## 2015 HALF YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED
5 MAY 2015

RESULTS PRESENTATION & INVESTOR DISCUSSION PACK



#### Index

1H15 Result Overview	
CEO Presentation	3
CFO Presentation	14
Treasury	42
Risk Management	53
Group Overview	69
Divisional performance	79
Australia Division	80
New Zealand Division & Geography	88
International and Institutional Banking Division	97
Global Wealth Division	106
Home Loan Case Study	110



# 2015 HALF YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED
5 MAY 2015

Mike Smith
Chief Executive Officer



## Financial performance

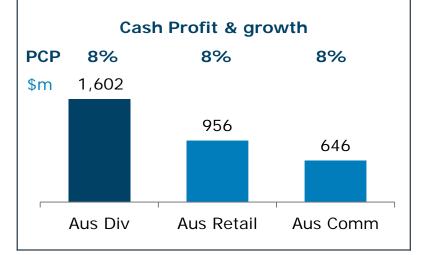
	1H15 (\$m)	Growth (1H15-1H14)
Statutory Profit (\$m)	3,506	3%
Cash Profit (\$m)	3,676	5%
Cash Earnings per Share (cents)	133.6	4%
ROE (%)	14.7	(80)bps
CET1 (%) Internationally harmonised	12.4	-
APRA basis	8.7	40bps

- Good, well balanced result in the context of a constrained macro environment
- Our result highlights our strategy is continuing to deliver
- Strong business performances; some challenges

#### Highlights

 Australia Retail & Commercial strong, consistent growth

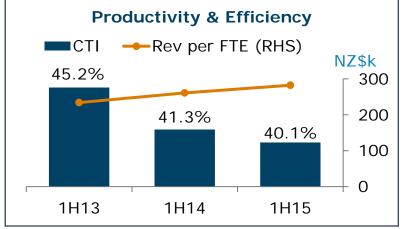
- Maintained margins in a competitive environment
- Invested in frontline, digital & NSW
- Small business lending up 15%
- 5 yrs above system mortgage growth
- Best in class productivity



#### Highlights

- Australia Retail & Commercial strong, consistent growth
- New Zealand performance to the next level

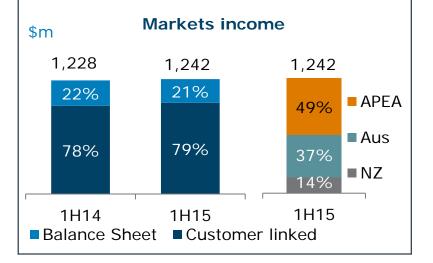
- PBP up 6% in Retail & up 9% in Commercial
- Winning customers: #1 Mkt position & growing mortgage & cards share
- Invested in Auckland, Christchurch & small business
- Continuing strong credit quality



#### Highlights

- Australia Retail & Commercial strong, consistent growth
- New Zealand performance to the next level
- Markets customer income at record levels led by Asia growth

- Past Markets investments delivering diversified regional & product growth
- 49% of markets income from APEA;
   driving IIB Asia growth of ~15%
- 79% markets income customer linked
- #4 Corporate Bank in Asia<sup>1</sup>



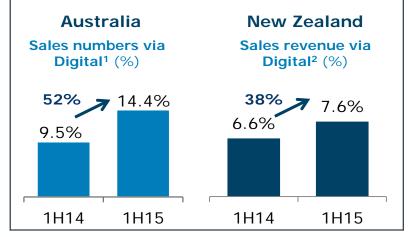


<sup>1.</sup> Greenwich Associates 2014 Asian Large Corporate Banking Study.

#### Highlights

- Australia Retail & Commercial strong, consistent growth
- New Zealand performance to the next level
- Markets customer income at record levels led by Asia growth
- Investing in digital & other innovation, strengthening NSW

- Transaction numbers via Digital:
  - 74% in Aus, 65% in NZ
- Award winning apps "GoMoney" & "Grow by ANZ"
- NSW expansion; opening Myanmar & Thailand
- "Transactive" in 17 countries



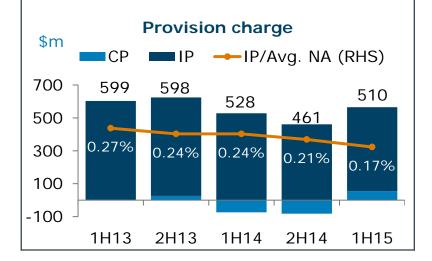
- 1. Sales includes the number of sales events through the Retail distribution network, including all Retail, Commercial and Wealth products.
- 2. Revenue from sales completed through Digital channels.



#### Highlights

- Australia Retail & Commercial strong, consistent growth
- New Zealand performance to the next level
- Markets customer income at record levels led by Asia growth
- Investing in digital & other innovation, strengthening NSW
- Strong risk management

- Strong capital, liquidity & funding positions
- No material change to CP overlays
- Strong credit quality:
   maintaining risk disciplines in competitive markets



#### Highlights

- Australia Retail & Commercial strong, consistent growth
- New Zealand performance to the next level
- Markets customer income at record levels led by Asia growth
- Investing in digital & other innovation, strengthening NSW
- Strong risk management
- Enterprise approach

#### **Drivers & outcomes**

- Integrated Regional Delivery Network
- Supporting a consistent, higher quality customer experience
- Improving efficiency operations costs down 3%, operational volume up 7%



~50% improvement over 4 ½ years



<sup>1.</sup> Operations efficiency measured by operations productivity improvement, which is the difference in operations costs and volume growth. 50% productivity improvement over 4 ½ years.



#### Challenges and areas to improve

#### Challenges/Areas to improve

- Expenses
- Global liquidity squeezing loan margins, deferring benefit of Institutional cash build out
- Trade pressured by commodity prices and lower hedge revenue
- Progress on structural realignment of the business

- +4% (ex FX) front running investment
- Targeting ~3% FY15
- Building deposits faster
- Lifting cross-sell & key 'corridors' growth
- Managing returns, more balanced bank
- Strong core business experiencing cyclical pressure
- Returns up despite tough conditions
- Esanda Dealer Finance sale
- RWA growth 7%, ~50% FX driven
- Disciplined capital management

#### SUPER REGIONAL STRATEGY

STRONG CORE MARKETS

PROFITABLE ASIAN GROWTH

ENTERPRISE APPROACH

STRONG LIQUIDITY AND CAPITAL MANAGEMENT

DISCIPLINED AND EXPERIENCED MANAGEMENT

#### CEO PRIORITIES FY14-16

Improving customer experience

Diversifying revenue

Improving productivity

Improving returns

#### **Summary**



- Good, well balanced result
- Very positive about Australia despite challenging global environment
- Investing in Australia's future: helping customers, creating jobs, supporting small business
- Strategy has delivered good progress to date for shareholders – confident we can balance short and long term growth, investments and return
- We will deliver our CTI commitment
- We remain committed to ROE discipline

## 2015 HALF YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED
5 MAY 2015

Shayne Elliott
Chief Financial Officer



## **Summary of results**

1H15 – 1H14		
\$m	change	
10,185	5.3%	
(4,593)	7.2%	
5,592	3.9%	
(510)	(3.4%)	
3,676	4.6%	
(170)		
3,506	3.4%	
133.6	3.8%	
86	3.6%	
14.7%	(80)bp	
	\$m 10,185 (4,593) 5,592 (510) 3,676  (170) 3,506	

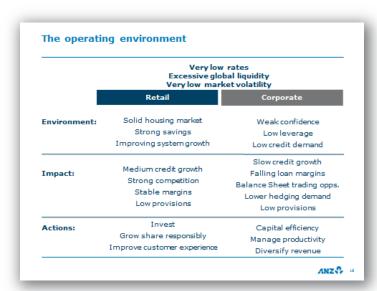
## Impact of FX translation

	1H15 Growth	FX impact	FX Adj Growth	1H15 Earnings Composition (by currency)			
Revenue	5.3%	2.1%	3.2%		<b>1H15</b> \$3,676m		<b>1H13</b> \$3,179m
Expenses	7.2%	2.8%	4.4%	Other <sup>1</sup> CNY USD	11% 5% 6%		10% 3% 4%
PBP	3.9%	1.7%	2.2%	NZD	22%		18%
Provisions	(3.4)%	1.6%	(5.0)%				
NPAT	4.6%	1.8%	2.8%	AUD	56%		65%
ROE	(80)bp	(30)bp	(50)bp				

<sup>1.</sup> major currencies in "other" category includes TWD, MYR, PGK and IND – no one currency greater than 2%

#### Operating environment and key actions

#### What we said at FY14



#### Actions - 1H15

#### **Expanded coverage**

- Additional Aus. Division front office staff: ~600
- NSW expansion

#### **Improved Customer Experience**

- Digital capacity & capability
- "GoMoney", "Grow", "Smart Choice" & "Transactive" enhancements
- "Tap and Pin" ATM: world first
- Rolled out "Transactive" China and Philippines
- Single digital access to Cash, Trade and Markets in 4 Asian markets

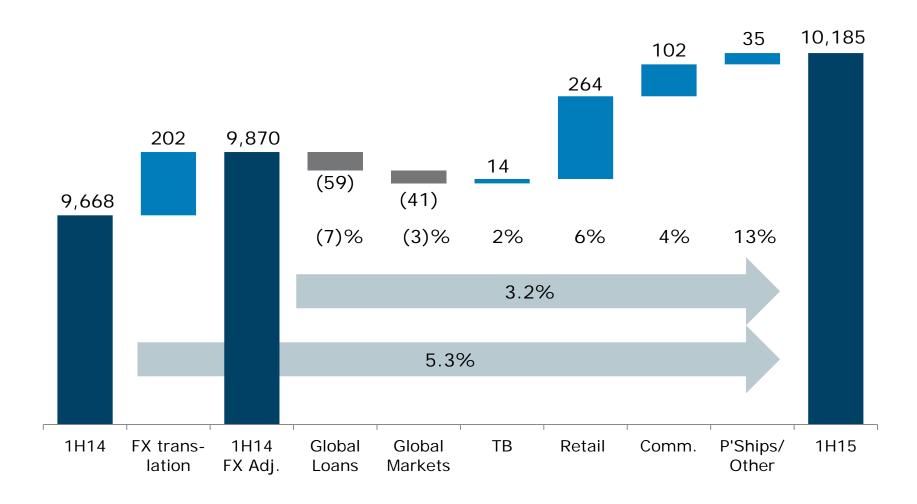
#### **Enhanced Productivity & Capital Efficiency**

- Hubs & Ops unit costs down ~10% average
- Esanda Dealer Finance sale

## **DRIVERS OF GROUP EARNINGS**

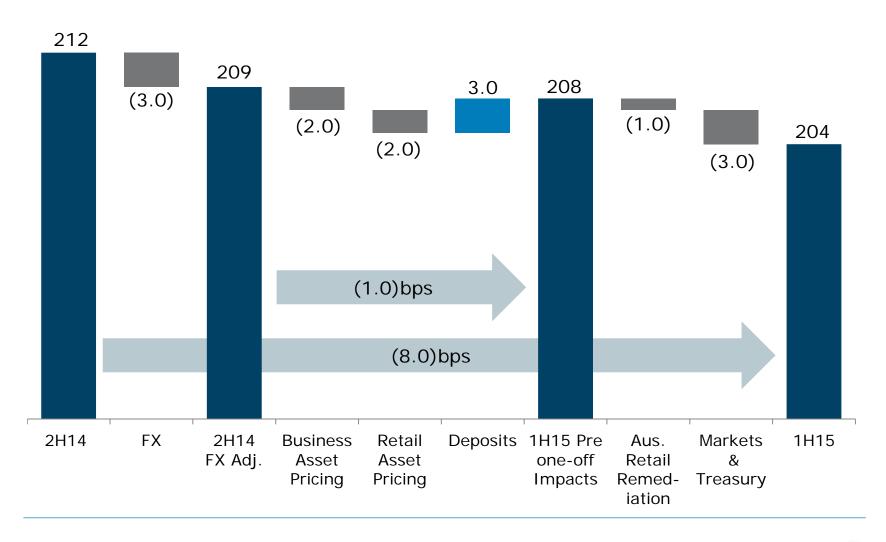
#### **Revenue drivers**

#### A\$m



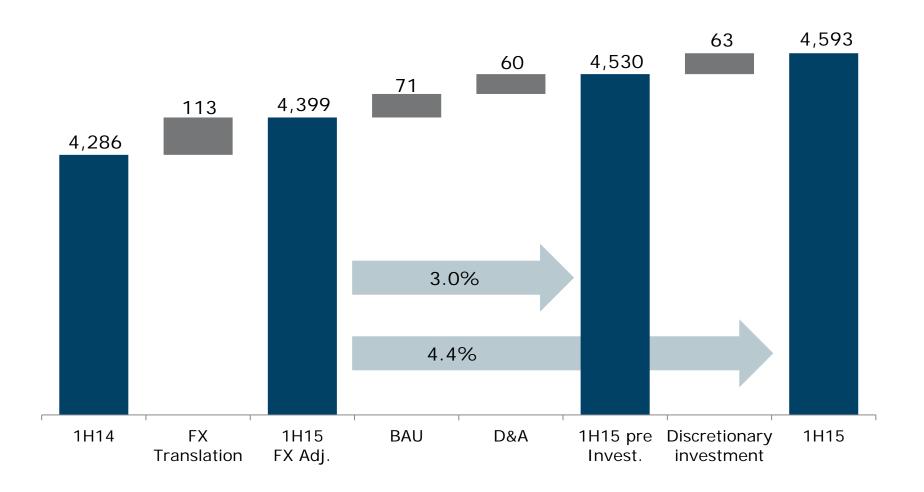
#### **NIM drivers**

bps

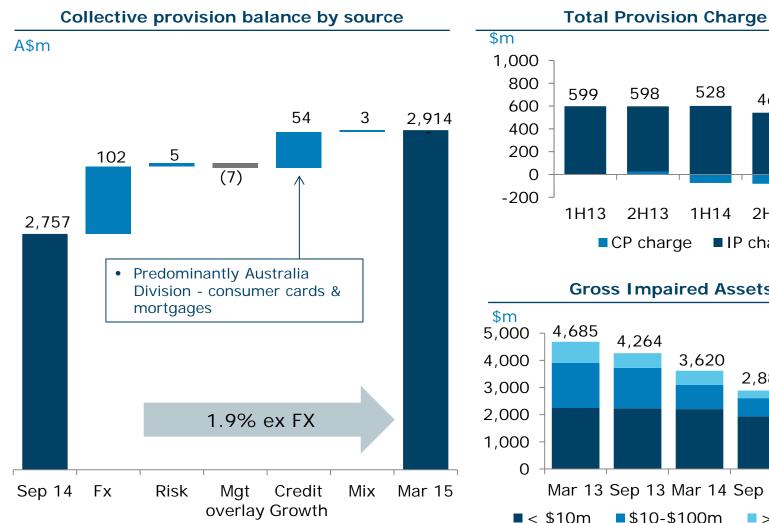


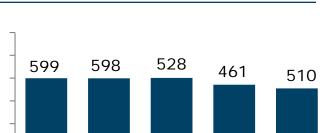
## **Expense drivers**

A\$m



## Portfolio credit quality remains sound





1H14

2H14

■ IP charge

1H15



2H13

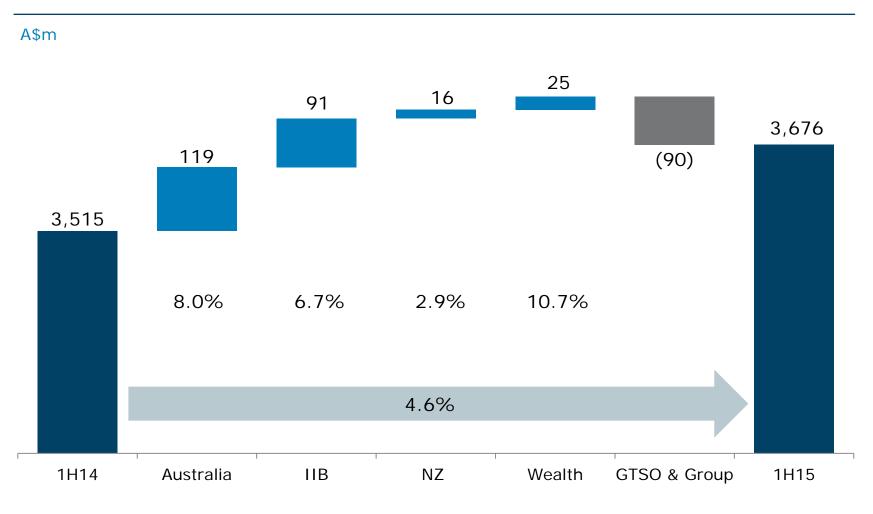
CP charge



## **DIVISIONAL PERFORMANCE**

## Divisional contribution to profit growth

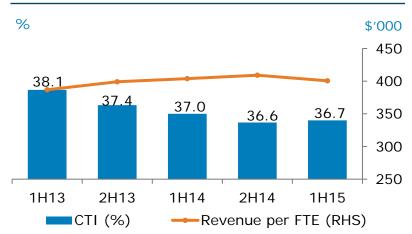




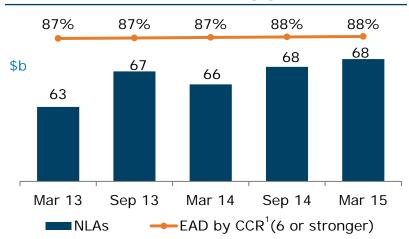
## Australia – consistent growth & return, plus accelerated investment



