value of rights for the absence of dividends during the restriction period.
Satisfying vestings	Any portion of the award of share rights may be satisfied by a cash equivalent payment rather than shares at the Board's discretion. All share rights were satisfied through a share allocation, other than 108,783 deferred share rights (2017: 67,573) for which Board discretion was exercised.
Downward adjustment	Board discretion was also exercised to adjust downward 1,638 deferred share rights to zero in 2018 and 3,835 in 2017.
FY 2018 and FY 2017 grants	During the 2018 year 2,546,333 deferred share rights (no performance hurdles) were granted (2017: 2,547,377).

### Options, Deferred Share Rights and Performance Rights on Issue

As at 30 October 2018, there were 657 holders of 4,204,281 deferred share rights on issue and 159 holders of 2,865,941 performance rights on issue.

#### Options/Rights Movements

This table shows the options/rights over unissued ANZ shares and their related weighted average (WA) exercise prices as at the beginning and end of 2018 and the movements during 2018:

Number of options/rights	Opening balance 1 Oct 2017	Options/ rights granted	Options/ rights forfeited <sup>1</sup>	Options/ rights expired	Options/ rights exercised	Closing balance 30 Sep 2018
	7,113,784	3,569,572	(2,043,209)	(1,558)	(1,490,016)	7,148,573
WA exercise price	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WA closing share price						\$28.43
WA remaining contractual life						2.1 years
WA exercise price of all exercisable options/rights outstanding						\$0.00
Outstanding exercisable options/rights						67,666

This table shows the options/rights over unissued ANZ shares and their related weighted average exercise prices as at the beginning and end of 2017 and the movements during 2017:

	Opening balance 1 Oct 2016	Options/ rights granted	Options/ rights forfeited <sup>1</sup>	Options/ rights expired	Options/ rights exercised	Closing balance 30 Sep 2017
Number of options/rights	6,424,117	3,491,796	(1,815,732)	(629)	(985,768)	7,113,784
WA exercise price	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
WA closing share price						\$29.50
WA remaining contractual life						2.4 years
WA exercise price of all exercisable options/rights outstanding						\$0.00
Outstanding exercisable options/rights						143,839

<sup>1</sup> Refers to any circumstance where equity can be forfeited (for example on cessation, downward adjustment and performance conditions not met).

All of the shares issued as a result of the exercise of options/rights during 2017 and 2018, were issued at a nil exercise price.

As at the date of the signing of the Directors' Report on 30 October 2018:

- no options/rights over ordinary shares have been granted since the end of 2018; and
- no shares have been issued as a result of the exercise of options/rights since the end of 2018.



## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 27. EMPLOYEE SHARE AND OPTION PLANS (continued)

#### Fair Value Assumptions

When determining the fair value, we apply the standard market techniques for valuation, including Monte Carlo and/or Black Scholes pricing models. We do so in accordance with the requirements of AASB 2 *Share-based Payments*. The models take into account early exercise of vested equity, non-transferability and internal/external performance hurdles (if any).

The table below shows the significant assumptions we used as inputs into our fair value calculation of instruments granted during the period. We present the values as weighted averages, but the specific values we use for each allocation are the ones we use for the fair value calculation.

	2018		2017	
	Deferred Share Rights	Performance Rights	Deferred Share Rights	Performance Rights
Exercise price (\$)	0.0	0.0	0.00	0.00
Share closing price at grant date (\$)	29.24	29.21	27.95	28.18
Expected volatility of ANZ share price (%) <sup>1</sup>	20.0	20.0	24.9	25.0
Equity term (years)	2.4	5.0	2.3	5.0
Vesting period (years)	2.1	3.0	2.1	3.0
Expected life (years)	2.1	3.0	2.1	3.0
Expected dividend yield (%)	5.75	5.75	6.49	6.46
Risk free interest rate (%)	1.65	1.95	1.76	1.86
Fair value (\$)	26.03	12.24	24.59	13.73

<sup>1</sup> Expected volatility represents a measure of the amount by which ANZ's share price is expected to fluctuate over the life of the rights. The measure of volatility used in the model is the annualised standard deviation of the continuously compounded rates of return on the historical share price over a deferred period of time preceding the date of grant. This historical average annualised volatility is then used to estimate a reasonable expected volatility over the expected life of the rights.

#### SATISFYING EQUITY AWARDS

All shares underpinning equity awards may be purchased on market, reallocated or be newly issued shares, or a combination.

The equity we purchased on market during the 2018 financial year (either under the ANZ Employee Share Acquisition Plan and the ANZ Share Option Plan, or to satisfy options or rights) for all employees amounted to 3,936,773 shares at an average price of \$29.00 per share (2017: 2,704,206 shares at an average price of \$27.83 per share).

