



Annual General Meeting 2011

John Morschel
Chairman

Mike Smith



Alison Watkins



Ian Macfarlane



Peter Hay



Peter Marriott



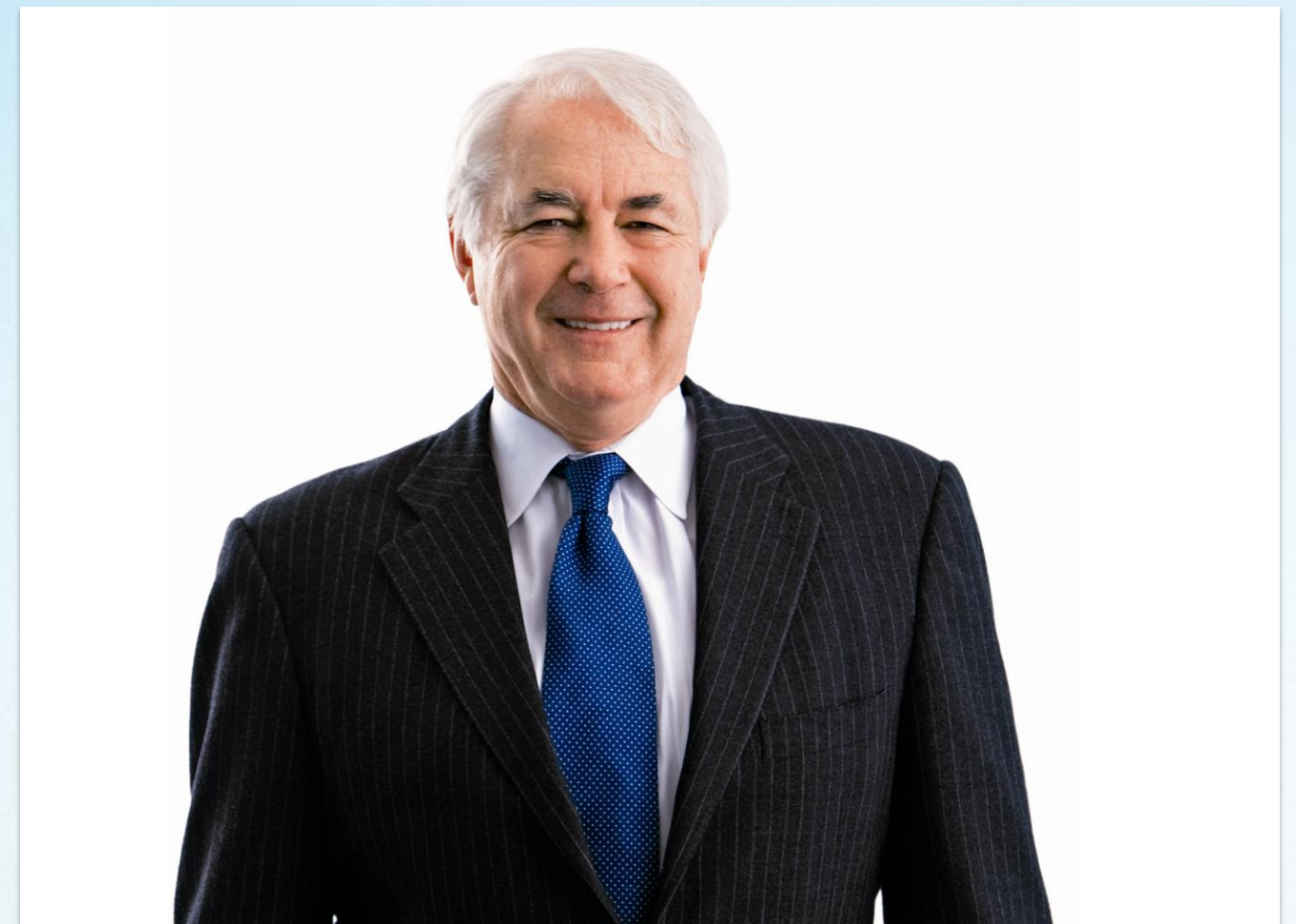
David Meiklejohn



Lee Hsien Yang



Dr Greg Clark



Graham Hodges



Philip Chronican



Shayne Elliott



Alex Thursby



David Hisco



Chris Page



Nigel Williams



Anne Weatherston



Susie Babani



Alistair Currie



Joyce Phillips



2011 Financial Performance

	FY11	FY11 v FY10
Statutory Profit	\$5.4b	19% 
Statutory EPS	208.2c	16% 
Underlying Profit	\$5.7b	12% 
Underlying EPS	218.4c	10% 
Dividend	140c	11% 

Real progress made on strategy



	2007	2011
Staff	34,000	49,000
Asian Branches	26	100
Customers	4 million	8 million

Tier 1 Capital Ratio



Corporate Responsibility

Our Framework



Key Highlights

- ✓ Employee engagement up from 64% to 70% in 2011
- ✓ Recognised as an employer of choice for women in Australia
- ✓ Over 180,000 people have benefited from ANZ's financial literacy programs
- ✓ Over 90,000 hours volunteered by ANZ employees

Economic Outlook

GDP annual % change