#### Improving productivity

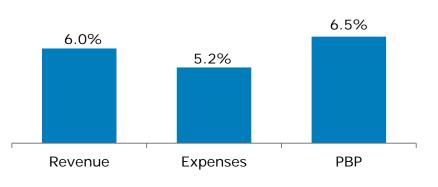


#### Commercial lending growth



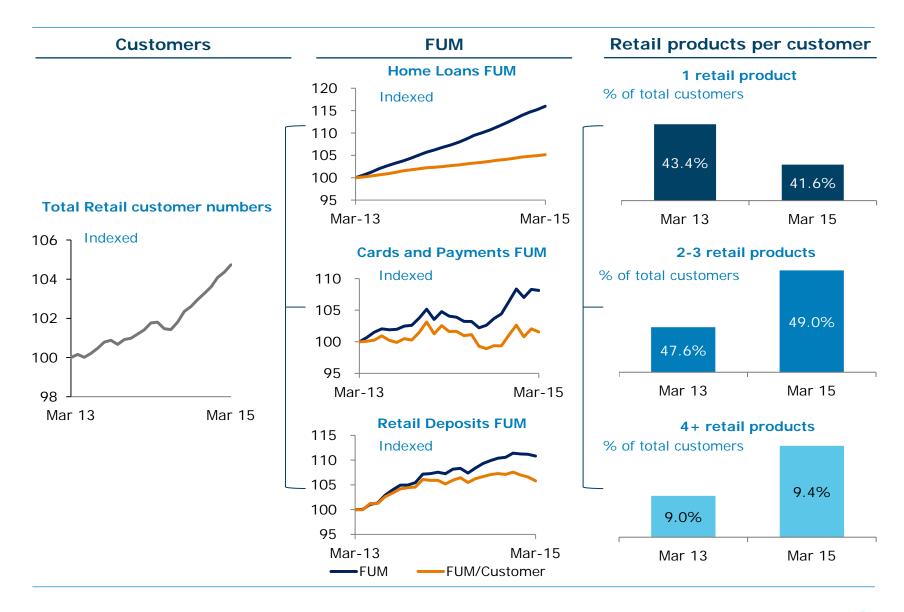
#### **Strong operating performance**

#### 1H15 profit growth (PCP)



<sup>1.</sup> CCR = Customer Credit Rating

## Australia - Retail a highlight

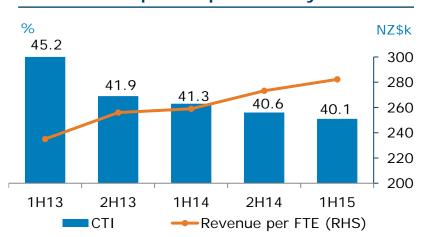


## New Zealand Division – scale benefit driving growth

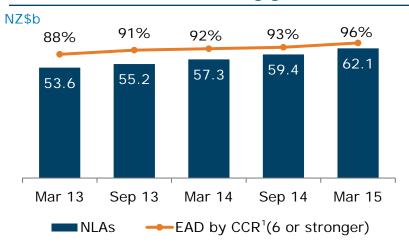




#### Improved productivity

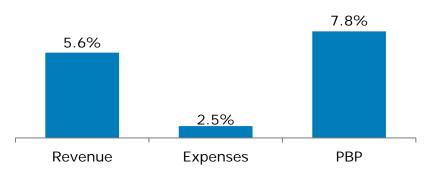


#### **Commercial lending growth**



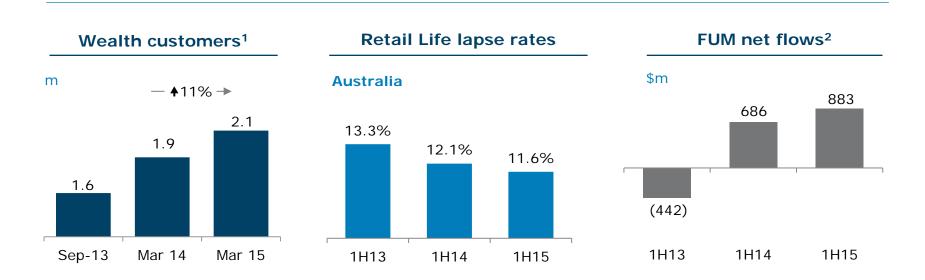
#### **Operating performance**

#### 1H15 PCP growth (NZ\$)



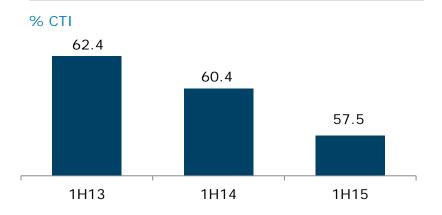
<sup>1.</sup> CCR = Customer Credit Rating

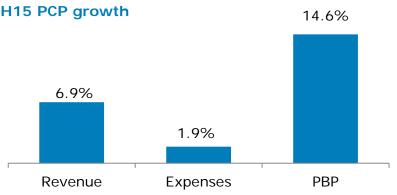
## Global Wealth - focused on quality & growth





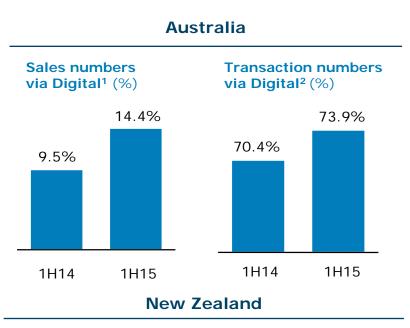
## Operating performance<sup>3</sup> 1H15 PCP growth

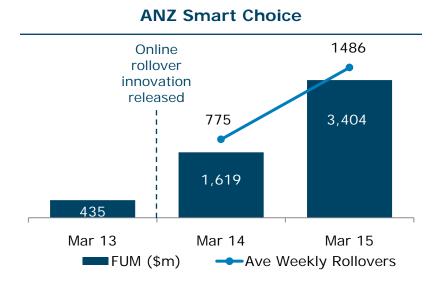


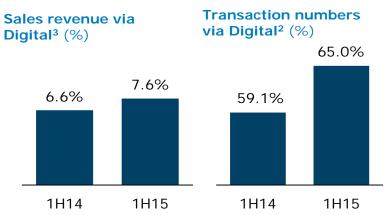


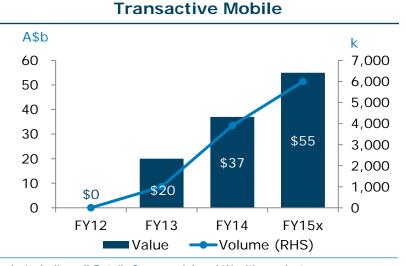
- ANZ Wealth customers directed through ANZ channels
- Global Private Wealth and Funds Management netflows
- Excluding the impact of the Trustees sale

## Digital investment – delivering results





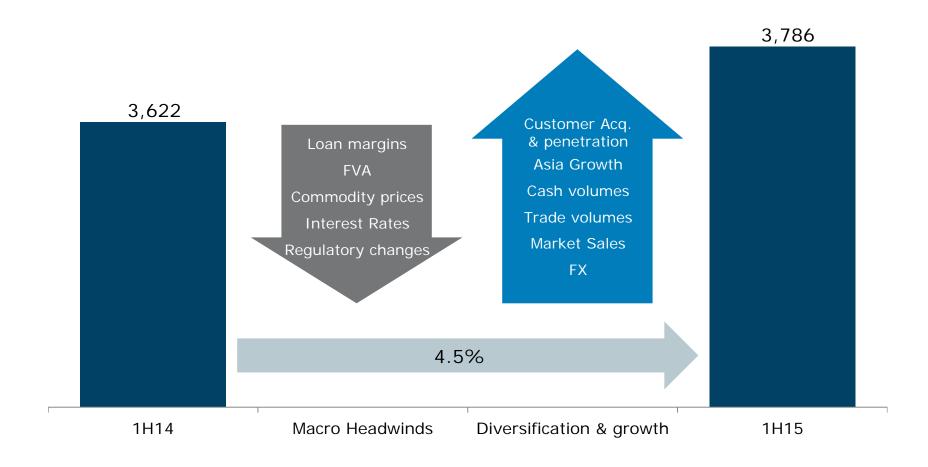




- 1. Sales includes the number of sales events through the Retail distribution network, including all Retail, Commercial and Wealth products.
- 2. Transactions refers to the number of value transactions through all channels including internet, mobile, teller and ATM.
- 3. Revenue from sales completed through Digital channels.

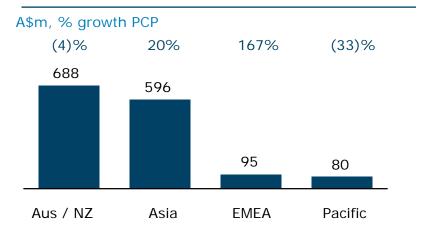
## IIB revenue – re-balancing

A\$m

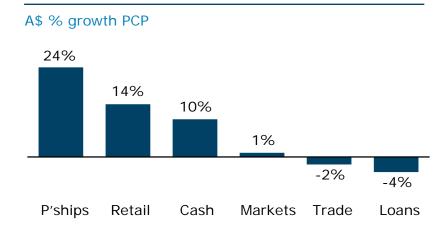


## IIB – improving the mix

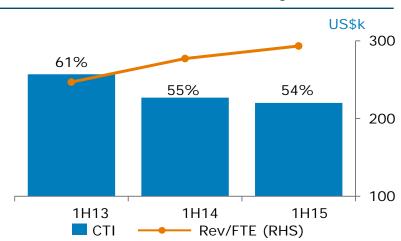
#### IIB 1H15 profit by region



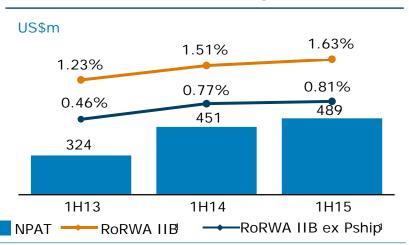
#### **IIB 1H15 Revenue Growth**



**IIB Asia Productivity** 

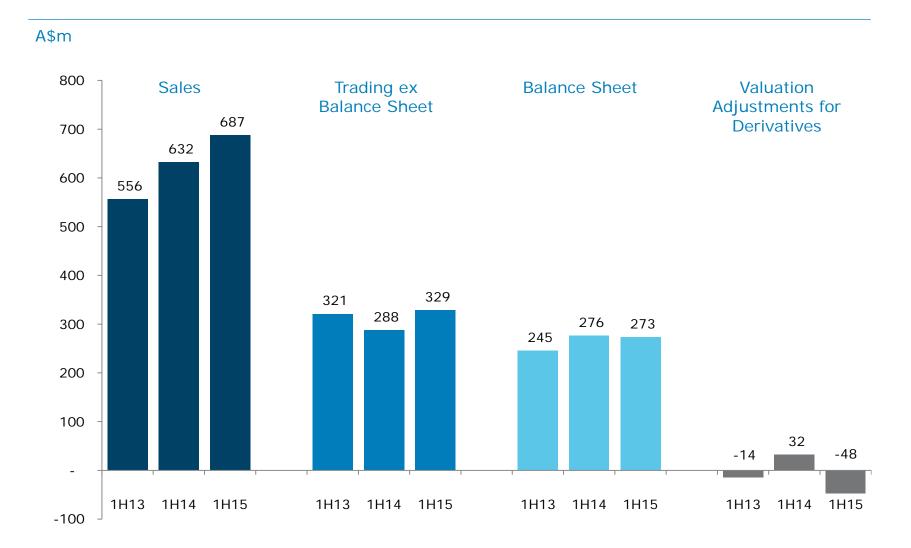


#### IIB Asia Profitable growth



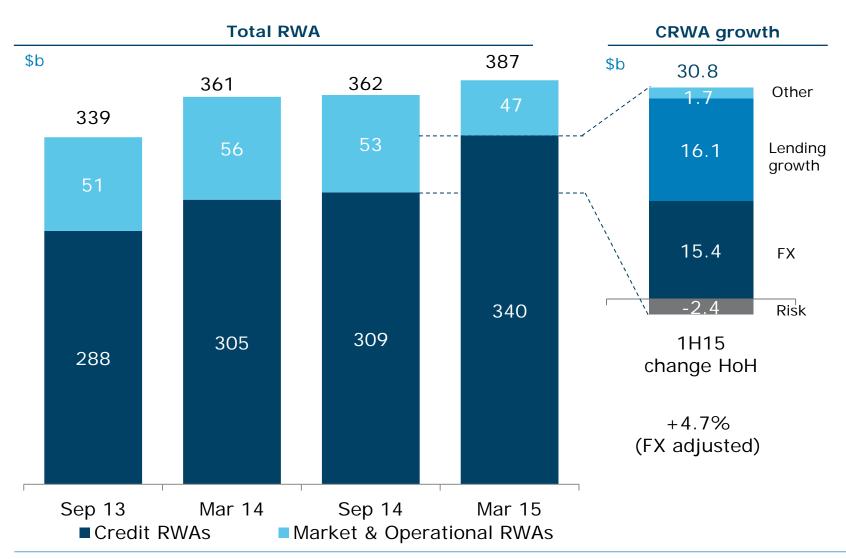
<sup>1.</sup> RoRWA' equals Net Profit After Tax divided by average Basel III risk weighted assets.

## Markets income by type



## **BALANCE SHEET STRENGTH**

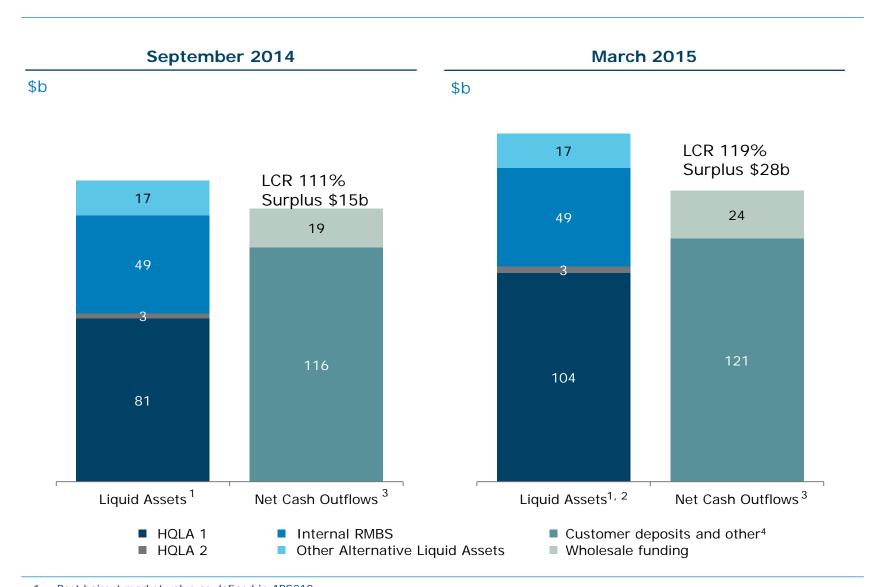
## **Risk Weighted Assets**



<sup>1.</sup>Credit Risk Growth = EAD growth, includes portfolio mix and risk improvement

 $<sup>\</sup>hbox{2.Credit Risk Other = Initiatives, Model changes, Regulator changes, FX}$ 

## Liquidity successfully transitioned to LCR



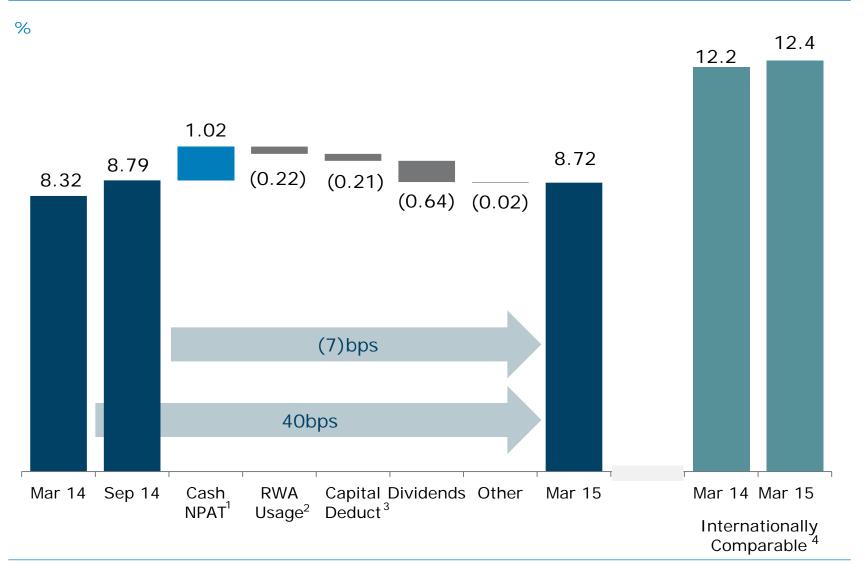
<sup>1.</sup> Post haircut market value as defined in APS210.

<sup>2. 1</sup>H15 includes \$54bn Committed Liquidity Facility.

<sup>3.</sup> Basel III LCR 30 day stress scenario cash outflows.

<sup>4.</sup> Other include off-balance sheet and cash inflows.

## Strong capital levels domestically and internationally



<sup>1.</sup> Cash profit net of preference share dividends.

Methodology per Australian Bankers' Association: International comparability of capital ratios of Australia's major banks (August 2014)



<sup>2.</sup> Includes EL vs. EP shortfall.

<sup>3.</sup> Represents the movement in retained earnings in deconsolidated entities, capitalised software and other intangibles.

# **Outlook and focus**



- Responsible investment in Australia Retail
   & Commercial
- Quality expansion in Asia based around Trade & Capital corridors
- Group wide productivity
- Further steps on portfolio rebalancing & Capital Efficiency

# 2015 HALF YEAR RESULTS

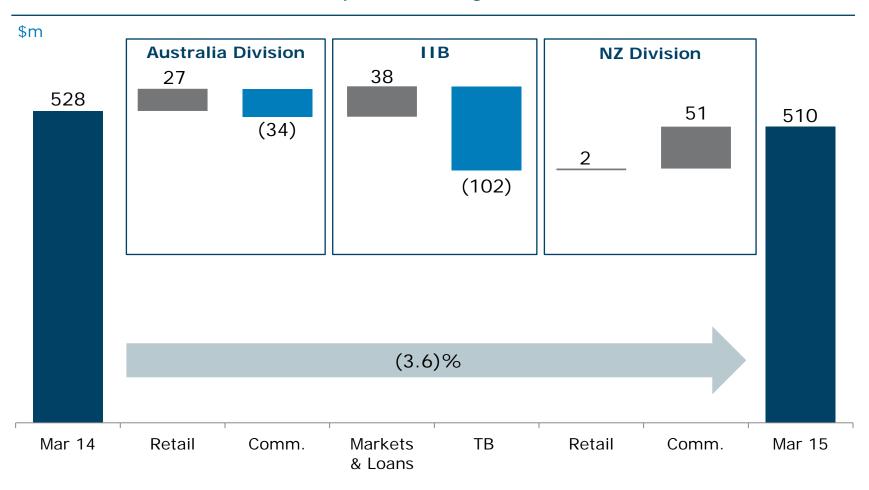
AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED
5 MAY 2015

**CFO** Appendix



# **Provision charge drivers**

# **Credit Impairment Charge contribution**

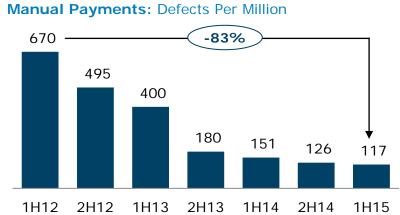


# **Enterprise approach – continuing momentum**

# Operations volume growth 1H15-1H14



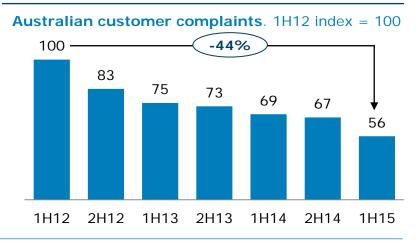
# Continued improvement in quality



# Operations costs growth 1H15-1H14



# Better customer experience

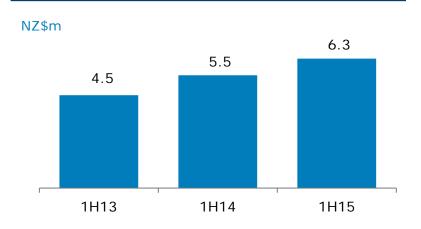


# **New Zealand highlights**

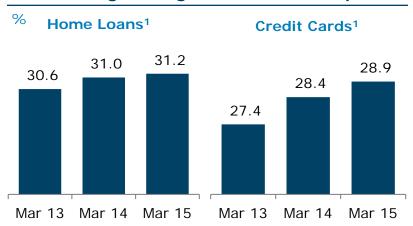
# **Key drivers**

- Increasing sales capacity
- Simplifying products and processes
- Delivering leading digital solutions
- Expanding customer awareness

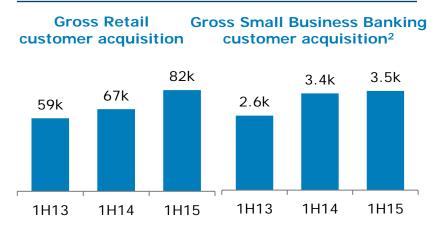
# Improving revenue per branch<sup>2</sup>



### Strengthening market leadership



# **Growing customer numbers**



All values in New Zealand Dollars.