## 28. RELATED PARTY DISCLOSURES

### KEY MANAGEMENT PERSONNEL COMPENSATION

Key Management Personnel (KMP) are defined as all directors and those executives who report directly to the CEO:

- with responsibility for the strategic direction and management of a major income generating division; or
- who control material income and expenses.

KMP compensation included within total personnel expenses in Note 3 Operating Expenses as follows:

	2018 <sup>1</sup> \$000	2017 <sup>1</sup> \$000
Short-term benefits	19,484	21,002
Post-employment benefits	333	1,046
Other long-term benefits	150	169
Termination benefits	454	563
Share-based payments	8,910	14,926
<b>Total</b>	<b>29,331</b>	<b>37,706</b>

<sup>1</sup> Includes former disclosed KMP until the end of their employment.

### KEY MANAGEMENT PERSONNEL LOAN TRANSACTIONS

Loans made to KMP are made in the ordinary course of business and on normal commercial terms and conditions that are no more favourable than those given to other employees or customers, including: the term of the loan, security required and the interest rate. The aggregate of loans made, guaranteed or secured to KMP, including their related parties, were as follows:

	2018 \$000	2017 \$000
Loans advanced <sup>1</sup>	12,710	14,497
Interest charged <sup>2</sup>	477	550

<sup>1</sup> Balances are at the balance sheet date (for KMP in office at balance sheet date) and at termination date (for KMP who ceased employment during the year).

<sup>2</sup> Interest is for all KMP's during the period.

### KEY MANAGEMENT PERSONNEL HOLDINGS OF ANZ SECURITIES

KMP, including their related parties, held subordinated debt, shares, share rights and options over shares in the Company directly, indirectly or beneficially as shown below:

	2018 Number <sup>1</sup>	2017 Number <sup>1</sup>
Shares, options and rights	2,293,271	2,233,182
Subordinated debt	13,152	17,152

• For KMP who ceased employment during the year, the balances are calculated as at their termination date.

### OTHER TRANSACTIONS OF KEY MANAGEMENT PERSONNEL AND THEIR RELATED PARTIES

All other transactions with KMP and their related parties are made on terms equivalent to those that prevail in arm's length transactions. These transactions generally involve providing financial and investment services, including services to eligible international assignees ensuring they are neither financially advantaged nor disadvantaged by their relocation. All such transactions that have occurred with KMP and their related parties have been trivial or domestic in nature. In this context, we disclose only those transactions considered of interest to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 28. RELATED PARTY DISCLOSURES (continued)

#### ASSOCIATES

During the course of the financial year, the Company conducted transactions with all associates on terms equivalent to those made on an arm's length basis as shown below:

	2018 \$000	2017 \$000
Amounts receivable from associates	34,364	76,247
Amounts payable to associates	608	587
Interest income from associates	1,704	2,728
Interest expense to associates	-	18
Other expenses paid to associates	6,735	8,424
Costs recovered from associates	-	748

There have been no material guarantees given or received by the Company to or from associates. No outstanding amounts between the Company and associates have been written down or recorded as allowances, as they are considered fully collectible by the Company.

#### SUBSIDIARIES

We disclose material controlled entities in Note 23 Shares in Controlled Entities. During the financial year, subsidiaries conducted transactions with each other and with associates on terms equivalent to those on an arm's length basis. As of 30 September 2018, we consider all outstanding amounts on these transactions to be fully collectible.

Transactions between the Company and its subsidiaries include providing a wide range of banking and other financial facilities. Details of amounts paid to, or received from, related parties, in the form of dividends or interest, are set out in Note 2 Operating Income.

Other intragroup transactions include providing management and administrative services, staff training, data processing facilities, transfer of tax losses, and the leasing of property plant and equipment.

### 29. COMMITMENTS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

#### PROPERTY RELATED COMMITMENTS

	2018 \$m	2017 \$m
<b>Lease rentals</b>		
Land and buildings	1,533	1,818
Furniture and equipment	112	145
<b>Total lease rental commitments<sup>1</sup></b>	<b>1,645</b>	<b>1,963</b>
Due within 1 year	321	394
Due later than 1 year but not later than 5 years	769	908
Due later than 5 years	555	661
<b>Total lease rental commitments<sup>1</sup></b>	<b>1,645</b>	<b>1,963</b>

<sup>1</sup> Total future minimum sublease payments we expect to receive under non-cancellable subleases at 30 September 2018 is \$81 million (2017: \$91 million). During the year, we received sublease payments of \$29 million (2017: \$28 million) and netted them against rent expense.

## 29. COMMITMENTS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS (continued)

### CREDIT RELATED COMMITMENTS AND CONTINGENCIES

	2018 \$m	2017 \$m
Contract amount of:		
Undrawn facilities	164,944	150,339
Guarantees and letters of credit	16,363	18,062
Performance related contingencies	22,176	18,890
<b>Total</b>	<b>203,483</b>	<b>187,291</b>

#### UNDRAWN FACILITIES

The majority of undrawn facilities are subject to customers maintaining specific credit and other requirements or conditions. Many of these facilities are expected to be only partially used, and others may never be used at all. As such, the total of the nominal principal amounts is not necessarily representative of future liquidity risks or future cash requirements. Based on the earliest date on which the Company may be required to pay, the total undrawn facilities of \$164,944 million (2017: \$150,339 million) mature within 12 months.

