

## TAX GOVERNANCE POLICY SUMMARY

### WHY DOES ANZ HAVE THIS POLICY?

The purpose of this policy is to guide the way in which ANZ manages its global tax obligations. Our approach requires that we:

- conduct our tax affairs in a manner consistent with a low risk appetite,
- have regard for financial and reputational risk; and
- maintain open, co-operative and transparent relationships with Revenue Authorities wherever we operate.

### HOW DOES THIS POLICY APPLY AT ANZ?

This policy applies to all employees and contractors of Australia and New Zealand Banking Group Limited and its controlled entities, including when acting at the Group's direction as a director or in any other capacity.

Tax compliance is a fundamental part of the culture and business practices of ANZ and its controlled entities. Policies, procedures and programs have been implemented as part of the tax governance framework to comply with the tax laws in all the countries where we operate.

### KEY OBLIGATIONS

Under this policy:

- ANZ's tax affairs must be managed in accordance with the Group's low risk appetite.
- ANZ's tax obligations must always be managed, not only in compliance with the letter of the law, but also in accordance with our understanding of the policy intent of the law.
- Transactions should exhibit clear commercial outcomes and attributes without reliance on their tax effect for their commercial viability.
- ANZ will not be a party to tax based structured financing arrangements involving customers, or any other arrangements that are inconsistent with approved strategic plans or Group initiatives.
- ANZ employees and contractors are only permitted to communicate with Revenue Authorities on behalf of ANZ in a manner which is consistent with a clearly defined engagement model.
- ANZ maintains a comprehensive approach for monitoring and reporting global tax risks to the Board Audit Committee and the key controls in place for managing them.

### ROLE OF THE BOARD AUDIT COMMITTEE

The Board Audit Committee is the owner of the Tax Governance Policy.

### A NOTE ON TRANSFER PRICING

ANZ hold a separate global Tax Transfer Pricing Governance Policy in respect of its tax transfer pricing ("TTP") international related dealings. The Group General Manager is the owner of the Tax Transfer Pricing Governance Policy

**Last review:** March 2016

**Reviewed annually by:** Global Tax