- 1. Source: RBNZ Mar 2015, relates to NZ Geography.
- based on NZ Division.

# 2015 HALF YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED
5 MAY 2015

Treasury

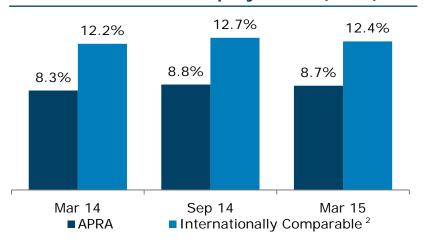


# Regulatory capital

### **Capital Update**

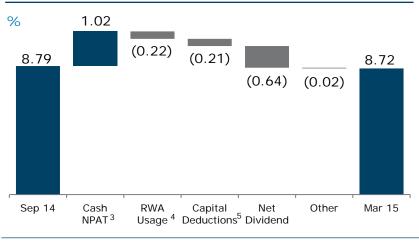
- 1H15 organic capital generation<sup>1</sup> of 59 bps modestly above recent first half performance. APRA Common Equity Tier 1 ratio 8.7%. Target range for CET1 ratio remains around 9% on an APRA basis.
- Internationally Comparable<sup>2</sup> CET1 ratio is ~3.7% higher than under APRA basis. Reflects variances between Basel III under APRA and Basel standards.
- 1.5% discount for 1H15 Dividend Reinvestment Plan aims to achieve ~20% participation on a full 12 month basis. This level of participation is consistent with average observed since 2012 and capital planning.

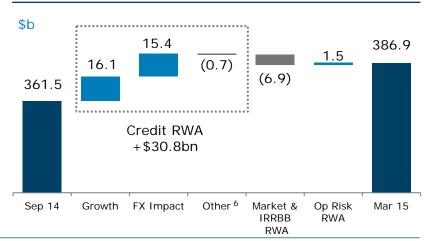
### **Basel 3 Common Equity Tier 1 (CET1)**



# APRA CET1 movement - Mar 15 v Sep 14

# Total RWA movement - Mar 15 v Sep 14





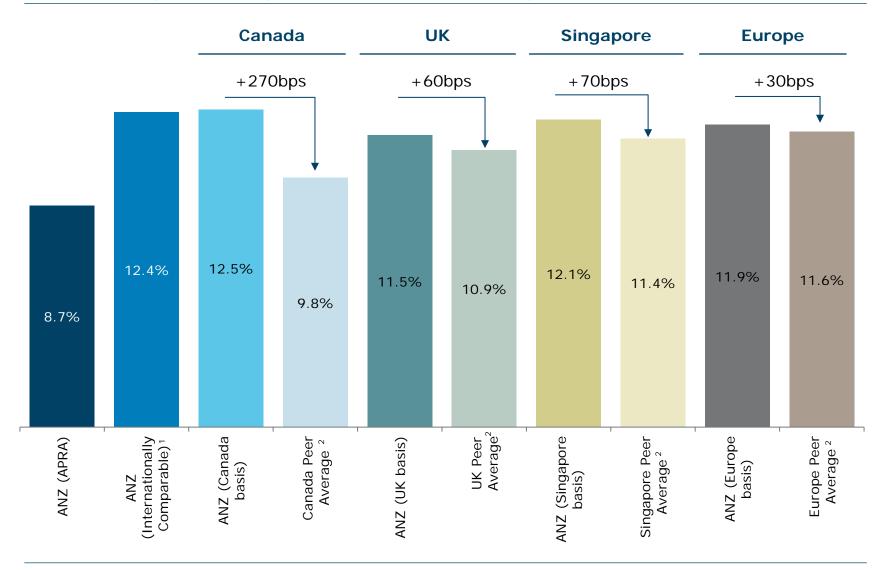
<sup>1.</sup> Organic capital generation = cash profit - RWA growth - capital deductions. 2. Methodology per *Australian Bankers' Association: International comparability of capital ratios of Australia's major banks* (August 2014). March 2014 comparatives has been restated based on current methodolog 3. Cash profit net of preference share dividends. 4. Includes EL vs. EP shortfall. 5. Represents the movement in retained earnings in deconsolidated entities, capitalised software and other intangibles. 6. Other includes risk and portfolio data review impact.

# Internationally Comparable regulatory capital position

		CET1	Tier 1	Total Capital
APRA		8.7%	10.6%	12.6%
10% / 15% allowance for equity investments and DTA	APRA requires 100% deduction from CET1 vs. Basel framework which allows concessional threshold prior to deduction	0.9%	0.9%	0.8%
Mortgage 20% LGD floor	APRA requires use of 20% mortgage LGD floor vs. 10% under Basel framework	0.4%	0.4%	0.5%
IRRBB RWA (APRA Pillar 1 approach)	APRA includes in Pillar 1 RWA. This is not required under the Basel framework	0.2%	0.2%	0.3%
Specialised Lending (Advanced treatment)	APRA requires supervisory slotting approach which results in more conservative risk weights than under Basel framework	0.4%	0.4%	0.5%
Corporate undrawn EAD and unsecured LGD adjustments	Australian ADI unsecured corporate lending LGDs and undrawn CCFs exceed those applied in many jurisdictions	1.5%	1.8%	2.0%
Other	Includes impact of deductions from CET1 for capitalised expenses and deferred fee income required by APRA	0.3%	0.4%	0.4%
Internationally Comparable	1	12.4%	14.7%	17.1%

<sup>1.</sup> Internationally Comparable methodology per Australian Bankers' Association: International comparability of capital ratios of Australia's major banks (August 2014).

# ANZ's CET1 ratio compares favourably to global peers adjusting for regional methodology differences



<sup>1.</sup> Methodology per Australian Bankers' Association: International comparability of capital ratios of Australia's major banks (August 2014).

<sup>2.</sup> Peer estimates are based on RWA weighted average of G-SIB/D-SIBs (ex Singapore which is based on DBS and OCBC) fully loaded Basel III capital ratios per most recent disclosures.

# Common Equity Tier 1 ratio, dividend timing and regulatory capital generation

### **APRA Basel III CET1 Ratio**



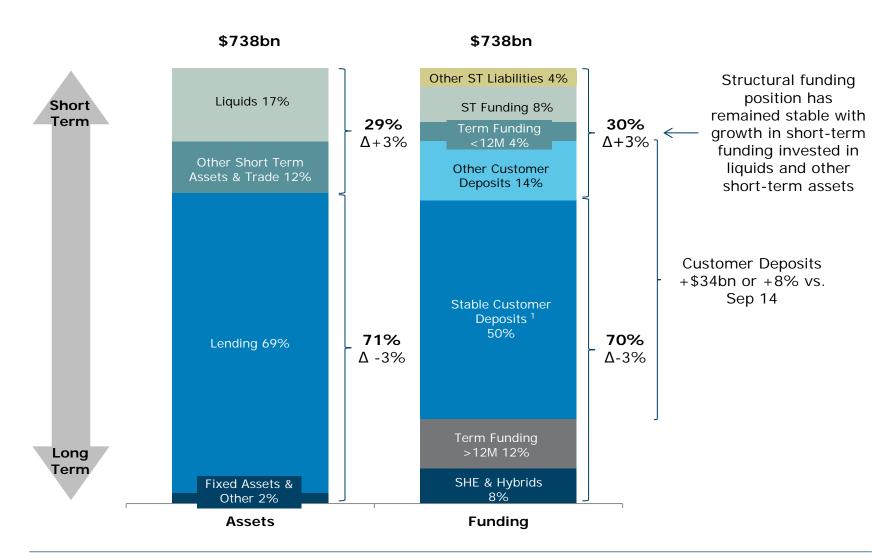
Note: shaded quarters represent declaration of dividends. Basel III basis.

- Under Basel III, dividends are only deducted from regulatory capital in the quarter in which they are declared. This results in volatility in quarterly reported capital ratios.
- To assess the underlying regulatory capital position, dividend payments should be adjusted to accrue evenly over the year, aligned with profit generation.

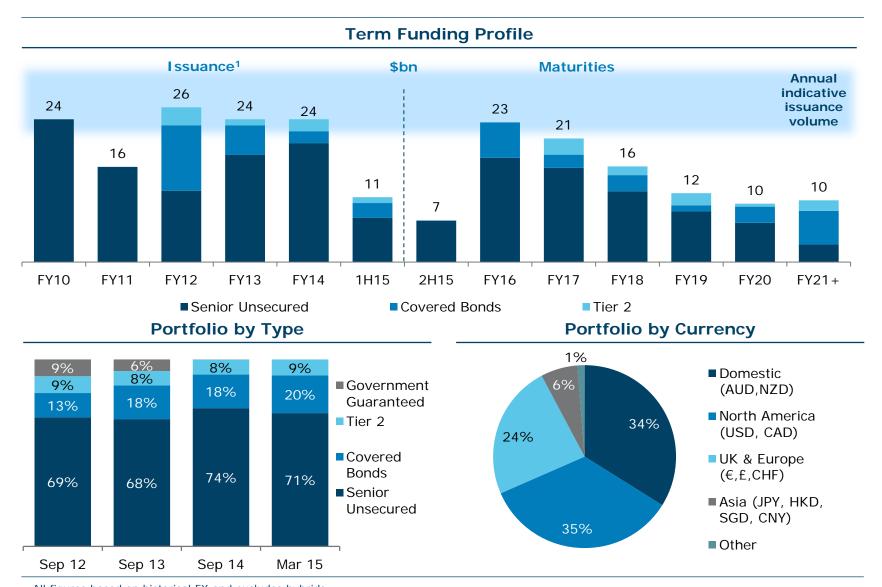
# **Common Equity Tier 1 generation (bps)**

	First half average 1H12 – 1H14	1H15
Cash profit	102	102
RWA growth	(29)	(22)
Capital deductions	(18)	(21)
Net capital generation	55	59
Gross dividend	(70)	(72)
Dividend Reinvestment Plan	14	8
Core change in CET1 capital ratio	(1)	(5)
Other non-core and non- recurring items	11	(2)
Net change in CET1 capital ratio	10	(7)

# Stable balance sheet composition – March 2015



# Term wholesale funding portfolio

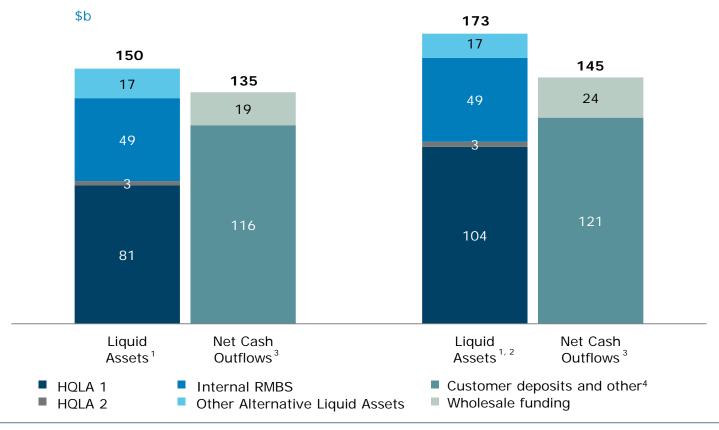


All figures based on historical FX and excludes hybrids.

<sup>1.</sup> Includes transactions with a call or maturity date greater than 12 months as at 30 September in the respective year of issuance.

# Liquidity management successfully transitioned to LCR

Date	Sep 14	Mar 15
LCR	111%	119%
LCR Surplus	\$15bn	\$28bn



<sup>1.</sup> Post haircut market value as defined in APS210.

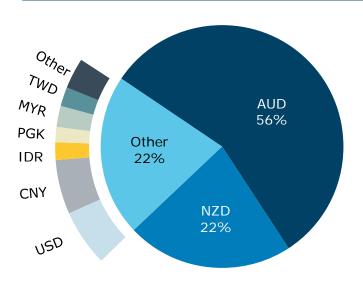
<sup>2. 1</sup>H15 includes \$54bn Committed Liquidity Facility.

<sup>3.</sup> Basel III LCR 30 day stress scenario cash outflows.

<sup>4.</sup> Other include off-balance sheet and cash inflows.

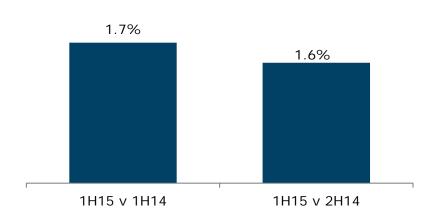
# Foreign currency hedging

# 1H15 Earnings Composition (by currency)

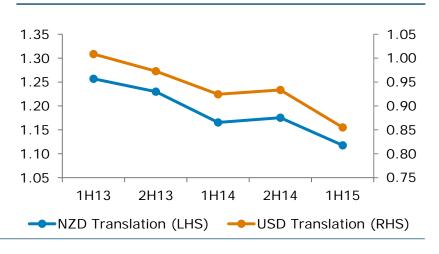


- The key objective of hedging is to manage short term EPS volatility arising from foreign currency earnings
- Hedges currently in place:
  - FY15: ~80% of remaining earnings.
  - FY16: ~70% of NZD and ~ 25% of USD (inc. currencies that are highly correlated to AUD/USD) earnings.
- Hedging has reduced the impact of a 5% movement of the AUD on FY15 EPS to less than 1%.

# **Net FX Impact (EPS)**



# **Translation Rates (inclusive of hedges)**



# FX sensitivity (excluding the impact of revenue hedges)

Metric	Approx. annualised impact of 5% fall in AUD <sup>1</sup>	Comments
Income statement		
Revenue	2%	Impact of translation of non-AUD revenue
Operating expenses	2%	Impact of translation of non-AUD expenses
Cash profit	2%	Net result of revenue and expense FX effects, excluding the impact of foreign currency hedges.
Net interest margin	(1 bp)	Mix impact due to a higher relative contribution from lower risk and lower margin APEA assets
Cost to income ratio	+2 bps	FX effect on revenue and expenses largely offset each other, however average cost to income ratios in non-AUD denominated businesses are marginally higher
Balance sheet		
Collective provision coverage	(0.5 bp)	<ul> <li>CP overlays booked in AUD vs. a proportion of CRWA denominated in foreign currencies</li> <li>Further impact from higher CRWA on FX derivatives with no corresponding CP as derivatives are marked-to-market and attract CVA</li> </ul>
Funding	+\$4 bn	Collateral flows under cross currency swaps used to hedge existing offshore funding liabilities
Return on equity	+3 bps	<ul> <li>Driven by positive FX effect on cash profit (see above) partially offset by increase in FCTR</li> <li>Minimal impact on CET1 ratio</li> </ul>

<sup>1.</sup> Impact from a lower AUD relative to foreign currencies. Analysis based on 1H15 results (excluding the impact of foreign currency revenue hedges).