#### GUARANTEES, LETTERS OF CREDIT AND PERFORMANCE CONTINGENCIES

Guarantees and contingent liabilities relate to transactions that the Company has entered into as principal – including: guarantees, standby letters of credit and documentary letters of credit.

Documentary letters of credit involve the Company issuing letters of credit guaranteeing payment in favour of an exporter. They are secured against an underlying shipment of goods or backed by a confirmatory letter of credit from another bank.

Performance related contingents are liabilities that oblige the Company to make payments to a third party if the customer fails to fulfil its non-monetary obligations under the contract.

To reflect the risk associated with these transactions, we apply the same credit origination, portfolio management and collateral requirements that we apply to loans. The contract amount represents the maximum potential amount that we could lose if the counterparty fails to meet its financial obligations. As the facilities may expire without being drawn upon, the notional amounts do not necessarily reflect future cash requirements. Based on the earliest date on which the Company may be required to pay, the total guarantees and letters of credit of \$16,363 million (2017: \$18,062 million) and total performance related contingencies of \$22,176 million (2017: \$18,890 million) mature within 12 months.

#### OTHER CONTINGENT LIABILITIES

As at 30 September 2018, the Company had contingent liabilities in respect of the matters outlined below. Where relevant, expert legal advice has been obtained and, in the light of such advice, provisions and/or disclosures as deemed appropriate have been made. In some instances we have not disclosed the estimated financial impact of the individual items either because it is not practicable to do so or because such disclosure may prejudice the interests of the Company.

#### BANK FEES LITIGATION

A litigation funder commenced a class action against the Company in 2010, followed by a second similar class action in March 2013. The applicants contended that certain exception fees (honour, dishonour and non-payment fees on transaction accounts and late payment and over-limit fees on credit cards) were unenforceable penalties and that various of the fees were also unenforceable under statutory provisions governing unconscionable conduct, unfair contract terms and unjust transactions. A further action, limited to late payment fees only, commenced in August 2014.

The penalty and statutory claims in the March 2013 class action failed and the claims have been dismissed. The August 2014 action was discontinued in October 2016.

The original claims in the 2010 class action have been dismissed. In 2017, a new claim was added to the 2010 class action, in relation to the Company's entitlement to charge certain periodical payment non-payment fees.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 29. COMMITMENTS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS (continued)

#### BENCHMARK/RATE ACTIONS

In July and August 2016, class action complaints were brought in the United States District Court against local and international banks, including the Company – one action relating to the bank bill swap rate (BBSW), and one action relating to the Singapore Interbank Offered Rate (SIBOR) and the Singapore Swap Offer Rate (SOR). The class actions are expressed to apply to persons and entities that engaged in US-based transactions in financial instruments that were priced, benchmarked, and/or settled based on BBSW, SIBOR, or SOR. The claimants seek damages or compensation in amounts not specified, and allege that the defendant banks, including the Company, violated US anti-trust laws, anti-racketeering laws, the *Commodity Exchange Act*, and (in the BBSW case only) unjust enrichment principles. The Company is defending the proceedings. The matters are at an early stage.

In February 2017, the South African Competition Commission commenced proceedings against local and international banks including the Company alleging breaches of the cartel provisions of the *South African Competition Act* in respect of trading in the South African rand. The potential civil penalty or other financial impact is uncertain. The matter is at an early stage.

#### CAPITAL RAISING ACTIONS

In June 2018, the Commonwealth Director of Public Prosecutions commenced criminal proceedings against the Company and a senior employee alleging that they were knowingly concerned in cartel conduct by the joint lead managers of the Company's August 2015 underwritten institutional equity placement of approximately 80.8 million ordinary shares. The matter is at an early stage. The Company and its senior employee are defending the allegations.

In September 2018, the Australian Securities and Investments Commission (ASIC) commenced civil penalty proceedings against the Company alleging failure to comply with continuous disclosure obligations in connection with the Company's August 2015 underwritten institutional equity placement. ASIC alleges the Company should have advised the market that the joint lead managers took up approximately 25.5 million ordinary shares of the placement. The matter is at an early stage. The Company is defending the allegations.

#### FRANCHISEE LITIGATION

In February 2018, two related class actions were brought against the Company. The primary action alleges that the Company breached contractual obligations and acted unconscionably when it lent to the applicant, and other 7-Eleven franchisees. The action seeks to set aside the loans to those franchisees and claims unspecified damages. The second action seeks to set aside related mortgages and guarantees given to the Company. The matters are at an early stage.