# **Regulatory landscape**

		Status	ANZ's position
	Leverage ratio	<ul><li>APRA draft standard Sep 2014</li><li>No minimum currently specified, BCBS 3%</li></ul>	Leverage ratio 4.5-5.5% at 1H15 depending on final calibration
	Level 3 capital adequacy "Conglomerates"	<ul> <li>APRA draft Level 3 standards Aug 2014</li> <li>Finalisation and implementation deferred until Financial System Inquiry recommendations considered by government/APRA</li> </ul>	No material impact expected based on current draft standards
Capital	Basel Standardised and floors	<ul> <li>BCBS consultation papers released Dec 2014 propose changes to Standardised risk weights, introduction of Advanced approach capital floors</li> </ul>	ANZ has participated in BCBS QIS. Impact of any changes subject to final BCBS calibration and APRA implementation.
	Total Loss Absorbing Capacity (TLAC)	Financial Stability Board proposal released Nov 2014 details minimum TLAC requirements for G-SIBs	Proposal currently does not apply to D-SIBs. If applied to ANZ, wide range of outcomes depending on calibration including basis for measuring capital base, D-SIB minimum etc
	Liquidity Coverage Ratio	<ul><li>Full implementation from Jan 2015</li><li>Disclosure timetable to be determined by APRA</li></ul>	Full compliance at 1H15 (LCR 119%)
Funding	Net Stable Funding Ratio	<ul> <li>BCBS standard Jan 2014</li> <li>APRA standard yet to be finalised, expected implementation 2018</li> </ul>	Do not expect NSFR to require any material change to balance sheet composition
Other	Financial System Inquiry	<ul> <li>Key recommendations to government:</li> <li>Set standards such that Australian ADI capital ratios are unquestionably strong</li> <li>Raise Advanced IRB mortgage risk weights to narrow difference with Standardised approach</li> <li>Implement loss absorption and recapitalisation framework in-line with international practice</li> <li>Introduce Basel framework leverage ratio</li> <li>Final round consultation closed 31 March 2015</li> </ul>	Refer to ANZ's submission on the Final Report of the Financial System Inquiry published 1 April 2015

# 2015 HALF YEAR RESULTS

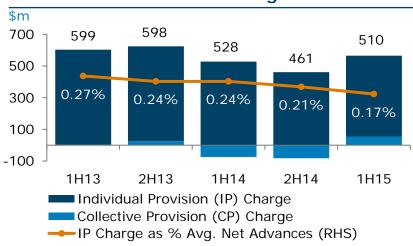
AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED
5 MAY 2015

Risk Management



# **Provision Charge**

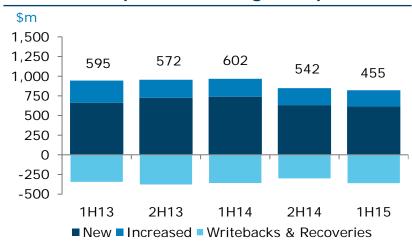
## **Provision charge**



# Individual provision charge by segment



### Individual provision charge composition



### Individual provision charge by region

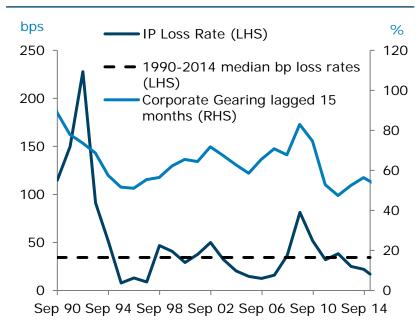


# **Historical Loss**

# **Group regulatory expected loss**

# 75 69 61 62 54 Mar 11 Mar 12 Mar 13 Mar 14 Mar 15

### Historical observed loss rates



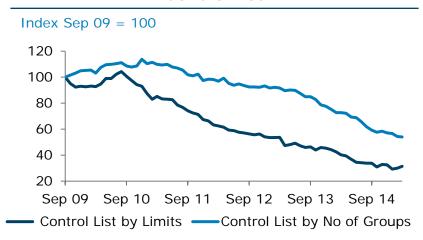
# Corporate gearing remains low

- Corporate gearing ratios<sup>1</sup> were compared with the Group IP loss rates from 1990. Lagging corporate gearing 15 months provides a reasonably strong relationship, with corporate gearing a leading indicator of loss
- Current IP loss rate (annualised) as at Mar'15 was 17bps which is similar to that observed between 2005 and 2007
- The annualised 1H15 IP loss rate (17 bps) is the 6th lowest rate over the time period analysed since 1990

<sup>1.</sup> Debt to equity ratios for listed Australian Corporations sourced from the RBA.

# **Impaired Assets**

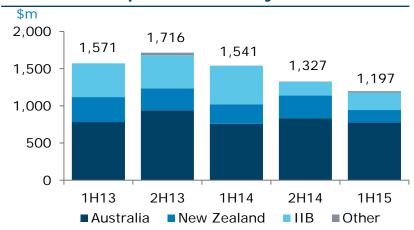
### **Control list**



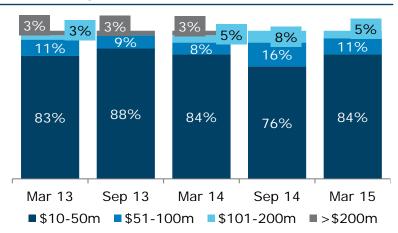
# Gross impaired assets by size of exposure



### New impaired assets by division



# Impaired assets concentration by number of customers<sup>1</sup>



<sup>1.</sup> Only >\$10m customers.

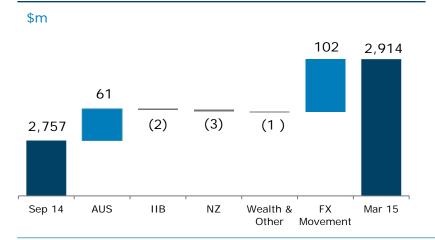
# **Collective Provision**

### **CP Balance Growth**

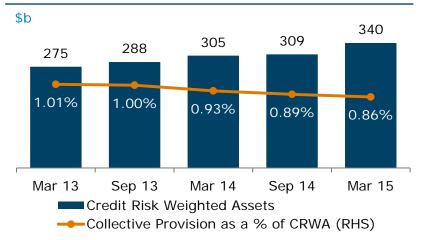
The collective provision balance increased by \$157m in the first half of FY15, to \$2,914m, predominantly driven by:

- Foreign exchange, particularly the depreciation of the AUD against the USD and against the NZD, which accounted for \$102m, or 65%, of this increase
- Portfolio growth of \$54m, specifically the Australia Division (67%), driven by the retail portfolios

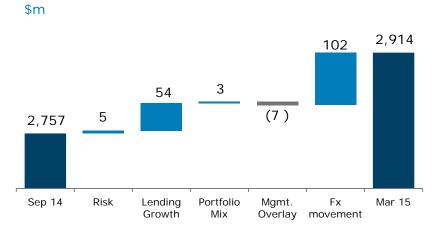
# Collective provision by division



# **CP** coverage



### Collective provision by source



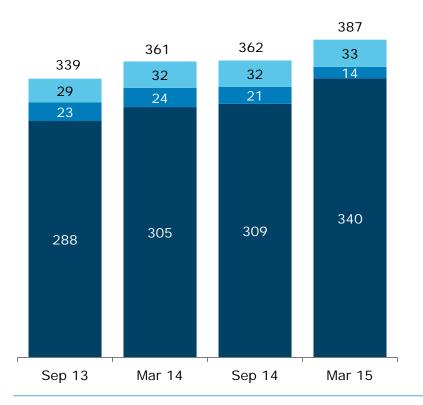
# **Risk Weighted Assets**

# **Total risk weighted assets**

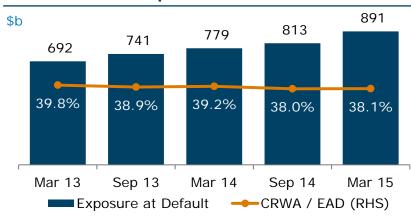
\$b ■ Op-Risk Risk Weighted Assets

■ Market & IRRBB Risk Weighted Assets

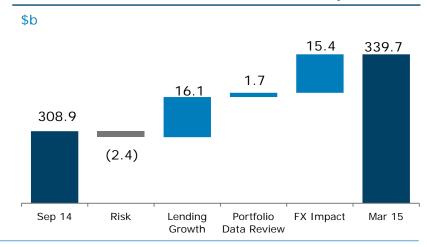
■ Credit Risk Weighted Assets



### **Group EAD & CRWAs**



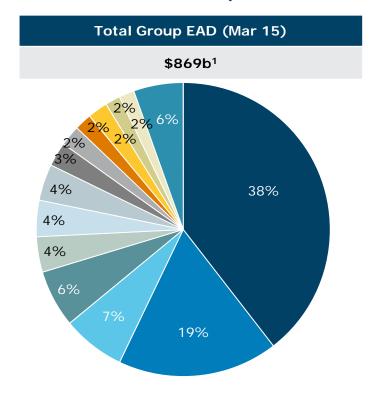
# CRWA movement - Mar 15 v Sep 14



# Portfolio composition

# Exposure at default (EAD) as a % of Group total

# **ANZ** Group



Category	% of Group EAD		in Non		Portfolio Balance in Non Performing	
	Mar 14	Mar 15	Mar 14	Mar 15	Mar 15	
Consumer Lending	40.3%	38.2%	0.2%	0.2%	\$608m	
Finance, Investment & Insurance	16.4%	18.7%	0.1%	0.1%	\$93m	
Property Services	7.0%	6.8%	1.7%	1.3%	\$757m	
Manufacturing	6.1%	6.5%	0.6%	0.5%	\$297m	
Agriculture, Forestry, Fishing	4.2%	3.9%	3.5%	2.1%	\$728m	
Government & Official Institutions	3.8%	4.4%	0.0%	0.0%	\$0m	
Wholesale trade	3.9%	4.0%	0.6%	0.4%	\$154m	
Retail Trade	2.7%	2.6%	0.6%	0.4%	\$101m	
Transport & Storage	2.4%	2.2%	3.0%	1.3%	\$257m	
Business Services	1.9%	1.8%	1.3%	0.9%	\$151m	
Resources (Mining)	2.3%	2.2%	0.7%	0.5%	\$97m	
Electricity, Gas & Water Supply	1.7%	1.6%	0.1%	0.1%	\$10m	
Construction	1.6%	1.6%	1.9%	1.7%	\$240m	
Other	5.7%	5.5%	0.6%	0.5%	\$220m	

<sup>1.</sup> EAD excludes amounts for 'Securitisation' and 'Other Assets' Basel asset classes.

# Risk Weighted Assets and Value at Risk

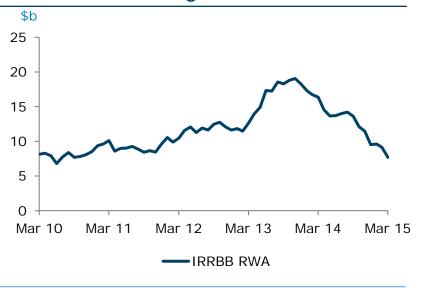
### Risk weighted asset and VaR outcomes

- Traded Market Risk VaR usage remained moderate to low
- Traded Market Risk 1-day 99% VaR and RWA declined YoY through disciplined approach to managing our exposures to market disruption and stress
- RWA for Interest Rate Risk in Banking Book (IRRBB) declined YoY primarily due to higher embedded market value, reduced credit spread volatility and shortening the duration of the Investment Term of Capital

# Traded market risk weighted asset trends



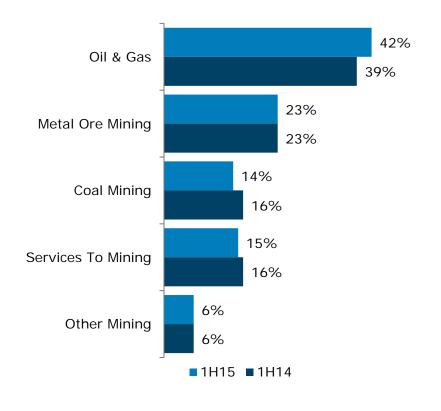
### IRRBB risk weighted asset trends



# **Resources Portfolio**

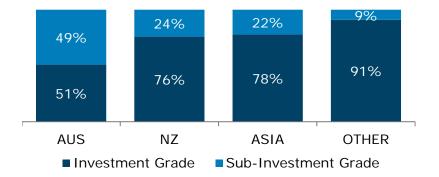
### Resources exposure by sector (% EAD)

Total EAD (Mar 15)	As a % of Group EAD
\$19.5b	2.2%



# Resources exposure credit quality by geography (EAD)

AUS (\$b)	NZ (\$b)	ASIA (\$b)	EA & Other (\$b)
9.8	0.9	4.3	4.5

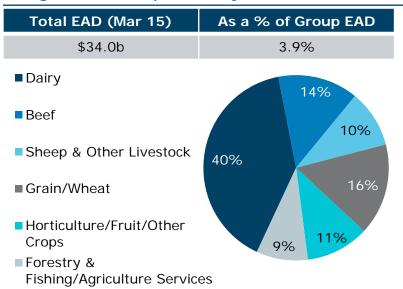


# Resources portfolio management

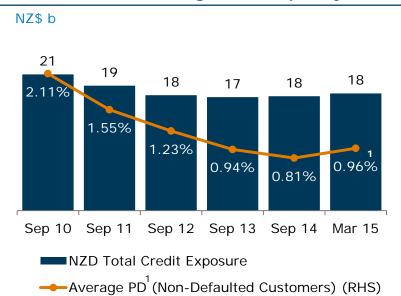
- Portfolio is skewed towards well capitalised and lower cost resource producers. Over a third of the book is less than one year duration.
- Investment grade exposures represent 67% of portfolio. Mix of investment grade exposures in portfolio has increased across all geographies in 1H15.
- Trade accounts for 21% of the Total Resources EAD.
- Mining services customers are subject to heightened oversight given the cautious outlook for services sector.

# Agri portfolio

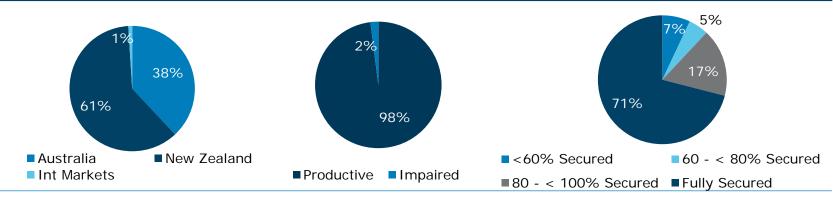
# Agriculture exposure by sector (% EAD)



### **New Zealand Agri credit quality**



# **Group Agriculture EAD splits**



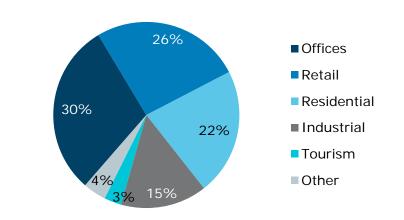
<sup>1.</sup> PD model changes account for 11bps increase in 1H15.

# **Commercial property portfolio**

# Commercial Property outstandings by region<sup>1</sup>



# Commercial Property outstandings by sector<sup>1</sup>



# Property peer comparison<sup>2</sup>

\$m	ANZ	Peer 1	Peer 2	Peer 3
Property Portfolio EAD	51,039	68,739	72,935	57,994
Property EAD Growth Rates	7.9%	(1.6%)	13.9%	7.0%
Property EAD/Total EAD	5.73%	7.57%	8.50%	6.42%
Impaired Assets	424	1,497	726	318
Property Impaired Assets/Property EAD	0.83%	2.18%	1.00%	0.55%

<sup>1.</sup> As per ARF230 disclosure.

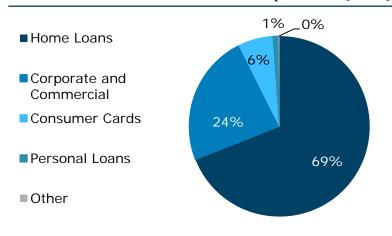
<sup>2.</sup> As per APS330 disclosure. ANZ includes property services, not consistent across peers.

# **Industry Themes and Guidelines for Quality**

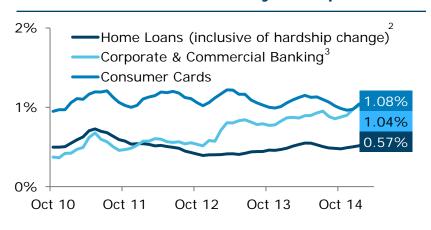
Areas on Watch	ANZ Lending Principles Examples
1. Commercial Property	1.1 Focus on key markets in Australia, New Zealand, Singapore and Hong Kong
Land and buildings primarily leased to third parties or new buildings constructed to be leased or sold to third parties.	1.2 No appetite for speculative development
	1.3 Limited appetite to lend against third party leased specialised buildings
2. Residential Property  Residential Land and/or buildings	2.1 Triggers and controls guide growth in investment, interest only and high LVR-band lending
<ul> <li>Variable or fixed rate</li> <li>Owner occupied, investor, equity loan</li> <li>Interest only or Principal &amp; Interest</li> </ul>	2.2 Very limited appetite for Self Managed Super Fund lending
	2.3 No appetite for reverse home loans or sub- prime loans
3. Resources Sector	3.1 Relationships focused on low cost producers
Industry sectors include:	3.2 We are focused on intermediating trade and FX flows
<ul> <li>Metal Ore (Including Iron Ore)</li> <li>Mining and Mining Services</li> <li>Mining infrastructure</li> <li>Oil and Gas</li> </ul>	3.3 Mining infrastructure cost sustainability monitored
• Coal	3.4 Preference for equipment leasing over unsecured lending

# **Australia Division**

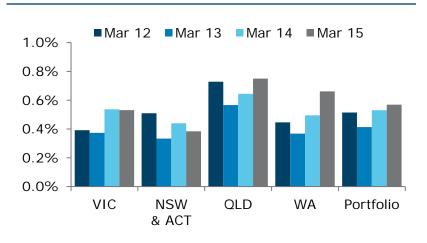
### **Australia Division credit exposure (EAD)**



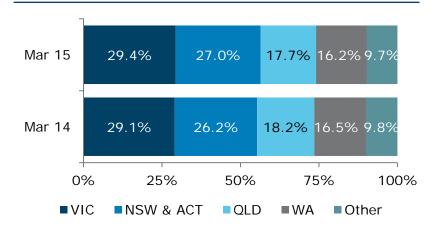
# Australia Division 90+ day delinquencies1



# Australia Home Loans 90+ day delinquencies by state<sup>1</sup>



# Australia Home Loans portfolio by state<sup>1</sup>



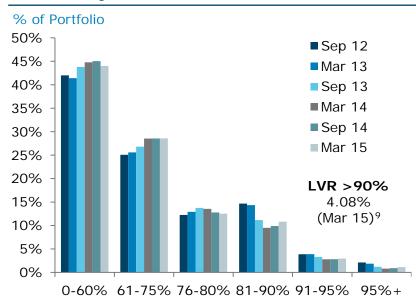
- 1. Exclusive of Non Performing Loans.
- 2. Hardship changes implemented Apr 2013. For comparison: 90+ excluding hardship changes as at Mar 2015 is 0.46%.
- 3. Includes Small Business, Commercial Cards and Esanda Retail.

# **Australia Home Loans portfolio**

### 1H15 portfolio statistics<sup>1</sup>

Total Number of Home Loan Accounts	934k
Total Home Loans FUM	\$218b
% of Total Australia Geography Lending	60%
% of Total Group Lending	39%
Owner Occupied Loans - % of Portfolio <sup>2</sup>	60%
Average Loan Size at Origination (1H15 average) <sup>3,4</sup>	\$376k
Average LVR at Origination (1H15) <sup>3,4,5</sup>	71%
Average Dynamic LVR of Portfolio <sup>4,5,6</sup>	51%
% of Portfolio Ahead on Repayments <sup>7,8</sup>	43%
% of Portfolio Paying Interest Only <sup>8</sup>	35%

# Dynamic loan to value ratio<sup>5</sup>



# Individual provision as % of average NLA

	FY12	FY13	FY14	1H15
Group	0.38%	0.25%	0.22%	0.17%
Australia Home Loans	0.02%	0.02%	0.01%	0.01%

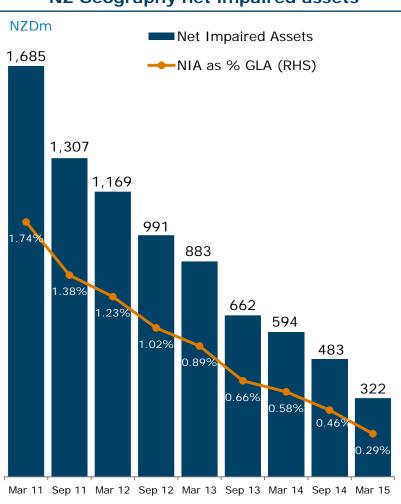
<sup>1.</sup> Home Loans (inclusive of NPLs, exclusive of offset balances). 2. Excludes Equity Manager. 3. Originated 1H15. 4. Unweighted.

<sup>5.</sup> Including capitalised premiums. 6. Valuations updated Mar 2015 where available. 7. % of customers >30 days ahead of repayments.

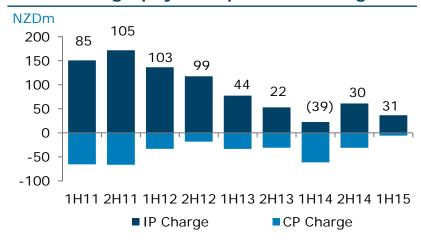
<sup>8.</sup> Excludes revolving credit. 9. Excluding capitalised premiums, the % of portfolio with LVR >90% as at Sep 2014 is 2.35% (Mar 2015 was

# **New Zealand**

### **NZ** Geography net impaired assets



# **NZ** Geography total provision charge



NZ Division 90+ days delinquencies



# New Zealand mortgages portfolio

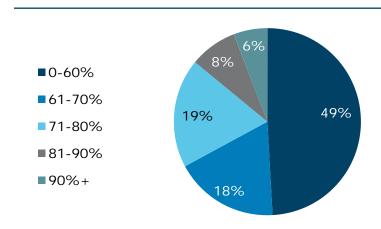
## 1H15 portfolio statistics

Total Number of Mortgage Accounts	494k
Total Mortgage FUM (NZD)	\$64b
% of Total New Zealand Lending	59%
% of Total Group Lending <sup>1</sup>	11%
Owner Occupied Loans - % of Portfolio	75%
Average Loan Size at Origination (NZD)	\$289k
Average LVR at Origination <sup>2</sup>	64%
Average Dynamic LVR of Portfolio <sup>3</sup>	49%
% of Portfolio Paying Interest Only <sup>4</sup>	22%

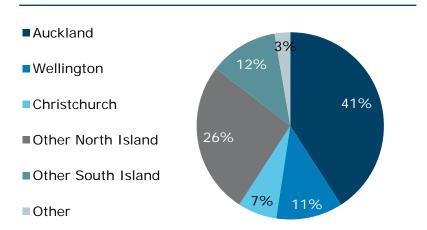
# Individual provision as % of average NLA

	FY12	FY13	FY14	1H15
Group <sup>1</sup>	0.38%	0.25%	0.22%	0.17%
New Zealand Mortgages <sup>5</sup>	0.07%	0.04%	0.06%	0.01%

# Dynamic loan to valuation ratio



# Mortgage portfolio by region



<sup>1.</sup> As % of group average NLA. 2. Average LVR at Origination (not weighted by balance). 3. Average dynamic LVR as at (not weighted by balance) – Dynamic LVR graph as at Feb 2015. 4. Excludes revolving credit facilities. 5. Individual Provision as % average NLA.

# 2015 HALF YEAR RESULTS

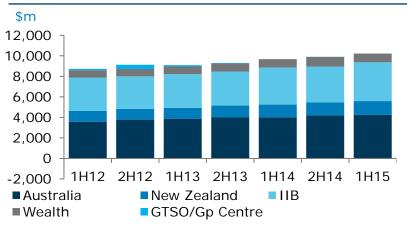
AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED
5 MAY 2015

**Group Overview** 

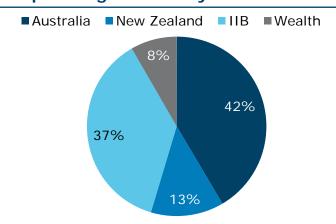


# **Profit & Loss contribution by division**

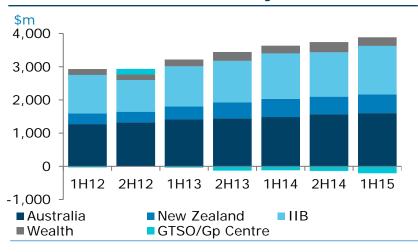
# **Operating Income by Division**



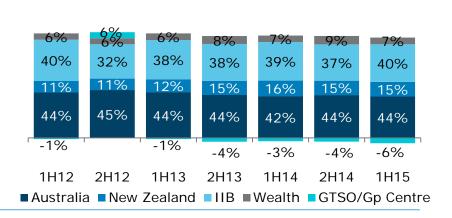
### **Operating Income by Division 1H15**



# **Net Profit after Tax by Division**

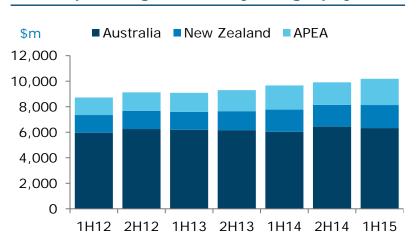


### **Net Profit after Tax by Division**

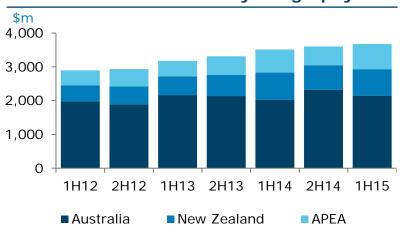


# Profit & Loss contribution by geography

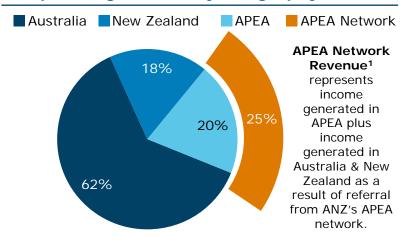
### **Operating Income by Geography**



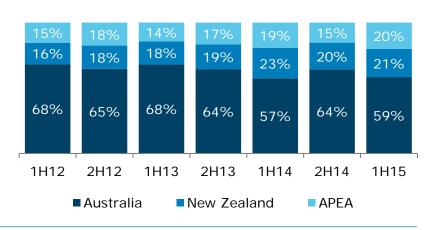
# **Net Profit after Tax by Geography**



### **Operating Income by Geography 1H15**



# **Net Profit after Tax by Geography**



<sup>1.</sup> APEA Network Revenue represents income generated in Australia & New Zealand as a result of referral from ANZ's APEA network.

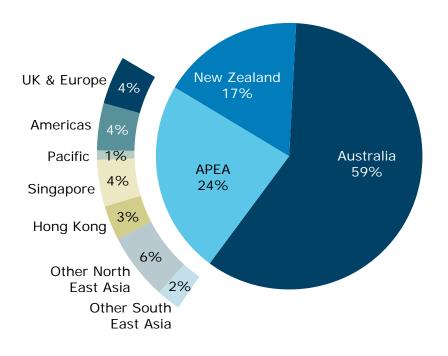
# **Total Credit Exposure (EAD) by Geography**

### Exposure at Default<sup>1</sup> by Geography

### **Exposure at Default by Line of Business<sup>2</sup>**

### Total Exposure at Default (Mar 15) - \$869b1

Australia	New Zealand	APEA
\$515.8b	\$149.5b	\$204.1b





<sup>1.</sup> EAD excludes amounts for 'Securitisation' and 'Other Assets' Basel asset classes.

<sup>2.</sup> Institutional includes exposure to Bank and Sovereign counterparties and ANZ's Liquidity portfolio.

### Regional delivery network and common platforms

#### Regional delivery network



- Providing full service regional coverage across our operating time zones
- Developing centres of excellence across the network around key business domains:
  - Payments

Voice

Markets

FIO, AML and

Trade

- Sanctions
- Secured Lending
- Wealth Operations
- Unsecured Lending
- Technology
- Wholesale Lending

Common platforms

**Global Wholesale Digital** (Transactive)

Global Retail Digital (goMoney, Grow)

Global Process Management (PEGA, FileNet)

17 countries

**7** countries

15 countries

Global Payments (Global PayPlus)

Global FX (Wallstreet)

Global Customer Registry (IBM MDM)

10 countries

13 countries

25 countries

## Enterprise approach delivering a consistent, higher quality experience for our customers

#### **Delivering productivity initiatives**

- More effective resourcing
- Improved project delivery
- Processes reengineered

#### Improving customer experience

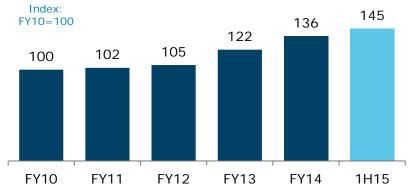
- Easier on-boarding
- Faster approvals
- Consistency across channels

#### Reducing operational risk

- Consistent standard processes
- Upgraded infrastructure and systems

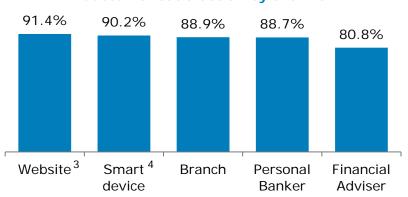
#### **Operations efficiency**





#### **Quality and service**

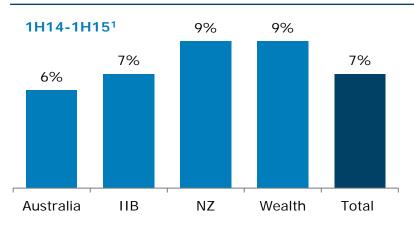
#### Customer satisfaction by channel<sup>2</sup>



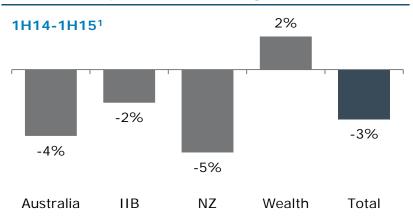
<sup>1.</sup> Operations efficiency measured by operations productivity improvement, which is the difference in operations costs and volume growth. 45% productivity improvement over 4½ years. 2. Roy Morgan Research. Satisfaction with channel, experience amongst MFI customers who have used service in the last 4 weeks. Base: ANZ Main Financial Institution (MFI) Customers, age 14+, rolling 12 months to March 2015. 3. Internet Banking using institution's website. 4. Internet Banking using an app on mobile phone or tablet.

## Enterprise approach – higher volumes at lower cost through regional network & common platforms





#### **Operations costs growth**



#### **Record volumes on platforms**

- New "single-day" retail activity records (Dec 14):
  - 1,746 loan settlements& releases
  - 1.6m goMoney logons
  - 10m merchant payment transactions
  - 723,000 ATM transactions
- "Transactive" volumes in FY15 >5x 2013 levels (on track for \$280b in FY15)
- Supported by 1H15 simplification initiatives:
  - Retired over 5,000 business applications
  - Wholesale loans from >100 to 10 core products

<sup>1.</sup> Volume growth represents YTD Mar 2015 vs YTD Mar 2014.

## Adopting common platforms, utilising regional delivery network to improve customer experience & productivity

An enterprise approach to operations and technology

Delivers a stronger and more efficient bank

Benefiting our customers, employees and shareholders

## Building Common Technology Platforms

across all main business lines to drive standardisation, simplification and automation.

## Utilising our Regional Delivery Network

to improve customer experience and drive down cost to serve.

#### Improving customer experience:

- Easier on-boarding and faster approvals
- Quality service
- Consistency across channels

#### **Driving operational productivity:**

- Absorb significant volume growth
- · Sustainable cost reduction
- Simplified processes

#### Reducing operating risk:

- Consistent, standard processes
- Reduced error rates
- Upgraded infrastructure and security systems

Operations cost to income

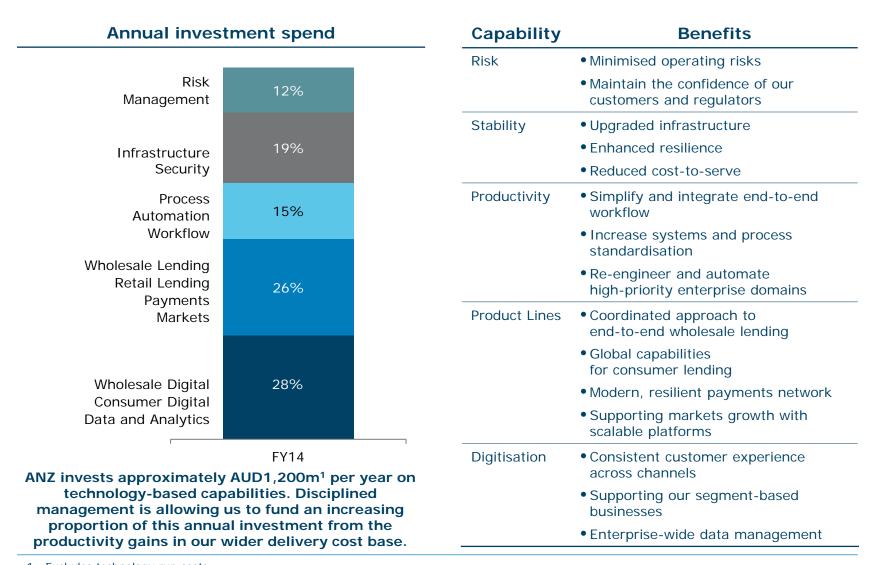
**企10%** 

Operations productivity

**₽28%** 

Customer complaints (Australian Ops)

## Annual investment program delivering broad-based enterprise capabilities supporting super regional growth



<sup>1.</sup> Excludes technology run costs.

## Sustainability – managing our business to account for social, environmental, economic risks and opportunities

ANZ's Corporate Sustainability
Framework distinguishes between
three key priority areas of the
sustainability agenda that are
distinctive to ANZ, and five
'Licence to Operate' areas we
consider essential to a large
company operating in a
sustainable, responsible and
ethical way.





We report biannually on our sustainability performance.
Our 2014
Corporate
Sustainability
Report is available on anz.com.

#### **Priority Areas**

#### **Progress**

#### Sustainable Development

- Increased lower-carbon power generation lending in Project Finance by 16% since 2011<sup>1</sup>
- Portfolio summary: Coal fired 25.0%, gas fired 25.5%, renewables 49.5%
- In 2014, ANZ financed projects with lower than average emissions intensity:
  - Australia: 0.69 tCO<sub>2</sub>/MWh<sup>2</sup> (20% lower than average Australian intensity)
  - Offshore: 0.24 tCO<sub>2</sub>/MWh<sup>2</sup> (17% lower than average intensity in relevant countries)

### Diversity and Inclusion

- All roles in Australia and NZ are now flexible, to support a diverse and inclusive workplace
- Focus on gender balanced leadership through structural, behavioural and programmatic interventions
- FY14 employee engagement score: 73%, with a target of 75% in FY15

## Financial Inclusion and Capability

- MoneyMinded financial education program: >294,000 participants in 20 countries
- Go Money: >125,000 customers registered in the Pacific, with ~71,000 new to bank

<sup>1.</sup> As a proportion of our total project and structured finance power generation portfolio. Our target is to increase the proportion by 15-20% by 2020.

<sup>2.</sup> Represents average emissions intensity of electricity generation from projects financed by ANZ. tCO<sub>2</sub>/MWh represents tonnes of CO<sub>2</sub> per megawatt hour of electricity generated.

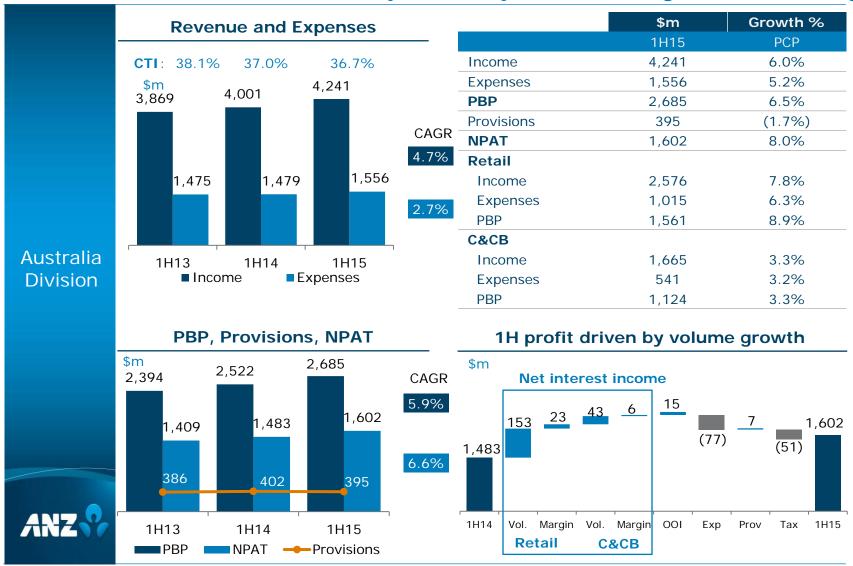
# 2015 HALF YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED
5 MAY 2015

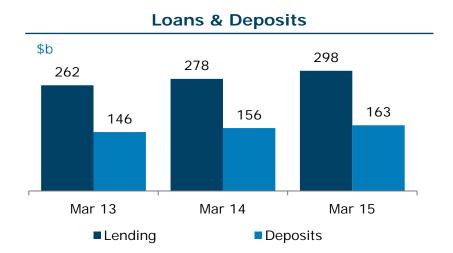
**Divisional Performance** 

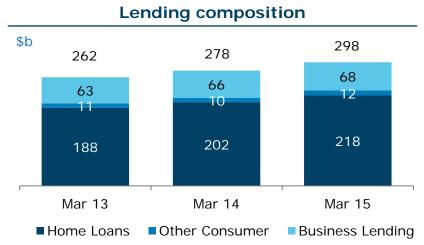


## Aus. Division Profit and Loss – delivering growth with continued investment, improved productivity & efficiency

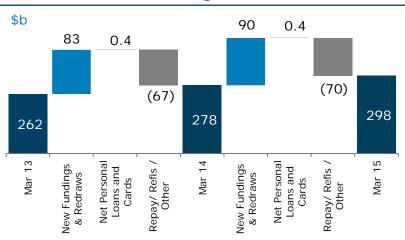


## Aus. Division Balance sheet – growing FUM and improving mix

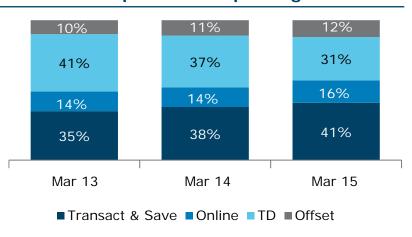




#### **Lending flows**

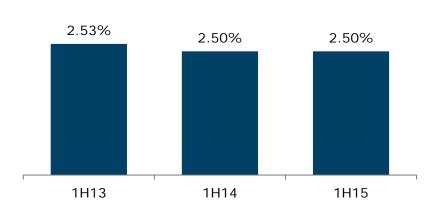


#### Deposit mix improving

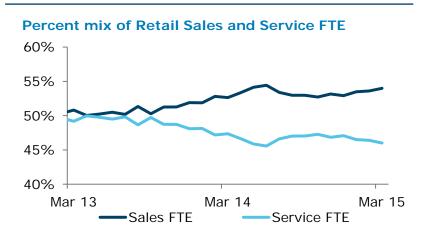


## Delivering to strategy, managing margins & costs while maintaining credit standards

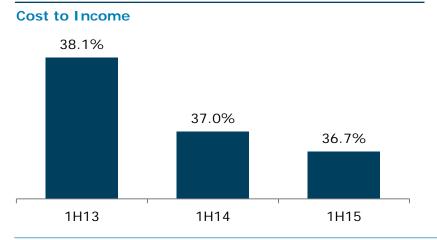




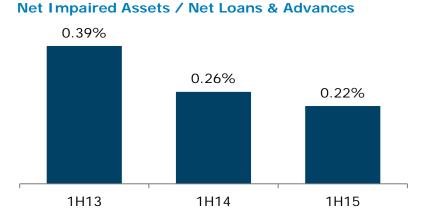
#### Investing for growth



**Improving Cost to Income** 



#### **Credit quality**



<sup>1.</sup> NIM %: Half year period average.