#### REGULATORY AND CUSTOMER EXPOSURES

In recent years there has been an increase in the number of matters on which ANZ engages with its regulators. There have been significant increases in the nature and scale of regulatory investigations and reviews, enforcement actions (whether by court action or otherwise) and the quantum of fines issued by regulators, particularly against financial institutions both in Australia and globally. The Company also instigates engagement with its regulators. The nature of these interactions can be wide ranging and, for example, currently include a range of matters including responsible lending practices, product suitability, wealth advice, pricing and competition, conduct in financial markets and capital market transactions and product disclosure documentation. The Company has received various notices and requests for information from its regulators as part of both industry-wide and Company-specific reviews and has also made disclosures to its regulators at its own instigation. There may be exposures to customers which are additional to any regulatory exposures. These could include class actions, individual claims or customer remediation or compensation activities. The outcomes and total costs associated with such reviews and possible exposures remain uncertain.

#### ROYAL COMMISSION

The Royal Commission into Misconduct in the Banking, Superannuation and Financial Services Industry was established on 14 December 2017. The Commission has been asked to submit its final report by 1 February 2019 (an interim report was released on 28 September 2018). The Commission is likely to result in additional costs and may lead to further exposures, including exposures associated with further regulator activity or potential customer exposures such as class actions, individual claims or customer remediation or compensation activities. The outcomes and total costs associated with these possible exposures remain uncertain.

#### SECURITY RECOVERY ACTIONS

Various claims have been made or are anticipated, arising from security recovery actions taken to resolve impaired assets. These claims will be defended.

#### WARRANTIES AND INDEMNITIES

The Company has provided warranties, indemnities and other commitments in favour of the purchaser and other persons in connection with various disposals of businesses and assets and other transactions, covering a range of matters and risks. It is exposed to potential claims under those warranties, indemnities and commitments.

## 29. COMMITMENTS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS (continued)

### CLEARING AND SETTLEMENT OBLIGATIONS

Under the following arrangements, the Company has a commitment to comply with rules which could result in a bilateral exposure and loss if a member institution fails to settle: the Australian Payments Network Limited's Regulations for the Australian Paper Clearing System, the Bulk Electronic Clearing System, the Issuers and Acquirers Community and the High Value Clearing System (HVCS). The Company's potential exposure arising from these arrangements is unquantifiable in advance.

Under the Austraclear System Regulations (Austraclear), and the CLS Bank International Rules, the Company has a commitment to participate in loss-sharing arrangements if a member institution fails to settle. The Company's potential exposure arising from these arrangements is unquantifiable in advance. For HVCS and Austraclear, the above obligation arises in only limited circumstances.

The Company is a member of various central clearing houses globally, including ASX Clear (Futures), London Clearing House (LCH) SwapClear, Korea Exchange (KRX), Hong Kong Exchange (HKEX) and the Shanghai Clearing House. These memberships allow the Company to centrally clear derivative instruments in line with cross-border regulatory requirements. Common to all of these memberships is the requirement for the Company to make default fund contributions. In the event of a default by another member, the Company could potentially be required to commit additional default fund contributions which are unquantifiable in advance.

### PARENT ENTITY GUARANTEES

The Company has issued letters of comfort and guarantees in respect of certain subsidiaries in the normal course of business. Under these letters and guarantees, the Company undertakes to ensure that those subsidiaries continue to meet their financial obligations, subject to certain conditions including that the entity remains a controlled entity of the Company.

### SALE OF GRINDLAYS BUSINESSES

On 31 July 2000, the Company completed the sale to Standard Chartered Bank (SCB) of ANZ Grindlays Bank Limited and the private banking business of ANZ in the United Kingdom and Jersey, together with ANZ Grindlays (Jersey) Holdings Limited and its subsidiaries for USD1.3 billion in cash. The Company provided warranties and certain indemnities relating to those businesses and, where it was anticipated that payments would be likely under the warranties or indemnities, made provisions to cover the anticipated liabilities. The issue below has not adversely impacted the reported results. All settlements and penalties to date have been covered within existing provisions.

In 1991 certain amounts were transferred from non-convertible Indian Rupee accounts maintained with Grindlays in India. These transactions may not have complied with the provisions of the Foreign Exchange Regulation Act, 1973 (India). Grindlays, on its own initiative, brought these transactions to the attention of the Reserve Bank of India. The Indian authorities served notices on Grindlays and certain of its officers in India and civil penalties have been imposed which are the subject of appeals. Criminal prosecutions are pending and will be defended. The amounts in issue are not material.

### CONTINGENT ASSETS

#### NATIONAL HOUSING BANK

The Company is pursuing recovery of the proceeds of certain disputed cheques which were credited to the account of a former Grindlays customer in the early 1990s.

The disputed cheques were drawn on the National Housing Bank (NHB) in India. Proceedings between Grindlays and NHB concerning the proceeds of the cheques were resolved in early 2002.