## Delivering innovative solutions that are aligned to changing customer needs

#### **Delivering innovative solutions**



- World first to roll out 'Tap and Pin' contactless ATMs
- 813 Smart ATMs deployed
- Rolled out WiFi into branches, enabling goMoney app activation at account opening

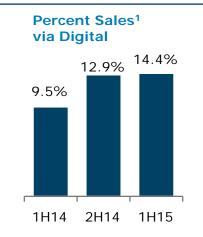


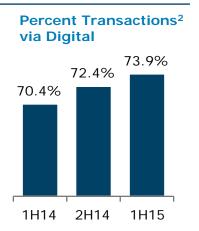
- Market leading multi-factor authentication
- Innovative home loan solution for mobile lenders (Your Home Loan 360)
- Digital tools and calculators



- Interactive Insights for frontline bankers in Corporate Banking
- Digital A-Z reviews across Retail and C&CB

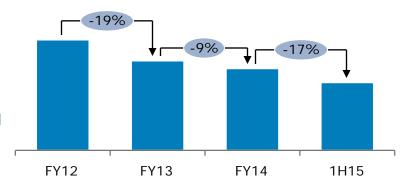
#### ... leading to increasing digital usage





#### ... while reducing customer complaints

#### **Average Monthly Complaints**



- 1. Sales includes the number of sales events through the Retail distribution network, including all Retail, Commercial and Wealth products.
- 2. Transactions refers to the number of value transactions through all channels including internet, mobile, teller and ATM.



#### Growth is being delivered sustainably

#### **Building our sales reach** Increasing sales capability 600 40k Additional sales FTE from 1H14 Hours of training for C&CB staff in 1H15 Additional Retail staff trained in sales of Investing in priority segments – Small 670 Home Loans, Wealth, and Small Business Business, Emerging Corporate, Health products Increase in Home Loan sales across all 63% Growth in Digital sales from 1H14<sup>1</sup> 17% channels **Enhancing the customer experience Expanding customer awareness** Transactions<sup>2</sup> via digital channels, up from #51 most valuable brand globally and ranked 74% #2 of the 4 major Australian banks<sup>3</sup> 70% in 1H14 Deployed a global asset finance platform 2015 Australian Lending Awards – Best providing faster and easier applications and customer experience, Best Investor Lender, fulfilment Mortgage Lender of the year Drop in average monthly complaints from 17% #2 Purchase intention for Australian banks<sup>4</sup> FY14

<sup>1.</sup> Sales include Retail, Wealth, and Commercial sales and referrals through Retail digital channels.

<sup>2.</sup> Transactions refers to value transactions through internet, mobile, teller, and ATM.

<sup>3. 2014</sup> BrandZ Top 100 most valuable global brands by Millward Brown.

<sup>4.</sup> Ipsos, Mar 2015.

#### Retail

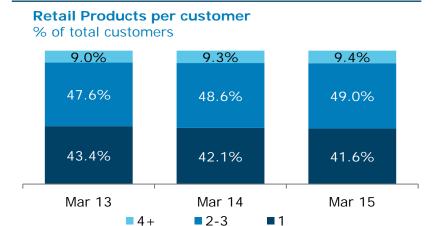
#### **Growing customer acquisition**



#### **Increasing Sales**



#### **Deeper customer relationships**



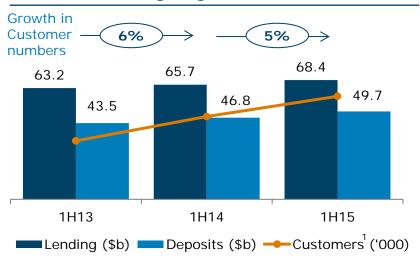
#### **Growing market share**



<sup>1.</sup> Inclusive of Deposits, Home Loans and Cards, Source: APRA.

#### **Corporate & Commercial Banking**

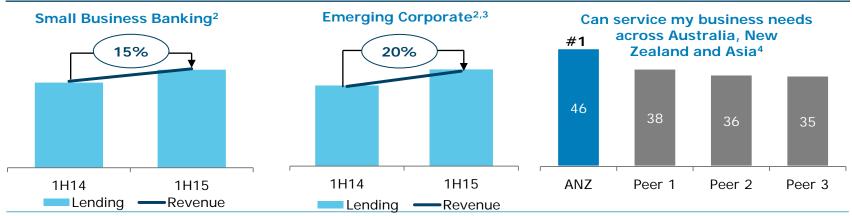
#### Continuing to grow the business



## Targeting key growth segments & leveraging super regional connectivity

- Prioritising higher growth opportunities to drive outperformance
- Investments to enhance Small Business and Emerging Corporate propositions contributing to performance
- Supporting customers across the region with dedicated specialists, cross-border processes, research and insights
- Increasing banker capability and connectivity through super regional experience, training and specialist tools

#### .. With strong growth in our priority segments



<sup>1.</sup> Customers exclude Esanda contracts. 2. Percentages represent lending growth. 3. A subset of Business ank, lending greater than 10m and turnover greater than 40m. 4. Proportion of Commercial customers (\$1m to <\$40m turnover) associating institution with the statement 'can service my business needs across Australia, New Zealand and Asia', rolling 3 month average, DBM Business Financial Services Monitor, Mar 2015.

## Australia Division - strengthening ANZ's position in core markets by delivering a leading customer experience

#### **ANZ Group Strategy**

Strengthen our position in our core markets of Australia MARKETS

Connecting customers to faster growing regional capital, trade & wealth flows

PROFITABLE ASIAN GROWTH Built on common infrastructure & enterprise focus for greater responsiveness, efficiency and control

ENTERPRISE APPROACH

#### Australia Division's contribution

- Deliver customers an easy, connected and insightful experience that puts the customer in control
- Achieve consistent above system growth focused in priority segments
- Maintain strong margins, cost discipline and risk profile
- Leverage our Super Regional advantage to bring the whole of ANZ to customers
- Take an enterprise wide approach and leverage global assets

## Banking on Australia is transforming our Retail and Corporate & Commercial businesses based on a deep understanding of customer needs

#### Customer Needs

Developing a deep understanding of customer needs in our target segments

## Customer Value Proposition

Building a compelling customer value proposition that is aligned to their needs

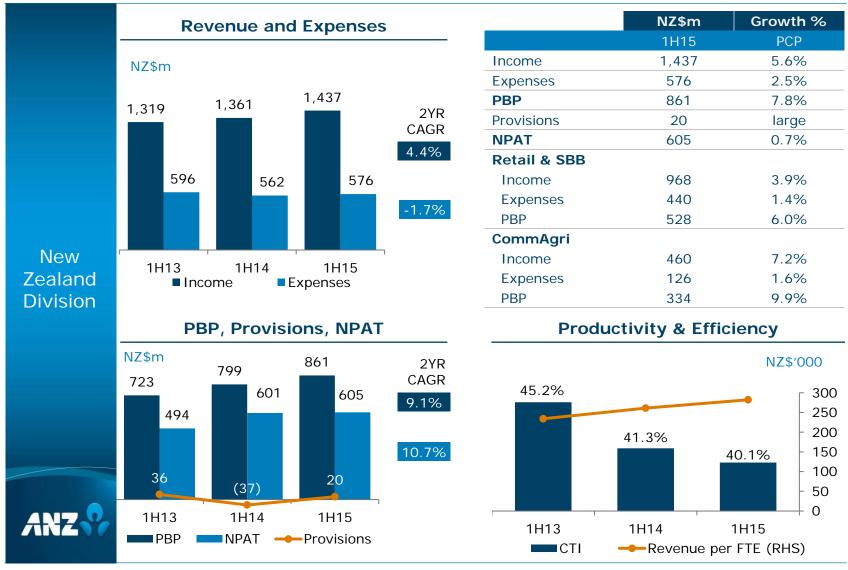
#### **Transformation**

Investing through our Banking on Australia program to meet changing customer needs

### Financial Outcomes

Growing market share, managing margins and costs and maintaining asset quality

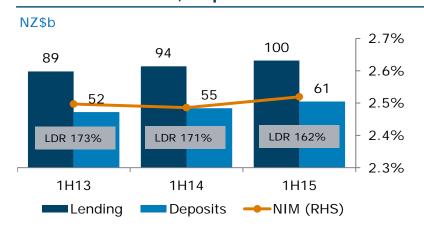
#### **NZ Division Profit and Loss**



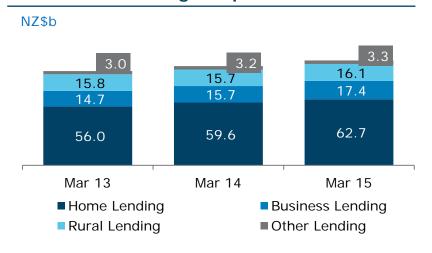
All values in New Zealand Dollars. All data relates to New Zealand Division, which comprises Retail and Commercial business units.

#### **NZ Division Balance Sheet**

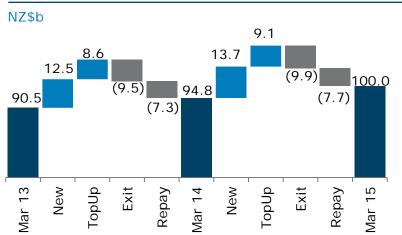
#### Net loans, Deposits and NIM



#### **Lending composition**

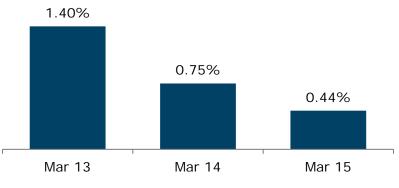


#### Customer lending flows<sup>1</sup>



#### **Credit Quality**

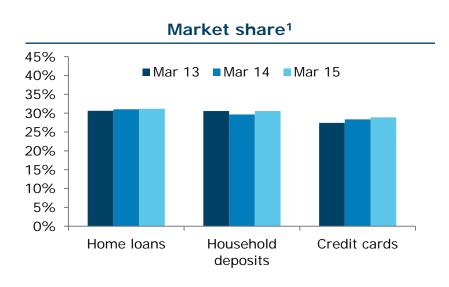




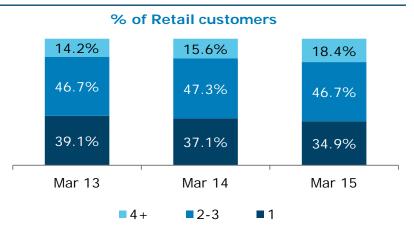
All values in New Zealand Dollars. All data relates to New Zealand Division, which comprises Retail and Commercial business units.

- 1. Gross Loans and Advances excluding capitalised brokerage/mortgage origination fees, unearned income and customer liabilities for acceptances.
- 2. Includes capitalised brokerage/mortgage origination fees, unearned income, and customer liabilities for acceptances.

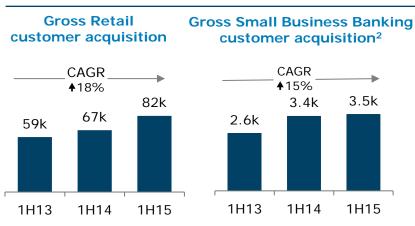
### **NZ Retail and Small Business Banking**



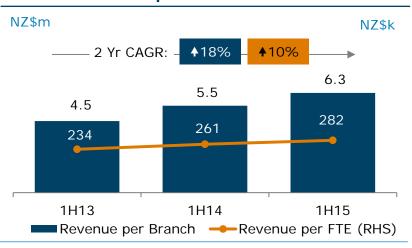




#### **Customer numbers**



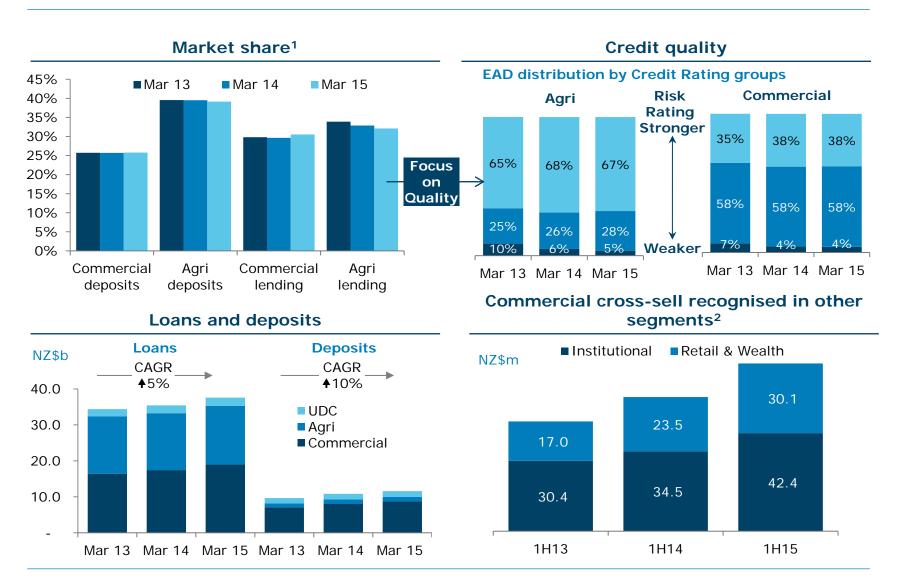
#### Revenue per Branch and FTE<sup>3</sup>



All values in New Zealand Dollars.

- 1. Source: RBNZ Mar 2015, relates to NZ Geography.
- 2. Customer groups acquired.
- 3. Revenue and FTE based on NZ Division.

#### **Commercial & Agri**



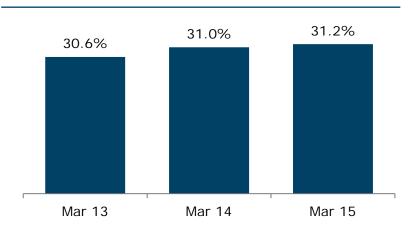
All values in New Zealand Dollars.

<sup>1.</sup> Source: RBNZ - Mar 2015, relates to NZ Geography.

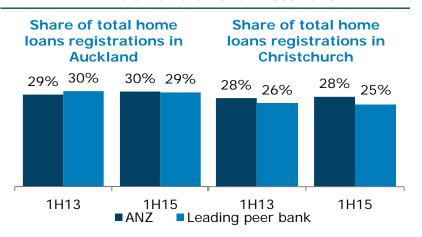
<sup>2.</sup> Retail includes Small Business Banking.

#### **Home loans**

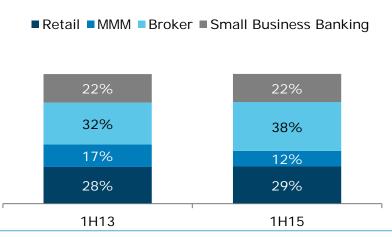
#### Home Loan Market Share<sup>1</sup>



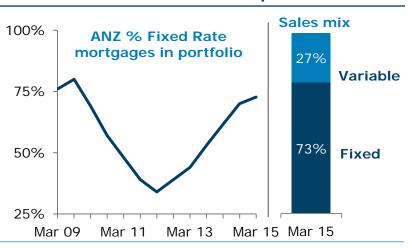
#### #1 in Auckland and Christchurch<sup>2</sup>



#### Home Loan sales by Channel<sup>3</sup>



#### Home Loan book composition



All values in New Zealand Dollars.

- 1. Source: RBNZ Mar 2015, relates to NZ Geography.
- 2. Source: Core Logic. Leading peer bank Auckland ASB, Christchurch Westpac.
- 3. Retail Branch and Contact Centre, MMM Mobile Mortgage Manager.

### Growth is being delivered sustainably

#### **Building our sales reach** Increasing sales capability Of frontline are now made up of Sales More hours created for Sales and Service 62% 30k Staff, compared to 59% in 1H14 staff through process improvements Investing in priority segments – Auckland, Increased staff training hours and credit Christchurch, Migrants, Small Businesses writing capabilities and Corporate Agri Mobile Sales force with iPad capability to Increase in sales revenue from Digital 38% 100% enable better customer interactions on the sales, compared to 1H14 Enhancing the customer experience **Expanding customer awareness** Continuing to have the best customer Card PINs set digitally in 7 months, since 200k 44% consideration<sup>1</sup> score amongst the top 4 the introduction of the capability banks New systems providing staff the ability to Transactions via digital channels, up from 65% better manage and action customer 59% in 1H14 feedback Increase in Commercial & Agri customers Drop in the average number of problems 20% 10% belief that ANZ provides insights that reported by customers from FY14 deliver value to their business.

<sup>1.</sup> Source: McCulley Research Limited (first choice or seriously considered) – Mar 2015.