Recovery is now being pursued from the estate of the Grindlays customer who received the cheque proceeds. Any amounts recovered are to be shared between the Company and NHB.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

## 30. COMPENSATION OF AUDITORS

	2018 \$'000	2017 \$'000
<b>KPMG Australia</b>		
Audit or review of financial reports	6,674	6,318
Audit-related services <sup>1</sup>	4,152	3,668
Non-audit services <sup>2</sup>	100	220
<b>Total<sup>3</sup></b>	<b>10,926</b>	<b>10,206</b>
<b>Overseas related practices of KPMG Australia</b>		
Audit or review of financial reports	1,642	1,645
Audit-related services <sup>1</sup>	545	523
Non-audit services <sup>2</sup>	2	-
<b>Total</b>	<b>2,189</b>	<b>2,168</b>
<b>Total compensation of auditors</b>	<b>13,115</b>	<b>12,374</b>

<sup>1</sup> Comprises prudential and regulatory services of \$2.41 million (2017: \$3.11 million), comfort letters \$0.45 million (2017: \$0.55 million) and other \$1.84 million (2017: \$0.53 million).

<sup>2</sup> The nature of the non-audit services includes general market insights, controls related assessments and training.

<sup>3</sup> Inclusive of goods and services tax.

The Company's policy allows KPMG Australia or any of its related practices to provide assurance and other audit-related services that, while outside the scope of the statutory audit, are consistent with the role of external auditor. These include regulatory and prudential reviews requested by regulators such as APRA. Any other services that are not audit or audit-related services are non-audit services. The Policy allows certain non-audit services to be provided where the service would not contravene auditor independence requirements. KPMG Australia or any of its related practices may not provide services that are perceived to be in conflict with the role of the external auditor or breach auditor independence. These include consulting advice and subcontracting of operational activities normally undertaken by management, and engagements where the auditor may ultimately be required to express an opinion on its own work.

## 31. EVENTS SINCE THE END OF THE FINANCIAL YEAR

There have been no significant events from 30 September 2018 to the date of signing this report.

## DIRECTORS' AND LEAD AUDITOR'S INDEPENDENCE DECLARATION

### DIRECTORS' DECLARATION

The Directors of Australia and New Zealand Banking Group Limited declare that:

- a) in the Directors' opinion, the financial statements and notes of the Company:
  - i) are prepared in accordance with Part 7.8 of the *Corporations Act 2001*, including that they comply with the Australian Accounting Standards and the applicable regulations of the *Corporations Regulations 2001*; and
  - ii) give a true and fair view of the financial position of the Company as at 30 September 2018 and of its performance for the year ended on that date; and
- b) The auditor's report lodged with the financial statements is a true copy of the report on the financial statements.

Signed in accordance with a resolution of the Directors.



David M Gonski, AC  
Chairman

30 October 2018



Shayne C Elliott  
Director

### LEAD AUDITOR'S INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001

To the Directors of Australia and New Zealand Banking Group Limited

I declare that, to the best of my knowledge and belief, in relation to the audit of Australia and New Zealand Banking Group Limited for the financial year ended 30 September 2018 there have been:

- i) no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- ii) no contraventions of any applicable code of professional conduct in relation to the audit.



KPMG



Alison Kitchen  
Partner  
Melbourne

30 October 2018





## TO THE SHAREHOLDERS OF AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED

### REPORT ON THE AUDIT OF THE FINANCIAL REPORT

#### OPINION

We have audited the Financial Report of Australia and New Zealand Banking Group Limited (the Company).

In our opinion, the accompanying Financial Report of the Company is in accordance with part 7.8 of the Corporations Act 2001, including:

- giving a true and fair view of the Company's financial position as at 30 September 2018 and of its financial performance for the year ended on that date; and
- complying with Australian Accounting Standards and the relevant Corporations Regulations 2001.

The Financial Report comprises the:

- statement of financial position as at 30 September 2018;
- income statement, statement of comprehensive income, statement of changes in equity, and statement of cash flows for the year then ended;
- notes 1 to 31 including a summary of significant accounting policies; and
- Directors' Declaration.

#### BASIS FOR OPINION

We conducted our audit in accordance with *Australian Auditing Standards*. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report.

We are independent of the Company in accordance with the *Corporations Act 2001* and the ethical requirements of the *Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the Financial Report in Australia. We have fulfilled our other ethical responsibilities in accordance with the Code.

#### KEY AUDIT MATTERS

The Key Audit Matters we identified are:

- Provision for credit impairment and disclosures for the expected impact of AASB 9 *Financial Instruments* applicable on 1 October 2018;
- Valuation of Financial Instruments held at Fair Value;
- Provision for Customer Remediation; and
- IT Systems and Controls.

Key Audit Matters are those matters that, in our professional judgement, were of most significance in our audit of the Financial Report of the current period.