#### Creating New Zealand's best bank

#### **ANZ Group Strategy**

Strengthen our position in our core markets of Australia & New Zealand

STRONG CORE **MARKETS** 

Connecting customers to faster growing regional capital,

PROFITABLE ASIAN **GROWTH** 

Built on common infrastructure & enterprise focus for greater responsiveness, efficiency and control

**ENTERPRISE APPROACH** 

#### ANZ New Zealand's Strategy

Attract, develop and retain world class service and sales

Develop our digital and payments capability

Improve the use of bank wide data for better customer interactions

Improve the way our channels work together so it's easier for customers

Continue to simplify our products and processes

#### NZ's Best Bank

#### Leverage Scale

#### Create Scale

#### How?

- ✓ One team
  - One set of systems
- One product set
- One brand
- ✓ One branch network

#### How?

- ✓ Global hubs
- Branch optimisation
- Improve brand recognition
- World class sales and service teams
- Upgrade core systems
- Digital and Payments infrastructure

#### How?

- Best service recognition
- Best brand consideration
- Integrated channels
- Leveraging Group capabilities
- Data driven customer insights
- Automation of work flow
- Optimised channel investment

#### NZ's Best Bank

#### Our Vision:

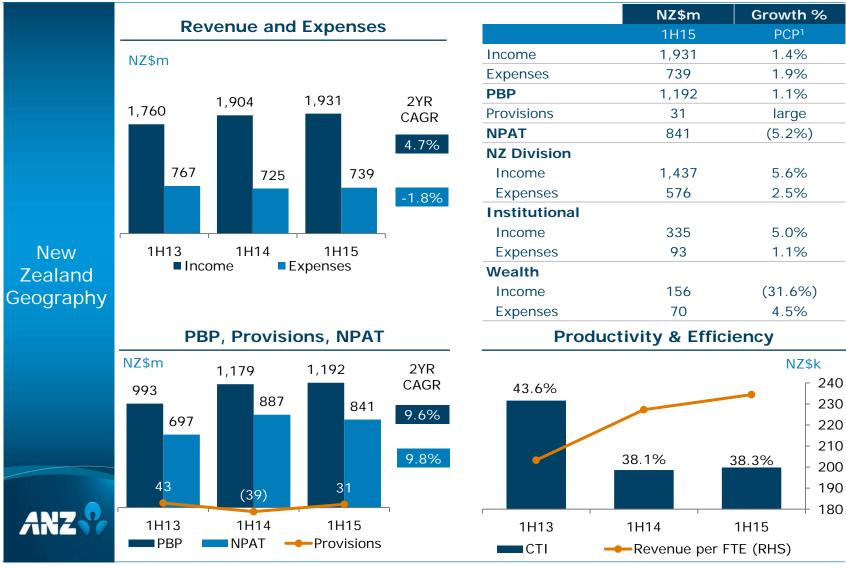
'Helping Kiwis achieve more'

#### Our Goal:

- #1 Service
- #1 Market Share
- Growing
- Visible in the community

2010-2013 2013-2016 2017 +

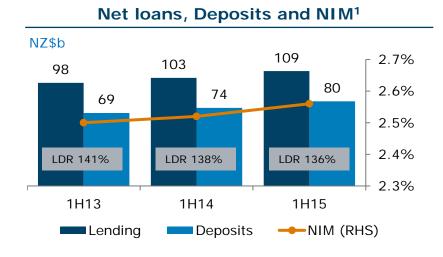
#### **NZ** Geography Profit and Loss



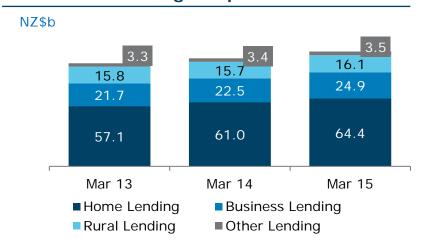
All values in New Zealand Dollars. All data relates to New Zealand Geography, which comprises the New Zealand components of New Zealand Division, IIB, Global Wealth, GTSO and Group Centre divisions.



#### **NZ** Geography Balance Sheet

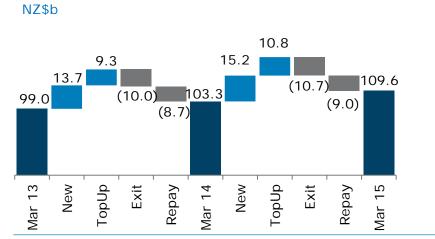


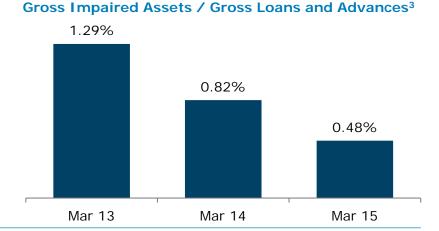
#### Lending composition



#### Customer lending flows<sup>2</sup>

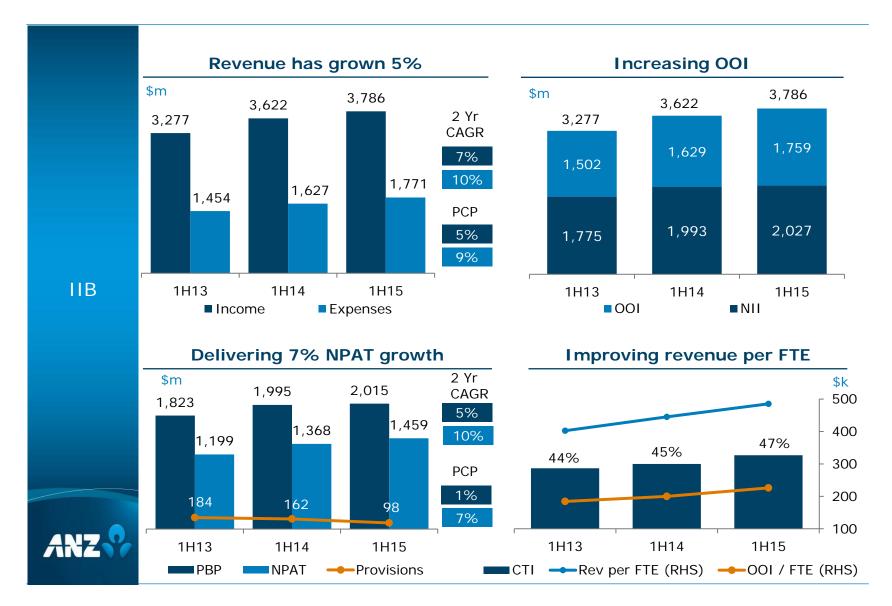
#### **Credit Quality**





All values in New Zealand Dollars. All data relates to New Zealand Geography, which comprises the New Zealand components of New Zealand Division, IIB, Global Wealth, GTSO and Group Centre divisions. 1. New Zealand Geography NIM excludes Markets. 2. Gross Loans and Advances excluding capitalised brokerage/mortgage origination fees, unearned income and customer liabilities for acceptances. 3. Includes capitalised brokerage/mortgage origination fees, unearned income, and customer liabilities for acceptances.

#### IIB has grown revenue and profit



### Our Balance Sheet is growing prudently

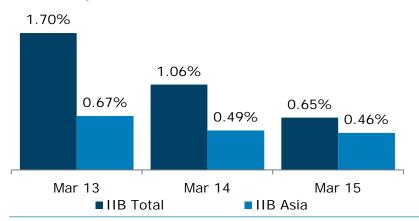
#### **IIB Balance Sheet**

A benefit of ANZ's Super Regional Strategy: surplus deposits contribute strongly to the Group's Liquidity Coverage Ratio (LCR)

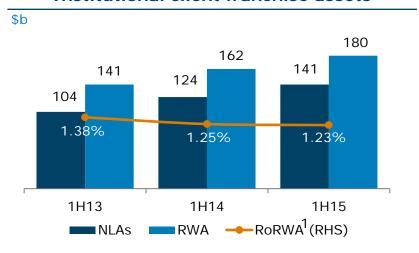


#### IIB credit quality remains high

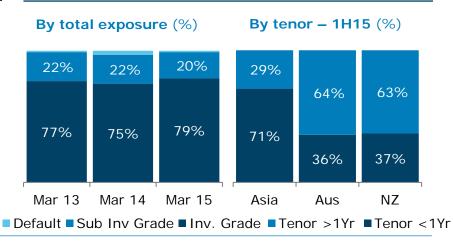
#### Gross impaired assets as a % of GLAs



#### Institutional client franchise assets



#### Strong risk grade profile<sup>2</sup>

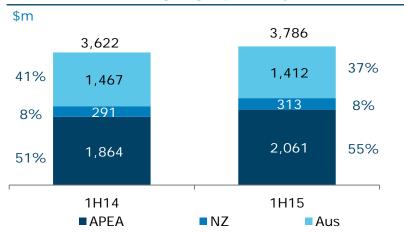


<sup>1.</sup> RoRWA equals Net Profit After Tax divided by average Basel III risk weighted assets. Insto customer includes Global Loans, Global Transaction Banking, Global Markets Sales, and Global Markets Trading ex Balance Sheet.

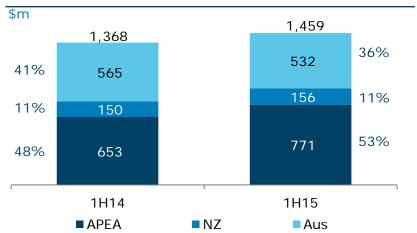
<sup>2.</sup> Institutional exposures only.

#### Revenue and profit composition

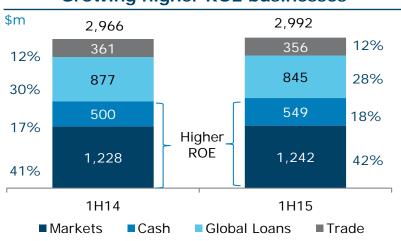




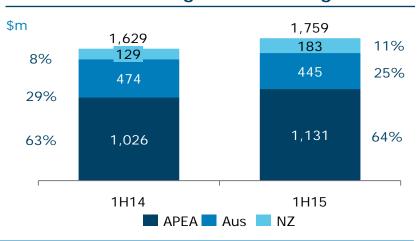
## APEA now represents over half of the division's NPAT



#### Growing higher ROE businesses<sup>1</sup>



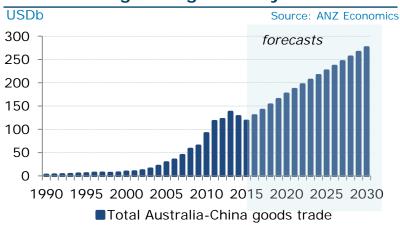
#### **APEA OOI growth is strong**



<sup>1.</sup> Excludes Retail and partnerships.

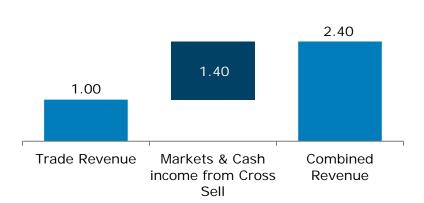
### The corridor strategy is gaining momentum

## Major trade corridors are forecast to grow significantly

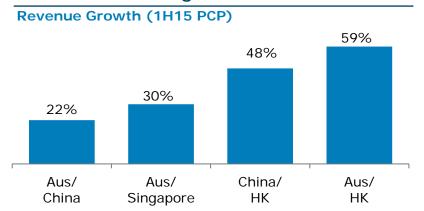


#### Trade revenue has a multiplier effect

1H15: \$1 of Trade income = \$1.40 of Cross-Sell<sup>1</sup>

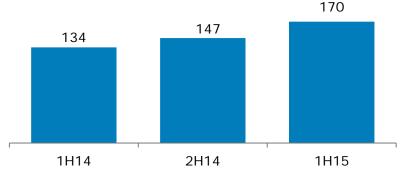


### Corridor strategy is delivering strong growth



### Increasingly winning multi country mandates<sup>2</sup>



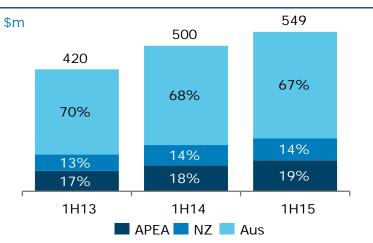


<sup>1.</sup> Cross-sell multiple based on a pool of customers that have a minimum of Trade, Markets and Cash Management with ANZ.

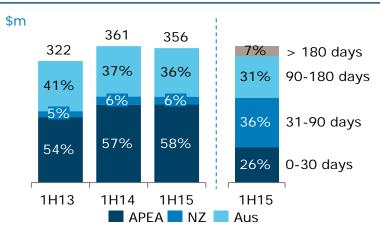
<sup>2.</sup> Payments and Cash Management mandates, based on Transactive Asia Strategic transactions for client with 2 or more countries.

## Trade and Cash Management are delivering in tougher conditions

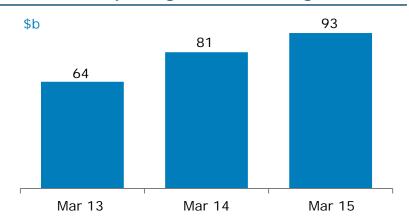
#### PCM Revenue is at record levels



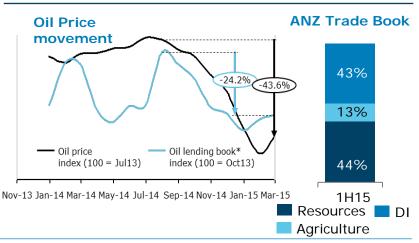
#### Trade revenues have remained broadly flat



#### Deposit growth is strong

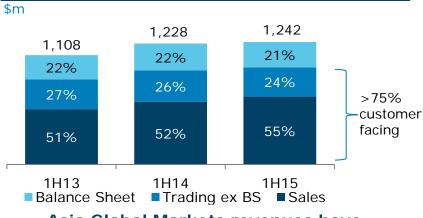


## Trade revenues broadly flat despite a significant decline in commodity prices

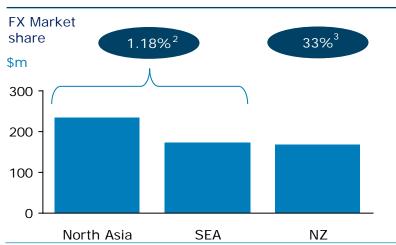


#### Global Markets delivered record income

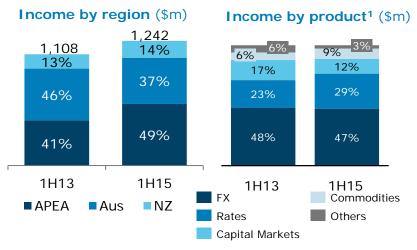
## Customer facing Global Markets revenue is growing



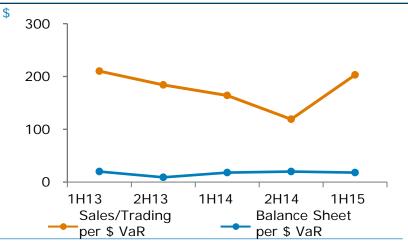
## Asia Global Markets revenues have significant growth potential, given low market share



## Delivering growth across a diverse product range



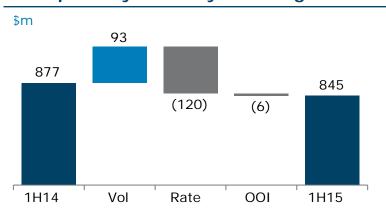
#### Risk position remains conservative



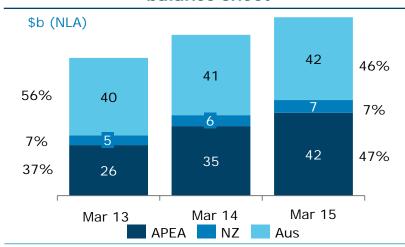
- 1. Excludes Balance Sheet.
- 2. Euromoney, 2014.
- 3. Peter Lee Associates 2014 Foreign Exchange survey, New Zealand.

### Balance Sheet usage is increasingly targeted

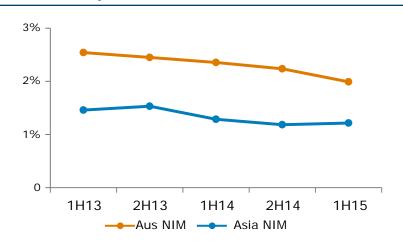
## Global Loans margin compression was partially offset by volume growth



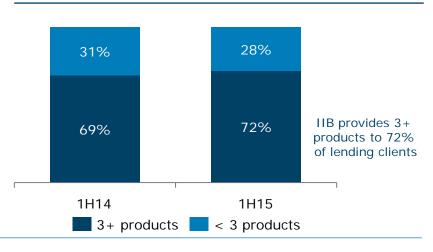
### Continuing to diversify the Global Loans balance sheet



#### NIM impacts most severe in Australia

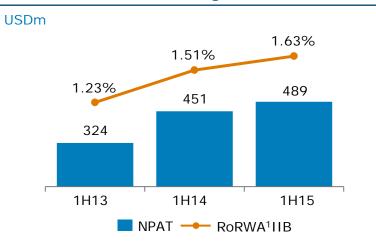


#### Clear focus on generating cross-sell

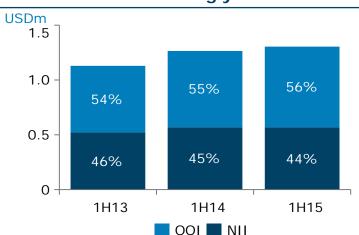


### **IIB** Asia is growing profitably

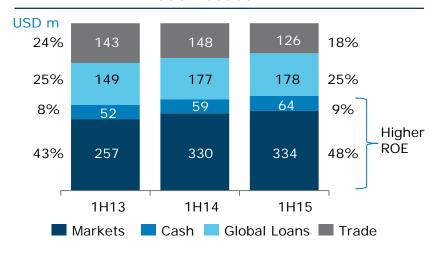
#### IIB Asia NPAT has grown 8% PCP...



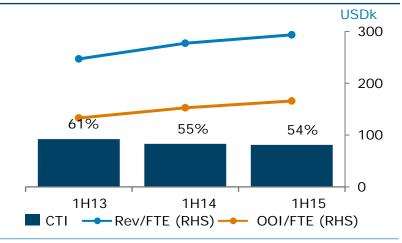
#### ... and increasingly from OOI ...



### ... with revenue growth in higher ROE businesses<sup>2</sup> ...



#### ... with improving productivity



- 1. 'RoRWA' equals Net Profit After Tax divided by average Basel III risk weighted assets.
- 2. Excludes Retail and Partnerships.

#### Making progress on our strategic priorities

#### IIB PRIORITIES

#### **Outcomes for the business**

#### Connecting More Customers by Providing Seamless Value

- Corridor Management strategy gaining traction, with revenues up ~30% pcp along the 3 main Australia-Asia trade corridors China, Hong Kong and Singapore
- # 1 for overall and lead bank penetration in Australia<sup>1</sup>
- # 1 for overall and lead bank penetration in New Zealand and widened the gap with # 2<sup>2</sup>
- # 4 corporate bank in Asia and narrowed the gap to # 3³

#### Delivering Leading Products through Insights

- # 1 in AU & NZ Bonds<sup>4</sup> & # 1 in AU & NZ Syndicated Loans<sup>5</sup>
- Best Trade Finance Bank AU & NZ<sup>5</sup> & Best Bank for Cash Mgt Asia Pacific<sup>6</sup>
- Best Foreign Exchange Provider, Asia Pacific <sup>7</sup>
- Precious Metals House of the Year, Asia<sup>8</sup>

#### Intensifying Balance Sheet Discipline

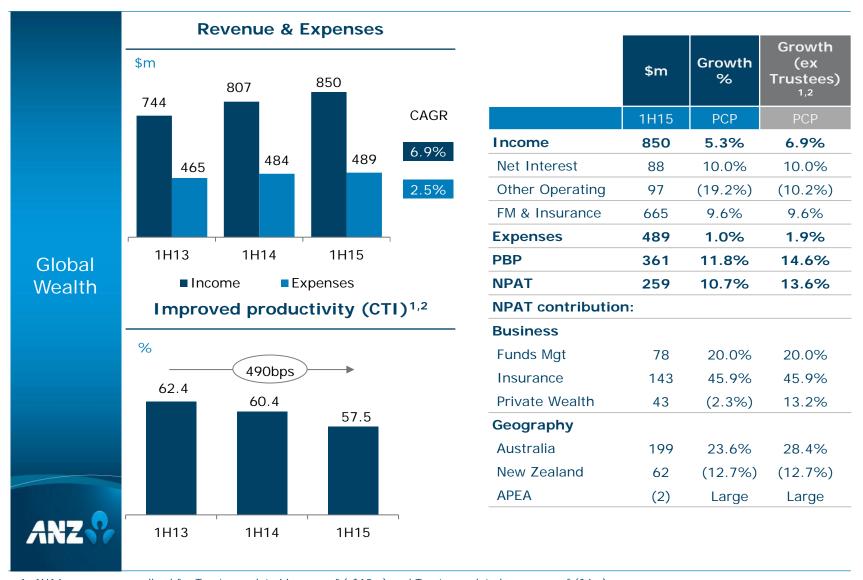
- Several initiatives were completed resulting in >\$1bn RWA reduction
- Progress on transitioning of non-core customers

## Scaling & Optimising Infrastructure

- Electronic channel utilisation for payments increased from 39% to 45%
- Enterprise approach delivering a 2% cost reduction PCP despite a 7% increase in IIB Operations volumes
- Personnel expenses are well controlled Flat PCP (excluding FX impact)

<sup>1.</sup> Peter Lee Associates: 2014 Large Corporate and Institutional Relationship Banking survey, Australia. 2. Peter Lee Associates: 2015 Large Corporate and Institutional Relationship Banking survey, New Zealand (widening based on lead bank relationships). 3. Greenwich Associates 2014 Asian Large Corporate Banking Study. 4. Dealogic by lead bank apportioned deal value, Jan 2015. 5. Thomson Reuters, Global Syndicated Loans Review FY 2014. 6. Trade & Supply Chain Finance Awards, Global Finance, 2015. 7. Best Foreign Exchange Provider Awards, Global Finance, 2015. 8. Energy Risk, Asia, 2014.

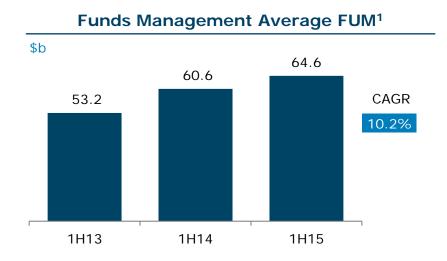
### Global Wealth performance continues to strengthen



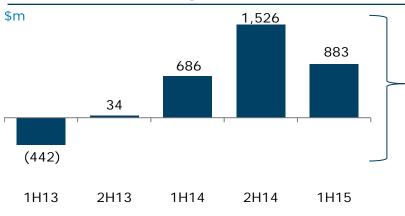
<sup>1. 1</sup>H14 revenue normalised for Trustees related income of (-\$12m) and Trustees related expenses of (\$4m).

<sup>2. 1</sup>H13 revenue normalised for Trustees related income of (-\$10m) and Trustees related expenses of (\$7m).

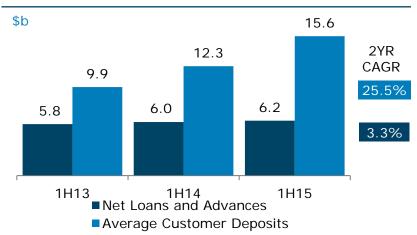
### Positive volume growth in Private Wealth and Funds Management



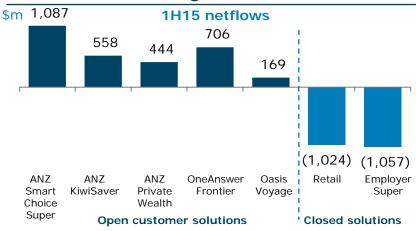
#### Funds Management netflows<sup>1</sup>



#### **Private Wealth<sup>2</sup>**



## Reshaping our funds business to customer centric digital solutions



<sup>1.</sup> Average FUM and netflows includes Private Wealth Investment FUM and netflows.

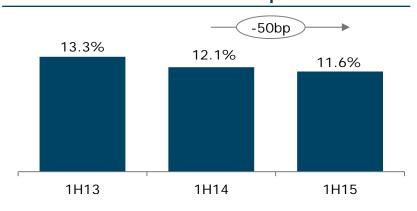
 $<sup>2. \ \</sup> Net \ loans \ \& \ advances \ excludes \ Corporate \ banking \ deposits \ and \ includes \ E^*TRADE \ investment \ lending.$ 

## Focus on profitable Insurance business lines is delivering strong growth in Embedded Value

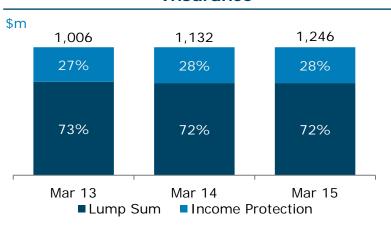
#### Stable mix of Life Insurance In-force



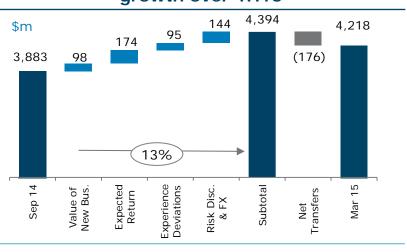
## Continued improvement in Australian Retail Life Insurance Lapse Rates



### Consistent product mix in Individual Life Insurance



## Significant contribution to Embedded Value growth over 1H15

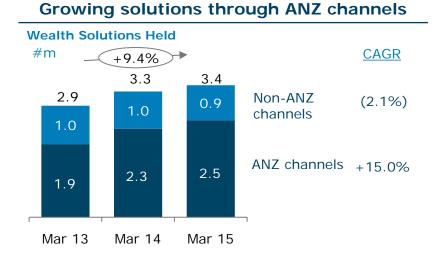


#### **Delivering on our strategy**

#### **Global Wealth strategic objectives**

## Deepen relationships with existing ANZ customers

- 2 Simplify the business with self-directed solutions
- 3 Drive value from existing businesses

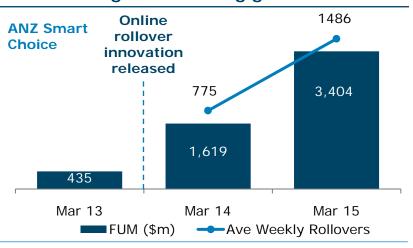


#### Simplifying with self-directed solutions

ANZ Smart Choice Super

- Exceeding \$3 billion in FUM
- Received 5 stars by CANSTAR in every superannuation category
- Over a 300% increase in customer rollovers since the introduction of the paperless rollover service (70% self directed)
- Over 150,000 downloads with an activation rate of 66%
- Deepening relationship with the Bank

#### Digital delivering growth





# 2015 HALF YEAR RESULTS

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED
5 MAY 2015

Home Loan case study



## Long term growth through leading proposition, investing in capability to make it easy for customers

#### Building our sales reach

43%

12mth increase in Mobile Lending loan writers with NSW up 50%

\$30b

**★17%** 

1H15 Home Loan Sales across all channels vs. PcP

\$8.6b

1H15 Home Loan FUM growth of \$8.6b, up from \$6.7b 1H14

5 years

Sustained above System growth<sup>1</sup>

## Enhancing the customer experience

6 days Same day

Assessment available 6-days a week delivering same day assessment for over 90% of applications

1,000 hours per month

Process improvements freeing up front line capacity to serve more customers per month

↓53%

Complaint reduction over 3 years through end-to-end process re-engineering & reliable settlements

300k

Number of hits per month on ANZ.com tools and calculators

## Expanding customer awareness

#### Consistently award winning



2015 Australian Lending Awards;

- Best Customer Experience
- Best Investor Lender
- Mortgage Lender of the year

### We help our customers be informed



Over 180,000 ANZ property profile reports distributed over the last 12 months

## Providing super-regional capability



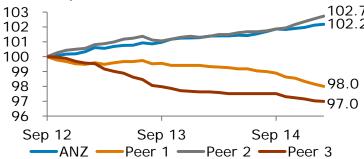
Expanded our Non Resident proposition to residents of 14 countries

<sup>1. 5</sup> years above APRA System quarter on quarter growth to Dec 2014.

## Consistent above system growth, balanced across the portfolio

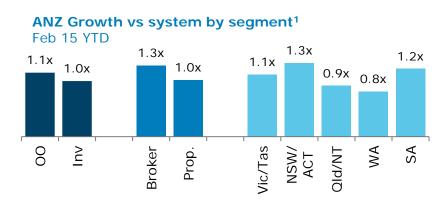
## Delivering 5 years of consistent above system market share growth

## Household Lending Market Share Growth (%) Index Sep 12 = 100 102. 102.

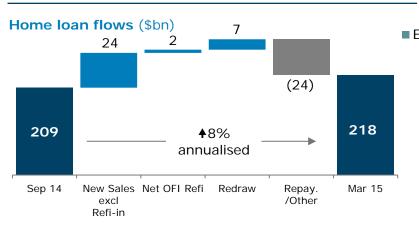


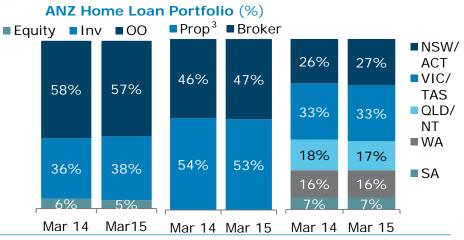
## Strong sales volumes offset by industry high levels of repayments

## Balanced growth across segments particularly in NSW



#### Increased portfolio share in NSW/ACT

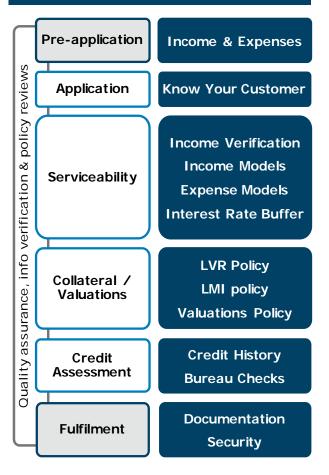




- 1. Customer Segments (Owner Occupier and Investor) defined by APRA. Channel performance relative to overall market growth. Geography sourced from Cannex.
- 2. Source: Comparator quarterly benchmarking.
- 3. Proprietary, comprising Branch, Mobile and Other.

## Actively assessing and managing our home lending risk across the end-to-end value chain

## Multiple checks during origination process



### **End-to-end home lending responsibility managed within ANZ**

- Pre-sales (digital & marketing)
- Proprietary sales and/or verification of 3<sup>rd</sup> parties<sup>1</sup>
- In-house loan origination, assessment, fulfilment
- Balance sheet ownership
- Collections activity

#### Originate to hold philosophy

Currently all lending is on balance sheet

#### **Effective hardship & collections processes**

- Dedicated hardship team
- Early warning based on system triggers

#### Full recourse lending

Multiple actions to manage potential losses

#### ANZ assessment process across all channels

- ANZ network
- Broker
- Digital
- Mobile

<sup>1. 3&</sup>lt;sup>rd</sup> party sales channels (e.g. Broker) require ANZ accreditation and are subject to ongoing compliance monitoring to distribute ANZ home lending products.

#### **Australian Market attributes**

## Strong sustained population growth

- Main markets of Sydney, Melbourne, Brisbane & Perth all growing
- Australian population growth currently 1.8% vs US 0.7% & UK 0.6%<sup>1</sup>

#### **Culture of repayment**

- Interest is non tax deductible on primary residence
- Full recourse lending
- Accelerating repayments (~16% loan 'buffer' based on latest RBA report<sup>2</sup>)

#### **Strong underwriting standards**

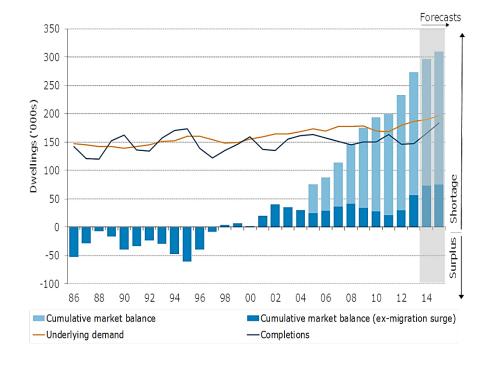
- Extremely limited subprime / low doc lending since 2008
- Low levels of 100% LVR lending

#### Banks 'own' their credit risks

- Lenders perform income verification
- Very low level of securitisation (2% of total housing finance and declining³) aligns origination and underwriting

#### **Housing supply**

Continues to trail population growth (with the exception of certain historical 'hot spots' e.g. Gold Coast 2007-2009)



Source: WorldBank 2013.

<sup>2.</sup> Source: RBA Financial Stability Review Mar 2015.

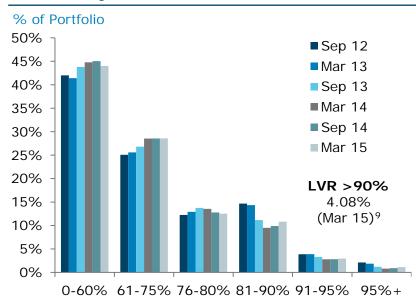
<sup>3.</sup> Source: APRA banking statistics.

#### **Australia Home Loans portfolio**

#### 1H15 portfolio statistics<sup>1</sup>

Total Number of Home Loan Accounts	934k
Total Home Loans FUM	\$218b
% of Total Australia Geography Lending	60%
% of Total Group Lending	39%
Owner Occupied Loans - % of Portfolio <sup>2</sup>	60%
Average Loan Size at Origination (1H15 average) <sup>3,4</sup>	\$376k
Average LVR at Origination (1H15) <sup>3,4,5</sup>	71%
Average Dynamic LVR of Portfolio <sup>4,5,6</sup>	51%
% of Portfolio Ahead on Repayments <sup>7,8</sup>	43%
% of Portfolio Paying Interest Only <sup>8</sup>	35%

#### Dynamic loan to value ratio<sup>5</sup>



#### Individual provision as % of average NLA

	FY12	FY13	FY14	1H15
Group	0.38%	0.25%	0.22%	0.17%
Australia Home Loans	0.02%	0.02%	0.01%	0.01%

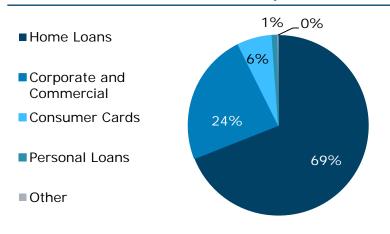
<sup>1.</sup> Home Loans (inclusive of NPLs, exclusive of offset balances). 2. Excludes Equity Manager. 3. Originated 1H15. 4. Unweighted.

<sup>5.</sup> Including capitalised premiums. 6. Valuations updated Mar 2015 where available. 7. % of customers >30 days ahead of repayments.

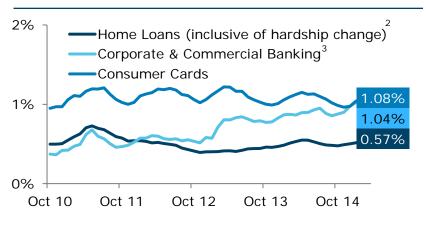
<sup>8.</sup> Excludes revolving credit. 9. Excluding capitalised premiums, the % of portfolio with LVR >90% as at Sep 2014 is 2.35% (Mar 2015 was

#### **Australia Division**

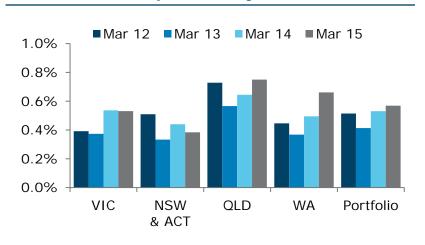
#### **Australia Division credit exposure (EAD)**



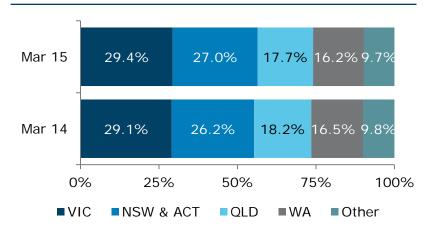
#### Australia Division 90+ day delinquencies<sup>1</sup>



## Australia Home Loans 90+ day delinquencies by state<sup>1</sup>



#### Australia Home Loans portfolio by state<sup>1</sup>



- 1. Exclusive of Non Performing Loans.
- 2. Hardship changes implemented Apr 2013. For comparison: 90+ excluding hardship changes as at Mar 2015 is 0.46%.
- 3. Includes Small Business, Commercial Cards and Esanda Retail.

The material in this presentation is general background information about the Bank's activities current at the date of the presentation. It is information given in summary form and does not purport to be complete. It is not intended to be relied upon as advice to investors or potential investors and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice when deciding if an investment is appropriate

This presentation may contain forward-looking statements including statements regarding our intent, belief or current expectations with respect to ANZ's business and operations, market conditions, results of operations and financial condition, capital adequacy, specific provisions and risk management practices. When used in this presentation, the words "estimate", "project", "intend", "anticipate", "believe", "expect", "should" and similar expressions, as they relate to ANZ and its management, are intended to identify forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. Such statements constitute "forward-looking statements" for the purposes of the United States Private Securities Litigation Reform Act of 1995. ANZ does not undertake any obligation to publicly release the result of any revisions to these forward-looking statements to reflect events or circumstances after the date hereof to reflect the occurrence of unanticipated events.

For further information visit

#### www.anz.com

or contact

Jill Craig Group General Manager Investor Relations

ph: (613) 8654 7749 fax: (613) 8654 9977 e-mail: jill.craig@anz.com