These matters were addressed in the context of our audit of the Financial Report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## KEY AUDIT MATTERS (continued)

### PROVISION FOR CREDIT IMPAIRMENT (\$2,780M) AND DISCLOSURES FOR THE EXPECTED IMPACT OF AASB 9 FINANCIAL INSTRUMENTS APPLICABLE ON 1 OCTOBER 2018

*Refer to the critical accounting estimates and judgements and disclosures in relation to credit impairment provisioning in Note 12, and to the disclosures in relation to accounting standards not yet early adopted for the expected impact of AASB 9 Financial Instruments in Note 1 to the Financial Report.*

#### The Key Audit Matter

The provision for credit impairment is a Key Audit Matter as the Company has significant credit risk exposure to a large number of counterparties across a wide range of lending and other products, industries and geographies. The value of loans and advances on the balance sheet is significant and there is a high degree of complexity and judgement involved for the Company in estimating individual and collective credit impairment provisions against these loans. These features resulted in significant audit effort to address the risks around loan recoverability and the determination of related provisions.

In preparation for adoption of AASB 9 Financial Instruments on 1 October 2018, the Company disclosed the expected impact of adoption. This added effort to our FY18 audit given the complexity of the accounting standard and its expected pervasive impact on the industry. We focused on the Company's disclosure of the expected impact of measuring expected credit losses (ECLs) on loans and advances and the significant judgement exercised by the Company. The Company's models to calculate ECLs are inherently complex and judgement is applied in determining the correct construct of the models. There are also a number of key assumptions made by the Company in applying the accounting standard requirements to the models, including the selection and input of forward-looking information.

#### How the matter was addressed in our audit

Our audit procedures for the provision for credit impairment and disclosures for the expected impact of AASB 9 *Financial Instruments* applicable on 1 October 2018 included:

##### *Provisions against specific individual loans (individual provision)*

- Testing the key controls over counterparty risk grading for wholesale loans (larger customer exposures that are monitored individually). We tested the approval of new lending facilities against the Company's lending policies, the performance of annual loan assessments, and controls over the monitoring of counterparty credit quality. This included testing controls over the identification of exposures showing signs of stress, either due to internal factors specific to the counterparty or external macroeconomic factors, and testing the timeliness of and the accuracy of counterparty risk assessments and risk grading against the requirements of the Company's lending policies and regulatory requirements;
- Performing credit assessments of a sample of wholesale loans managed by the Company's specialist workout and recovery team assessed as higher risk or impaired, and a sample of other loans, focusing on larger exposures assessed by the Company as showing signs of deterioration, or in areas of emerging risk (assessed against external market conditions). We challenged the Company's risk grading of the loan, their assessment of loan recoverability and the impact on the credit provision. To do this, we used the information on the Company's loan file, discussed the case with the loan officer and management, and performed our own assessment of recoverability. This involved using our understanding of relevant industries and the macroeconomic environment, engaging KPMG specialists where required, and comparing assumptions of inputs used by the Company in recoverability assessments to externally sourced evidence, such as commodity prices, publicly available audited financial statements, and comparable external valuations of collateral held; and
- For retail loans (smaller customer exposures not monitored individually), testing controls over the systems which record lending arrears, company exposures into delinquency buckets based on the number of days loans are overdue, and calculate individual provisions. We tested automated calculation and change management controls and evaluated the Company's oversight of the portfolios, with a focus on controls over delinquency statistics monitoring. We tested a sample of the level of provisions held against different loan products based on the delinquency profile and challenged assumptions made in respect of expected recoveries, primarily from collateral held.

##### *Provisions estimated across loan portfolios (collective provision)*

- Testing the Company's processes to validate the models used to calculate collective provisions, and evaluating the Company's model methodologies against established market practices and criteria in the accounting standards;
- Testing the key controls within IT systems used to calculate the collective provision, specifically those relating to data management and the completeness and accuracy of data transfer from underlying source systems to the collective provision models;
- Testing the accuracy of key inputs into models by checking a sample of year-end balances to the general ledger, and repayment history and risk ratings to source systems;
- Challenging the key assumptions in the models such as emergence periods, probability of default and loss given default, for a sample of retail and wholesale portfolios. We compared modelled estimates against actual losses incurred by the Company; and
- Re-performing, for a sample of retail and wholesale portfolios and using a KPMG-constructed calculation tool, the calculation of collective provisions, to determine the accuracy of model output.

## INDEPENDENT AUDITOR'S REPORT (continued)

### KEY AUDIT MATTERS (continued)

We also challenged key assumptions in the components of the Company's collective provision balance held above modelled provision estimates. This included:

- Evaluating inputs to the concentration risk and economic cycle provisions by comparing underlying portfolio characteristics to recent loss experience, current market conditions and specific risks inherent in the Company's loan portfolios;
- Assessing the requirement for other additional provisions by considering model or data deficiencies identified by the Company's model validation processes; and
- Assessing the completeness of additional provisions by checking the consistency of risks identified in the portfolios to their inclusion in the Company's assessment.

#### AASB 9 Financial Instruments

We assessed the Company's disclosures for the expected impact of AASB 9 *Financial Instruments* which is applicable on 1 October 2018. Together with KPMG credit risk and economics specialists, our procedures included:

- Assessing the Company's significant accounting policies against the requirements of the accounting standard;
- Assessing the Company's ECL modelling methodology and for a sample of models testing key credit modelling assumptions incorporated in the ECL models against the requirements of the standard and underlying accounting records;
- Assessing forward-looking economic assumptions and the development of economic scenarios against external economic information, and the application into the ECL models;
- Testing data reconciliation controls between the ECL models and source systems;
- Testing the accuracy of the modelled calculations by re-performing the ECL calculations on a sample basis;
- Assessing the disclosures in the financial report against the requirements of Australian accounting standards.

#### VALUATION OF FINANCIAL INSTRUMENTS HELD AT FAIR VALUE:

- ASSETS HELD AT FAIR VALUE \$158,696M

- LIABILITIES HELD AT FAIR VALUE \$68,195M

*Refer to the critical accounting estimates, judgements and disclosures of fair values in Note 16 to the Financial Report.*

#### The Key Audit Matter

Financial instruments held at fair value on the Company's balance sheet include available for sale assets, trading securities, derivative assets and liabilities, investments backing policy liabilities, certain policy liabilities, certain debt securities, and other assets and liabilities designated as measured at fair value through profit or loss. The instruments are mainly risk management products sold to customers and used by the Company to manage its own interest rate and foreign exchange risk.

The valuation of financial instruments held at fair value is considered a Key Audit Matter as:

- Financial instruments held at fair value are significant (19% of assets and 9% of liabilities);
- The significant volume and range of products transacted, in a number of international locations, increases the risk of inconsistencies in transaction management processes that could lead to inaccurate valuation;
- Determining the fair value of trading securities and derivatives involves a significant level of judgement by the Company, increasing the risk of error, and adding complexity to our audit. The level of judgement increases where internal models, as opposed to quoted market prices, are used to determine fair value of an instrument, or where inputs to the internal models, such as discount rates and measures of volatility, are not observable; and
- The valuation of certain derivatives held by the Company is sensitive to inputs including funding rates, probabilities of default and loss given default, and industry practice is evolving as to how the impact of both funding and credit risk is incorporated within the valuation of certain derivative instruments. This increased our audit effort in this area and necessitated the involvement of valuation specialists.

#### How the matter was addressed in our audit

Our audit procedures for the valuation of financial instruments held at fair value included:

- Testing access rights and change management controls for key valuation systems;
- Testing interface controls, notably the completeness and accuracy of data transfers between transaction processing systems, key systems used to generate valuations and any related valuation adjustments, and the Company's market risk management and finance systems to identify inconsistencies in transaction management and valuation processes across products and locations;
- Testing the governance and approval controls, such as management review and approval of the valuation models, and approval of new products against policies and procedures;

## KEY AUDIT MATTERS (continued)

- Testing the front office management review and approval of the daily financial instrument trading profit and loss reconciliations prepared by the Company's independent product control function;
- Testing the management review and approval of model construction and validation, aimed at assessing the validity and robustness of underlying valuation models; and
- Testing the Company's data validation controls, such as those over key inputs in generating the fair value to market data where fair values were determined by front office teams.

We carried out testing over the valuation of financial instruments with both observable and unobservable inputs. Our specific testing involved valuation specialists and included:

- Re-performing the valuation of 'level 1' and 'level 2' available for sale assets and trading securities, which are primarily government, semi-government and corporate debt securities, by comparing the observable inputs, including quoted prices, to independently sourced market data;
- Using independent models, re-calculating the valuation of a sample, across locations, of derivative assets and liabilities where the fair value was determined using observable inputs. This included comparing a sample of observable inputs used in the Company's derivative valuations to independently-sourced market data, such as interest rates, foreign exchange rates and volatilities;
- Where the fair value of derivatives and other financial assets and liabilities were determined using unobservable inputs ('level 3' instruments), challenging the Company's valuation model by testing the key inputs used to comparable data in the market, including the use of proxy instruments and available alternatives. We compared the Company's valuation methodology to industry practice and the criteria in the accounting standards; and
- Evaluating the appropriateness of the Company's valuation methodology for derivative financial instruments, having regard to current and emerging derivative valuation practices across a range of peer institutions, and against the required criteria in the accounting standards. We tested adjustments made to valuations, particularly funding and credit valuation adjustments on un-collateralised derivatives. In particular, for a sample of individual counterparties, across locations, we tested key inputs to the credit valuation adjustment calculation, including the probability of default, against observable market data. Where proxies were used, we assessed the proxy against available alternatives, across a number of locations.

## PROVISION FOR CUSTOMER REMEDIATION (\$556M)

*Refer to the critical accounting estimates, judgements and disclosures in Notes 20 and 29 to the Financial Report.*

### The Key Audit Matter

The Company has assessed the need to recognise provisions in relation to certain customer remediation activities arising from both internal and external investigations, and reviews.

The provision for customer remediation activities is a Key Audit Matter due to the judgements required by us in assessing the Company's determination of:

- The existence of a present legal or constructive obligation arising from a past event using the conditions of the event against the criteria in the accounting standards;
- The number of investigations and the quantum of amounts being paid arising from the present obligation;
- Reliable estimates of the amounts which may be paid arising from investigations, including estimates of related costs;
- The potential for legal proceedings, further investigations, and reviews from its regulators leading to a wider range of estimation outcomes for us to consider.

### How the matter was addressed in our audit

Our audit procedures for customer remediation provisions included:

- Obtaining an understanding of the Company's processes for identifying and assessing the potential impact of the investigations into customer remediation activities;
- Enquiring with the Company regarding ongoing legal, regulatory and investigation into other remediation activities;
- Reading the minutes and other relevant documentation of the Company's Board of Directors, Board Committees, various management committees, and attending the Company's Audit and Risk Committee meetings;
- Inspecting correspondence with relevant regulatory bodies and the Company's key submissions to the Royal Commission into Misconduct in the Banking, Superannuation and Financial Services Industry;
- For a sample of individual customer remediation matters, assessing the basis for recognition of a provision and associated costs against the requirements of the accounting standards. We did this by understanding and challenging the provisioning methodologies and underlying assumptions;

## INDEPENDENT AUDITOR'S REPORT (continued)

### KEY AUDIT MATTERS (continued)

- Testing completeness by evaluating where exposures may have arisen based upon our knowledge and experience of broader industry matters, the Company's documentation and the current regulatory environment. We also checked these features of these exposures against the criteria defining a provision or a contingency in the accounting standards;
- Assessing the appropriateness of the Company's conclusions against the requirements of Australian Accounting Standards where estimates were unable to be reliably made for a provision to be recognised;
- Evaluating the related disclosures against the requirements of Australian Accounting Standards.

### IT SYSTEMS AND CONTROLS

#### The Key Audit Matter

As a major Australian bank, the Company's businesses utilise a large number of complex, interdependent Information Technology (IT) systems to process and record a high volume of transactions. Controls over access and changes to IT systems are critical to the recording of financial information and the preparation of a financial report which provides a true and fair view of the Company's financial position and performance. The IT systems and controls, as they impact the financial recording and reporting of transactions, is a key audit matter and our audit approach could significantly differ depending on the effective operation of the Company's IT controls. KPMG IT specialists were used throughout the engagement as a core part of our audit team.

#### How the matter was addressed in our audit

We tested the control environment for key IT applications (systems) used in processing significant transactions and recording balances in the general ledger. We also tested automated controls embedded within these systems. Our audit procedures included:

- Testing the governance controls used by the Company's technology teams to monitor system integrity, by checking matters impacting the operational integrity of core systems for escalation and action in accordance with the Company's policies;
- Testing the access rights given to staff by checking them to approved records, and inspecting the reports over the granting and removal of access rights. We also looked for evidence of escalation of breaches;
- Testing preventative controls designed to enforce segregation of duties between users within particular systems;
- Testing the operating effectiveness of automated controls, principally relating to the automated calculation of financial transactions. We tested the inputs used within automated calculations to source data and also tested the accuracy of the calculation logic for a sample of transactions within each identified control; and
- Testing the operating effectiveness of automated reconciliation controls, both between systems and intra-system. We checked a sample of identified breaks in reconciliations were recorded on exception reports, and subsequently investigated and cleared by the Company.

### RESPONSIBILITIES OF DIRECTORS FOR THE FINANCIAL REPORT

The Directors are responsible for:

- preparing a Financial Report that gives a true and fair view in accordance with *Australian Accounting Standards* and part 7.8 of the *Corporations Act 2001*
- implementing necessary internal control to enable the preparation of a Financial Report that gives a true and fair view and is free from material misstatement, whether due to fraud or error
- assessing the Company's ability to continue as a going concern and whether the use of the going concern basis of accounting is appropriate. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL REPORT

Our objective is:

- to obtain reasonable assurance about whether the Financial Report as a whole is free from material misstatement, whether due to fraud or error; and
- to issue an Auditor's Report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the Financial Report.

A further description of our responsibilities for the audit of the Financial Report is located at the Auditing and Assurance Standards Board website at: [http://www.auasb.gov.au/auditors\\_responsibilities/ar2.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar2.pdf). This description forms part of our Auditor's Report.



KPMG



**Alison Kitchen**

*Partner*

Melbourne

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